

Annual Budget

FISCAL YEAR 2016-2017

City of Goodyear, Arizona
Finance Department



City of Goodyear
2017 Annual Budget
Submitted to the City Council
June 27, 2016



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READER'S GUIDE

This reader's guide describes the structure of the 2016-2017 Adopted Budget and outlines its contents. It is designed to help citizens, media, and City officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

Section 1 Introduction - Available in this section, you will find an introduction to the City of Goodyear's Mayor and Council. Also included in this section is the City Manager's Budget Message highlighting budget development priorities and any significant changes from the prior year budget. The city's Performance Management Program, Strategic Action Plan, Priority Based Budgeting Program and CityStat Performance Measurement Program are also outlined here. The Management Organizational Chart, City of Goodyear historical information, and residential areas overview round out this section.

Section 2 Financial Plan - The Financial Plan section provides a financial overview summarizing key financial policies that govern the city's approach to debt management, revenue forecasts, expenditure forecasts, maintenance of fund balances, asset management, asset management, long term financial planning, and other financial responsibilities.

Section 3 Budget Summary - The Budget Summary section provides an overview of the budget process. This includes a calendar noting significant milestones within the budget process. A brief summary explaining the development of the base budget, budget reviews and adoption, budget amendments and budget basics are also provided. This section also includes a brief overview and summary of major city funds.

Section 4 Departmental Budgets - City department level information describes mission statements and descriptions of services provided. Discussion also includes changes to operating budgets, authorized personnel, and department performance indicators.

Section 5 Capital Improvement Plan (CIP) - This area highlights the city's Capital Improvement Plan. This section contains information on the city's ten year plan, financing and sources of funding, expenditures, impacts and a project summary for the Capital Improvement Plan.

Section 6 Budget Schedules - These schedules summarize transfers, revenues, expenditures, debt service, authorized positions, property taxes, debt capacity and CIP projects along with detailed State required schedules.

Section 7 Appendix - This final section is a reference section that contains the Council Resolution adopting the Annual Budget and property tax levy, a glossary, and a list of acronyms used throughout this document.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Goodyear

Arizona

For the Fiscal Year Beginning

July 1, 2015

A handwritten signature in black ink, appearing to read 'Jeffrey R. Erwin'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of Goodyear for its fiscal year beginning on July 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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Introduction

GOODYEAR CITY COUNCIL



Goodyear operates under the Council-Manager form of government. The City's Charter provides for six councilmembers and a mayor, elected at large on a non-partisan ballot. Councilmembers serve four-year staggered terms, and the mayor serves a four year term. The Vice-Mayor is elected by the rest of the City Council.

**Georgia Lord, Mayor****Term of Office:** 2013-2017**Council Office:** 190 N. Litchfield Rd.
Goodyear, AZ 85338
Phone (623) 882-7776
Fax (623) 932-1177**Email:** Georgia.Lord@goodyearaz.gov**Occupation:** Retired, Real Estate Sales Trainer

Georgia Lord was elected to fill a two-year unexpired term as Mayor of the City of Goodyear in March of 2011 and re-elected as Mayor in 2013. She has served on the Goodyear City Council since 2005 before resigning her position as Vice Mayor to run for Mayor.

Mayor Lord represents Goodyear on the Maricopa County Association of Governments (MAG) Regional Council, Transportation Policy Committee, and Economic Development Committee. She serves on the WESTMARC Board of Directors and Executive Committee, and the West-MEC Bond Committee. She is also a member of the Arizona Mayor's Education Roundtable, Arizona Town Hall alumni, and previously served as Vice Chair of the Arizona Municipal Tax Code Commission. Mayor Lord is currently the Co-Chair of the Luke West Valley Council, and is actively involved with the West Valley Partners and the Luke Forward Campaign, which played a key role in bringing the F-35 Mission to Luke Air Force Base.

Mayor Lord is a member and past Chair of the Greater Phoenix Economic Council (GPEC) Ambassadors Steering Committee. She also serves on the GPEC International Leadership Council, and the GPEC Board of Directors. GPEC awarded Mayor Lord the Certified Ambassador Award in recognition of her promotion and advancement of economic development in greater Phoenix. Previously she served as Chair of the Goodyear City Center Technical Advisory Committee which was responsible for crafting Goodyear's new downtown strategy. In 2008, she was a member of the citizens' team that brought home the All-America City Award to Goodyear. Her goals are to continue to develop a sustainable downtown in Goodyear, attract new business and clean industries, enhance public safety services, and to keep Goodyear an All-America City.

Mayor Lord, who received her Real Estate certification from Arizona State University, has extensive experience in real estate sales and as a trainer for a national home builder. Her real estate experience gives her insight into how to create high quality, attractive communities. She also graduated with fluency in German from the State Department Institute for German Language before joining her husband overseas during his diplomatic tour of duty in the U.S. Air Force. A graduate of the 2003 Southwest Valley Citizen Academy, Mayor Lord is involved in her community and previously active on the Board of Directors of the Three Rivers Historical Society, the Purple Ribbon Council on Domestic Violence and the New Friends of the Goodyear Branch Library.

Married to Ron Lord, USAF Colonel retired, Georgia raised four children and also has five grandchildren

**Sheri Lauritano, Vice-Mayor****Term of Office:** 2015-2019**Council Office:** 190 N. Litchfield Rd.
Goodyear, AZ 85338
Phone (623) 882-7776
Fax (623) 932-1177Email: sheri.lauritano@goodyearaz.gov**Occupation:** Attorney

Vice-Mayor Sheri Lauritano was elected to her first full four-year term in March 2011. She was appointed in March, 2010, to complete the term of former Councilmember Rob Antoniak, which ended June, 2011 and was reelected in 2015. Ms. Lauritano was elected Vice-Mayor in June, 2015.

Vice-Mayor Lauritano moved to Goodyear in 1995 and currently lives in Estrella Mountain Ranch with her husband Stephen and her two children Christopher and Victoria. Practicing law since 1994, Sheri is a former prosecutor with the City of Phoenix and was head of their Domestic Violence Unit. She currently is a partner in the firm of Bain & Lauritano, PLC where she specializes in criminal and family law.

Vice-Mayor Lauritano holds a real estate license with her husband's firm, Arizona Pro Realty. A graduate from the Gonzaga University School of Law, she received her B.A. in Political Science from the University of Arizona.

Vice-Mayor Lauritano previously served on the City of Goodyear's Planning and Zoning Commission and the City Center Committee. She currently serves as the chairperson of the National League of Cities' Finance, Administration and Intergovernmental Relations committee.

**Joanne Osborne, Councilmember****Term of Office:** 2015-2019**Council Office:** 190 N. Litchfield Rd.
Goodyear, AZ 85338
Phone (623) 882-7776
Fax (623) 932-1177Email: Joanne.Osborne@goodyearaz.gov**Occupation:** Co-Owner, Osborne Jeweler's

Joanne Osborne was re-elected to her second four-year term in 2011 and through a vote by Council was elected to serve as the City of Goodyear's Vice Mayor from June 2011 until June 2013. She was elected to her first four-year council term in 2007 and reelected to her third term in 2015.

Councilmember Osborne served the City of Goodyear for six years as a member of the Planning & Zoning Commission from 2001 to 2007. Before she assumed her seat on the City Council, she was elected Chair of the Planning & Zoning Commission - a position she was required to vacate upon her Council appointment. Joanne also served the City in 2006 as the Citizen Representative on Goodyear's Entry Monument Ad Hoc Committee and in 2005 served on the Litchfield Road Redevelopment Task Force. Councilmember Osborne helped shape the future vision of Goodyear as a member of Economic Development's Focus Future II in 2002.

A graduate of the Southwest Valley Citizen Academy and Flinn Brown Civic Leadership Academy, Joanne also was a member of the first graduating class of Goodyear's Police Citizen Academy. In July of 2013, she attended and graduated from Harvard University's "Senior Executives in State and Local Government" program.

Long active in the community, Councilmember Osborne was recognized as "Citizen of the Year 2010" by the Elks Lodge. Joanne has demonstrated a deep commitment to Goodyear's youth, heading the YMCA's Teen Action Council for many years. Under her leadership the program was recognized by Westmarc at the Best of the West Awards under the "Leadership of an Organization" category in 2009. Regionally, Joanne serves the Homeless Youth Connection Board of Directors. Nationally, Joanne sits on the National League of Cities' Finance, Administration, and Intergovernmental Relations committee.

As owners of Osborne Jewelers since 1990, Joanne and her husband, Ken, have been active participants in the Goodyear business community and the Southwest Valley Chamber of Commerce. Councilmember Osborne served as the Chairman of the Chamber's Marketing Committee in 2003 and 2004 and was named the "Outstanding Chamber Member of the Year" in 2003. Joanne and her husband have been Goodyear residents since 1998 and have four children.

**Joe Pizzillo, Councilmember****Term of Office:** 2013-2017**Council Office:** 190 N. Litchfield Rd.
Goodyear, AZ 85338
Phone (623) 882-7776
Fax (623) 932-1177**Email:** Joe.Pizzillo@goodyearaz.gov**Occupation:** Adjunct Professor

Joe Pizzillo was elected to his first four year council term in 2009, and through a vote by Council was elected Vice Mayor until June 2011. In 2013, he was re-elected to his second four year council term and tapped to serve as Vice Mayor through June, 2015.

His priorities as a Councilmember include: ensuring the City's financial stability, maintaining quality services that are cost-effective, and protecting our neighborhoods by improving public safety.

Councilmember Pizzillo brings 30 years of experience in state and local government budgeting and finance to his seat on the council. Prior to his retirement from the City of Goodyear in 2008, he served as the City's Budget Manager. Currently, he is an adjunct professor of Accounting and Finance with the University of Phoenix, Estrella Mountain Community College and at Grand Canyon University.

Locally, Councilmember Pizzillo serves on the Board of Directors of the Southwest Lending Closet. He is also an active member of the Southwest Valley Chamber of Commerce and the White Tanks Rotary Club.

He earned his business degree from the University of Maryland and an MBA from the University of Phoenix.

A valley resident since 1986, Joe and his wife Vickie live in Goodyear. Joe's son, Nicholas, and his wife Kristen, have blessed him with two granddaughters, Sophia and Aubrey.

**Wally Campbell, Councilmember****Term of Office:** 2013-2017**Council Office:** 190 N. Litchfield Rd.
Goodyear, AZ 85338

Phone (623) 882-7776

Fax (623) 932-1177

Email: Wally.Campbell@goodyearaz.gov**Occupation:** Retired

Councilmember Wally Campbell was elected in March, 2011, to complete the term of former Vice Mayor Georgia Lord, which ended June, 2013. She was reelected in March of 2013 to serve a four year term. Councilmember Campbell has served on multiple committees within the City of Goodyear.

Wally has been active with community building efforts since she retired after a career in California state government. Her priorities on Council reflect her perspective that she is a representative of the neighborhoods. They include: improving city to citizen communications, developing community connections and attracting industry creating jobs.

Wally got her start locally in public service with the City's Public Safety Citizens Advisory Committee. That rewarding experience led her to pursue other volunteer opportunities to contribute to the residents of Goodyear, such as Board Member, Maricopa County Community Development Advisory Council (CDAC), Founding Member and current President, Friends of the Library, Goodyear branch, Member, Goodyear Centennial Committee, GAIN (Getting Arizonans involved in Neighborhoods) Committee Member past 4 years, Block Watch Steering Committee Member, Citizen Corps Council, Member, Maricopa County Area Agency on Aging (AAA) Board of Directors, Chairperson, Maricopa Elder Abuse Prevention Alliance, Council Liaison to North Subdivisions Association, Council Liaison to the Mobile Community, Volunteers in Police Service, Human Services Advisory Council, Greater Phoenix Economic Council (GPEC) Ambassador, Southwest Chamber of Commerce, Member, Southwest Valley Business/Education Advisory Committee, White Tanks Rotary, Arizona Assistance in Health Care Board of Directors, National League of Cities Transportation and Infrastructure Services Steering Committee, National League of Cities Board of Directors and Military Network Committee, Council Subcommittee for Community Funding, All Faith Community Services Board of Directors, Director, Goodyear's Historic Litchfield Station Foundation, Director, Living Solutions for Seniors, Inc., Vice President and Secretary of the Friends of the Maricopa District Library, Member, and the Arizona Board of Examiners of Nursing Care Institution Administrators and Assisted Living Facility Managers. Councilmember Campbell is also a graduate of the Citizen's Police Academy, CERT, and Southwest Valley Citizens Academy.

Wally and her husband, John, a retired Air Force Officer, have lived in Goodyear for 11 years and have 4 children.

**Bill Stipp, Councilmember****Term of Office:** 2015-2019**Council Office:** 190 N. Litchfield Rd.

Goodyear, AZ 85338

Phone (623) 880-7776

Fax (623) 932-1177

Email: Bill.Stipp@goodyearaz.gov**Occupation:** Public Safety Consultant

Bill Stipp was elected to his first four-year council term in 2011 and reelected to his second term in 2015. His priorities as a Councilmember include: supporting conservative fiscal policies, government efficiency, assisting small businesses, maintaining our up-scale community standards and protecting our neighborhoods with strong public safety agencies.

Bill brings 30 years of public sector experience to his seat on the council from Illinois, Massachusetts and Arizona which included work on National, State and Regional committees, contract mediation, municipal operations and public sector budgeting. He retired from the Goodyear Fire Department in 2009 following a disabling line of duty spinal injury.

Currently employed as a public sector consultant focusing on operational management, strategic planning and employee development, Bill also contracts with the U.S. Army training their Homeland Response Forces. He is also employed by Estrella Mountain Community College as an Adjunct Professor and previously served as the Fire Science Program Director.

Bill serves as the Chairperson for Goodyear's Public Safety Retirement Boards, the Goodyear Volunteer Firefighters Pension Board and the City Council Audit Committee. Regionally, Bill serves on the Arizona Municipal Water Users Association (AMWAU) Board of Directors and works with Mayor Lord on Veterans Affairs issues. He has served on the Council Sub-committee for Boards and Commissions, as the Council Representative to Historic Goodyear Neighborhood Alliance and as the City's alternate to the County's Community Development Advisory Committee (CDAC). Bill earned his Bachelor's Degree from Southern Illinois University, achieved an Executive Fire Officer Designation from the National Fire Academy and is currently pursuing a Master's Degree in Public Administration.

A Goodyear resident since 2001, Bill and his wife Lisa of 28 years have two children.

**Sharolyn Hohman, Councilmember****Term of Office:** 2013-2017**Council Office:** Phone (623)882-7776

Fax (623)932-1177

190 N. Litchfield Rd.

Goodyear, AZ 85338

Email: Sharolyn.hohman@goodyearaz.gov**Occupation:** Retired

In March of 2013, Sharolyn Hohman was elected to serve a four year term on the Goodyear City Council. Councilmember Hohman has been a professional and resident in the Southwest Valley since 1980.

Previous to her election to Council, Councilmember Hohman led the Southwest Valley Chamber of Commerce for twenty-five years as President/CEO. In this position, she had the opportunity to bring her business perspective to Southwest Valley organizations and participate in mitigating impact on quality of life as the area continued to experience unparalleled growth. She currently represents the City on the Valley Metro RPTA Board of Directors.

Before joining the Southwest Valley Chamber of Commerce, Councilmember Hohman owned two small businesses in Goodyear, including a retail office supply and printing company. Councilmember Hohman has served many area non-profit organizations as a board member and/or officer. For a number of them, she served as a founding member. These organizations include Estrella Toastmasters, Westmarc, Leadership West, Tri-City West Boys and Girls Club and Southwest Lending Closet, among others.

Councilmember Hohman identified fiscal responsibility, transportation, education and economic development as priorities for Goodyear. She is an acknowledged leader statewide in transportation and until recently was appointed to serve on the Arizona Department of Transportation's Citizen's Transportation Oversight Committee.

Councilmember Hohman has a BA degree from Grand Canyon University and a MA degree from Northern Arizona University. She is also a graduate of the Institute of Organization Management.

Sharolyn is the mother of two grown children and proud grandmother of three grandsons and one granddaughter.

City Manager's Budget Message

June 27, 2016

Honorable Mayor and City Council,

I am pleased to provide you with the City of Goodyear Annual Budget for the fiscal year 2016-17 (FY17) and 10-year Capital Improvement Program (CIP). The \$254 million budget which includes 17 new full-time positions is balanced, sustainable, and incorporates the priorities and policy direction communicated by the Council in retreats and work sessions held over the past eight months.

This year non-construction sales taxes, which make up nearly half of General Fund revenues, have performed very close to budget. This is reflective of modest growth in the local economy, including rising population and growing sales taxes. Construction sales taxes are performing above budget which had been set conservatively due to the end of the very large I-10 and 303 interchange project. Building permit activity has been performing above the prior year, but remains somewhat volatile on a same month-to-month comparison to last year.

The FY17 budget assumes continued moderate growth and a conservative approach in revenue projections. A legislative change and special census have generated a \$2.1 million increase in state shared sales, income and vehicle license taxes due to changes in the City's relative population when compared to other incorporated cities. This increase in state shared revenues is in addition to the economic growth in those revenues. A continued conservative approach to revenue and growth projections and spending has served the City well. Increased revenues and expenditure savings compared to budget provide funding for one-time activities such as capital projects and asset replacements in future budget years.

BUDGET APPROACH

The city's financial policies establish a framework for overall fiscal planning and development of the FY17 budget. In addition, attention to citizen survey feedback and adopted plans such as the Strategic and General Plans are emphasized as departments submit requests and the budget recommendations are developed and recommended.

In preparing the FY17 budget, staff continued to focus on efficient spending while maintaining services to the community. Revenue estimates are based on the tax policy direction received from Council in January to continue existing operating budget tax revenue policies. The City Council did provide new direction for the purpose of developing the 10-year Capital Improvement Program (CIP) whereby the combined property tax may be \$1.74 per \$100 of assessed valuation up from the prior \$1.60 to support new and existing General Obligation (G.O.) Bond debt service. It is anticipated that new G.O. Bond funded projects will begin in FY18 within this policy. For the FY17 budget the combined property tax rate will drop slightly from \$1.87 to \$1.8623 per \$100 of

assessed valuation to support existing debt service and to set the primary property tax at the maximum allowable levy.

The internal process for developing the annual operating budget and 10-year capital improvement plan includes several steps and reviews. Departments prepare requests for the ongoing base budget, potential operating budget additions referred to as supplementals, and for new or revisions to projects in the existing 10-year CIP. All of these requests are reviewed by the Finance Department. In addition, the capital project requests are reviewed by the Engineering Department. The goals of these reviews were to improve and clarify the scope of requests, identify all significant cost factors and to determine if other methods or sources were available to address the need. All the supplemental and capital project requests are reviewed by the Executive Team which ultimately developed recommendations for a Draft Budget for City Council.

BUDGET DEVELOPMENT PRIORITIES

Through the City Council retreats and work sessions, a series of guiding principles for budget development were established. Both the City Council and management also rely heavily on input received through the citizen satisfaction survey where maintaining and improving parks and providing recreational opportunities scored as the two highest priorities for programs to be funded. Included in the FY17 budget is a continued focus on maintaining existing infrastructure and assets, public safety, preparing for future operating cost increases, developing a gathering place within the community, and attracting and maintaining a skilled workforce to serve the community.

- ◆ **Take Care of What We Have** – Maintaining and timely replacement of existing assets and infrastructure continues as a clear priority in this FY17 budget. A formal asset management program was funded in FY15 with an initial \$5 million allocation. The process includes departments preparing formal 10-year replacement plans that are reviewed by Finance and the City Manager's Office. The FY16 budget included new General Fund asset management reserves for fleet, information technology hardware, streets, and for parks and right of ways. During this year these asset management plans were implemented and updated and new plans were developed for police and fire. The FY17 budget includes \$11 million in General Funds for asset management purposes. Enterprise funds incorporate fleet, information technology and other replacements into long-range forecasting and annual budgets.

The FY16 and FY17 asset management budgets include that focus on improving and maintaining parks with the in progress or planned replacement of playground equipment and adding canopies at the Estrella Vista North and South, Palm Valley and Canada Village parks.

- ◆ **Public Safety**– In defining this priority, the City Council addressed police, fire and the broader concept of a safe place to be. The FY17 budget includes ten new positions in the Police Department, eight of which are sworn police positions and one is a telecommunication operator.

The eight sworn police positions include a new patrol squad, an investigator, and a sergeant to supervise the School Resource Officer program and provide opportunities for contact

with more schools. In addition, the budget includes a fire station location study and items such as storm drainage, tree trimming and pool repairs.

- ◆ **Plan for Anticipated Operating Costs** – As the City grows, new costs will be incurred to provide services such as police patrols and to open new facilities such as fire stations and parks. Operating costs include staff salaries and benefits, supplies, utilities, custodial services, and other ongoing costs such as building maintenance. In February, the City Council discussed the five-year General Fund forecast that separately showed the forecast of resources and uses split between the ongoing and one-time portions to provide insight into the ability to take on such new costs. To prepare financially, the FY17 budget includes a \$1.25 million set-aside for the operating costs of the existing library that will shift from County to City funding in FY18 and for the costs to open two fire stations, an expansion to the police operations facility, a recreation center, an aquatics center, and a park that are included in the funded 10-year capital improvement plan. The set-aside protects ongoing budget capacity for future years by diverting the use of ongoing resources now to pay for one-time rather than ongoing costs. This leaves these ongoing resources available as needed in subsequent years.

- ◆ **Attract, Develop and Retain a Skilled Workforce** – Employees are the most valuable asset to City services. They provide the direct services to customers. The FY17 budget addresses the City Council direction to maintain our employee compensation at the local market. This budget includes funding for the second year of three-year negotiated Memorandum of Understanding agreements with represented sworn Police and Fire employees which include average salary increases of 6% and 5% for represented police and fire employees, respectively. Over the three-year agreements, the goal is to have represented police and fire employee pay at the local market. The non-represented employee salary increase is 3.5%. Also included in this budget is funding for technology, training and equipment to provide employees key resources to do their jobs.

Other priorities addressed in the FY17 budget include six new general funded and one new water enterprise funded positions to provide citywide procurement and human resource support, customer service positions in Finance and Parks to provide assistance and receive payments, and for facilities and parks maintenance. The Sanitation Fund budget includes costs to shift from contractor to City management of trash containers. The Water and Wastewater budgets reflect the revenue and new costs provided for in the five-year rate plan that was adopted by the City Council during FY16.

FY17 BUDGET OVERVIEW

The FY17 budget uses existing sources of revenue to provide additions to ensure service levels are maintained and to meet the demands of our growing community. Each year, there are increased costs of doing business to cover changing prices of utilities, gas, water, and contracted services. Departments worked to absorb many of these costs, but some increases were required in these ongoing areas and were incorporated into the budget through the supplemental process. This budget includes the addition of 17 full-time positions and new programs such as traffic signal pole painting and one-time items.

The FY17 all funds budget totals \$254 million, which represents an \$18 million or 7.6% increase from the prior year. This increase is primarily due to changes in water and wastewater capital projects offset by lower anticipated spending in capital projects in the General Fund, increases in asset management, supplementals, and compensation increases. The General Fund including asset management is \$125.2 million of the total and is an increase of \$4.6 million or 3.8% from the prior year budget.

The operating portion of the budget includes salaries, supplies, and services for day-to-day operations. It is structurally balanced, with ongoing revenues covering ongoing expenditures consistent with existing financial policies. The operating portion of the FY17 budget including one-time items represents approximately \$118.4 million for all funds. The General Fund portion of that operating budget is \$85 million. In addition, the FY17 budget includes \$27.4 million in debt service requirements. The General Fund contingency, a rainy day fund set by policy at three months of ongoing operating costs, is \$17.8 million. The budget provides a \$17.3 million appropriation to allow for the potential of new improvement districts or other unknown or unanticipated new revenues such as grants. Also included in the total budget is \$73 million in capital projects funded primarily from impact fees, water and wastewater revenue and bonds, and general funds.

At the peak in FY09, the City had 553 positions. In FY08, a year before that, our City positions per 1,000 population peaked at 9.71 and 544 positions. With the FY17 addition of 17 positions, there will be 548 authorized full-time positions, which equates to 7.04 positions per 1,000 population. Efficiencies, process improvements and technology have helped the City to keep full-time position growth below population growth.

LONG-TERM FINANCIAL PLANNING

For the first time, the five-year General Fund forecast presented to the City Council in February provided a separation of the sources and uses for the ongoing and one-time portions of the budget. This is consistent with good fiscal practice and the City's financial policy to pay for ongoing costs from ongoing revenues. Five-year fund forecasts are also prepared for the enterprise funds. In FY16 the water and wastewater forecasts were more extensive and supported the Council adopting a five-year rate plan.

With the improving economy, Goodyear began seeing its property valuations rise. However, with changes in property tax law, the growth in assessed valuation was capped beginning in FY16. This change reduced the tax base and impacted the environment in which already existing G.O. bonded debt was issued as well as plans for funding for future projects.

In developing the FY17 budget, the City Council discussed property tax policy given the tax base change and community desires for facilities and services. As a result, the 10-year Capital Improvement Program was developed with a financial policy that will allow the existing combined property tax rate to drop from \$1.87 to \$1.74 per \$100 of assessed valuation. The \$1.74 mark will serve as the maximum combined rate for issuing and financing G.O. Bonds that are serviced by secondary property taxes. The combined property tax rate in FY17 will drop slightly from \$1.87 in FY16 to \$1.8623 per \$100 of assessed valuation.

The City has been making interest-only payments on Public Improvement Corporation (PIC) debt for the financing of the Spring Training facility. The financing assumed principle payments

consistent with the Arizona Sports and Tourism Authority (ASTA) timeline for when the City would begin receiving ASTA revenue. As the likelihood that the ASTA funds would be delayed surfaced, the City developed and executed a proactive, long-term plan in FY13 to prepare for the full principal and interest payments until the ASTA funds become available. Each of the past four years, the City included incremental increases to a PIC set aside of \$680,000, building a surplus of ongoing operating revenue capacity.

In the FY17 budget, the PIC set aside brings the total capacity to \$3.4 million. A change being implemented in FY17 is the refinancing of this debt that is expected to save more than \$12 million over the remaining life of that debt and also begins to use the PIC set-aside capacity to advance principle payments.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a financial plan designed to create, support, maintain, and finance Goodyear's present and future infrastructure needs. It is updated each year to incorporate new funding information, revised priorities, citizen feedback, and Council decisions. An update style approach was used with an emphasis on the FY17 and new 10th year of FY26. The new 10th year is supported only by forecasted general funds. Water and Wastewater are in the process of preparing detailed ten-year plans and the next update for the Infrastructure Improvements Plan (IIP), which provides impact fee growth related project funds will begin next fiscal year. Due to the legislatively-required process to update an IIP this will take well over a year to complete. State law requires strict adherence to the most recently adopted IIP. Accordingly, the only changes are to the timing of impact fee funded projects based on current plan and the expected collection of the revenue within the IIP 10-year time frame.

In addition, to the work to replace playground equipment and add canopies at four park locations, the Capital Improvement Program also responds to that citizen feedback to improve and maintain parks and to provide recreational opportunities through projects such as adding a children's playground with canopy at Foothills Community park in FY17 and addition of projects to create a gathering place in the community. With updated forecasts and the new combined property tax rate financial policy; a recreation center, aquatics center and partial funding and financing of the development impact fees for a park is planned in the 10-year CIP. An expansion of the police operations facility is also added to that 10-year plan. The initial site planning for the gathering place park, recreation center and aquatics facilities projects is included with general funds in the FY17 budget with G.O. Bond funds anticipated to begin in FY18 for the projects to be designed and constructed over several years.

The FY17 budget includes \$45.5 million in new funding for capital projects or funding for subsequent phases of existing projects. In addition, another \$27.4 million in carryovers of projects that were begun or partially funded in the FY16 budget is included in the FY17 budget. Some of the key projects funded in FY17 include completing the road widening project on Sarival from Van Buren to Portland, finishing the first phase of the Police Operations facility, two new traffic signals, various drainage improvements and water and wastewater expansions and rehab projects. Funds come from a variety of sources including development impact fees, general fund, contributions from developers, enterprise operating revenues and bonds, and grants from regional partnering agencies.

CONCLUSION

Goodyear's FY17 budget is a product of thorough analysis and collaboration between the City Council, city management, department directors, and staff to identify funding priorities. The preparation of the budget is one of the most important tasks performed each year and the review and adoption of the budget is also one of the most important policy decisions that you as elected officials make in the best interests of our community. I would like to thank staff for their time and effort, as well as the Council for their guidance and support throughout the development of the FY17 budget.

Sincerely,



Brian Dalke
City Manager

PERFORMANCE MANAGEMENT PROGRAM

The City of Goodyear has established a Performance Management framework, which ties together the various planning, prioritization, and performance measurement efforts that have been established. It is the guidance used to align activities and how the City ensures that goals are consistently being met in an effective and efficient manner.

This framework starts with the input, feedback, and comments from citizens, which is translated into policy and strategic direction from the Council. The General Plan, which is developed by a citizen and stakeholder committee and ratified by vote from the citizens, is the roadmap to the vision for the City and provides policies and actions to undertake to realize this vision. The plan outlines long term “visionary” goals in the areas of growth and economic development, developing a socially and physically connected community, parks and open space, art, partnerships and collaboration, and fostering a sustainable economy and community.



Performance management program data and information is essential to the budget process. Supplemental budget requests identify how they will impact the targeted results and performance measures, are aligned with the Strategic Action Plan, and relative position within the Priority Based Budgeting quartile system. This information is carefully considered in evaluating and recommending items for funding.

As part of the City’s Performance Management Program and in support of the City Strategic Action Plan, Goodyear launched the Goodyear Innovation Academy for employees in FY 14-15. The first piece of the program is training for all employees on the Lean thinking strategy. Long established as a key process improvement strategy in high performing private sector organizations, Lean thinking is also a best practice when it comes to integrating innovation and efficiency in government agencies.

Based on the nationally-recognized Peak Academy program in the City & County of Denver, Goodyear’s employee program teaches tools to create standard work, identify and eliminate waste in processes, improve efficiency, and ultimately create a higher standard of government. Goodyear

is providing introductory training to all employees on the Lean thinking; through June 2016, 92% of the organization has received this training and we will continue to train all employees that join the organization. The Lean tools have already been applied throughout various departments via individual innovations implemented, multiple Kaizen events hosted, and developing a new approach to leaders standard work. In addition to the introduction training, the city also developed an innovation forum to collect data on efficiencies implemented by employees.

CITY STRATEGIC ACTION PLAN

The Strategic Action Plan dovetails into the General Plan, as the strategic focus areas, as well as the specific goals, align with the same principles in that document. These priorities are also the foundation for the City's Priority Based Budgeting result maps.

The City's Strategic Action Plan is an integral part of the performance management system, which translates the long-term General Plan vision into strategic, actionable activities over a three-year period. It also contemplates feedback from the Citizen Satisfaction Survey, as well as emerging needs and priorities of the community.

The City Council adopted the first formal City Strategic Action Plan on April 8, 2013. While departments have had individual strategic plans guiding their activities, this was the first city-wide plan that has been adopted since 2002. This plan establishes the City's vision and mission, and also identifies priority focus areas for strategic initiatives that helps define goals and actions for the next three years.

Vision Statement

The City of Goodyear will be:

- ◆ *A great place to live, work and raise a family*
- ◆ *A city with healthy lifestyles and commitment to the environment*
- ◆ *A growing community that provides quality opportunities and lifestyles*
- ◆ *We will be known as:*
 - *A destination place for regional shopping*
 - *A destination for higher education designed for workforce needs*
 - *A place for diverse job opportunities and an inventory of industries*
 - *An incubator for entrepreneurs*
 - *A hub of arts and culture in the West Valley*

Mission Statement

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation. We are committed to the stewardship of resources and fulfillment of the public trust.

Four Strategic Focus Areas



1. Fiscal and Resource Management (Governance)

The City of Goodyear will implement innovative and responsible policies and business practices to effectively manage its fiscal and human resources. The City will maintain a stable financial environment that is transparent and that maintains an outstanding quality of life for our citizens. Business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.



2. Economic Vitality (Effective Mobility and Reliable, Well-maintained infrastructure)

The City of Goodyear will seek diverse, high quality development, and will foster local jobs through the strategic pursuit of industries including renewable energy, engineering, technology, aerospace, medical, manufacturing, and internet fulfillment. Business investment and sustainability will be fostered through streamlined processes, strategic marketing, developing ongoing relationships, and encouraging tourism



3. Sense of Community

The City of Goodyear will provide programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. Sustainable relationships with the community will be cultivated through citizen engagement, outstanding customer service, and clear, accessible communication.



4. Quality of Life (Includes Safe Community)

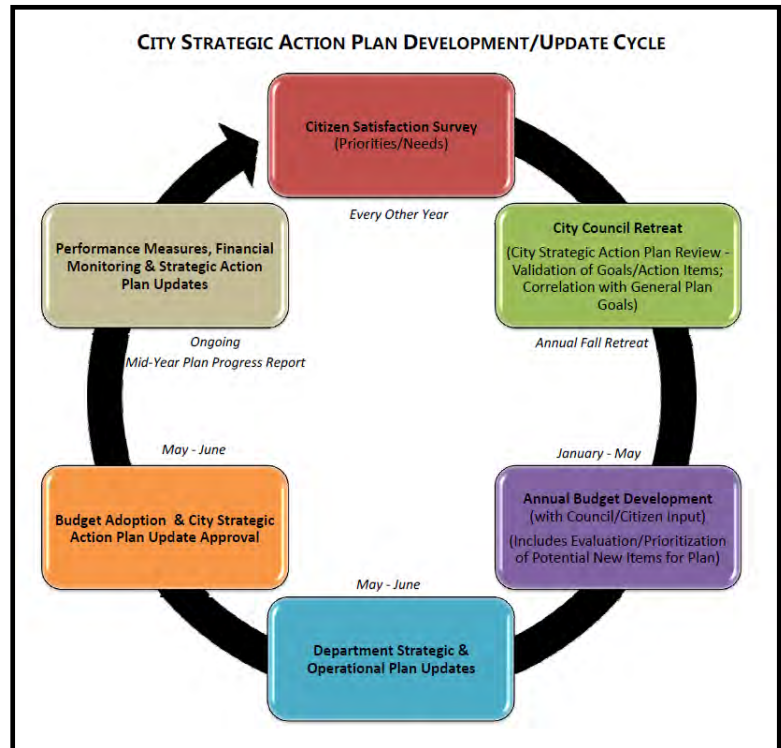
The City of Goodyear will implement programs and projects that create a clean, well-maintained, safe, and sustainable environment and that provides citizens with opportunities for an engaged, healthy, and active lifestyle.

The City strives to deliver outstanding customer service as staff carries out day-to-day services such as public safety and keeping streets, parks, and water safe and clean. The City also carries out strategic initiatives – those things that are above and beyond the daily delivery of service that help build a great city and provide an excellent quality of life to citizens. The City has limited resources (financial and staff resources) and the plan helps to guide decisions about how staff spends its time and budgets. The priorities incorporate feedback received from citizens via the Citizen Satisfaction Survey, as well as input from the Council regarding items brought forward by the community and stakeholders. The initiatives also include items from department strategic plans, as well as active partnership opportunities.

This plan is actively used by the City – many of the items come to the Council in various work sessions or Council actions for policy discussion, direction, or approval. The plan is also discussed each year with the Council to review progress and decide on priorities for the annual plan update. As the plan is adopted, City departments use the document to update their own department strategic plans. These priorities are also a key fundamental factor for development of the City's annual budget.

While many initiatives can advance using existing resources, the priorities and existing action items are evaluated during the annual budget development process. In addition, any requests for new funding are evaluated in the context of their relationship to the strategic focus areas and their support of the Priority Based Budgeting key results. The plan is updated and adopted each year as part of the budget process.

The Strategic Action Plan focuses mainly on activities outside of the day-to-day operational services that the City provides. The tactics included in the Strategic Action Plan are specific and assigned to a lead department and is also used as a mechanism to provide status updates on the progress of activities at regular intervals.



From this plan, the goals and action items carry through to the department and individual performance objective levels, with checks and balances like CityStat, the City's performance measurement program, and citizen surveys to evaluate progress.

The Council receives a mid-year update on the action items in the plan. The annual retreat also focuses on priorities for the following fiscal year, and the plan is updated based on consensus direction and initiatives included in the budget. The full Strategic Action Plan is available on the City's website at www.goodyearaz.gov/strategicplan.

PRIORITY BASED BUDGETING (PBB)

The Center for Priority Based Budgeting is an organization that has created a budgeting model that local governments can use to put traditional "line item" budgets in the context of City programs – how much they cost and how closely they align with defined "key results." The City's key results are aligned with the Strategic Action Plan's four priorities and goals defined within the document.

The model that is created assists local governments with:

- ◆ Allocating resources to programs that most closely align with visions and results;
- ◆ Linking the budget with strategic goals/objectives and performance measures; and,
- ◆ Leading the organization down a path of maintaining long-term financial sustainability.

The City went through the initial creation of its PBB model using FY14 data. This comprehensive effort defined 1,003 programs that the City provides and provided an approximate cost for each. It also placed programs into "quartiles" that defined how relevant a program is to achieving desired results. These quartiles are based on scoring criteria that includes the City's priorities, as well as

attributes such as demand for the program, cost recovery level, portion of the community served, and reliance on the City to provide the program.

The budget process included an evaluation of requests for new funding in the context of the FY15 quartile results for the program when considering priority. Next steps in this process will include continuing to link performance measures to Quartile 1 and Quartile 2 programs (those with the highest relevance to results), updating the model with FY17 budget information, and utilizing PBB as a tool within Lean.

CITYSTAT PERFORMANCE MEASUREMENT PROGRAM

After several months of work revamping the City's performance measurement program, a new framework and reporting strategy was reviewed with the City Council in the spring of 2013. This program was approved and, for FY14, the new CityStat performance measurement program was implemented.

Performance measures can provide a number of benefits to the City including:

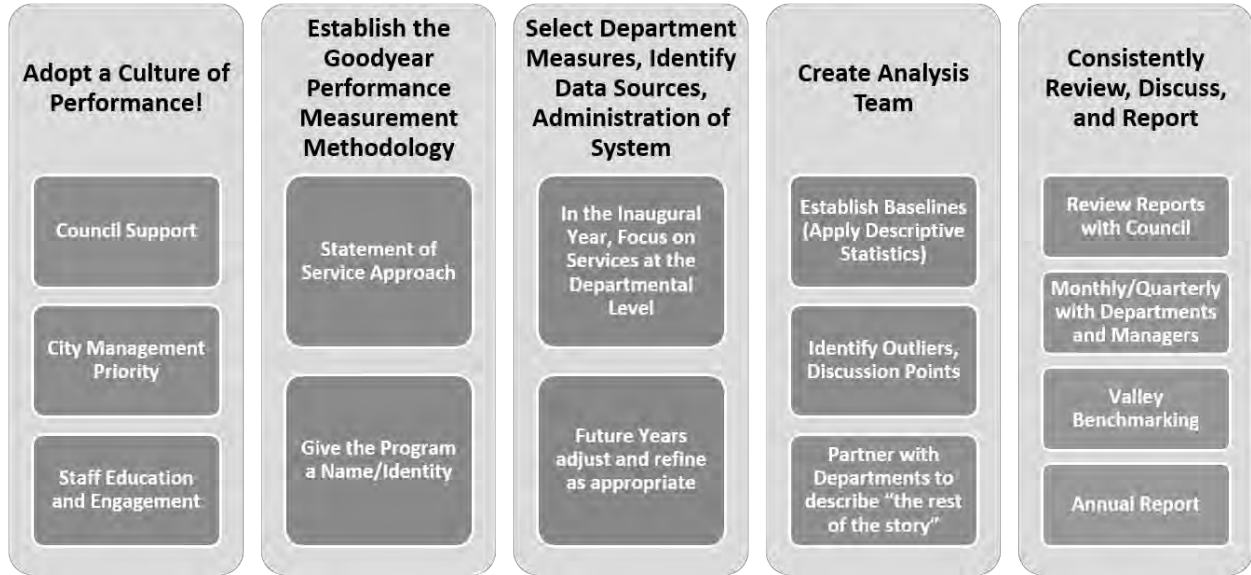
- ◆ Supporting a better decision making process by providing managers with information pertaining to services, and programs;
- ◆ Promoting transparency and accountability by equipping policy makers and citizens with information that helps inform what the City does; and,
- ◆ Providing better and more consistent information for allocating scarce resources.

This program transforms high level goals into measurable outcomes, provides key workload indicator data that is used to monitor trends and influence decision making on resource allocation, and is used to evaluate progress toward the City's goals. The program also incorporates nationally-validated performance measures through the International City/County Manager's Association (ICMA), allowing staff to measure the City's performance alongside comparable local and national cities.

As part of the facilitation of this program, a cross-functional team has been established to oversee collection of the data on a quarterly basis, analyze trends, and conduct follow-up. A comprehensive annual report will be prepared at the conclusion of each fiscal year and reviewed with the Council in advance of discussions about the next fiscal year's priorities.

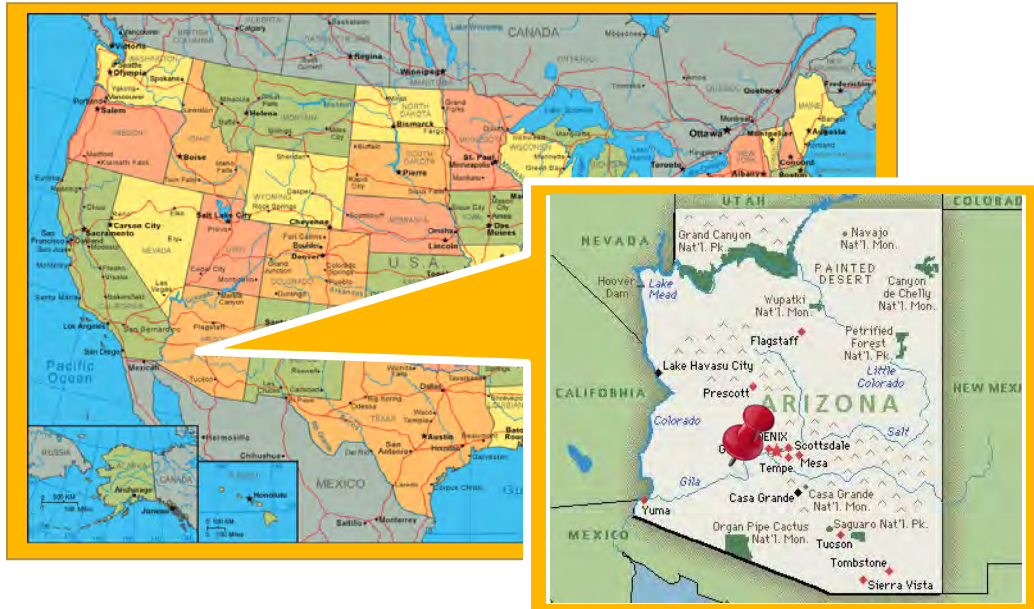
In hopes of making full use of the information received from the national measures, Goodyear also joined the Valley Benchmark Cities (VBC), a group of eleven cities and towns located in Maricopa County, Arizona, the Alliance for Innovation, and Arizona State University. Many of these cities are also members of the ICMA Performance Measurement Program, ICMA Insights. By comparing Goodyear to other cities existing under similar legal, geographic, and climatic conditions, staff hopes to be able to identify meaningful best practices while avoiding some of the complications that often accompany benchmarking programs.

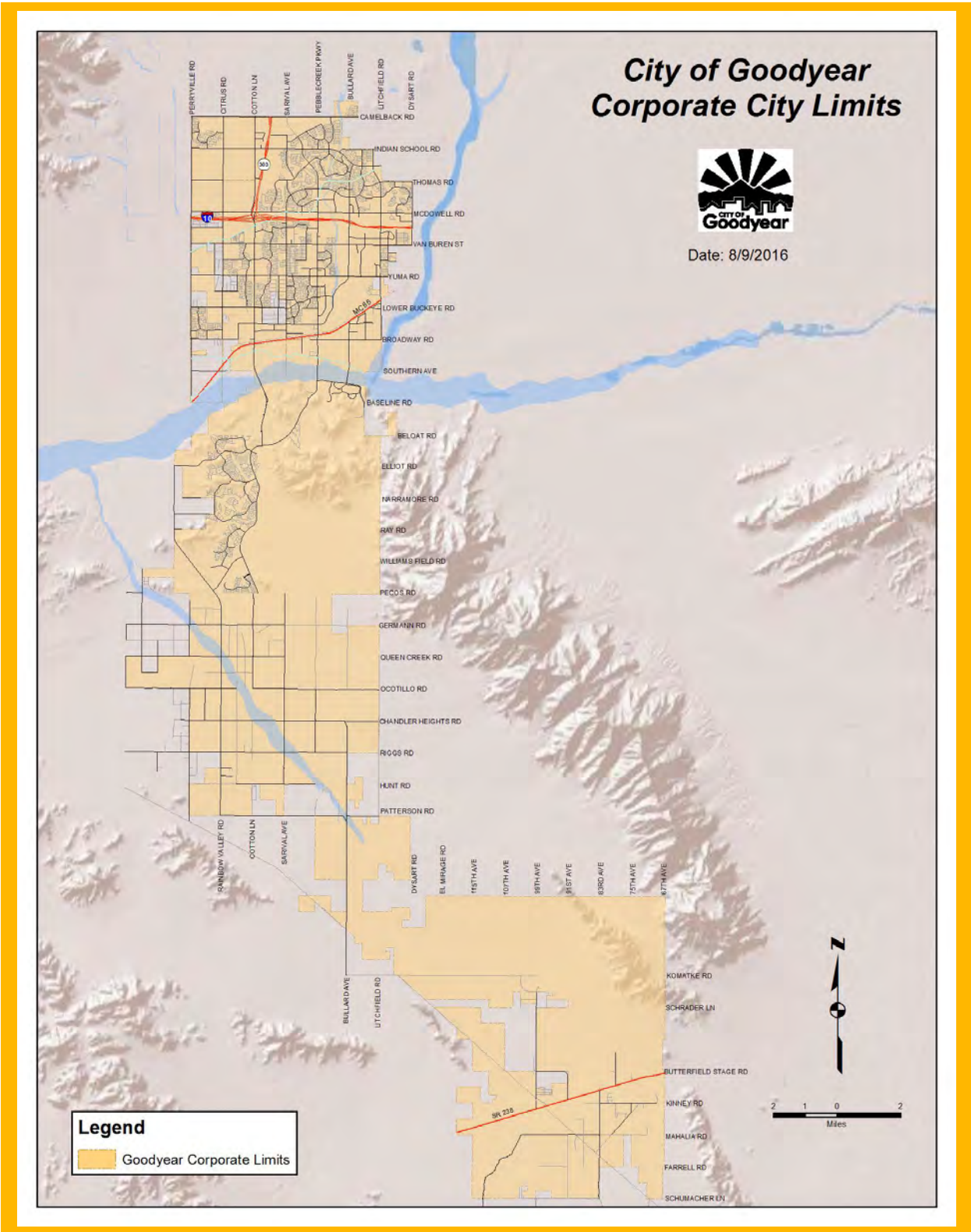
Below is a diagram of the comprehensive Performance Management strategy implemented by the City.



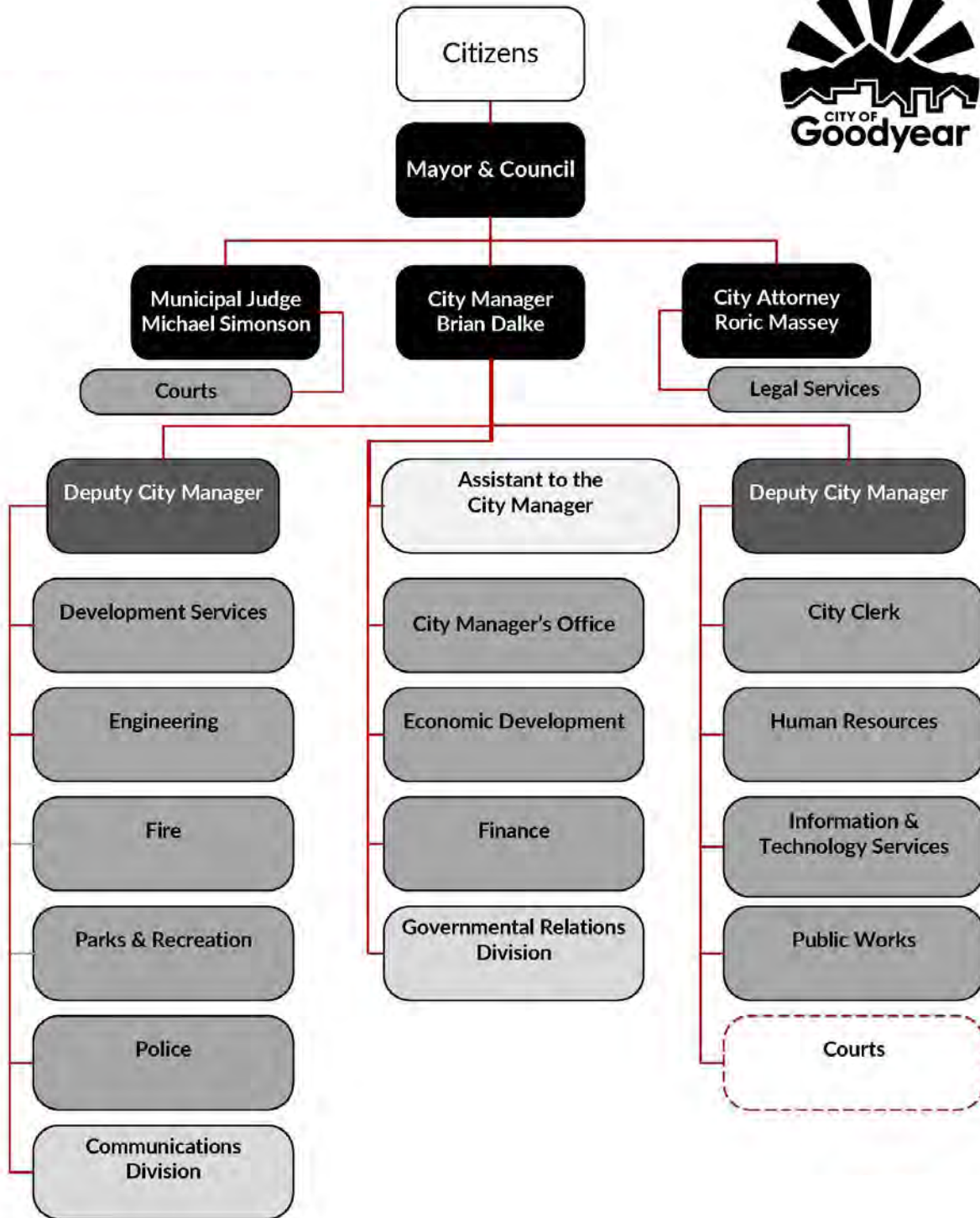
This comprehensive Performance Management strategy ensures that staff and the Council are all working together to accomplish what is important to citizens and partners and making Goodyear a prosperous community today and in the future!

MAP OF GOODYEAR, ARIZONA





FY17 MANAGEMENT ORGANIZATIONAL CHART



CITY OF GOODYEAR

Yesteryear...



The Goodyear of today exists because of the cotton of yesteryear. It was part of the 16,000 acres purchased in 1917 for the Goodyear Tire and Rubber Company by junior executive Paul Litchfield. Cotton used to make rubber tires for airplanes in World War I was in short supply because foreign sources were in war torn countries or disease ridden. When Goodyear found that Arizona's climate and soil was similar to foreign sources, the company sent Litchfield to purchase land.

The small community that formed as a result of the Goodyear Farms cotton industry first became known as "Egypt" for the Egyptian cotton grown there and then, finally, was called "Goodyear." The community thrived as long as the cotton industry was strong. But, after the war, cotton prices plummeted and Goodyear's economy suffered.

The town of Goodyear was incorporated in November 1946. At that time, the town had 151 homes, 250 apartments, a grocery store, drug store, barber shop, beauty shop and service station. The town became a city in 1985.



However, World War II brought a recovery in the early 1940's when the Litchfield Naval Air Facility and the Goodyear Aircraft Corporation located here, employing as many as 7,500 people at one time. Dirigibles, or "blimps", were built at the Goodyear Aircraft Corporation.

The Litchfield Naval Air Facility was the training base for the Navy Blue Angels aerial demonstration team until 1968. After the war, the Naval Air Facility served as a storage base for thousands of World War II aircraft that were moth balled and salvaged.



In 1949, a long history of aerospace and defense programs began in Goodyear when the Goodyear Aerospace Corporation replaced the Goodyear Aircraft facility. The plant was later sold to Loral Defense Systems and eventually evolved by merger and acquisition into Lockheed Martin Corporation. Then, in 1968, the Navy sold the airfield to the City of Phoenix, who named it the Phoenix-Litchfield Airport. In 1986, it was renamed the Phoenix-Goodyear Airport.



In the 1980's, the 10,000 acres that remained of the original Goodyear Farms was sold to SunCor, which developed much of the land into the Palm Valley master-planned, mixed-use community located north of I-10. SunCor grew to become one of the Southwest's most prominent developers in the 1990's and early 2000's, developing residential communities, golf courses and commercial real estate projects.

HOUSING

Even though Goodyear was founded more than 60 years ago, the vast majority of Goodyear's housing stock is less than 12 years old. The projected build-out for the Goodyear Municipal Planning Area is estimated at 760,000 residents with 288,000 dwelling units and 328,000 jobs. There are approximately 29,000 dwelling units in Goodyear currently and is approximately 10% of its build out potential therefore, Goodyear can expect to see growth in the future.

Goodyear offers excellent residential choices from affordable starter homes to a variety of upscale homes, as well as mountainside or equestrian estates. The City is also a Valley leader in master-planned communities, offering exquisite amenities such as country clubs, community centers, golf courses, walking/jogging paths, lakes and mountain trails.

The following neighborhoods offer a sampling of what Goodyear has to offer:

Estrella, fall in love with the beauty of life in Estrella nestled in the picturesque Sierra Estrella Mountains. This extraordinary 20,000-acre community offers the perfect balance of solitude and activity, bordering the Estrella Mountain Regional Park.

This oasis in Goodyear offers amazing mountain views and 72 acres of lakes. You can enjoy golf, hiking, annual events, playing at the various parks, boating, kayaking, fishing, or just watching the sunset glimmering across the water. Select from three new home communities including Mountain Ranch, Montecito, and CantaMia.



Palm Valley, located along Litchfield Road north of I-10, is a thoughtfully planned 9,000 acre community of housing, outdoor recreation, shopping, dining and family activities. Within the development, four retail centers offer restaurants and popular stores. Sports enthusiasts will appreciate Palm Valley's championship golf course, mid-length course, walking trails, and volleyball and basketball courts.



Canyon Trails has brought back good old-fashioned neighborliness with tree-lined streets, a central park and front porches on many homes. A vast system of walking and biking trails connects the five distinctive neighborhoods and several mini-parks with the trails converging at a centrally located park.

PebbleCreek is a master-planned community for active adults in a stunning setting with mountain views. In addition to a superb range of housing, PebbleCreek offers multi-million dollar, world-class



amenities including 45 holes of golf, outdoor and indoor pools, 20 pickle ball courts, tennis, fitness centers, creative and performing arts, restaurants, a grand ballroom and auditorium, dog park, and more than 100 clubs, groups and classes for living an active adult lifestyle. The developer, Robson Communities Inc., constructs all homes in PebbleCreek.

CantaMia is an active adult community that promises to help you continue a life's song well written. CantaMia is designed to live in tune with the beautiful natural surroundings. This innovative new neighborhood offers a distinctive approach to sustainable living. With more than 1,700 home sites available, CantaMia delivers unique and compelling choices to fit both your budget and lifestyle.



Vanderbilt Farms is a community of one-acre home sites for custom homes, providing the perfect setting for a balance of suburban and country living. From elaborate master-planned communities to intimate gated subdivisions, Goodyear provides numerous options for executive housing.



GOODYEAR IS GEARED FOR GROWTH

Located in Metro Phoenix, the country's #2-workforce market, Goodyear is one of the fastest growing cities in the United States. Our location, transportation assets, abundant land, high capacity power and fiber, and low cost environment combine to create strategic opportunities for office or industrial development.

Goodyear has abundant land for development to meet business needs, with 5,000 acres of land within 5 minutes of the I-10 freeway for industrial or office use, including shovel ready sites in master-planned business parks. The city also has multiple transportation assets, being strategically located near airports, freeways and rail, giving your company access to national and international markets.

Goodyear can provide high-capacity power & fiber, with bulk power stations, multiple substations, and telecom infrastructure, including the National Fiber Network. The city offers attractive

business incentives and benefits to reduce location costs, including major property tax savings with qualifying programs such as Foreign Trade, Military Reuse and Redevelopment Zones.

Goodyear provides excellent quality of life with its master-planned communities, excellent schools and health care, trail systems and entertainment options, including major league sports venues. The following awards and recognitions have recently put us in the national spotlight:

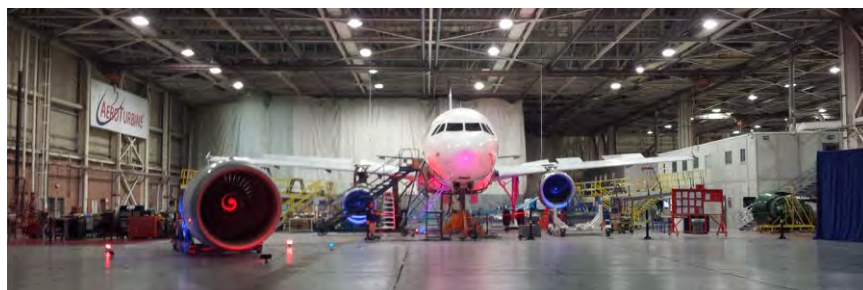
- ◆ Goodyear was ranked by 24/7 Wall St. as one of America's Top 10 Best Cities to Live (#7).
- ◆ Goodyear was also ranked by the U.S. Census Bureau as being among the fastest growing cities in the country (#6).
- ◆ A recent NerdWallet study ranked Goodyear (#3) as one of the best cities in the nation for veterans. The study based its selection criteria on the level of economic opportunity for veterans.
- ◆ Movoto recently ranked Goodyear in its top 10 for "Best Places Near Phoenix for Young Professionals" (#5) and "Best Phoenix Suburbs for Young Couples" (#10).

EMPLOYMENT CORRIDORS

Development remains steady in Goodyear, where there is approximately 1.2 million square feet of projects in planning phases, 379,000 square feet of industrial development currently under construction and 662,000 square feet of industrial space, with an associated 30,000 square feet of office space, that has recently been completed. Established employment corridors capitalize on Goodyear's unique attributes:

Phoenix-Goodyear GYR Airport Corridor

Goodyear's aviation corridor is located south of Interstate 10 (I-10) extending to Highway MC-85 and the Union Pacific Rail Road. With more than 70 years of aviation traditions, Goodyear's reputation as an aerospace-aviation hub is strong. Phoenix-Goodyear Airport contains 15 industrial/business parks in the corridor, with over 16 aviation & aerospace major employers. With the airport's military reuse status, high capacity telecommunications infrastructure, and a year-round sunny and clear sky, Goodyear is an ideal place for flight operations, drone technology testing and manufacturing and data storage. The 8,500 foot runway can accommodate virtually any type of aircraft, thereby making Phoenix-Goodyear Airport the premier airport in the West Valley.



Loop 303 Employment Corridor

The Loop 303 employment corridor is located just north of the I-10 and the loop 303 freeway. This corridor offer approximately 2,000-acres and over 20 million square feet of carefully planned office, retail and industrial space. The loop 303 corridor contains three industrial / business parks. With the corridors proximity to transportation access off of the I-10, I-17, L-101, L-303 and MC-85, high capacity telecommunications infrastructure and foreign trade zones providing tax benefits to qualifying companies, this planned business park is ideal for organizations seeking a business home in the southwestern United States. Sub-Zero/Wolfe, Dick's Sporting Goods and REI currently operate out of the Loop 303 Employment Corridor.



Cotton Lane / MC-85 Employment Corridor

The Cotton Lane / MC-85 employment corridor is located along MC-85 between Estrella Parkway and south 175th Ave. Its prime location and proximity to air, rail and major freeways make it a very attractive options for national and international commerce and commercial use. The Cotton Lane /ME-85 employment corridor contains three industrial / business parks. Fresh Del Montes, Global Organics, Basic Metals, Schoeller Allibert and many more operate out of the Cotton Lane / MC-85 Employment Corridor.

Innovation Corridor

The innovation corridor is located east and west along I-10, which includes existing healthcare assets such as Abrazo West Campus and Cancer Treatment Centers of America (CTCA). The 2,525-acre corridor extends both north and south of the interstate, and includes specific areas for each type of uses and businesses desired in the corridor, including the Wellness Park. The corridor offers a strong asset base of national and regional healthcare businesses, access to nationally known research institutions, and an educated and skilled workforce, Goodyear is taking an active and aggressive approach to attract top medical business to the city.





THE MARKET AT
Estrella Falls Dine, Shop, Stay in Goodyear.... Indulge yourself!

Shopping is abundant in Goodyear with everything from upscale boutiques to discount retailers. Goodyear will be home to the Phoenix metro area's next super regional mall, The Estrella Falls Mall. It will be the largest indoor-shopping mall in the southwest valley with over 1.1 million square feet of specialty shops, high-end retailers and dining. The first directly related phase of the mall is continuing to move forward with a spectacular Harkins Theatre with 78,000 square-foot, 16-screen multiplex that is expected to open in the fall of 2016.

Several major retail corridors crisscross Goodyear. Key areas are Litchfield Road both north and south of I-10, McDowell Road north of I-10, PebbleCreek Parkway north of I-10, Estrella Parkway south of I-10, and Cotton Lane south of I-10.

CITY BUSINESS

Goodyear, Arizona is a "business friendly" city. Whether doing business with us or looking to relocate a business here, you'll find this a city of great opportunity. Ranked by 24/7 Wall St. as one of America's Top 10 Best Cities to Live, Goodyear is the place that businesses and their employees are proud to call home. Best-in-class companies choose Goodyear for its high quality of life, low cost of doing business and skilled workforce. Goodyear is "Geared for Growth."

The major private employers in Goodyear represent a balanced mix of aviation & aerospace, health services, logistics and manufacturing.



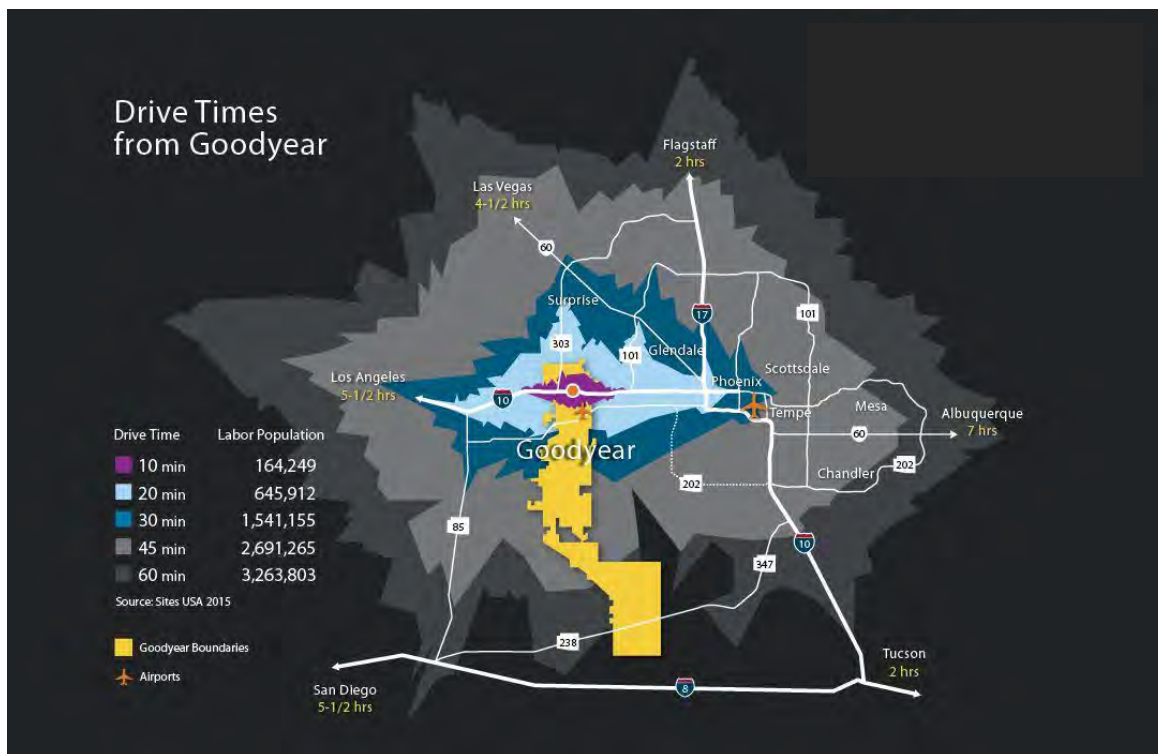
Largest private (non-retail) employers:

COMPANY	INDUSTRY	EMPLOYEES
Abrazo West Campus	Health Services	1,009
Macy's - Bloomingdales	Internet Fulfillment	1,008
Amazon.com	Internet Fulfillment	975
Cancer Treatment Centers of America	Health Services	768
Sub-Zero/Wolf Appliance	Manufacturing	472
McLane Sunwest	Distribution	345
Cavco Industries	Manufacturing	325
Snyder's of Hanover	Food Manufacturing	215
Cornell Cookson	Manufacturing	175
Dick's Sporting Goods	Distribution	170
Palm Valley Rehab Care Center	Health Services	165
Schoeller Allibert	Manufacturing	130
Inventure Foods	Food Manufacturing	125
Integrated Medical Services	Health Services	116
Lorts Manufacturing	Manufacturing	116



LOCAL DEMOGRAPHICS

Goodyear is positioned as the hub of the west valley. Its location on Interstate 10 provides easy access to Los Angeles to the west, and Phoenix and Tucson to the east. The Loop 303 and I-10 Interchange project provides access north of the I-10 through Goodyear to the Interstate 17. This connection to the nearby Loop 101, Interstate 17 and Interstate 8 open gateways to the whole Phoenix metro area, as well as north to Flagstaff and west to San Diego. Long-range plans will extend the Loop 303 through Goodyear to the south, and include a proposed SR 30 reliever highway as an additional east-west commerce corridor south of MC-85.



Goodyear’s close proximity to metro Phoenix provides residents with access to all the benefits of America’s sixth largest city including: NFL Football - Arizona Cardinals, MLB Baseball - Arizona Diamondbacks, NHL Hockey - Arizona Coyotes, NBA Basketball - Phoenix Suns, Phoenix Center for the Arts, Phoenix Art Museum, Comerica Theatre, Celebrity Theatre, Phoenix Zoo, Wildlife World Zoo and Aquarium, and more!

AMENITIES

Desert vistas, majestic mountains, master planned communities with lakes, country clubs and golf courses, and an active outdoor lifestyle are keys to attracting residents to Goodyear. With fewer than 10,000 residents in 1990, Goodyear's population has exploded to a projected population of 77,776 according to the Maricopa Association of Governments’ 2015 estimates. Goodyear grew

245% between the 2000 and 2010 Census and it is expected to surge to well over 100,000 residents by 2020. Goodyear is setting the pace among West Valley cities.

In addition, the most recent Citizen Satisfaction Survey report reveals that nearly everyone likes living in Goodyear – 93% of the residents who answered the poll classified Goodyear as a good place to live, four out of five would recommend it as a place to live, and 90% feel safe in their neighborhood, citing that in part to strong public safety forces in the city’s Fire and Police departments.



Goodyear is a young community with 34% percent of the population between the ages of 20 and 44. 25.9% of the population is under 20 years of age and 35.4% of Goodyear households have children under the age of 18. In addition, the median household income is over \$70,000 according to the U.S. Census Bureau 2014 American Community Survey one-year estimates.



Life is good in Goodyear, Arizona with mountain views, desert vistas, and the beauty of our magnificent Sonoran Desert landscape and our majestic Sierra Estrella Mountains. More than 100 miles of bike lanes, 39 miles of mountain hiking and biking trails, 11 area golf courses and hotel pools invite you to enjoy our 330+ days of sunshine. As the spring training home to the Cleveland Indians and the Cincinnati Reds, Goodyear is also a hotel, dining and shopping hub.



Spring Training in Goodyear – the ultimate close-up baseball experience. Goodyear Ballpark was voted in 2014 the best Spring Training Facility in the Cactus League by *USA TODAY* readers. Enjoy Arizona’s warm, dry, sunny 70 to 80 degree March days.

During a spring training game, you can take your choice of seating experiences:

- ◆ Get a tan in comfortable Infield or Outfield Box seats.
- ◆ Enjoy prime, cushy seats with in-seat service in the shaded Club seating area or in the extra-wide Premium Field Box seats in the front two rows from dugout to outfield.
- ◆ Spread out a blanket on the grassy berm.
- ◆ Bring the whole family and rent a luxury suite.
- ◆ Join the party in the Right Field Pavilion where game tickets include unlimited food and non-alcoholic beverages.

Outdoor Goodyear... Golf is GREAT! With such spectacular mountain surroundings, it’s not surprising that the Goodyear area plays host to some of the state’s most challenging and dramatic golf courses.



Set amid the Sierra Estrella Mountains, the Troon managed Golf Club of Estrella offers spectacular views and several shots over natural desert and wash areas. In sharp contrast, the 18-hole Tres Rios Golf Course at the foot of the Sierra Estrellas is one of the most serene in the metro area with abundant shade trees. Goodyear’s Palm Valley Golf Club hosts two challenging golf courses, the executive Palms course and the rolling, grassy, full-length Lakes course. Pebble Creek’s semipublic courses, Eagles Nest and Tuscany Falls, are two of the area’s finest. On Goodyear’s border are the Wigwam Resort’s three challenging championship courses featuring mature, majestic parkland-style trees with water elements throughout.



CITY GOVERNMENT

Goodyear has a Council-Manager form of government. The City's charter government provides for six councilmembers and a mayor, elected at large on a non-partisan ballot. Councilmembers serve four-year staggered terms and the mayor also serves a four-year term. The Vice Mayor is elected by the rest of the City Council. As the local legislative body, the Council adopts ordinances and policies which direct the City government. The City Council also appoints members to all boards and commissions.

While city management participates in the development of policies, the City Council is the final decision-making authority. As elected officials, their responsibility is to represent the residents. Therefore, citizen participation at all levels is invited and encouraged by the City Council. The Council frequently relies on ad hoc citizen committees or standing boards and commissions to recommend actions on major issues. While the City Council has the responsibility to make the final decision, what the citizen committees recommend is highly valued by this municipal legislative body.

The City Manager, who is appointed by the City Council, is responsible for the overall operation and supervision of the government functions within the policy directives of the City Council. As the administrative head of the City government, he is responsible for the appointment and dismissal of all employees, except for the Municipal Judge and City Attorney who are appointed by City Council.






City Employees


As of July 1, 2016

Full Time Positions	548
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Police Department

Patrol Units	85
Authorized Positions	130
Calls for Service (year)	50,684
Average Priority 1 Response Time (minutes)	3:35



Fire Department

Number of Stations	6
Number of Employees	102
Average Response Time (minutes)	6:04
EMS Incidents (year)	5,755
Fire Calls (year)	147
Miscellaneous Calls	913




Parks & Recreation

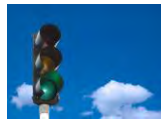
Parks	17
Park Acreage Maintained	204
Amenities Include:	
Playgrounds	17
Ramadas & Picnic Areas	39
Ball Fields	8
Tennis Courts	6
Swimming Pool	1
Splashpad	1
Skate Park	1
Dog Parks	2
Pump Track	1
BMX Track	1



School Districts in Goodyear

District	School Type	# of Schools	# of Students
Avondale	Elementary K-8	10	5,736
Liberty	Elementary K-8	5	3,333
Litchfield	Elementary K-8	17	11,424
Mobile	Elementary K-8	1	12
Agua Fria	High 9-12	4	7,535
Buckeye Union	High 9-12	3	3,989

Source: AZ Dept of Education, October 1st Enrollment Counts (14-15 School Year)



Streets
Lane miles of streets maintained

Arterial	271
Rural Arterial	76
Collector	134
Local	394
Unpaved	22



Utility Service Providers

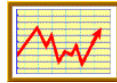
Electricity (APS)	Arizona Public Service
Garbage Collection	City of Goodyear
Gas	Southwest Gas
Telephone/Cable/Internet	Century Link Cox Communications
Water (North of I-10)	Liberty Water EPCOR
Water (South of I-10)	City of Goodyear
Water (White Tanks, Canada Village)	City of Goodyear AZ Water Company



Election Statistics

Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
March 10, 2015	Primary Election	34,666	7,515	22%
November 4, 2014	Special Election	35,180	16,266	47%
May 21, 2013	General Election	33,262	6,919	21%
March 12, 2013	Primary Election	32,852	8,017	24%

Demographic Profile



Total population (estimate)	77,776
Median age (years)	35.8
Median household income	\$70,293
Median owner-occupied housing value	\$192,500

Source: Maricopa Association of Governments 2015 population estimates and American Community Survey 2014

Educational Attainment



High school graduate or higher	92%
Bachelor's degree or higher	27%

Source: American Community Survey 2014





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Financial Plan

FINANCIAL PLAN

INTRODUCTION

Through the annual budget process, the city's financial policies are reviewed and discussed with the Council, including a discussion on any changes for the next fiscal year. This is critical, as these policies set the foundation for the development of projections and budget models, and influence the ultimate balanced budget that is recommended. These policies adopted for FY17 reflect the City Council's vision of a growing and vibrant community that provides an outstanding atmosphere for both citizens and our business community. These policies are reflected in elements of our Strategic Action Plan, and carry through to the development and monitoring of our capital and operating budgets. They represent fiscally sound financial management practices for both the short and long-term fiscal sustainability of the city.

The key policy change for FY17 is to the allowable combined property tax rate to initiate uses of Secondary Property Tax backed bond funding for key Council priorities. The prior policy was that new G.O. Bonds would not be issued until the combined rate could be \$1.60 or lower. The new policy raises that level to \$1.74.

Overall Goals

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism:** To ensure that the City is at all times in a solid financial condition. This can be defined as:
 - A. Cash Solvency - the ability to pay bills.
 - B. Budgetary Solvency - the ability to balance the budget.
 - C. Long Run Solvency - the ability to pay future costs.
 - D. Service Level Solvency - the ability to provide needed and desired services.
2. **Flexibility:** To ensure that the City is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. **Adherence to the Highest Accounting and Management Practices:** As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

Budget Policies

1. Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the City from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:
 - A. Ending fund balance should be used only for one-time expenditures such as CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off

- outstanding debt. The portion attributable to ongoing set-asides or contingencies may be used to fund those purposes.
- B. Ongoing maintenance costs, such as street resurfacing or swimming pool replastering, should be financed through operating revenues, rather than through bonds.
 - C. Fluctuating federal grants should not be used to finance ongoing programs.
2. Ensure growth or development activities are funded commensurate with or in proportion to revenue generated from related fees.
 3. General Fund appropriations should include a contingency reserve account equal to the first three (3) months operating expenses from the prior fiscal year.
 4. Enterprise Funds should be self-sufficient. They should include a sufficient un-appropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for “overhead” services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement or debt service as established within rate planning.
 5. Asset Management reserves should be established, funded and used to replace and preserve General Fund assets consistent with department plans.
 6. Enterprise fund asset management requirements should be incorporated in multiyear forecasts and rate plans and included in the annual budget consistent with the underlying asset management plans.
 7. Laws and policies on limitations on revenue sources should be explicitly addressed in the budget process. These include:
 - A. Arizona Lottery Funds (ALF) are required to be used for public transportation purposes for jurisdictions within Maricopa County and must be utilized within two years of distribution with the potential for a one year extension.
 - B. No more than one half of the prior year’s Highway User Revenue Fund (HURF) can be used for debt service (A.R.S. 48-689).
 - C. When the City’s population reaches 30,000, it must maintain its level of general fund support in street maintenance and operations, as provided by state law (A.R.S. 28-6543)
 8. Debt Management
 - A. Short-term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the City’s financial advisor determines and recommends that this is in the City’s best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.

- B. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C. City of Goodyear Public Improvement Corporation - lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- D. Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.
- E. Annual levy calculations should be at the maximum amount allowed for the City's primary property tax.
- F. Maintain bond rating of investment grade from Moody's or Standard and Poor's.
- G. Enterprise Funds should finance water and sewer bonds sales where appropriate.
- H. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. City Construction Sales Tax revenues will not be included in computing the average.

9. Budget Amendment Policies

- A. Total Fund Appropriation Changes must be approved through City Council Resolution. These amendments must also comply with the City's Alternative Expenditure Limitation.
- B. Uses of contingency appropriations must be specifically approved by the City Council. This may be by Council motion rather than resolution.
- C. Shifts in appropriations between lines of appropriation may be made only upon approval of the City Council. Procedures for budget transfers and delegation of budget responsibility will be set by the City Manager.

10. Budgetary Control System

- A. Monthly budget status reports will be reviewed by the City Manager and then presented to the full City Council.
- B. Annually update Strategic Plan in order to validate and adjust the Plan and assumptions to remain viable.
- C. Community Relations annual budget will be limited in its growth. Increase will be no greater than the percentage of growth in retail sales tax from prior two calendar years.

11. Revenue Policies

- A. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.
- B. User fees for all operations will be examined every 3-5 years to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.
- C. Development fees for one time capital expenses attributable to new development will be reviewed every 3-5 years to ensure that fees match development related expenses.
- D. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

12. Capital Budget

- A. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) “unfunded” projects that carry out the City’s strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.
- B. Each department must, when planning capital projects, estimate the impact on the City’s operating budget.
- C. Amendments to capital appropriations fall under the same guidelines as changes to the operating budget noted above, with one exception—any project change exceeding \$75,000 should receive specific City Council approval. This approval can be by motion rather than resolution, and may accompany a recommendation for award of bid, change order, or other Council action. While this approval is not a strict legal requirement, it serves both to keep the Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations.

13. Long Term Financial Plans

- A. The City will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.
- B. The General Fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process and should include operating costs anticipated for opening projects in the capital improvement plan.

LONG TERM FINANCIAL PLAN

The City of Goodyear has used long term financial planning as a fundamental guide in its budget process for many years. Regardless of the economic climate, city leadership has always looked upon sound financial planning, both long and short term, to guide the city into the future. Recovery from the recession has been evidenced by slow growth in recent years. The recent growth rates have been much lower than those experienced prior to the downturn. As a result, the City has taken steps to reevaluate how to continue to provide quality services and prioritize new initiatives. As a first step, the City Council, working in conjunction with the executive management team and City staff, developed the City of Goodyear Strategic Action Plan. Discussions about this planning process began in 2011, and concluded with a plan that covered FY2013-FY2016 and identified four strategic focus areas:

1. Fiscal and Resource Management
2. Economic Vitality
3. Sense of Community
4. Quality of Life

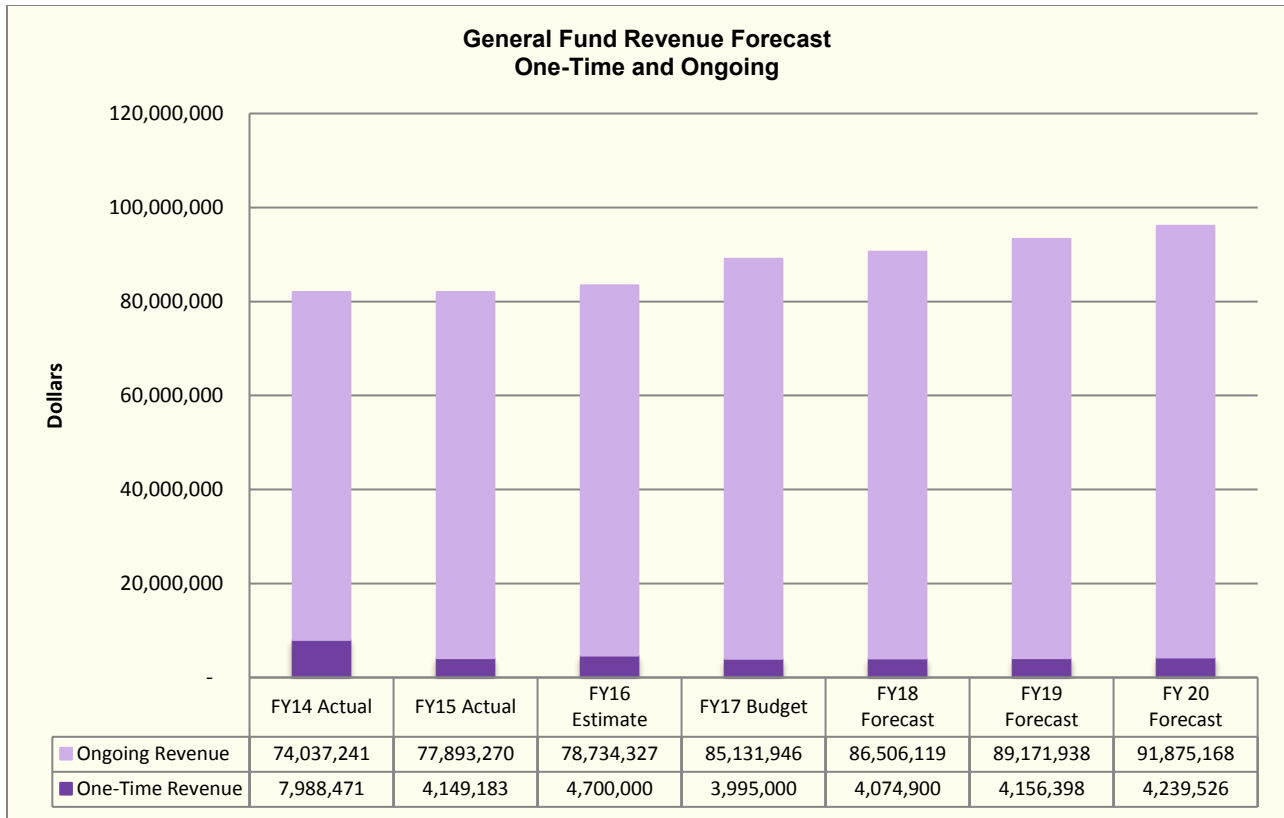
Unlike many strategic plans, the Council focused very much on the “Action” aspect of the plan. As a result, each focus area has specific goals, a delineation of projects and programs to help meet those goals, individuals responsible for overseeing the projects and programs, and a timeline for completion. It is this document that serves as the vision for the community over the coming years with updates provided at the Council’s annual retreat.

During FY17, staff will work with the Council to adopt an updated Strategic Action Plan for FY17-19. Many other planning processes have also moved forward including the recently adopted and voter-approved General Plan, and numerous program specific plans such as the Transportation Master Plan, and the Parks, Recreation and Trails Master Plan.

Financial Trend Analysis

At the highest level, resource availability drives what the city can accomplish in a given fiscal year. Revenues are monitored throughout the year in order to look for trends in either direction away from the budgeted levels. Should there be any major deviations, the city can react more quickly. Monitoring revenues and the activities that generate them involves participation by budget staff, as well as department staff for those departments that generate significant levels of revenue.

The city utilizes historical trend analysis, professional judgment, and outside resources such as the University of Arizona Eller Retail Sales Forecast, to aid in forecasting revenues in the short term. In addition, the city works with the State of Arizona, as a significant portion of our operating revenue is provided by the State through formula-based sharing of State income, sales, vehicle license, and gas taxes.



The most significant change for the city, as a result of the prolonged economic downturn, was a substantial reduction in one-time revenues and their associated activities. Construction sales tax is a major one-time revenue that has been very volatile. The FY17 budgeted level of \$4.0 million for construction sales tax revenue is substantially lower than the FY07 peak of \$22.8 million. The city was fortunate that the types of activities funded by one-time revenues, such as capital projects and various life cycle maintenance activities, could be phased over longer time frames, delayed or cancelled.

Development activity has improved, with growth seen in areas such as single family building permits over the past three years. Overall, development related activity and related revenues were again budgeted on a very conservative basis for FY17 at levels 8% below FY16 estimated actual.

Despite the significant decline in one-time revenue, the city has enjoyed good performance in the key ongoing General Fund revenues of local and state-shared sales taxes. While these revenues did decline at the height of the downturn (FY07 and FY08), the drop in revenues was not nearly as severe as it was for development related revenue.

Overall, moderate and steady growth in local non-construction sales tax continues with FY16 revenues predicted to be about 2.7% greater than FY15 collections. The FY17 budget for local sales taxes, excluding construction sales tax, makes up 47% of total General Fund revenue and reflects 3.5% growth over the FY16 estimate. The total General Fund revenue for FY17 is budgeted at 6.8% above the FY16 estimate, primarily due to the increase in state shared revenues of 20.7%. This increase was driven by statewide revenue growth coupled with an increase in population for Goodyear in proportion to the remaining cities in Arizona.

Financial Policies

The city currently adheres to a set of financial guidelines approved by City Council and written into the annual budget document. These guidelines are reviewed with City Council during the annual budget process. Should any of these guidelines not be met, steps are taken to reevaluate the criteria in question and bring the city back into compliance.

Contingency Funds

The city currently employs several contingency accounts; each designed for different purposes. The largest fund totals over \$16.6 million dollars and is intended to provide emergency funding for a full three months of city operations. The other contingencies are primarily to provide appropriation capacity in case new revenues such as grants are received.

Property Tax

With the significant decline in local valuations the city did not meet its financial guideline for keeping total property taxes at \$1.60 per one-hundred dollars of assessed value in FY2013. With Council approval, the rate was temporarily allowed to rise to \$1.90 per hundred dollars of assessed value in FY2014, so that the city could continue to meet its debt obligations. As a result, the issuance of new General Obligation debt was put on hold until such time that maintenance of debt obligations could be met at the \$1.60 rate. City-wide valuations increased in FY2014 for the first time in four years and have continued to increase.

State law changes have limited the growth in assessed valuation to five percent annually, and additionally, a single valuation is used for both primary and secondary property taxes for the first time in FY16. Previously, secondary taxes were levied on a higher market-based valuation which required a lower rate. This caused a slight setback in the expected downward trend in the combined property tax rate. For FY17, the combined rate drops slightly from \$1.87 to \$1.86 per hundred dollars of assessed value. As noted previously, Council adopted a new policy that will allow bonds to be issued once the combined property tax rate can be \$1.74 or lower. This was done to address community demand for recreation and public safety facilities.

Bond Rating

The city actively manages its debt portfolio. Debt is refinanced if doing so provides cost savings. In addition, the city has been taking steps to address the future budget capacity needed to pay principal on debt service payments associated with PIC bonds used to fund the baseball stadium. This is being done by increasing one-time capital expenditures by \$680,000 each year. This setting aside of future budget capacity began in FY13 and reached \$3.4 million in FY17. Based on the original financing, the set-aside amount was scheduled to peak in FY19, the year in which the first principal payment on the associated debt comes due. However, in FY17, this debt is being refinanced to achieve substantial savings and flatten the future payments. Some principle payments are advanced and as a result, \$1 million of the set-aside is now being used for the intended debt service. The goal here is to minimize the impact on the city's ongoing operational activity by building the room in the budget to pay the debt service.

The city currently pays debt service on existing G.O. bonds from both property taxes and utility system revenues. These bonds are secured by the ad valorem (property tax) taxing power of the city and are limited in size only to the amount of bond capacity which is based on the city's secondary assessed valuation. As previously stated, adopted financial policies state that bond ratings of investment grade should be maintained. The bond ratings for General Obligation bonds of AA from S&P and Aa2 from Moody's meet the criteria for investment grade.

Asset Management & Replacement Funds

As the city's financial profile has improved, an emphasis has been placed on funding various equipment and vehicle replacement programs and major maintenance needs for existing infrastructure. Like many others, the city fell behind on maintenance and replacement activities during the depth of the recession. Initial seed money of \$1.2 million dollars appropriated in previous budget cycles for vehicle replacement was increased to \$2 million in FY15. In addition, a risk reserve and replacement fund for technology hardware had been established.

In the FY15 budget, the City Council provided \$5 million in seed funding to establish more robust asset management efforts. Updated 10-year plans for vehicle and technology hardware were formalized and new plans were developed for pavement management, parks facilities and rolling stock equipment, and for right-of-way maintenance. Plans were also developed and finalized for a few of the smaller departments. For FY16, General Fund reserve funds were established for vehicles, technology hardware and for the parks' requirements, and \$3 million a year was programmed between the Capital Improvement Program and Engineering Department operating budget for pavement management. Additionally, funding to catch-up on deferred right-of-way and parks facilities was provided to bring that program current.

For FY17, reserve funds were added for public safety equipment (excluding vehicles), and work continues to formalize plans for facilities and technology software. In total, the General Fund contributes \$11.8 million to the asset management reserves, of which \$5.6 million is available for identified expenditures during the current budget year. Asset management reserves are funded at an average annual 10-year projection of needs, with the intent of minimizing peaks in funding requirements, although funding was increased in the first 1-2 years for certain departments due to extensive catch-up needs following the recession.

Long Term Planning

The city aggressively pursues updates to various long term plans used in guiding the city's development. The most significant in FY15 included: implementation of the Impact Fee Study finalized in late FY14, Utility Rate Study and Infrastructure Master Plan (Water & Wastewater Enterprise Funds) completed in FY16, General Plan update approved by the voters in FY15, and other programmatic master plan updates such as parks and transportation.

The city recently hired consultants to develop an Integrated Water and Wastewater Master Plan (IWMP) and a utility rate study to review and make recommendations for new rates for both our Water & Wastewater Enterprise funds. It has been over five years since the last study and in that time the city continued to grow. More importantly, given current growth projections, water demands will eventually exceed our ability to cost effectively pump ground water. The consultant studies and a citizen commission review were still underway when the FY16 budget was developed

and adopted. Using the highest cost scenario for FY16, a \$7.5 million contingency project was established in the Capital Improvement Plan for potential water enterprise funded projects. This contingency project would be released only to the extent that City Council adopts a plan and rates that support the underlying projects.

Conclusion

Over the next five year period, the City of Goodyear expects to see a continuation of a slow to moderate growth pattern. It will continue to monitor development activity for signs of stabilization. The city will continue to follow the adopted financial policies, which call for more conservative approaches in governing the community through actions such as the use of various contingency funds and reserves, and tying one-time revenue to one-time expenditures.

The city is also involved in a very critical project to implement a new financial system that will provide a much needed technological update to the city-wide computer system. This system should generate efficiencies by eliminating many smaller systems and desktop spreadsheets used throughout the city, and assist in meeting information needs to better support financial planning.



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Budget Summary

BUDGET SUMMARY

BUDGET PROCESS OVERVIEW AND CALENDAR

The FY17 budget development process included six public City Council retreats and work sessions, a public budget forum and the efforts of city management, departments and Finance Department staff to develop the budget. Three additional Council meetings were also held to complete formal adoption and to hold public hearings.

Through the City Council retreats and work sessions, a series of guiding principles for budget development were established. Input was also received through the citizen satisfaction survey where maintaining and improving parks and providing recreational opportunities rated as the two highest priorities for programs to be funded. The FY17 budget focuses on maintaining existing infrastructure and assets, public safety, preparing for future operating cost increases, developing a gathering place within the community, and attracting and maintaining a skilled workforce to serve the community.

In November 2015 the City Council received the first look at the upcoming budget with an overview of the ten-year Capital Improvement Program (CIP). Departments began preparing updates to the plan a month earlier. The emphasis of that CIP update included careful review and scrutiny of the FY17 program projects, material changes required to projects in middle years due to newly adopted plans or other City Council actions, and requests for projects in the new 10th year of the plan.

Throughout December the capital projects were reviewed by the Engineering Department and Budget and Research for scope, definition, completeness and compliance with requested information. In December, the staff process to update the current year estimate and base request for department operating budgets began. Departments also received instructions for the process and requirements to request supplemental additions to their budgets for both ongoing and one-time needs. Consistency and alignment with the Strategic Plan, relative placement within the Priority Based Budgeting quartile system, contractual obligations, and other Council adopted plans, policies and direction were key aspects to be addressed and considered in evaluating supplemental budget requests for funding consideration.

Base budget requests are constrained to the prior year budget less one-time items. Reviews with Budget and Research and City Manager's Office representatives included a focus on establishing base budgets consistent with experience and known or anticipated cost changes such as for existing contracts. If it was determined a department could not provide ongoing services in the coming year within the base budget amount, supplemental requests were submitted to request increases to the ongoing base budget were discussed and quantified at these review meetings. Examples include price and volume increases in the contract for jail services and utility rate increases. Departments submitted those supplemental requests along with those for other desired program or service enhancements and one-time items.

In January 2016, the City Council retreat included a focus on tax policy. To provide context, the discussion began with an overall revenue and expenditure forecast, as well as a review of expenditure policy items to be considered during the development of the FY17 budget. Existing policies related to maximizing the Primary Property Tax levy and for local sales taxes on food for home consumption, restaurants and bars, and for large ticket retail were reviewed and discussed.

Estimated revenues for each were provided. Tax policy relative to the issuance of General Obligation (G.O.) bonds was discussed at length, and ultimately the policy was changed to reflect a higher threshold for the combined Property Tax Rate that would trigger when bonds could be sold. City management also sought direction from the Council as to specific CIP projects to consider when bringing back a draft CIP.

In February 2016, a five-year General Fund forecast was presented to provide the City Council and public a sense of the environment in which the upcoming budget would be developed. The forecast was provided in major categories of resources and expenditures and also split between on-going and one-time elements. This forecast was consistent with the city's financial policy to pay for ongoing costs from ongoing revenues. Five-year fund forecasts were also presented for the Sanitation and key capital funds. A multi-year forecast and five-year rate plan had just become effective on January 1st, 2016 so the Water and Wastewater fund forecasts did not require updating.

Improvements in the economy have increased the city's overall property valuations during the last few years, but previous changes in property tax law have capped the growth in assessed valuation. This change reduced the tax base and impacted the city's ability to issue bonds, as well as plans for funding for future projects. Based on feedback from the prior month's Council retreat, assumptions in the forecast were changed to account for an increase in the combined property tax at which G.O. bonds could be issued and therefore allow certain projects to be advanced in the 10-year CIP.

In addition to developing the new portions of the FY17 budget, the annual process also includes a step where departments are asked to identify capital projects and operating budget one-time items that require carryover into the new budget year. Carryovers are required when an item will not be through the procurement process by the end of the fiscal year and/or when the full amount of an awarded contract or agreement will not be expended by the end of the year. Carryovers primarily occur in the CIP due to the long time frames required to complete capital projects. Budget must be available for the entire contract before it is awarded. In some cases there are amounts included in the CIP over several years that are carried forward until adequate budget capacity is available to begin work on the next phase of a project such as design, land acquisition or construction.

Information on capital project requests were again presented and discussed at a City Council work session on March 14, 2016. Council was provided with background on the CIP budget process to-date, information on new project requests and proposals to advance existing projects, and potential funding options. In particular, discussion centered on the advancement of key projects for a community recreation center and phase II of a police operations building in keeping with established Council priorities on community recreation facilities and public safety.

An Executive Budget Committee made up of the City Manager, Deputy City Managers, Finance Director, other City Manager's Office representatives and the Budget and Research Manager met throughout the budget development process. This team ultimately develop a recommended draft budget including supplemental and capital project changes based on the staff reviews and City Council input received throughout the various work sessions. The draft balanced budget was presented to the City Council in its final FY17 budget development related work sessions on April 18 and 25, 2016 and also at a Public Budget Forum on May 4, 2016.

The City Council formally adopted updates to the city's Financial Policies prior to the final budget adoption in June. The budget included recommendations for base budget operational increases for

items such as network security and compliance, employee compensation and citywide cost allocation and recovery studies, a program to manage storm water, and the establishment of an Economic Opportunity Fund. There were also updated approaches to asset management reserve funding for fleet, information technology hardware, rights-of-way, and parks equipment, as well as new reserves established for public safety. Also included were one-time items such as new equipment or replacements, the costs of required elections, software upgrade and replacement, street sign and traffic pole enhancements, and contract services to support potential increases in plans review, permitting and inspections for building activity. The 10-year Capital Improvement Program included projects to improve and maintain parks, provide recreational opportunities, expand public safety facilities, improve water and wastewater projects, and add traffic signals.

The FY17 budget includes 17 new positions. In keeping with the Council priority on public safety and safe neighborhoods, 10 of these are in the Police Department, including a new patrol squad and other sworn positions that will allow for more direct contact with the community. Two other positions will provide additional customer service to the public in recreation and utility billing, and two positions were added between Parks and Public Works to improve the maintenance and safety of public spaces and facilities. Finally, positions were added in Human Resources to assist with employee recruitment and retention, and in Procurement to offset increasing contract management workloads resulting from large capital projects.

This was the third year since the recession in which the City added positions, which are critical to the city's ability to meet the demands of the growing community. During the recession, the city focused on keeping up with demands by utilizing existing staff through streamlining business processes, repurposing positions, and employing part-time, temporary, or contracted staff. Still, since the City's highest staffing count in FY09, Goodyear's population has increased by nearly 31% while the number of full-time positions decreased by 4%. Over that same time frame, the full-time positions per 1,000 population has decreased from 9.3 to 7.1.

As part of the FY17 budget process, a comprehensive citizen communication strategy was utilized. All Council work sessions and documents are posted on the City's website and those meetings were able to be viewed live or later. The City also maintains a Transparency in Government page on the City website that is used to provide budget development information and historical budget documents www.goodyearaz.gov/transparency. In addition, an insert to the 2016 summer edition of the city's InFocus magazine will highlight the budget.

A Public Budget Forum was held on May 4, 2016. This public session allowed interactive participation by the citizenry and other interested stakeholders. The tentative budget was presented to and adopted by the Council on May 23, 2016. The tentative budget adoption sets the maximum limits for expenditure authority for the upcoming fiscal year. At this stage, notice was also posted for the public hearing on June 27, 2016 when the Council would consider adopting the final budget and the Truth and Taxation increase in the Primary Property Tax Levy. All budget schedules were posted to the City's website, published in the local newspaper, and on file at the local library branch for public review,

Finally, the City is in compliance with all state laws. The final budget was formally adopted June 27, 2016 with the property tax levy adoption following on July 11, 2016. Final adoption included technical adjustments to line items within the budget, but did not change the bottom line \$254 million in the Tentative Adoption.

FY17 Budget Development Process

DATE	TOPIC	ACTIVITY TYPE
October 14, 2015	Kick-off staff CIP update process	Staff process kick-off
November 16, 2015	Capital Improvement Program overview	City Council Work Session Retreat
December 23, 2015	Kick-off staff base budget and supplemental request process	Staff process kick-off
January 4, 2016	Tax policy and budget calendar	City Council Work Session Retreat
February 22, 2016	Five-Year forecasts for General, Sanitation, and key capital funds	City Council Work Session
February 29, 2016	Kick-off department carryover request process	Staff process kick-off
March 14, 2016	CIP project requests	City Council Work Session
April 18 & 25, 2016	Draft budget review	City Council Work Session
May 4, 2016	Public Budget Forum	Public Meeting
May 23, 2016	Tentative budget adoption	City Council Action
June 13, 2016	Financial Policies adoption	City Council Action
June 27, 2016	Public Hearing, Truth In Taxation and Final Budget adoption	City Council Action
July 11, 2016	Property tax levy	City Council Action

BUDGET BASIS AND AMENDMENTS

Budget Basis

The budget is prepared on an annual basis generally consistent with Generally Accepted Accounting Principles (GAAP). The City's Governmental Funds consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds. Governmental fund type budgets are developed using the modified accrual basis of accounting.

Under the modified accrual basis, revenues are estimated for the fiscal year that they are accrued. Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted for based on the timing of receipt of the goods or service.

Proprietary Fund Budgets – Water, Wastewater, Sanitation, and Internal Service Funds – use the full accrual basis of accounting whereby revenue projections are developed recognizing revenues earned in the period. Expenditure estimates are developed for all expenses incurred during the fiscal year. However, budgeting is on the same basis for all funds.

The major differences between the budget and the Comprehensive Annual Financial Report (CAFR) are:

- ◆ Certain revenues, expenditures and transfers are not included in the budget, but are accrued and reported on the GAAP basis. For example, the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR
- ◆ New capital outlays in the Enterprise Funds are presented as expenses in the budget, but recorded as assets in the CAFR
- ◆ Depreciation expense is not included in the budget, but is an expense in the CAFR
- ◆ Debt service principal payments in the Enterprise Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR

Budget Amendments

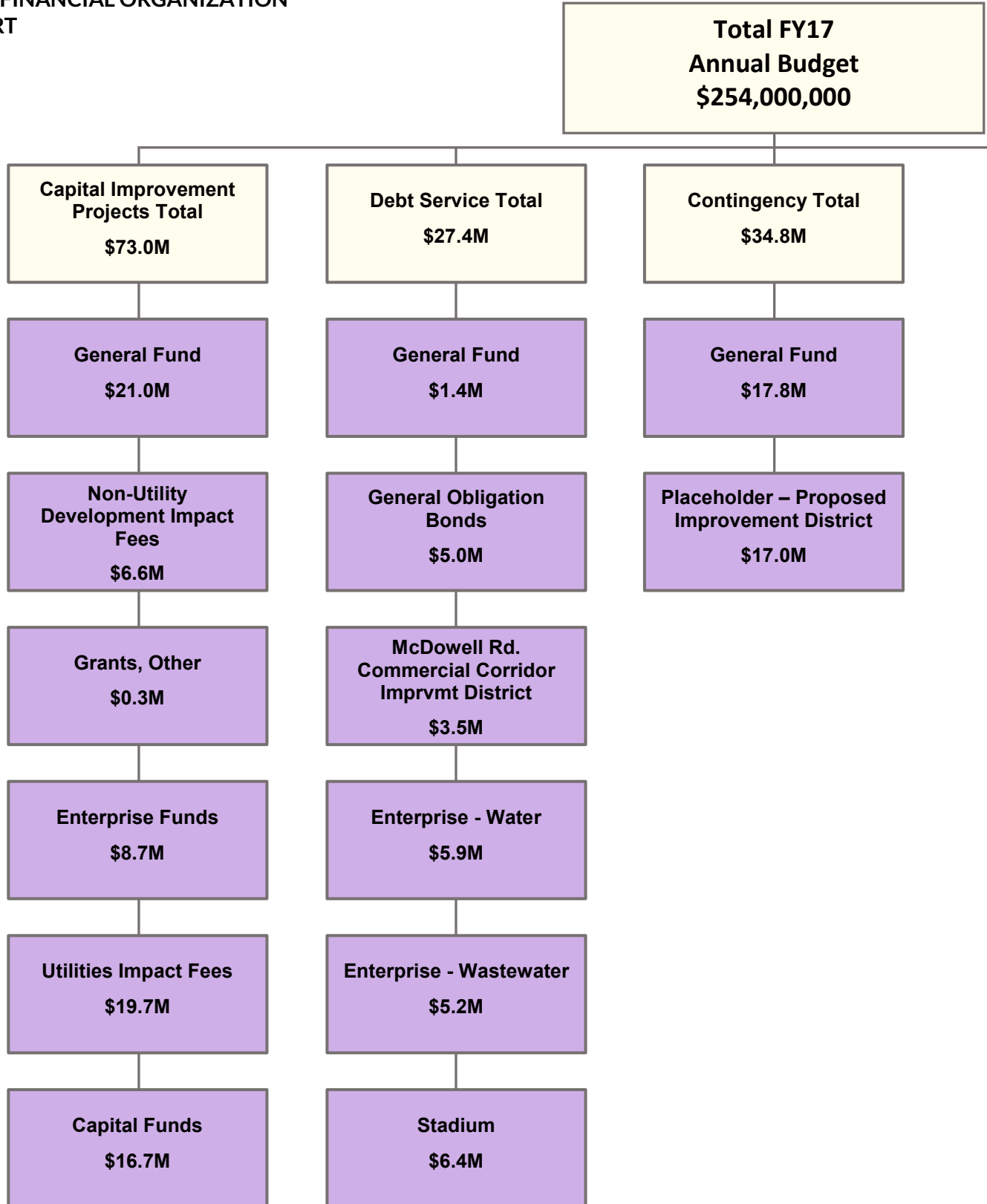
The Council can amend the total appropriations for an individual fund. To maintain compliance with the expenditure limitation when one fund's total appropriation is increased, an equal offset to another fund's appropriation must be reduced.

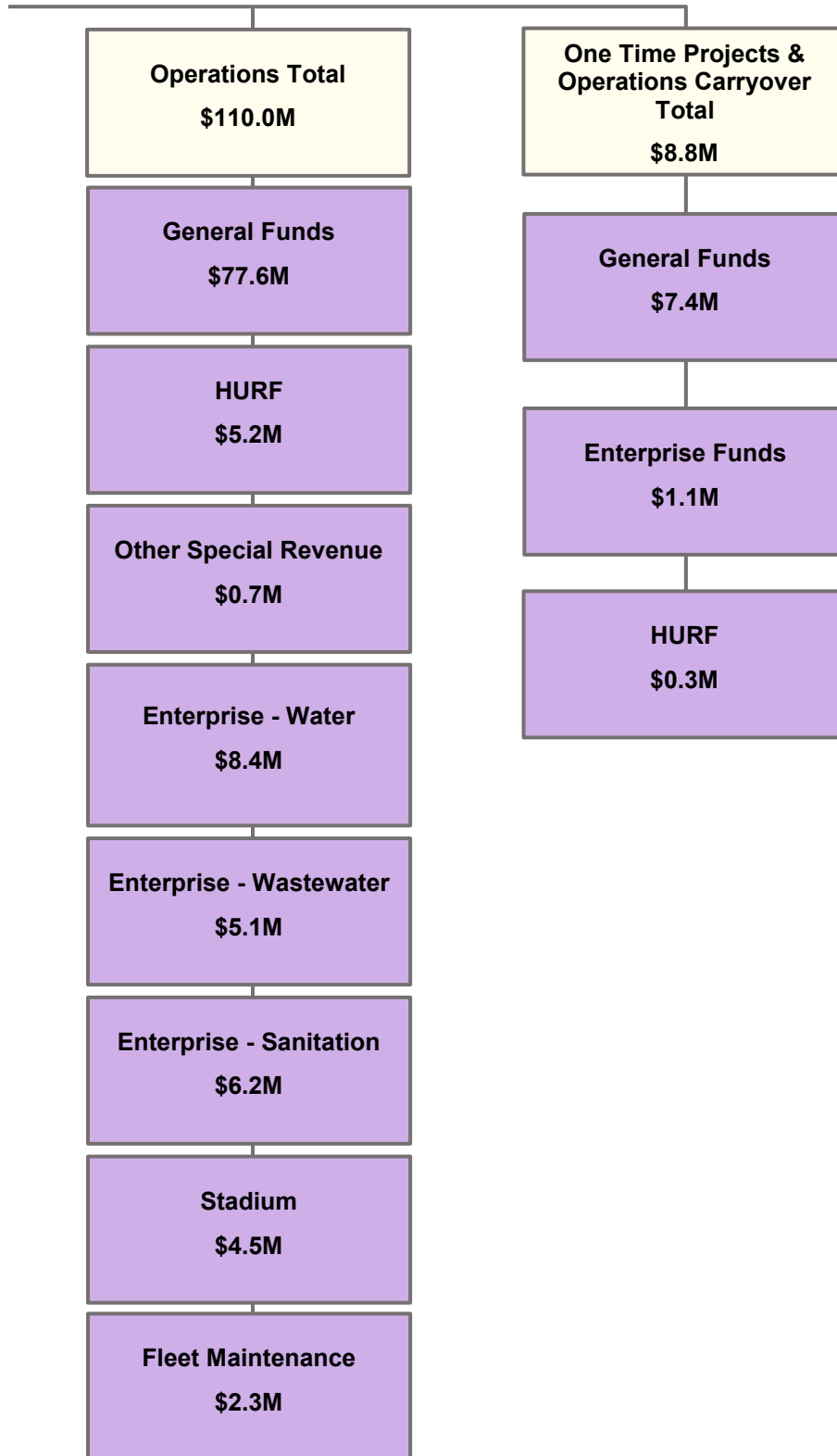
The level at which the budget is controlled and adopted is by fund for all but the General Fund which is by program as established in State Budget Schedule E – Expenditures/Expense by Fund.

The FY17 total budget appropriation amount is \$254 million. The Mayor is authorized to transfer budgeted amounts between departments within funds. However, any budget revision requiring a transfer from the contingency reserve must be approved by the Council.

In practice, the City Council approves all budget transfers that cross appropriation lines on a monthly basis. Department expenditures within a fund are controlled at the category of expenditures – Personnel, Contractual, Commodities and Capital Outlay. Capital projects are controlled at the total project budget.

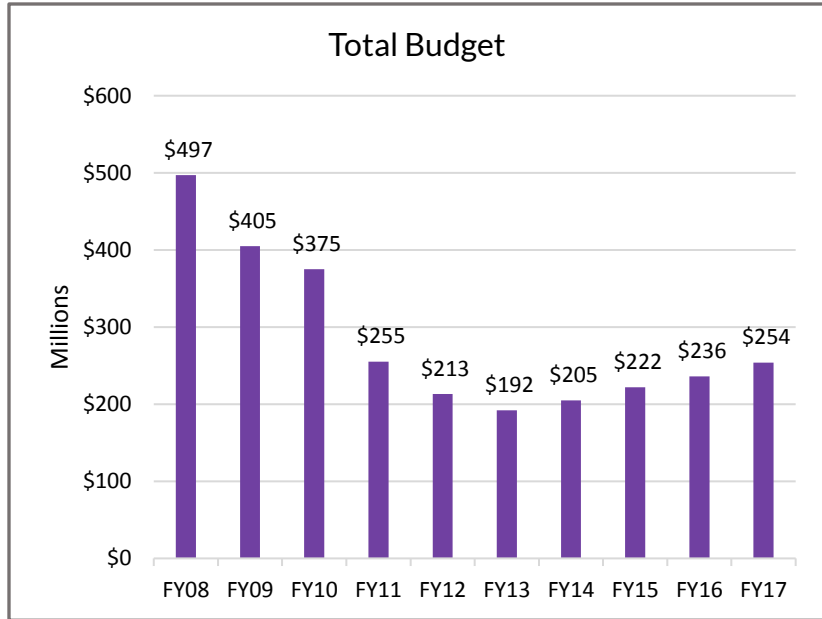
FY17 FINANCIAL ORGANIZATION CHART



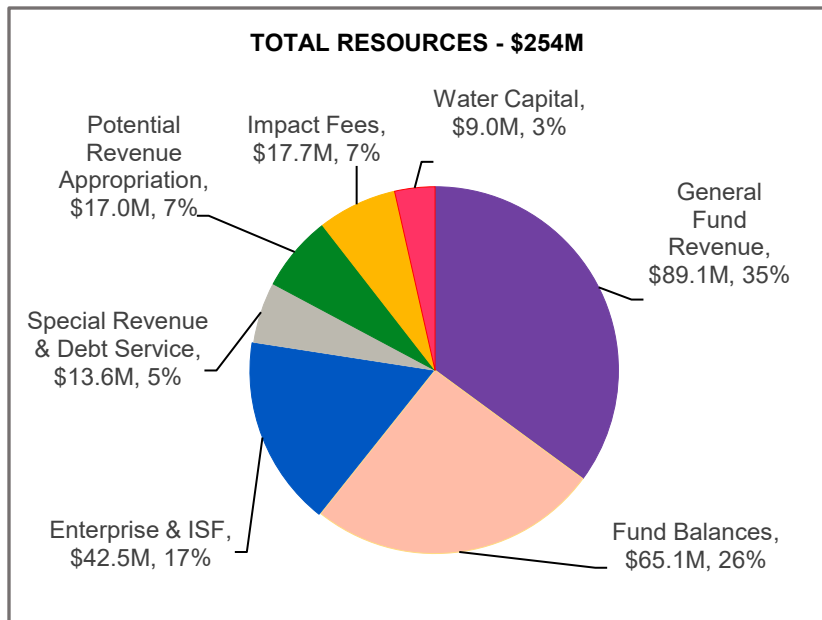


FINANCIAL BUDGET SUMMARY

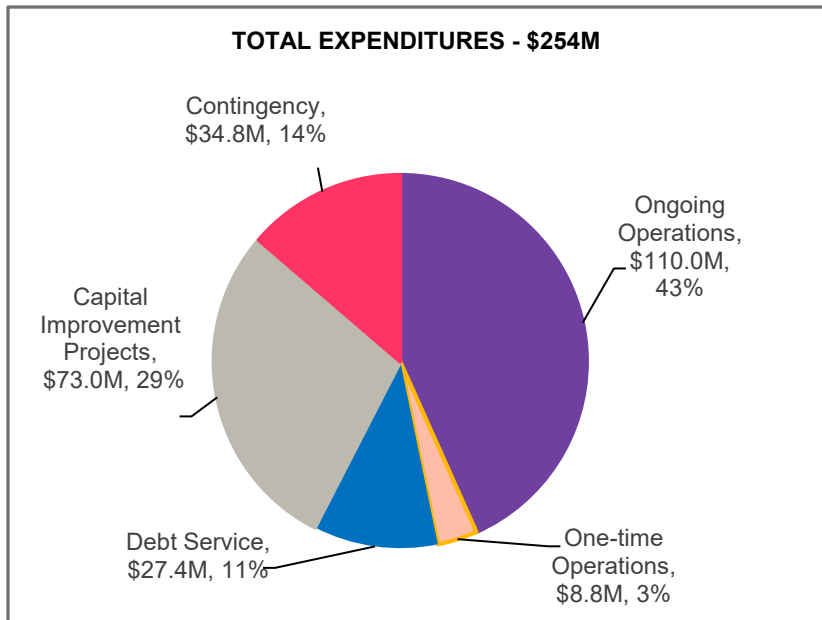
Like most other communities across the country, Goodyear experienced significant reductions in local economic activity during the downturn. These changes in the national economy were characterized most notably by a precipitous decline in the housing sector which began during calendar year 2008. However, over the course of the past couple fiscal years the economy has made tentative steps towards a recovery. In the last three years, the City has seen a slow but steady stabilization and slight increase in revenue trends. Recent consistency spurs “cautious optimism” as the City looks to the steadying of the economy and revenue sources. The City continues to maintain a conservative approach in forecasting and projecting annual revenues as staff continues to monitor national and local data. This is especially true for the more volatile building related activities.



Total revenue sources are projected at \$254 Million for FY17. General Fund revenue makes up the largest share of the budget at \$89.1M. Enterprise fund revenues are projected at \$40.2 million and consist mainly of user and connection fees from Water (\$16M), Wastewater (\$14M), and Sanitation services (\$7M). Internal service fund revenues are expected to generate another \$2.3M. Total capital funding sources of \$43.7 million consist of a \$17.0M appropriation contingency, \$9.0M in enterprise capital funds, and \$17.7M in Impact Fee revenue. Special revenue and debt service (\$13.6M), and fund balance (\$65.1M) are also included in the total resources.



The FY17 expenditure budget totals \$254 million, which represents an 8% increase from the prior fiscal year budget of \$236 million. This \$18 million change can be attributed mainly to a \$5.6 million increase in enterprise fund expenditures and a \$9.4 million increase in capital fund expenditures versus the FY16 budget.



The FY17 operating budget for all funds is \$110 million and represents an 8% increase over the prior year operating budget of \$102 million. The increase in the operating budget is due primarily to one-time repair and maintenance supplemental and carryover requests of \$8.8M. It is important to note that the one-time funding items are to address specific operational needs for FY17 only and are not added to department ongoing base budgets. Other budgeted increases include personnel-related costs such as salary increases and retirement contributions, as well as the rising cost of contractual services and commodities that the city purchases for operations.

The second largest category of expense is capital projects at \$73 million, or 29% of the total. This amount includes both new FY17 projects and carryover from the previous fiscal year. The contingency appropriation totals \$34.8 million (or 14% of budget), \$17 million of which is the General Fund “rainy day” contingency.

The city continues to seek out efficiencies where possible, such as organizational restructuring and consolidation, closely monitoring performance measures, and implementing operational efficiencies in order to maintain a balanced budget. Further, the City’s budget is structurally in balance with on-going operating revenues sufficient to cover on-going operating expenses.

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SUMMARY BY FUND

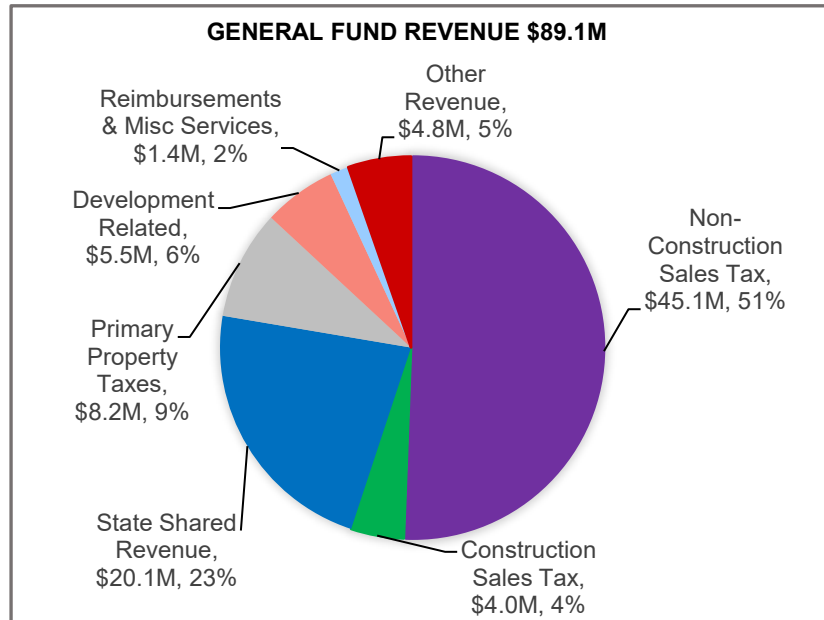
The financial accounts for the city are organized on the basis of funds. In governmental accounting, a fund is a self-balancing set of accounts that are segregated to show operating results for a particular activity or set of activities. Funds are categorized into three classes – governmental, proprietary, and fiduciary.

Governmental funds typically are used to account for tax-supported activities, while proprietary funds are used for more businesslike activities that are supported at least in part by user fees or charges. Fiduciary funds are those where the resources are held by the government entity as a trustee or agent for outside parties. These funds cannot be used to support daily operations or programs. The major funds in Goodyear are described below:

General Fund

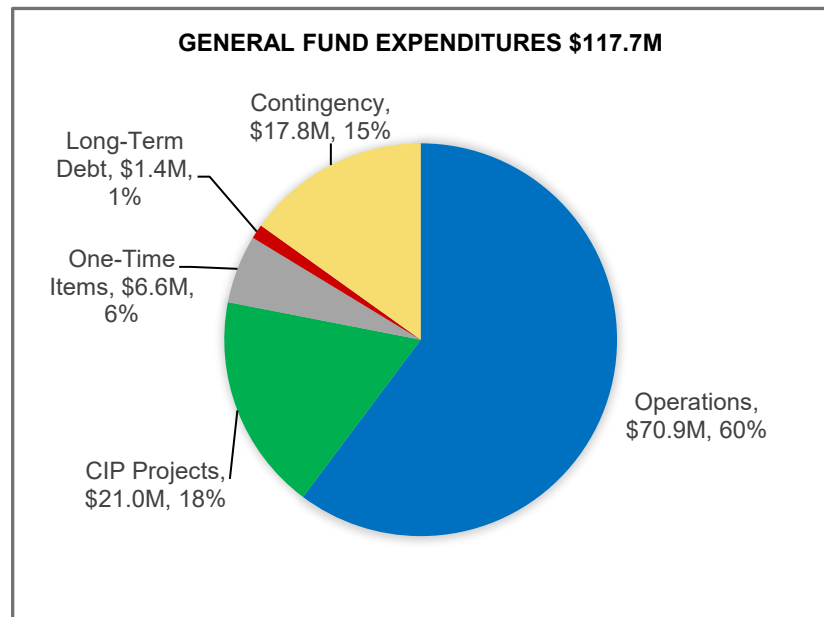
The General Fund is a governmental fund that supports most of the city's daily general operating activity including the operations of the various departments. This fund is supported by various sources of revenue, including sales and property taxes, state shared funding, and development related revenue.

General fund revenues are projected at \$89.1 million for FY17; this includes non-construction sales tax (\$45.1), state shared revenue (\$20.1M), primary property tax (\$8.2M), development related revenue (\$5.5M), construction sales tax (\$4.0M), reimbursements and miscellaneous services (\$1.4M), and other revenue (\$4.8M).



Projected revenue represents a 9% increase from the prior year. Non-construction sales tax is forecasted to be 3.5% over the FY16 estimate. State shared revenue is received based on the city's share of state population, and in the General Fund includes shared income tax (urban revenue sharing), transaction privilege (sales) tax, and vehicle license tax. Beginning in FY17, the population will be reset annually instead of every 10 years with the census or at five years with a special census. FY17 will be the final year for a significant jump in a single year in these revenues. The approximately \$2.1 million increase in population-related revenue is treated as one-time in the FY17 budget due to uncertainty in final numbers. Beginning fund balance and transfers in from the Enterprise funds make up the remainder of the total revenue sources in the General Fund

Expenditures for department operations are approximately 60% of the adopted General Fund, and are budgeted at 9% higher than FY16. The largest part of this increase is in negotiated and non-represented employee salary and benefit increases of \$2.4 million. The contingency budget has also increased accordingly with the growth in operating expenditures. As previously mentioned, one-time supplemental items have increased over the prior year, primarily due to planned

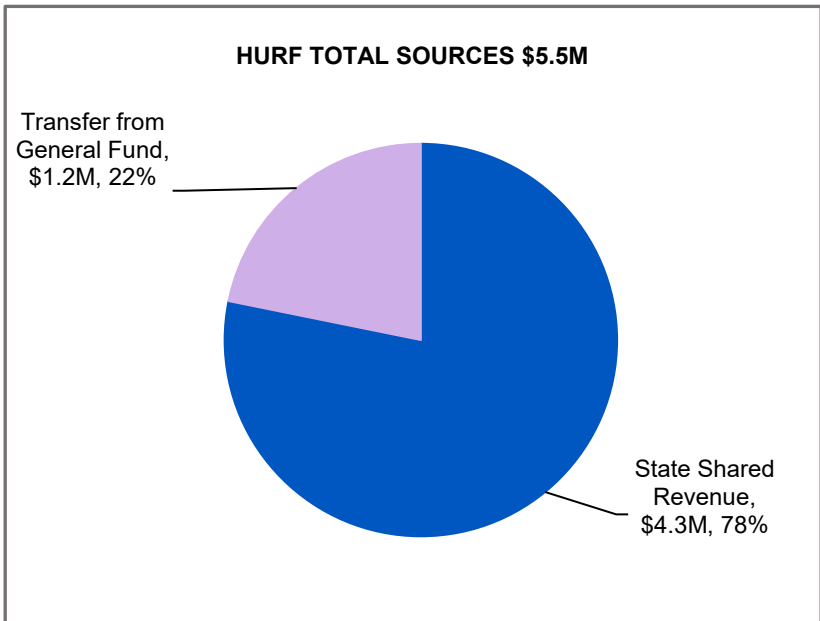


software upgrades, equipment replacements, and the continuation of contracted services for development related needs, while General Fund expenditures for the CIP have decreased by \$6.2 million. Expenditures for long-term servicing of debt have remained flat.

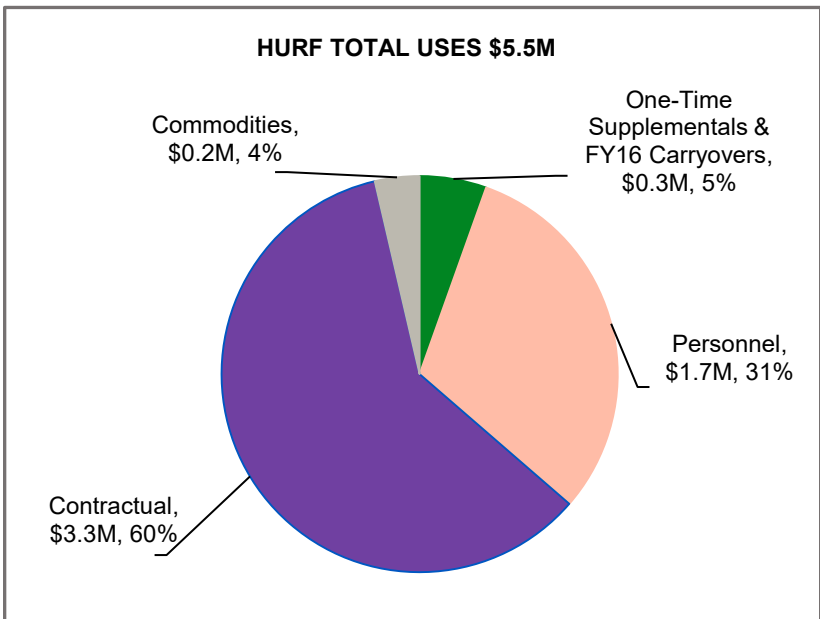
Highway User Revenue Fund (HURF)

The Highway User Revenue Fund is a special revenue fund, which is another type of governmental fund. HURF resources are primarily generated through the city’s local share of gasoline and fuel taxes distributed from the State of Arizona, and activities are restricted to street-related expenses, including road construction, repair, and right-of-way acquisition.

Total FY17 revenue is estimated at \$4.3 million, which is slightly higher than prior year’s revenues estimates. Street maintenance activity is also heavily supported by the city’s General Fund, and expenses far exceed the “maintenance of effort” requirement in state statute required to receive HURF revenue. For FY17, the transfer amount is \$1.2 million and is allocated to both operations and the street overlay program.

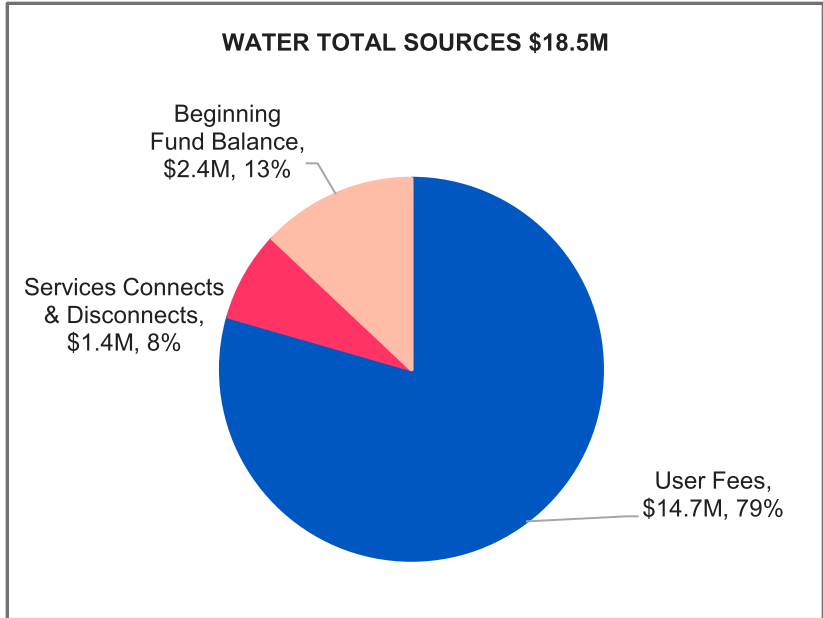


Major expenditures for this fund include \$1.2 million for pavement preservation and street overlay improvements, known as the Pavement Management Program. HURF funds are also used for street maintenance, striping and signage, and signal and street light maintenance. The largest category of expenditures in this fund are in contractual services for major street projects and services such as electricity for traffic signals, budgeted at \$3.3M for FY17. Personnel costs are budgeted at \$1.7 million, representing the second largest categorical expenditure of the HURF fund operating budget. One-time expenditures are budgeted at \$0.3M, and include emergency drainage improvements, retrofit of illuminated street signs, and relocation of a traffic management center. The fund balance in HURF is zeroed out with a transfer in of General Funds.



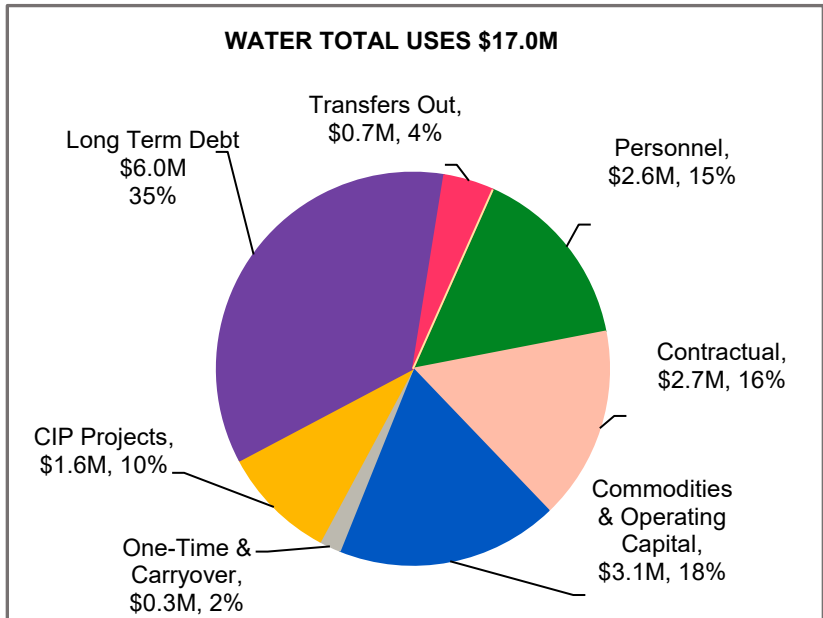
Water Fund

The Water fund operates as an enterprise fund, a type of proprietary fund, where user fees are set to recover the cost of providing water services to customers. Total sources for FY17 are estimated at \$18.5 million and are mainly from user fees and charges for services. A portion of the fund balance will also be used to cover some of the FY17 expenditures.



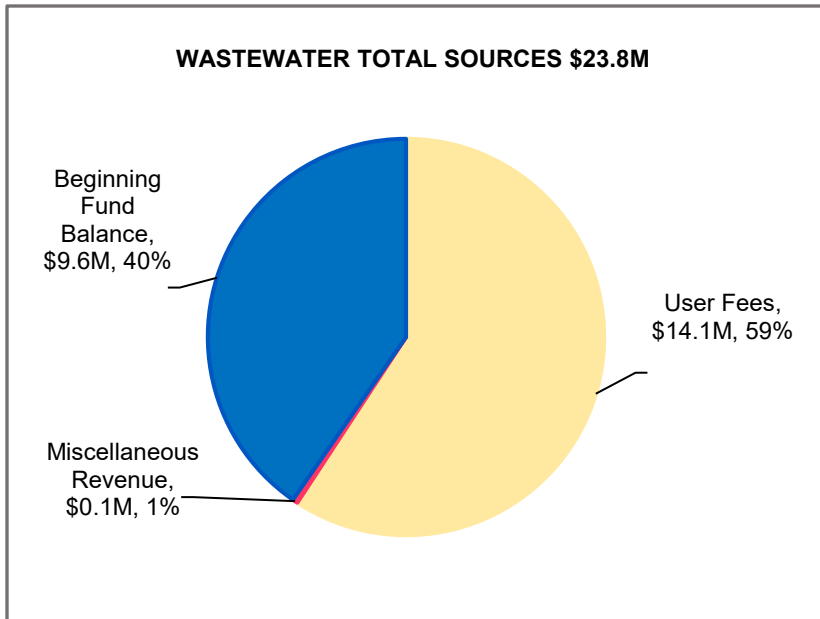
A rate study and an update of first phase of the Integrated Water Master Plan was prepared to analyze cost of services for the water utility. The results of those studies, and the subsequent council-approved rate adjustments went into effect mid-year 2016 to address the pressing need for water infrastructure maintenance and replacement needs. Revenues received from this adjustment are included in FY17 projections. Use of fund balance to partially offset costs of service is consistent with the rate plan model.

Operating expenditures in the water fund are a combined 50% of the total budget excluding debt service and capital expenses. These include personnel costs (\$2.6M), contractual services (\$2.7M), and operating capital (\$3.1M). Major costs include the purchase of water, charges for well sites, permit and transfer fees, and general equipment maintenance. Servicing of long-term debt (\$6.0M) and CIP projects (\$1.6M) make up other large expenditure categories in this fund. There is also a \$700k transfer out to the General Fund for costs of administrative services such as finance, city management, technology, and human resources.

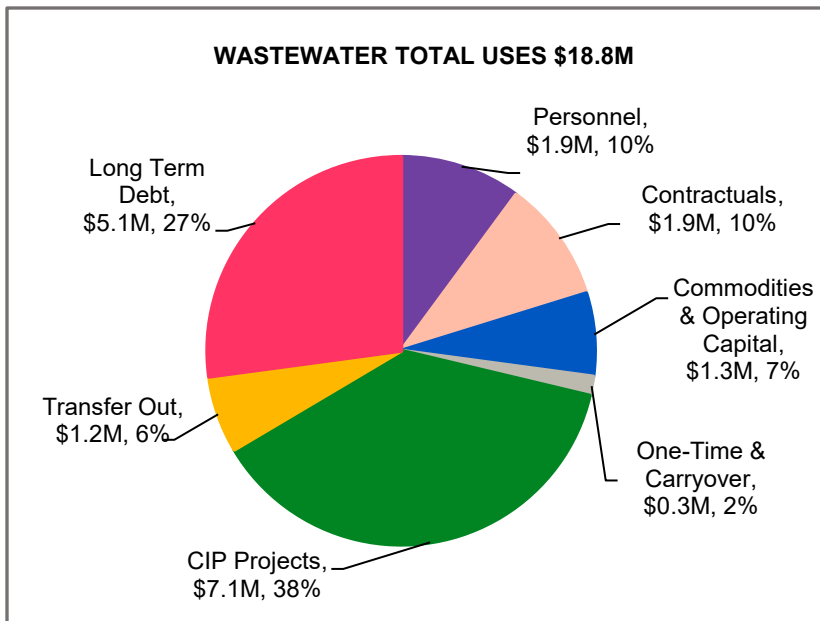


Wastewater Fund

The City’s Wastewater fund is also an enterprise fund. Total sources estimated for FY17 are \$23.8 million. Nearly all the revenue is derived from user fees to support wastewater operations. The use fund balance in this fund is high and is planned for one-time purposes to support the capital improvement of utility infrastructure throughout the city, as well as to minimize rate increases.



Significant expenditures for wastewater operations (excluding debt service) include \$1.9 million for personnel costs and contractual services respectively, and \$1.3 million for commodities and operating capital, which make up the total \$5.1 million operating budget. Capital Improvement Project (CIP) expenditures of \$7.1 million total 38% of the budget and are related mainly to expansion of water reclamation facilities, well rehabilitation, sewer line repair and oversizing, and other projects that will allow the city to accommodate future population growth.



Sanitation Fund

The city’s sanitation enterprise fund is self-sustaining, with revenues generated to cover all aspects of the fund’s activities. The city contracts with an outside vendor for residential contained trash pick-up. Administration (including billing and collections) of the contracted services is provided by city Finance department staff. The Sanitation Division does provide uncontained residential bulk trash pick-up to residents. This service is included in the monthly residential fee.

Projected revenue for the Sanitation Fund is estimated at \$9.0 million and is primarily derived from customer user fees. The city is monitoring timing for a rate increase in this program. Primary

expenditures for this fund are for the contract services paid to the outside vendor, which make up \$5.1 million of the total operations budget. Additionally, personnel related costs are estimated at \$0.7M, or 10% of the total budget. One-time expenditures for FY17 include the purchase of containers, equipment rentals, and a review of options for sanitation services in anticipation of the FY18 expiration of the existing contract.

Total Sources:	<u>Beginning Fund Balance</u>	<u>User Fees</u>				<u>Total:</u>
	\$1.5M (17%)	\$7.5M (83%)				\$9.0M
Total Uses:	<u>Personnel</u>	<u>Contractuals</u>	<u>Commodities & One-Time</u>	<u>Transfers Out</u>	<u>Total:</u>	
	\$0.7M (10%)	\$5.1M (71%)	\$0.5M (7%)	\$0.9M (12%)	\$7.2M	

Stadium Fund

The city operates the Goodyear Ballpark and Recreational Complex, which is the home of the Cincinnati Reds and Cleveland Indians Spring Training. This facility is also operated by the city year-round, and hosts numerous community events and other sporting events/tournaments.

The Stadium fund is treated as an enterprise fund due to its business-like nature, although a subsidy is required from the General Fund to sustain operations. FY17 estimated stadium fund revenues total \$2.3 million. Operating costs of \$4.5 million, and Public Improvement Corporation (PIC) debt service payments of \$6.4 million, are supported through stadium operating revenues along with the subsidy from the general fund of \$8.6 million for debt service and operations not covered by revenues.

Total Sources:	<u>Spring Training Revenue</u>	<u>Non Spring Training Revenue</u>	<u>Operating Transfer</u>	<u>Total:</u>	
	\$1.7M (16%)	\$0.6M (5%)	\$8.6M (79%)	\$10.9M	
Total Uses:	<u>Stadium Operations</u>	<u>Long Term Debt</u>	<u>One-Time Expenditures</u>	<u>Total:</u>	
	\$4.1M (37%)	\$6.4M (59%)	\$0.4M (4%)	\$10.9M	

One-time expenditures in the Stadium fund for FY17 include landscape and fence repairs, contractual services for facility rentals, and an enhancement to the right field pavilion area to better serve spring training fans. Stadium operations make up the largest share of expenses at 37%, aside from the servicing of long-term debt.

KEY CAPITAL FUNDS

Impact Fee Funds

Development impact fees have been utilized by the city since 1986 as a way for new development to pay its proportionate share of costs associated with providing necessary public infrastructure. Impact fees are collected for street improvements and traffic signals, water, wastewater, parks, and public safety. For FY17, growth in revenue consistent with development growth is forecasted.

Debt Service Funds

The city issues debt in the form of bonds in order to finance long-term capital projects. The city has \$168 million remaining in voter approved General Obligation (G.O.) bonds, which includes principal and interest payments for parks, streets, and stadium debt of \$4.9 million for FY17. The McDowell Improvement District is a special assessment district used to finance infrastructure projects for multiple property owners, and the city expects to expend \$3.5 million on principal and interest on these bonds in FY17.



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Departmental Budgets

DEPARTMENT BUDGETS OVERVIEW

The City Council sets its long-range direction for the city through the Strategic Action Plan. City departments translate the high-level strategic direction of the city into specific plans for day-to-day operations. Department goals and objectives are linked back to one or more of the four Strategic Goals set forth in the Strategic Action Plan:



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

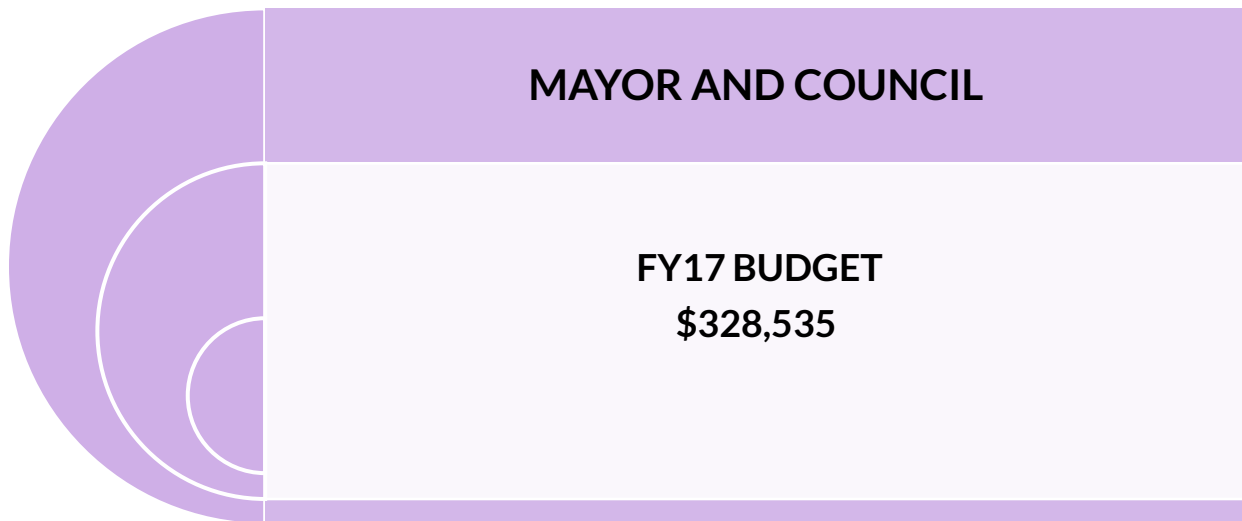
Throughout the budget planning process, departments work with their executive management team to identify specific operational plans for work to be completed during the fiscal year, and identify resources needed to carry out the Council's direction as laid out in the Strategic Action Plan. Department budgets are tied to specific performance measures as a means to evaluate progress towards their strategic goals. Progress towards performance measures is monitored throughout the year as part of the department's overall evaluation with the City Manager's Office.

Most of the day-to-day operations of each department are funded through the General Fund. The largest share of each department's budget is the cost of employee salaries and benefits, or Personnel Services, which can change from year to year due to cost-of-living increases, changes to retirement fund contributions or insurance rates, or the addition of any budgeted positions. The next largest parts of a department's budget are Contractual Services and Commodities, which could also include the costs of any anticipated major capital expenditures that are not part of the Capital Improvement Program. Budgets in this area can also change from year to year due to the inflationary changes in the costs of goods and services.

Certain departments also manage funds outside of the General Fund, which include Special Revenue funds whose expenditures are restricted by state statute to a specific purpose, Reserve funds for risk or asset management, or state and federal grant funds. All of these funds comprise the total operating budget for the department.

Department Summary by Fund FY17 Operating Budget

Department	Personnel	Contractual Services	Commodities / Operating Capital	One-Time Supplementals	Carryovers	Total
Mayor & Council	\$ 211,135	\$ 113,550	\$ 3,850	\$ -	\$ -	\$ 328,535
City Clerk	573,186	86,051	8,850	216,600	-	884,687
City Manager's Office	2,361,066	446,474	65,275	-	-	2,872,815
Legal Services	1,209,392	258,625	18,795	75,000	-	1,561,812
Finance	2,975,760	399,352	221,827	238,100	16,000	3,851,039
Information & Technology	2,179,805	1,664,863	80,567	150,000	-	4,075,235
Human Resources/Risk Mgt	1,292,604	2,067,959	17,929	130,000	-	3,508,492
Non Departmental	200,000	3,030,400	220,004	-	1,423,710	4,874,114
Police	16,820,682	2,273,197	634,477	787,950	24,000	20,540,306
Fire	13,374,184	1,397,186	300,241	937,800	528,608	16,538,019
Municipal Court	963,805	128,034	15,780	-	-	1,107,619
Economic Development	740,606	237,426	11,300	150,000	-	1,139,332
Development Services	2,433,454	90,155	39,155	345,000	-	2,907,764
Engineering	3,052,087	230,873	52,135	637,150	-	3,972,245
Public Works Administration	666,125	1,790	-	-	-	667,915
Public Works/Facilities	758,601	1,234,270	59,035	302,125	65,600	2,419,631
Parks/Right-of-Ways/Recreation/Aquatics/Arts	2,877,472	2,521,967	260,695	394,100	199,500	6,253,734
Fleet Reserve	-	-	3,376,000	-	31,000	3,407,000
Technology Reserve	-	-	818,000	-	-	818,000
Risk Reserve	-	-	1,089,134	-	-	1,089,134
Parks Asset Management Reserve	-	-	616,000	-	712,392	1,328,392
Police Asset Management Reserve	-	-	116,000	-	-	116,000
Fire Asset Management Reserve	-	-	738,000	-	-	738,000
TOTAL GENERAL FUNDS	\$ 52,689,964	\$ 16,182,172	\$ 8,763,049	\$ 4,363,825	\$ 3,000,810	\$ 84,999,820
Engineering Streets (HURF)	\$ 1,686,790	\$ 3,353,854	\$ 167,900	\$ 289,100	\$ -	\$ 5,497,644
Police - Towing Impound Fund	81,466	20,000	176,132	-	-	277,598
Arizona Lottery Fund	-	129,407	-	-	-	129,407
LTAFI	-	-	-	-	-	-
Court Enhancement Fund	-	60,000	25,000	-	-	85,000
JCEF Fund	-	60,000	-	-	-	60,000
Fill the Gap Fund	-	9,000	-	-	-	9,000
Officer Safety Fund	-	53,942	-	-	-	53,942
Miscellaneous Grants	100,000	25,000	-	-	-	125,000
TOTAL SPECIAL REVENUE FUNDS	\$ 1,868,256	\$ 3,711,203	\$ 369,032	\$ 289,100	\$ -	\$ 6,237,591
Public Works/Water	\$ 2,618,043	\$ 2,664,803	\$ 3,110,834	\$ 238,440	\$ 102,055	\$ 8,734,175
Public Works/Wastewater	1,877,039	1,881,900	1,354,984	232,400	22,400	5,368,723
Public Works/Sanitation	656,873	5,147,190	380,024	143,000	-	6,327,087
Stadium	2,391,780	1,361,165	295,033	380,000	-	4,427,978
Stadium Capital	-	-	415,000	-	-	415,000
TOTAL ENTERPRISE FUNDS	\$ 7,543,735	\$ 11,055,058	\$ 5,555,875	\$ 993,840	\$ 124,455	\$ 25,272,963
Fleet (Internal Service Fund)	\$ 769,190	\$ 710,400	\$ 803,117	\$ -	\$ -	\$ 2,282,707
TOTAL INTERNAL SERVICE FUNDS	\$ 769,190	\$ 710,400	\$ 803,117	\$ -	\$ -	\$ 2,282,707
GRAND TOTAL ALL FUNDS	\$ 62,871,145	\$ 31,658,833	\$ 15,491,073	\$ 5,646,765	\$ 3,125,265	\$ 118,793,081



DEPARTMENT OVERVIEW

The Mission of the City Council is to represent and serve our community as responsible stewards of public trust. We envision and shape our future by engaging citizen involvement and fostering City staff innovation.

Goodyear has a Council-Manager form of government. The City charter provides for six Council members and a Mayor - all elected at large on a non-partisan ballot. The Mayor and Council serve four-year terms. The Mayor has a two-term limit and Council a three-term limit. Council members serve staggered terms to ensure continuity. The City Council is responsible for appointing the City Manager, City Attorney and City Court Municipal Judge, as well as Board and Commission members.

STRATEGIC GOALS



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

FY16 ACCOMPLISHMENTS

- ◆ Successfully completed the annual Goodyear Citizen Academy graduating 34 Goodyear residents
- ◆ Completed inaugural State of the City address community event in October, 2015
- ◆ Updated Mayor and Council webpages to provide additional content
- ◆ The Youth Commission completed and published a public service announcement (PSA) discouraging distracted driving, specifically texting while driving

FY17 GOALS AND OBJECTIVES

- ◆ Coordinate and promote annual Goodyear Citizen Academy for Goodyear residents
- ◆ Expand citizen outreach and education programs to include additional “graduate courses” with information to a specific city department or operation
- ◆ Annually facilitate presentations to Council from school districts on school’s activities and opportunities
- ◆ Manage and provide guidance to the students on the Youth Commission to develop leadership skills through involvement in city government and create a format for students to express their voice on a variety of youth-related issues, such as youth programming, recreation opportunities, and special events while pursuing opportunities for community service
- ◆ Provide Council with regular legislative updates, and prepare and present them with the annual Legislative Agenda

DEPARTMENT BUDGET

The FY16 Mayor and Council budget is used to cover discretionary funds for special projects, memberships, funds for conference registrations and travel, and stipends for each councilmember and the mayor. Overall, the department budget increased 3% over prior year, primarily due to an adjustment in the citywide per-employee estimate for health insurance. Aside from this modest growth, the department budget has not changed from the previous year.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 244,423	\$ 320,016	\$ 328,535
	Total	\$ 244,423	\$ 320,016	\$ 328,535



CITY CLERK'S OFFICE

Administrative Services
Record Management
Elections

FY17 BUDGET \$884,687

DEPARTMENT OVERVIEW

The City of Goodyear City Clerk's Office strives to provide timely and quality service to the City Council, staff, and citizens, alike. We provide fair and impartial awareness of the democratic governmental processes, and maintain the integrity of our public records and continued preservation of the City's history.

The Office of the City Clerk prepares, assembles, and distributes the Council agenda packet; records all Council actions; prepares minutes of meetings; completes all follow-up from the Council meetings; coordinates all functions of Council appointed boards, commissions and committees; processes all applications for special event and licenses; accepts and processes all claims to the city; administers the oaths of office; provides notary services to internal and external customers; fulfills legal public notice posting requirements; and adheres to the open meeting law.

Administrative Services

The City Clerk is responsible for the general management of the Office of the City Clerk as prescribed by Arizona State Statutes, Goodyear City Code, and City Charter. This includes all functions of meeting administration; management of by-laws, Charter, Articles of Incorporation, ordinances and referendums; coordinates all functions of Council appointed boards, commissions, and committees; provides open meeting law training; process all applications for special events and liquor licenses; coordinates the publication of all legal notices; provides notary services.

Records Management

The Office of the City Clerk, Records Management Division, as historian, is responsible for managing the department's records, as well as overseeing the development, organization and maintenance of an ongoing citywide records management program to make certain the city's records are collected, maintained, destroyed, or archived in a methodical, efficient and cost-effective manner to ensure compliance with State Public Records Statutes. The Division also tracks

and fulfills all records requests, maintains City Code, and provides citywide records management training.

Elections

The Office of the City Clerk conducts city elections on a non-partisan basis and elections are currently conducted at large the second Tuesday in March (primary) and third Tuesday in May (general) of odd years. For the past four election cycles, Goodyear has held all-mail elections. The City Clerk's Office contracts with Maricopa County to print and mail ballots to the registered voters of Goodyear. Candidate packets are prepared for citizens who are interested in running for Council. Voter information is shared with the public via the website, the InFocus, the West Valley View and the Southwest Section of the Arizona Republic. The City Clerk's Office is an early voting site for citizens who may also come in to obtain a replacement ballot if needed. The City Clerk's Office is also the filing office for all candidate campaign finance reports.

STRATEGIC GOALS



Fiscal and Resource Management



Sense of Community

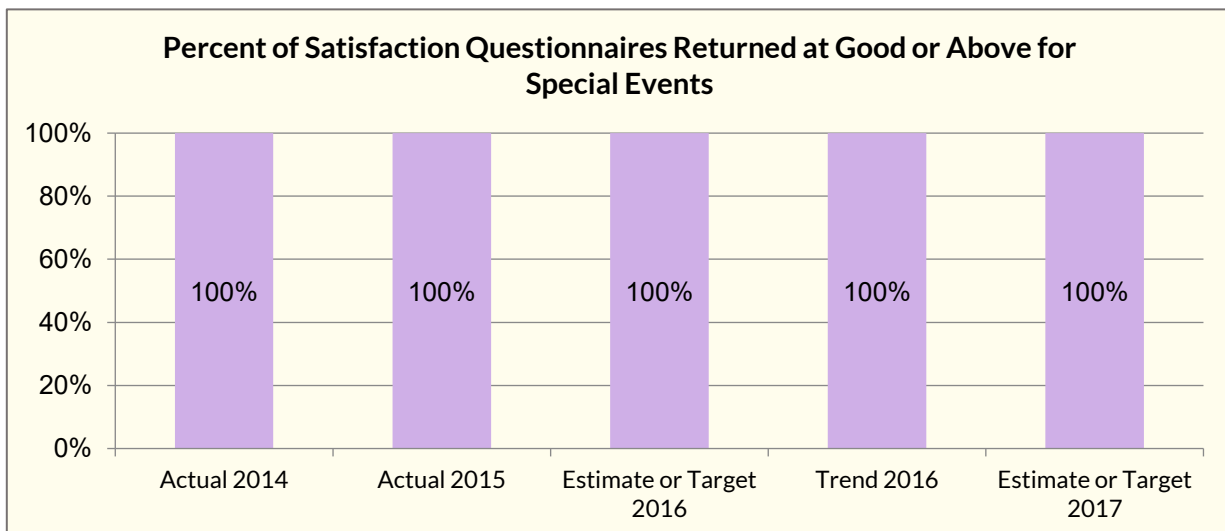
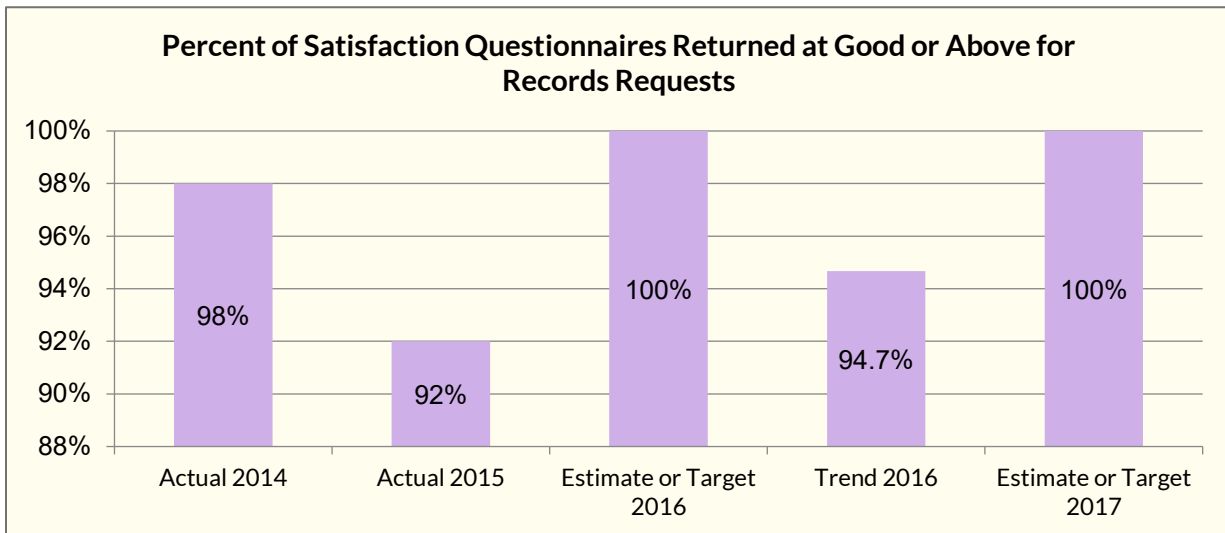
FY16 ACCOMPLISHMENTS

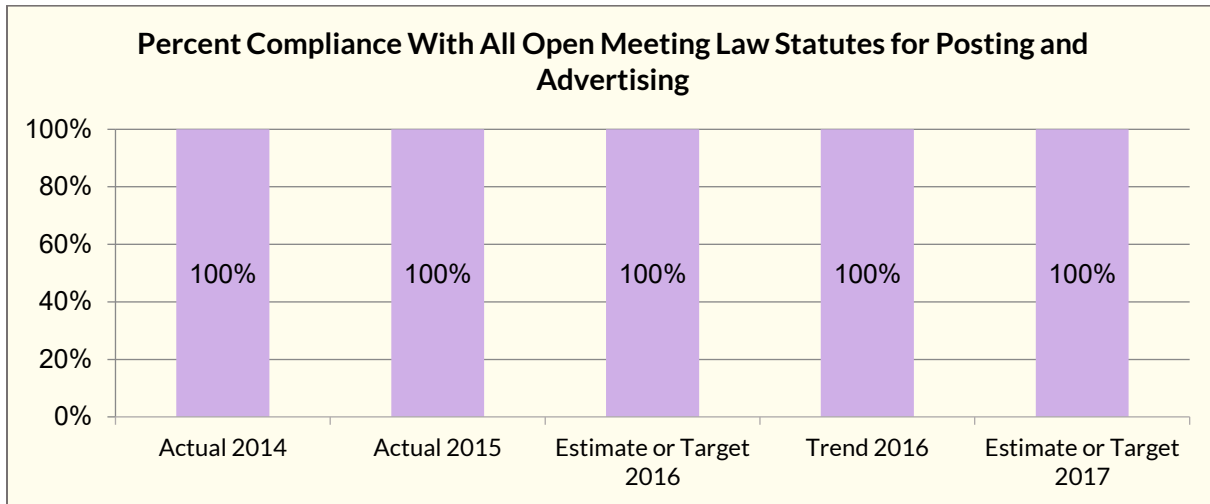
- ◆ Successfully migrated all internal and external publications to the new graphics standards including a city wide power point conversion template
- ◆ Improved legal ad and liquor license renewal processes by using LEAN strategies
- ◆ With more than 550 records requests annually, the two day completion time improved from 74% to 83% from the previous year
- ◆ Used SharePoint technology for the following:
 - To provide staff with easy access to various instructions, reports, templates and policies for Council Agenda Packets
 - To process special event and liquor license applications for approval
 - To distribute Boards, Commissions and Committees applications and matrix to the Council subcommittee for review during the appoint process

FY17 GOALS AND OBJECTIVES

- ◆ Improve Council agenda packet processes through LEAN training
- ◆ Clean up electronic and paper files to prepare for implementation of new records management system
- ◆ Implement Phase 1 of the new Records Management System and train staff citywide on system functionality
- ◆ Improve records request processes through new records management system workflow
- ◆ Increase voter participation through education and awareness

PERFORMANCE MEASURES





DEPARTMENT BUDGET

The City Clerk’s total operating budget of \$884,687 is 38% higher than the previous year primarily due to the inclusion of one-time expenditures for required bi-annual elections and the implementation of a new electronic signature software system.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 554,018	\$ 462,371	\$ 484,310
	Records Administration	2,962	179,093	183,777
	One-Time Items	-	-	216,600
	Total	\$ 556,980	\$ 641,464	\$ 884,687

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Administration	4	4	4
	Records Administration	2	2	2
	Total	6	6	6



DEPARTMENT OVERVIEW

The mission of the City Manager’s Office is to provide organizational leadership, planning, and coordination to city staff and its management team, so the quality of life of citizens is preserved through services and management practices delivered in a supportive environment and according to the city's strategic goals.

The City Manager is responsible for assuring that city services are performed in accordance with Council policies and goals and within the capability of the city's resources. The City Manager presents the city budget to the Council and keeps them advised of the city's financial condition and the future needs of the city. The City Manager is responsible for the long-range strategic planning for the organization and the development of recommendations to City Council on a variety of public policy issues.

City Manager’s Office Administration

The City Manager serves as the chief administrative officer of the city and is responsible for ensuring that administrative processes and programs are in place to effectively provide city services according to the City Council’s policy direction. The office provides leadership and coordinates the work of all city departments in conformance with the goals and objectives established by the Mayor and City Council, including overseeing the development of the city’s annual balanced budget. The City Manager’s Office also establishes partnerships with regional communities and stakeholder organizations to create efficiencies and enhance the quality of life in the community.

Intergovernmental Relations

This division is comprised of Intergovernmental Relations, Mayor/Council support, and Neighborhoods Services. This division is responsible for tracking laws being passed by state and federal legislators to ensure these laws are beneficial to the city and its citizens. Serving as the liaison to Luke Air Force Base, League of Cities and Towns and the Maricopa Association of

Governments. Assisting constituents with neighborhood issues or concerns and informing members of our community with timely information.

Deputy City Manager's Office

The Deputy City Manager's Office oversees the work of several assigned departments, informs the City Manager regarding program needs and emerging issues, and administers the preparation and presentation of programs for approval by the City Manager and City Council. The Deputy City Manager's Office may also serve as executive sponsor for special projects, to include project coordination and direction.

Communications

Communications plans and directs citywide communications and marketing. This is accomplished through media relations, public outreach campaigns, audio-visual/video productions, and publication production, such as the "InFocus" newsletter along with various brochures and flyers. Communications provides a user friendly website with close to 1,200 pages of information for residents, out-of-town visitors, and employees. Communications also acts as the city media spokesperson, oversees the market research function, and assists with internal communications.

STRATEGIC GOALS



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

FY16 ACCOMPLISHMENTS

- ◆ Goodyear was named #7 on the list of *America's 50 Best Places to Live* by financial blog Wall St. 24/7.
- ◆ Prepared FY 16-17 budget for Council adoption and approval to increase number of full-time employees from 531 to 548 positions.
- ◆ Our Performance Management Program continues to progress;

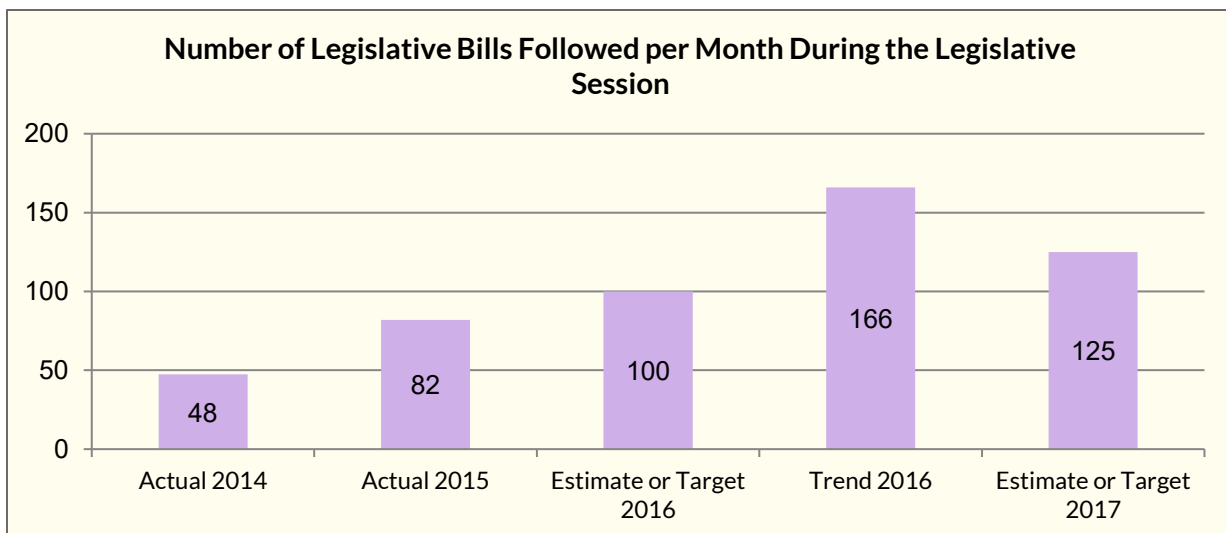
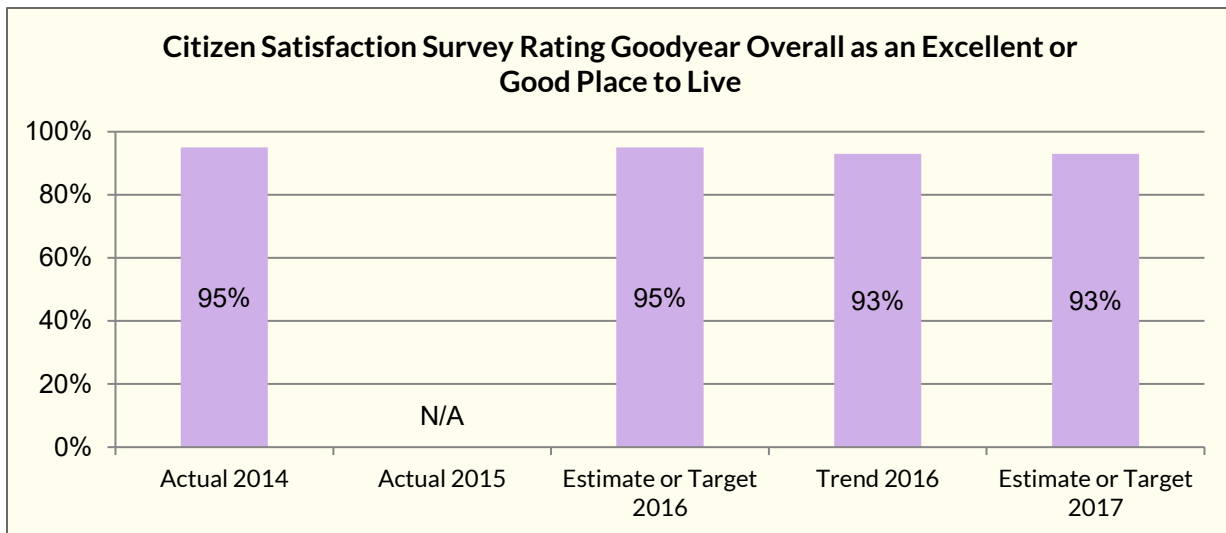
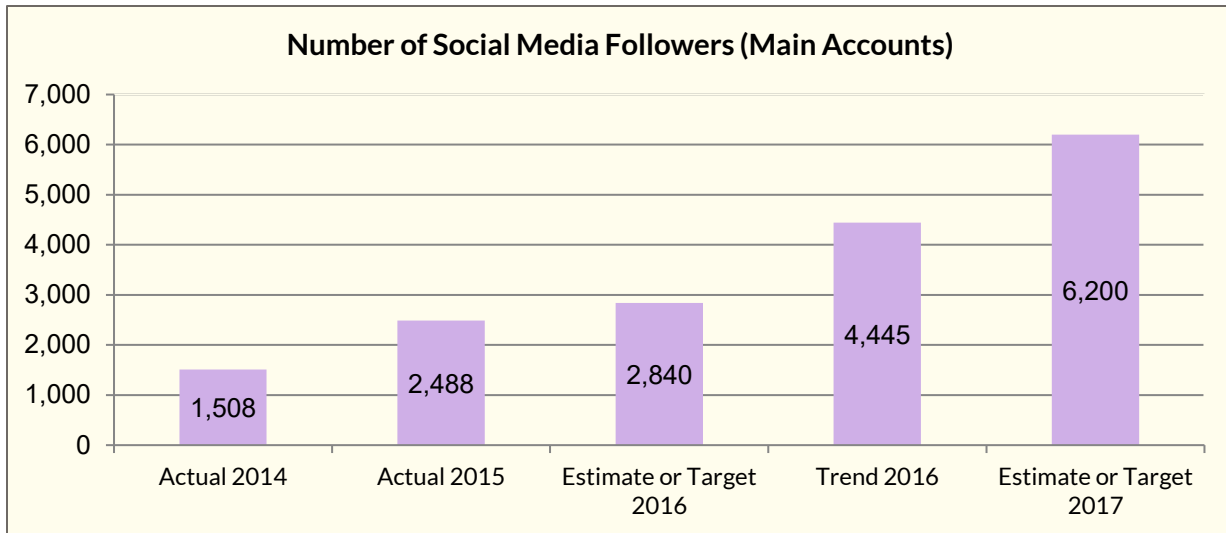
- Created comprehensive performance management strategy and integrated Lean thinking/innovation strategy to drive performance enhancement and value definition focused on the customer.
- Introduction to Lean Thinking training completed for 92% of employees.
- Published second annual CITYSTAT performance measure report and concluded tracking of a third year of performance measures.
- Completed third year of Priority-Based Budgeting (PBB) and migrated to an online version of the Resource Alignment Diagnostic tool.
- Published the first Valley Benchmarking Cities performance benchmark report with work underway to produce an updated comparative report.
- Development of value streams for focused Lean tool application.
- ◆ Completed a mid-decade Census count for increase in state-shared revenues based on increase in population.
- ◆ Established stakeholders and acquired Interstate 10 basins from Maricopa County, comprising of 130 acres, for a public/private partnership for wellness-focused recreational amenity in the city.
- ◆ Presented and adopted the 2016 Legislative Agenda and provided Mayor and Council with regular updates throughout the legislative session.
- ◆ Conducted biennial citizen survey of Goodyear residents through the International City/County Management Association (ICMA) tool. This survey assesses aspects of community, life, local government service quality, and resident participation in community activities. The results describe the areas where residents believe things are going well and shed light on the areas that could benefit from improvement. This is an effective tool used by elected officials and staff to better plan for the future of the community based on residents' direct feedback. For more information go to www.goodyearaz.gov/residents/citizen-survey.
- ◆ Implemented the graphic standards using a "soft rollout" technique which means the new designs will be used as new inventory is being purchased, therefore reducing the cost of implementation.
- ◆ Created aggressive communication strategy with significant increase in the use of Twitter and other social media to communicate to the public city business. Implemented use of Periscope – a social media app that allows users to 'broadcast live' to the world. The first broadcast was from Goodyear Skate Fest for 12 minutes and had a total of 54 viewers. Communications is partnering with other departments to develop a list of events and other ideas from which to broadcast.

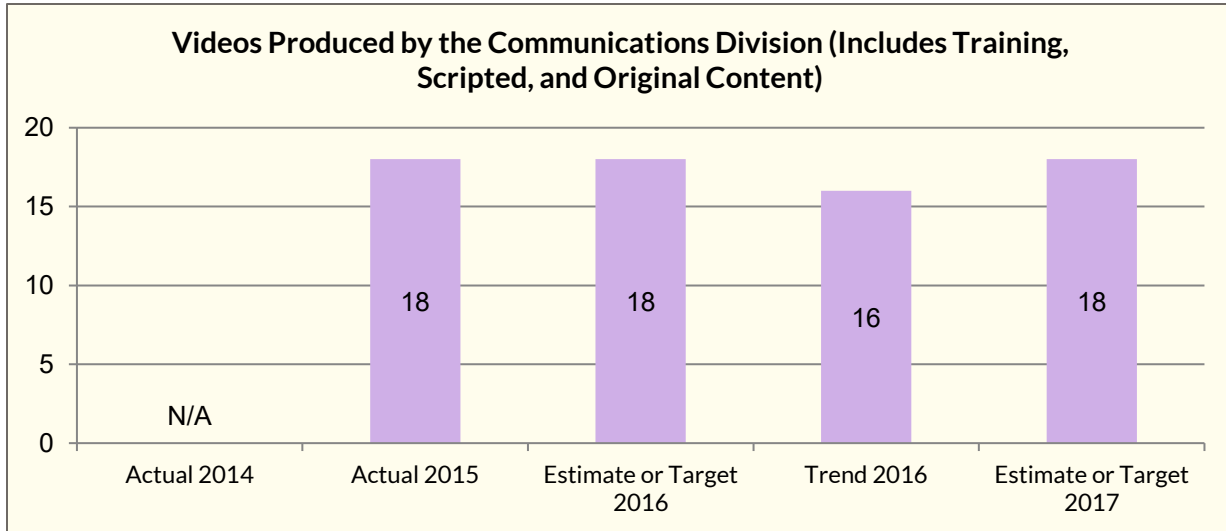
- ◆ Management and facilitation of FY15-16 Community Funding program and award distributions to 25 organizations for a total distribution of \$114,400.
- ◆ Implemented an expanded graffiti abatement strategy designed to rapidly remove graffiti on both public and private property visible from the right of way.
- ◆ Increased the number of times the city's PublicStuff app was downloaded by 100%; increased monthly usage of the app by 25%.

FY17 GOALS AND OBJECTIVES

- ◆ Work with Council for updates and priorities, incorporate citizen feedback and General Plan to the City Strategic Action Plan FY17 - 19, while providing status updates and demonstrating results.
- ◆ Continue implementation of the People Master Plan with focus on growth and development of Goodyear employees.
- ◆ Continually evaluate organizational effectiveness and implement reorganizations or business process adjustments to ensure maximum efficiency in city operations.
- ◆ Organizational focus and priority for Financial Systems Implementation project.
- ◆ Establish governance structure for public/private partnership and identify grant opportunities for future wellness-focused recreational amenity in the city.
- ◆ Design an intranet homepage - to replace "the portal" - that provides news and easy navigation for employees.
- ◆ Present the 2017 Legislative Agenda to Mayor and Council for consideration of adoption and provided them with regular updates throughout legislative session.
- ◆ Work with each department to identify any prospective Resolutions and/or potential legislation for consideration during the upcoming legislative session.
- ◆ Management and facilitation of FY16-17 Community Funding program and award distributions.
- ◆ Prepare FY 17-18 budget for Council consideration for adoption.

PERFORMANCE MEASURES





DEPARTMENT EXPENDITURES

The City Manager’s Office overall budget is 3% lower than prior year. This is largely due to a reduction in personnel costs with the transfer of a full-time position to another department to increase efficiencies. There is also a reduction in one-time expenditures from the prior year due to the completion of communications equipment purchases to serve the entire city.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 564,567	\$ 589,002	\$ 597,053
	Intergovernmental Relations	748,516	933,500	783,080
	Deputy City Manager	679,878	715,371	733,869
	Communications	740,769	691,490	758,813
	One-Time Items	-	20,000	-
	Total		\$ 2,733,730	\$ 2,949,363

Staffing by Division		2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Administration	3	3	3
	Intergovernmental Relations	6	7	6
	Deputy City Manager	5	5	5
	Communications	6	5	5
	Total	20	20	19



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DEPARTMENT OVERVIEW

The Mission of the Legal Services Department is to be the finest public law office in the course of providing professional and ethical legal representation to the city of Goodyear, and advocating for victim rights and crime prevention while administering justice on behalf of the public, all in furtherance of facilitating Goodyear’s vision, assisting the city in enhancing the quality of life within Goodyear and building trust in the integrity of city government.

Description

The Legal Services Department encompasses the offices of the City Attorney and the City Prosecutor. The goal of Legal Services is to provide professional, timely, and cost-effective legal advice on all matters involving municipal, state, and federal law, affecting the City of Goodyear.

City Attorney – Civil Division

The City Attorney's Office provides professional, timely and cost-effective legal services to the Mayor, City Manager, City Council, city Departments, boards and commissions, as well as city staff. The office represents the city in local, state, and federal courts, as well as before administrative agencies and legislative bodies. In addition to representing the city in litigation and settlement negotiations involving official city business, the city’s civil attorneys work with the various departments they represent in drafting ordinances, resolutions, contracts, development agreements and other legal documents. The division advises city officials regarding election issues and departments regarding personnel issues. The office additionally prepares written legal opinions and correspondence. The office is responsible for interpreting and providing advice concerning the City Charter and Code, and Arizona and federal law.

City Prosecutor – Criminal Division

The City Prosecutor’s Office represents the city in the prosecution of criminal misdemeanors that occur in the City of Goodyear in violation of Arizona statutes and the Goodyear City Code along with civil traffic cases filed in the Goodyear Municipal Court with the goal of administering justice

in an equitable manner while advocating for victim rights and crime prevention. Additionally, the office represents the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

STRATEGIC GOALS



Fiscal and Resource Management



Quality of Life

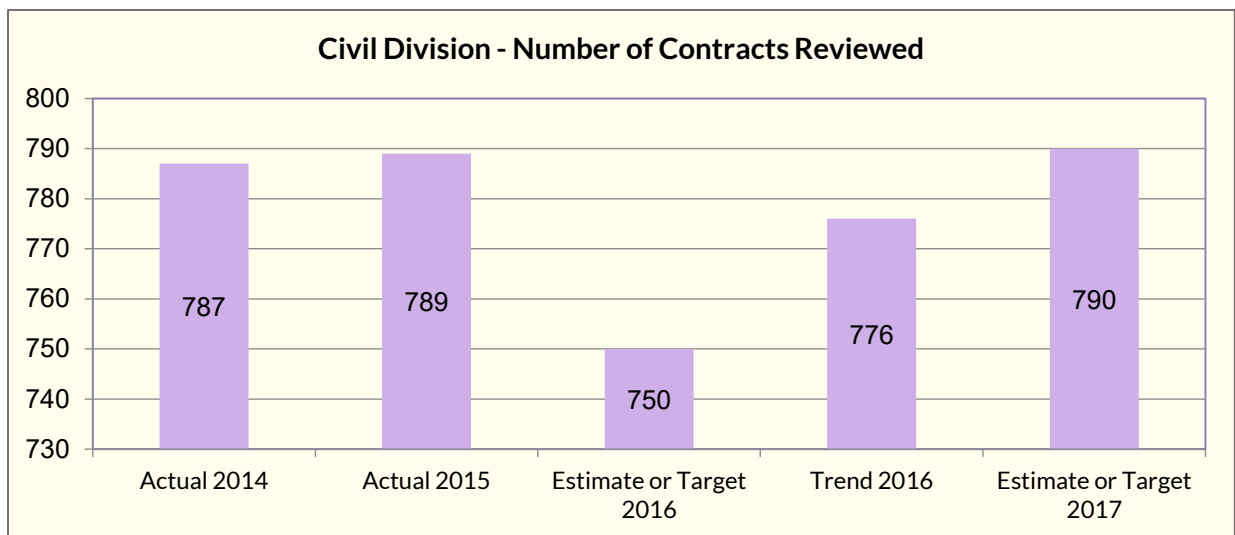
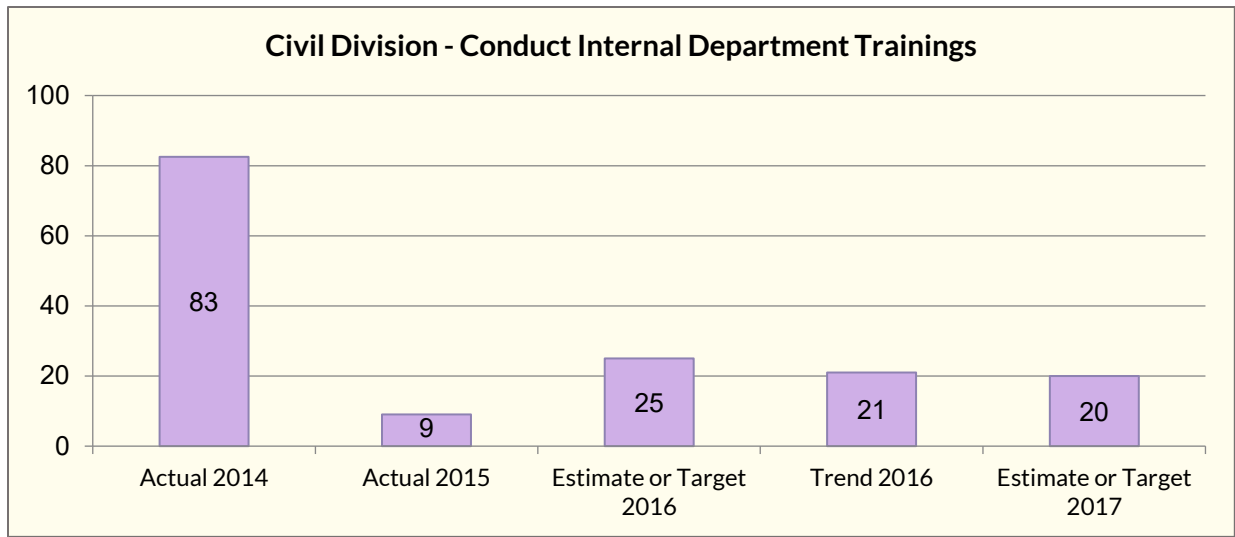
FY16 ACCOMPLISHMENTS

- ◆ Increased the use of the Request for Legal Services form to provide efficient and effective business practices for internal customers and minimized the turnaround time for discovery requests to external customers in an effort to increase efficiency.
- ◆ Criminal Division participated in a 2nd special Veteran's Stand Down to assist veterans in resolving old warrant cases.
- ◆ Developed and conducted 86 hours of on-site training to the Police and Fire Department and Code Enforcement to include training on professional standards, search and seizure, use of force, and citation training.
- ◆ Created and conducted wage and hour law training within the city, *Lunch with Legal & HR - Wage & Hour Law* which provided 82 supervisory personnel throughout all city departments with a solid foundation in wage and hour law matters.

FY17 GOALS AND OBJECTIVES

- ◆ Continue to develop strategies to provide efficient and effective business practices for internal and external customers.
- ◆ Ensure that city operations comply with all federal, state and local laws.
- ◆ Consistently seek ways to streamline processes to increase efficiencies.
- ◆ Develop and conduct internal training for staff to minimize potential liability.

PERFORMANCE MEASURES



DEPARTMENT BUDGET

The Legal Services department’s base budget of reflects a 10% increase from the prior year. This is largely due to a one-time increase of \$75,000 for the purchase and implementation of database software for the Prosecutor’s Office to enable the division to better manage increased caseloads. There are also modest personnel costs and related health care increases, as well as ongoing expenses for city-wide supervisor legal training.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	City Attorney's Office	\$ 710,981	\$ 967,674	\$ 1,007,558
	City Prosecutor's Office	396,702	454,398	479,254
	One-Time Items	-	-	75,000
	Total	\$ 1,107,683	\$ 1,422,072	\$ 1,561,812

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	City Attorney's Office	5	5	5
	City Prosecutor's Office	4	4	4
	Total	9	9	9

FINANCE DEPARTMENT

Administration	Utility Billing
General Accounting	Procurement
CFD Administration	Mail Services
Budget & Research	

FY17 BUDGET \$3,851,039

DEPARTMENT OVERVIEW

The Finance Department provides timely and accurate financial services for City departments, citizens, and area businesses. Maintains the City’s financial records, prepares the annual budget, oversees the procurement process, performs contract administrations, performs long-term financial planning, prepares the utility billing notices, collects the water, sewer and sanitation fees, and provides administration of the maturing bonds and interest coupons. Finance also issues and collects sales tax permit licenses and fees.

Administration

The Administration Division manages the City’s debt and investment portfolios, coordinates the financing of city projects, provides current information concerning economic conditions and their potential fiscal impact for Goodyear.

General Accounting

The General Accounting Division of the Finance Department maintains the financial integrity of the City through effective fiscal oversight. This is achieved by implementing essential accounting policies, procedures, systems and fiscal controls for all general ledger activity to fairly and accurately report financial information to stakeholders. Accounting provides guidance to staff regarding financial controls, laws, policies and ensuring compliance with generally accepted accounting principles. Accounting is also responsible for producing the City’s annual audited financial statements; including the comprehensive annual financial report and ensuring all grants and expenditure limitations comply with Arizona Revised Statutes and City Code. Additional support services include processing payments to vendors, paychecks for City employees and miscellaneous billings for amounts owed to the city.

Special Districts & Taxation

Community Facilities Districts (CFDs) are special purpose, tax levying public improvement districts of the State of Arizona. CFDs are a mechanism whereby developers may request to form either general districts or utilities districts for the purpose of financing public infrastructure and improvements. These projects may include water and sewer facilities; drainage improvements; design and construction of roads, streets and parking; traffic signals; emergency facilities and public buildings; parks; school sites and facilities and enhanced landscaping.

Budget & Research

The Budget and Research Office directs the preparation and administration of the annual operating budget and development elements of our integrated planning and budget process. Responsibilities include revenue, estimating, forecasting, long range fiscal planning, and conducting organizational and management studies.

Customer Service

The Customer Service Division provides billing of the City's water, wastewater, and sanitation services for residents utilizing a call center environment, servicing accounts and processing all utility payments from both call-in and walk-in customers. The Customer Service Division is also responsible for the front desk operations of City Hall.

Procurement

The Procurement Office provides purchasing and contract support while overseeing the procurement of a great variety of products, services, supplies, and equipment for all departments of the City of Goodyear in accordance with the City's Procurement Code (adopted in 2008). All solicitations for bids/proposals go through the Procurement Office. The Procurement Office is also responsible for copy/mail services and surplus disposal.

Mail Room

The Mail Room processes and distributes incoming and outgoing mail, makes copies of paperwork as requested by City departments, and provides assistance as needed.

STRATEGIC GOALS



Fiscal and Resource Management

FY16 ACCOMPLISHMENTS

- ◆ Auditors issued an unqualified (“clean”) opinion on the City of Goodyear’s financial statements for the fiscal year ended June 30, 2015.

- ◆ Completed first annual update of approved asset management plans (fleet, information technology hardware, parts and right of ways) and worked with departments and City management to develop and adopt asset management plans and reserve funds for police and fire.
- ◆ In conjunction with Information Technology, developed and implemented a Capital Improvement Plan (CIP) budget development database.
- ◆ Completed the utilities portion of PCI compliance for Click2Gov.
- ◆ Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting (CAFR) and the GFOA Distinguished Budget Presentation Award
- ◆ Completed Utility Rate Study and adopted 5-year water/wastewater rate plan
- ◆ Continued to appropriate the annual General Fund set aside in the budget to prepare for increased debt service payments associated with the ballpark PIC bonds until the full obligation is funded or the AZSTA contributions begin
- ◆ Implemented new GASB (Governmental Accounting Standards Board) retirement standards
- ◆ 201 competitive contracts were developed and executed through the Procurement office. This was a 42% increase from FY15. No protests were received
- ◆ Procurement office completed major contracts such as Brine Wetland, PD Ops building, Graphics Design Services, Corgett Dome-Aeration Basin, Financial Advisory and Well Siting Study

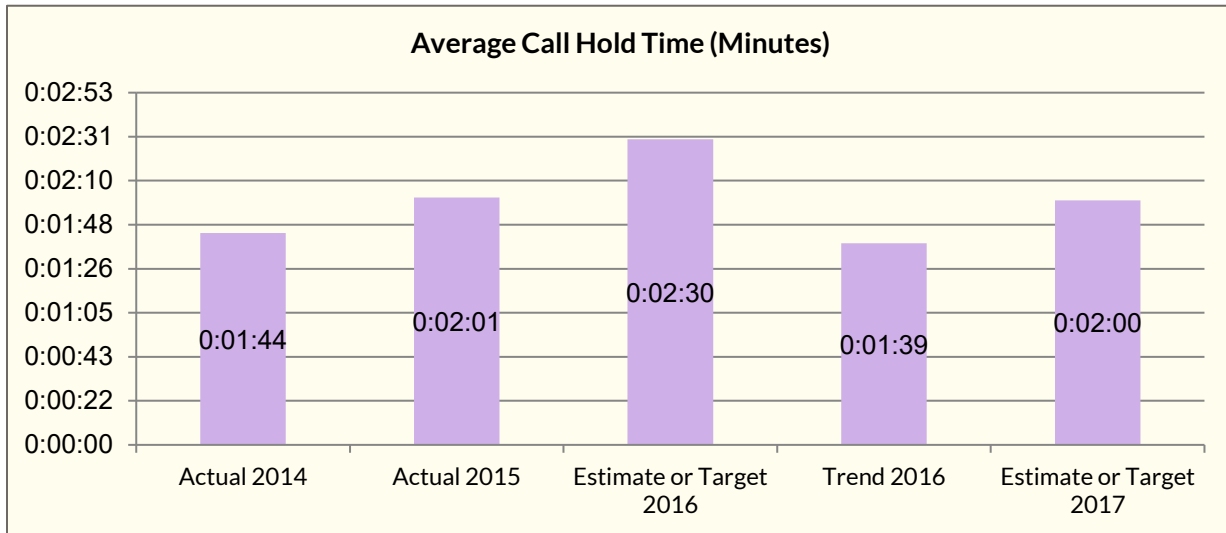
FY17 GOALS AND OBJECTIVES

- ◆ Implement all financial components of new Financial Systems that expands and modernizes numerous city business functions
- ◆ Bring assessment billing in-house
- ◆ Bring government-wide financial statement in-house
- ◆ Complete transition to accepting all in person payment now performed by outside entity
- ◆ Complete container management implementation
- ◆ Prepare work plan, secure consultant and begin Infrastructure Improvement Plan on fee update process
- ◆ Secure consultant and begin Cost Allocation Study

- ◆ Finance department to take over business license registration function
- ◆ Develop and train all P-card users
- ◆ Procurement office to secure major contracts for Financial System, IIP, Fire Station Study, Water/Wastewater projects

PERFORMANCE MEASURES

General Obligation (G.O.) Bond Ratings	Actual 2014	Actual 2015	Estimate or Target 2016	Trend 2016	Estimate or Target 2017
Standard & Poor's	AA	AA	AA	AA	AA
Moody's	Aa2	Aa2	Aa2	Aa2	Aa2



DEPARTMENT BUDGET

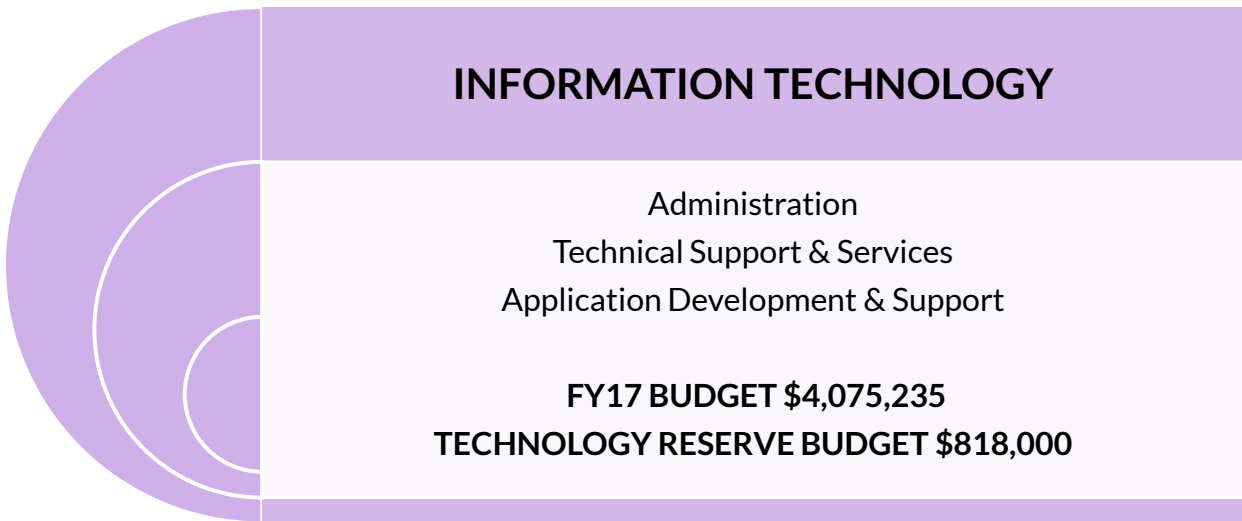
The Finance Department’s total budget reflects a 13% increase over prior year. The largest portion of the increase is one-time in nature, with programmed expenditures for a cost allocation study, workplace reconfiguration, and part-time customer service staff. The base budget has also increased with the addition of 2 full-time staff members to handle increased workloads in Procurement and Utility Billing.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Finance Administration	\$ 955,485	\$ 733,863	\$ 696,781
	General Accounting	15,160	524,098	987,288
	CFD & Special Taxation	286,643	332,897	7,619
	Budget & Research	478,056	493,023	492,238
	Utility Billing	663,981	781,632	865,797
	Procurement	310,843	347,327	455,269
	Mail Services	75,560	96,476	91,947
	One-Time Items	-	85,500	254,100
	Total	\$ 2,785,728	\$ 3,394,816	\$ 3,851,039

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Finance Administration	4	4	4
	General Accounting	6	6	6
	CFD & Special Taxation	3	3	3
	Budget & Research	4	4	4
	Customer Service	8	8	9
	Procurement	3	3	4
	Mail Services	1	1	1
	Total	29	29	31



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DEPARTMENT SUMMARY

The mission of the Information Technology Department is to provide high quality innovative IT services to the City and to assist departments in improving the quality of interactions with our citizens. Through partnerships with all departments, the knowledgeable and experienced technical staff will help enable and improve business processes with technology.

Administration

The Administrative Division provides Technology Project Management and Network Security to the enterprise, and oversees operations of all three Information Technology Services Divisions. The Division also monitors adherence to technology standards and best practices.

Technical Support & Service

The Technical Services Division provides telephony, desktop, and infrastructure support. The Division also manages enterprise systems including e-mail and data backups.

Applications Development & Support

The Applications Division provides business analysis, application design and development services as well as application support for over 50 off-the-shelf and custom applications.

STRATEGIC GOALS



Fiscal and Resource Management

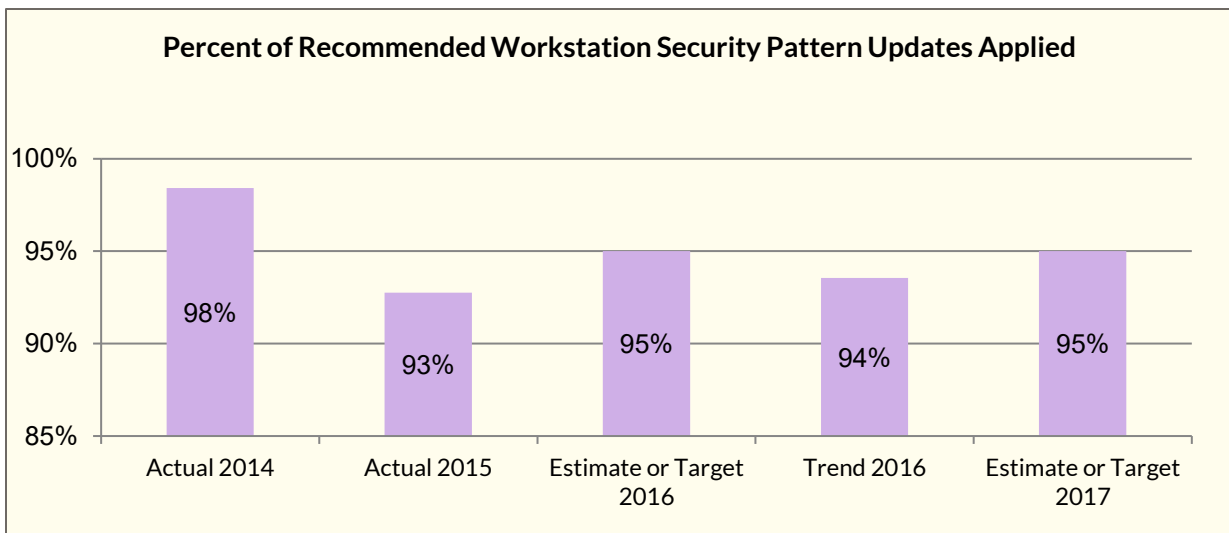
FY16 ACCOMPLISHMENTS

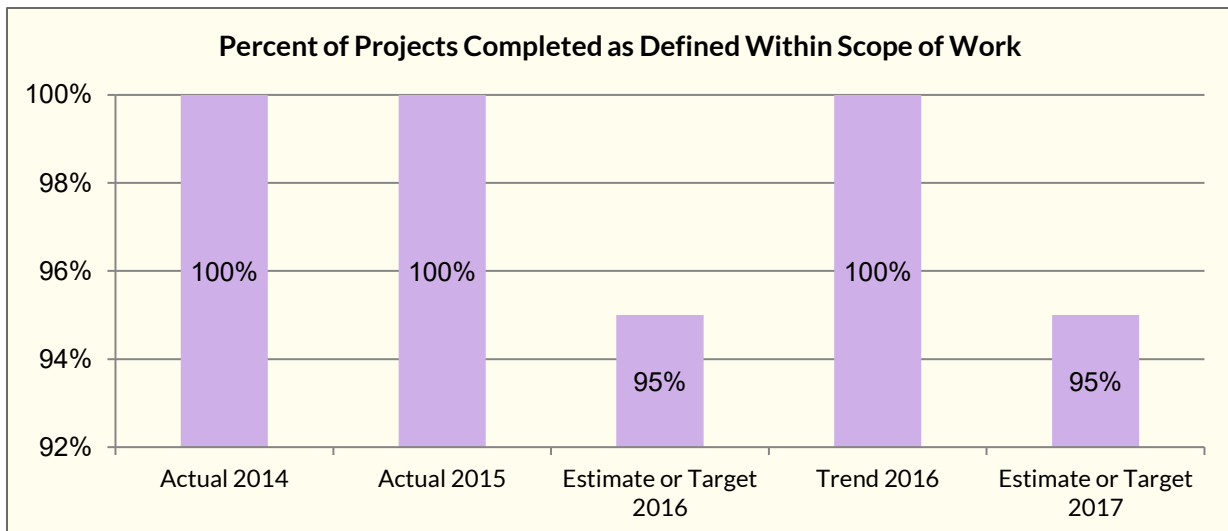
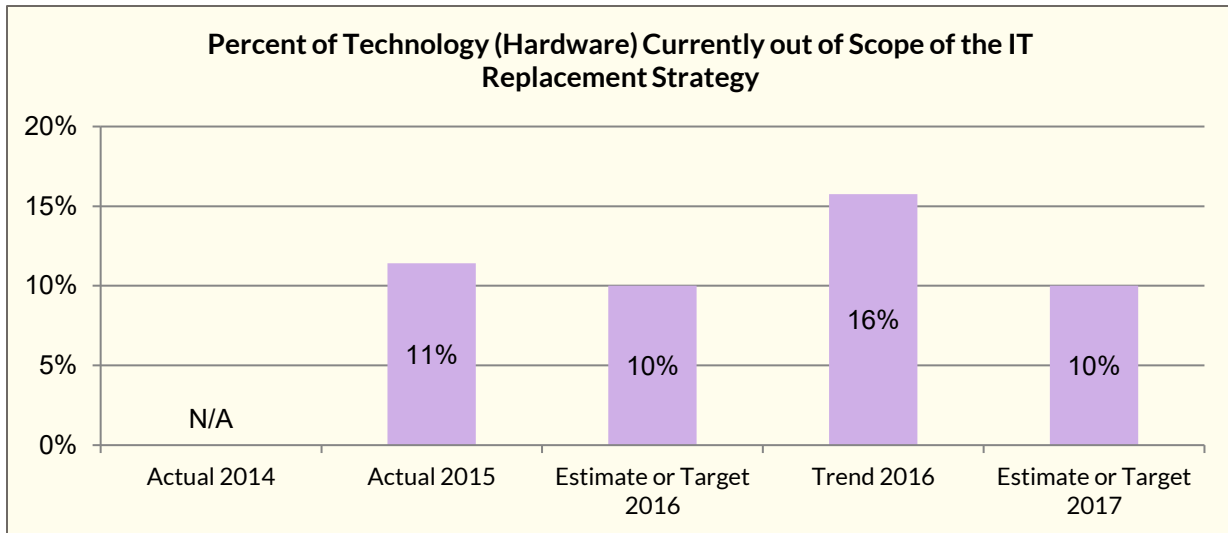
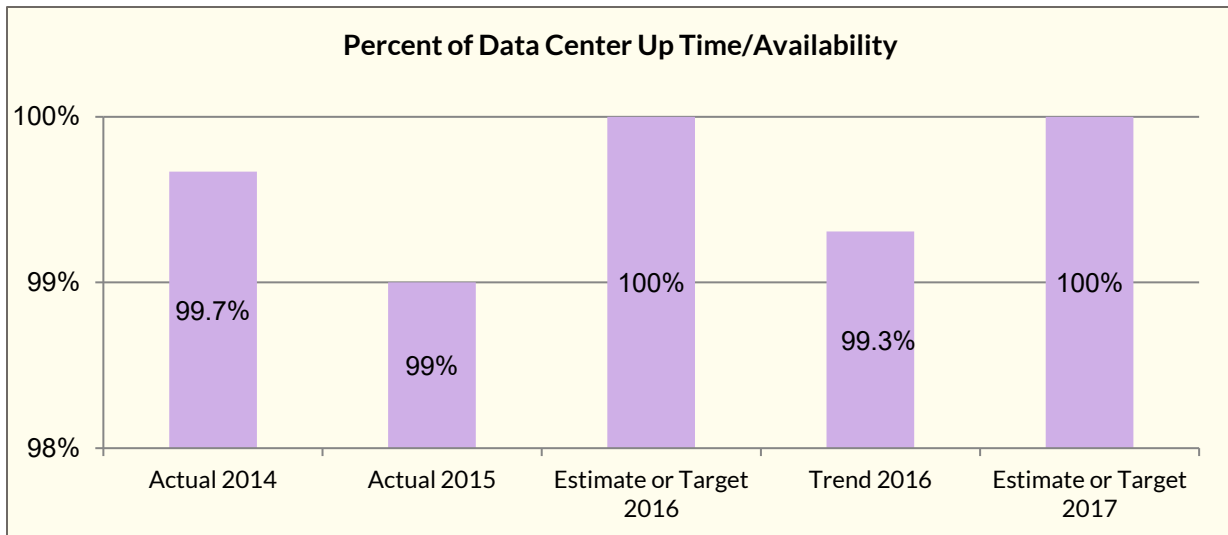
- ◆ Migration of City Hall Data Center to the Telecommunications Building
- ◆ Development of a computer application for CIP budget reporting
- ◆ Network security enhancements
- ◆ Workspace configuration to promote workgroup efficiency and collaboration
- ◆ Development of a CIP project identification public website

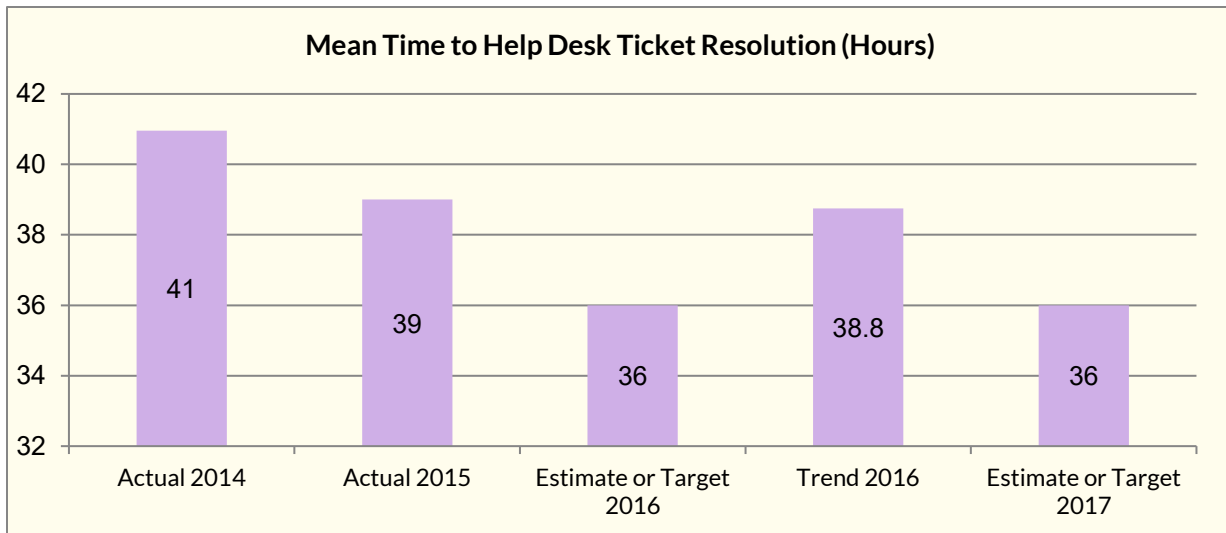
FY17 GOALS AND OBJECTIVES

- ◆ Implementation of an Enterprise Resource Planning (ERP) system that expands and modernizes numerous City business functions.
- ◆ Implementation of an Electronic Document Management System to replace the legacy system in use by the City Clerk’s Office
- ◆ Implement network redundancy to the Goodyear Ballpark and Public Works facilities
- ◆ Implement technology infrastructure for the new Police Operations Facility
- ◆ Implement improvements to the City’s Wi-Fi network
- ◆ Implement a secondary Internet Service to provide redundancy of service

PERFORMANCE MEASURES







DEPARTMENT BUDGET

The Information Technology Services budget for FY17 is 2% higher than the prior year. This change is the result of city-wide personnel services increases, and is partially offset by decreases in one-time supplemental expenditures. The Technology Asset Management Reserve is for life cycle based hardware replacements programmed in a 10-year plan.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 1,224,355	\$ 1,453,978	\$ 1,585,860
	Technical Support & Services	937,994	1,215,175	1,290,408
	Application Development	926,799	1,069,644	1,098,967
	One-Time Items	-	246,942	150,000
	Total	\$ 3,089,148	\$ 3,985,739	\$ 4,075,235

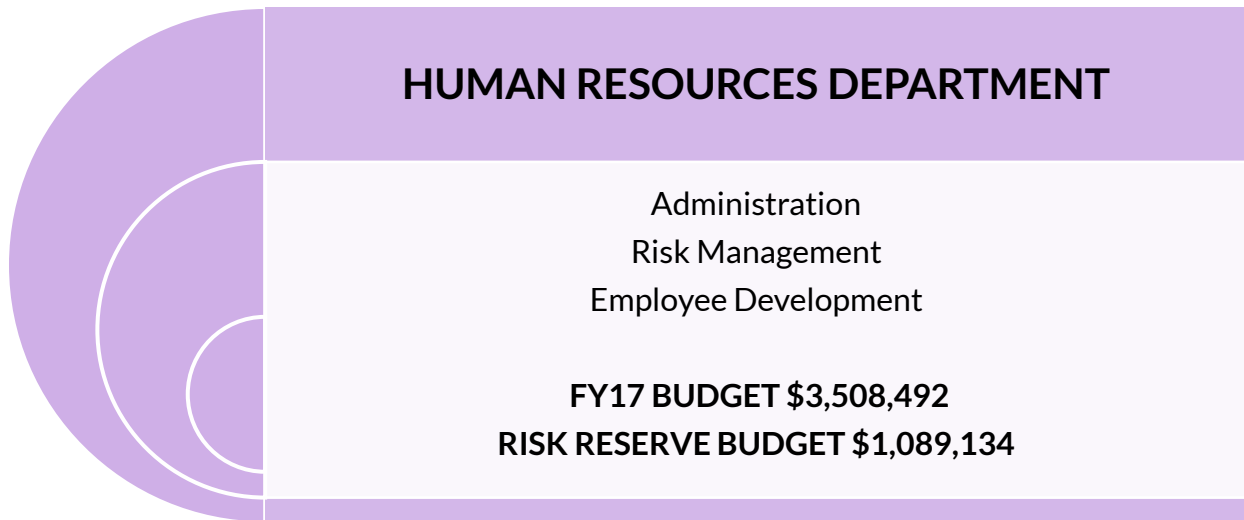
Other Funds Managed by Department

	Fund	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	Technology Reserve	\$ -	\$ 650,000	\$ 818,000
	Total	\$ -	\$ 650,000	\$ 818,000

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Administration	2	2	2
	Technical Support & Services	7	7	7
	Application Development	9	9	9
	Total	18	18	18



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DEPARTMENT SUMMARY

Description

The Human Resources Department supports the organization's efforts to develop and maintain a high performing workforce by facilitating a healthy, productive, and collaborative team environment resulting in retention and recruitment of world-class employees and volunteers. The Human Resources Department also provides organizational leadership, strategic partnership, and quality, fair and impartial services that ensure we implement best practices and are in compliance with legislative requirements.

Administration

The Division coordinates the volunteer program; partners with stakeholders on employee relations and labor relations matters; maintains the master employee records; administers reporting and analysis of applicant and employee information; updates and maintains records in the payroll/personnel system; manages benefit programs; administers compensation programs, and provides recruitment services.

Risk Management

The Risk Management Division is responsible for the development, implementation and administration of the City's safety, liability and insurance programs. These include Workers' Compensation, safety, auto, property, general liability, and other federally mandated compliance programs. The identification and preparation for exposures is also the responsibility of Risk Management, as is the reduction of controllable losses and protection of the City's personnel and financial assets. This Division is also responsible for the City's Safety Training Programs and chairs the City's Central Safety Committee.

Employee Development

The Employee Development Division provides organizational development services to maximize organizational effectiveness, change management support and learning, and development opportunities that attract, retain, develop and motivate employees to give their best performance in support of City of Goodyear goals.

STRATEGIC GOALS



Fiscal and Resource Management

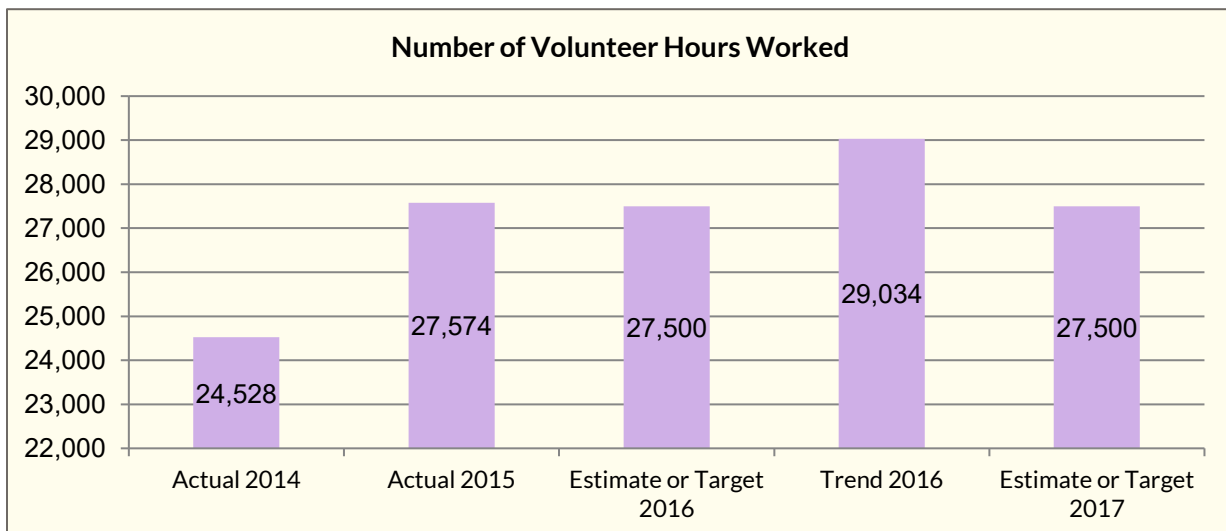
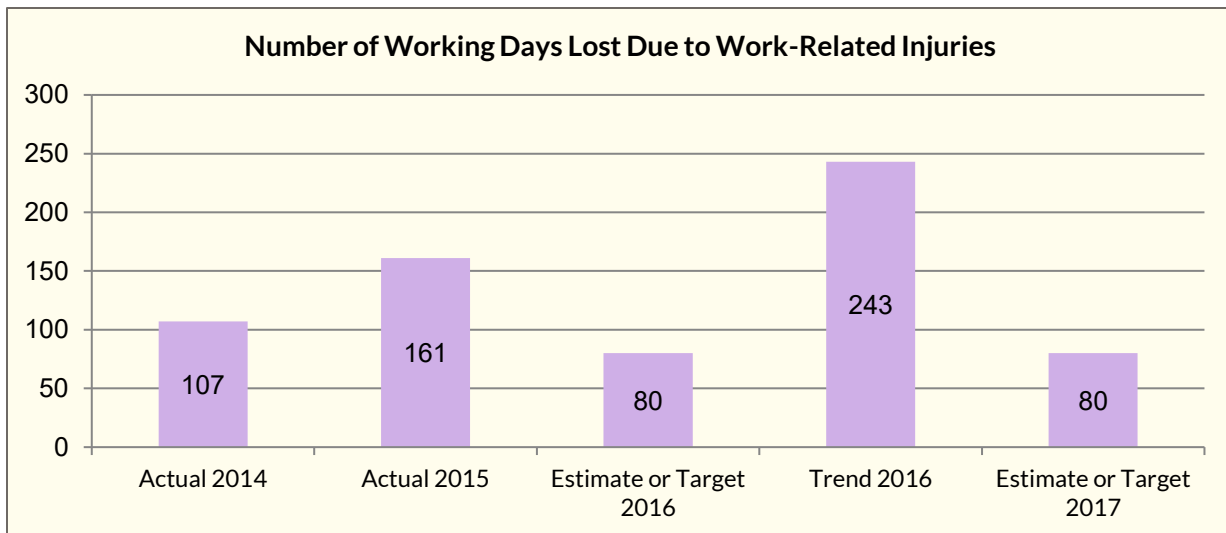
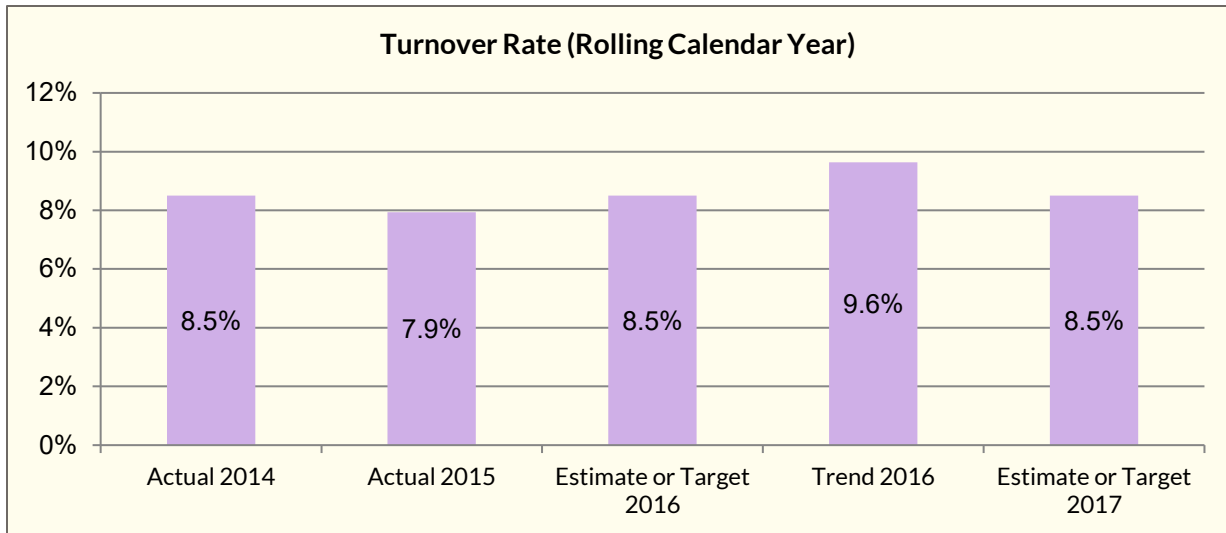
FY16 ACCOMPLISHMENTS

- ◆ Completed a Recruitment Kaizen event to improve efficiency by creating standard work and eliminating waste.
- ◆ Launched retention surveys to monitor progress of Employee Satisfaction Action Plan.
- ◆ Renewed the City's medical insurance benefits at a rate pass (no increase).

FY17 GOALS AND OBJECTIVES

- ◆ Provide advanced LEAN training to the Innovation Ambassadors to support department wide process improvements.
- ◆ Conduct the bi-annual citywide employee satisfaction survey and perform an analysis/comparison to the previous results.
- ◆ Continue retention surveys to monitor progress of employee satisfaction action plan.
- ◆ Form a committee of subject matter experts to research and review the possibilities of a potential health insurance plan change.
- ◆ Continued implementation of the PEOPLE Master Plan with focus on growth and development of Goodyear employees.

PERFORMANCE MEASURES



The Human Resources overall budget is 20% higher than prior year, primarily driven by an increase in the insurance losses line item in Risk Management to better reflect actual claims being recovered, and the addition of one full-time position to assist with recruiting and retention as the city continues to grow. The insurance losses are partially funded by revenue anticipated from insurance. There are also increases in one-time expenditures associated with city-wide initiatives such as an employee survey, a compensation study, system-wide risk assessment, and wellness programs that serve the needs all employees. The addition of these one-time items is expected to have a direct impact on performance measures regarding turnover rates and days lost due to work-related injuries, as well as providing critical information to help the city maintain market competitiveness.

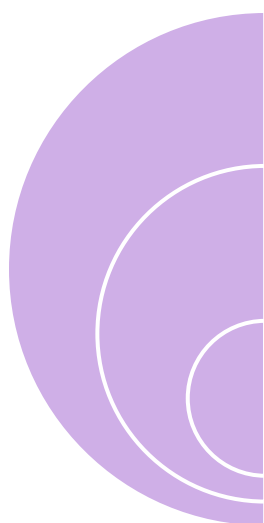
The Risk Reserve is for liability losses and is budgeted at available funds. The reserve fund minimum balance is \$750k based on insurance deductibles and maximum losses that would be experienced in one year.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 1,440,605	\$ 1,649,379	\$ 1,690,528
	Risk Management	1,275,267	1,069,805	1,305,146
	Employee Development	182,674	201,751	382,818
	One-Time Items	-	-	130,000
	Total	\$ 2,898,546	\$ 2,920,935	\$ 3,508,492

Other Funds Managed by Department

	Fund	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	Risk Reserve	\$ -	\$ 1,087,947	\$ 1,089,134
	Total	\$ -	\$ 1,087,947	\$ 1,089,134

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Administration	8	8	8
	Risk Management	1	1	1
	Employee Development	1	1	2
	Total	10	10	11



POLICE DEPARTMENT

Administration Field Operations Telecommunications Community Service	Investigations Specialized Patrol Towing Administration
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FY17 BUDGET \$20,871,846

POLICE ASSET MANAGEMENT RESERVE \$116,000

DEPARTMENT OVERVIEW

The Goodyear Police Department is a professional and progressive organization that takes great pride in providing excellent customer service to our community. Department staff realizes the importance of excellence in service provision, accountability, and quality communication with the community we serve. The Goodyear Police Department leads our profession with integrity, transparency, and strives to be a model agency in the law enforcement community.

Administration

The Administration Division of the Police Department accounts for the Office of the Chief and Support Services functions. The Office of the Chief leads the department in policy direction, professional standards, special projects, and hiring and recruitment functions. Support Services is responsible for budget and planning, grant writing, administrative services, and records management. Administration also represents portions of the Police Budget that are centrally administered for efficient operations, such as fleet, supplies, and contract costs.

Field Operations

Field Operations encompasses police patrol and the Special Assignments Unit. Patrol consists of six squads: two day, two swing and two night shifts plus two non-sworn Police Assistants. There are four Police Lieutenants and six Police Sergeants who supervise the patrol. Patrol personnel provide day-to-day police services that include response to emergency and non-emergency calls for service and critical incidents, conducting preliminary investigations and evidence collection, engaging in community oriented problem solving, and crime-fighting efforts.

Telecommunications

The staff of the Telecommunications Division is responsible for all operations regarding 911, non-emergency phones, and the radio system. Through these operations, the operators and supervisors in the division maintain that critical link between the public and our officers in the

field. The communications center functions as the first point of contact in most situations, ranging from in progress violent calls and traffic accidents, to noise complaints and general information.

Community Service

The Community Service Division of the Police Department works to maintain and enhance the community through the strengthening of neighborhoods, communication, and implementing community programs. Community Services also implements and guides proactive crime prevention and community policing concepts. School Resources Officers (SRO) are also a part of this Division. SROs maintain an open and honest relationship with students. The goal is to promote a positive image of law enforcement, knowing the students of today are the future officers of tomorrow. Working with schools, youth and the community allows us to keep children safe and focused on school.

Investigations

The Criminal Investigations Division is responsible for investigating all types of persons and property crimes. Division personnel provide specialized law enforcement response to assist patrol personnel in high risk situations. The Investigations Division is divided into five sections based on areas of responsibility: Crimes Against Persons Unit; Crimes Against Property Unit; Crisis Services Unit; and Crime and Intelligence Analysis Unit. The mission of the Investigations Unit is to identify, target, arrest, and successfully prosecute individuals involved in criminal activity as well as recover any stolen property.

Specialized Patrol

The Specialized Patrol Division encompasses those aspects of field operations providing distinct enforcement functions such as Traffic (marked/unmarked patrol units and motorcycle enforcement), four K9 teams, and Street Crimes. Specialized Patrol includes the Training Unit of the Police Department, a unit dedicated to maintaining and enhancing the skills of sworn officers.

Towing Administration

The purpose of the Towing Administration Division is to administer police programs in support of state statute which requires law enforcement to impound a motor vehicle under certain circumstances, including but not limited to the enforcement of suspended, cancelled, or revoked privilege to drive, enforcement of persons with no operator license, enforcement of ignition interlock device restriction, and the enforcement of removal requirements for impaired driving.

STRATEGIC GOALS



Quality of Life

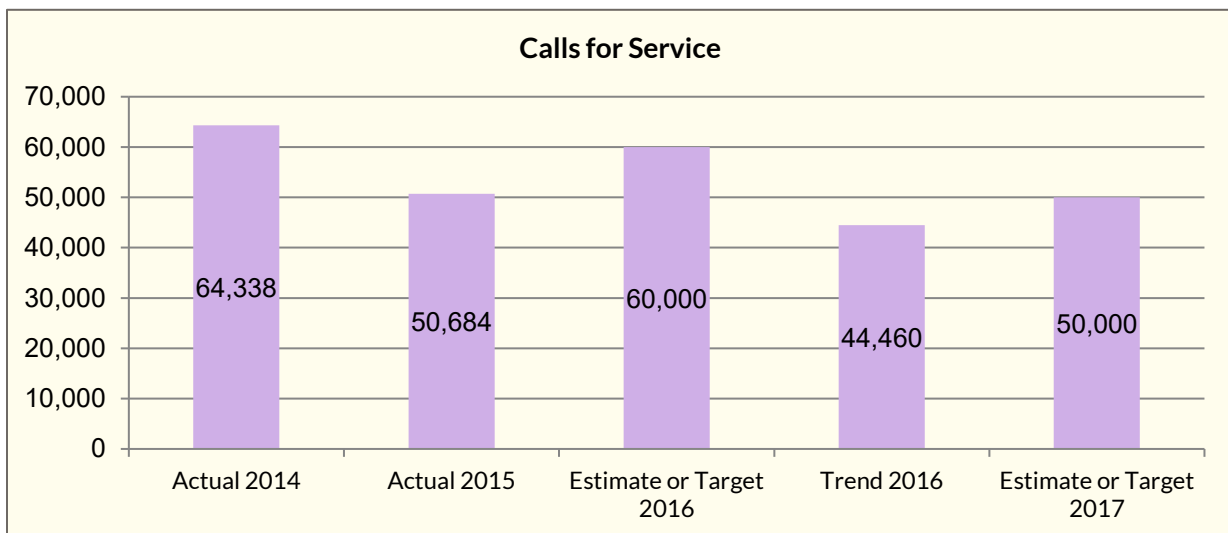
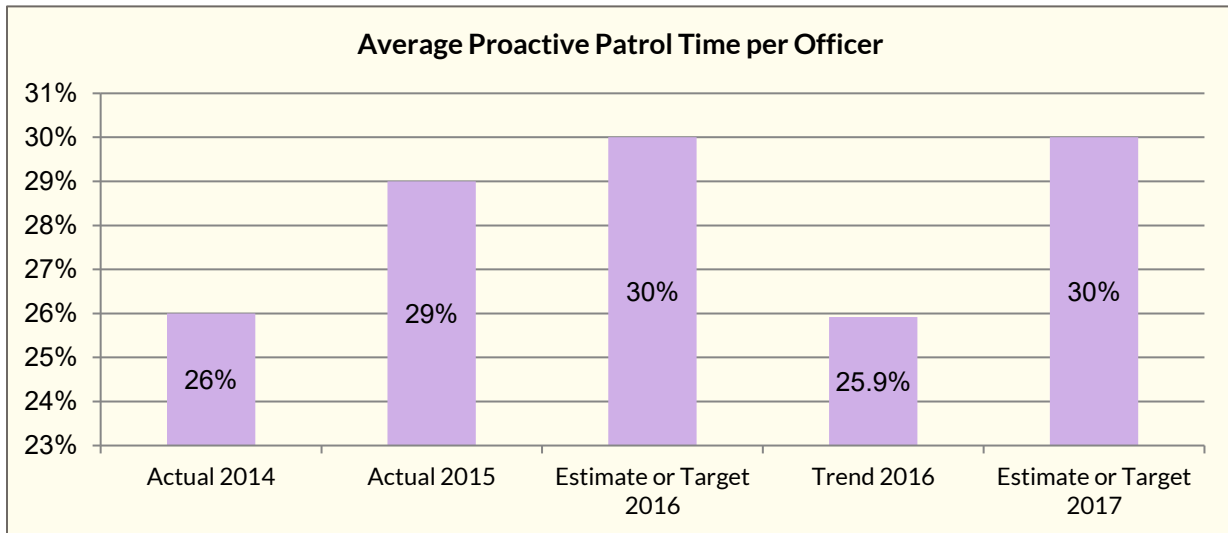
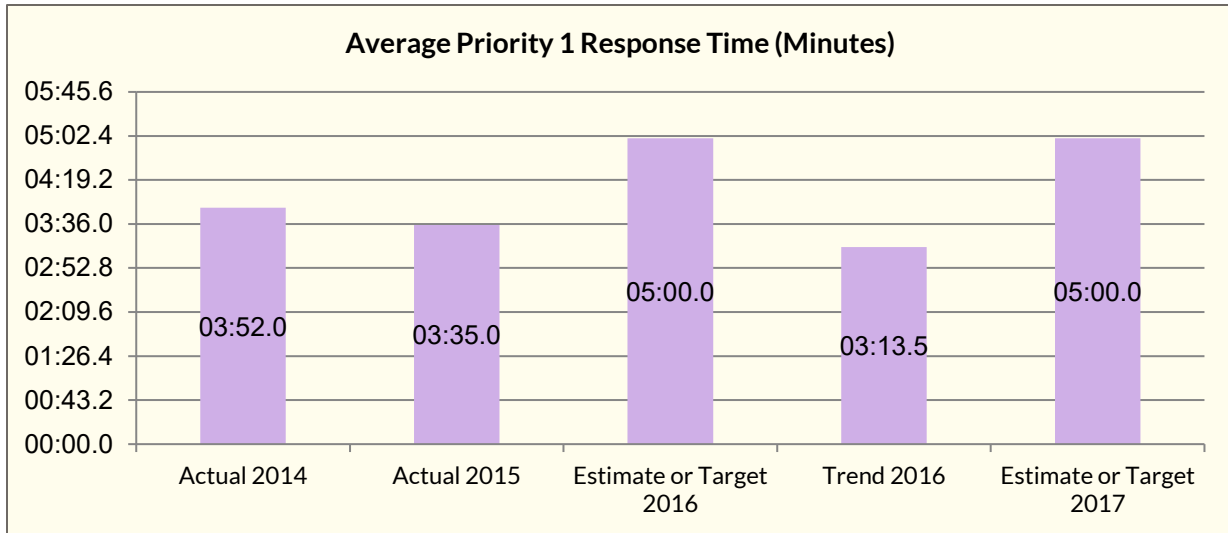
FY16 ACCOMPLISHMENTS

- ◆ Implemented a body worn camera program including purchase, training, and issuance of body worn cameras, as well as the adoption of associated policies and procedures
- ◆ Replaced department tasers with new, more effective, and technologically advanced tasers.
- ◆ Began E-Citations hardware and software implementation within the traffic unit, allowing for more efficient and accurate data entry related to traffic citations.
- ◆ Continued participation in the design of the new Goodyear police operations building.
- ◆ Ensured all department personnel receive yearly AZPOST approved ethics training course.
- ◆ Developed and implemented training for leadership on succession planning at every level in the department.
- ◆ Enhanced the community services unit with additional staffing.
- ◆ Created, enhanced, and streamlined hiring and recruitment processes through the hiring, recruitment, and selection unit.

FY17 GOALS AND OBJECTIVES

- ◆ Continue implementation of E-Citations hardware and software for the traffic unit and additional patrol officers.
- ◆ Implement citizen online reporting and lobby kiosk program.
- ◆ Continue participation in the design, construction, and move to the new Goodyear police operations building.
- ◆ Ensure all department personnel receive yearly AZPOST approved ethics training course.
- ◆ Replace old and aging radar and lidar equipment.
- ◆ Hire, train, and deploy additional patrol officers to add a “power squad” in patrol rotation.
- ◆ Based on available grant funding, purchase and deploy a new command vehicle.
- ◆ Purchase, install, and deploy new digital portable and vehicle radios throughout the department in accordance with the Regional Wireless Cooperative.

PERFORMANCE MEASURES



DEPARTMENT BUDGET

The Police Department General Fund budget increased \$2.65 million, or 15% from the prior year. The major portion of this increase is the addition of 10 new positions within the department, including one entire patrol squad, as well as additional school resource and investigations officers. These staffing increases are in keeping with the City Council's continued focus on public safety as a budget priority. There are also ongoing expenditures for increases in contractual obligations to county agencies for jail services and other items.

The Impound Fund is a special revenue fund that includes expenditures associated with the operations and administration of state-mandated tow and impound of vehicles for specific offenses. The Officer Safety Equipment fund is a state-established account that is funded through a share of each civil fine collected by the courts. Expenditures are for vehicles, protective armor, electronic stun devices, and other safety equipment. The Asset Management Reserve is a life cycle based plan for replacement of capital assets programmed in a 10-year plan.

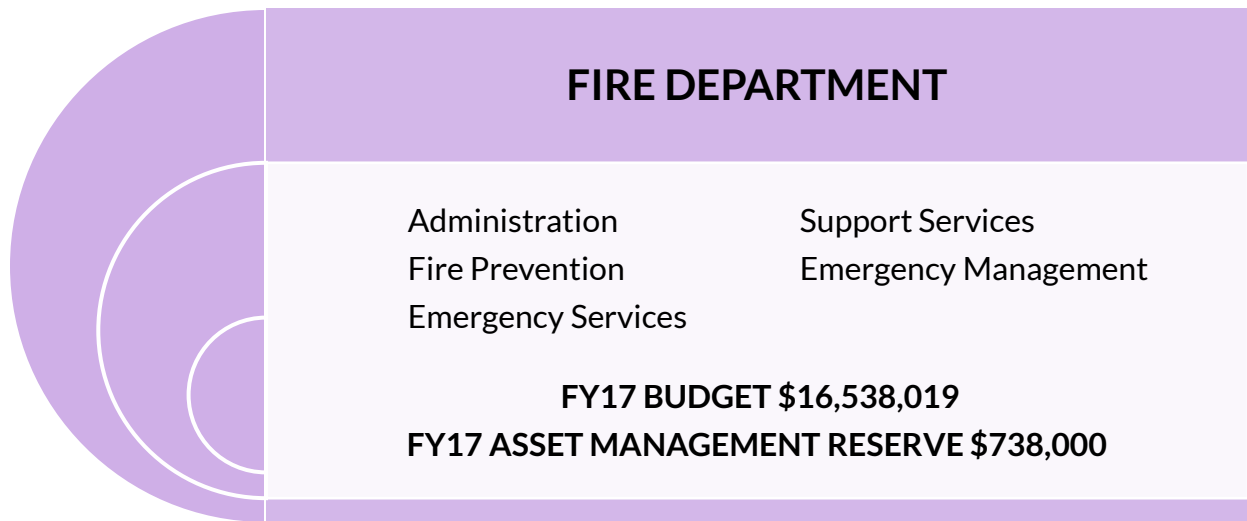
		Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	GENERAL FUND	Police Administration	\$ 3,714,492	\$ 4,194,046	\$ 4,913,543
		Field Operations	5,711,809	6,409,583	7,301,889
		Telecommunications	1,956,050	2,133,495	2,234,584
		Community Services	976,969	1,044,793	1,084,020
		Investigations	1,968,393	2,333,468	2,588,607
		Specialized Patrol	1,445,634	1,516,612	1,605,713
		One-Time Items	-	254,000	811,950
		Total	\$ 15,773,347	\$ 17,885,997	\$ 20,540,306

Other Funds Managed by Department

		Fund	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	OTHER FUNDS	Impound Fund	\$ 122,261	\$ 184,515	\$ 277,598
		Officer Safety Equipment	\$ -	\$ -	\$ 53,942
		Police Asset Management Reserve	\$ -	\$ -	\$ 116,000
		Total	\$ 122,261	\$ 184,515	\$ 447,540

Total Police Budget	\$ 15,895,608	\$ 18,070,512	\$ 20,987,846
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Staffing by Division		2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Police Administration	16	19	18
	Field Operations	51	55	66
	Telecommunications	17	17	18
	Community Services	4	8	10
	Investigations	25	20	17
	Specialized Patrol	16	11	11
	Towing Administration	1	1	1
	Total	130	131	141



DEPARTMENT OVERVIEW

The purpose of the Fire Department is to preserve lives and property in the community by providing services directed at the prevention and control of fires, accidents, and other emergencies, while maintaining the highest standards of professionalism, efficiency, and effectiveness. The department provides services directed at the prevention and control of fires, accidents, and other medical emergencies in order to preserve lives and protect the property of the community. The department currently has six fire stations located throughout Goodyear and also has a trained hazardous materials team.

Administration

The Administration Division connects the services of the Fire Department to the city’s senior staff. Its activities strongly support and uphold the city’s and Fire Department’s mission and values. Community and labor relations and effectiveness of operations are major responsibilities of the office. Additionally, the role of administration is to support front-line service providers by creating an environment for success. Administration is the link between the department, the Council, and the community. Our office provides support in the areas of customer service, human resources, information management, fiscal management, policy development, and planning.

Fire Prevention

The Fire Prevention division handles fire code and inspection services for existing businesses. Fire Prevention is also responsible for the annual permit program involving high risk occupancies and works closely with the state for completing school and prison inspections. Additionally, Fire Prevention is responsible for the investigation of the cause and origin of fires and works closely with the Police Department on suspicious or arson related fires.

Emergency Services

The Emergency Services division responds to various types of emergency and non-emergency incidents including emergency medical services (EMS), fire suppression, transportation-related accidents, hazardous materials incidents, and specialty response. Additionally, essential activities include providing oversight and direction to departmental training, health/safety, pre-incident planning, fire prevention, and community education.

Support Services

The Support Services division provides the maintenance of equipment frequently used by first responders and is responsible for supplying the stations and trucks with the proper inventory of supplies. It also works toward improving the effectiveness of the department's logistical resources through research and planning in the areas of protective equipment, new fire apparatus, janitorial supplies, fleet and facility maintenance, and new facility construction.

Emergency Management

The Emergency Management team is responsible for providing mitigation, preparedness, response, recovery, and coordination for large-scale emergencies and disasters, both natural and man-made, to the citizens of Goodyear for the purpose of saving lives and preventing property damage. Additionally, Public Education resides within the Emergency Management division and provides presentations to the community on numerous topics, including water safety, helmet safety, smoke alarms and more. They participate in all major city events with displays and information, work with organizations and schools in the area to host safety fairs, and participate in neighborhood activities. They also provide child safety seat inspections.

STRATEGIC GOALS



Fiscal and Resource Management



Quality of Life

FY16 ACCOMPLISHMENTS

- ◆ Awarded Community Paramedicine Grant from Vitalyst Health Foundation
- ◆ Hosted 2nd annual Girls Camp
- ◆ Hosted 2nd annual Dinner with Fire Chief
- ◆ Implemented accreditation criteria writing on Fridays
- ◆ Expanded our organizational collaborative process
- ◆ Instituted a labor management cancer pledge
- ◆ Created a department grant priorities list

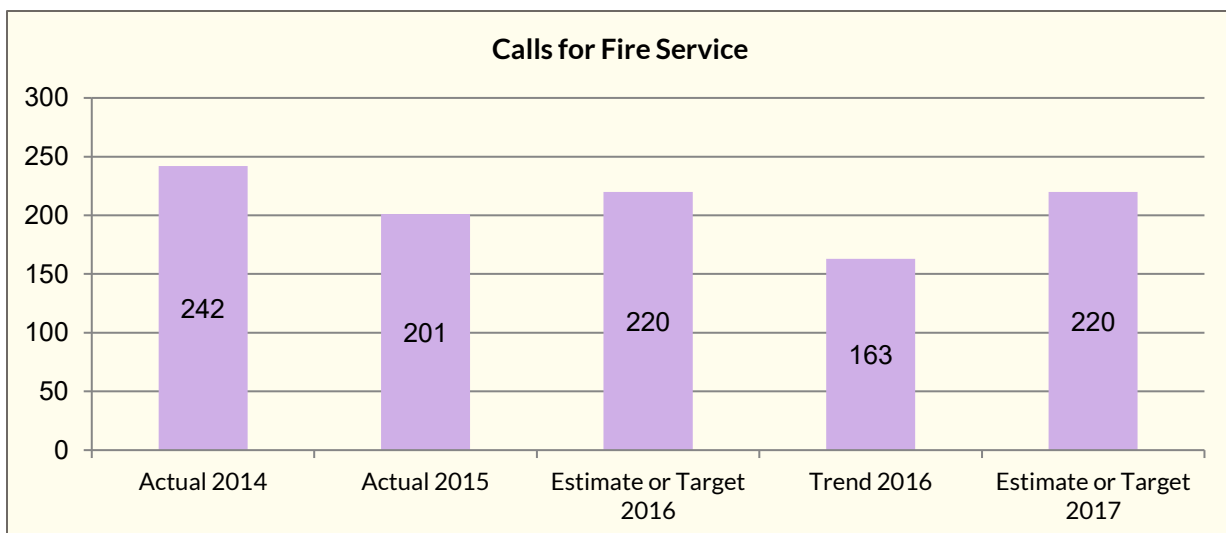
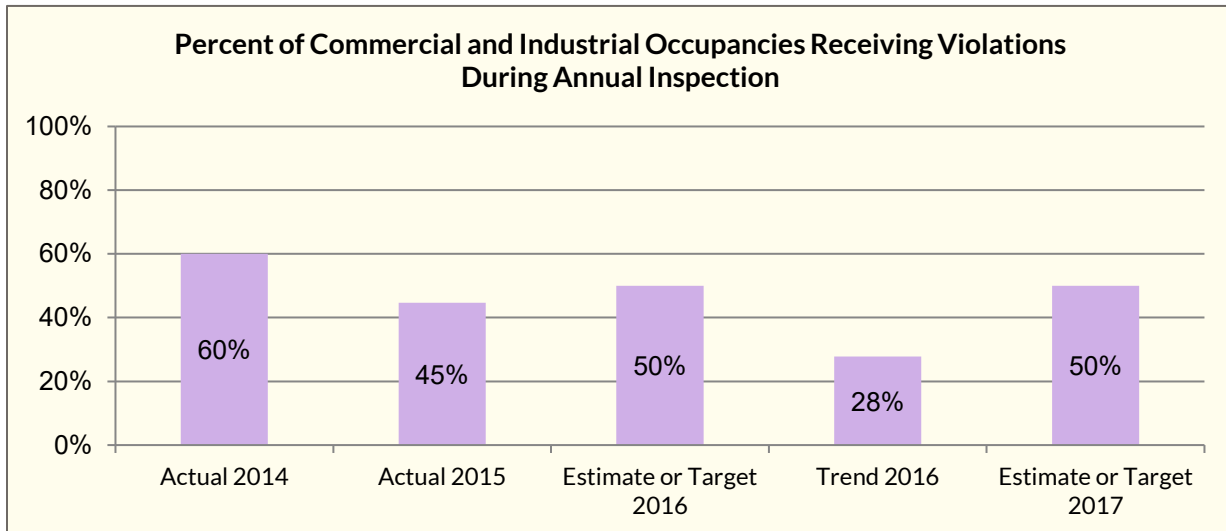
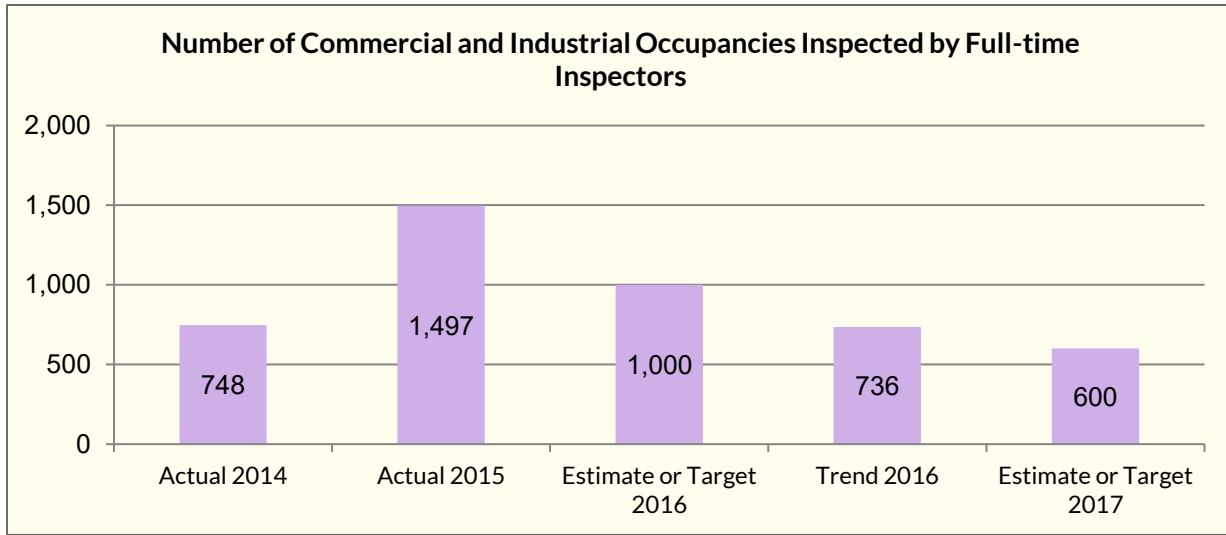
- ◆ Purchased and installed Porta-Count Fit Tester and Extractor
- ◆ Awarded Community Paramedic Grant County Wide Protection Plan Council approved
- ◆ Awarded a 2014 Urban Area Security Initiative grant
- ◆ Goodyear Emergency Operations Plan Council approved by Council
- ◆ Conducted a Continuation of Operations Project (COOP) through BOLDplanning
- ◆ Participated in the Litchfield Park Smoke Alarm walk
- ◆ Completed a Certified Emergency Response Team (CERT) course
- ◆ Created a tobacco cessation program
- ◆ Achieved Blue Card Certification for 9 Captains and 3 Move-up Captains
- ◆ Created a new safety Organizational Collaborative Process (OCP) committee
- ◆ Completed new Self-Contained Breathing Apparatus (SCBA) evaluations
- ◆ Loaned Deputy Fire Chief to Topeka Kansas for 6 months
- ◆ Added 5 new line personnel
- ◆ Upgraded to Workforce TeleStaff and overhauled the operating rules for staffing
- ◆ Development and application of the “Like for Like” overtime plan
- ◆ Fire Inspectors attended International Codes Council (ICC) training
- ◆ Implement and utilize the Zoll/RMS (Records Management System) Mobile App for inspection services
- ◆ Reduced the wildfire hazard by mitigating invasive plant growth in Corgett Wash
- ◆ Obtained preliminary approval of a 2016 Federal Emergency Management Agency (FEMA) State Homeland Security Grant
- ◆ Trained 3 new Hazardous Materials Technicians
- ◆ Provided E-code training to Fire Prevention Assistance Program (FPAT) volunteers
- ◆ Implemented the citation process to begin the end of May
- ◆ Implementation of the compliance Engine to begin June 1st to assist in maintaining all fire protection systems to be compliant
- ◆ Letter of Agreement signed between the City of Goodyear and the State of Arizona for inspection of public facilities
- ◆ FPAT volunteer received the Life-Time Achievement Award for obtaining over 4000 Volunteer hours with the City Of Goodyear
- ◆ Provided training for all FPAT Inspectors to obtain Hazardous Materials Recognition Certificate
- ◆ Provided Continuous Chest Compressions (CCC) training to one 8th Grade class in Goodyear

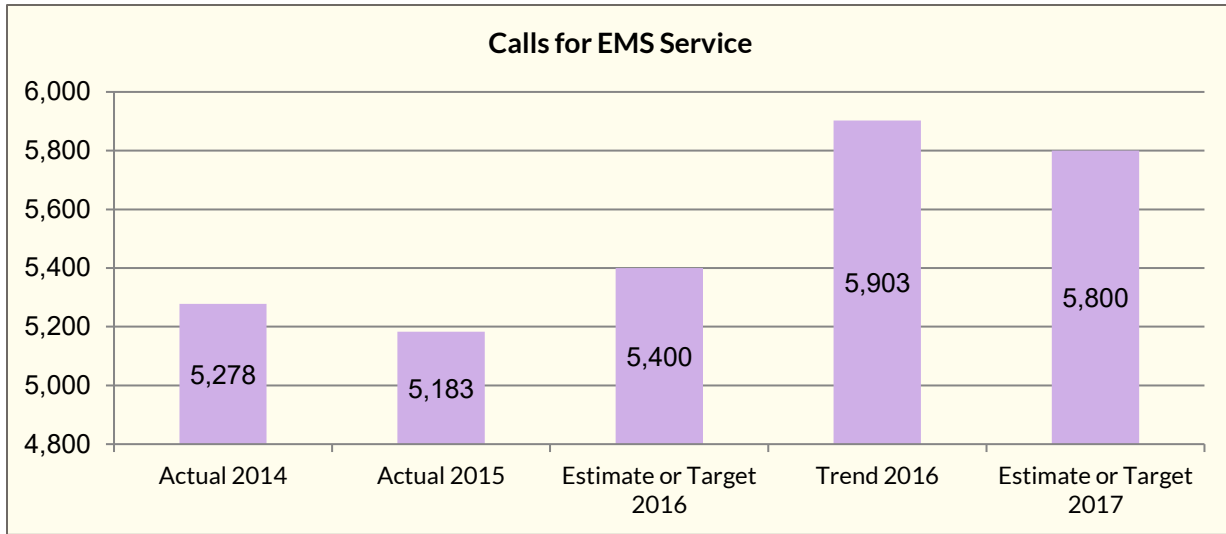
FY17 GOALS AND OBJECTIVES

- ◆ Conduct fire station location study
- ◆ Develop a fire station improvement plan to identify and facilitate the updating/repair of station spaces

- ◆ Participate in the Blue Card Command Certification process for all remaining supervisors and acting supervisors; certify one additional Blue Card instructor
- ◆ Send at least 2 Chief Officers to outside conferences or training
- ◆ Purchase and install a Flashover Training Simulator and certify 6 Flashover Training Simulator instructors
- ◆ Provide training opportunities for Inspectors to maintain ICC certifications.
- ◆ Provide code training to FPAT Inspectors to test for State Inspector I
- ◆ Assigned FPAT administrative assistants an opportunity to obtain Permit Technician Certification that meets or exceeds national recognized Standards
- ◆ Manage the 2017 Battalion Chief rotation
- ◆ Conduct an environmental (SWOT) analysis of Training and Fire Logistics Divisions
- ◆ Develop a ladder operations program for all personnel
- ◆ Conduct Fire Captain and Battalion Chief promotional processes
- ◆ Conduct 9 month evaluation for probationary firefighters
- ◆ Implement Community Paramedicine Pilot Program
- ◆ Implement Behavioral Health Program, if grant funding is provided
- ◆ Write the Goodyear Fire Department Standards of Cover Report
- ◆ Implement the Traffic Incident Management System program
- ◆ Reorganize division assignments to better reflect the current workload and account for future growth
- ◆ Implement and Utilize the Zoll/RMS and logistical process related to equipment and travel for inspections, re-inspections and other related activities to adequately support Fire Prevention activities that validate time management
- ◆ Explore the need for a Permit Tech to better serve our internal and external customers
- ◆ Implement Fire Business Intelligence software
- ◆ Update the Fire Prevention Website to better serve the community and our business customers
- ◆ Identify new programs to provide a better reporting mechanism
- ◆ Contract for 3rd party fire hose testing
- ◆ Develop and implement an inspection program for health care facilities
- ◆ Develop and implement an inspection program for schools
- ◆ FPAT to conduct 1,200 inspections
- ◆ Develop a new Public Information Officer program
- ◆ Enhance the EMS open house for 2017

PERFORMANCE MEASURES





DEPARTMENT BUDGET

The Fire Department budget is 13% higher than prior year largely due to an increase in one-time expenditures in Emergency Services for overtime and needed staff training, and in Support Services for planned replacement of Self Contained Breathing Apparatus’ (SCBA) and other equipment. There are also one-time supplementals in Administration for a fire station response and location study, and for business intelligence software to increase efficiencies and productivity within the department. The Asset Management Reserve is newly funded for FY17 as part of the city’s Strategic Action Plan. This fund is used to establish a reliable source for replacement of capital items based on a 10-year lifecycle plan, allowing the department to maintain adequate levels of service without undue impact to the base budget.

Division		2015 Actual	2016 Budget	2017 Budget	
EXPENDITURES	GENERAL FUND	Fire Administration	\$ 566,452	\$ 606,574	\$ 626,774
		Fire Prevention	308,577	337,474	347,766
		Emergency Services	10,596,523	11,348,582	12,383,653
		Support Services	1,431,187	1,052,185	1,082,940
		Facility O & M	-	276,600	362,800
		Emergency Management	245,983	257,494	267,678
		One-Time Items	-	747,926	1,466,408
		Total	\$ 13,148,722	\$ 14,626,835	\$ 16,538,019

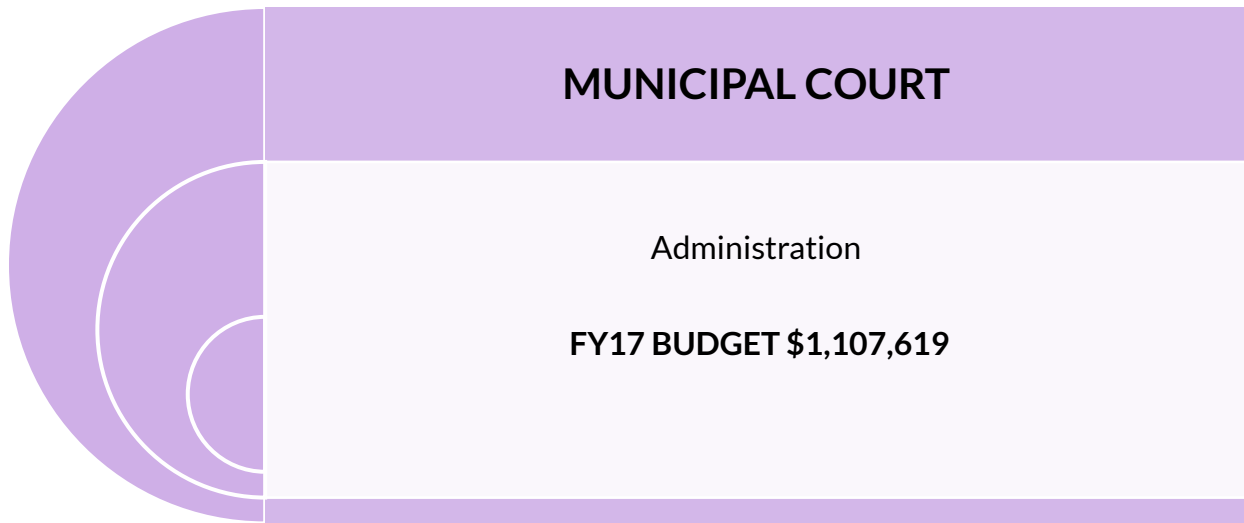
Other Funds Managed by Department

	Fund	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	Fire Asset Management Reserve	\$ -	\$ -	\$ 738,000
	Total	\$ -	\$ -	\$ 738,000

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Fire Administration	5	5	5
	Fire Prevention	3	3	3
	Emergency Services	88	88	88
	Support Services	4	4	4
	Emergency Management	2	2	2
	Total	102	102	102



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DEPARTMENT OVERVIEW

The mission of the Goodyear Municipal Court is to fairly, impartially, and expeditiously process all legal matters within our jurisdiction, while providing professional customer service through transparency, accessibility, and our commitment to the administration of justice, public confidence, communication and education.

Description

Criminal Traffic (Misdemeanor):

- ◆ DUI
- ◆ Hit and Run
- ◆ Reckless Driving
- ◆ Driving on Suspended Drivers Licenses

Criminal (Misdemeanor):

- ◆ Domestic Violence
- ◆ Theft
- ◆ Assault
- ◆ City Ordinance & City Codes

Civil Traffic:

- ◆ Moving Violations
- ◆ Non-Moving Violations
- ◆ Parking (Title 28 and City Ordinance)
- ◆ Violations of City Ordinances & City Codes

The Court also issues Orders of Protection, Injunctions Prohibiting Harassment and Search Warrants.

The Municipal Court has jurisdiction over a limited variety of cases. The Municipal Judge presides over misdemeanor crimes and petty offenses committed within the City. Jurisdiction of the Goodyear Municipal Court includes all civil traffic, criminal traffic, criminal misdemeanors, juvenile traffic, liquor violations, and City Code violations within the City of Goodyear.

The court has concurrent jurisdiction with the Justice Courts on orders of protection, injunctions against harassment, and search warrants. The court also collects bonds, fines, fees, and restitution.

The Goodyear Municipal Court is part of the integrated judicial system and serves as the judicial branch of the Goodyear municipal government, and is subject to the administrative authority of the Arizona Superior Court and Arizona Supreme Court.

STRATEGIC GOALS



Fiscal and Resource Management



Quality of Life

FY16 ACCOMPLISHMENTS

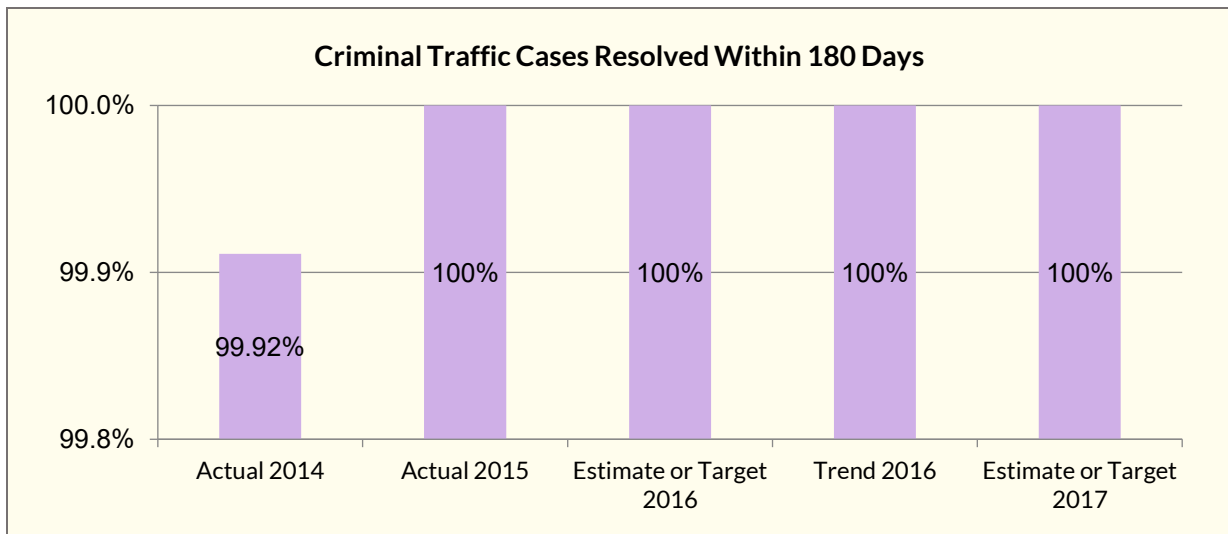
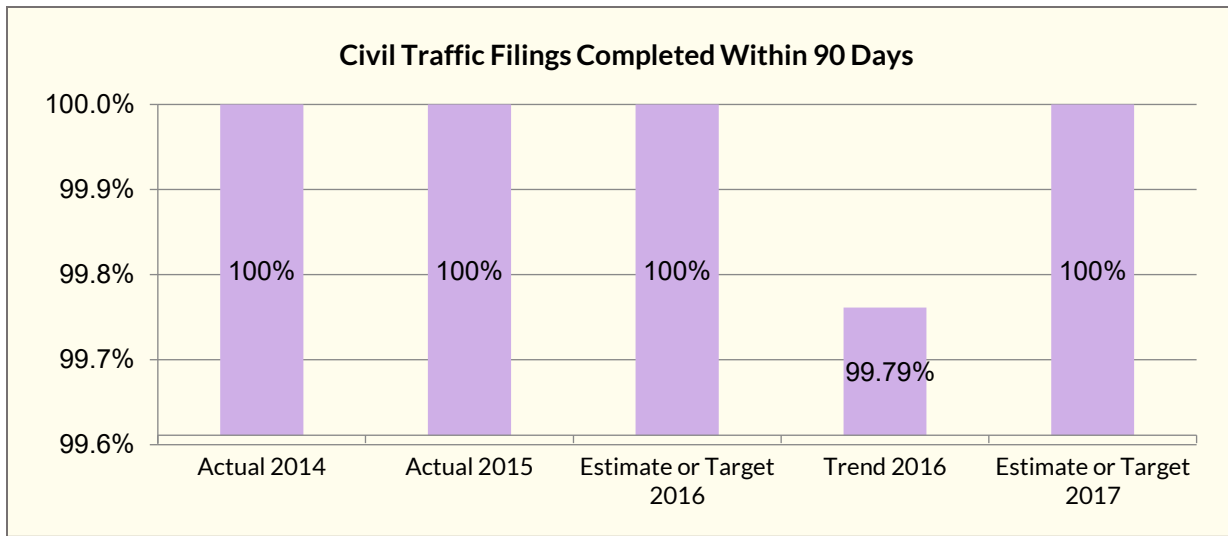
- ◆ Provided check-in security service for all council meetings and city public meetings held at the court with no additional cost to city.
- ◆ Interim Court Administrator was accredited by the National Center for State Courts as a Certified Court Manager and the Court Leadership Institute of Arizona as an Arizona Court Manager (March 2016). Accreditation was also earned by the Interim Court Administrator with Arizona State University for the completion of the Certified Public Manager Program (June 2016). Skills developed in both programs promote fiscal responsibility and enforce the core principles of Courts and municipal government.
- ◆ Interim Court Supervisor and the Court Interpreter earned accreditation for completion of the Arizona Court Supervisor Program with the Court Leadership Institute of Arizona (May 2016). Skills developed in the program promote enhanced management of judicial employees and skills in case flow management in the judicial system.
- ◆ Participated in Stand up for Veterans, Stand Down for Veterans and Homeless Court programs. Programs assist United States Armed Force Veteran's and homeless individuals with a venue to resolve outstanding cases with the Goodyear Municipal Court in a manner in which justice is served and assistance to the individuals is provided.

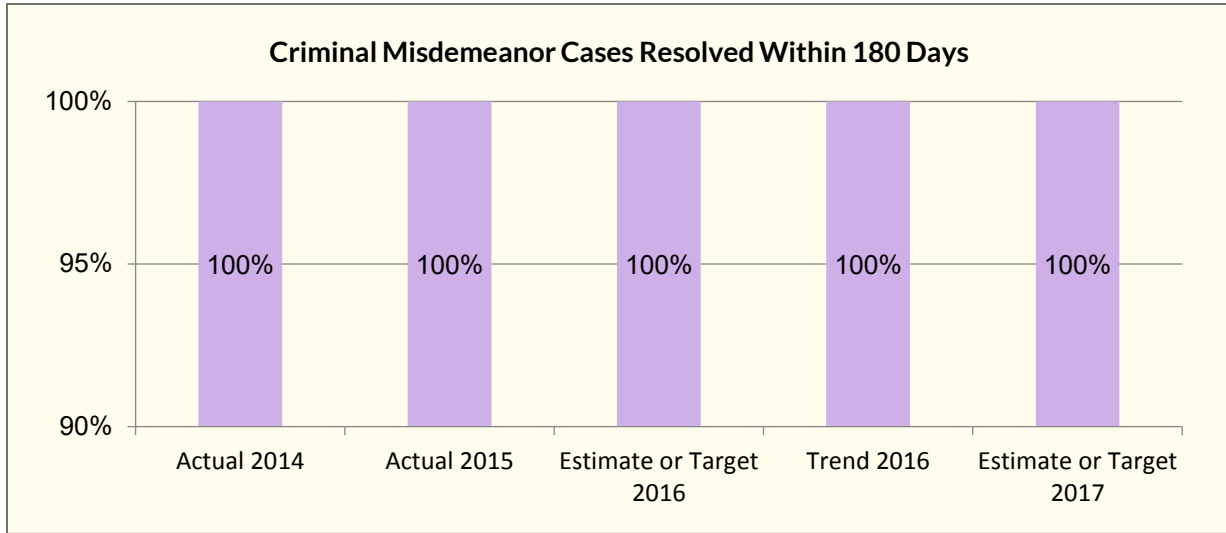
FY17 GOALS AND OBJECTIVES

- ◆ Ensure the Goodyear Municipal Court provides, fair, impartial and expedient justice to all citizens of Goodyear and individuals who require the assistance of the Court.
- ◆ Compliance with all Federal, State, and Local laws and mandates.

- ◆ Expansion of proper services to include an enhanced Self-Help Center within the Court facility.
- ◆ Increased use of technology to include partnership with the Motor Vehicle Division and implementation of a service kiosk within the Court facility for customer use.
- ◆ Encourage and assist staff in personal development and education.
- ◆ Review and update strategic, operational, emergency and technological court plans.

PERFORMANCE MEASURES





DEPARTMENT BUDGET

The Municipal Court budget is 7% higher than prior year. This is due in part to increased personnel costs due to employee turnover and corresponding backfill of key positions. There are also ongoing supplemental costs for increased jury services and increases in requests for court appointed attorneys.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Court Administration	\$ 956,635	\$ 1,033,462	\$ 1,107,619
	Total	\$ 956,635	\$ 1,033,462	\$ 1,107,619

Other Funds Managed by Department

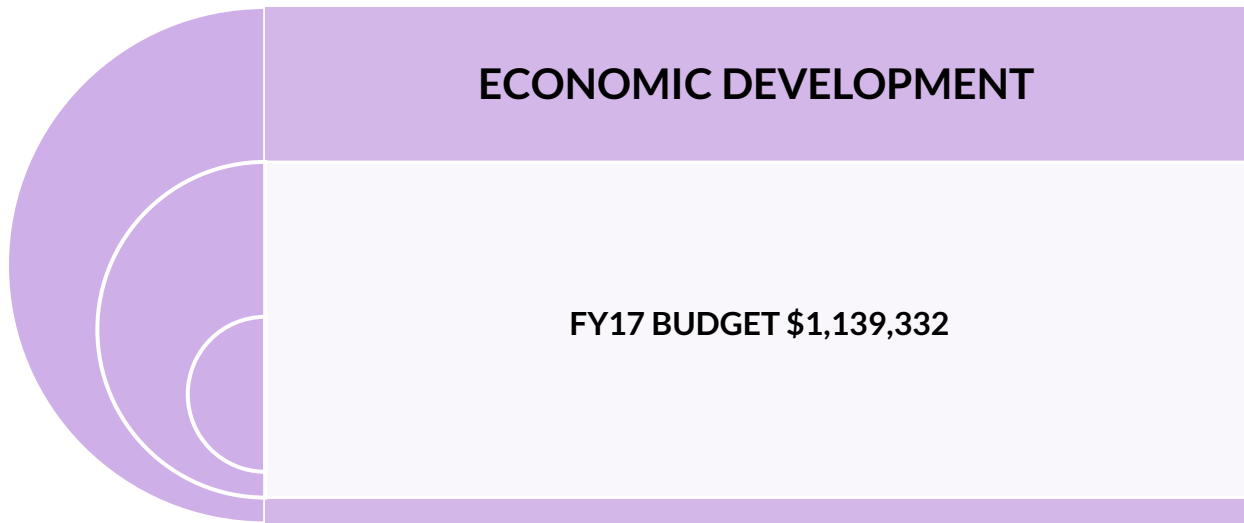
	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	Court Enhancement Fund	\$ 49,903	\$ 60,000	\$ 85,000
	JCEF Fund	\$ -	\$ 60,000	\$ 60,000
	Fill the Gap Fund	\$ -	\$ -	\$ 9,000

Total Municipal Court Budget	\$ 1,006,538	\$ 1,153,462	\$ 1,261,619
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Staffing by Division		2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Court Administration	9	9	9
	Total	9	9	9



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DEPARTMENT OVERVIEW

To promote, communicate and improve the City's economic and social well-being by attracting and retaining businesses and residents, improving the city's image and expanding the city's employment and tax based to build a sustainable community.

The Economic Development Department of the City of Goodyear improves the City's economic, social, and environmental well being through the attraction and enhancement of commercial and industrial projects that create and sustain employment base, tax revenues, financial security, and environmental stability for the community.

STRATEGIC GOALS



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

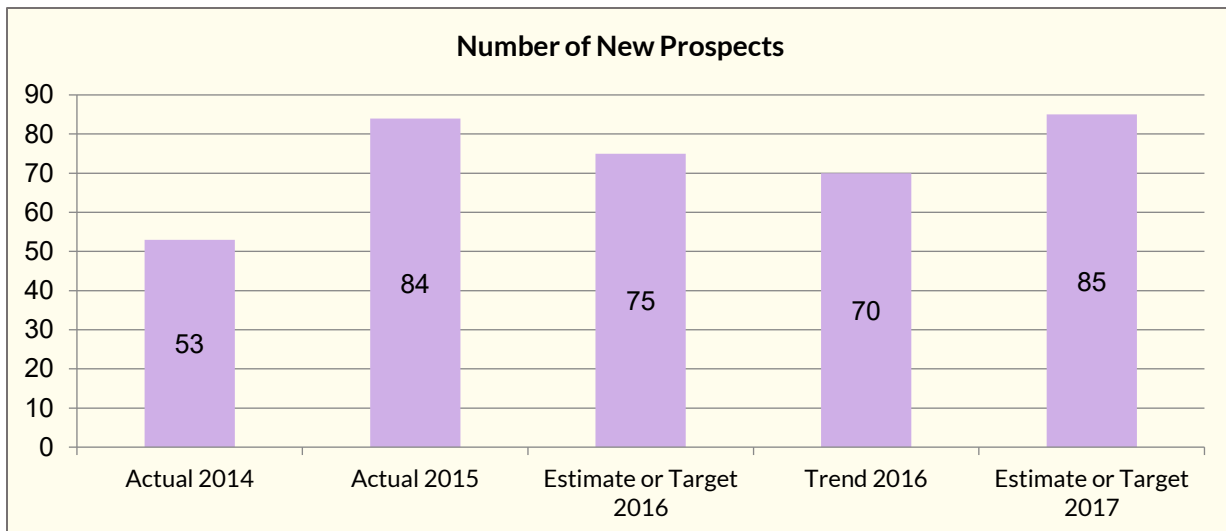
FY16 ACCOMPLISHMENTS

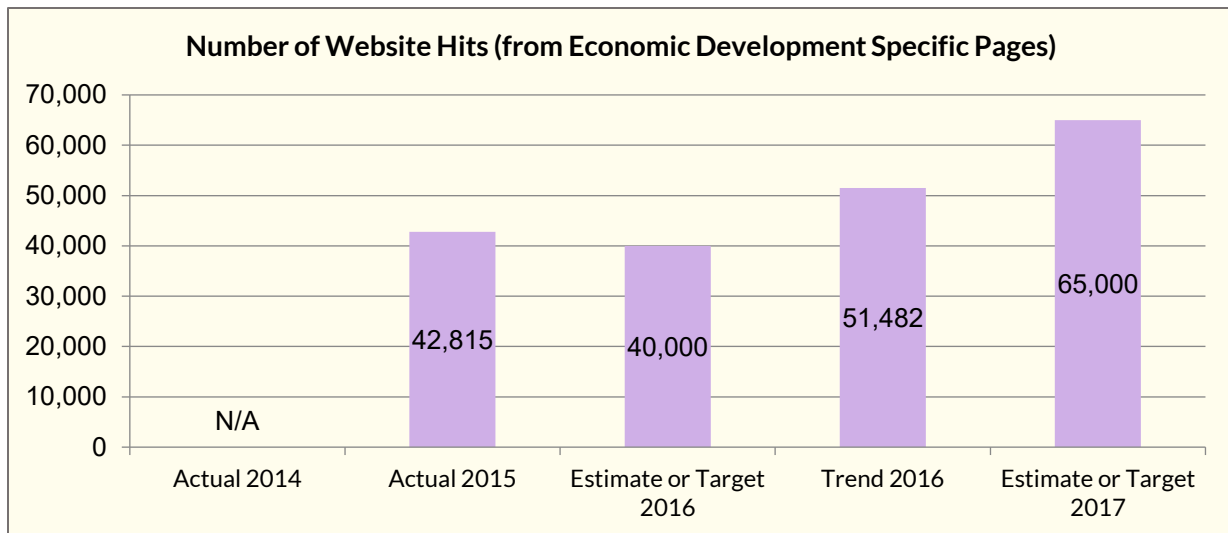
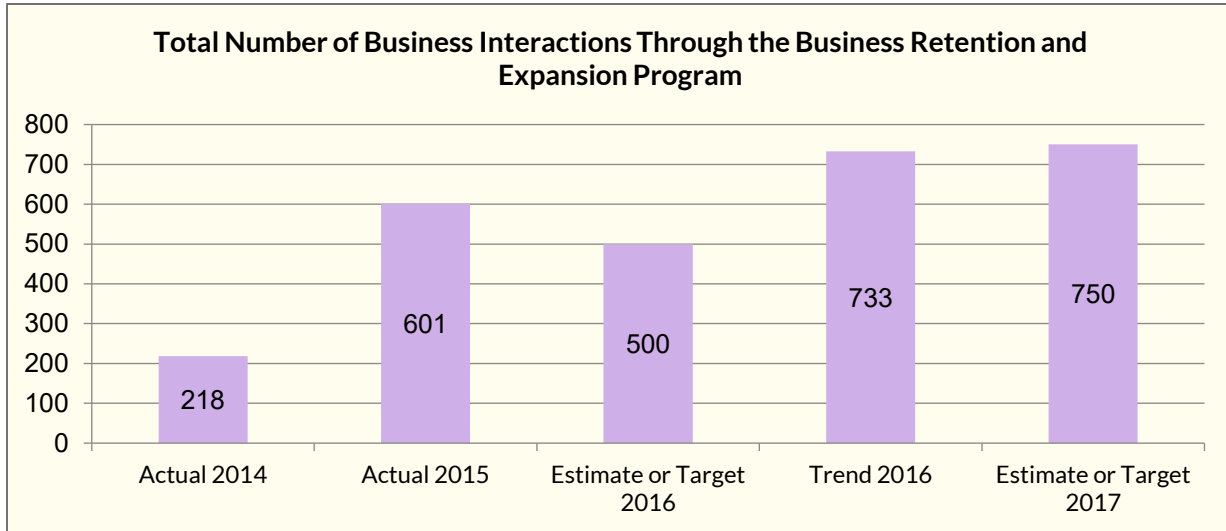
- ◆ More than 150 entrepreneurs assisted through Goodyear’s InnovationHub programming.
- ◆ Facilitated major projects (such as the REI location and the Sub-Zero expansion) from decision making through the construction process.
- ◆ More than 100 small businesses assisted through stages of the development process.
- ◆ Close to 100 active prospective businesses currently in evaluation stages considering the city of Goodyear for location or expansion.

FY17 GOALS AND OBJECTIVES

- ◆ Attract quality employment to increase citizens’ employment opportunities.
- ◆ Attract quality retail, entertainment and hospitality amenities.
- ◆ Focus on retention and expansion of existing businesses.
- ◆ Focus on proactive small business outreach and programing.
- ◆ Create substantial capital investment in job development within our community by absorbing/developing square footage and attracting high wage jobs.
- ◆ Increase absorption of previously occupied space and the development of new first generation commercial square footage.

PERFORMANCE MEASURES





DEPARTMENT BUDGET

A reorganization of the Development Services department in FY16 established Economic Development as a separate entity with its own department mission. The overall Economic Development budget is 1.3% lower than prior year, due in part to the ongoing reorganization and some positions being reclassified, resulting in personnel savings.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Economic Development	\$ 676,361	\$ 1,044,706	\$ 989,332
	One-Time Items	-	110,000	150,000
	Total	\$ 676,361	\$ 1,154,706	\$ 1,139,332

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Economic Development	4	6	6
	Total	4	6	6



DEPARTMENT OVERVIEW

The Development Services Department encompasses Planning & Zoning, Building Safety, and Code Compliance. The department is responsible for the administration of city zoning, planning and development policies and is responsible for the preparation, adoption and implementation of the City of Goodyear General Plan, which provides community goals and development policies to effectively guide and manage the long-term growth of the city. Development Services Staff also prepare and implement various zoning and development ordinances. The Building Safety and Inspections Division is responsible for ensuring construction activity meets the minimum standards of the applicable life safety code. Code Compliance is responsible for the ensuring fair and consistent application of the City Codes and Ordinances.

Administration

The Administration Division, coordinates the activities of the divisions within the Department, ensures that activities and programs are consistent with the Department's mission, provides necessary resources and information services support, and provides staff support. This division also prepares monthly reports, manages the city's Kiosk Signage Program, and serves as the H.T.E. system administrator for Development Services.

Planning & Zoning

The Planning and Zoning Division is responsible for preparing and implementing various zoning and development-related codes and ordinances, such as the Zoning Ordinance, Subdivision Regulations, Design Guidelines, and General Plan. Specific duties include reviewing and processing General Plan Amendments, rezone applications, variances, subdivision plats, use permits, site plans, and development agreements to ensure compliance with City ordinances. Staff is also responsible for development plan reviews and analysis of population and socioeconomic data, as well as providing support to the Planning & Zoning Commission and Board of Adjustment. This division receives and processes all new development applications including rezones, plats, use permits, special use permits, general plan amendments, and site plans. The division also maintains all planning & zoning records and responds to records requests.

Building Safety

The Building Safety Division ensures quality construction for the city's residents by regulating building construction and building occupancy. Building Safety encompasses both Permit Processing and Inspections, and enforces the city's building, electrical, mechanical, plumbing and zoning ordinances. Our division also enforces other applicable state and local laws and ordinances.

Code Compliance

Code Compliance's goal is to keep our neighborhoods beautiful. Code Compliance works to educate citizens on city property code requirements, build relationships, and facilitate mediation when necessary. Primary duties include providing information about city codes for property maintenance, zoning, variances and signage, and encouraging voluntary compliance. Proactive field inspections and response to citizen complaints lead to enforcement through established procedures when voluntary compliance does not occur.

STRATEGIC GOALS



Economic Vitality



Sense of Community



Quality of Life

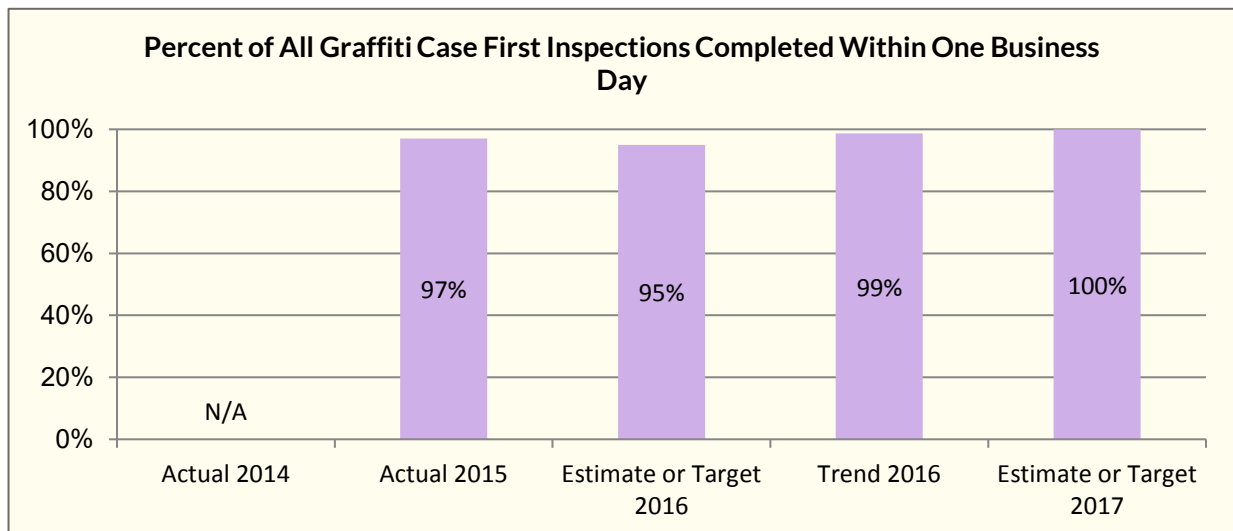
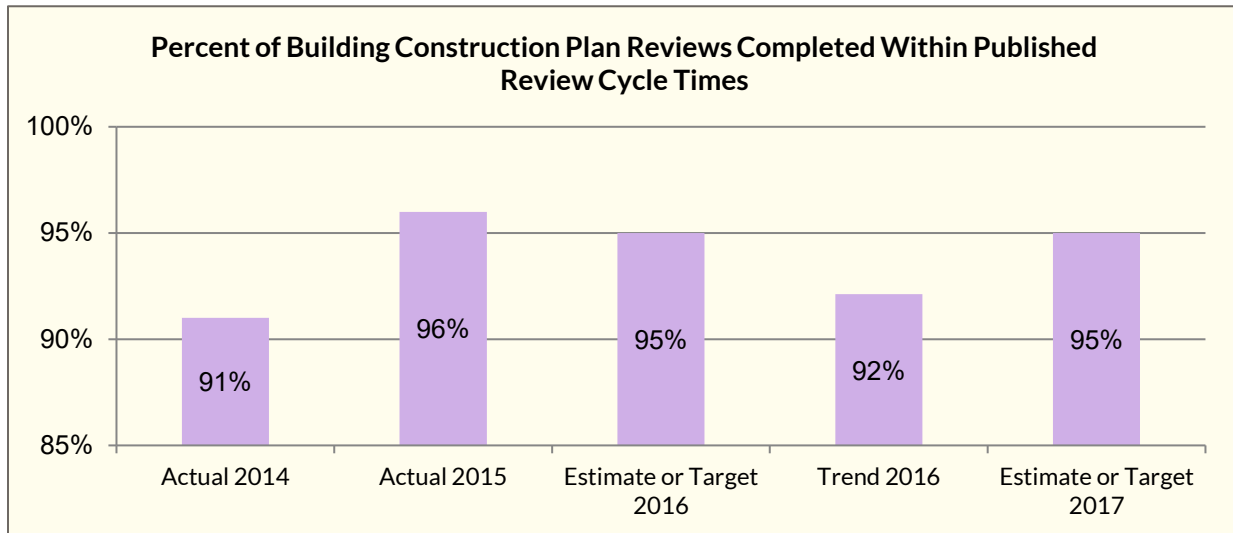
FY16 ACCOMPLISHMENTS

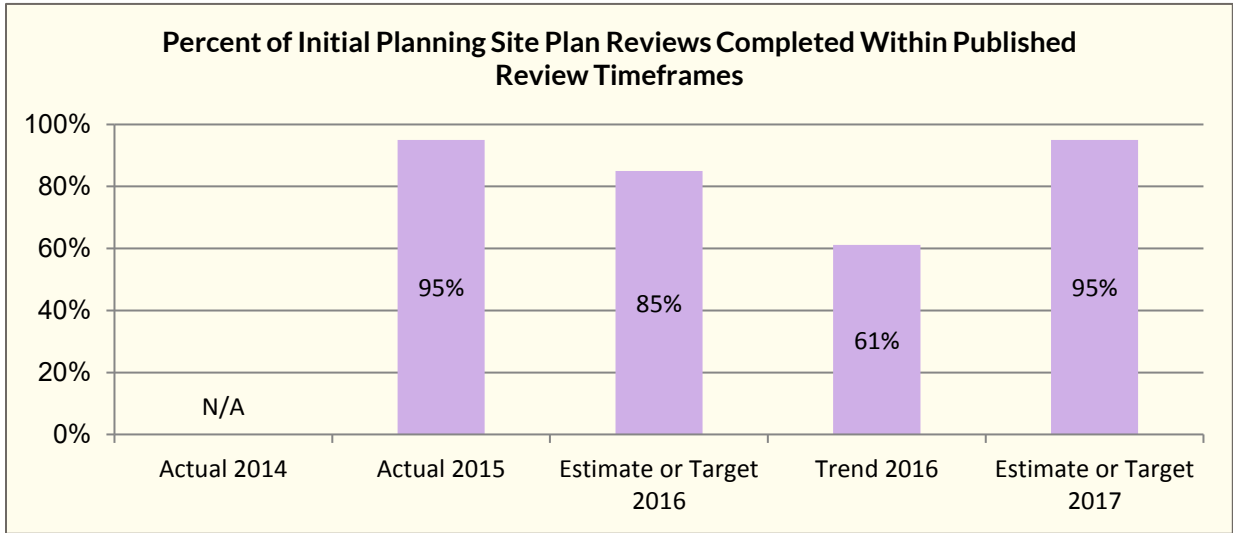
- ◆ Streamlined the City's development processes to efficiently support development, including evaluation and implementing of process improvements to the City's entitlement process.
- ◆ Partnering with Public Works and the Water Conservation Committee to review current water usage patterns in the city and develop recommendations to reduce usage and establish priorities for water conservation initiatives.
- ◆ Built a partnership with the Homebuilders Association in order to proactively track and better anticipate building activity so that adequate resources align with demand. DSD has proactively reached out to the Homebuilders Association to resolve concerns and continued the Quarterly Development Forum.
- ◆ Implemented the LEAN process throughout the continuum to improve customer services and institute a culture of engaged and empowered staff.

FY17 GOALS AND OBJECTIVES

- ◆ Develop and maintain an efficient process to track commitments made in the Development Agreements both historical and new.
- ◆ Continue implementation of LEAN techniques in daily business operations throughout the Development Continuum.
- ◆ Create a development guide for small business and market to the development community.
- ◆ Develop operations plan and monitoring program with the Code Compliance Division. The operations plan will implement LEAN techniques in daily business operations in Code Compliance.

PERFORMANCE MEASURES





DEPARTMENT BUDGET

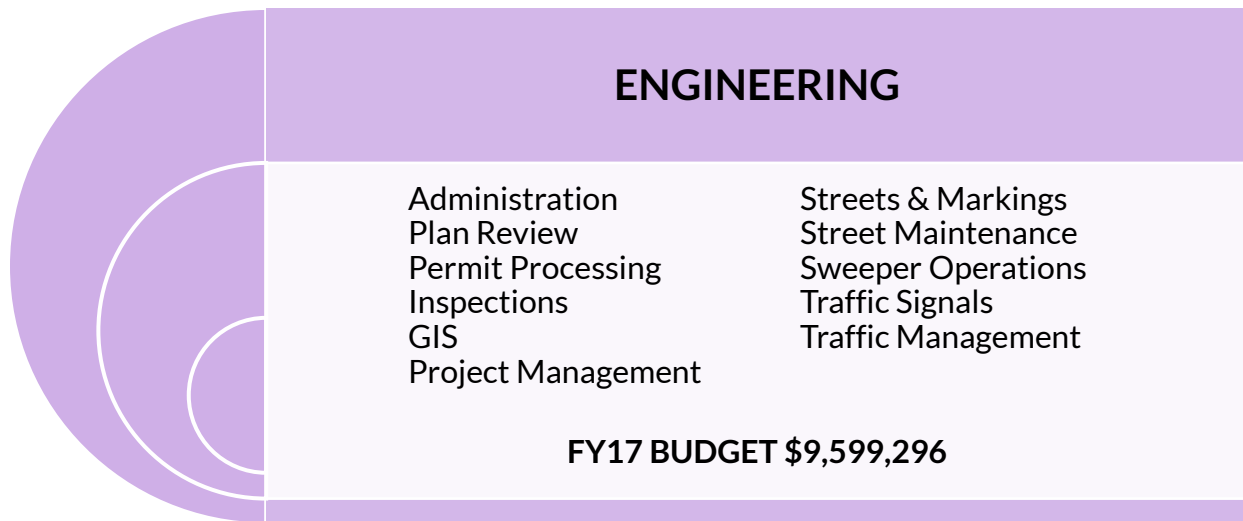
The Development Services Department overall budget is 28% lower than prior year due to a reduction in one-time expenditures with the completion of the Mid-Decade Census project in FY16. Without the one-time items the base budget is under 1% below the prior year. The current budget reflects one-time supplementals for contract services in planning, inspections, and plan review. These expenditures are currently one-time in keeping with the conservative approach to budgeting for an area that is still volatile in recovering from the recessionary period.

Division		2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 450,624	\$ 401,171	\$ 378,859
	Planning & Zoning	606,014	657,057	653,015
	Building Safety & Inspections	1,275,714	1,224,555	1,224,592
	Code Compliance	269,980	285,838	306,298
	One-Time Items	-	1,458,482	345,000
	Total	\$ 2,602,332	\$ 4,027,103	\$ 2,907,764

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Administration	6	3	3
	Planning & Zoning	6	5	5
	Building Safety & Inspections	14	11	11
	Code Compliance	3	3	3
	Total	29	22	22



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DEPARTMENT OVERVIEW

The Engineering Department is responsible for the design, review and inspection of the city's capital infrastructure including grading and drainage, water, sewer, storm drains, storm water retention and streets. Engineering reviews site plans, preliminary and final plats, rezoning requests, special use permits, construction drawings, and water, sewer, traffic and drainage master plans. Engineering issues construction permits and easements, assigns street names and addresses and maintains the fiber optic network. Engineering also provides project management for the city's Capital Improvements Projects. Engineering ensures traffic signals, signage, and striping meet federal, state, and local standards and coordinates freeway and transit improvements in the city.

Engineering General Fund:

Administration

Administration coordinates the activities of the divisions within the department, and provides project management, real estate, and special projects services.

Plan Review

The City of Goodyear Engineering Department Plan Review Division is responsible for the review and approval of development and construction plans for improvements in the city right-of-ways and site improvements on private property.

Permit Processing

The Engineering Permit Division works closely with the Development Services Department to serve as the one-stop shop for accepting and processing all civil engineering plans and related development submittals for review and approval. The division is also responsible for collecting fees related to development.

Inspections

The Inspections Division is responsible for inspecting the construction of infrastructure in the City of Goodyear to ensure that construction of city right-of-ways and private site improvements meet the requirements of the Engineering Design Standards and Policies Manual and other applicable standards. The Inspections Division also manages warranty repair and maintenance of city-owned infrastructure.

GIS

The GIS Division is responsible for the promotion, development and coordination of GIS throughout the city. GIS develops and maintains spatial data layers including water, sewer, storm drain, streets, addresses, street names and many others. GIS also creates maps, performs data analysis, and maintains the intranet mapping system.

Project Management

The Engineering Project Management Division provides planning for the city's Capital Improvement Projects. The Project Managers housed in Engineering work in partnership with their internal and external customers to ensure the city receives accurate, high-quality design and construction services that will ultimately benefit our residents.

Engineering Highway User Revenue Fund (HURF):

Streets & Markings

The Streets & Markings Division is responsible for the safety of the traveling public by ensuring that the traffic signals and traffic signing and striping in the City of Goodyear meet current Federal, State, and Local standards.

Street Maintenance and Sweeper Operations

The Street Maintenance Division is responsible for maintaining city streets which is comprised of residential, arterials and collectors. This division also implements the Pavement Management Program.

The Sweeper Operations Division is responsible for the sweeping of streets city-wide, which removes dust and dirt from roadways left from vehicular traffic. This work prevents certain types of particulate matter from becoming airborne, reducing local air pollution and improving air quality. Sweeper operations also help to keep gutters and storm drains free of debris, allowing rain water to flow freely down local storm drains.

Traffic Signals and Traffic Management

The Traffic Signals and Traffic Management Divisions ensure that the city's roadway network functions effectively and efficiently to serve Goodyear residents, visitors and employers. This division also manages the city's Intelligent Transportation System (fiber optic) network.

STRATEGIC GOALS



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

FY16 ACCOMPLISHMENTS

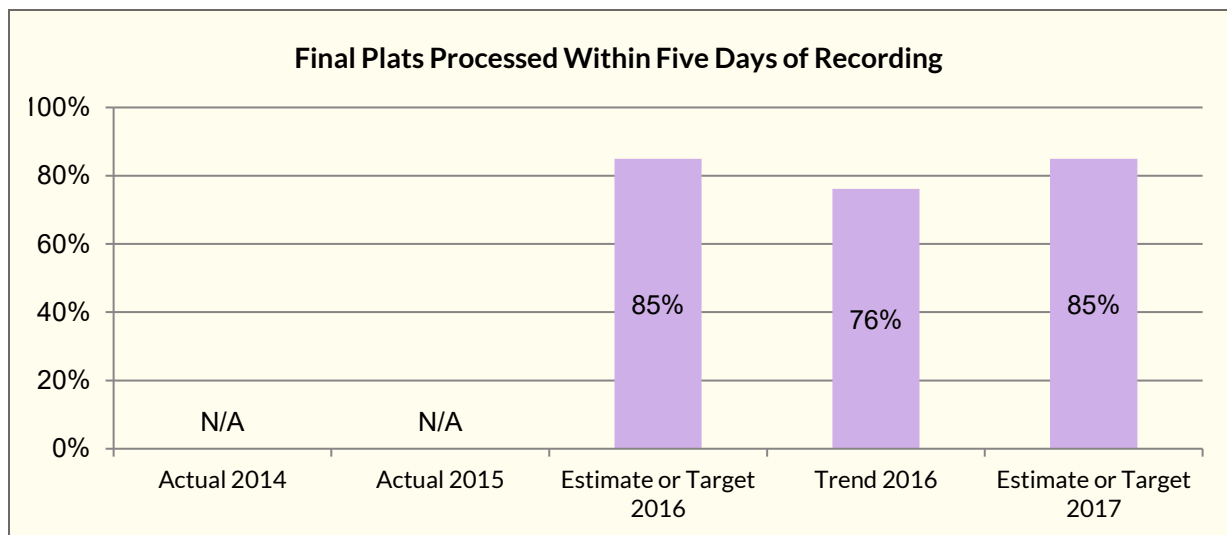
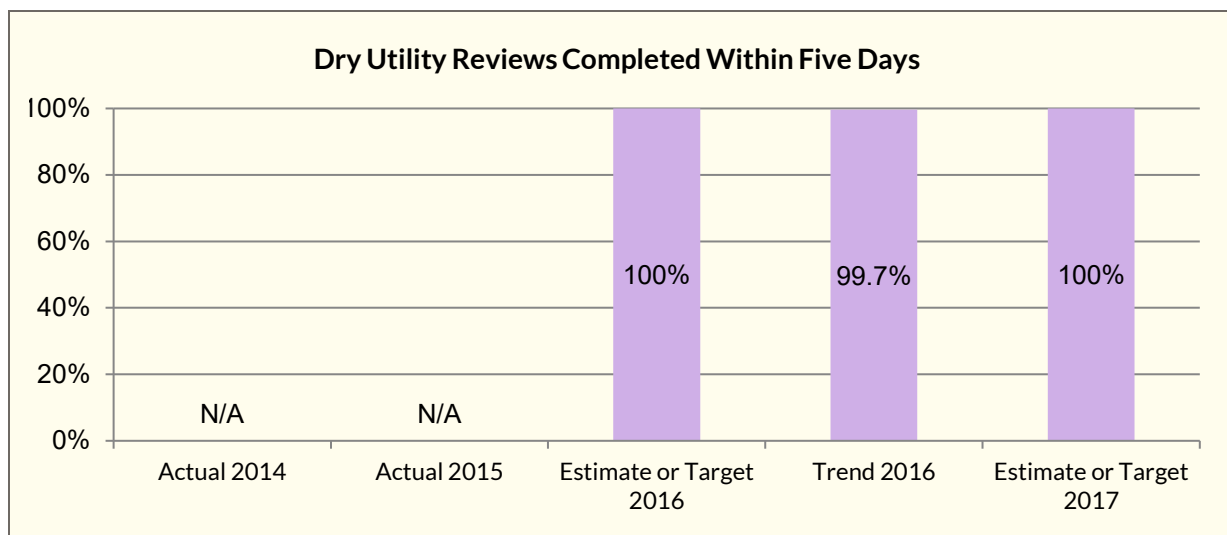
- ◆ Improved the standard review times for single family residential homes from 10 days to within 4 days by applying Lean principles to the process.
- ◆ Improved the Permits by Email process from 5 days to less than 2 days.
- ◆ Improved the Business Registration renewal rate by 75% due to enforcement of the penalty fee and verifying registration notices are being mailed to the correct address.
- ◆ Implemented Digital Plat Recording with the cooperation of the City Clerk's Office. Plats are now recorded within 3 business days instead of 3 weeks.
- ◆ Over \$150,000 in contracted consultant fees was saved through the use of internal staff to design a variety of CIP project installations in the city's right-of-way.
- ◆ Through the combined effort and coordination of many stake holders, Engineering managed the design and construction of the Goodyear Boulevard improvement project in 130 days instead of the standard 180 days necessary for a project of this size. The project was completed in time for the first day of classes at the adjacent schools.

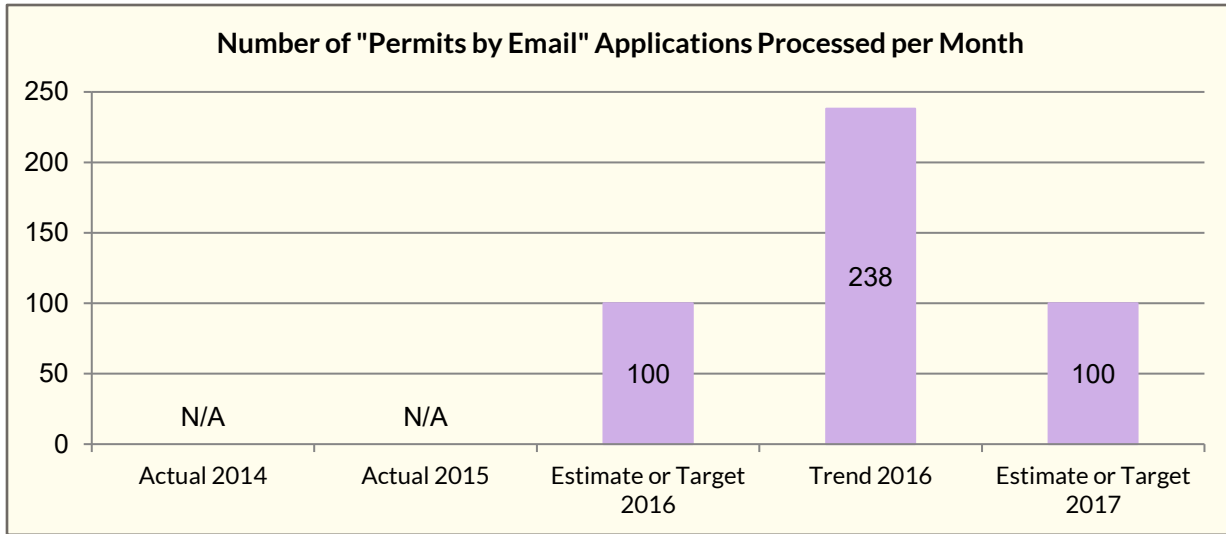
FY17 GOALS AND OBJECTIVES

- ◆ Update the Engineering Design Standards and Policies Manual utilizing a process that involves partnering with internal stakeholders to meet their needs and external stakeholders for community review.
- ◆ Improve customer education and allocate resources to facilitate approval of small commercial projects within two plan reviews.

- ◆ Establish standard work for each task performed at the Engineering & Development Services front counter to improve Permit Technician performance and increase accountability.
- ◆ Relocate and expand the Traffic Management Center into an existing city facility to accommodate growth of the traffic signal system.
- ◆ Continue working with city departments to identify Capital project needs and scope earlier in the budget year and to improve the accuracy of budget estimates for the 10-year Capital Improvement Program.

PERFORMANCE MEASURES





DEPARTMENT BUDGET

The Engineering Department budget in the General Fund increased 14% over the prior year. This is due in part to the transfer of credit card fees and other costs for activities formerly covered in other departments. One-time items were added for maintenance of the Bullard Wash, software upgrades, purchases of aerial imagery, and drainage studies. As staff in the development continuum (Engineering, Development Services, and Economic Development) continue to refine processes through LEAN methods, a greater focus will continue to be on improving internal procedures for the benefit of external customers. Accordingly, one-time expenditures in the General Fund were increased for contracted personnel services for plan review and inspections to handle high volumes of development activity.

The Highway User Revenue Fund (HURF) budget increased 1.3% from FY16. This is primarily due to the implementation of a new traffic signal pole repainting program. The Arizona Lottery (ALF) and Local Transportation Assistance (LTAF) fund budgets, which are used to fund public transportation programs, are both reduced for FY17. The ALF budget was increased in the previous year to the available fund balance to provide budget capacity as the city implemented a new transit program. After a year of service for the new program and transit routes now being constant, the budget was reduced to better reflect actual needs. The LTAF fund was discontinued by the state in 2010, and FY16 amounts shown reflect the balance of remaining funds to close out the year.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 1,080,822	\$ 1,109,845	\$ 1,134,480
	Plan Review	394,668	408,428	519,773
	Permit Processing	190,950	477,505	503,180
	Inspections	405,080	430,311	444,845
	GIS	245,326	297,397	322,545
	Project Management	379,164	394,382	410,272
	One-Time Items	-	373,153	637,150
	Total	\$ 2,696,010	\$ 3,491,021	\$ 3,972,245

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES HURF	Streets & Markings	\$ 244,551	\$ 318,994	\$ 333,230
	Street Maintenance	2,599,573	2,146,030	2,150,831
	Sweeper Operations	266,140	244,758	243,235
	Traffic Signals	2,054,004	2,020,856	2,143,891
	Traffic Management	276,472	314,593	337,357
	One-Time Items	-	381,000	289,100
	Total	\$ 5,440,740	\$ 5,426,231	\$ 5,497,644

Other Funds Managed by Department

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES OTHER FUNDS	Arizona Lottery Fund	\$ 10,000	\$ 416,939	\$ 129,407
	LTAf	\$ -	\$ 15,475	\$ -
	Total	\$ 10,000	\$ 432,414	\$ 129,407

Total Engineering Budget	\$ 8,146,750	\$ 9,349,666	\$ 9,599,296
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Staffing by Division		2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS GENERAL FUND	Engineering Administration	8	8	8
	Plan Review	4	4	4
	Engineering Permits	1	6	6
	Inspections	4	4	4
	GIS	3	3	3
	Project Management	3	3	3
	Total	23	28	28

Staffing by Division		2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS HURF	Signs & Street Markings	2	2	2
	Streets	6	6	6
	Sweeper Operations	2	2	2
	Traffic Signals	5	5	5
	Traffic	2	2	2
	Total	17	17	17

Total Engineering Positions	40	45	45
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PUBLIC WORKS DEPARTMENT

Administration	Water
Fleet and Equipment Mgmt	Wastewater
Facilities Management	Sanitation
Program Management	Maintenance
Water Resources	

FY17 BUDGET \$25,800,238

FY17 FLEET ASSET MANAGEMENT RESERVE \$3,407,000

DEPARTMENT OVERVIEW

The Public Works Department is the largest department in the city. The Department manages water and wastewater service for areas of the city south of Interstate 10, water resources and conservation initiatives, trash/bulk collection and recycling, and vehicle, facility, and utility infrastructure maintenance.

Administration

The Administration Division provides managerial oversight to all of Public Works' departments in maintaining the city's infrastructure, and providing customer service to citizens. This division also works with multiple agencies and stakeholders to develop cost-effective, innovative processes that aid in the delivery of essential resources and services that enhance the quality of life for Goodyear citizens and visitors.

Fleet and Equipment Management

The Fleet and Equipment Management Division manages all aspects of maintenance and operations for assigned fleet vehicles and rolling stock equipment, and provides priority service to public safety vehicles (Police & Fire). The division's work includes all regulatory compliance with fleet operations, fueling, emissions, safety, and maintenance.

Facilities Management

The Facilities Management Division administers contract services for building modifications, major mechanical and/or electrical component installations, and general building maintenance, as necessary, to provide excellent service to city staff and citizens. The division also oversees contract services for custodial maintenance, security systems, and speciality items, such as elevator maintenance. Staff provides routine, preventable, and corrective maintenance for all city facilities,

related equipment, and furnishings and sets up meeting rooms and provide support for special events.

Program Management

The Program Management Division is responsible for managing programs that protect and enhance the public health and environment by ensuring safe drinking water and reducing the impact of pollutants discharged to surface and groundwater. The division is responsible for ensuring the drinking water is of the highest quality and meets EPA and governmental standards. The division facilitates the city's industrial pretreatment program, fat/oil/grease (FOG) program, and backflow program. The division also manages the city's Stormwater Management Program in conformance with ADEQ and EPA regulations and prepares and submits the annual report to ADEQ. In addition, this team provides engineering support to Public Works in the areas of development and capital projects.

Water Resources

The Water Resources Division manages, protects, and ensures the city's water resources portfolio to efficiently and effectively provide the needed water supplies for not only the existing and committed development but also future projected growth and development.

Water

The essential function of the Water Services Division is to produce and deliver excellent water to our customers that will protect public health, support the economy, protect life and property from the threat of fire, and contribute to the overall quality of life.

Water Production is responsible for operating and maintaining all wells and reservoir storage. The division treats water as needed (reverse osmosis, arsenic) to provide safe drinking water for customers 24 hours a day, 365 days a year.

Water Distribution is responsible for monitoring, maintaining, and repairing the city's water distribution system, to assure efficient delivery of potable water to our customers, and assure adequate pressure and flow for firefighting purposes. The division also reads water meters in support of utility billing operations.

Wastewater

The Wastewater Services Division ensures environmentally sensitive wastewater collection, treatment, and reuse. Wastewater is treated to a level that can be safely recharged (allowed to percolate down into the water table). Cleaned recharged water has the potential to improve the groundwater quality. The treated effluent (reused wastewater that has been cleaned to a level just under drinking quality) can also be used for industrial and turf-related uses. The division maintains sewer lines and pump stations.

Sanitation

The Sanitation Division performs the essential tasks of bulk collections, mandated sanitary inspections, enhanced recycling through public educations and oversight of the contracted

residential container refuse/recycling collections. The division prepares semi-annual reports for Maricopa County on the residential collection permit. The division also coordinates special events such as the annual Household Hazardous Waste Collection event.

Maintenance

The Maintenance Division provides support to the water and wastewater operations teams by assuring the safety and reliability of existing assets. In addition, this group serves as the lead in the effort to increase asset security and the implementation of new technologies.

STRATEGIC GOALS



Economic Vitality



Sense of Community



Quality of Life

FY16 ACCOMPLISHMENTS

- ◆ Filled the Public Works Director vacancy.
- ◆ Fleet hosted the first Kaizen in the city, looking at improving performance on vehicle preventive maintenance and increasing customer satisfaction.
- ◆ Facilitated the purchase and up-fit of 50 replacement and new vehicles to support city functions.
- ◆ Implemented a city-wide surplus vehicle retention policy.
- ◆ Completed the Facilities Master Plan and presented to City Council.
- ◆ Implemented department reorganization and completed staff relocations within Public Works Administration Building and Public Works Annex.
- ◆ Created Program Management division within Public Works, which will oversee Water Quality, Environmental Quality, and stormwater programs, and serve as a liaison with Engineering.
- ◆ Received the State's approval for the legal withdrawal increase for city well #22.

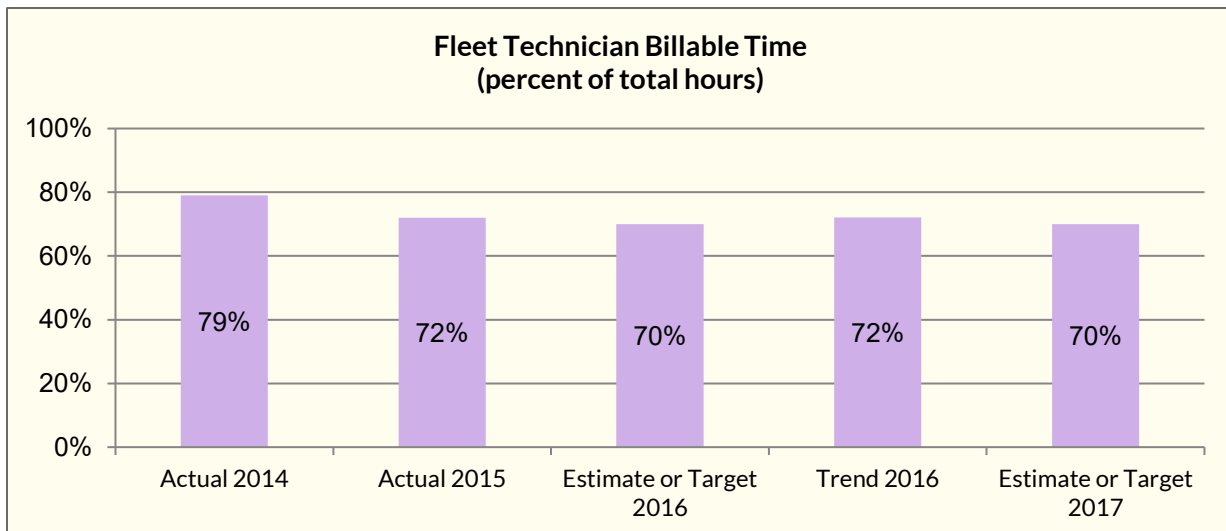
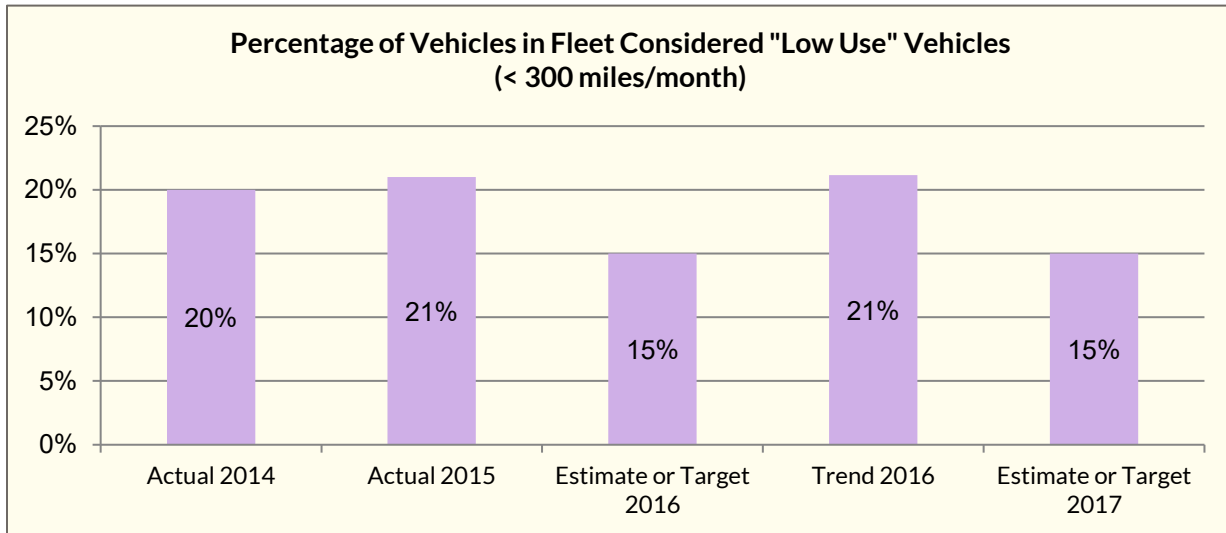
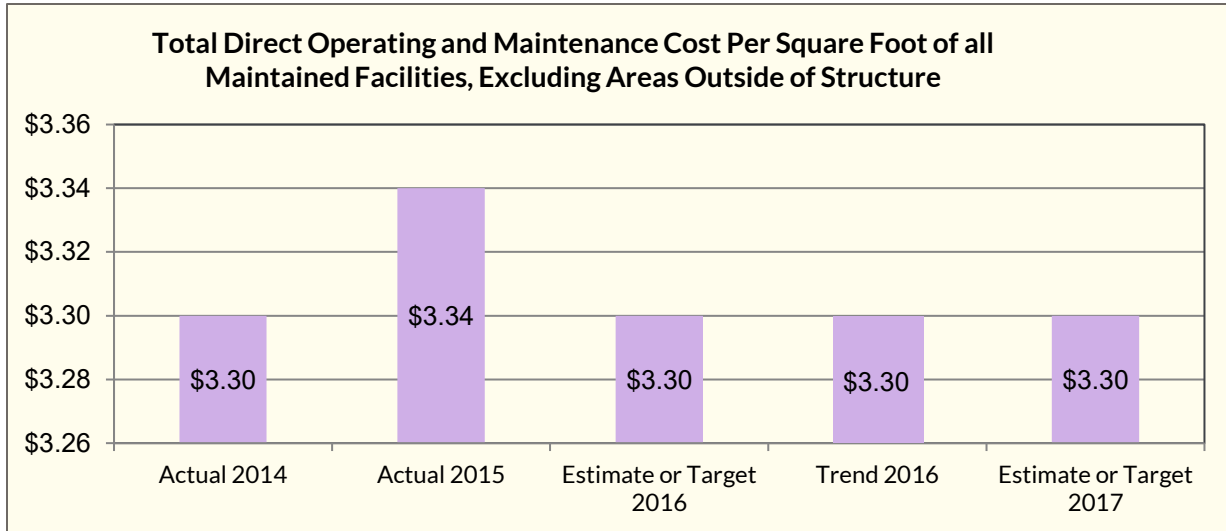
- ◆ Received decision and order of city's designation of assured water supply from Arizona Department of Water Resources, good through 2028.
- ◆ Established a water conservation committee consisting of 11 members and 2 alternates, to begin meeting in July. The committee will make recommendations to reduce outdoor water use which makes up 60-70% of the city's total water demands.
- ◆ Implemented readiness plan to assure reliability through high water demand season. This effort included repairs, spare equipment purchases, and emergency response plans.
- ◆ Changed frequency of the zero consumption report from monthly to quarterly, which allowed us to reallocate staff time to other Water Distribution division priorities, such as blue stakes, leak detection, and air release valve maintenance.
- ◆ Implemented five year water and wastewater rate plan.
- ◆ Completed the repairs to the Goodyear Water Reclamation Facility north digester.
- ◆ Hired a new Sanitation Worker II in preparation of taking over management of the refuse and recycling container program.
- ◆ Sanitation provided refuse and recycling services through its contractor and bulk services through city staff as the number of accounts increase on average by 80-100 accounts per month.

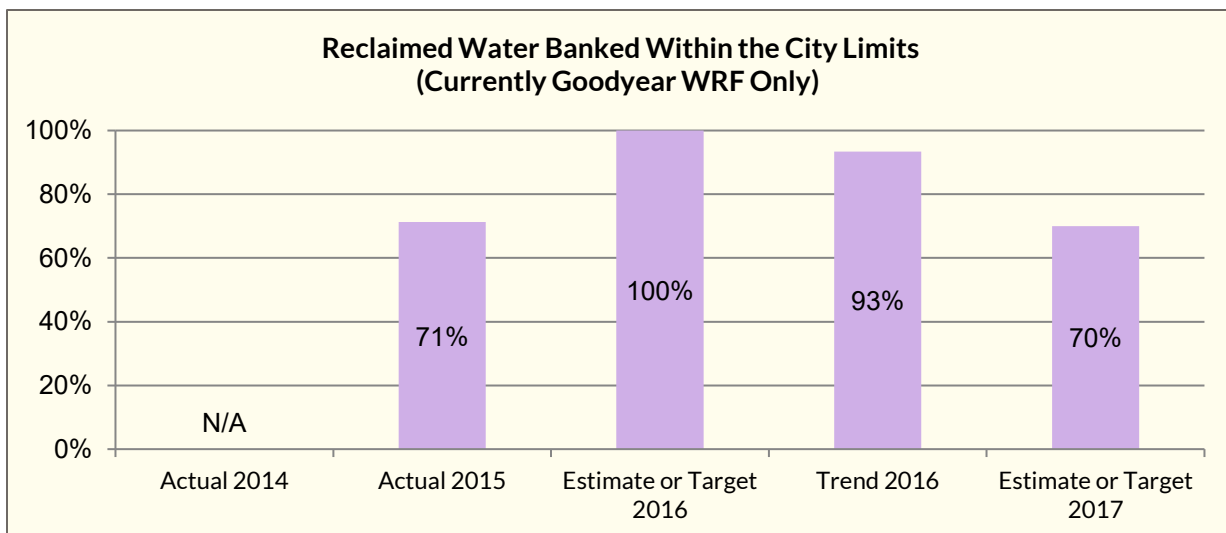
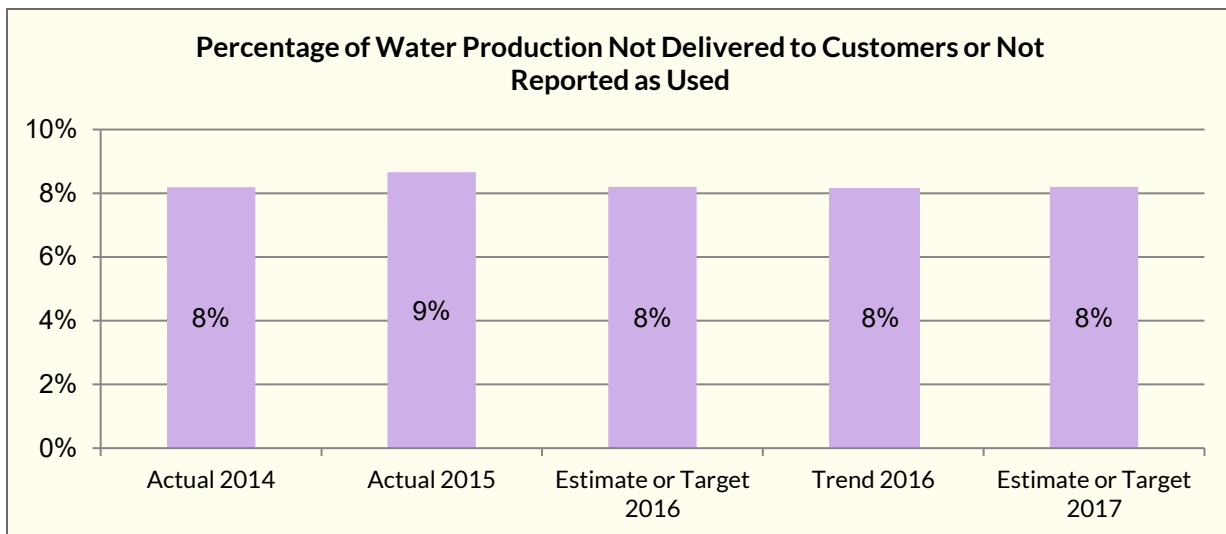
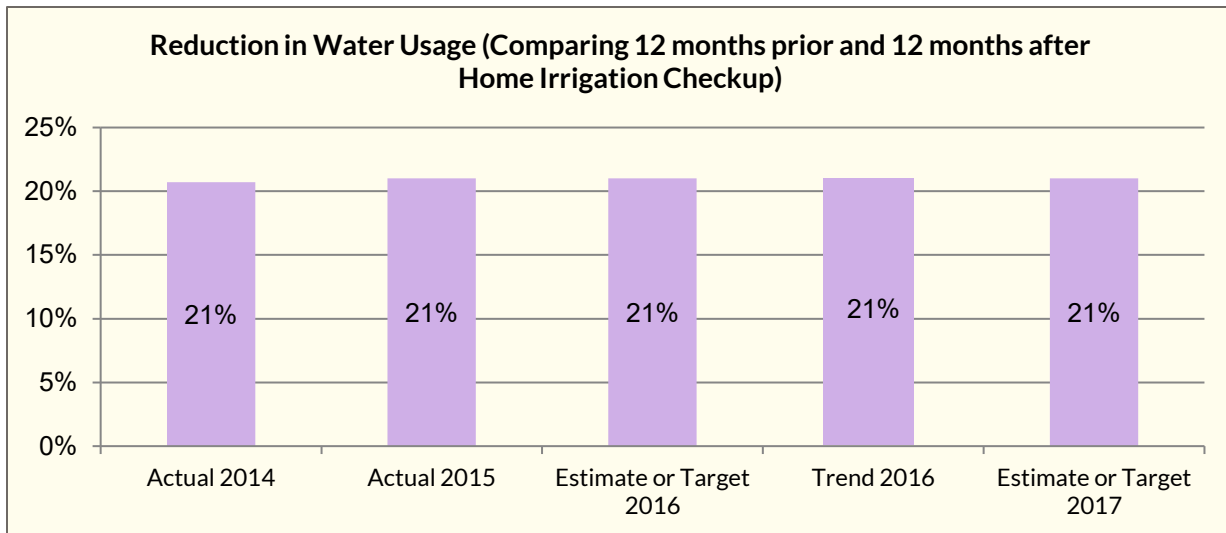
FY17 GOALS AND OBJECTIVES

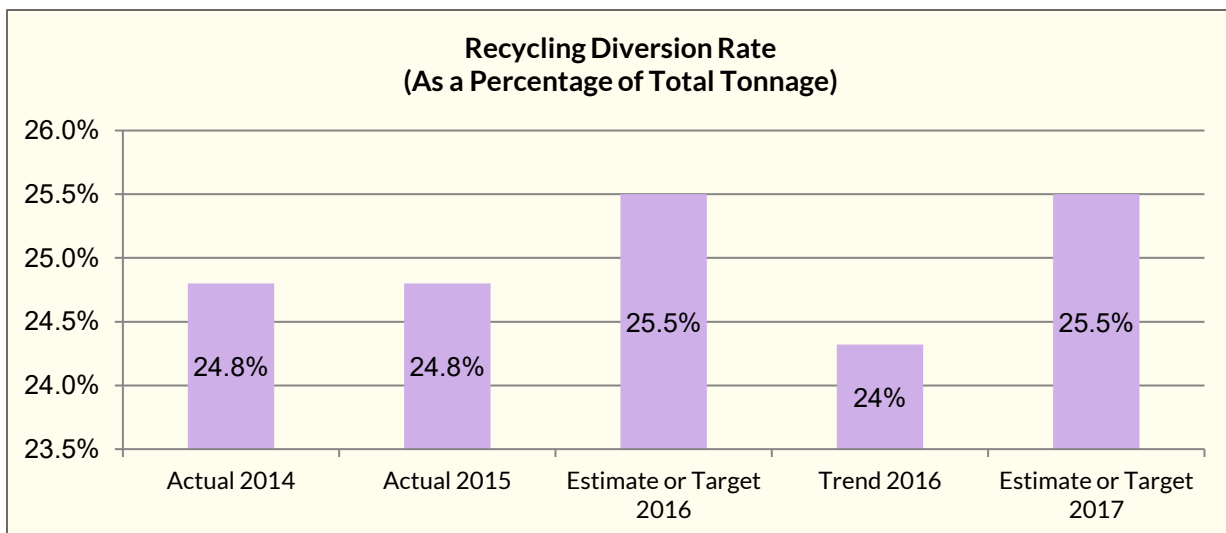
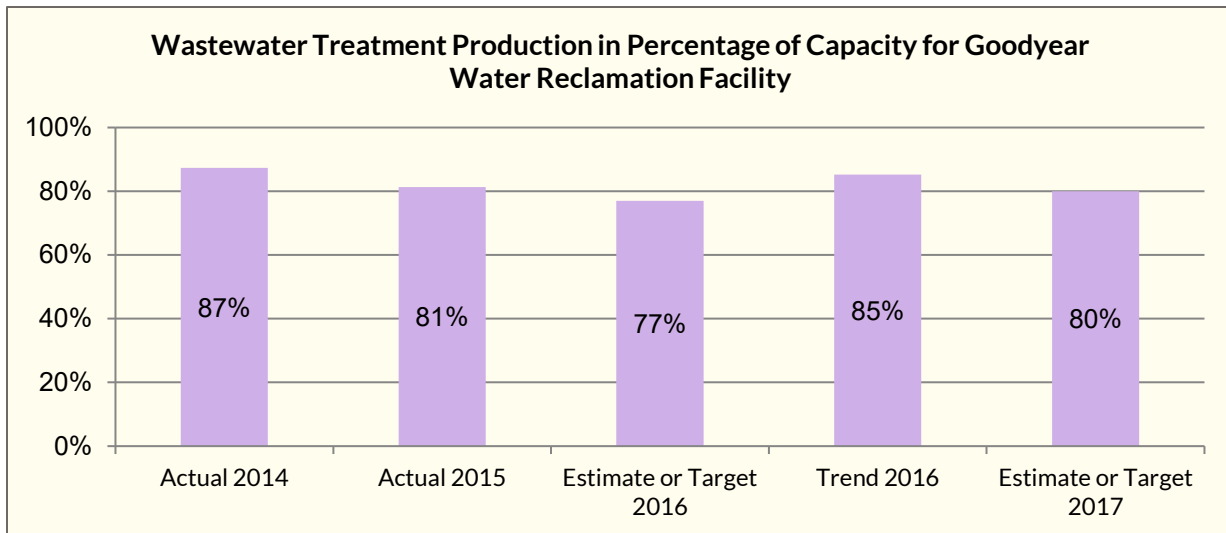
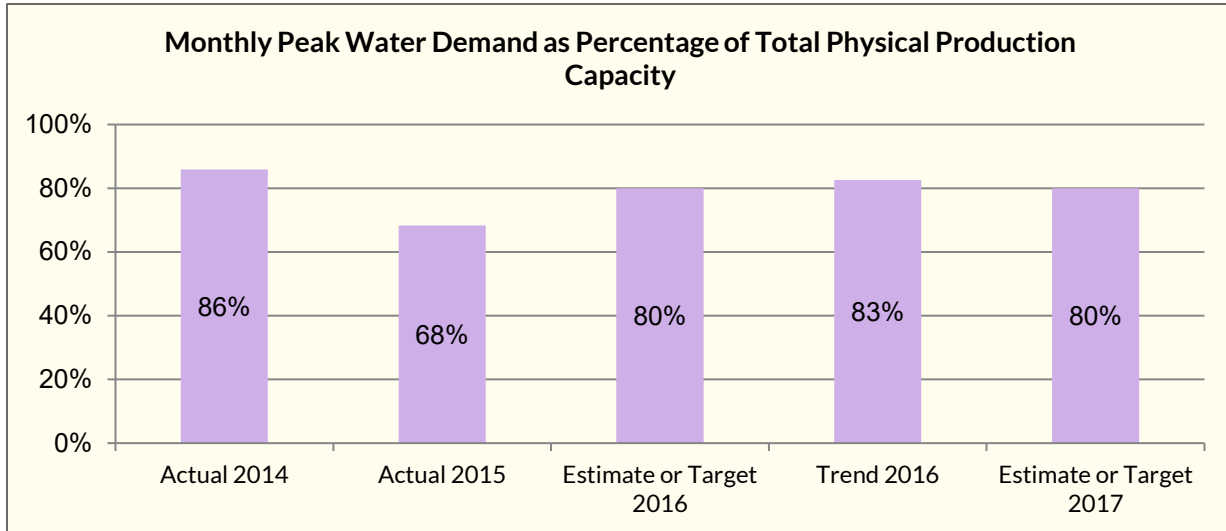
- ◆ Review and update departmental strategies and operating plans, focusing on core services.
- ◆ Create a career path development program for Public Works employees, in conjunction with Human Resources People Master Plan.
- ◆ Review Fleet internal processes to increase efficiencies in inventory control and workflows.
- ◆ Establish routine meetings between user departments and Fleet.
- ◆ Commence implementation of energy efficiency efforts at city facilities.
- ◆ Update pretreatment ordinance.
- ◆ Complete 100% of cross-connection site surveys.
- ◆ Issue permits to two industrial facilities in conformance with the pretreatment ordinance.

- ◆ Perform and document stormwater facilities maintenance in compliance with the Stormwater Management Program.
- ◆ Complete the contract negotiations for Adaman Well #3 and begin the project.
- ◆ Complete the Integrated Water Master Plan and present to City Council.
- ◆ Complete the Water Resources Master Plan and the Water Conservation Master Plan.
- ◆ Construct the Vadose Injection Wells.
- ◆ Complete a well hydrological impact study to determine the placement of future wells.
- ◆ Receive Arizona Department of Water Resources approval for legal withdrawal increases for city well #18B.
- ◆ Complete the inter-departmental approval and water resources process that accounts for developments that have or are applying for access to the city's water resources portfolio.
- ◆ Citizen Water Conservation Committee will focus on existing and future city policies to reduce outdoor water use.
- ◆ In partnership with the Bureau of Reclamation, determine the feasibility of brine disposal from Bullard Water Campus through a constructed brine wetland.
- ◆ Start the design and construction of utility improvements funded by the five year rate plan.
- ◆ Identify compliance levels and develop SOPs for site security.
- ◆ Implement an asset management program for Water, Wastewater, and Facility Divisions.
- ◆ Identify and establish SCADA communication between critical water and wastewater sites.
- ◆ Complete the repairs to the Corgett Water Reclamation Facility dome.
- ◆ Create a Capacity, Management, Operations, and Maintenance (CMOM) Plan program for Wastewater Collections.
- ◆ Begin management of the refuse and recycling container maintenance program.
- ◆ Evaluate options for future sanitation service delivery.

PERFORMANCE MEASURES







DEPARTMENT BUDGET

The Public Works department budget is similar to last fiscal year, with an overall increase of less than 1% in the non-reserve operating funds. The General Fund budget increased 30%, primarily in the Facilities Management division for ongoing and one-time expenditures for building, renovations, and repairs of city buildings. One full-time position was also added to this division to assist with maintaining a growing amount of city facilities.

The Fleet internal service fund decreased 4% from prior year, due to savings in fuel and other commodities, while the Water fund increased 5%. A new position was added in Water Maintenance for additional maintenance of water treatment infrastructure. In addition, a new Stormwater Management Program was created within the department, with services funded in part by Water and Wastewater. An existing position was transferred from Engineering to oversee operations. Increases in Water also included ongoing costs for water tank rehabilitation and one-time expenditures for electrical cabinet replacements.

The Wastewater fund increased by 1% over prior year, primarily due to the position transfer for the Stormwater program, as well as ongoing expenditures for equipment repair and replacement. There were also one-time expenditures for the connection of critical wastewater sites to the SCADA computer system.

The Sanitation budget decreased by 15% overall due to savings from the implementation of an in-house container maintenance program versus using a contracted vendor to maintain city assets. The Fleet Asset Management Reserve budget was increased 77% in the current year for the planned replacement of three fire pumps in FY17.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Administration	\$ 356,039	\$ 419,675	\$ 469,989
	Facilities Management	1,650,979	1,766,661	2,051,906
	Program Management	-	-	197,926
	One-Time Items	-	195,600	367,725
	Total	\$ 2,007,018	\$ 2,381,936	\$ 3,087,546

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES FLEET INTERNAL SERVICE FUND	Fleet Internal Service Fund	\$ 2,052,970	\$ 2,365,427	\$ 2,282,707
	Total	\$ 2,052,970	\$ 2,365,427	\$ 2,282,707

		Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES WATER FUND	Administration		\$ 476,836	\$ 1,004,933	\$ 846,904
	Water Distribution		1,610,640	1,516,434	1,548,367
	Water Production		2,734,312	2,765,591	3,046,237
	Water Quality		177,783	260,679	-
	Water Maintenance		6,770	232,615	382,483
	Water Resources		1,787,163	2,291,702	2,303,537
	Program Management		-	-	266,152
	One-Time Items		-	260,414	340,495
	Total		\$ 6,793,504	\$ 8,332,368	\$ 8,734,175

		Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES WASTEWATER FUND	Administration		\$ 461,928	\$ 903,579	\$ 721,334
	Collection Systems		873,213	913,327	1,012,608
	Reclamation		21,956	483,108	662,040
	Corgett WWTP		559,594	383,300	421,500
	Goodyear WRF		1,636,141	1,170,361	1,265,400
	Rainbow Valley WRF		771,011	294,562	342,630
	Environmental Quality		424,293	450,369	-
	Wastewater Maintenance		6,507	207,540	261,174
	Program Management		-	-	427,237
	One-Time Items		-	497,384	254,800
	Total		\$ 4,754,641	\$ 5,303,530	\$ 5,368,723

		Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES SANITATION FUND	Administration		\$ 5,792,866	\$ 7,351,768	\$ 5,695,523
	Container Maintenance		-	-	488,564
	One-Time Items		-	54,351	143,000
	Total		\$ 5,792,866	\$ 7,406,119	\$ 6,327,087

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	Fleet Asset Management Reserve	\$ 1,094,124	\$ 1,927,534	\$ 3,407,000
	Total	\$ 1,094,124	\$ 1,927,534	\$ 3,407,000

Total Public Works Budget	\$ 22,495,125	\$ 27,716,914	\$ 29,207,238
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	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Administration	4	4	4
	Facilities	8	8	9
	Program Management	4	4	5
	Fleet Services	7	7	7
	Water Administration	3	3	3
	Water Distribution	8	8	9
	Water Quality	1	1	-
	Water Production	8	7	7
	Water Maintenance	-	3	5
	Water Resources	3	3	3
	Wastewater Admin	1	1	1
	Wastewater Collection	6	6	6
	Wastewater Reclamation	-	8	8
	Corgett WWTP	3	-	-
	Goodyear WRF	4	-	-
	Rainbow Valley WRF	4	-	-
	Wastewater Maint	-	2	2
	Sanitation	6	8	7
	Total	70	73	76

	Staffing by Fund	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	General Fund	12	12	14
	Fleet Services	7	7	7
	Water	24	27	29
	Wastewater	21	19	19
	Sanitation	6	8	7
	Total	70	73	76



PARKS AND RECREATION DEPARTMENT

Parks and Recreation Administration

Parks Maintenance	Arts & Culture
Right of Ways Maintenance	Stadium Operations
Recreation Operations	Stadium Maintenance

FY17 BUDGET GENERAL FUND \$6,253,734

FY17 BUDGET STADIUM FUND \$4,427,978

FY17 PARKS ASSET MANAGEMENT RESERVE \$1,328,392

DEPARTMENT OVERVIEW

The Parks and Recreation Department enhances the quality of life and fosters a sense of community for residents through parks, programs, signature community events and services. The Department operates 327 acres of public parks, ballparks, greenbelts and special-use areas, while providing year-round recreational opportunities for all ages and abilities. Working with the Parks and Recreation Advisory Commission, the department strives to provide safe parks, promote active lifestyles through diverse programs and produce community events that bring the community together. The Department also operates the Goodyear Ballpark and Recreational Complex which hosts Major League Baseball Spring Training as well as an array of public/private events year-round. In addition, the Department provides Library Services through an agreement with Maricopa County.

Park Maintenance

The Parks Division manages and oversees 223 acres in 17 city parks, while actively maintaining a total of 204 acres. The division ensures parks are clean, safe, attractive and functional. Each park is unique in its amenities which include athletic fields, sport courts, picnic areas, open turf, tot lots, swimming pool and splash pad and off leash areas. The division also oversees parkland acquisition, park planning and park renovation.

Right of Way Maintenance

The Rights of Way Division is responsible for the maintenance and care of over 23 million square feet of city rights of way and medians, as well as enhanced parks and right-of-way maintenance to certain facilities districts within the city. This includes management and oversight of horticultural, arboreal and irrigation programs to ensure proper standard of care. The Division utilizes a landscape contract as well as the Perryville Inmate Work Program to provide clean, safe and attractive city landscaped areas. The division promotes Economic Vitality and a Sense of Community by providing beautification and appeal for the City.

Recreation Operations

The Recreation Division is responsible for the delivery of programs and services that positively impact the quality of life and enhance a sense of community for the citizens of Goodyear. The Recreation Division serves over 32,000 participants in 510 programs such as youth and adult sports, senior activities, community special events and special interest classes. The division also coordinates facility rentals.

Arts & Culture

The Arts and Culture Program strives to provide arts opportunities through the promotion and organization of public and community art projects, exhibitions, festivals, performing arts special events, arts education, and fine arts. The arts program supports economic vitality by enhancing the appeal of Goodyear to private business.

Aquatics

The Aquatics Division is responsible for the delivery of pool related activities such as swim lessons, swim/dive teams, open swim, and private pool rentals. These programs enhance the Goodyear quality of life by teaching and promoting the healthy and important safety skill of swimming. Additionally, the open swim activity promotes and supports the sense of community for those who participate in the program. Pool maintenance operations such as appropriate water chemistry monitoring, county permitting, and ensuring lifeguarding best practices are followed are also supported by this division.

Stadium Operations

The Stadium Operations Division is responsible for the business operations of the Goodyear Ballpark and Recreational Complex. The 108 acre site is the Spring Training and Year-round Player Development Home of the Cleveland Indians and Cincinnati Reds and is comprised of a 10,311 seat stadium and related facilities and amenities. Business operations include tickets sales, concessions, sponsorship, corporate sales and marketing, as well as event solicitation, development, coordination and facilitation.

Stadium Maintenance

The Stadium Maintenance Division is responsible for the maintenance of the Goodyear Ballpark and Recreational Complex. The 108 acre site is the Spring Training and Year-round Player Development Home of the Cleveland Indians and Cincinnati Reds, and is comprised of a 10,311 seat stadium and related facilities, twelve (12) full-sized baseball fields, four (4) ½ sized baseball fields, two (2) agility fields, four (4) pitching galleries, four (4) batting tunnels, two (2) 43,000 sq. ft. club houses, three (3) multipurpose fields, three (3) paved parking lots and surrounding rights of way and common areas.

STRATEGIC GOALS

Economic Vitality



Sense of Community



Quality of Life

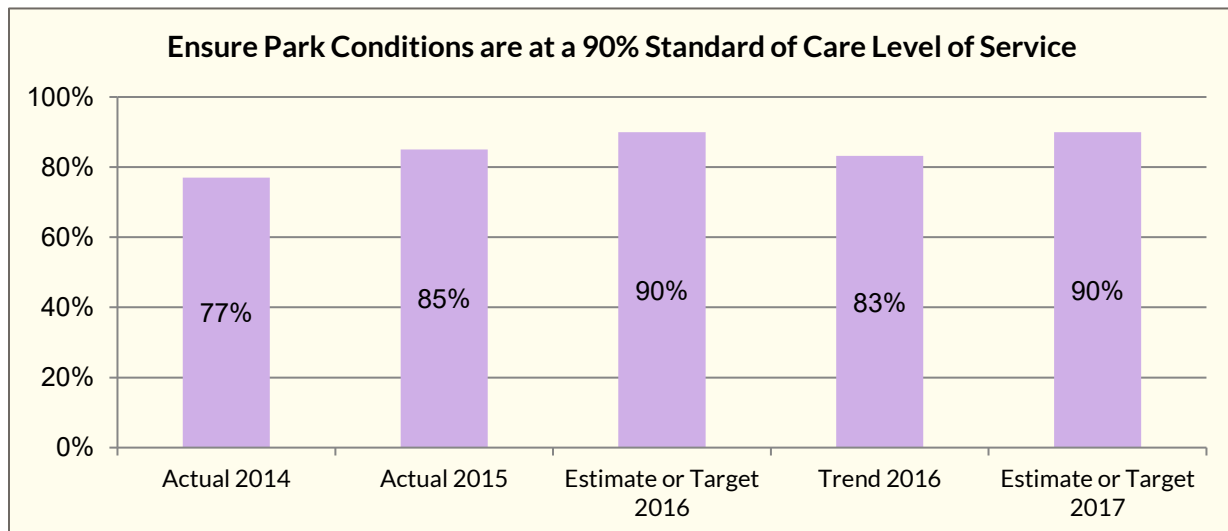
FY16 ACCOMPLISHMENTS

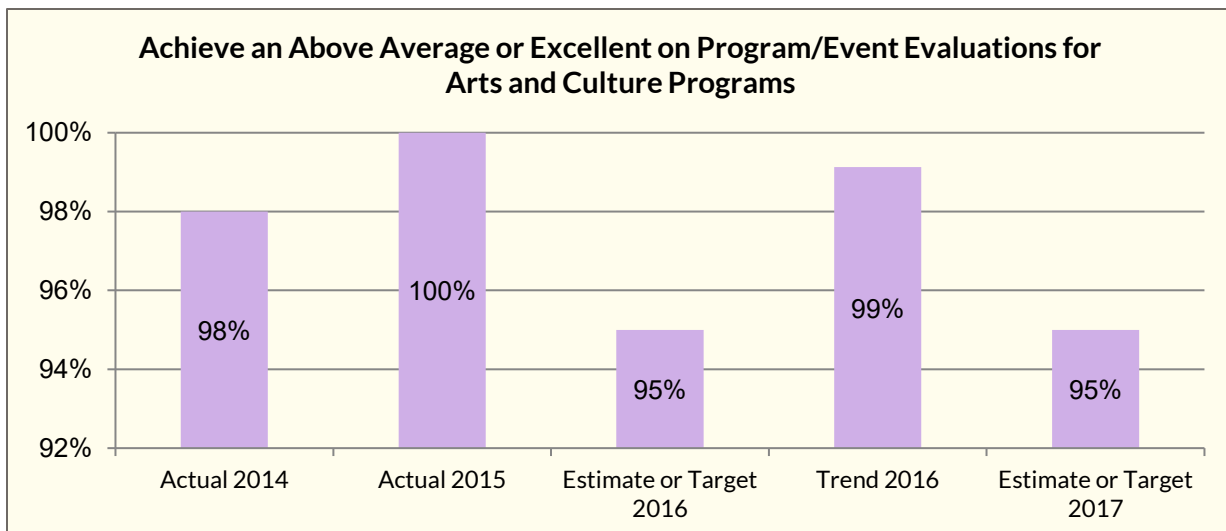
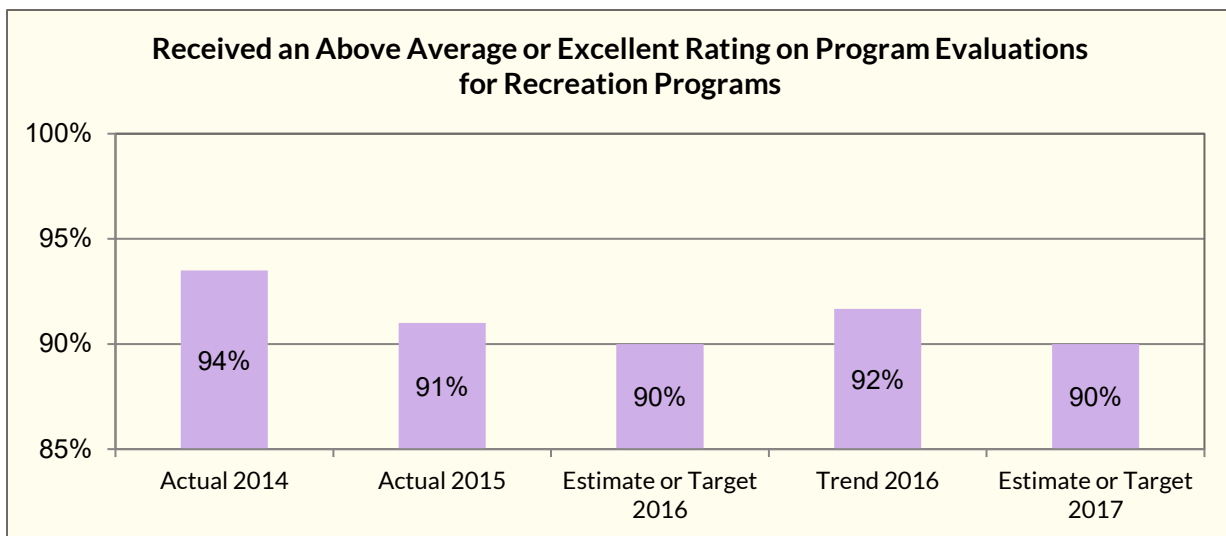
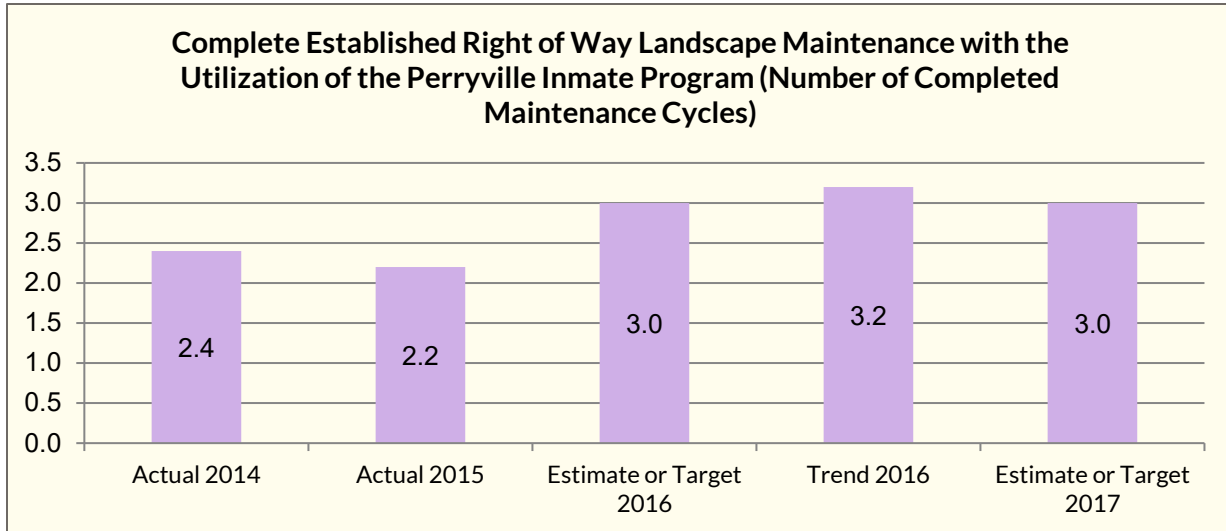
- ◆ Goodyear hosted five dynamic arts events that explored multiple genres of the arts including: Art of Cultures Expo (folk arts and culture), Goodyear Lakeside Music Fest (multi-genre live music), Ballet Under the Stars (dance), Art is Alive (fine arts), and Chalk Art in the Park (family arts experience). Fiscal Year 2016 realized an 18% increase in arts experience participation which resulted in more than 19,000 total participants.
- ◆ Multiple median improvements were completed including portions of Van Buren Street, Bullard Avenue, and Estrella Parkway. In addition, major cleanup of storm-related damage in the areas of Citrus and Cotton Lanes was completed.
- ◆ Park efficiencies were identified utilizing LEAN strategies that resulted in an estimated 1,300 hours per year being re-directed to maintenance tasks raising park audit scores from 82% to 85%.
- ◆ The Goodyear Ballpark had a record breaking spring training season attracting 159,280 attendees.
- ◆ Partnerships were developed with local veterans, area schools, military branches, and various vendors and sponsors to execute the inaugural Veterans Day Tribute event which drew the participation of more than 700 community members.
- ◆ The community was engaged in replacing playgrounds at Estrella Vista South and Palm Valley parks as well as completion of Phase 2 of the bicycle pump track at Foothills Community Park.
- ◆ Executed an IGA with Maricopa County formalizing partnership support for the portion of the Maricopa Trail that runs through Goodyear. Installation of the initial trail route from Goodyear's western boundary on Perryville Road to the Estrella Mountain Regional Park has been completed.

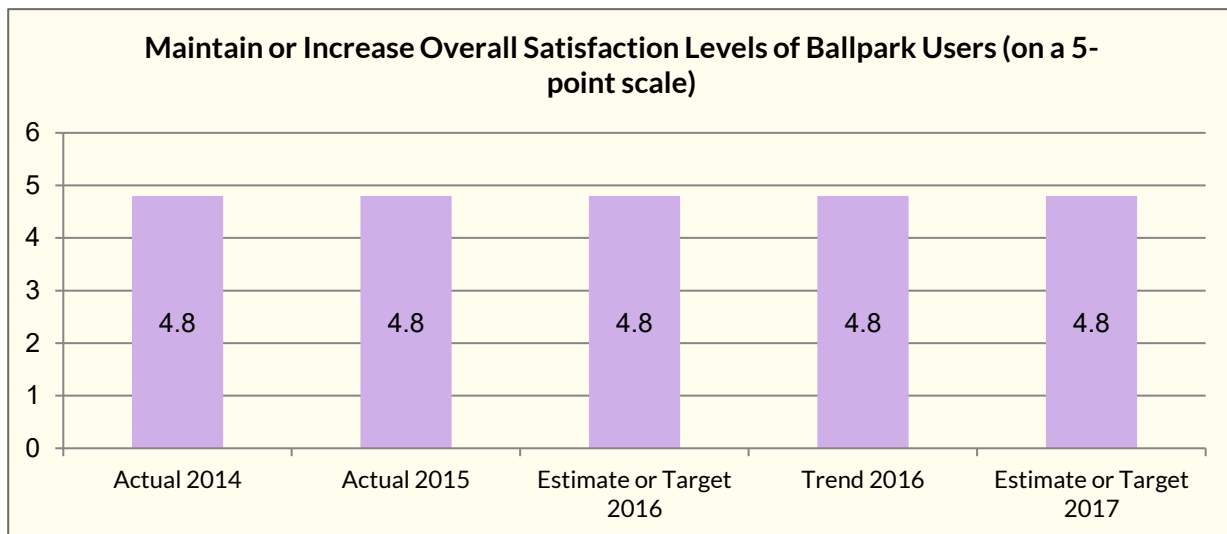
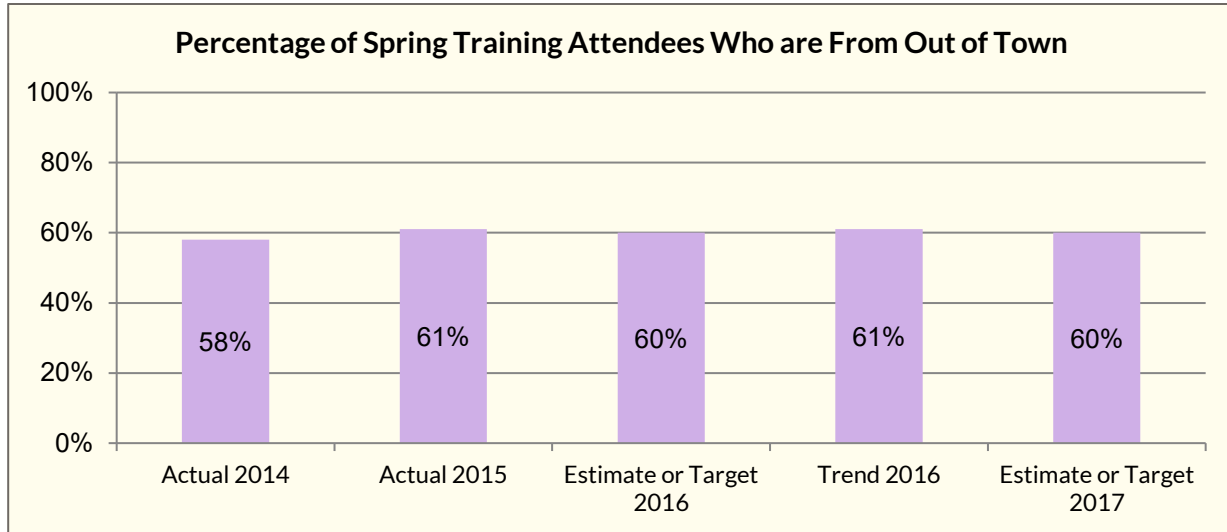
FY17 GOALS AND OBJECTIVES

- ◆ Continue to seek opportunities to improve and renovate existing parks, facilities and rights of way including:
 - New playgrounds at Estrella Foothills and Canada Village
 - Loma Linda park improvements such as lighting upgrades, converting tennis courts to multi-sport courts, irrigation upgrades, pool decking and fence repairs, parking lot resurfacing and ramada replacement
 - City-wide granite replacement as well as tree and shrub replacement.
 These improvements will be implemented through the Asset Replacement Plan.
- ◆ Complete four public art projects: City Hall Art Project, Library Art Project, Police Department Operations Facility, and a Veterans Tribute Art Project.
- ◆ Review and update/complete all short term goals as outlined in the Parks, Recreation, Trails, and Open Space Master Plan.
- ◆ Continue to utilize LEAN in daily Parks and Recreation Operations.
- ◆ Coordinate completion of site plans for the 100-acre site for future Recreation/University campus as well as the Wellness Park.
- ◆ Implement strategies to increase ballpark utilization and non-spring training revenue.
- ◆ Continue to develop Arts experiences that engage and support community.

PERFORMANCE MEASURES







DEPARTMENT BUDGET

The Parks & Recreation General Fund budget is \$602,525 or 10.7% higher than the previous year. The total increase reflects two of the city’s main budget priorities of maintaining and improving parks, and developing recreational opportunities which were developed with direct input from residents through the annual citizen satisfaction survey. The majority of the increase in the General Fund is due to ongoing expenditures for additional staff in both Parks and Recreation. There are also one-time expenditures for parks and right-of way improvements, and recreation facility repairs. The addition of these supplementals will positively affect the department’s performance measures by directly impacting user experiences and the safety of Parks & Recreation facilities.

The Stadium budget is \$147,770 or 3.5% higher than prior year. The majority of this increase is one-time in nature, with supplementals included for landscape replacement and fence repairs, as well as an enhancement to the right field pavilion area. The Stadium Capital fund covers expenditures that are contractually obligated by the use agreements with the two major league teams.

The Parks Asset Management Reserve fund was created in FY16 in order to establish a funding source for replacement of capital items. Funding for FY17 is 20% above the prior year, primarily due to a budgeted carryover for the completion of park improvement and right of way enhancement projects. The carryover was anticipated due to the large backlog of projects that were left over from the economic downturn.

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES GENERAL FUND	Parks & Recreation Administration	\$ 15,946	\$ 460,926	\$ 485,367
	Park Maintenance	2,414,541	1,902,167	2,112,275
	Right of Way Maintenance	1,052,665	1,548,746	1,294,891
	Parks/ROW CFD Maintenance	-	-	400,000
	Recreation Operations	909,488	834,371	834,454
	Arts & Culture	3,648	148,665	153,412
	Aquatics Facility	432,458	379,334	379,735
	One-Time Items	-	377,000	593,600
	Total	\$ 4,828,746	\$ 5,651,209	\$ 6,253,734

	Division	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES STADIUM FUND	Stadium Operations	\$ 1,257,170	\$ 1,213,730	\$ 1,228,740
	Stadium Maintenance	2,815,663	2,946,478	2,819,238
	One-Time Items	-	120,000	380,000
	Total	\$ 4,072,833	\$ 4,280,208	\$ 4,427,978

Other Funds Managed by Department

	Fund	2015 Actual	2016 Budget	2017 Budget
EXPENDITURES	Parks Asset Management Reserve	\$ -	\$ 1,108,500	\$ 1,328,392
	Stadium Capital	\$ 469,500	\$ 360,000	\$ 415,000
	Total	\$ 469,500	\$ 1,468,500	\$ 1,743,392

	Staffing by Division	2015 Actual	2016 Budget	2017 Budget
AUTHORIZED POSITIONS	Parks & Recreation Administration	2	4	4
	Park Maintenance	14	13	14
	Right of Way Maintenance	6	6	6
	Recreation Services	4	3	4
	Aquatics	1	-	-
	Arts & Culture	-	1	1
	Stadium Operations	5	6	6
	Stadium Maintenance	18	18	18
	TOTAL	50	51	53

10-Year Capital Improvement Program

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) is a ten year financial plan designed to create, support, maintain, and finance Goodyear's present and future infrastructure needs. The CIP outlines project costs, funding sources, and estimated future operating costs associated with each project. The CIP is the result of a budgeting process designed to identify and allocate resources to projects when needed, and to ensure that the city will have the funds to pay for and maintain them. The CIP is prepared each year for ten years. The CIP is updated to incorporate new funding information, revised priorities, and Council decisions. The City Council's policy goals provide direction to city staff.

The guiding principles for fiscal year 2017 are: (1) take care of what we have, (2) public safety, (3) provide a gathering place for the community (4) attract, develop, and retain a skilled workforce, (5) plan for anticipated operating costs.

Capital Projects are defined as: one-time projects; major maintenance that extends asset lives; projects of significant value; generally over \$50,000; and/or an expected useful life of at least five years. The CIP is updated annually to ensure that it addresses new and changing priorities within the city. The CIP is a *plan*. As such, projects are subject to change based on new or shifting service needs, special financing opportunities, emergency needs, or other directives. Projects in the plan are reviewed and updated during each annual planning process and are aligned with the City of Goodyear Strategic Plan. The four strategic focus areas are: Fiscal & Resource management, Economic Vitality, Sense of Community and Quality of Life. CIP may consist of street projects, fire and police facilities, water and wastewater infrastructure and treatment plants, parks and recreation facilities, land beautification projects and major system enhancements.

TEN YEAR CAPITAL IMPROVEMENT PROGRAM (CIP)

In order to meet the future needs of the community, it is necessary to plan for capital improvements far in advance along with future operating costs. The City of Goodyear accomplishes this by preparing a ten year plan that includes an operating cost set-aside. The plan is dynamic and updated from year to year to meet and adapt to the future needs of the city.

The city expends a great deal of effort reviewing and updating this plan to ensure not only that critical needs are being met, but also that the cost, scope, and timing of projects are coordinated. The effective use of the CIP process provides for project identification, planning, evaluation, scope definition, public discussion, cost estimating, and financial planning. CIP projects are designed to prevent the deterioration of the city's existing infrastructure, and respond to and anticipate the future growth.

The first year of the FY17-26 plan is adopted by Council as part of the FY17 Budget. The total for the ten year plan is \$369 million. The adopted FY17 CIP budget for new funding of projects is \$45.5 million; consisting of \$11.4 million in non-utility capital improvements and \$34.1 million in utility capital improvements. Carryovers from prior year projects are an additional \$27.5 million for a total FY17 CIP budget of \$73 million. The program planning takes into consideration known capital improvement needs, while utilizing available revenue sources to meet those needs. Only fundable projects are included in the 10 year Capital Improvement Plan.

In preparing the FY17-26 CIP, projects in the ten year plan have been prioritized based on an analysis of our existing infrastructure inventory, forecast for future service demand, existing obligations, and availability of funding. Resources for the CIP are generated from voter authorized bonds, development impact fees, one-time general funds, grants, or user fee revenue or revenue bonds from municipal utilities.

TYPES OF CAPITAL IMPROVEMENT PROJECTS

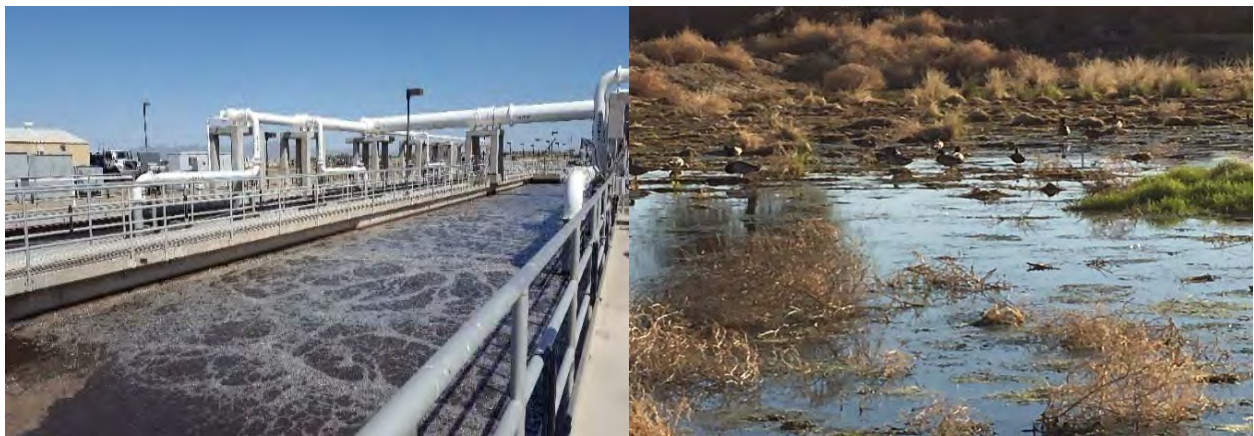
Non-Utility CIP

The Non-Utility CIP provides for improvements and/or construction of the city's street system; parks and recreational facilities; libraries; police and fire protection facilities and equipment; other city owned facilities and economic incentives. Development impact fees, one-time General Funds and General Obligation (G.O.) Bonds are the primary funding mechanism for these capital improvements.



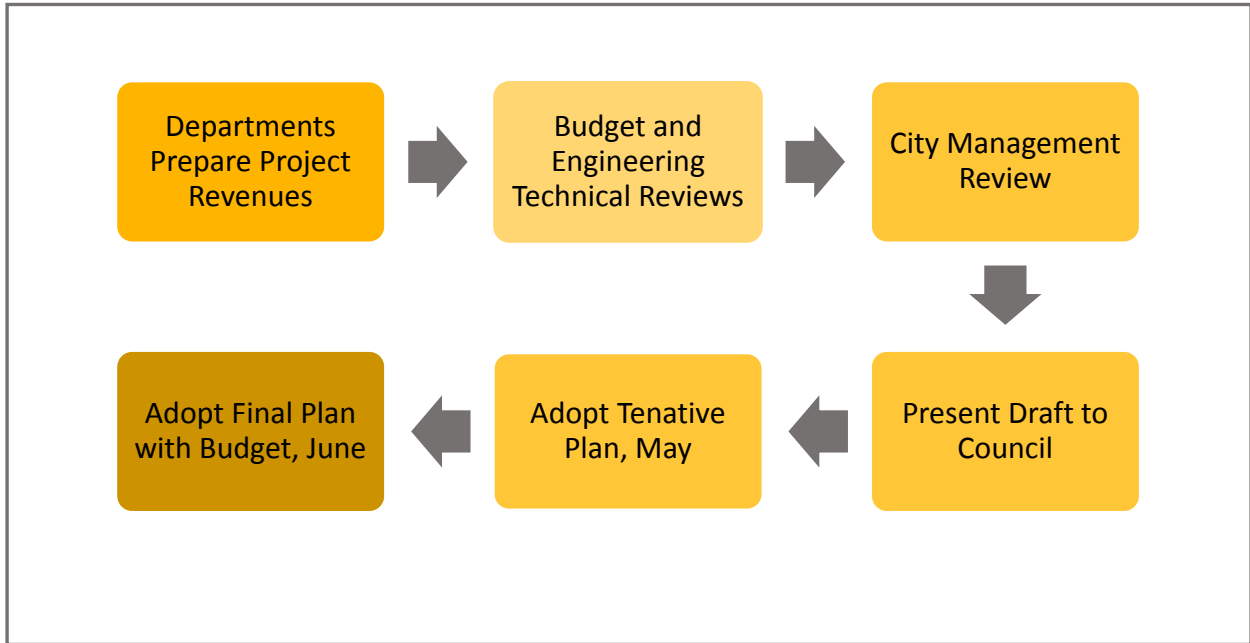
Utility CIP

The CIP for the utility departments consists of improvements to and/or construction of water and wastewater systems. These projects are funded primarily with development impact fees, enterprise revenues and the issuance of debt such as revenue bonds.



PLANNING FOR CAPITAL IMPROVEMENT PROJECTS

CIP Planning occurs at various levels. Staff works continuously to maintain an evolving capital plan. Requests are submitted through a CIP database with detailed information about the project. All information included in this form is important, as it assists with all phases of review of the request such as scope, costs, justification and the focus areas of the City of Goodyear Strategic Action Plan. Once these projects are submitted, the next process is a technical review of the project requests.



The next level of capital planning is the technical review process with Budget and Engineering. CIP projects are reviewed for completeness of the detailed information, and if the request meets the focus areas of the City of Goodyear Strategic Action Plan. A report is prepared showing projects with no proposed changes, projects with proposed changes or changes due to statutory requirements. Engineering Project Managers review each project to ensure that projects costs are correctly projected and if necessary, include pertinent operating costs.

City Management reviews the proposed 10 year funded CIP and prioritizes the projects. They may make additional project changes, add new projects, or request further analysis.

The City Council annually reviews multi-year plans for water, sewer, streets, parks, major facilities, equipment, and technology. City Council's strategic goals and financial policies provide the parameters for development of the annual capital plan. The Council reviews annual improvements based on community feedback, and considers the impact of increased debt on the city's overall tax rate. The Council approves yearly CIP allocations, and adopts the annual tax rate and utility rates to support proposed debt payments.

The following information is included on each project request submitted:

- ◆ Project Name
- ◆ Project Number
- ◆ Source Explanation
- ◆ Project start date
- ◆ Project completion date
- ◆ Location of the project
- ◆ Project manager/owner
- ◆ Brief description
- ◆ Timelines
- ◆ Phases of the project need funding such as land, design, construction, art, or furniture, fixtures, and equipment
- ◆ Revenue sources such as IGA's, grants, contribution, bonds, and operating revenues
- ◆ Related Priority Based Budgeting Program(s)
- ◆ Projected accomplishments or benefits in line with master plans or city strategic goals
- ◆ Operating and maintenance costs

The capital planning process not only provides an orderly and routine method for planning and financing of capital improvements, but the process also makes capital expenditures more responsive to community needs by informing and involving the public. By prioritizing projects according to criteria that are grounded in the city's mission and plans, the CIP process also creates a more understandable and defensible investment in the decision making process, improves linkages between capital investments, and the city's long-term vision and goals, and builds citizen confidence by making more efficient use of city resources. Existing projects are reviewed annually to monitor their progress. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

ON-GOING OPERATING IMPACTS

The city's CIP has a direct effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, annual debt service payments are required. In addition to operation, maintenance, and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

Although the CIP is prepared separately from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is completed. As CIP projects are completed, operating cost considerations for all new CIP projects must be addressed in the operating budget, to provide on-going services to citizens. Beginning with the FY17 budget the city is preparing for anticipated operating costs by building budget capacity for expected new programs and services by incorporating operating cost set-asides. Most new CIP projects have ongoing expenses for routine maintenance and operation of facilities and equipment including utilities, staffing, repair and maintenance and fuel for heavy equipment. The costs of future

operations and maintenance for new CIP projects are estimated based on past expenditures and anticipated increase in materials, labor and other related costs.

There are a number of projects in the CIP that will require substantial operating funds. The following CIP projects could have a significant impact on the operating budget.

- ◆ New facilities – recreation center, aquatic facility, 30 acre park, fire station.
- ◆ New well installations
- ◆ Expansion of a wastewater treatment plant

CIP Anticipated Operating Costs in Excess of \$10,000				
Project Name	Operating Costs Anticipated FY18	Operating Costs Anticipated FY19	Operating Costs Anticipated FY 20	Operating Costs Anticipated FY21-26
Recreation Center	\$ -	\$ -	\$ 900,000	\$ -
Community Aquatic Facility	-	-	-	800,000
Central Goodyear 30-acre Park	-	-	-	650,000
Police Operations Building Phase II	-	-	-	76,000
Fire Station Harrison and Citrus	-	-	-	1,800,000
Command Fire Station Willis and Rainbow Valley Rd.	-	-	-	2,200,000
Non-Utility Projects	\$ -	\$ -	\$ 900,000	\$ 5,526,000
Booster Pump Station 13 Reservoir Rehabilitation	\$ 10,000	\$ -	\$ -	\$ -
Well 18B casing and screen replacement	30,000	-	-	-
Well 19 production improvement	20,000	-	-	-
GWRF Expansion 4 to 6 MGD	100,000	-	-	-
Corgett WRF Influent Pump Station/Headwork's Upgrades	19,000	-	-	-
Goodyear WRF Solids handling - New Centrifuge	80,000	-	-	-
Adaman Well #3	-	200,000	-	-
Site 12 - Well A	-	185,000	-	-
Site 12 Pumps (+ 1,800 gpm)	-	20,000	-	-
Well #1 redrill and re-equip	-	25,000	-	-
Goodyear WRF Solids Handling Facility Upgrade	-	115,000	-	-
LS 6 Lost - Lift Station Upgrade	-	10,000	-	-
Perryville Grinder Station	-	17,000	-	-
1.2 MG Storage capacity for north service area	-	-	30,000	-
Well #3 redrill and re-equip	-	-	25,000	-
Well 18A casing and screen replacement	-	-	30,000	-
Create DMOM plan	-	-	-	60,000
GWRF Expansion 6 to 8 MGD	-	-	-	225,000
Corgett RF Expansion	-	-	-	150,000
Utility Projects	\$ 259,000	\$ 572,000	\$ 85,000	\$ 435,000
Total Anticipated Operating Costs	\$ 259,000	\$ 572,000	\$ 985,000	\$ 5,961,000

CIP projects may or may not include operation and maintenance costs depending on the type and timeline of projects being funded. Below are several expense categories that are considered when developing operating cost estimates for a CIP project:

- ◆ Staffing – the estimated salary and benefits
- ◆ Supplies/Contracts – professional services, supplies and postage
- ◆ Utilities – based on facility size, hours of operation and types of systems used, number of staff and customers frequenting the facility
- ◆ Building Maintenance – personnel and equipment costs including electrical, plumbing, carpentry, painting, service vehicles, supplies and custodial services
- ◆ Equipment Maintenance – specialized equipment, maintenance and repairs
- ◆ Insurance: Fire and Liability – personnel and property
- ◆ Electrical – maintain security and electronic systems
- ◆ Information Technology – cost of new or replacement equipment
- ◆ Vehicles – purchase cost, annual replacement, repairs and maintenance, and fuel
- ◆ Landscape – maintenance, water rate, right-of-way costs
- ◆ Water – water usage based on prior size and costs
- ◆ Refuse – costs to provide trash services based on use

These operating costs are carefully considered in deciding which projects move forward in the CIP. The budget process, including multi-year fund forecasts, ensures the city's operating budget is able to absorb the additional costs. City Council will carefully stagger capital projects so the operating impacts are manageable.

CIP projects involving land acquisitions or water rights for future needs increase costs in the operating budget. Maintenance costs such as fencing, security and weed control can increase operating costs without receiving any benefits or revenue from the projects at the time of purchase. Many improvements make a positive contribution to the fiscal wellbeing of the city and therefore help promote the economic development and growth that generates additional operating revenues. These new revenue sources can potentially provide the funding needed to maintain, improve and expand the city's infrastructure.

TEN YEAR PLAN REVIEW PROCESS

The CIP brings together projects and needs identified through several capital planning processes. Master plans, citizen's requests, safety needs, planned rehabilitation cycles and repair and maintenance schedules are projects that are proposed for funding.

The City of Goodyear recently updated the city's General Plan and several Master Plans to meet the needs of the community at large. These plans provide the foundation for both short term and long range planning of land use and infrastructure needs. They provide project priorities, timing and implementation strategies. Planning is critical to ensure a sustainable future for the City of Goodyear.

Planning efforts such as those encompassed by the city's General Plan and various Master Plans provide the city with an important planning tool.

Goodyear 2025 General Plan

The Goodyear 2025 General Plan is a long-range policy document that expresses a city's development goals, policies, and objectives relative to the distribution of future land uses, both public and private, as well as a number of other topics. Although each element of the plan addresses a different topic, they work together to form a future vision of the community and highlight the goals and policies of the city. The city is required by Arizona Revised Statutes to update the General Plan at least once every ten years. The General Plan was adopted by Council, November 2014. The Goodyear 2025 General Plan update started in October 2012 and was completed in the fall of 2014. This update revisited the elements contained in the previous General Plan, and added a number of new elements which are required now that the city's population exceeds 50,000.

Facility Master Plan

Employing a twenty year planning horizon, the city-wide Facilities Master Plan was developed to ensure that the short and long term needs of the city are met, through responsible planning and prioritization of facility projects. As facility needs continue to evolve, the annual review of the master plan will move projects identified to the city's proposed CIP. Projects identified within the current CIP include the Police Operations Building and the renovation of various facilities. Projects identified in the city's proposed CIP include the Police Operations Building and two Fire Stations.



Parks and Recreation Master Plan

The purpose of the Parks, Recreation, Trails and Open Space Master Plan is to offer strategies and operational policies that provide guidance and direction in the development and preservation of parks and recreation facilities. This comprehensive plan was adopted by City Council (July 2014) and was developed through a highly interactive process involving public forums, stakeholder meetings, surveys, site evaluations, benchmarks to like communities and meetings with the Parks and Recreation Advisory Commission as well as the General Plan Committee.

The plan is focused on the city's commitment to providing high-quality parks, trails, facilities and recreational opportunities that continue to meet the needs of residents, while contributing to the economic well-being of the city.



Transportation Master Plan

The Transportation Master Plan is the city's plan for maintaining and enhancing its transportation system. The plan addresses all transportation modes in the city – vehicular, non-motorized, and transit and provides the city with direction on specific improvements to enhance the ability of residents and visitors to navigate the community. The public will benefit from the systematic planning of transportation to ensure that the short-term and long-term needs of the city are met through responsible planning and prioritization of transportation projects.



Integrated Water Master Plan (IWMP)

The Integrated Water Master Plan (IWMP) is composed of four master plans that include the 1) Water Resources Master Plan; 2) Water System Master Plan; 3) Wastewater System Master Plan; and 4) the Reclaimed Water Master Plan. This plan looks at critical components of growth, desired levels of services, and the capital assets as a whole in meeting the needs of the service areas. The IWMP is the first plan needed in a linear progression of plans towards the development of a sound Capital Improvement Plan (CIP), an Infrastructure Improvement Plan (IIP), and the setting of development impact fees. The Capital Improvement Plan will be integral along with the annual costs of services to determine utility rates each year. The FY15 IWMP produced a new 5-year CIP which only looked at existing customers and improving upon the level of services. A new IIP is planned for FY17 that will use the IWMP information to update existing development impact

fees and if needed, develop new ones. The IWMP also determines the challenges of resources needed for long range planning. For example, the 100-year assured water supplies where new water resources needed can be secured and acquired, and what the costs are associated with the infrastructure to move it to the city. The planning horizons for the IWMP were 2015 (current state), 2020, 2025, and build-out.

Water & Wastewater Infrastructure Improvement Program

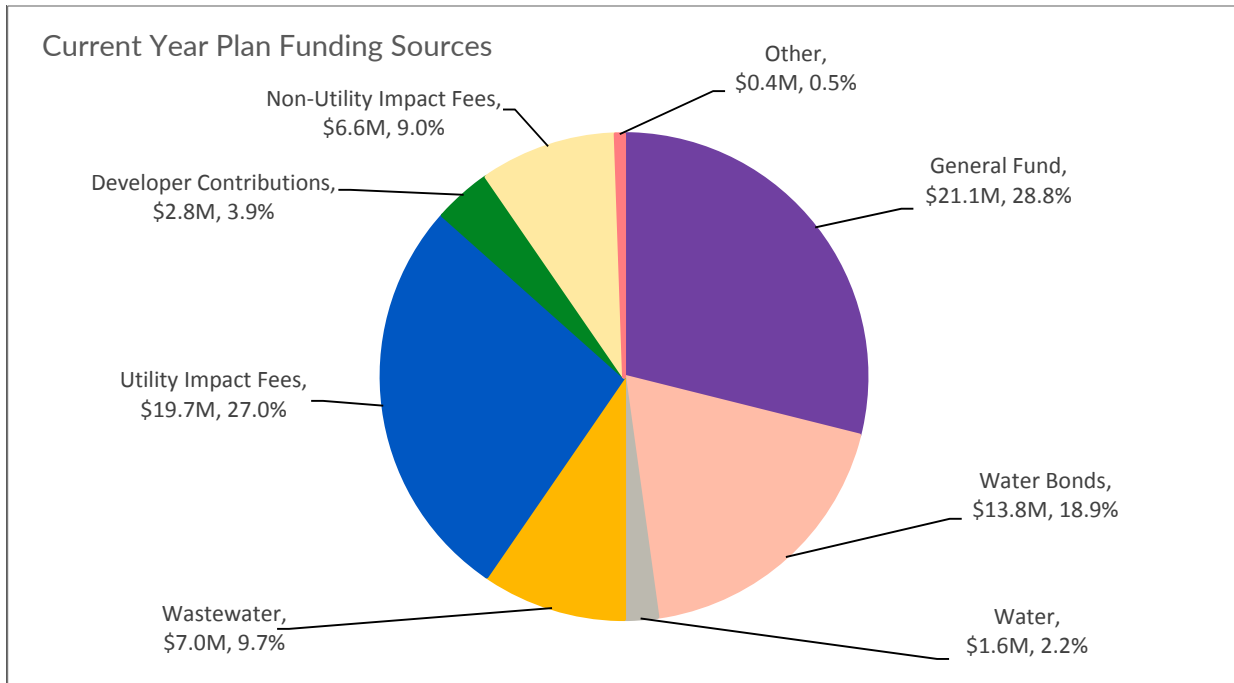
In October of 2015, City Council approved a new 5 year Water & Wastewater rate plan that will support the improvement of the utility infrastructure throughout the city. The new rate schedule was effective on January 1, 2016. These improvements will assure the safety and reliability of service for our current residents by funding projects that include re-drilling of wells, rehabilitation of pump stations, major equipment replacements in water and wastewater delivery and treatment facilities, and upgrades in technology. The projects were identified in the first phase of the Integrated Water Master Plan and are planned to be completed over the next five years. The community vision is to create a highly desirable and sustainable place for all too live, work, visit, and play.



FUNDING CAPITAL IMPROVEMENT PROJECTS

Projects included in the CIP form the basis for appropriations in the FY17 budget. The first year of the plan is the only year appropriated by City Council. The remaining nine years serve as a guide for planning purposes and are subject to review on an annual basis. Funding is not guaranteed to occur in the year planned. The final decision to fund a project is made by the Council during the annual budget process.

The major sources of financing are \$73 Million for capital improvement projects in the upcoming year are:



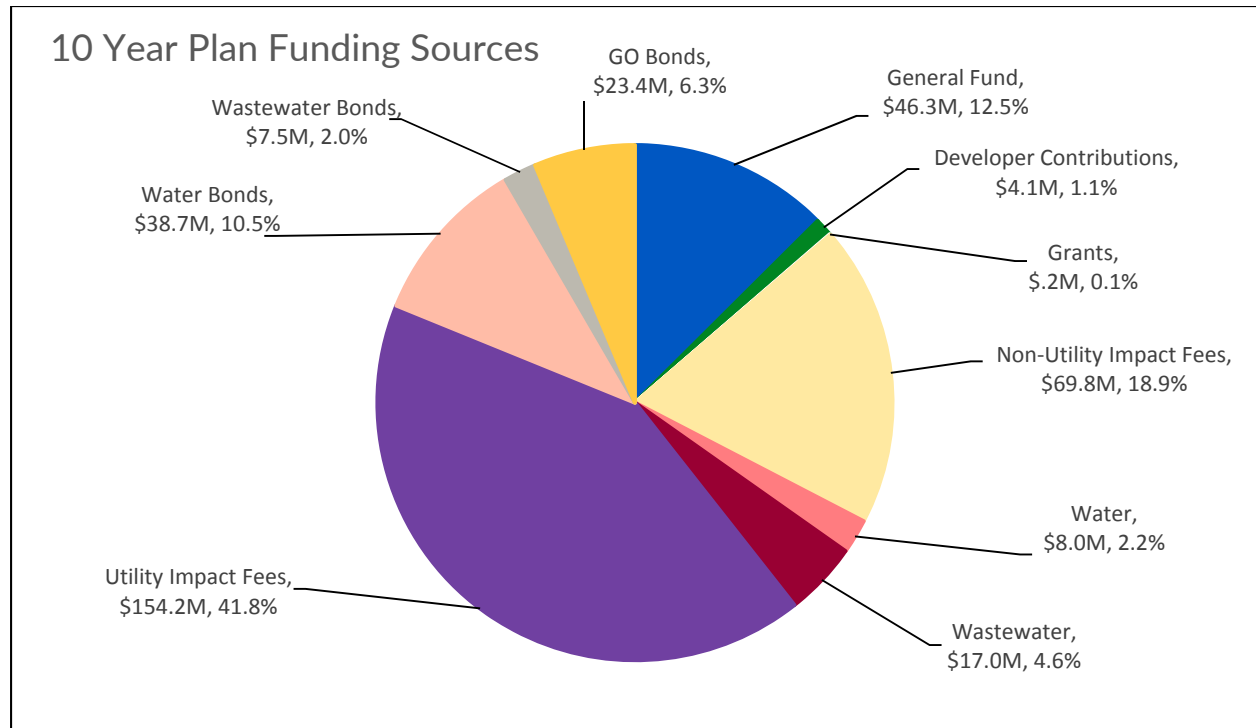
This includes amounts carried over from projects not completed in prior year.

MAJOR SOURCES OF FINANCING

CIP TEN YEAR PLAN FUNDING SOURCES

Fund Type	2016-17	2017-18	2018-19	2019-20	2021-26
General Fund	\$ 20,991,879	\$ 6,356,737	\$ 1,888,422	\$ 1,649,000	\$ 15,448,014
Developer Contributions	160,000	-	-	-	-
Grants	168,300	-	-	-	-
Gen. Govt. Impact Fees	552,778	-	-	-	-
Library Impact Fees	130,937	-	-	-	-
Park & Rec. Impact Fees	438,590	394,030	1,208,270	10,536,610	2,061,545
Police Impact Fees	2,528,389	-	750	4,530,861	1,081,500
Fire Impact Fees	11,000	-	1,000	-	10,964,000
Streets Impact Fees	2,952,903	1,554,043	3,431,125	6,067,288	21,340,348
Water Enterprise	1,603,083	1,625,741	1,665,994	1,707,454	1,420,000
Wastewater Enterprise	7,055,249	1,461,571	1,421,086	1,421,086	5,684,344
Water Developer Reimbursement	2,813,900	1,118,100	-	-	-
Water Impact Fees	7,110,423	5,532,264	28,338,268	6,798,176	64,311,325
Wastewater Impact Fees	12,621,293	1,832,140	1,668,460	1,963,445	24,072,178
Wastewater CIP	34,608	-	-	-	-
Water Bonds	13,808,000	16,177,000	5,539,000	3,154,000	-
Wastewater Bonds	-	4,987,600	1,255,000	1,257,400	-
GO Bonds	-	710,000	13,789,494	8,365,758	500,000
TOTAL	\$ 72,981,332	\$ 41,749,226	\$ 60,206,869	\$ 47,451,078	\$ 146,883,254

The ten year CIP totals **\$369,271,759**



SOURCES OF FUNDING FOR CIP

A brief description of the major types of funding used for capital projects is presented below. Projects that do not have a funding source are classified as unfunded city capital projects. These projects are evaluated annually to address changes in funding, as estimates are revised and changes in priorities for the city. Unfunded projects are not included in the published 10 year CIP. A project is unfunded if it does not have another funding source such as future anticipated bonds, development impact fee revenues or cannot be funded within long range fund forecasts.

Developer Contributions – Developers may provide the city with cash, certain assets, or services as part of obtaining a right to develop land or to provide infrastructure benefitting their land. Contributions are collected to ensure that infrastructure and community facilities support the needs of our growing community.

Development Impact Fees – Development Impact Fees were adopted by the City Council beginning in 1986, which required new development to pay its proportionate share of the costs associated with providing necessary public infrastructure. These fees provide capital revenues to pay for infrastructure demands placed on the city by new development. State law restricts these fees. The updated Infrastructure Improvement Plan (IIP) as adopted by Council, became effective August 1, 2014.

The city currently has six Development Impact Fee categories. They include:

- ◆ Streets – Components for the arterial street improvements, regional transportation improvements, and traffic signals.

- ◆ Police – Police Stations and Apparatus
- ◆ Fire – Fire Stations and Apparatus.
- ◆ Parks and Recreation – Components for community parks.
- ◆ Wastewater – Components for treatment projects, collection projects, and equipment.
- ◆ Water – Components for water development and water resource projects, support facilities, and equipment.

The state requires studies and audits which are also funded from these fees.

Grants – Grant funding is a contribution from one government unit or funding source to another. The contribution is usually made to support a specified program, but may be for more general purposes.

General Obligation (G.O.) Bonds – G.O. Bonds require voter approval and finance a variety of public capital projects. These bonds are a common method used to raise revenues for large-scale city projects.

Revenue Bonds – Revenue bonds can be issued for utility and street operations to support major capital improvements. These bonds are not secured by general taxing authority. Backing comes from specific revenues earmarked for their operations. Bond proceeds to support large water and wastewater utility projects are repaid from utility rate revenue. The city can also use Highway User Revenue Fund (HURF) revenue allocation to pay debt service on street revenue bonds. The city does not have HURF backed bonds.

Public Improvement Corporation (PIC) Bonds – PIC is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of city capital improvement projects. PIC bonds are secured by excise taxes or other undesignated general fund revenues. These bonds are used to acquire land and buildings and to construct improvements to such buildings.

Improvement District Funds – Improvement Districts are formed by a group of property owners to share in the cost of infrastructure improvements to their properties. Bonds are issued to finance these improvements, which are repaid by assessments on affected properties. Improvement District debt is paid for by a special assessment made against affected properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Operating Fund – These funds are used to support vital government and business type operations. Each year, the city identifies any one-time, non-recurring revenues from each of these fund types that may be used to support capital needs. These include funds such as the General Fund and Water and Wastewater operating funds.

DEBT SERVICE

Bond financing is primarily used to finance long term capital projects. The city’s debt plan analysis and bonding limits are determined by State statute, available revenues, ability to pay, and existing outstanding debt. When deciding which debt financing alternative is best when planning future bond sales and identifying available revenues for servicing principal and interest payments, there are several types of bonds. In the Capital Improvement Plan over the next ten years, there are new bond sales planned.

The city actively manages its debt portfolio. Debt is refinanced if doing so provides cost savings. In addition, the city has been taking steps to address the future budget capacity needed to pay principal on debt service payments associated with PIC bonds used to fund the baseball stadium. This is being done by increasing one-time capital expenditures funded by ongoing General Fund operating revenues of \$680,000 each year rather than through bonds. This setting aside of future budget capacity began in FY13 and reached \$3.4 million in FY17. The set-aside amount will peak in FY19, the year in which the first principal payment on the associated debt comes due. In FY17, this debt is being refinanced to achieve substantial savings and flatten the future payments. Some principle payments are advanced and as a result, \$1 million of the set-aside is now being used for the intended debt service. The goal here is to minimize the impact on the city’s ongoing operational activity by building the room in the budget to pay the debt service.

General Obligation (G.O.) Bonds

All projects funded property tax backed with General Obligation bonds require voter approval through a city-wide election.

Per Arizona’s State Constitution limits the total value of General Obligation bonds issued for water, wastewater, artificial light, open spaces, parks, playgrounds, recreational facilities, public safety, law enforcement, fire and emergency services facilities, and streets and transportation facilities purposes cannot exceed 20% of the assessed valuation. The total value of General Obligation bonds issued for all other purposes other than those listed above cannot exceed 6% of the assessed valuation.

The city has the following amounts as voter authorized and unissued bonds:

AUTHORIZED AND UNISSUED G.O. BONDS	
PROGRAM AREA:	Remaining Authorized and Unissued
Library, Municipal Building	\$ 45M
Parks & Recreational Facilities	\$ 32M
Storm Sewers & Bridge Drainage	\$ 18M
Fire Protection	\$ 17M
Public Safety - Police Only	\$ 10M
Street & Highway	\$ 8M
Transportation	\$ 3M
Sanitary Sewers	\$ 27M
Water System	\$ 8M
Remaining Voter Approved G.O. Bonds	\$168M

The city has its general obligation credit reviewed by two national bond rating agencies. In February 2015, the city’s G.O. bond ratings were upgraded by Standard & Poor’s. In April 2016, the city’s G.O. bond ratings were assigned a positive outlook by Moody’s - reflective of their view that the city’s strong financial profile may be consistent with that of a higher rating category. Higher ratings generate significant savings for the City of Goodyear in favorable interest rates.

GENERAL OBLIGATION BOND RATING (G.O.)	
Moody’s	Aa2
Standard and Poor’s	AA

Revenue Bonds

Revenue bonds are used to finance projects that have an identifiable revenue source. Most are used to fund utility projects, backed by user fees of the utility. Unlike G.O. bonds, there is not a limitation on the amount of water and sewer revenue bonds that may be issued. Similar to G.O. bonds, the interest rate is determined by the bond rating. In March 2014, Goodyear’s rating was raised by Standard & Poor’s and then in April 2016 the subordinate lien spur rating was separated to differentiate it from the senior lien rating as part of a Standard & Poor rating criterion change.

SENIOR LIEN REVENUE BOND RATING	
Moody’s	A1
Standard and Poor’s	AA-

SUBORDINATE LIEN REVENUE BOND RATING	
Moody’s	A2
Standard and Poor’s	A+

Public Improvement Corporation (PIC) Bonds

Public Improvement Corporation (PIC) is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of city CIP projects. PIC bonds are secured by excise tax or other undesignated General Fund revenues. These bonds can be without limitation as to interest rate or amount. Debt policies are in place and the bond market provides practical limits.

PUBLIC IMPROVEMENT CORPORATION (PIC) BOND RATING	
Moody's	Aa3
Standard and Poor's	AA-

Improvement District Bonds

Improvement District bonds are used to finance infrastructure projects for multiple property owners that have created an Improvement District. The creation of the district requires a majority of the owners within the proposed district to agree on the formation of the district. The debt service is paid by the collection of property assessments levied on the property within the district. In February 2014, Goodyear's rating was raised by Standard & Poor's to AA-.

IMPROVEMENT DISTRICT BOND RATING	
Moody's	A1
Standard and Poor's	A

Water Infrastructure Finance Authority (WIFA)

WIFA is a low interest loan provided by the Arizona Clean Water State Revolving Fund. These funds are eligible to fund: water and energy efficiency projects, green infrastructure, construction of wastewater treatment plants, wastewater facilities expansions, water reclamation facilities expansions and construction of district sewer collection systems.

**2017 - 2026 Capital Improvement Program
By Funds**

Funds	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Impact Fees - General Government	\$ 552,778	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,778
Impact Fees - Library	130,937	-	-	-	-	-	-	-	-	-	130,937
Impact Fees - Parks 2012	50,000	-	-	-	-	-	-	-	-	-	50,000
Impact Fees - Parks North & Central 2014	13,750	-	801,250	9,955,000	1,250	-	1,250	-	-	-	10,772,500
Impact Fees - Parks South 2014	374,840	394,030	407,020	581,610	722,530	1,336,015	500	-	-	-	3,816,545
Impact Fees - Fire North & Central 2014	5,500	-	500	-	500	4,020,000	821,000	640,500	-	-	5,488,000
Impact Fees - Fire South 2014	5,500	-	500	-	500	3,000,000	1,020,500	1,461,000	-	-	5,488,000
Impact Fees - Police 2014	2,528,389	-	750	4,530,861	270,750	270,000	270,750	270,000	-	-	8,141,500
Impact Fees - Streets North 2014	13,750	-	1,658,250	3,144,152	1,250	-	3,674,098	1,983,000	-	-	10,474,500
Impact Fees - Streets Central 2014	1,700,367	1,086,569	1,290,895	2,446,855	1,750	4,680,774	1,760,976	4,111,000	-	-	17,079,186
Impact Fees - Streets South 2014	627,077	467,474	481,980	476,281	1,200,750	-	750	3,926,000	-	-	7,180,312
Impact Fees - Transportation 2012	611,709	-	-	-	-	-	-	-	-	-	611,709
Impact Fees - Reclaimed Water	2,030,000	-	-	-	-	-	-	-	-	-	2,030,000
Impact Fees - Water 2012	-	518,501	-	-	-	-	-	-	-	-	518,501
Impact Fees - Water North & Central	4,416,232	1,463,330	23,919,976	1,453,104	1,985,682	7,562,332	11,320,960	9,908,425	-	-	62,030,041
Impact Fees - Water South	2,694,191	3,550,433	4,418,292	5,345,072	935,298	9,994,981	8,102,451	14,501,196	-	-	49,541,914
Impact Fees - Wastewater Pre 2012	770,000	-	-	-	-	-	-	-	-	-	770,000
Impact Fees - Wastewater North & Central	8,914,041	1,000,000	804,250	800,000	1,504,250	9,852,154	1,833,096	1,855,625	-	-	26,563,416
Impact Fees - Wastewater South	761,135	832,140	864,210	1,163,455	1,349,625	1,476,178	1,250	6,200,000	-	-	12,647,993
Impact Fees - Wastewater 2012	146,117	-	-	-	-	-	-	-	-	-	146,117
GO Bonds	-	710,000	13,789,494	8,365,758	500,000	-	-	-	-	-	23,365,252
Water Developer Reimbursement	2,813,900	1,118,100	-	-	-	-	-	-	-	-	3,932,000
Water Bonds	13,808,000	16,177,000	5,539,000	3,154,000	-	-	-	-	-	-	38,678,000
Wastewater CIP	34,608	-	-	-	-	-	-	-	-	-	34,608
Wastewater Bonds	-	4,987,600	1,255,000	1,257,400	-	-	-	-	-	-	7,500,000
Miscellaneous CIP	160,000	-	-	-	-	-	-	-	-	-	160,000
Total Capital Funds	\$ 43,162,821	\$ 32,305,177	\$ 55,231,367	\$ 42,673,548	\$ 8,474,135	\$ 42,192,434	\$ 28,807,581	\$ 44,856,746	\$ -	\$ -	\$ 297,703,809

**2017 - 2026 Capital Improvement Program
By Funds**

Funds	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Water Operations	\$ 1,603,083	\$ 1,625,741	\$ 1,665,994	\$ 1,707,454	\$ 284,000	\$ 284,000	\$ 284,000	\$ 284,000	\$ 284,000	\$ -	\$ 8,022,272
Wastewater Operations	7,055,249	1,461,571	1,421,086	1,421,086	1,421,086	1,421,086	1,421,086	1,421,086	-	-	17,043,336
Total Enterprise Funds	\$ 8,658,332	\$ 3,087,312	\$ 3,087,080	\$ 3,128,540	\$ 1,705,086	\$ 1,705,086	\$ 1,705,086	\$ 1,705,086	\$ 284,000	\$ -	\$ 25,065,608
General Fund	\$ 20,991,879	\$ 6,356,737	\$ 1,888,422	\$ 1,649,000	\$ 1,860,000	\$ 3,241,948	\$ 2,449,065	\$ 2,967,698	\$ 2,360,000	\$ 2,569,303	\$ 46,334,052
Total General Funds	\$ 20,991,879	\$ 6,356,737	\$ 1,888,422	\$ 1,649,000	\$ 1,860,000	\$ 3,241,948	\$ 2,449,065	\$ 2,967,698	\$ 2,360,000	\$ 2,569,303	\$ 46,334,052
Miscellaneous Grants	\$ 168,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,300
Total Grant Funds	\$ 168,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,300
TOTAL	\$ 72,981,332	\$ 41,749,226	\$ 60,206,869	\$ 47,451,088	\$ 12,039,221	\$ 47,139,468	\$ 32,961,732	\$ 49,529,530	\$ 2,644,000	\$ 2,569,303	\$ 369,271,769

**2017 - 2026 Capital Improvement Program
By Programs**

Program	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Arts & Parks	\$ 4,951,349	\$ 1,104,030	\$ 13,316,875	\$ 18,962,368	\$ 782,030	\$ 1,396,015	\$ 649,065	\$ 60,000	\$ 60,000	\$ 75,000	\$ 41,356,732
Facilities & Technology	10,655,813	60,000	1,764,139	4,530,861	795,000	7,290,000	2,135,500	2,371,500	-	-	29,602,813
Streets	12,539,286	7,850,780	5,255,797	7,656,288	3,000,000	7,862,722	7,232,074	12,927,698	2,300,000	2,494,303	69,118,948
Water	27,214,234	24,453,105	35,531,012	11,659,630	3,192,730	17,841,313	19,695,161	24,693,621	284,000	-	164,564,806
Wastewater	17,620,650	8,281,311	4,339,046	4,641,941	4,269,461	12,749,418	3,249,932	9,476,711	-	-	64,628,470
TOTAL	\$ 72,981,332	\$ 41,749,226	\$ 60,206,869	\$ 47,451,088	\$ 12,039,221	\$ 47,139,468	\$ 32,961,732	\$ 49,529,530	\$ 2,644,000	\$ 2,569,303	\$ 369,271,769

**Arts & Parks
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Public Art Projects	\$ 271,272	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 75,000	\$ 826,272
Irrigation Improvements (Parks Right of Ways) Phase II	-	-	-	-	-	-	589,065	-	-	-	589,065
ROW Median Landscaping (Litchfield Rd South of Western)	212,000	-	-	-	-	-	-	-	-	-	212,000
Monument Sign Installation	23,300	-	-	-	-	-	-	-	-	-	23,300
100 Acre Site Plan	100,000	-	-	-	-	-	-	-	-	-	100,000
Estrella Foothills Park-Children's Playground	120,000	-	-	-	-	-	-	-	-	-	120,000
Newland Reimbursement EMR Park	369,340	394,030	406,520	581,610	722,030	1,336,015	-	-	-	-	3,809,545
Central Goodyear 30-Acre Park Recreation Center	-	-	800,000	10,416,101	-	-	-	-	-	-	11,216,101
Community Aquatic Facility	-	650,000	11,460,355	-	-	-	-	-	-	-	12,110,355
Library Growth Related	65,000	-	590,000	7,904,657	-	-	-	-	-	-	8,494,657
Community Park Site Plan	50,000	-	-	-	-	-	-	-	-	-	50,000
Asset Management Facilities and Parks	825,000	-	-	-	-	-	-	-	-	-	825,000
Asset Management - ROW	2,689,500	-	-	-	-	-	-	-	-	-	2,689,500
Library Build Out Exterior	65,937	-	-	-	-	-	-	-	-	-	65,937
Bullard Wash Developer Contribution	160,000	-	-	-	-	-	-	-	-	-	160,000
Total Projects	\$ 4,951,349	\$ 1,104,030	\$ 13,316,875	\$ 18,962,368	\$ 782,030	\$ 1,396,015	\$ 649,065	\$ 60,000	\$ 60,000	\$ 75,000	\$ 41,356,732
Funds											
CIP - Development Contribution Admin	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
General Fund	4,224,650	60,000	60,000	60,000	60,000	60,000	649,065	60,000	60,000	75,000	5,368,715
GO Bonds	-	650,000	12,050,355	8,365,758	-	-	-	-	-	-	21,066,113
Impact Fee - Library	130,937	-	-	-	-	-	-	-	-	-	130,937
Impact Fee - Parks 2012	50,000	-	-	-	-	-	-	-	-	-	50,000
Impact Fee - Parks North & Central 2014	-	-	800,000	9,955,000	-	-	-	-	-	-	10,755,000
Impact Fee - Parks South 2014	369,340	394,030	406,520	581,610	722,030	1,336,015	-	-	-	-	3,809,545
Water Operations	16,422	-	-	-	-	-	-	-	-	-	16,422
Total Funds	\$ 4,951,349	\$ 1,104,030	\$ 13,316,875	\$ 18,962,368	\$ 782,030	\$ 1,396,015	\$ 649,065	\$ 60,000	\$ 60,000	\$ 75,000	\$ 41,356,732

**Facilities & Technology
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Fire Station 181-Renovation	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Fire Station Harrison and Citrus	-	-	-	-	-	4,020,000	-	-	-	-	4,020,000
Fire Apparatus	-	-	-	-	-	-	820,500	2,101,500	-	-	2,922,000
Command Fire Station Willis and Rainbow Valley Rd.	-	-	-	-	-	3,000,000	1,020,000	-	-	-	4,020,000
Police Operations Building-Phase I	5,270,139	-	-	-	-	-	-	-	-	-	5,270,139
Police Building Phase II	-	60,000	1,739,139	4,260,861	500,000	-	-	-	-	-	6,560,000
Police Apparatus	-	-	-	270,000	270,000	270,000	270,000	270,000	-	-	1,350,000
Impact Fee Audit	25,000	-	25,000	-	25,000	-	25,000	-	-	-	100,000
Impact Fee Study	250,000	-	-	-	-	-	-	-	-	-	250,000
ERP Solution	3,910,674	-	-	-	-	-	-	-	-	-	3,910,674
Total Projects	\$ 10,655,813	\$ 60,000	\$ 1,764,139	\$ 4,530,861	\$ 795,000	\$ 7,290,000	\$ 2,135,500	\$ 2,371,500	\$ -	\$ -	\$ 29,602,813
Funds											
General Fund	\$ 7,307,896	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,307,896
GO Bonds	-	60,000	1,739,139	-	500,000	-	-	-	-	-	2,299,139
Impact Fee - Fire North & Central 2014	5,500	-	500	-	500	4,020,000	821,000	640,500	-	-	5,488,000
Impact Fee - Fire South 2014	5,500	-	500	-	500	3,000,000	1,020,500	1,461,000	-	-	5,488,000
Impact Fee - General Government	552,778	-	-	-	-	-	-	-	-	-	552,778
Impact Fee - Parks North & Central 2014	13,750	-	1,250	-	1,250	-	1,250	-	-	-	17,500
Impact Fee - Parks South 2014	5,500	-	500	-	500	-	500	-	-	-	7,000
Impact Fee - Police 2014	2,528,389	-	750	4,530,861	270,750	270,000	270,750	270,000	-	-	8,141,500
Impact Fee - Streets Central 2014	19,250	-	1,750	-	1,750	-	1,750	-	-	-	24,500
Impact Fee - Streets North 2014	13,750	-	1,250	-	1,250	-	1,250	-	-	-	17,500
Impact Fee - Streets South 2014	8,250	-	750	-	750	-	750	-	-	-	10,500
Impact Fees - Wastewater North & Central	46,750	-	4,250	-	4,250	-	4,250	-	-	-	59,500
Impact Fees - Wastewater South	13,750	-	1,250	-	1,250	-	1,250	-	-	-	17,500
Impact Fees - Water North & Central	74,250	-	6,750	-	6,750	-	6,750	-	-	-	94,500
Impact Fees - Water South	60,500	-	5,500	-	5,500	-	5,500	-	-	-	77,000
Total Funds	\$ 10,655,813	\$ 60,000	\$ 1,764,139	\$ 4,530,861	\$ 795,000	\$ 7,290,000	\$ 2,135,500	\$ 2,371,500	\$ -	\$ -	\$ 29,602,813



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**Streets
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Bullard Ave & Van Buren Intersection Improvements	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Yuma Cotton Lane to Sarival	-	-	-	-	-	2,193,000	-	-	-	-	2,193,000
Fiber Project: Yuma (Estrella to Cotton) and Cotton (Yuma to Canyon Trails Blvd/Lilac St)	50,000	109,566	-	-	-	-	-	-	-	-	159,566
Pavement Management Program	1,800,000	1,800,000	1,800,000	1,580,000	1,800,000	988,948	1,800,000	1,800,000	1,800,000	1,800,000	16,968,948
New Potential Warranted Traffic Signals	532,126	548,090	-	-	-	-	-	-	500,000	694,303	2,274,519
Cotton Lane and Lower Buckeye Road Traffic Signal	532,126	-	-	-	-	-	-	-	-	-	532,126
Bullard Ave Storm Water Retention Basins - Yuma to Van Buren	30,000	-	-	-	-	-	-	-	-	-	30,000
Yuma and Cotton Northwest Corner Drainage Improvements	125,000	-	-	-	-	-	-	-	-	-	125,000
Van Buren Street, Estrella Parkway to Sarival	300,000	1,700,000	-	-	-	-	-	-	-	-	2,000,000
Riggs Road Survey and Repair	160,000	-	-	-	-	-	-	-	-	-	160,000
Developer Deposits for Anticipated Projects	1,532,847	137,079	28,422	9,000	-	-	-	1,107,698	-	-	2,815,046
SR303 Restore Roadways	144,000	902,002	-	-	-	-	-	-	-	-	1,046,002
Sarival: Van Buren - I10	2,625,431	-	-	-	-	-	-	-	-	-	2,625,431
McDowell Rd @ Citrus Rd.	-	-	1,657,000	-	-	-	-	-	-	-	1,657,000
McDowell Rd: Citrus to Loop 303	-	-	-	1,414,152	-	-	3,672,848	-	-	-	5,087,000
Indian School Rd @ Cotton Lane	-	-	-	1,730,000	-	-	-	-	-	-	1,730,000
Indian School: Loop 303 to West of Sarival Rd.	-	-	-	-	-	-	-	1,983,000	-	-	1,983,000
Yuma Rd. @ Bullard Ave.	-	-	1,289,145	724,855	-	-	-	-	-	-	2,014,000
Sarival Avenue: Jefferson Street to Yuma Rd	-	-	-	1,722,000	-	-	-	-	-	-	1,722,000
Citrus Rd: McDowell Rd to Van Buren St	-	-	-	-	-	2,316,774	1,759,226	-	-	-	4,076,000
Van Buren St. @ Litchfield Road	-	-	-	-	-	2,364,000	-	-	-	-	2,364,000
MC85 @ Estrella Pkwy	-	-	-	-	-	-	-	1,639,000	-	-	1,639,000
Van Buren St. Citrus Rd to Cotton Ln.	-	-	-	-	-	-	-	2,472,000	-	-	2,472,000
Misc Developer Reimbursements	242,491	-	-	-	-	-	-	-	-	-	242,491
GF Loan Repayment Sarival Ave I-10 to Van Buren	-	1,086,569	-	-	-	-	-	-	-	-	1,086,569
3 Signlization EMR along Estrella Parkway	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
Willis Road: Calistoga to Rainbow Valley	-	-	-	-	-	-	-	3,926,000	-	-	3,926,000
Newland Streets Reimbursement	432,022	467,474	481,230	476,281	-	-	-	-	-	-	1,857,007

**Streets
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Roadway to Sonoran Valley (EIS Study)	28,234	-	-	-	-	-	-	-	-	-	28,234
Fiber SR303 Camelback to Indian School	6,709	-	-	-	-	-	-	-	-	-	6,709
Traffic Control Speed Bump	50,000	-	-	-	-	-	-	-	-	-	50,000
Goodyear Blvd NW Quad Improvement Phase I and II	2,255,000	-	-	-	-	-	-	-	-	-	2,255,000
Elwood: Estrella & Sarival	320,000	-	-	-	-	-	-	-	-	-	320,000
Indian School Rd: S303 to Sarival Widening	500,000	-	-	-	-	-	-	-	-	-	500,000
Various Median Improvements	175,000	-	-	-	-	-	-	-	-	-	175,000
Van Buren: Estrella to Cotton Lane (Signals)	30,000	-	-	-	-	-	-	-	-	-	30,000
Earl and Bullard Traffic Signal	500,000	-	-	-	-	-	-	-	-	-	500,000
Canada Village Lighting	168,300	-	-	-	-	-	-	-	-	-	168,300
Total Projects	\$ 12,539,286	\$ 7,850,780	\$ 5,255,797	\$ 7,656,288	\$ 3,000,000	\$ 7,862,722	\$ 7,232,074	\$ 12,927,698	\$ 2,300,000	\$ 2,494,303	\$ 69,118,948
Funds											
CDBG Grants	\$ 168,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,300
General Fund	9,459,333	6,296,737	1,828,422	1,589,000	1,800,000	3,181,948	1,800,000	2,907,698	2,300,000	2,494,303	33,657,441
Impact Fee - Streets Central 2014	1,681,117	1,086,569	1,289,145	2,446,855	-	4,680,774	1,759,226	4,111,000	-	-	17,054,686
Impact Fee - Streets North 2014	-	-	1,657,000	3,144,152	-	-	3,672,848	1,983,000	-	-	10,457,000
Impact Fee - Streets South 2014	618,827	467,474	481,230	476,281	1,200,000	-	-	3,926,000	-	-	7,169,812
Impact Fee - Transportation 2012	611,709	-	-	-	-	-	-	-	-	-	611,709
Total Funds	\$ 12,539,286	\$ 7,850,780	\$ 5,255,797	\$ 7,656,288	\$ 3,000,000	\$ 7,862,722	\$ 7,232,074	\$ 12,927,698	\$ 2,300,000	\$ 2,494,303	\$ 69,118,948

**Water
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Install of 36" pipeline	\$ -	\$ -	\$ 16,416,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,416,240
Well #3 2 MGD	-	-	-	-	174,657	989,723	-	-	-	-	1,164,380
Well #3 Arsenic Treatment 1.5 MGD	-	-	-	-	623,775	3,534,725	-	-	-	-	4,158,500
Citrus & Harrison - Silva Site Booster 6MGD	-	-	-	-	-	266,700	-	1,511,300	-	-	1,778,000
Citrus Harrison - Silva Site Booster 2 MG	-	-	-	-	-	133,350	755,650	-	-	-	889,000
Citrus & Harrison Silva Site Reservoir 2MG	-	-	-	-	-	609,000	3,451,000	-	-	-	4,060,000
Well #4 2 MGD	-	-	-	-	-	174,657	989,723	-	-	-	1,164,380
Well #4 Arsenic Treatment 2 MGD	-	-	-	-	-	673,677	3,817,503	-	-	-	4,491,180
Well #5 2 MGD	-	-	-	-	-	-	174,657	989,723	-	-	1,164,380
Well #5 Arsenic Treatment 2 MGD	-	-	-	-	-	-	673,677	3,817,503	-	-	4,491,180
Lower Buckeye & Cotton Site #12 Booster 4 MGD	-	-	-	-	-	-	271,500	1,538,500	-	-	1,810,000
Debt Service - Impact Fee Share	282,830	282,830	282,830	272,604	-	-	-	-	-	-	1,121,094
Debt Service GRIC - Impact Fee Share	1,180,500	1,180,500	1,180,500	1,180,500	1,180,500	1,180,500	1,180,500	2,051,399	-	-	10,314,899
WTP Capacity (6.7MGD)	-	-	6,033,656	-	-	-	-	-	-	-	6,033,656
Site #18 Reservoir 2.0 MGD	-	518,501	-	-	-	-	-	-	-	-	518,501
RO Facility	-	-	-	-	-	7,635,514	-	-	-	-	7,635,514
Southern Solutions Brine Beds	-	-	-	-	-	2,359,467	2,359,467	-	-	-	4,718,934
Transmission Mains	-	-	-	-	-	-	4,685,295	-	-	-	4,685,295
Cotton Lane "20 Transmission Main	-	-	-	-	-	-	-	1,900,000	-	-	1,900,000
Rainbow Valley & Site #13 Booster	-	-	-	-	-	-	-	1,750,000	-	-	1,750,000
Southern Solution Well #1	-	-	-	-	-	-	-	1,750,000	-	-	1,750,000
Southern Solution Well #2	-	-	-	-	-	-	-	1,750,000	-	-	1,750,000
Southern Solution Well #3	-	-	-	-	-	-	-	1,750,000	-	-	1,750,000
Site #13 Storage Tank	-	-	-	-	-	-	-	1,500,022	-	-	1,500,022
12" Brine Line	-	-	-	-	-	-	-	1,275,928	-	-	1,275,928
Estrella Parkway Transmission Main	-	-	-	-	-	-	1,052,189	-	-	-	1,052,189
Cotton Lane to Site #13	-	-	-	-	-	-	-	720,000	-	-	720,000
Southern Solution Raw Water Storage Tank	-	-	-	-	-	-	-	500,000	-	-	500,000
Southern Solution (Development & Design)	-	-	-	-	-	-	-	433,162	-	-	433,162
Waterman Facilities Site Plan	-	-	-	-	-	-	-	277,084	-	-	277,084
Rainbow Valley Pump (2500 gpm)	-	-	-	-	-	-	-	200,000	-	-	200,000

**Water
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Waterman - Facility Design Completion	-	-	-	-	-	-	-	150,000	-	-	150,000
Southern Solution Raw Water Tank	-	-	-	-	-	-	-	150,000	-	-	150,000
Parallel Main to Park Building	-	-	-	-	-	-	-	125,000	-	-	125,000
Newland Zone 3 Reimbursement	2,633,691	3,550,433	4,412,792	5,345,072	929,798	-	-	-	-	-	16,871,786
Site #13 Offsite	-	-	-	-	-	-	-	270,000	-	-	270,000
CAP Subcontract Capital Charges	284,000	284,000	284,000	284,000	284,000	284,000	284,000	284,000	284,000	-	2,556,000
Oversizing Lines	515,000	530,450	546,364	562,755	-	-	-	-	-	-	2,154,569
Differential Impact Fee Credits	787,661	811,291	835,630	860,699	-	-	-	-	-	-	3,295,281
Well #18B Casing and Screen Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Site #12 Pumps (+ 1,800 GPM)	100,000	627,000	-	-	-	-	-	-	-	-	727,000
8-Inch Brine Line for RO Concentrate	75,000	355,000	-	-	-	-	-	-	-	-	430,000
Site #12 - Well B	6,108,000	-	-	-	-	-	-	-	-	-	6,108,000
Booster Pump Stations "Cans"	-	-	-	150,000	-	-	-	-	-	-	150,000
Corrosion Evaluation Study	-	-	-	100,000	-	-	-	-	-	-	100,000
Create DMOM plan	-	-	-	2,904,000	-	-	-	-	-	-	2,904,000
Replace Mains in Sarival Estates	-	-	-	-	-	-	-	-	-	-	-
Well #3 Re-drill and Re-equip	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000
1.2 MG Storage Capacity for North Service Area	-	-	4,539,000	-	-	-	-	-	-	-	4,539,000
Well #1 Re-drill and Re-equip	-	6,108,000	-	-	-	-	-	-	-	-	6,108,000
Additional 1000 GPM Pump at Site #13	-	798,000	-	-	-	-	-	-	-	-	798,000
Bullard RO Campus Stainless Steel Piping Improvements	60,000	-	-	-	-	-	-	-	-	-	60,000
Bullard RO Campus Filter	75,000	-	-	-	-	-	-	-	-	-	75,000
Well #18A Casing and Screen Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Site #12 - Well A	700,000	5,408,000	-	-	-	-	-	-	-	-	6,108,000
Booster Pump Station #13	250,000	-	-	-	-	-	-	-	-	-	250,000
Reservoir Rehabilitation	-	-	-	-	-	-	-	-	-	-	-
Well #19 Production Improvement	300,000	-	-	-	-	-	-	-	-	-	300,000
Liberty Potable Interconnect	390,000	-	-	-	-	-	-	-	-	-	390,000
Liberty Non-Potable Interconnect	750,000	-	-	-	-	-	-	-	-	-	750,000
Adaman Well #3	2,813,900	3,999,100	-	-	-	-	-	-	-	-	6,813,000
CAP Direct Delivery	3,000,000	-	-	-	-	-	-	-	-	-	3,000,000
Vadose Injection Well Project - Phase I	2,030,000	-	-	-	-	-	-	-	-	-	2,030,000
Site #12 Booster 9	2,078,000	-	-	-	-	-	-	-	-	-	2,078,000

**Water
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
West Goodyear Water Line Credits	800,652	-	-	-	-	-	-	-	-	-	800,652
Total Projects	\$ 27,214,234	\$ 24,453,105	\$ 35,531,012	\$ 11,659,630	\$ 3,192,730	\$ 17,841,313	\$ 19,695,161	\$ 24,693,621	\$ 284,000	\$ -	\$ 164,564,806
Funds											
Developer Reimbursement	\$ 2,813,900	\$ 1,118,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,932,000
FY16 Water Bonds	13,808,000	16,177,000	5,539,000	3,154,000	-	-	-	-	-	-	38,678,000
Impact Fees - Water 2012	-	518,501	-	-	-	-	-	-	-	-	518,501
Impact Fees - Water North & Central	4,341,982	1,463,330	23,913,226	1,453,104	1,978,932	7,562,332	11,314,210	9,908,425	-	-	61,935,541
Impact Fees - Water South	2,633,691	3,550,433	4,412,792	5,345,072	929,798	9,994,981	8,096,951	14,501,196	-	-	49,464,914
Reclaimed Water - Impact Fees	2,030,000	-	-	-	-	-	-	-	-	-	2,030,000
Water Operations	1,586,661	1,625,741	1,665,994	1,707,454	284,000	284,000	284,000	284,000	284,000	-	8,005,850
Total Funds	\$ 27,214,234	\$ 24,453,105	\$ 35,531,012	\$ 11,659,630	\$ 3,192,730	\$ 17,841,313	\$ 19,695,161	\$ 24,693,621	\$ 284,000	\$ -	\$ 164,564,806



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**Wastewater
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Debt Service - Impact Fee Share	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,855,625	\$ -	\$ -	\$ 7,955,625
GWRP Expansion 6 to 8 MGD	-	-	-	-	-	8,352,154	328,846	-	-	-	8,681,000
GWRP Expansion 4 to 6 MGD	7,200,000	-	-	-	-	-	-	-	-	-	7,200,000
Vadose Injection Well Project - Phase II	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Corgett RF Expansion	-	-	-	-	-	-	-	6,200,000	-	-	6,200,000
Newland WW Reimbursement	747,385	832,140	862,960	1,163,455	1,348,375	1,476,178	-	-	-	-	6,430,493
Differential Impact Fee Credits	671,086	671,086	671,086	671,086	671,086	671,086	671,086	671,086	-	-	5,368,688
Oversizing Lines	500,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	-	-	5,750,000
Goodyear WRF South Aerobic Digester Liner	116,300	198,700	-	-	-	-	-	-	-	-	315,000
Rainbow Valley WRF Aeration Basin Improvements	237,600	-	-	-	-	-	-	-	-	-	237,600
LS 12 Rainbow Valley - Lift Station Rehabilitation	22,000	125,800	-	-	-	-	-	-	-	-	147,800
Litchfield Road 12" Gravity Sewer Line Repair	70,300	119,700	-	-	-	-	-	-	-	-	190,000
Manhole Rehabilitation or Replacements	500,000	500,000	500,000	1,000,000	-	-	-	-	-	-	2,500,000
Perryville Grinder Station	25,000	275,000	-	-	-	-	-	-	-	-	300,000
Corgett WRF Influent Pump Station/Headwork Upgrades	793,400	-	-	-	-	-	-	-	-	-	793,400
Rainbow Valley WRF Return Activated/Waste Activated Sludge Pump Station Improvements	51,700	-	-	-	-	-	-	-	-	-	51,700
Rainbow Valley WRF Solids Handling Area Improvements	63,200	-	-	-	-	-	-	-	-	-	63,200
Rainbow Valley WRF - Waterline Extension	123,500	-	-	-	-	-	-	-	-	-	123,500
LS 5 BioFlora Lift Station - Pump Replacement	184,000	-	-	-	-	-	-	-	-	-	184,000
Goodyear WRF Solids Handling - New Centrifuge	1,204,300	-	-	-	-	-	-	-	-	-	1,204,300
Rainbow Valley WRF Influent Pump Station	35,100	-	-	-	-	-	-	-	-	-	35,100
Goodyear WRF Solids Handling Facility Upgrade	150,000	1,201,900	-	-	-	-	-	-	-	-	1,351,900
Wells Fargo Lift Station and Force Main Rehabilitation	159,000	397,000	-	-	-	-	-	-	-	-	556,000
Quarter Section 59 - Sewer Pipe Rehabilitation or Replacements	112,666	1,487,334	-	-	-	-	-	-	-	-	1,600,000
Rainbow Valley WRF - Sludge Holding Tanks	58,349	99,351	-	-	-	-	-	-	-	-	157,700
Implementation of CMOM	225,000	-	-	-	-	-	-	-	-	-	225,000
LS 13 Las Brisas Lift Station	-	-	102,000	-	-	-	-	-	-	-	102,000

**Wastewater
Capital Improvement Program Summary**

Project Listing	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Rainbow Valley WRF - Disc Filter Replacement	-	-	552,000	-	-	-	-	-	-	-	552,000
LS 2 Del Camino Lift Station - Rehabilitation	-	-	-	70,000	-	-	-	-	-	-	70,000
LS12 - Rainbow Valley LS Pump Replacement	-	101,000	101,000	101,000	-	-	-	-	-	-	303,000
Corgett WRF Scum Pump Station Improvements	-	-	-	86,400	-	-	-	-	-	-	86,400
Corgett WRF Chlorine Contact Basin Upgrades	-	157,300	-	-	-	-	-	-	-	-	157,300
LS 3 Palm Valley Lift Station - Pump Replacement	-	90,000	-	-	-	-	-	-	-	-	90,000
LS 6 Lost - Lift Station Upgrade	-	275,000	-	-	-	-	-	-	-	-	275,000
GWRF N Digester Rehabilitation	621,000	-	-	-	-	-	-	-	-	-	621,000
CWRF Aeration Dome Rehabilitation	1,063,600	-	-	-	-	-	-	-	-	-	1,063,600
Brine Management Wetland - Bureau Of Reclamation Grant	92,000	-	-	-	-	-	-	-	-	-	92,000
West Goodyear Wastewater Line Credits	1,667,291	-	-	-	-	-	-	-	-	-	1,667,291
SAT Site #1	22,608	-	-	-	-	-	-	-	-	-	22,608
GWRF 2 MGD Expansion Design	904,265	-	-	-	-	-	-	-	-	-	904,265
Total Projects	\$ 17,620,650	\$ 8,281,311	\$ 4,339,046	\$ 4,641,941	\$ 4,269,461	\$ 12,749,418	\$ 3,249,932	\$ 9,476,711	\$ -	\$ -	\$ 64,628,470
Funds											
FY16 Wastewater Bond	\$ -	\$ 4,987,600	\$ 1,255,000	\$ 1,257,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500,000
Impact Fees - Wastewater 2012	146,117	-	-	-	-	-	-	-	-	-	146,117
Impact Fees - Wastewater North & Central	8,867,291	1,000,000	800,000	800,000	1,500,000	9,852,154	1,828,846	1,855,625	-	-	26,503,916
Impact Fees - Wastewater South	747,385	832,140	862,960	1,163,455	1,348,375	1,476,178	-	6,200,000	-	-	12,630,493
Wastewater - Impact Fees	770,000	-	-	-	-	-	-	-	-	-	770,000
Wastewater CIP	34,608	-	-	-	-	-	-	-	-	-	34,608
Wastewater Operations	7,055,249	1,461,571	1,421,086	1,421,086	1,421,086	1,421,086	1,421,086	1,421,086	-	-	17,043,336
Total Funds	\$ 17,620,650	\$ 8,281,311	\$ 4,339,046	\$ 4,641,941	\$ 4,269,461	\$ 12,749,418	\$ 3,249,932	\$ 9,476,711	\$ -	\$ -	\$ 64,628,470

To obtain a more in-depth view of our Capital Improvement Plan including details on individual projects, please visit our website.

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City Budget Schedules

**CITY OF GOODYEAR
SCHEDULE 1
FY17 ANNUAL BUDGET
TOTAL SOURCES AND USES**

	REVENUES				EXPENDITURES								Estimated Ending Balance June 30, 2017
	Beginning Balance July 1, 2016	Projected Revenues	Transfers In	Total Sources	Operations	Capital Improvement Projects	One-Time Supplementals + Operating Carryover	Long-Term Debt	Contingency	Total Expenditures	Transfers Out	Total Uses	
GENERAL FUNDS													
General Fund	\$ 45,735,338	\$ 89,126,946	\$ 2,800,000	\$ 137,662,284	\$ 70,882,051	\$ 20,991,879	\$ 6,621,243	\$ 1,423,547	\$ 17,800,000	\$ 117,718,720	\$ 19,767,989	\$ 137,486,709	\$ 175,575
Fleet Asset Management Reserve	\$ 2,611,784	-	2,000,000	\$ 4,611,784	\$ 3,376,000	-	31,000	-	-	\$ 3,407,000	-	\$ 3,407,000	\$ 1,204,784
Technology Asset Management Reserve	\$ 458,301	-	1,750,000	\$ 2,208,301	\$ 818,000	-	-	-	-	\$ 818,000	-	\$ 818,000	\$ 1,390,301
Parks Asset Management Reserve	\$ 1,041,892	-	2,250,000	\$ 3,291,892	\$ 616,000	-	712,392	-	-	\$ 1,328,392	-	\$ 1,328,392	\$ 1,963,500
Police Asset Management Reserve	\$ -	-	2,260,000	\$ 2,260,000	\$ 116,000	-	-	-	-	\$ 116,000	-	\$ 116,000	\$ 2,144,000
Fire Asset Management Reserve	\$ -	-	800,000	\$ 800,000	\$ 738,000	-	-	-	-	\$ 738,000	-	\$ 738,000	\$ 62,000
Risk Reserve	\$ 1,089,134	-	-	\$ 1,089,134	\$ 1,089,134	-	-	-	-	\$ 1,089,134	-	\$ 1,089,134	\$ -
TOTAL GENERAL FUNDS	\$ 50,936,449	\$ 89,126,946	\$ 11,860,000	\$ 151,923,395	\$ 77,635,185	\$ 20,991,879	\$ 7,364,635	\$ 1,423,547	\$ 17,800,000	\$ 125,215,246	\$ 19,767,989	\$ 144,983,235	\$ 6,940,160
SPECIAL REVENUE FUNDS													
Impound Fund	\$ 239,155	\$ 120,000	\$ -	\$ 359,155	\$ 277,598	\$ -	\$ -	\$ -	\$ -	\$ 277,598	\$ -	\$ 277,598	\$ 81,557
Highway User Revenue Fund (HURF)	\$ -	4,269,076	1,228,568	\$ 5,497,644	\$ 5,208,544	-	289,100	-	-	\$ 5,497,644	-	\$ 5,497,644	\$ -
Arizona Lottery Funds	\$ 661,696	191,527	-	\$ 853,223	\$ 129,407	-	-	-	-	\$ 129,407	-	\$ 129,407	\$ 723,816
Park and Ride Marquee	\$ 845,710	100,500	-	\$ 946,210	\$ -	-	-	-	-	\$ -	-	\$ -	\$ 946,210
Court Enhancement Fund	\$ 103,140	42,000	-	\$ 145,140	\$ 85,000	-	-	-	-	\$ 85,000	-	\$ 85,000	\$ 60,140
Judicial Collection Enhancement Fund (JCEF)	\$ 85,921	13,000	-	\$ 98,921	\$ 60,000	-	-	-	-	\$ 60,000	-	\$ 60,000	\$ 38,921
Fill the Gap	\$ 89,324	8,000	-	\$ 97,324	\$ 9,000	-	-	-	-	\$ 9,000	-	\$ 9,000	\$ 88,324
Officer Safety Equipment	\$ 43,868	13,000	-	\$ 56,868	\$ 53,942	-	-	-	-	\$ 53,942	-	\$ 53,942	\$ 2,926
Miscellaneous Grants	\$ -	293,300	-	\$ 293,300	\$ 125,000	168,300	-	-	-	\$ 293,300	-	\$ 293,300	\$ -
TOTAL SPECIAL REVENUE	\$ 2,068,814	\$ 5,050,403	\$ 1,228,568	\$ 8,347,785	\$ 5,948,491	\$ 168,300	\$ 289,100	\$ -	\$ -	\$ 6,405,891	\$ -	\$ 6,405,891	\$ 1,941,894
DEBT SERVICE FUNDS													
Secondary Property Tax	\$ (42,309)	\$ 4,991,799	\$ -	\$ 4,949,490	\$ -	\$ -	\$ -	\$ 4,949,490	\$ -	\$ 4,949,490	\$ -	\$ 4,949,490	\$ -
McDowell Improvement District	\$ 111,692	3,540,051	-	\$ 3,651,743	\$ -	-	-	3,540,051	-	\$ 3,540,051	-	\$ 3,540,051	\$ 111,692
TOTAL DEBT SERVICE	\$ 69,383	\$ 8,531,850	\$ -	\$ 8,601,233	\$ -	\$ -	\$ -	\$ 8,489,541	\$ -	\$ 8,489,541	\$ -	\$ 8,489,541	\$ 111,692
ENTERPRISE FUNDS													
Water	\$ 2,402,621	\$ 16,154,730	\$ -	\$ 18,557,351	\$ 8,393,680	\$ 1,603,083	\$ 340,495	\$ 5,947,597	\$ -	\$ 16,284,855	\$ 700,000	\$ 16,984,855	\$ 1,572,496
Wastewater	\$ 9,546,102	14,276,876	-	\$ 23,822,978	\$ 5,113,923	7,055,249	254,800	5,150,832	-	\$ 17,574,804	1,200,000	\$ 18,774,804	\$ 5,048,174
Wastewater Reserve	\$ 112,410	-	-	\$ 112,410	\$ -	-	-	-	-	\$ -	-	\$ -	\$ 112,410
Sanitation	\$ 1,525,737	7,496,741	-	\$ 9,022,478	\$ 6,184,087	-	143,000	-	-	\$ 6,327,087	900,000	\$ 7,227,087	\$ 1,795,391
Stadium	\$ -	2,277,733	8,579,421	\$ 10,857,154	\$ 4,047,978	-	380,000	6,429,176	-	\$ 10,857,154	-	\$ 10,857,154	\$ -
Stadium - Capital	\$ 472,975	-	900,000	\$ 1,372,975	\$ 415,000	-	-	-	-	\$ 415,000	-	\$ 415,000	\$ 957,975
TOTAL ENTERPRISE FUNDS	\$ 14,059,845	\$ 40,206,080	\$ 9,479,421	\$ 63,745,346	\$ 24,154,668	\$ 8,658,332	\$ 1,118,295	\$ 17,527,605	\$ -	\$ 51,458,900	\$ 2,800,000	\$ 54,258,900	\$ 9,486,446
INTERNAL SERVICE FUND - FLEET	\$ -	\$ 2,282,707	\$ -	\$ 2,282,707	\$ 2,282,707	\$ -	\$ -	\$ -	\$ -	\$ 2,282,707	\$ -	\$ 2,282,707	\$ -
CAPITAL FUNDS													
CIP - Potential Improvement District	\$ -	\$ 16,984,894	\$ -	\$ 16,984,894	\$ -	\$ -	\$ -	\$ -	\$ 16,984,894	\$ 16,984,894	\$ -	\$ 16,984,894	\$ -
Miscellaneous CIP	\$ 163,086	-	-	\$ 163,086	\$ -	160,000	-	-	-	\$ 160,000	-	\$ 160,000	\$ 3,086
Water Bonds	\$ 7,413,656	9,000,000	-	\$ 16,413,656	\$ -	13,808,000	-	-	-	\$ 13,808,000	-	\$ 13,808,000	\$ 2,605,656
Water Reserve	\$ 60,295	-	-	\$ 60,295	\$ -	-	-	-	-	\$ -	-	\$ -	\$ 60,295
Water Developer Reimbursement	\$ 6,505,201	-	-	\$ 6,505,201	\$ -	2,813,900	-	-	-	\$ 2,813,900	-	\$ 2,813,900	\$ 3,691,301
Wastewater CIP	\$ 142,934	-	-	\$ 142,934	\$ -	34,608	-	-	-	\$ 34,608	-	\$ 34,608	\$ 108,326
Stadium - Infrastructure	\$ 34,064	-	-	\$ 34,064	\$ -	-	-	-	-	\$ -	-	\$ -	\$ 34,064
Non-Utility Impact Fees	\$ 12,443,769	6,386,023	-	\$ 18,829,792	\$ -	6,614,597	-	-	-	\$ 6,614,597	-	\$ 6,614,597	\$ 12,215,195
Utility Impact Fees	\$ 9,376,548	11,317,027	-	\$ 20,693,575	\$ -	19,731,716	-	-	-	\$ 19,731,716	-	\$ 19,731,716	\$ 961,859
TOTAL CAPITAL FUNDS	\$ 36,139,553	\$ 43,687,944	\$ -	\$ 79,827,497	\$ -	\$ 43,162,821	\$ -	\$ -	\$ 16,984,894	\$ 60,147,715	\$ -	\$ 60,147,715	\$ 19,679,782
GRAND TOTAL ALL FUNDS	\$ 103,274,044	\$ 188,885,930	\$ 22,567,989	\$ 314,727,963	\$ 110,021,051	\$ 72,981,332	\$ 8,772,030	\$ 27,440,693	\$ 34,784,894	\$ 254,000,000	\$ 22,567,989	\$ 276,567,989	\$ 38,159,974

**CITY OF GOODYEAR
SCHEDULE 2
FY17 ANNUAL BUDGET
REVENUES**

	FY15 Actuals	FY16 Budget	FY16 Estimate	FY17 Budget
General Fund				
Property Tax-Primary	\$ 7,344,017	\$ 7,807,879	\$ 7,807,747	\$ 8,240,777
Property Tax-In-Lieu	-	900,000	-	\$ -
Property Tax-PY Levy	61,341	50,000	50,000	\$ -
Primary Property Taxes	\$ 7,405,358	\$ 8,757,879	\$ 7,857,747	\$ 8,240,777
General Sales Tax	\$ 39,755,980	\$ 40,901,265	\$ 40,847,232	\$ 42,255,860
Construction Sales Tax	4,149,183	4,500,000	4,700,000	\$ 3,995,000
Franchise Taxes	2,718,204	2,741,498	2,793,762	\$ 2,863,606
Sales & Franchise Taxes	\$ 46,623,367	\$ 48,142,763	\$ 48,340,994	\$ 49,114,466
Licenses & Registrations	\$ 231,561	\$ 238,650	\$ 240,300	\$ 243,800
Proceeds from Development Agreements	\$ 987,262	\$ 610,275	\$ 660,275	\$ 600,000
Urban Revenue Sharing (Income Tax)	\$ 7,901,942	\$ 7,859,101	\$ 7,859,101	\$ 9,669,908
Auto Lieu Tax	2,494,245	2,579,878	2,579,878	\$ 3,071,021
State Sales Tax	5,965,400	6,235,923	6,235,923	\$ 7,389,633
State Shared Revenues	\$ 16,361,587	\$ 16,674,902	\$ 16,674,902	\$ 20,130,562
Reimbursements & Miscellaneous Services	\$ 1,563,030	\$ 1,380,500	\$ 1,582,352	\$ 1,378,679
Rentals	\$ 386,617	\$ 343,000	\$ 404,034	\$ 390,127
Parks & Recreation Fees	\$ 416,605	\$ 361,215	\$ 361,215	\$ 368,439
Planning & Engineering Fees	\$ 1,616,080	\$ 1,274,873	\$ 1,591,971	\$ 1,464,613
Building Safety & Code Compliance Fees	4,760,984	3,659,500	4,398,763	\$ 4,046,862
Development Related Revenue	\$ 6,377,064	\$ 4,934,373	\$ 5,990,734	\$ 5,511,475
Municipal Court	\$ 773,531	\$ 739,700	\$ 739,700	\$ 739,700
Miscellaneous Revenue	\$ 916,471	\$ 691,600	\$ 582,074	\$ 2,408,921
Total General Fund	\$ 82,042,453	\$ 82,874,857	\$ 83,434,327	\$ 89,126,946
Reserve Funds				
Fleet Asset Management	\$ 99,959	\$ -	\$ -	\$ -
Risk Reserve	287	-	900	-
Total Reserve Funds	\$ 100,246	\$ -	\$ 900	\$ -
TOTAL GENERAL FUNDS	\$ 82,142,699	\$ 82,874,857	\$ 83,435,227	\$ 89,126,946

**CITY OF GOODYEAR
SCHEDULE 2
FY17 ANNUAL BUDGET
REVENUES**

	FY15 Actuals	FY16 Budget	FY16 Estimate	FY17 Budget
Special Revenue Funds				
Highway User Revenue Fund	\$ 4,059,089	\$ 4,073,191	\$ 4,068,166	\$ 4,269,076
Impound Fund	145,247	150,000	120,000	120,000
Arizona Lottery Funds	11,147	-	191,527	191,527
Park & Ride Marquee Fund	101,075	100,500	100,500	100,500
Court Enhancement Fund	50,240	60,000	42,000	42,000
Judicial Collection Enhancement Fund (JCEF)	14,336	16,000	13,000	13,000
Fill the Gap	7,499	7,000	8,000	8,000
Officer Safety Equipment	15,453	14,400	13,000	13,000
Local Area Transportation Fund I	18	-	-	-
Miscellaneous Grants	1,343,520	2,229,717	266,240	293,300
TOTAL SPECIAL REVENUE	\$ 5,747,624	\$ 6,650,808	\$ 4,822,433	\$ 5,050,403
Debt Service Funds				
Secondary Property Tax	\$ 4,513,557	\$ 4,738,940	\$ 4,738,940	\$ 4,991,799
McDowell Debt Service	3,546,166	3,540,451	3,540,901	3,540,051
TOTAL DEBT SERVICE	\$ 8,059,723	\$ 8,279,391	\$ 8,279,841	\$ 8,531,850
Water Enterprise Fund				
Residential Fees	\$ 4,840,668	\$ 5,319,833	\$ 5,588,143	\$ 6,533,965
Commercial Fees	1,704,322	1,913,611	1,976,764	1,873,153
Industrial Fees	440,060	510,323	486,588	558,751
Irrigation Fees	3,418,449	3,819,369	3,722,903	4,021,178
Construction Fees	90,697	76,021	119,036	235,129
Connection Fees	392,910	559,108	405,763	417,936
CAP Surcharge Fees	-	-	504,014	1,512,043
Miscellaneous Revenue	906,375	815,566	973,373	1,002,574
Total Water Enterprise Fund	\$ 11,793,481	\$ 13,013,831	\$ 13,776,584	\$ 16,154,730
Wastewater Enterprise Fund				
Residential Fees	\$ 10,133,653	\$ 10,880,322	\$ 10,448,619	\$ 10,942,242
Commercial/Effluent Fees	2,808,113	3,238,332	3,062,296	3,185,466
Miscellaneous Revenue	190,159	148,380	144,823	149,168
Total Wastewater Enterprise Fund	\$ 13,131,925	\$ 14,267,034	\$ 13,655,738	\$ 14,276,876
Sanitation Enterprise Fund	\$ 6,938,873	\$ 7,201,474	\$ 7,213,080	\$ 7,496,741
Stadium				
Spring Training	\$ 1,476,119	\$ 1,226,025	\$ 1,226,025	\$ 1,654,492
Non Spring Training	761,239	670,127	670,127	623,241
Total Stadium Enterprise Fund	\$ 2,237,358	\$ 1,896,152	\$ 1,896,152	\$ 2,277,733
TOTAL ENTERPRISE FUNDS	\$ 34,101,637	\$ 36,378,491	\$ 36,541,554	\$ 40,206,080
INTERNAL SERVICE FUND - FLEET	\$ 2,052,972	\$ 2,365,427	\$ 2,102,092	\$ 2,282,707

**CITY OF GOODYEAR
SCHEDULE 2
FY17 ANNUAL BUDGET
REVENUES**

	FY15 Actuals	FY16 Budget	FY16 Estimate	FY17 Budget
Capital Funds				
Potential Improvement District	\$ -	\$ 16,338,145	\$ -	\$ 16,984,894
Miscellaneous Capital Funds	\$ 11,353	\$ -	\$ -	\$ -
Enterprise Capital				
Water Bond Funds	\$ 768	\$ 7,500,300	\$ 7,500,000	\$ 9,000,000
Wastewater	1,562	-	-	-
Stadium	23,881	-	-	-
Total Enterprise Capital Funds	\$ 26,211	\$ 7,500,300	\$ 7,500,000	\$ 9,000,000
Non-Utility Development Fees				
Construction Sales Tax	\$ 1,428,626	\$ -	\$ 1,880,000	\$ 1,598,000
Parks & Recreation	16,597	-	-	-
General Government	6,312	-	-	-
Public Works	1,327	-	-	-
Police Pre-2012	3,887	-	-	-
Transportation	2,192	-	-	-
Library	1,111	-	-	-
Parks & Recreation 2012	28,142	-	-	-
Fire 2012	55,463	-	-	-
Police 2012	21,996	-	-	-
Transportation 2012	29,686	-	-	-
Library 2012	5,939	-	-	-
Regional Transportation 2012	6,823	-	-	-
Parks & Recreation North	238,669	600,040	691,318	841,559
Parks & Recreation South	164,856	193,500	241,950	373,600
Fire North	133,075	304,820	350,711	419,623
Fire South	113,940	151,018	197,674	302,752
Police 2014	294,813	425,160	469,905	574,230
Transportation North	265,207	701,183	654,775	898,433
Transportation Central	323,334	774,515	945,626	941,088
Transportation South	155,481	229,346	293,612	436,738
Total Non-Utility Impact Fees	\$ 3,297,476	\$ 3,379,582	\$ 5,725,571	\$ 6,386,023
Utility Impact Fees				
Water Impact Fees	\$ 2,398,861	\$ 5,676,064	\$ 5,820,234	\$ 7,803,616
Wastewater Impact Fees	3,068,079	2,592,478	2,720,896	3,513,412
Total Utility Impact Fees	\$ 5,466,940	\$ 8,268,542	\$ 8,541,129	\$ 11,317,027
TOTAL CAPITAL FUNDS	\$ 8,801,980	\$ 35,486,569	\$ 21,766,700	\$ 43,687,944
TOTAL REVENUE ALL FUNDS	\$ 140,906,635	\$ 172,035,543	\$ 156,947,847	\$ 188,885,930

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
GENERAL FUNDS									
MAYOR AND COUNCIL									
	Personnel Services	\$ 165,245	\$ 202,616	\$ 211,135	\$ -	\$ 211,135	\$ -	\$ -	\$ 211,135
	Contractual Services	75,752	113,550	113,550	-	113,550	-	-	113,550
	Commodities	3,426	3,850	3,850	-	3,850	-	-	3,850
	Total Mayor and Council	\$ 244,423	\$ 320,016	\$ 328,535	\$ -	\$ 328,535	\$ -	\$ -	\$ 328,535
CITY CLERK									
Administration									
	Personnel Services	\$ 507,964	\$ 387,272	\$ 407,511	\$ -	\$ 407,511	\$ 3,700	\$ -	\$ 411,211
	Contractual Services	39,477	68,899	70,599	-	70,599	167,000	-	237,599
	Commodities	6,577	6,200	6,200	-	6,200	-	-	6,200
	Total Administration	\$ 554,018	\$ 462,371	\$ 484,310	\$ -	\$ 484,310	\$ 170,700	\$ -	\$ 655,010
Records Administration									
	Personnel Services	\$ 2,939	\$ 163,391	\$ 165,675	\$ -	\$ 165,675	\$ -	\$ -	\$ 165,675
	Contractual Services	23	13,052	11,352	4,100	15,452	-	-	15,452
	Commodities	-	2,650	2,650	-	2,650	45,900	-	48,550
	Total Records Administration	\$ 2,962	\$ 179,093	\$ 179,677	\$ 4,100	\$ 183,777	\$ 45,900	\$ -	\$ 229,677
	Total City Clerk	\$ 556,980	\$ 641,464	\$ 663,987	\$ 4,100	\$ 668,087	\$ 216,600	\$ -	\$ 884,687
CITY MANAGER'S OFFICE									
Administration									
	Personnel Services	\$ 457,789	\$ 481,928	\$ 493,379	\$ -	\$ 493,379	\$ -	\$ -	\$ 493,379
	Contractual Services	101,585	98,174	95,799	-	95,799	-	-	95,799
	Commodities	5,193	8,900	7,875	-	7,875	-	-	7,875
	Total Administration	\$ 564,567	\$ 589,002	\$ 597,053	\$ -	\$ 597,053	\$ -	\$ -	\$ 597,053
Intergovernmental Relations									
	Personnel Services	\$ 540,665	\$ 706,320	\$ 592,325	\$ -	\$ 592,325	\$ -	\$ -	\$ 592,325
	Contractual Services	202,710	222,880	186,455	-	186,455	-	-	186,455
	Commodities	5,141	4,300	4,300	-	4,300	-	-	4,300
	Total Intergov	\$ 748,516	\$ 933,500	\$ 783,080	\$ -	\$ 783,080	\$ -	\$ -	\$ 783,080
Deputy City Manager									
	Personnel Services	\$ 657,596	\$ 694,915	\$ 708,509	\$ -	\$ 708,509	\$ -	\$ -	\$ 708,509
	Contractual Services	19,894	17,356	22,260	-	22,260	-	-	22,260
	Commodities	2,388	3,100	3,100	-	3,100	-	-	3,100
	Total DCM	\$ 679,878	\$ 715,371	\$ 733,869	\$ -	\$ 733,869	\$ -	\$ -	\$ 733,869
Communications									
	Personnel Services	\$ 594,113	\$ 514,321	\$ 566,853	\$ -	\$ 566,853	\$ -	\$ -	\$ 566,853
	Contractual Services	106,474	132,135	141,960	-	141,960	-	-	141,960
	Commodities	37,483	45,034	50,000	-	50,000	-	-	50,000
	Operating Capital	2,699	-	-	-	-	-	-	-
	Total Communications	\$ 740,769	\$ 691,490	\$ 758,813	\$ -	\$ 758,813	\$ -	\$ -	\$ 758,813
	Total - FY16 One-Time Supplementals	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total City Manager's Office	\$ 2,733,730	\$ 2,949,363	\$ 2,872,815	\$ -	\$ 2,872,815	\$ -	\$ -	\$ 2,872,815

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
LEGAL SERVICES									
City Attorney - Civil Division									
	Personnel Services	\$ 681,923	\$ 728,299	\$ 763,583	\$ -	\$ 763,583	\$ -	\$ -	\$ 763,583
	Contractual Services	24,539	231,225	231,225	4,600	235,825	-	-	235,825
	Commodities	4,519	8,150	8,150	-	8,150	-	-	8,150
	Total City Attorney	\$ 710,981	\$ 967,674	\$ 1,002,958	\$ 4,600	\$ 1,007,558	\$ -	\$ -	\$ 1,007,558
City Prosecutor - Criminal Division									
	Personnel Services	\$ 380,354	\$ 421,353	\$ 445,809	\$ -	\$ 445,809	\$ -	\$ -	\$ 445,809
	Contractual Services	7,196	22,800	22,800	-	22,800	-	-	22,800
	Commodities	9,152	10,245	10,245	400	10,645	75,000	-	85,645
	Total City Prosecutor	\$ 396,702	\$ 454,398	\$ 478,854	\$ 400	\$ 479,254	\$ 75,000	\$ -	\$ 554,254
	Total Legal Services	\$ 1,107,683	\$ 1,422,072	\$ 1,481,812	\$ 5,000	\$ 1,486,812	\$ 75,000	\$ -	\$ 1,561,812
FINANCE DEPARTMENT									
Administration									
	Personnel Services	\$ 828,969	\$ 421,813	\$ 435,812	\$ -	\$ 435,812	\$ -	\$ -	\$ 435,812
	Contractual Services	109,008	291,050	233,298	17,921	251,219	-	-	251,219
	Commodities	14,338	21,000	9,750	-	9,750	-	-	9,750
	Operating Capital/Debt Service	3,170	-	-	-	-	-	-	-
	Total Finance Administration	\$ 955,485	\$ 733,863	\$ 678,860	\$ 17,921	\$ 696,781	\$ -	\$ -	\$ 696,781
General Accounting									
	Personnel Services	\$ 15,160	\$ 524,098	\$ 905,688	\$ -	\$ 905,688	\$ -	\$ -	\$ 905,688
	Contractual Services	-	-	66,850	-	66,850	-	-	66,850
	Commodities	-	-	9,750	-	9,750	-	-	9,750
	Operating Capital/Debt Service	-	-	5,000	-	5,000	-	-	5,000
	Total General Accounting	\$ 15,160	\$ 524,098	\$ 987,288	\$ -	\$ 987,288	\$ -	\$ -	\$ 987,288
CFD Administration									
	Personnel Services	\$ 285,988	\$ 327,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	94	2,900	3,112	2,300	5,412	-	-	5,412
	Commodities	561	2,207	2,207	-	2,207	-	-	2,207
	Total CFD Administration	\$ 286,643	\$ 332,897	\$ 5,319	\$ 2,300	\$ 7,619	\$ -	\$ -	\$ 7,619
Budget & Research									
	Personnel Services	\$ 459,385	\$ 475,813	\$ 467,838	\$ -	\$ 467,838	\$ -	\$ -	\$ 467,838
	Contractual Services	14,347	13,910	20,600	-	20,600	150,000	16,000	186,600
	Commodities	4,324	3,300	3,800	-	3,800	-	-	3,800
	Total Budget & Research Office	\$ 478,056	\$ 493,023	\$ 492,238	\$ -	\$ 492,238	\$ 150,000	\$ 16,000	\$ 658,238
Utility Billing									
	Personnel Services	\$ 502,788	\$ 564,562	\$ 589,727	\$ 64,000	\$ 653,727	\$ 44,600	\$ -	\$ 698,327
	Contractual Services	15,732	27,400	27,400	-	27,400	-	-	27,400
	Commodities	145,461	189,670	184,670	-	184,670	-	-	184,670
	Operating Capital	-	-	-	-	-	43,500	-	43,500
	Total Utility Billing	\$ 663,981	\$ 781,632	\$ 801,797	\$ 64,000	\$ 865,797	\$ 88,100	\$ -	\$ 953,897
Procurement									
	Personnel Services	\$ 306,614	\$ 337,452	\$ 351,894	\$ 93,500	\$ 445,394	\$ -	\$ -	\$ 445,394
	Contractual Services	1,588	6,075	6,075	-	6,075	-	-	6,075
	Commodities	2,641	3,800	3,800	-	3,800	-	-	3,800
	Total Procurement Office	\$ 310,843	\$ 347,327	\$ 361,769	\$ 93,500	\$ 455,269	\$ -	\$ -	\$ 455,269

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

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DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
Mail Services									
	Personnel Services	\$ 58,314	\$ 61,830	\$ 67,301	\$ -	\$ 67,301	\$ -	\$ -	\$ 67,301
	Contractual Services	15,059	31,796	21,796	-	21,796	-	-	21,796
	Commodities	2,187	2,850	2,850	-	2,850	-	-	2,850
	Operating Capital	-	-	-	-	-	-	-	-
	Total Mail Services	\$ 75,560	\$ 96,476	\$ 91,947	\$ -	\$ 91,947	\$ -	\$ -	\$ 91,947
	Total - FY16 One-Time Supplementals	\$ -	\$ 85,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Finance Department		\$ 2,785,728	\$ 3,394,816	\$ 3,419,218	\$ 177,721	\$ 3,596,939	\$ 238,100	\$ 16,000	\$ 3,851,039
INFORMATION TECHNOLOGY									
Administration									
	Personnel Services	\$ 246,105	\$ 257,531	\$ 269,530	\$ -	\$ 269,530	\$ -	\$ -	\$ 269,530
	Contractual Services	920,939	1,193,330	1,260,763	2,500	1,263,263	50,000	-	1,313,263
	Commodities	57,311	3,117	3,067	-	3,067	-	-	3,067
	Total Administration	\$ 1,224,355	\$ 1,453,978	\$ 1,533,360	\$ 2,500	\$ 1,535,860	\$ 50,000	\$ -	\$ 1,585,860
Technical Support & Services									
	Personnel Services	\$ 671,961	\$ 713,592	\$ 842,808	\$ -	\$ 842,808	\$ -	\$ -	\$ 842,808
	Contractual Services	195,492	431,583	371,100	1,500	372,600	100,000	-	472,600
	Commodities	59,141	70,000	75,000	-	75,000	-	-	75,000
	Operating Capital	11,400	-	-	-	-	-	-	-
	Total Technical Support & Services	\$ 937,994	\$ 1,215,175	\$ 1,288,908	\$ 1,500	\$ 1,290,408	\$ 100,000	\$ -	\$ 1,390,408
Application Development & Support									
	Personnel Services	\$ 898,173	\$ 1,026,244	\$ 1,067,467	\$ -	\$ 1,067,467	\$ -	\$ -	\$ 1,067,467
	Contractual Services	25,460	40,900	29,000	-	29,000	-	-	29,000
	Commodities	3,166	2,500	2,500	-	2,500	-	-	2,500
	Total Application Development & Support	\$ 926,799	\$ 1,069,644	\$ 1,098,967	\$ -	\$ 1,098,967	\$ -	\$ -	\$ 1,098,967
	Total - FY16 One-Time Supplementals	\$ -	\$ 246,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Information Technology		\$ 3,089,148	\$ 3,985,739	\$ 3,921,235	\$ 4,000	\$ 3,925,235	\$ 150,000	\$ -	\$ 4,075,235
HUMAN RESOURCES									
Administration									
	Personnel Services	\$ 872,022	\$ 883,491	\$ 840,040	\$ -	\$ 840,040	\$ -	\$ -	\$ 840,040
	Contractual Services	560,391	747,959	775,959	56,600	832,559	95,000	-	927,559
	Commodities	8,192	17,929	17,929	-	17,929	-	-	17,929
	Total Administration	\$ 1,440,605	\$ 1,649,379	\$ 1,633,928	\$ 56,600	\$ 1,690,528	\$ 95,000	\$ -	\$ 1,785,528
Risk Management									
	Personnel Services	\$ 126,032	\$ 110,405	\$ 115,746	\$ -	\$ 115,746	\$ -	\$ -	\$ 115,746
	Contractual Services	1,149,235	959,400	959,400	230,000	1,189,400	35,000	-	1,224,400
	Commodities	-	-	-	-	-	-	-	-
	Total Risk Aversion	\$ 1,275,267	\$ 1,069,805	\$ 1,075,146	\$ 230,000	\$ 1,305,146	\$ 35,000	\$ -	\$ 1,340,146
Employee Development									
	Personnel Services	\$ 103,501	\$ 126,066	\$ 230,918	\$ 105,900	\$ 336,818	\$ -	\$ -	\$ 336,818
	Contractual Services	79,173	75,685	46,000	-	46,000	-	-	46,000
	Commodities	-	-	-	-	-	-	-	-
	Total Employee Development	\$ 182,674	\$ 201,751	\$ 276,918	\$ 105,900	\$ 382,818	\$ -	\$ -	\$ 382,818
	Total - FY16 One-Time Supplementals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Human Resources		\$ 2,898,546	\$ 2,920,935	\$ 2,985,992	\$ 392,500	\$ 3,378,492	\$ 130,000	\$ -	\$ 3,508,492

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

201

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
NON-DEPARTMENTAL									
	Personnel Services	\$ 43,233	\$ 100,000	\$ 100,000	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ 200,000
	Contractual Services	2,524,868	2,830,400	3,030,400	-	3,030,400	-	1,423,710	4,454,110
	Commodities	27,563	28,000	28,000	-	28,000	-	-	28,000
	Operating Capital	-	-	192,004	-	192,004	-	-	192,004
	Total - FY16 One-Time Supplementals	\$ -	\$ 1,455,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Non-Departmental	\$ 2,595,664	\$ 4,413,610	\$ 3,350,404	\$ 100,000	\$ 3,450,404	\$ -	\$ 1,423,710	\$ 4,874,114
POLICE DEPARTMENT									
Administration									
	Personnel Services	\$ 1,734,554	\$ 2,205,018	\$ 2,410,878	\$ 366,200	\$ 2,777,078	\$ -	\$ -	\$ 2,777,078
	Contractual Services	1,424,834	1,515,635	1,528,917	111,830	1,640,747	-	24,000	1,664,747
	Commodities	433,332	473,393	474,118	21,600	495,718	97,000	-	592,718
	Operating Capital	121,772	-	-	-	-	130,000	-	130,000
	Total Administration	\$ 3,714,492	\$ 4,194,046	\$ 4,413,913	\$ 499,630	\$ 4,913,543	\$ 227,000	\$ 24,000	\$ 5,164,543
Field Operations									
	Personnel Services	\$ 5,693,594	\$ 6,383,583	\$ 6,676,480	\$ 523,500	\$ 7,199,980	\$ -	\$ -	\$ 7,199,980
	Contractual Services	11,312	16,000	17,000	26,500	43,500	6,000	-	49,500
	Commodities	-	-	10,909	47,500	58,409	133,600	-	-
	Operating Capital	6,903	10,000	-	-	-	325,000	-	325,000
	Total Field Operations	\$ 5,711,809	\$ 6,409,583	\$ 6,704,389	\$ 597,500	\$ 7,301,889	\$ 464,600	\$ -	\$ 7,766,489
Telecommunications									
	Personnel Services	\$ 1,427,120	\$ 1,582,045	\$ 1,596,984	\$ 82,800	\$ 1,679,784	\$ -	\$ -	\$ 1,679,784
	Contractual Services	521,814	543,000	546,450	500	546,950	5,150	-	552,100
	Commodities	7,116	8,450	7,850	-	7,850	200	-	8,050
	Total Telecommunications	\$ 1,956,050	\$ 2,133,495	\$ 2,151,284	\$ 83,300	\$ 2,234,584	\$ 5,350	\$ -	\$ 2,239,934
Community Service									
	Personnel Services	\$ 948,581	\$ 1,006,803	\$ 1,058,520	\$ -	\$ 1,058,520	\$ -	\$ -	\$ 1,058,520
	Contractual Services	23,893	31,500	10,000	-	10,000	-	-	10,000
	Commodities	4,495	6,490	15,500	-	15,500	-	-	15,500
	Total Community Service	\$ 976,969	\$ 1,044,793	\$ 1,084,020	\$ -	\$ 1,084,020	\$ -	\$ -	\$ 1,084,020
Investigations									
	Personnel Services	\$ 1,946,860	\$ 2,310,718	\$ 2,445,857	\$ 108,750	\$ 2,554,607	\$ -	\$ -	\$ 2,554,607
	Contractual Services	18,830	17,000	15,500	6,500	22,000	-	-	22,000
	Commodities	-	-	2,500	9,500	12,000	26,000	-	-
	Operating Capital	2,703	5,750	-	-	-	65,000	-	65,000
	Total Investigations	\$ 1,968,393	\$ 2,333,468	\$ 2,463,857	\$ 124,750	\$ 2,588,607	\$ 91,000	\$ -	\$ 2,679,607
Specialized Patrol									
	Personnel Services	\$ 1,388,258	\$ 1,447,612	\$ 1,550,713	\$ -	\$ 1,550,713	\$ -	\$ -	\$ 1,550,713
	Contractual Services	9,536	10,000	10,000	-	10,000	-	-	10,000
	Commodities	47,840	59,000	45,000	-	45,000	-	-	45,000
	Total Specialized Patrol	\$ 1,445,634	\$ 1,516,612	\$ 1,605,713	\$ -	\$ 1,605,713	\$ -	\$ -	\$ 1,605,713
	Total - FY16 One-Time Supplementals	\$ -	\$ 254,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Police Department	\$ 15,773,347	\$ 17,885,997	\$ 18,423,176	\$ 1,305,180	\$ 19,728,356	\$ 787,950	\$ 24,000	\$ 20,540,306

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

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DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
FIRE DEPARTMENT									
Administration									
	Personnel Services	\$ 526,007	\$ 565,151	\$ 580,351	\$ -	\$ 580,351	\$ -	\$ -	\$ 580,351
	Contractual Services	19,763	22,642	22,642	5,000	27,642	60,000	-	87,642
	Commodities	20,682	18,781	18,781	-	18,781	-	-	18,781
	Operating Capital	-	-	-	-	-	40,000	-	40,000
	Total Administrative Services	\$ 566,452	\$ 606,574	\$ 621,774	\$ 5,000	\$ 626,774	\$ 100,000	\$ -	\$ 726,774
Fire Prevention									
	Personnel Services	\$ 291,143	\$ 308,824	\$ 319,116	\$ -	\$ 319,116	\$ -	\$ -	\$ 319,116
	Contractual Services	7,703	22,400	22,400	-	22,400	-	-	22,400
	Commodities	9,731	6,250	6,250	-	6,250	-	-	6,250
	Total Fire Prevention	\$ 308,577	\$ 337,474	\$ 347,766	\$ -	\$ 347,766	\$ -	\$ -	\$ 347,766
Emergency Services									
	Personnel Services	\$ 10,080,857	\$ 10,718,297	\$ 11,753,368	\$ -	\$ 11,753,368	\$ 410,000	\$ -	\$ 12,163,368
	Contractual Services	465,737	576,910	576,910	-	576,910	45,000	-	621,910
	Commodities	49,929	53,375	53,375	-	53,375	-	-	53,375
	Operating Capital	-	-	-	-	-	-	-	-
	Total Emergency Services	\$ 10,596,523	\$ 11,348,582	\$ 12,383,653	\$ -	\$ 12,383,653	\$ 455,000	\$ -	\$ 12,838,653
Support Services									
	Personnel Services	\$ 514,793	\$ 437,568	\$ 468,323	\$ -	\$ 468,323	\$ -	\$ -	\$ 468,323
	Contractual Services	646,737	405,964	405,964	-	405,964	50,000	-	455,964
	Commodities	198,265	208,653	208,653	-	208,653	10,800	-	219,453
	Operating Capital	71,392	-	-	-	-	322,000	528,608	850,608
	Total Support Services	\$ 1,431,187	\$ 1,052,185	\$ 1,082,940	\$ -	\$ 1,082,940	\$ 382,800	\$ 528,608	\$ 1,994,348
Facility O&M									
	Contractual Services	\$ -	\$ 266,600	\$ 268,000	\$ 84,800	\$ 352,800	\$ -	\$ -	\$ 352,800
	Commodities	-	10,000	10,000	-	10,000	-	-	10,000
	Total Support Services	\$ -	\$ 276,600	\$ 278,000	\$ 84,800	\$ 362,800	\$ -	\$ -	\$ 362,800
Emergency Management									
	Personnel Services	\$ 231,461	\$ 242,842	\$ 253,026	\$ -	\$ 253,026	\$ -	\$ -	\$ 253,026
	Contractual Services	10,272	11,470	11,470	-	11,470	-	-	11,470
	Commodities	4,250	3,182	3,182	-	3,182	-	-	3,182
	Operating Capital	-	-	-	-	-	-	-	-
	Total Homeland Security/Emergency Mgmt.	\$ 245,983	\$ 257,494	\$ 267,678	\$ -	\$ 267,678	\$ -	\$ -	\$ 267,678
	Total - FY16 One-Time Supplementals	\$ -	\$ 747,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Fire Department		\$ 13,148,722	\$ 14,626,835	\$ 14,981,811	\$ 89,800	\$ 15,071,611	\$ 937,800	\$ 528,608	\$ 16,538,019
MUNICIPAL COURT									
Administration									
	Personnel Services	\$ 829,657	\$ 892,648	\$ 961,805	\$ 2,000	\$ 963,805	\$ -	\$ -	\$ 963,805
	Contractual Services	111,691	125,914	125,034	3,000	128,034	-	-	128,034
	Commodities	15,287	14,900	15,780	-	15,780	-	-	15,780
Total Municipal Court		\$ 956,635	\$ 1,033,462	\$ 1,102,619	\$ 5,000	\$ 1,107,619	\$ -	\$ -	\$ 1,107,619

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
ECONOMIC DEVELOPMENT									
Economic Development									
	Personnel Services	\$ 545,825	\$ 803,730	\$ 740,606	\$ -	\$ 740,606	\$ -	\$ -	\$ 740,606
	Contractual Services	124,039	235,826	231,426	6,000	237,426	150,000	-	387,426
	Commodities	6,497	5,150	11,300	-	11,300	-	-	11,300
	Total - FY16 One-Time Supplementals	-	110,000	-	-	-	-	-	-
Total Economic Development		\$ 676,361	\$ 1,154,706	\$ 983,332	\$ 6,000	\$ 989,332	\$ 150,000	\$ -	\$ 1,139,332
DEVELOPMENT SERVICES									
Administration									
	Personnel Services	\$ 314,434	\$ 348,791	\$ 353,424	\$ -	\$ 353,424	\$ -	\$ -	\$ 353,424
	Contractual Services	129,513	45,305	15,035	-	15,035	-	-	15,035
	Commodities	6,677	7,075	10,400	-	10,400	-	-	10,400
	Total Dev Services Admin	\$ 450,624	\$ 401,171	\$ 378,859	\$ -	\$ 378,859	\$ -	\$ -	\$ 378,859
Planning & Zoning									
	Personnel Services	\$ 582,222	\$ 637,542	\$ 628,675	\$ -	\$ 628,675	\$ -	\$ -	\$ 628,675
	Contractual Services	22,277	17,215	21,440	-	21,440	75,000	-	96,440
	Commodities	1,515	2,300	2,900	-	2,900	-	-	2,900
	Total Planning & Zoning	\$ 606,014	\$ 657,057	\$ 653,015	\$ -	\$ 653,015	\$ 75,000	\$ -	\$ 728,015
Building Safety - Permit Processing									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	390	-	-	-	-	-	-	-
	Commodities	-	-	-	-	-	-	-	-
	Total Building Safety-Permit Processing	\$ 390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Safety & Inspections									
	Personnel Services	\$ 1,220,259	\$ 1,162,000	\$ 1,137,327	\$ 35,000	\$ 1,172,327	\$ 20,000	\$ -	\$ 1,192,327
	Contractual Services	40,042	37,250	33,175	-	33,175	250,000	-	283,175
	Commodities	15,023	25,305	19,090	-	19,090	-	-	19,090
	Operating Capital	-	-	-	-	-	-	-	-
	Total Building Safety & Inspec	\$ 1,275,324	\$ 1,224,555	\$ 1,189,592	\$ 35,000	\$ 1,224,592	\$ 270,000	\$ -	\$ 1,494,592
Code Compliance									
	Personnel Services	\$ 249,820	\$ 263,978	\$ 279,028	\$ -	\$ 279,028	\$ -	\$ -	\$ 279,028
	Contractual Services	13,521	19,300	20,505	-	20,505	-	-	20,505
	Commodities	6,639	2,560	6,765	-	6,765	-	-	6,765
	Total Code Compliance	\$ 269,980	\$ 285,838	\$ 306,298	\$ -	\$ 306,298	\$ -	\$ -	\$ 306,298
	Total - FY16 One-Time Supplementals	\$ -	\$ 1,458,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Development Services		\$ 2,602,332	\$ 4,027,103	\$ 2,527,764	\$ 35,000	\$ 2,562,764	\$ 345,000	\$ -	\$ 2,907,764

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
ENGINEERING									
Administration									
	Personnel Services	\$ 1,019,902	\$ 1,042,733	\$ 1,016,544	\$ -	\$ 1,016,544	\$ -	\$ -	\$ 1,016,544
	Contractual Services	41,386	45,201	71,251	25,000	96,251	200,000	-	296,251
	Commodities	19,534	21,911	21,685	-	21,685	18,450	-	40,135
	Total Administration	\$ 1,080,822	\$ 1,109,845	\$ 1,109,480	\$ 25,000	\$ 1,134,480	\$ 218,450	\$ -	\$ 1,352,930
Plan Review									
	Personnel Services	\$ 390,102	\$ 402,528	\$ 422,673	\$ -	\$ 422,673	\$ -	\$ -	\$ 422,673
	Contractual Services			5,900	87,000	92,900	125,000	-	-
	Commodities	4,566	5,900	2,000	2,200	4,200	-	-	4,200
	Operating Capital	-	-	-	-	-	-	-	-
	Total Plan Review	\$ 394,668	\$ 408,428	\$ 430,573	\$ 89,200	\$ 519,773	\$ 125,000	\$ -	\$ 644,773
Permit Processing									
	Personnel Services	\$ 190,928	\$ 476,581	\$ 501,730	\$ -	\$ 501,730	\$ -	\$ -	\$ 501,730
	Contractual Services	22	924	950	-	950	-	-	950
	Commodities	-	-	500	-	500	-	-	500
	Total Permit Processing	\$ 190,950	\$ 477,505	\$ 503,180	\$ -	\$ 503,180	\$ -	\$ -	\$ 503,180
Inspections									
	Personnel Services	\$ 380,457	\$ 400,475	\$ 415,309	\$ -	\$ 415,309	\$ 79,200	\$ -	\$ 494,509
	Contractual Services	15,549	17,736	17,336	-	17,336	16,300	-	33,636
	Commodities	9,074	12,100	12,200	-	12,200	2,700	-	14,900
	Total Inspections	\$ 405,080	\$ 430,311	\$ 444,845	\$ -	\$ 444,845	\$ 98,200	\$ -	\$ 543,045
GIS									
	Personnel Services	\$ 243,059	\$ 284,097	\$ 297,245	\$ -	\$ 297,245	\$ -	\$ -	\$ 297,245
	Contractual Services	2,267	11,800	12,500	2,000	14,500	3,000	-	17,500
	Commodities	-	1,500	800	10,000	10,800	-	-	10,800
	Total GIS	\$ 245,326	\$ 297,397	\$ 310,545	\$ 12,000	\$ 322,545	\$ 3,000	\$ -	\$ 325,545
Project Management									
	Personnel Services	\$ 370,167	\$ 382,696	\$ 398,586	\$ -	\$ 398,586	\$ 89,500	\$ -	\$ 488,086
	Contractual Services	6,301	9,086	8,936	-	8,936	103,000	-	111,936
	Commodities	2,696	2,600	2,750	-	2,750	-	-	2,750
	Total Project Management	\$ 379,164	\$ 394,382	\$ 410,272	\$ -	\$ 410,272	\$ 192,500	\$ -	\$ 602,772
	Total - FY16 One-Time Supplementals	\$ -	\$ 373,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Engineering (General Fund)		\$ 2,696,010	\$ 3,491,021	\$ 3,208,895	\$ 126,200	\$ 3,335,095	\$ 637,150	\$ -	\$ 3,972,245

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

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DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
PARKS AND RECREATION									
Parks and Recreation Administration									
	Personnel Services	\$ 15,704	\$ 445,641	\$ 470,082	\$ -	\$ 470,082	\$ -	\$ -	\$ 470,082
	Contractual Services	220	13,575	13,575	-	13,575	-	-	13,575
	Commodities	22	1,710	1,710	-	1,710	-	-	1,710
	Operating Capital	-	-	-	-	-	-	-	-
	Total Parks and Recreation Administration	\$ 15,946	\$ 460,926	\$ 485,367	\$ -	\$ 485,367	\$ -	\$ -	\$ 485,367
Parks Maintenance									
	Personnel Services	\$ 1,187,445	\$ 1,000,645	\$ 1,017,824	\$ 50,000	\$ 1,067,824	\$ -	\$ -	\$ 1,067,824
	Contractual Services	1,115,650	818,587	894,651	47,500	942,151	126,100	10,000	1,078,251
	Commodities	111,446	82,935	101,300	1,000	102,300	-	-	102,300
	Operating Capital	-	-	-	-	-	20,000	114,500	134,500
	Total Parks Maintenance	\$ 2,414,541	\$ 1,902,167	\$ 2,013,775	\$ 98,500	\$ 2,112,275	\$ 146,100	\$ 124,500	\$ 2,382,875
Right-of-Ways Maintenance									
	Personnel Services	\$ 393,610	\$ 457,720	\$ 491,162	\$ -	\$ 491,162	\$ -	\$ -	\$ 491,162
	Contractual Services	618,504	1,047,926	651,030	108,500	759,530	100,000	75,000	934,530
	Commodities	40,551	43,100	44,199	-	44,199	8,000	-	52,199
	Total Right-of-Ways Maintenance	\$ 1,052,665	\$ 1,548,746	\$ 1,186,391	\$ 108,500	\$ 1,294,891	\$ 108,000	\$ 75,000	\$ 1,477,891
Parks/ROW CFD Maintenance									
	Personnel Services	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
	Contractual Services	-	-	360,000	-	360,000	-	-	360,000
	Commodities	-	-	-	-	-	-	-	-
	Total Right-of-Ways CFD Maintenance	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000
Recreation Operations									
	Personnel Services	\$ 581,351	\$ 539,559	\$ 564,142	\$ 19,200	\$ 583,342	\$ -	\$ -	\$ 583,342
	Contractual Services	189,734	178,606	178,606	-	178,606	-	-	178,606
	Commodities	132,985	116,206	72,506	-	72,506	20,000	-	92,506
	Operating Capital	5,418	-	-	-	-	-	-	-
	Total Recreation Operations	\$ 909,488	\$ 834,371	\$ 815,254	\$ 19,200	\$ 834,454	\$ 20,000	\$ -	\$ 854,454
Arts & Culture									
	Personnel Services	\$ 3,648	\$ 111,665	\$ 117,412	\$ -	\$ 117,412	\$ -	\$ -	\$ 117,412
	Contractual Services	-	25,200	29,400	-	29,400	-	-	29,400
	Commodities	-	11,800	6,600	-	6,600	-	-	6,600
	Total Arts & Culture	\$ 3,648	\$ 148,665	\$ 153,412	\$ -	\$ 153,412	\$ -	\$ -	\$ 153,412
Aquatics Facility									
	Personnel Services	\$ 193,761	\$ 102,009	\$ 107,650	\$ -	\$ 107,650	\$ -	\$ -	\$ 107,650
	Contractual Services	203,955	242,075	238,705	-	238,705	120,000	-	358,705
	Commodities	34,742	35,250	33,380	-	33,380	-	-	33,380
	Total Recreation-Aquatics Facility	\$ 432,458	\$ 379,334	\$ 379,735	\$ -	\$ 379,735	\$ 120,000	\$ -	\$ 499,735
	Total - FY16 One-Time Supplementals	\$ -	\$ 377,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Parks & Recreation (General Fund)		\$ 4,828,746	\$ 5,651,209	\$ 5,433,934	\$ 226,200	\$ 5,660,134	\$ 394,100	\$ 199,500	\$ 6,253,734

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
PUBLIC WORKS									
Administration									
	Personnel Services	\$ 355,907	\$ 419,675	\$ 469,989	\$ -	\$ 469,989	\$ -	\$ -	\$ 469,989
	Contractual Services	-	-	-	-	-	-	-	-
	Commodities	132	-	-	-	-	-	-	-
	Total Administration	\$ 356,039	\$ 419,675	\$ 469,989	\$ -	\$ 469,989	\$ -	\$ -	\$ 469,989
Facilities Management									
	Personnel Services	\$ 659,604	\$ 680,156	\$ 675,601	\$ 83,000	\$ 758,601	\$ -	\$ -	\$ 758,601
	Contractual Services	933,878	1,027,470	1,027,470	206,800	1,234,270	265,125	-	1,499,395
	Commodities	50,097	59,035	59,035	-	59,035	2,000	-	61,035
	Operating Capital	7,400	-	-	-	-	35,000	65,600	100,600
	Total Facilities Management	\$ 1,650,979	\$ 1,766,661	\$ 1,762,106	\$ 289,800	\$ 2,051,906	\$ 302,125	\$ 65,600	\$ 2,419,631
Program Management									
	Personnel Services	\$ -	\$ -	\$ 196,136	\$ -	\$ 196,136	\$ -	\$ -	\$ 196,136
	Contractual Services	-	-	1,790	-	1,790	-	-	1,790
	Commodities	-	-	-	-	-	-	-	-
	Operating Capital	-	-	-	-	-	-	-	-
	Total Program Management	\$ -	\$ -	\$ 197,926	\$ -	\$ 197,926	\$ -	\$ -	\$ 197,926
	Total - FY16 One-Time Supplementals	\$ -	\$ 195,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Public Works (General Fund)		\$ 2,007,018	\$ 2,381,936	\$ 2,430,021	\$ 289,800	\$ 2,719,821	\$ 302,125	\$ 65,600	\$ 3,087,546
Total - General Fund		\$ 58,701,073	\$ 70,300,284	\$ 68,115,550	\$ 2,766,501	\$ 70,882,051	\$ 4,363,825	\$ 2,257,418	\$ 77,503,294
GENERAL FUND - RESERVES									
	Fleet Asset Management Reserve	\$ -	\$ 1,927,534	\$ 3,376,000	\$ -	\$ 3,376,000	\$ -	\$ 31,000	\$ 3,407,000
	Technology Asset Management Reserve	-	650,000	818,000	-	818,000	-	-	818,000
	Parks Asset Management Reserve	-	1,108,500	616,000	-	616,000	-	712,392	1,328,392
	Police Asset Management Reserve	-	-	116,000	-	116,000	-	-	116,000
	Fire Asset Management Reserve	-	-	738,000	-	738,000	-	-	738,000
	Risk Reserve	-	1,087,947	1,089,134	-	1,089,134	-	-	1,089,134
	Total General Fund - Reserves	\$ -	\$ 4,773,981	\$ 6,753,134	\$ -	\$ 6,753,134	\$ -	\$ 743,392	\$ 7,496,526
TOTAL - GENERAL FUNDS		\$ 58,701,073	\$ 75,074,265	\$ 74,868,684	\$ 2,766,501	\$ 77,635,185	\$ 4,363,825	\$ 3,000,810	\$ 84,999,820

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

207

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
SPECIAL REVENUE FUNDS									
POLICE - IMPOUND FUND									
Impound Fund									
	Personnel Services	\$ 57,943	\$ 89,515	\$ 81,466	\$ -	\$ 81,466	\$ -	\$ -	\$ 81,466
	Contractual Services	12,592	15,000	20,000	-	20,000	-	-	20,000
	Commodities	6,681	80,000	106,000	-	106,000	-	-	106,000
	Operating Capital	45,045	-	70,132	-	70,132	-	-	70,132
Total Police - Impound Fund		\$ 122,261	\$ 184,515	\$ 277,598	\$ -	\$ 277,598	\$ -	\$ -	\$ 277,598
ENGINEERING - HIGHWAY USER REVENUE FUND (HURF)									
Streets-Streets & Markings									
	Personnel Services	\$ 133,310	\$ 170,528	\$ 182,330	\$ -	\$ 182,330	\$ -	\$ -	\$ 182,330
	Contractual Services	100,183	130,766	135,700	-	135,700	-	-	135,700
	Commodities	11,058	17,700	15,200	-	15,200	-	-	15,200
	Operating Capital	-	-	-	-	-	-	-	-
	Total Streets & Markings	\$ 244,551	\$ 318,994	\$ 333,230	\$ -	\$ 333,230	\$ -	\$ -	\$ 333,230
Streets-Street Maintenance									
	Personnel Services	\$ 458,166	\$ 493,493	\$ 534,352	\$ -	\$ 534,352	\$ 38,600	\$ -	\$ 572,952
	Contractual Services	2,099,664	1,618,212	1,581,154	2,000	1,583,154	118,000	-	1,701,154
	Commodities	41,743	34,325	32,325	1,000	33,325	4,500	-	37,825
	Operating Capital	-	-	-	-	-	40,000	-	40,000
	Total Street Maintenance	\$ 2,599,573	\$ 2,146,030	\$ 2,147,831	\$ 3,000	\$ 2,150,831	\$ 201,100	\$ -	\$ 2,351,931
Streets-Sweeper Operations									
	Personnel Services	\$ 133,211	\$ 154,958	\$ 161,935	\$ -	\$ 161,935	\$ -	\$ -	\$ 161,935
	Contractual Services	110,725	62,700	54,900	-	54,900	-	-	54,900
	Commodities	22,204	27,100	26,400	-	26,400	-	-	26,400
	Total Sweeper Operations	\$ 266,140	\$ 244,758	\$ 243,235	\$ -	\$ 243,235	\$ -	\$ -	\$ 243,235
Streets-Traffic Signals									
	Personnel Services	\$ 408,495	\$ 502,753	\$ 539,316	\$ -	\$ 539,316	\$ -	\$ -	\$ 539,316
	Contractual Services	1,470,836	1,446,878	1,470,600	65,000	1,535,600	28,000	-	1,563,600
	Commodities	58,439	71,225	68,975	-	68,975	-	-	68,975
	Operating Capital	116,234	-	-	-	-	-	-	-
	Total Traffic Signals	\$ 2,054,004	\$ 2,020,856	\$ 2,078,891	\$ 65,000	\$ 2,143,891	\$ 28,000	\$ -	\$ 2,171,891
Streets - Traffic Management									
	Personnel Services	\$ 241,631	\$ 264,245	\$ 268,857	\$ -	\$ 268,857	\$ -	\$ -	\$ 268,857
	Contractual Services	28,018	26,098	44,500	-	44,500	60,000	-	104,500
	Commodities	6,823	24,250	24,000	-	24,000	-	-	24,000
	Total Traffic Management	\$ 276,472	\$ 314,593	\$ 337,357	\$ -	\$ 337,357	\$ 60,000	\$ -	\$ 397,357
	Total - FY16 One-Time Supplementals	\$ -	\$ 381,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Engineering - HURF		\$ 5,440,740	\$ 5,426,231	\$ 5,140,544	\$ 68,000	\$ 5,208,544	\$ 289,100	\$ -	\$ 5,497,644

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

208

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
ENGINEERING - ARIZONA LOTTERY FUNDS									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	10,000	416,939	129,407	-	129,407	-	-	129,407
	Commodities	-	-	-	-	-	-	-	-
	Total Engineering - Arizona Lottery Funds	\$ 10,000	\$ 416,939	\$ 129,407	\$ -	\$ 129,407	\$ -	\$ -	\$ 129,407
ENGINEERING - LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF)									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	15,475	-	-	-	-	-	-
	Commodities	-	-	-	-	-	-	-	-
	Total Engineering - LTAF	\$ -	\$ 15,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COURT - COURT ENHANCEMENT FUND									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	29,811	60,000	60,000	-	60,000	-	-	60,000
	Commodities	20,092	-	25,000	-	25,000	-	-	25,000
	Total Court - Court Enhancement Fund	\$ 49,903	\$ 60,000	\$ 85,000	\$ -	\$ 85,000	\$ -	\$ -	\$ 85,000
COURT - JUDICIAL COLLECTION ENHANCEMENT FUND (JCEF)									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	60,000	-	-	-	-	-	-
	Commodities	-	-	60,000	-	60,000	-	-	60,000
	Total Court - JCEF Fund	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
COURT - FILL THE GAP FUND									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	-	9,000	-	9,000	-	-	9,000
	Commodities	-	-	-	-	-	-	-	-
	Total Court - Fill the Gap Fund	\$ -	\$ -	\$ 9,000	\$ -	\$ 9,000	\$ -	\$ -	\$ 9,000
POLICE - OFFICER SAFETY EQUIPMENT									
	Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	-	-	-	-	-	-	-	-
	Commodities	-	-	53,942	-	53,942	-	-	53,942
	Total Police - Officer Safety Equipment	\$ -	\$ -	\$ 53,942	\$ -	\$ 53,942	\$ -	\$ -	\$ 53,942
VARIOUS DEPARTMENTS - MISCELLANEOUS GRANTS									
	Personnel Services	\$ 196,689	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
	Contractual Services	87,158	-	25,000	-	25,000	-	-	25,000
	Commodities	81,751	-	-	-	-	-	-	-
	Operating Capital	44,944	-	-	-	-	-	-	-
	Total Miscellaneous Grants	\$ 410,542	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000
	TOTAL - SPECIAL REVENUE FUNDS	\$ 6,033,446	\$ 6,163,160	\$ 5,880,491	\$ 68,000	\$ 5,948,491	\$ 289,100	\$ -	\$ 6,237,591

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

209

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
ENTERPRISE FUNDS									
PUBLIC WORKS - WATER									
Administration									
	Personnel Services	\$ 251,226	\$ 237,259	\$ 255,527	\$ -	\$ 255,527	\$ -	\$ -	\$ 255,527
	Contractual Services	204,750	239,690	239,690	3,370	243,060	125	27,100	270,285
	Commodities	18,580	20,280	18,280	480	18,760	3,315	-	22,075
	Operating Capital/Debt Service	2,280	507,704	329,557	-	329,557	-	21,900	351,457
	Total Administration	\$ 476,836	\$ 1,004,933	\$ 843,054	\$ 3,850	\$ 846,904	\$ 3,440	\$ 49,000	\$ 899,344
Water Distribution									
	Personnel Services	\$ 723,133	\$ 769,372	\$ 808,305	\$ -	\$ 808,305	\$ -	\$ -	\$ 808,305
	Contractual Services	215,830	221,940	214,940	-	214,940	35,000	-	249,940
	Commodities	645,321	525,122	525,122	-	525,122	-	-	525,122
	Operating Capital/Debt Service	26,356	-	-	-	-	-	-	-
	Total Water Distribution	\$ 1,610,640	\$ 1,516,434	\$ 1,548,367	\$ -	\$ 1,548,367	\$ 35,000	\$ -	\$ 1,583,367
Water Production									
	Personnel Services	\$ 646,937	\$ 600,687	\$ 628,533	\$ -	\$ 628,533	\$ -	\$ -	\$ 628,533
	Contractual Services	1,559,034	1,506,684	1,509,484	250,000	1,759,484	-	-	1,759,484
	Commodities	452,417	605,000	605,000	-	605,000	-	53,055	658,055
	Capital Outlay	75,924	53,220	53,220	-	53,220	200,000	-	253,220
	Total Water Production	\$ 2,734,312	\$ 2,765,591	\$ 2,796,237	\$ 250,000	\$ 3,046,237	\$ 200,000	\$ 53,055	\$ 3,299,292
Water Quality									
	Personnel Services	\$ 76,586	\$ 141,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	87,012	98,440	-	-	-	-	-	-
	Commodities	14,185	20,500	-	-	-	-	-	-
	Total Water Quality	\$ 177,783	\$ 260,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Maintenance (Personnel Only)									
	Personnel Services	\$ 6,770	\$ 232,615	\$ 243,123	\$ 139,360	\$ 382,483	\$ -	\$ -	\$ 382,483
	Total Water Maintenance	\$ 6,770	\$ 232,615	\$ 243,123	\$ 139,360	\$ 382,483	\$ -	\$ -	\$ 382,483
Water Resources									
	Personnel Services	\$ 368,292	\$ 384,148	\$ 395,983	\$ -	\$ 395,983	\$ -	\$ -	\$ 395,983
	Contractual Services	1,406,177	1,883,879	348,879	-	348,879	-	-	348,879
	Commodities	10,711	13,675	9,675	-	9,675	-	-	9,675
	Operating Capital	1,983	10,000	1,549,000	-	1,549,000	-	-	1,549,000
	Total Water Resources	\$ 1,787,163	\$ 2,291,702	\$ 2,303,537	\$ -	\$ 2,303,537	\$ -	\$ -	\$ 2,303,537
Program Management									
	Personnel Services	\$ -	\$ -	\$ 147,212	\$ -	\$ 147,212	\$ -	\$ -	\$ 147,212
	Contractual Services	-	-	98,440	-	98,440	-	-	98,440
	Commodities	-	-	20,500	-	20,500	-	-	20,500
	Operating Capital	-	-	-	-	-	-	-	-
	Total Program Management	\$ -	\$ -	\$ 266,152	\$ -	\$ 266,152	\$ -	\$ -	\$ 266,152
	Total - FY16 One-Time Supplementals	\$ -	\$ 260,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Public Works - Water		\$ 6,793,504	\$ 8,332,368	\$ 8,000,470	\$ 393,210	\$ 8,393,680	\$ 238,440	\$ 102,055	\$ 8,734,175

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

210

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
PUBLIC WORKS - WASTEWATER									
Administration									
	Personnel Services	\$ 217,365	\$ 214,786	\$ 215,703	\$ -	\$ 215,703	\$ -	\$ -	\$ 215,703
	Contractual Services	233,399	92,407	141,457	570	142,027	62,400	22,400	226,827
	Commodities	11,164	10,300	12,833	-	12,833	170,000	-	182,833
	Debt Service	-	-	-	-	-	-	-	-
	Operating Capital	-	586,086	350,771	-	350,771	-	-	350,771
	Total Administration	\$ 461,928	\$ 903,579	\$ 720,764	\$ 570	\$ 721,334	\$ 232,400	\$ 22,400	\$ 976,134
Collection Systems									
	Personnel Services	\$ 432,099	\$ 486,359	\$ 511,058	\$ -	\$ 511,058	\$ -	\$ -	\$ 511,058
	Contractual Services	256,779	282,640	280,550	25,000	305,550	-	-	305,550
	Commodities	160,749	144,328	146,000	50,000	196,000	-	-	196,000
	Debt Service	23,586	-	-	-	-	-	-	-
	Total Collections	\$ 873,213	\$ 913,327	\$ 937,608	\$ 75,000	\$ 1,012,608	\$ -	\$ -	\$ 1,012,608
Reclamation (Personnel Only)									
	Personnel Services	\$ 21,956	\$ 483,108	\$ 662,040	\$ -	\$ 662,040	\$ -	\$ -	\$ 662,040
	Total Reclamation	\$ 21,956	\$ 483,108	\$ 662,040	\$ -	\$ 662,040	\$ -	\$ -	\$ 662,040
Corgett WWTP									
	Personnel Services	\$ 239,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	176,810	270,800	251,000	-	251,000	-	-	251,000
	Commodities	92,656	112,500	112,500	58,000	170,500	-	-	170,500
	Operating Capital	50,488	-	-	-	-	-	-	-
	Total Corgett WWTP	\$ 559,594	\$ 383,300	\$ 363,500	\$ 58,000	\$ 421,500	\$ -	\$ -	\$ 421,500
Goodyear WRF									
	Personnel Services	\$ 326,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	935,447	802,556	811,800	16,000	827,800	-	-	827,800
	Commodities	337,315	367,805	369,600	68,000	437,600	-	-	437,600
	Operating Capital	36,941	-	-	-	-	-	-	-
	Total Goodyear WRF	\$ 1,636,141	\$ 1,170,361	\$ 1,181,400	\$ 84,000	\$ 1,265,400	\$ -	\$ -	\$ 1,265,400
Rainbow Valley WRF									
	Personnel Services	\$ 265,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	233,140	196,200	196,050	-	196,050	-	-	196,050
	Commodities	73,574	98,362	98,580	48,000	146,580	-	-	146,580
	Operating Capital	199,281	-	-	-	-	-	-	-
	Total Rainbow Valley WRF	\$ 771,011	\$ 294,562	\$ 294,630	\$ 48,000	\$ 342,630	\$ -	\$ -	\$ 342,630
Environmental Quality									
	Personnel Services	\$ 269,235	\$ 233,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	126,216	176,695	-	-	-	-	-	-
	Commodities	28,840	39,700	-	-	-	-	-	-
	Operating Capital	-	-	-	-	-	-	-	-
	Total Environmental Quality	\$ 424,291	\$ 450,369	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
Wastewater Maintenance (Personnel Only)									
	Personnel Services	6,507	207,540	201,214	59,960	261,174	-	-	261,174
	Total Wastewater Maintenance	\$ 6,507	\$ 207,540	\$ 201,214	\$ 59,960	\$ 261,174	\$ -	\$ -	\$ 261,174
Program Management									
	Personnel Services	\$ -	\$ -	\$ 227,064	\$ -	\$ 227,064	\$ -	\$ -	\$ 227,064
	Contractual Services	-	-	159,473	-	159,473	-	-	159,473
	Commodities	-	-	40,700	-	40,700	-	-	40,700
	Operating Capital	-	-	-	-	-	-	-	-
	Total Program Management	\$ -	\$ -	\$ 427,237	\$ -	\$ 427,237	\$ -	\$ -	\$ 427,237
	Total - FY16 One-Time Supplementals	\$ -	\$ 497,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Public Works - Wastewater		\$ 4,754,641	\$ 5,303,530	\$ 4,788,393	\$ 325,530	\$ 5,113,923	\$ 232,400	\$ 22,400	\$ 5,368,723
PUBLIC WORKS - SANITATION									
Administration									
	Personnel Services	\$ 549,339	\$ 744,401	\$ 700,621	\$ (121,060)	\$ 579,561	\$ -	\$ -	\$ 579,561
	Contractual Services	5,143,401	5,428,571	5,431,771	(372,537)	5,059,234	68,000	-	5,127,234
	Commodities	44,719	65,413	56,257	-	56,257	-	-	56,257
	Operating Capital/Debt Service	55,407	1,113,383	471	-	471	-	-	471
	Total Administration	\$ 5,792,866	\$ 7,351,768	\$ 6,189,120	\$ (493,597)	\$ 5,695,523	\$ 68,000	\$ -	\$ 5,763,523
Container Maintenance									
	Personnel Services	\$ -	\$ -	\$ 77,312	\$ -	\$ 77,312	\$ -	\$ -	\$ 77,312
	Contractual Services	-	-	2,956	85,000	87,956	-	-	87,956
	Commodities	-	-	2,500	320,796	323,296	-	-	323,296
	Operating Capital/Debt Service	-	-	-	-	-	75,000	-	75,000
	Total Container Maintenance	\$ -	\$ -	\$ 82,768	\$ 405,796	\$ 488,564	\$ 75,000	\$ -	\$ 563,564
	Total - FY16 One-Time Supplementals	\$ -	\$ 54,351	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Public Works - Sanitation		\$ 5,792,866	\$ 7,406,119	\$ 6,271,888	\$ (87,801)	\$ 6,184,087	\$ 143,000	\$ -	\$ 6,327,087
STADIUM									
Stadium Operations									
	Personnel Services	\$ 866,693	\$ 806,090	\$ 816,500	\$ -	\$ 816,500	\$ -	\$ -	\$ 816,500
	Contractual Services	334,366	345,680	347,580	-	347,580	30,000	-	377,580
	Commodities	56,111	61,960	64,660	-	64,660	-	-	64,660
	Operating Capital/Debt Service	-	-	-	-	-	-	-	-
	Total Stadium Operations	\$ 1,257,170	\$ 1,213,730	\$ 1,228,740	\$ -	\$ 1,228,740	\$ 30,000	\$ -	\$ 1,258,740
Stadium Maintenance									
	Personnel Services	\$ 1,493,392	\$ 1,537,920	\$ 1,575,280	\$ -	\$ 1,575,280	\$ -	\$ -	\$ 1,575,280
	Contractual Services	1,030,632	909,185	923,585	90,000	1,013,585	350,000	-	1,363,585
	Commodities	172,543	499,373	230,373	-	230,373	-	-	230,373
	Operating Capital	119,096	-	-	-	-	-	-	-
	Total Stadium Maintenance	\$ 2,815,663	\$ 2,946,478	\$ 2,729,238	\$ 90,000	\$ 2,819,238	\$ 350,000	\$ -	\$ 3,169,238
	Total - FY16 One-Time Supplementals	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Stadium		\$ 4,072,833	\$ 4,280,208	\$ 3,957,978	\$ 90,000	\$ 4,047,978	\$ 380,000	\$ -	\$ 4,427,978
STADIUM - CAPITAL									
Stadium Maintenance									
	Operating Capital	\$ 469,500	\$ 360,000	\$ 415,000	\$ -	\$ 415,000	\$ -	\$ -	\$ 415,000
Total Stadium Capital		\$ 469,500	\$ 360,000	\$ 415,000	\$ -	\$ 415,000	\$ -	\$ -	\$ 415,000
TOTAL - ENTERPRISE FUNDS		\$ 21,883,344	\$ 25,682,225	\$ 23,433,729	\$ 720,939	\$ 24,154,668	\$ 993,840	\$ 124,455	\$ 25,272,963

**CITY OF GOODYEAR
SCHEDULE 3
FY17 ANNUAL BUDGET
OPERATING EXPENDITURES - ALL FUNDS**

DEPT/DIV	EXPENDITURE CATEGORY	FY15 ACTUAL	FY16 BUDGET	FY17 Initial Budget	FY17 Ongoing Supplementals	FY17 BASE BUDGET	FY17 One-Time Supplementals	FY17 One-Time Carryovers	FY17 FINAL BUDGET
INTERNAL SERVICE FUNDS									
PUBLIC WORKS - FLEET									
	Fleet and Equipment Management								
	Personnel Services	\$ 648,281	\$ 719,960	\$ 769,190	\$ -	\$ 769,190	\$ -	\$ -	\$ 769,190
	Contractual Services	655,007	722,100	710,400	-	710,400	-	-	710,400
	Commodities	749,682	923,367	803,117	-	803,117	-	-	803,117
	Total - FY16 One-Time Supplementals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Public Works Fleet	\$ 2,052,970	\$ 2,365,427	\$ 2,282,707	\$ -	\$ 2,282,707	\$ -	\$ -	\$ 2,282,707
	TOTAL - INTERNAL SERVICE FUNDS	\$ 2,052,970	\$ 2,365,427	\$ 2,282,707	\$ -	\$ 2,282,707	\$ -	\$ -	\$ 2,282,707
									\$ -
	GRAND TOTAL ALL FUNDS	\$ 88,670,833	\$ 109,285,077	\$ 106,465,611	\$ 3,555,440	\$ 110,021,051	\$ 5,646,765	\$ 3,125,265	\$ 118,793,081

**CITY OF GOODYEAR
SCHEDULE 4
FY17 ANNUAL BUDGET
DEBT SERVICE**

	FY15 Actual Total Requirement*	FY16 Budget Total Requirement	FY16 Estimate Total Requirement	FY17 Budget Total Requirement
General Obligation Bonds (G.O.)				
GO Refunding 2014	\$ 242,376	\$ 2,600,900	\$ 2,600,900	\$ 2,689,300
GO Refunding 2012	2,356,850	2,379,950	2,379,950	\$ 2,414,171
GO Refunding 2010	202,026	204,170	204,170	\$ 204,170
GO 2010 Build America Bonds	230,333	224,930	233,166	\$ 225,633
GO Refunding 2009	286,978	285,736	285,736	\$ 291,080
GO Series 2008	2,054,961	2,992,499	2,992,499	\$ 3,051,423
GO Series 2007	1,733,257	2,953,062	2,149,508	\$ 3,066,494
Total G.O.	\$ 7,106,781	\$ 11,641,247	\$ 10,845,929	\$ 11,942,271
Water Infrastructure Finance Authority (WIFA)				
2002	\$ 231,188	\$ 946,605	\$ 946,605	\$ 946,604
2009	87,282	339,636	339,636	339,636
Total WIFA	\$ 318,470	\$ 1,286,241	\$ 1,286,241	\$ 1,286,240
Water & Sewer Refunding (W&S)				
Refunding 1999	\$ 75,970	\$ 475,000	\$ 475,000	\$ 400,000
Refunding 2009	20,745	21,938	21,938	21,938
Revenue 2010	840,642	827,044	827,044	827,044
Revenue 2011	768,592	1,046,264	1,046,264	1,046,676
Total W&S	\$ 1,705,949	\$ 2,370,246	\$ 2,370,246	\$ 2,295,658
McDowell Improvement District				
2008	\$ 3,541,932	\$ 3,540,151	\$ 3,540,151	\$ 3,539,301
Total McDowell	\$ 3,541,932	\$ 3,540,151	\$ 3,540,151	\$ 3,539,301
Public Improvement Corporation (PIC) Series 2007				
2007	\$ 2,200,969	\$ 2,210,000	\$ 2,210,000	\$ -
Total Series PIC 2007	\$ 2,200,969	\$ 2,210,000	\$ 2,210,000	\$ -
PIC Series 2008 (MLB Spring Training Facility)				
2008	\$ 2,012,823	\$ 2,017,038	\$ 2,017,038	\$ -
Total Series PIC 2008	\$ 2,012,823	\$ 2,017,038	\$ 2,017,038	\$ -
PIC Series 2011 A&B Refunding				
2011 Refunding	\$ 1,204,207	\$ 1,458,076	\$ 1,458,076	\$ 1,456,101
Total Series PIC 2011 A&B	\$ 1,204,207	\$ 1,458,076	\$ 1,458,076	\$ 1,456,101
PIC Series 2012 A&B				
2012 PIC A Venida	\$ 1,021,272	\$ 1,021,272	\$ 1,021,272	\$ 1,021,272
2012 PIC B Venida & 911 Center	126,850	126,850	126,850	126,850
Total Series PIC 2012 A&B	\$ 1,148,122	\$ 1,148,122	\$ 1,148,122	\$ 1,148,122
Water 2016 Series				
Water 2016 Series	\$ -	\$ -	\$ -	\$ 440,000
Total W&S	\$ -	\$ -	\$ -	\$ 440,000
PIC Series 2016 Refunding				
PIC Series 2016A Refunding	\$ -	\$ -	\$ -	\$ 1,825,000
PIC Series 2016B Refunding				\$ 3,415,000
Total Series PIC 2016 Refunding	\$ -	\$ -	\$ -	\$ 5,240,000
Fiscal Agent Fees	\$ 13,218	\$ 89,053	\$ 13,312	\$ 93,000
Grand Total	\$ 19,252,471	\$ 25,760,174	\$ 24,889,115	\$ 27,440,693

Debt by Funding Source	FY15 Actual	FY16 Budget	FY16 Estimate	FY17 Budget
General Fund	\$ 1,284,822	\$ 1,425,522	\$ 1,425,522	\$ 1,423,547
Secondary Property Tax	3,848,126	4,738,940	3,863,905	4,949,490
McDowell Improvement District	3,542,682	3,540,451	3,540,901	3,540,051
Water	2,882,868	5,500,358	5,498,818	5,947,597
Wastewater	2,071,834	5,138,689	5,145,275	5,150,832
Stadium	5,622,139	5,416,214	5,414,694	6,429,176
Total	\$ 19,252,471	\$ 25,760,174	\$ 24,889,115	\$ 27,440,693

* Total Requirement includes Principal and Interest.

**CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
MAYOR AND COUNCIL						
Chief of Staff						
Assistant to the Council						
Executive Assistant						
Assistant to the Mayor						
Total Mayor and Council	0	0	0	0	0	0
CITY CLERK						
Administration						
City Clerk	1	1		1		1
City Clerk Specialist	2	2		2		2
Deputy City Clerk	1	1		1		1
Records Administration						
Records Administrator	1	1		1		1
Records Analyst II	1	1		1		1
Total City Clerk	6	6	0	6	0	6
CITY MANAGER'S OFFICE						
Administration						
Assistant to the City Manager	1	1		1		1
City Manager	1	1		1		1
Executive Assistant	1	1		1		1
Intergovernmental Relations						
Assistant to the Council	1	1		1		1
Assistant to the Mayor	1	1		1		1
Executive Assistant	1	1		1		1
Grants Administrator	1	1	(1)			
Governmental Relations Manager		1		1		1
Management Assistant	1	1		1		1
Neighborhood Services Manager	1	1		1		1
Deputy City Manager						
Deputy City Manager	2	2		2		2
Executive Assistant	1	1		1		1
Executive Management Assistant	2	2		2		2
Communications						
Communications Manager	1	1		1		1
Governmental Relations Manager	1					
Graphic Designer	1	1		1		1
Media Communications Specialist	1	1		1		1
Public Information Officer	1	1		1		1
Digital Communications Administrator	1	1		1		1
Total City Manager's Office	20	20	(1)	19	0	19
LEGAL SERVICES						
City Attorney - Civil Division						
Assistant City Attorney	2	2		2		2
City Attorney	1	1		1		1
Legal Assistant	1	1		1		1
Legal Services Coordinator	1	1		1		1
City Prosecutor - Criminal Division						
Assistant City Prosecutor	1	1		1		1
City Prosecutor	1	1		1		1
Legal Assistant	1	1		1		1
Staff Assistant	1	1		1		1
Total Legal Services	9	9	0	9	0	9

CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
FINANCE DEPARTMENT						
Administration						
Administrative Assistant	1	1		1		1
Management Assistant	1	1		1		1
Finance Director	1	1		1		1
Staff Assistant	1	1		1		1
General Accounting						
Accountant	1	1	(1)			
Account Clerk	1	1		1		1
Controller	1	1		1		1
Senior Accountant	1	1	1	2		2
Senior Account Clerk	2	2		2		2
CFD Administration						
CFD Administrator	1	1		1		1
CFD Specialist	1	1		1		1
Sales Tax Auditor	1	1		1		1
Budget & Research						
Budget & Research Analyst	3	3		3		3
Budget & Research Manager	1	1		1		1
Utility Billing						
Customer Service Advocate	1	1		1		1
Customer Service Representative I	3	3		3	1	4
Customer Service Representative II	1	1		1		1
Customer Service Supervisor	1	1		1		1
Senior Account Clerk	1	1		1		1
Utility Billing Specialist	1	1		1		1
Procurement						
Procurement Manager	1	1		1		1
Procurement Officer			1	1		1
Procurement Specialist	2	2	(1)	1	1	2
Mail Services						
Customer Service Representative I			1	1		1
Mail & Copy Clerk	1	1	(1)			
Total Finance Department	29	29	0	29	2	31
INFORMATION TECHNOLOGY						
Administration						
Administrative Assistant	1	1		1		1
Director of IT Services	1	1		1		1
Technical Support & Services						
Infrastructure Administrator	2	2		2		2
IT Technician I	1	1		1		1
IT Technician II	1	1		1		1
Security & Infrastructure Manager	1	1		1		1
Sr. Infrastructure Administrator	2	2		2		2
Application Development & Support						
Application & Business Analyst	4	4		4		4
Application & Business Manager	1	1		1		1
Application Developer	3	3		3		3
ITS Web Developer	1	1		1		1
Total Information Technology	18	18	0	18	0	18

**CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
HUMAN RESOURCES						
Administration						
Administrative Assistant	1	1	(1)			
Human Resources Director	1	1		1		1
Human Resources Business Partner	3	3		3	1	4
Human Resources Specialist	1	1		1		1
Total Compensation Administrator	1	1		1		1
Wellness & Volunteer Coordinator	1	1		1		1
Risk Management						
Risk and Safety Administrator	1	1		1		1
Employee Development						
Human Resources Organizational Strategy Manager	1	1		1		1
Human Resources Specialist			1	1		1
Total Human Resources	10	10	0	10	1	11
POLICE DEPARTMENT						
Administration						
Administrative Assistant	2	2		2		2
Chief of Police	1	1		1		1
Deputy Chief of Police	1	2		2		2
Forensic Specialist	1	1		1		1
Management Assistant					1	1
Public Information Officer	1	1		1		1
Police Lieutenant			1	1		1
Police Records Clerk II	2	2		2		2
Police Records Specialist	1	2		2		2
Police Commander	1					
Police Officer	2	2	(2)	0		0
Police Sergeant	2	2	(1)	1		1
Police Detective	1					
Property Evidence Supervisor		1		1		1
Property Officer		2		2		2
Support Services Manager	1	1		1		1
Towing Administration						
Towing Administrator	1					
Investigation Specialist		1		1		1
Field Operations						
Police Lieutenant	3	4		4		4
Police Officer	39	44	4	48	5	53
Police Sergeant	7	5	1	6	1	7
Police Assistant	2	2		2		2
Telecommunications						
Telecommunications Manager	1	1		1		1
Telecommunications Supervisor	4	4		4		4
Telecommunications Operator	12	12		12	1	13
Community Service						
Police Officer	2	6		6		6
Police Lieutenant	2	1		1		1
Police Sergeant		1	1	2	1	3

**CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
Investigations						
Crime Intelligence Analyst	1	1		1		1
Crisis Services Coordinator	1	1		1		1
Investigations Specialist	1	1		1		1
Forensic Specialist						
Police Officer	10	8	(2)	6	1	7
Police Sergeant	3	3	(1)	2		2
Police Lieutenant	1	1		1		1
Police Detective	5	5	(1)	4		4
Property Evidence Technician	1					
Property Evidence Supervisor	1					
Property Officer	1					
Specialized Patrol						
Police Officer	12	8		8		8
Police Sergeant	3	2		2		2
Police Lieutenant	1	1		1		1
Total Police Department	130	131	0	131	10	141
FIRE DEPARTMENT						
Administration						
Fire Chief	1	1		1		1
Administrative Assistant	1	1		1		1
Management Assistant	1	1		1		1
Staff Assistant	1	1		1		1
Administrative Services Supervisor	1	1		1		1
Fire Prevention						
Fire Captain	1	1		1		1
Fire Inspector II	2	2		2		2
Emergency Services						
Deputy Fire Chief	1	1		1		1
Fire Battalion Chief	5	5		5		5
Firefighter	42	42	(1)	41		41
Fire Captain	23	23	1	24		24
Fire Engineer	17	17		17		17
Support Services						
Deputy Fire Chief	1	1		1		1
Fire Battalion Chief	1	1		1		1
Fire Equipment Maintenance Worker	2	2		2		2
Emergency Management						
Emergency Manager	1	1		1		1
Community Risk Reduction Coordinator	1	1		1		1
Total Fire Department	102	102	0	102	0	102
MUNICIPAL COURT						
Court Administrator	1	1		1		1
Court Interpreter	1	1		1		1
Court Specialist I			1	1		1
Court Specialist II	3	3	(1)	2		2
Court Specialist III	2	2		2		2
Court Supervisor	1	1		1		1
Judge	1	1		1		1
Total Municipal Court	9	9	0	9	0	9

CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
ECONOMIC DEVELOPMENT						
Administrative Assistant			1	1		1
Economic Development Director		1		1		1
Economic Development Manager	1					
Economic Development Project Manager		2	(1)	1		1
Management Assistant		1		1		1
Marketing and Business Development Administrator	1					
Marketing Coordinator	1	1		1		1
Project Manager - Small Business	1	1		1		1
Total Economic Development	4	6	0	6	0	6
DEVELOPMENT SERVICES						
Administration						
Administrative Assistant	1	1		1		1
Development Services Administrator	1	1		1		1
Development Services Director	1	1		1		1
Deputy Development Services Director	1					
Management Assistant	1					
Records Analyst	1					
Planning & Zoning						
Planner II	1	1		1		1
Planner III	3	3		3		3
Development Services Technician III	1					
Planning Manager	1	1		1		1
Building Safety						
Building Inspection Supervisor	1	1		1		1
Building Inspector I	1		1	1		1
Building Inspector II	2	3	(1)	2		2
Building Inspector III	1	1		1		1
Chief Building Official	1	1		1		1
Development Services Tech II	2					
Development Services Technician III	1					
Fire Plan Review and Inspection Specialist		1		1		1
Plans Examiner	4	3	1	4		4
Plans Review Supervisor Building Safety	1	1	(1)			
Code Compliance						
Code Compliance Officer I	2	2		2		2
Code Compliance Officer II	1	1		1		1
Total Development Services	29	22	0	22	0	22

CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
ENGINEERING						
Administration						
Administrative Assistant	2	2		2		2
Assistant City Engineer	1	1		1		1
City Engineer	1	1	(1)			
Director of Engineering	1	1		1		1
Grants Administrator			1	1		1
Plans Examiner II	1	1		1		1
Real Estate Coordinator	1	1		1		1
Sr. Project Manager	1	1		1		1
Plan Review						
Civil Engineer	1	1		1		1
Plans Examiner	2	2	(1)	1		1
Plans Examiner II			1	1		1
Sr. Civil Engineer	1	1		1		1
Permit Processing						
Development Services Technician II		2		2		2
Development Services Technician III	1	3		3		3
Permit Administrator		1		1		1
Inspections						
Construction Inspector			2	2		2
Construction Inspector II	3	3	(2)	1		1
Construction Inspection Supervisor	1	1		1		1
GIS						
GIS Analyst	1	1		1		1
GIS Coordinator	1	1		1		1
GIS Technician	1	1		1		1
Project Management						
Project Manager	2	2		2		2
Sr. Project Manager	1	1		1		1
Streets & Markings						
Traffic Operations Worker II	1	1		1		1
Traffic Operations Worker III	1	1		1		1
Street Maintenance						
Pavement Management Coordinator		1		1		1
Street Maintenance Foreman	2	1		1		1
Streets Maintenance Worker II	4	4		4		4
Sweeper Operations						
Equipment Operator	2	2		2		2
Traffic Signals						
Signal Technician II	2	2		2		2
Signal Technician III	1	1		1		1
Streets and Traffic Superintendent	1	1		1		1
Traffic Operations Foreman	1	1		1		1
Traffic Management						
Assistant City Traffic Engineer	1	1		1		1
City Traffic Engineer	1	1		1		1
Total Engineering	40	45	0	45	0	45

**CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
Public Works						
Administration						
Administrative Assistant	2	2		2		2
Administrative Services Supervisor	1	1		1		1
Management Assistant	1	1		1		1
Fleet Services						
Fleet Management Superintendent	1	1		1		1
Mechanic I	1	1		1		1
Mechanic III	3	3		3		3
Mechanic Foreman	1	1		1		1
Service Advisor	1	1		1		1
Facilities						
Municipal Services Manager	1	1		1		1
Facilities Maintenance Worker I	3	3	(1)	2		2
Facilities Maintenance Worker II	2	2	(1)	1		1
Facilities Maintenance Worker III	1	1	2	3	1	4
Facility Superintendent	1	1		1		1
Program Management						
Public Works Program Manager			1	1		1
Environmental Compliance Supervisor	1	1		1		1
Water Quality Technician II	1	1		1		1
Water Quality Technician III	1	1		1		1
Industrial Pretreatment Coordinator	1	1		1		1
Sanitation						
Sanitation Inspector	1	1		1		1
Sanitation Supervisor	1	1		1		1
Sanitation Superintendent	1	1		1	(1)	
Sanitation Worker I	1	2		2		2
Sanitation Worker II	2	3		3		3
Water:						
Water Administration						
Environmental Services Manager	1	1		1		1
Instrumentation & Control Technician	1					
Public Works Director		1		1		1
Water Superintendent	1	1		1		1
Water Distribution						
Sr. Utility Technician	1	1		1		1
Utility Technician	3	3		3		3
Utility Technician II	3	3	1	4		4
Water Distribution Supervisor	1	1		1		1
Water Quality Technician II	1	1	(1)			
Water Production						
Operations Supervisor	2	1		1		1
Sr. Utility Technician	1	1		1		1
Utility Technician	2	2		2		2
Utility Technician II	3	3		3		3
Water Maintenance						
Operations Supervisor		1		1		1
Instrumentation Control Technician		1		1		1
Maintenance Mechanic II		1		1	1	2
Maintenance Superintendent					1	1
Water Resources						
Water Conservation Specialist	1	1		1		1
Water Resources Manager	1	1		1		1
Water Resources Planning Advisor	1	1		1		1

CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
Wastewater:						
Wastewater Administration						
Wastewater Superintendent	1	1		1		1
Wastewater Collection						
Operations Supervisor	1	1		1		1
Sr. Utility Technician	1	1		1		1
Utility Technician I	2	2		2		2
Utility Technician II	2	2		2		2
Wastewater Reclamation						
Operations Supervisor Reclamation		1		1		1
Utility Technician I		2		2		2
Utility Technician II		5	(1)	4		4
Sr. Utility Technician			1	1		1
Treatment Plant Corgett WWTP						
Maintenance Mechanic II	1					
Utility Technician I	1					
Utility Technician II	1					
Treatment Plant Goodyear WRF						
Industrial Pretreatment Coordinator						
Instrumentation & Control Technician	1					
Operations Supervisor Reclamation	1					
Utility Technician II	2					
Treatment Plant RVWRF						
Utility Technician	2					
Utility Technician II	1					
Maintenance Mechanic III	1					
Wastewater Maintenance						
Instrumentation & Control Technician		1		1		1
Maintenance Mechanic I		1		1		1
Total Public Works	70	73	1	74	2	76

CITY OF GOODYEAR
SCHEDULE 5
FY17 ANNUAL BUDGET
AUTHORIZED POSITION DETAIL BY POSITION TITLE

Name Position Title	FY15 Budget	FY16 Budget	FY16 Change	FY16 Estimate	FY17 Supplementals Change	FY17 Budget
PARKS AND RECREATION						
Parks and Recreation Administration						
Administrative Assistant		1		1		1
Management Assistant	1	1		1		1
Parks & Recreation Director	1	1		1		1
Parks and Recreation Manager		1		1		1
Parks Maintenance						
Parks Foreman	1	1		1		1
Parks Supervisor	1					
Parks Worker I	3	3		3	1	4
Parks Worker II	5	5		5		5
Parks Worker III	4	3		3		3
Parks Superintendent		1		1		1
Right of Ways Maintenance						
Parks Foreman	1	1		1		1
Parks Worker III	2	2		2		2
Right of Way Worker III	3	3		3		3
Recreation Administration						
Administrative Assistant	1					
Arts & Culture Coordinator	1					
Customer Service Representative II					1	1
Recreation Coordinator	2	2		2		2
Recreation Superintendent		1		1		1
Aquatics						
Recreation Supervisor	1					
Arts & Culture						
Arts & Culture Coordinator		1		1		1
Ballpark Operations						
Administrative Assistant	1	1		1		1
Ballpark Coordinator	3	3		3		3
Ballpark General Manager	1	1		1		1
Business Operations & Marketing Coordinator		1		1		1
Ballpark Maintenance						
Ballpark Foreman	3	3		3		3
Ballpark Supervisor	1					
Ballpark Superintendent		1		1		1
Grounds Equipment Mechanic	1	1		1		1
Groundskeeper I	8	8	(2)	6		6
Groundskeeper II	5	5	2	7		7
Total Parks and Recreation	51	51	0	51	2	53
TOTAL POSITION COUNT	527	531	0	531	17	548

**CITY OF GOODYEAR
SCHEDULE 5A
FY17 ANNUAL BUDGET**

FULL TIME AUTHORIZED POSITIONS BY DEPARTMENT AND BY FUND

Positions by Department	FY15 Budget	FY16 Budget	FY17 Budget
Mayor and Council	-	-	-
City Manager's Office	20	20	19
City Clerk's Office	6	6	6
Human Resources	10	10	11
Legal Services	9	9	9
Information Technology	18	18	18
Finance	29	29	31
Economic Development	4	6	6
Development Services	29	22	22
Engineering	40	45	45
Municipal Court	9	9	9
Police	130	131	141
Fire	102	102	102
Parks and Recreation	51	51	53
Public Works	70	73	76
Total Positions by Department	527	531	548

Positions by Fund	FY15 Budget	FY16 Budget	FY17 Budget
General	427	428	444
Highway User Revenue Fund	17	17	17
Impound Fund	1	1	1
Water	24	27	29
Wastewater	21	19	19
Sanitation	6	8	7
Stadium	24	24	24
Fleet	7	7	7
Total Positions by Fund	527	531	548

**CITY OF GOODYEAR
SCHEDULE 6
FY17 ANNUAL BUDGET
INTERFUND TRANSFERS**

	FY15 Actuals		FY16 Budget		FY16 Estimate		FY17 Budget	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
GENERAL FUNDS								
Fleet Asset Management Reserve	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
Technology Asset Management Reserve	-	300,000	-	1,000,000	-	1,000,000	-	1,750,000
Parks Asset Management Reserve	-	-	-	1,438,000	-	1,438,000	-	2,250,000
Police Asset Management Reserve	-	-	-	-	-	-	-	2,260,000
Fire Asset Management Reserve	-	-	-	-	-	-	-	800,000
Risk Reserve	-	350,000	-	-	-	-	-	-
Water	1,108,857	-	700,000	-	700,000	-	700,000	-
Wastewater	1,691,143	-	1,200,000	-	1,200,000	-	1,200,000	-
Sanitation	900,000	-	900,000	-	900,000	-	900,000	-
Stadium	-	7,328,613	-	7,800,270	-	7,800,270	-	9,479,421
Highway User Revenue Fund	-	1,369,235	-	1,353,040	-	1,353,040	-	1,228,568
Construction Sales Tax - Impact Fees	-	-	-	1,285,714	-	-	-	-
General Fund	\$ 3,700,000	\$ 11,347,848	\$ 2,800,000	\$ 14,877,024	\$ 2,800,000	\$ 13,591,310	\$ 2,800,000	\$ 19,767,989
Fleet Asset Management Reserve	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -
Technology Asset Management Reserve	300,000	-	1,000,000	-	1,000,000	-	1,750,000	-
Parks Asset Management Reserve	-	-	1,438,000	-	1,438,000	-	2,250,000	-
Police Asset Management Reserve	-	-	-	-	-	-	2,260,000	-
Fire Asset Management Reserve	-	-	-	-	-	-	800,000	-
Risk Reserve	350,000	-	-	-	-	-	-	-
General Fund Reserves	\$ 2,650,000	\$ -	\$ 4,438,000	\$ -	\$ 4,438,000	\$ -	\$ 9,060,000	\$ -
TOTAL GENERAL FUNDS	\$ 6,350,000	\$ 11,347,848	\$ 7,238,000	\$ 14,877,024	\$ 7,238,000	\$ 13,591,310	\$ 11,860,000	\$ 19,767,989
TOTAL HIGHWAY USER REVENUE FUND	\$ 1,369,235	\$ -	\$ 1,353,040	\$ -	\$ 1,353,040	\$ -	\$ 1,228,568	\$ -
TOTAL DEBT SERVICE FUND	\$ -	\$ 806,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ENTERPRISE FUNDS								
Water	\$ 1,339,408	\$ 1,108,857	\$ -	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 700,000
Wastewater	450,000	2,126,852	-	1,200,000	-	1,200,000	-	1,200,000
Sanitation	-	900,000	-	900,000	-	900,000	-	900,000
Stadium	8,135,229	505,119	7,800,270	-	7,800,270	-	9,479,421	-
TOTAL ENTERPRISE FUNDS	\$ 9,924,637	\$ 4,640,828	\$ 7,800,270	\$ 2,800,000	\$ 7,800,270	\$ 2,800,000	\$ 9,479,421	\$ 2,800,000
IMPACT FEES								
Construction Sales Tax - Impact Fees	\$ -	\$ -	\$ 1,285,714	\$ -	\$ -	\$ -	\$ -	\$ -
Water Impact Fees	-	834,289	-	-	-	-	-	-
Wastewater Impact Fees	435,709	450,000	-	-	-	-	-	-
TOTAL IMPACT FEES	\$ 435,709	\$ 1,284,289	\$ 1,285,714	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL TRANSFERS - ALL FUNDS	\$ 18,079,581	\$ 18,079,581	\$ 17,677,024	\$ 17,677,024	\$ 16,391,310	\$ 16,391,310	\$ 22,567,989	\$ 22,567,989

**CITY OF GOODYEAR
SCHEDULE 7
FY17 ANNUAL BUDGET
PROPERTY TAXES**

DESCRIPTION	FY 2015 BUDGET	FY 2016 BUDGET	FY 2017 BUDGET
Primary Property Tax			
Property Valuation	\$ 627,861,343	\$ 670,952,898	\$ 710,534,322
Primary Levy	\$ 7,431,367	\$ 7,807,747	\$ 8,240,777
Rate Per \$100 Assessed Valuation	\$1.1836	\$1.1637	\$1.1598
Secondary Property Tax			
Property Valuation	\$ 659,588,897	\$ 670,952,898	\$ 710,534,322
Secondary Levy	\$ 4,527,418	\$ 4,738,940	\$ 4,991,799
Rate	\$0.6864	\$0.7063	\$0.7025
Combined Property Tax Levy	\$ 11,958,785	\$ 12,546,687	\$ 13,232,576
Combined Property Tax Rate	\$1.8700	\$1.8700	\$1.8623

Truth in Taxation - FY17

Primary property tax levy FY16:	\$ 7,807,747
Value of new construction FY17	\$ 23,888,851
Net assessed value less new construction FY17:	\$ 686,645,471
Total Net assessed valuation FY17:	\$ 710,534,322
Truth in Taxation Rate	\$ 1.1371
Max. Levy that can be imposed without Truth in Taxation FY17	\$ 8,079,486
Max. Levy Allowed by law Requires Truth in Taxation	\$ 8,240,777
Levy Amount Requiring Truth in Taxation	\$ 161,291
Maximum Allowable Tax Rate	\$ 1.1598

**CITY OF GOODYEAR
SCHEDULE 8
FY17 ANNUAL BUDGET
ARIZONA CONSTITUTIONAL DEBT LIMIT**

2016-17 Secondary Assessed Valuation (AV)	\$	784,276,467
6% Bonds		
Debt Limit 6% Of Assessed Valuation (1)	\$	47,056,588
Less: Bonds Outstanding At June 30, 2015	\$	220,000
Capacity Available At June 30, 2015	\$	46,836,588
20% Bonds		
Debt Limit 20% Of Assessed Valuation (2)	\$	156,855,293
Less: Bonds Outstanding At June 30, 2015	\$	97,570,000
Capacity Available At June 30, 2015	\$	59,285,293

(1) *The Arizona Constitution limits the amount of tax supported debt that a city may issue. The limit of bonds to finance other projects not in 20% category is 6% of the municipality's assessed valuation.*

(2) *Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water and sewer, drainage and storm sewers, street and highway, parks and recreation, fire facilities, and stadium. In FY06 projects involving public safety, law enforcement, fire and emergency service facilities, streets, and transportation facilities were added to this category.*

**CITY OF GOODYEAR
SCHEDULE 9
FY17 ANNUAL BUDGET
CAPITAL IMPROVEMENT PROGRAM**

Project Name/Funding Source	FY17 Budget
GENERAL FUND	
Public Art	\$ 60,000
ROW Median Landscaping	212,000
100 Acre Site Plan	100,000
Estrella Foothills Park-Children's Playground	120,000
Monument Sign Installation	20,000
NON-UTILITY IMPACT FEE FUNDS	
Newland Reimbursement Foothills Park	369,340
Community Park Site Plan	50,000
Library Growth Related	65,000
Parks & Arts Projects Total	\$ 996,340
GENERAL FUND	
Fire Station Renovation	\$ 1,200,000
Police Building	750,000
NON-UTILITY IMPACT FEE FUNDS	
Impact Fee Audit	25,000
Impact Fee Study	250,000
Facility & Technology Projects Total	\$ 2,225,000
GENERAL FUND	
Pavement Management Program	\$ 1,800,000
Developer Deposits for Anticipated Projects	1,532,847
Sarival: Van Buren to I-10	1,000,000
Cotton Lane and Lower Buckeye Road Traffic Signal	532,126
New Potential Warranted Traffic Signals	532,126
Bullard Ave Storm Water Retention Basins - Yuma to Van Buren	30,000
Yuma and Cotton Northwest Corner Drainage Improvements	125,000
Riggs Road Survey and Repair	160,000
SR303 Restore Roadways	144,000
NON-UTILITY IMPACT FEE FUNDS	
Sarival: Van Buren to I-10	1,625,431
Newland Streets Reimbursement	432,022
Misc. Developer Reimbursements	242,491
Streets Projects Total	\$ 8,156,043
WATER BONDS	
8-inch brine line for RO concentrate	\$ 75,000
Booster Pump Station 13 Reservoir Rehabilitation	250,000
Bullard RO Campus	135,000
CAP Direct Delivery	3,000,000
Site 12	6,908,000
Well 18 A&B	2,000,000
Well 19 Production Improvement	300,000

Project Name/Funding Source	FY17 Budget
Non-Potable Interconnect	750,000
Potable Interconnect	390,000
WATER ENTERPRISE FUNDS	
CAP Subcontract Capital Charges	284,000
Differential Impact Fee Credits	787,661
Oversizing Lines	515,000
IMPACT FEE FUNDS	
Debt Service GRIC - Impact Fee Share	1,180,500
Debt Service - Impact Fee Share	282,830
Newland Zone 3 Reimbursement	2,633,691
WATER DEVELOPER REIMBURSEMENT	
Adaman Well #3	2,813,900
Water Projects Total	\$ 22,305,582
WASTEWATER ENTERPRISE FUNDS	
Corgett WRF Influent Pump Station/Headwork's Upgrades	\$ 793,400
Goodyear WRF	1,470,600
Litchfield Road 12" Gravity Sewer Line Repair	70,300
LS 12 Rainbow Valley - Lift Station Rehabilitation	22,000
LS 5 BioFlora Lift Station - Pump Replacement	184,000
Manhole Rehabilitation or Replacements	500,000
Perryville Grinder Station	25,000
Quarter Section 59-Sewer Pipe Rehabilitation or Replacements	112,666
Rainbow Valley WRF	569,449
Wells Fargo Lift Station and Force Main Rehabilitation	159,000
Implementation of CMOM	225,000
Differential Impact Fee Credits	671,086
Line Oversizing	500,000
UTILITY IMPACT FEE FUNDS	
GWRF Expansion 4 to 6 MGD	5,800,000
Newland Wastewater Reimbursement	747,385
Wastewater Projects Total	\$ 11,849,886
Total FY17 Capital Improvement Program	\$ 45,532,851

Fund Type	FY17
General Fund	\$ 8,318,099
Water Enterprise	1,586,661
Wastewater Enterprise	5,302,501
Water Bonds	13,808,000
Water Developer Reimbursement	2,813,900
Library Non-Utility Impact Fees	65,000
Parks Non-Utility Impact Fees	438,590
Fire Non-Utility Impact Fees	11,000
Police Non-Utility Impact Fees	8,250
Streets Non-Utility Impact Fees	2,341,194
Water Utility Impact Fees	4,231,771
Wastewater Utility Impact Fees	6,607,885
Total FY17 Capital Improvement Program	\$ 45,532,851

**CITY OF GOODYEAR
SCHEDULE 10
FY17 ANNUAL BUDGET
CARRYOVERS BY FUNDING SOURCE**

CIP Project Description	Carryover Budget
ERP Solution	\$ 3,357,896
ROW Asset Management Plan	2,689,500
Goodyear Blvd NW Quad Improvement	2,255,000
PD Operations Building - Phase I	2,000,000
Parks Facilities Asset Management Plan	825,000
Earl and Bullard Traffic Signal	500,000
Elwood: Estrella to Sarival Lane Additions	320,000
Art Projects	194,850
Median Improvements (4 areas)	175,000
Indian School Rd: S303 to W Sarival	145,000
Van Buren: Estrella to Sarival	80,000
Traffic Control Speed Bump Program	50,000
Fiber: Yuma: Estrella to Cotton Lane	50,000
Roadway to Sonoran Valley	28,234
Monument Sign Installation	3,300
General Fund Total	\$ 12,673,780
Canada Village Lighting	168,300
Grant Fund Total	\$ 168,300
Art Projects	16,422
Water Enterprise Fund Total	\$ 16,422
CWRF Aeration Dome Rehabilitation	1,063,600
GWRF N Digester Rehabilitation	621,000
GWRF 2 MGD Expansion Design	68,148
Wastewater Enterprise Fund Total	\$ 1,752,748
Bullard Wash LOMR (Developer Contribution)	160,000
Miscellaneous CIP Fund Total	\$ 160,000
Brine Management-Grant	12,000
SAT Site #1	22,608
Wastewater CIP Fund Total	\$ 34,608
PD Operations Building - Phase I	2,520,139
ERP Solution	552,778
Indian School Rd: S303 to W Sarival Widening	355,000
Van Buren: Estrella to Sarival	220,000
Library Build Out	65,937
Van Buren: Estrella to Cotton Lane Signals	30,000
Fiber: SR303: Camelback to Indian School	6,709
Non-Utility Impact Fees Fund Total	\$ 3,750,563

CIP Project Description	Carryover Budget
Site 12 Booster 9	2,078,000
Vadose BOR Grant	2,030,000
West Goodyear WW Lines	1,667,291
GWRF Expansion 4 to 6 MGD	1,400,000
GWRF 2 MGD Expansion Design	836,117
West Goodyear Water Lines	800,652
Brine Management-Grant	80,000
Utility Impact Fees Fund Total	\$ 8,892,060
Total - Capital Projects	\$ 27,448,481

Operating Carryover Description	Carryover Budget
Economic Development Job Credit Agreements Funding	\$ 1,373,710
Fire Self Contained Breathing Apparatus Years 1 and 2 of 3 Funding	528,608
Community Wellness Park Master Plan	65,000
Median Improvements Phase II	75,000
City Hall Signage	65,600
Economic Development Initiatives	50,000
Parks Rolling Stock Replacement	49,500
Police Evidence Van	24,000
Priority Based Budgeting Service	16,000
City Hall Softscape Enhancements	10,000
General Fund Total	\$ 2,257,418
Fleet Replacements	31,000
Fleet Asset Management Reserve	\$ 31,000
Asset Management Right of Way	712,392
Parks Asset Management Reserve	\$ 712,392
Reverse Osmosis (RO) Membrane Account	53,055
SCADA Radio Study- Water Portion	27,100
Water IT Server Replacements	21,900
Water Enterprise Fund Total	\$ 102,055
SCADA Radio Study- Wastewater Portion	22,400
Wastewater Enterprise Fund Total	\$ 22,400
Total - Operating	\$ 3,125,265

**CITY OF GOODYEAR
SCHEDULE 11
FY17 ANNUAL BUDGET
LISTING OF SUPPLEMENTALS**

Department	Supplemental Name	Ongoing	One-Time	Total	Positions
City Clerk	2017 Primary & General Election (per Charter)	\$ -	\$ 170,700	\$ 170,700	
City Clerk	Open Text Electronic Signatures	4,100	45,900	50,000	
Total - City Clerk		\$ 4,100	\$ 216,600	\$ 220,700	0
City Attorney	Annual Supervisor Training	\$ 600	\$ -	\$ 600	
City Attorney	Base Budget Increase - Civil	4,000	-	4,000	
City Attorney	Prosecution Database Software	-	75,000	75,000	
City Attorney	Base Budget Increase - Criminal	400	-	400	
Total - City Attorney		\$ 5,000	\$ 75,000	\$ 80,000	0
Finance	AZDOR Increased Fee for Admin and Collection	\$ 17,921	\$ -	\$ 17,921	
Finance	Finance Staff Training & Development	2,300	-	2,300	
Finance	Cost Allocation Plan Study and Cost Recovery Plan	-	150,000	150,000	
Finance	1 Cust. Serv Rep 1 & Workspace for Cash Receipting	64,000	88,100	152,100	1
Finance	Procurement Specialist	93,500	-	93,500	1
Total - Finance		\$ 177,721	\$ 238,100	\$ 415,821	2
Information & Technology Services	Network Security Policy Server	\$ 2,500	\$ 50,000	\$ 52,500	
Information & Technology Services	Contract Technical Support & Services	-	50,000	50,000	
Information & Technology Services	Wireless Radio Backup	1,500	50,000	51,500	
Total - Information & Technology Services		\$ 4,000	\$ 150,000	\$ 154,000	0
Human Resources	City-wide Employee Survey	\$ -	\$ 10,000	\$ 10,000	
Human Resources	Benefit Plan Administration Increase	16,000	-	16,000	
Human Resources	Compensation Study	-	35,000	35,000	
Human Resources	Telemedicine	40,600	-	40,600	
Human Resources	Wellness Budget	-	50,000	50,000	
Human Resources	Insurance losses	230,000	-	230,000	
Human Resources	System Wide Risk Assessment	-	35,000	35,000	
Human Resources	Additional FTE - HR Business Partner	105,900	-	105,900	1
Total - Human Resources		\$ 392,500	\$ 130,000	\$ 522,500	1
Non-Departmental	Retirement Payouts	\$ 100,000	\$ -	\$ 100,000	
Total - Non-Departmental		\$ 100,000	\$ -	\$ 100,000	0

**SCHEDULE 11
FY17 ANNUAL BUDGET
LISTING OF SUPPLEMENTALS**

Department	Supplemental Name	Ongoing	One-Time	Total	Positions
Police	Increase in County Booking/Jail Services Contract	\$ 26,000	\$ -	\$ 26,000	
Police	Increase in Southwest Advocacy Center Costs	11,580	-	11,580	
Police	Sonoran Valley Services Contract	10,000	-	10,000	
Police	Increase in Animal Care and Control IGA	17,000	-	17,000	
Police	Citizen Online Reporting interface and Kiosk Prg.	2,500	37,500	40,000	
Police	Increased Electricity Costs	33,400	-	33,400	
Police	Police Sergeants - 1 Patrol, 1 SRO	295,300	182,000	477,300	2
Police	Management Assistant	103,850	7,500	111,350	1
Police	New Police Officers - Patrol Assignment	597,500	464,600	1,062,100	5
Police	Inspection of Rainbow Valley Radio Tower Site	-	5,000	5,000	
Police	Telecommunications Operator	83,300	350	83,650	1
Police	Police Officer - Investigations Assignment	124,750	91,000	215,750	1
Total - Police		\$ 1,305,180	\$ 787,950	\$ 2,093,130	10
Fire	Fire Business Intelligence Software	\$ 5,000	\$ 40,000	\$ 45,000	
Fire	Fire Station Response and Location Study	-	60,000	60,000	
Fire	Operations Overtime	-	360,000	360,000	
Fire	Paramedic Initial Training Course	-	50,000	50,000	
Fire	Flashover Training Simulator	-	45,000	45,000	
Fire	SCBA/Breathing Air Compressor Replacement	-	322,000	322,000	
Fire	Apparatus Exhaust System	-	50,000	50,000	
Fire	PPE Washer Extractors	-	10,800	10,800	
Fire	Facilities Maintenance Line Item Increase	66,000	-	66,000	
Fire	Utilities - Line Item Increase	18,800	-	18,800	
Total - Fire		\$ 89,800	\$ 937,800	\$ 1,027,600	0
Municipal Court	Jury Services	\$ 1,000	\$ -	\$ 1,000	
Municipal Court	Increase Pro-Tem budget	2,000	-	2,000	
Municipal Court	Court Appointed Attorney	2,000	-	2,000	
Total - Municipal Court		\$ 5,000	\$ -	\$ 5,000	0

**SCHEDULE 11
FY17 ANNUAL BUDGET
LISTING OF SUPPLEMENTALS**

Department	Supplemental Name	Ongoing	One-Time	Total	Positions
Economic Development	Economic Opportunity Fund	\$ -	\$ 100,000	\$ 100,000	
Economic Development	Contract/Instructor: The Innovationhub@goodyearaz	6,000	-	6,000	
Economic Development	Office of Economic Adjustment (OEA) Grant Matching	-	50,000	50,000	
Total - Economic Development		\$ 6,000	\$ 150,000	\$ 156,000	0

Development Services	Contract Services for Planning	\$ -	\$ 75,000	\$ 75,000	
Development Services	Overtime for Building Safety Division	35,000	20,000	55,000	
Development Services	Contract Services for Building Inspections	-	125,000	125,000	
Development Services	Contract Services for Building Plan Review	-	125,000	125,000	
Total - Development Services		\$ 35,000	\$ 345,000	\$ 380,000	0

Engineering	Bullard Wash Maintenance	\$ -	\$ 200,000	\$ 200,000	
Engineering	Engineering Professional Services	25,000	-	25,000	
Engineering	ProjectDox Upgrade	-	18,450	18,450	
Engineering	Plan Review Consultant Services	-	125,000	125,000	
Engineering	Storm Drain Cleaning and Inspection	75,000	-	75,000	
Engineering	Stormwater program expenses	14,200	-	14,200	
Engineering	Two Temporary Engineering Inspectors	-	75,200	75,200	
Engineering	Inspector Overtime	-	20,000	20,000	
Engineering	Certified Stormwater Inspector Training/Certificate	-	3,000	3,000	
Engineering	GIS Stationing Tool	-	3,000	3,000	
Engineering	Additional GIS Training	2,000	-	2,000	
Engineering	GIS High Resolution Aerial Imagery	10,000	-	10,000	
Engineering	Northwest Goodyear Drainage Evaluation	-	40,000	40,000	
Engineering	Temporary Project Manager	-	102,500	102,500	
Engineering	Consultant Services/EDSPM Update	-	50,000	50,000	
Total - Engineering		\$ 126,200	\$ 637,150	\$ 763,350	0

Facilities	Access Control System Conversion - Phase 2	\$ -	\$ 65,000	\$ 65,000	
Facilities	Landscape Maintenance for City Facilities	86,000	-	86,000	
Facilities	Facilities Maintenance Worker III	87,300	37,125	124,425	1
Facilities	Additional Maintenance & Repair of City Facilities	-	50,000	50,000	
Facilities	Permitting fees for Internal Projects	9,000	-	9,000	
Facilities	Increased Utility Costs for City Facilities	18,000	-	18,000	
Facilities	General Renovation at City Hall	-	150,000	150,000	
Facilities	Police Building Phase I Operating Costs	89,500	-	89,500	
Total - Facilities		\$ 289,800	\$ 302,125	\$ 591,925	1

**SCHEDULE 11
FY17 ANNUAL BUDGET
LISTING OF SUPPLEMENTALS**

Department	Supplemental Name	Ongoing	One-Time	Total	Positions
Parks	Yard Extension at 200 S. Calle del Pueblo	\$ -	\$ 10,000	\$ 10,000	
Parks	Parks Worker I	52,500	20,000	72,500	1
Parks	Bullard Wash Phase I Low Flow Curb	-	65,000	65,000	
Parks	Ballfield Restoration-Infields	-	50,000	50,000	
Parks	Parking Lot Repair	25,000	-	25,000	
Parks	Smart Phone & Digital Device Service	6,000	1,100	7,100	
Parks	Parks Lighting Maintenance	15,000	-	15,000	
Parks	Community Holiday Decorations	7,000	8,000	15,000	
Parks	Tree Trimming-Cotton Lane & Citrus Road	50,000	-	50,000	
Parks	ROW Storm Damage and Erosion Repairs	-	30,000	30,000	
Parks	Utility Charges for new ROW areas (water)	5,500	-	5,500	
Parks	ROW Palm Skinning	11,000	70,000	81,000	
Parks	Property Maintenance for Future Wellness Park	35,000	-	35,000	
Recreation	Pool Safety Compliance Repairs	-	120,000	120,000	
Recreation	Automated Lighting Control Conversion GCP	-	20,000	20,000	
Recreation	Customer Service Rep II	19,200	-	19,200	1
Total - Parks & Recreation		\$ 226,200	\$ 394,100	\$ 620,300	2
Total - General Fund		\$ 2,766,501	\$ 4,363,825	\$ 7,130,326	16
Streets	Vehicle/Equipment for Maint.Worker III	\$ 3,000	\$ 43,000	\$ 46,000	
Streets	Emergency Drainage Improvements	-	75,000	75,000	
Streets	Contract Street Maint. Worker II/Grader rental	-	83,100	83,100	
Streets	Traffic Signal Pole Repainting Program	65,000	-	65,000	
Streets	Retrofit Illuminated Street Name Signs	-	28,000	28,000	
Streets	Traffic Management Center Relocation	-	60,000	60,000	
Total - Engineering Streets HURF		\$ 68,000	\$ 289,100	\$ 357,100	0

**SCHEDULE 11
FY17 ANNUAL BUDGET
LISTING OF SUPPLEMENTALS**

Department	Supplemental Name	Ongoing	One-Time	Total	Positions
Stadium	Contractual Services for Ballpark Facility Rentals	\$ -	\$ 30,000	\$ 30,000	
Stadium	Fence Repairs	-	20,000	20,000	
Stadium	Refuse Services for Ballpark	30,000	-	30,000	
Stadium	Player Transportation Cost Increase	10,000	-	10,000	
Stadium	Ballpark Building Repairs and Maintenance	50,000	-	50,000	
Stadium	Landscape Replacement for Ballpark	-	30,000	30,000	
Stadium	Right Field Pavilion Enhancement	-	300,000	300,000	
Total - Parks & Recreation Stadium		\$ 90,000	\$ 380,000	\$ 470,000	0
Sanitation	Bulk Waste Disposal	\$ 10,000	\$ -	\$ 10,000	
Sanitation	Refuse & Recycle Containers	(294,204)	75,000	(219,204)	
Sanitation	Residential Garbage & Recycle	317,463	-	317,463	
Sanitation	Equipment Rental	-	18,000	18,000	
Sanitation	Sanitation Services Review	-	50,000	50,000	
Sanitation	Maintenance Superintendent Transfer	(121,060)	-	(121,060)	
Total - Public Works Sanitation		\$ (87,801)	\$ 143,000	\$ 55,199	0
Water	Booster 8 Electrical MCC Cabinet Replacement	\$ -	\$ 200,000	\$ 200,000	
Water	Tank Coating Rehabilitation	250,000	-	250,000	
Water	Historic Goodyear Water Line Grant Match	-	35,000	35,000	
Water	Maintenance Mechanic II	82,680	3,440	86,120	1
Water	Maintenance Superintendent Transfer	60,530	-	60,530	
Total - Public Works Water		\$ 393,210	\$ 238,440	\$ 631,650	1
Wastewater	Interconnect Critical Wastewater Sites to SCADA	\$ -	\$ 232,400	\$ 232,400	
Wastewater	Collections Equipment Repair and Replacement	75,000	-	75,000	
Wastewater	Corgett WRF Process Equipment Repairs/Replacement	58,000	-	58,000	
Wastewater	GYWRF Process Equipment Repairs/Replacement	84,000	-	84,000	
Wastewater	Rainbow WRF Process Equipment Repairs/Replacement	48,000	-	48,000	
Wastewater	Maintenance Superintendent Transfer	60,530	-	60,530	
Total - Public Works Wastewater		\$ 325,530	\$ 232,400	\$ 557,930	0
Total - All Funds		\$ 3,555,440	\$ 5,646,765	\$ 9,202,205	17



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State Budget Schedules

CITY OF GOODYEAR
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017

Fiscal Year	S c h	FUNDS								
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds	
2016	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	120,554,883	8,208,362	8,279,391	50,741,241	0	45,850,696	2,365,427	236,000,000
2016	Actual Expenditures/Expenses**	E	119,715,929	8,353,994	7,475,837	52,220,337	0	45,866,826	2,367,077	236,000,000
2017	Fund Balance/Net Position at July 1***		50,936,449	2,068,814	69,383	36,139,553	0	14,059,845	0	103,274,044
2017	Primary Property Tax Levy	B	8,240,777							8,240,777
2017	Secondary Property Tax Levy	B			4,991,799					4,991,799
2017	Estimated Revenues Other than Property Taxes	C	80,886,169	5,050,403	3,540,051	34,687,944	0	40,206,080	2,282,707	166,653,354
2017	Other Financing Sources	D	0	0	0	9,000,000	0	0	0	9,000,000
2017	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2017	Interfund Transfers In	D	2,800,000	1,228,568	0	0	0	9,479,421	0	13,507,989
2017	Interfund Transfers (Out)	D	10,707,989	0	0	0	0	2,800,000	0	13,507,989
2017	Reduction for Amounts Not Available:									
2017	LESS: Amounts for Future Debt Retirement:									0
										0
										0
										0
2017	Total Financial Resources Available		132,155,406	8,347,785	8,601,233	79,827,497	0	60,945,346	2,282,707	292,159,974
2017	Budgeted Expenditures/Expenses	E	125,215,246	6,405,891	8,489,541	60,147,715	0	51,458,900	2,282,707	254,000,000

EXPENDITURE LIMITATION COMPARISON

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC expenditure limitation

	2016	2017
1. Budgeted expenditures/expenses	\$ 236,000,000	\$ 254,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	236,000,000	254,000,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 236,000,000	\$ 254,000,000
6. EEC expenditure limitation	\$ 355,156,565	\$ 374,646,818

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF GOODYEAR
Tax Levy and Tax Rate Information
Fiscal Year 2017

	2016	2017
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>7,807,879</u>	\$ <u>8,240,777</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>7,807,747</u>	\$ <u>8,240,777</u>
B. Secondary property taxes	<u>4,738,940</u>	<u>4,991,799</u>
C. Total property tax levy amounts	\$ <u>12,546,687</u>	\$ <u>13,232,576</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>7,807,747</u>	
(2) Prior years' levies	<u>50,000</u>	
(3) Total primary property taxes	\$ <u>7,857,747</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>4,738,940</u>	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ <u>4,738,940</u>	
C. Total property taxes collected	\$ <u>12,596,687</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.1637</u>	<u>1.1598</u>
(2) Secondary property tax rate	<u>0.7063</u>	<u>0.7025</u>
(3) Total city/town tax rate	<u>1.8700</u>	<u>1.8623</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>0</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF GOODYEAR
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
GENERAL FUND			
Local taxes			
Sales	\$ 40,901,265	\$ 40,847,232	\$ 42,255,860
Construction	4,500,000	4,700,000	3,995,000
Franchise	2,741,498	2,793,762	2,863,606
Delinquent Payments	50,132		
Licenses and permits			
License and Registration	238,650	240,300	243,800
Intergovernmental			
Urban Revenue Sharing (Income Tax)	7,859,101	7,859,101	9,669,908
Auto Lieu (VLT)	2,579,878	2,579,878	3,071,021
State Shared Sales Tax	6,235,923	6,235,923	7,389,633
Charges for services			
General Government	1,380,500	1,582,352	1,378,679
Rentals	343,000	404,034	390,127
Parks, Recreation, and Aquatics	361,215	361,215	368,439
Development Related	4,934,373	5,990,734	5,511,475
Fines and forfeits			
Fines	739,700	739,700	739,700
Interest on investments			
In-lieu property taxes			
Utility Revenues	950,000		
Contributions			
Voluntary contributions			
Miscellaneous			
Development Fees	610,275	660,275	600,000
Miscellaneous Revenue	641,600	582,974	2,408,921
Total General Fund	\$ 75,067,110	\$ 75,577,480	\$ 80,886,169

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY OF GOODYEAR
Revenues Other Than Property Taxes
Fiscal Year 2017**

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
DEBT SERVICE FUNDS			
McDowell Improvement District	\$ 3,540,451	\$ 3,540,901	\$ 3,540,051
	\$ 3,540,451	\$ 3,540,901	\$ 3,540,051
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Debt Service Funds	\$ 3,540,451	\$ 3,540,901	\$ 3,540,051
CAPITAL PROJECTS FUNDS			
Non-Utility Impact Fees	\$ 3,379,582	\$ 5,725,571	\$ 6,386,023
Utility Impact Fees	8,268,542	8,541,129	11,317,027
CIP Potential Improvement District	16,338,145		16,984,894
Water Bonds	7,500,300	7,500,000	
	\$ 35,486,569	\$ 21,766,700	\$ 34,687,944
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Capital Projects Funds	\$ 35,486,569	\$ 21,766,700	\$ 34,687,944

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY OF GOODYEAR
Revenues Other Than Property Taxes
Fiscal Year 2017**

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
PERMANENT FUNDS			
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
Total Permanent Funds	\$ _____	\$ _____	\$ _____
ENTERPRISE FUNDS			
Water	\$ 13,013,831	\$ 13,776,584	\$ 16,154,730
Wastewater	14,267,034	13,655,738	14,276,876
Sanitation	7,201,474	7,213,080	7,496,741
Stadium	1,896,152	1,896,152	2,277,733
_____	\$ 36,378,491	\$ 36,541,554	\$ 40,206,080
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____
_____	_____	_____	_____
Total Enterprise Funds	\$ 36,378,491	\$ 36,541,554	\$ 40,206,080

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GOODYEAR
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
INTERNAL SERVICE FUNDS			
Fleet	\$ 2,365,427	\$ 2,102,092	\$ 2,282,707
	\$ 2,365,427	\$ 2,102,092	\$ 2,282,707
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Internal Service Funds	\$ 2,365,427	\$ 2,102,092	\$ 2,282,707
TOTAL ALL FUNDS	\$ 159,488,856	\$ 144,351,160	\$ 166,653,354

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF GOODYEAR
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017

FUND	OTHER FINANCING 2017		INTERFUND TRANSFERS 2017	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Stadium	\$	\$	\$	\$ 9,479,421
Water			700,000	
Wastewater			1,200,000	
Sanitation			900,000	
Highway User Revenue Fund (HURF)				1,228,568
Total General Fund	\$	\$	\$ 2,800,000	\$ 10,707,989
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund (HURF)	\$	\$	\$ 1,228,568	\$
Total Special Revenue Funds	\$	\$	\$ 1,228,568	\$
DEBT SERVICE FUNDS				
	\$	\$	\$	\$
Total Debt Service Funds	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS				
Water Bonds	\$ 9,000,000	\$	\$	\$
Total Capital Projects Funds	\$ 9,000,000	\$	\$	\$
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Stadium	\$	\$	\$ 9,479,421	\$
Water				700,000
Wastewater				1,200,000
Sanitation				900,000
Total Enterprise Funds	\$	\$	\$ 9,479,421	\$ 2,800,000
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 9,000,000	\$	\$ 13,507,989	\$ 13,507,989

**City of Goodyear
Expenditures/Expenses by Fund
Fiscal Year 2017**

FUND/DEPARTMENT	BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
GENERAL FUND				
Administrative Services	\$ 8,727,731	\$ (114,826)	\$ 8,612,905	\$ 9,498,888
Support Services	12,353,746	(150,000)	12,203,746	13,565,460
Public Safety	32,512,832	314,196	32,827,028	37,078,325
Development Services	8,672,830	150,155	8,822,985	8,019,341
Public Works	2,381,936		2,381,936	3,087,546
Parks & Recreation	5,651,209	400,000	6,051,209	6,253,734
Impound Fund	184,515		184,515	
Debt Service	1,430,521		1,430,521	1,423,547
Carryover/Capital Projects	27,263,834	(1,438,479)	25,825,355	20,991,879
Contingency	16,601,748		16,601,748	17,800,000
Fleet Asset Management Reserve	1,927,534		1,927,534	3,407,000
Technology Asset Management Reserve	650,000		650,000	818,000
Parks Asset Management Reserve	1,108,500		1,108,500	1,328,392
Police Asset Management Reserve				116,000
Fire Asset Management Reserve				738,000
Risk Reserve	1,087,947		1,087,947	1,089,134
Total General Fund	\$ 120,554,883	\$ (838,954)	\$ 119,715,929	\$ 125,215,246
SPECIAL REVENUE FUNDS				
Impound Fund	\$	\$	\$	\$ 277,598
Highway User Revenue Fund (HURF)	5,426,231	98,999	5,525,230	5,497,644
Arizona Lottery Fund (ALF)	416,939		416,939	129,407
LTAF	15,475		15,475	
Court Enhancement Fund	60,000		60,000	85,000
Judicial Collection Enhancement Fund (JCEF)	60,000		60,000	60,000
Fill the Gap				9,000
Officer Safety Equipment				53,942
Grants - Contingency	2,000,000	(222,525)	1,777,475	
Miscellaneous Grants	229,717	269,158	498,875	293,300
Total Special Revenue Funds	\$ 8,208,362	\$ 145,632	\$ 8,353,994	\$ 6,405,891
DEBT SERVICE FUNDS				
Secondary Property Tax	\$ 4,738,940	\$ (803,554)	\$ 3,935,386	\$ 4,949,490
McDowell Improvement District	3,540,451		3,540,451	3,540,051
Total Debt Service Funds	\$ 8,279,391	\$ (803,554)	\$ 7,475,837	\$ 8,489,541
CAPITAL PROJECTS FUNDS				
CIP Potential Improvement District	\$ 16,338,145	\$ 3,656,804	\$ 19,994,949	\$ 16,984,894
Developer Deposits	4,714,336	(207,734)	4,506,602	160,000
Water Developer Reimbursement				2,813,900
Water Bonds	7,500,000		7,500,000	13,808,000
Wastewater CIP	46,270	78,353	124,623	34,608
Stadium - Infrastructure	2,087,497	(1,861,126)	226,371	
Non-Utility Impact Fees	5,744,748	43,002	5,787,750	6,614,597
Utility Impact Fees	14,310,245	(230,203)	14,080,042	19,731,716
				-
Total Capital Projects Funds	\$ 50,741,241	\$ 1,479,096	\$ 52,220,337	\$ 60,147,715
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Water	\$ 14,434,302	\$ (225,149)	\$ 14,209,153	\$ 16,284,855
Wastewater	14,313,853	(401,052)	13,912,801	17,574,804
Sanitation	7,406,119	(231,223)	7,174,896	6,327,087
Stadium	9,696,422	873,554	10,569,976	11,272,154
Total Enterprise Funds	\$ 45,850,696	\$ 16,130	\$ 45,866,826	\$ 51,458,900
INTERNAL SERVICE FUNDS				
Fleet	\$ 2,365,427	\$ 1,650	\$ 2,367,077	\$ 2,282,707
Total Internal Service Funds	\$ 2,365,427	\$ 1,650	\$ 2,367,077	\$ 2,282,707
TOTAL ALL FUNDS	\$ 236,000,000	\$	\$ 236,000,000	\$ 254,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated

CITY OF GOODYEAR
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
City Council				
General Fund	\$ 320,016	\$	\$ 320,016	\$ 328,535
Department Total	\$ 320,016	\$	\$ 320,016	\$ 328,535
City Clerk				
General Fund	\$ 641,464	\$	\$ 641,464	\$ 884,687
Department Total	\$ 641,464	\$	\$ 641,464	\$ 884,687
City Manager:				
General Fund	\$ 2,949,363	\$ (114,826)	\$ 2,834,537	\$ 2,872,815
Department Total	\$ 2,949,363	\$ (114,826)	\$ 2,834,537	\$ 2,872,815
Legal Services				
General Fund	\$ 1,422,072	\$	\$ 1,422,072	\$ 1,561,812
Department Total	\$ 1,422,072	\$	\$ 1,422,072	\$ 1,561,812
Finance				
General Fund	\$ 3,394,816	\$	\$ 3,394,816	\$ 3,851,039
Department Total	\$ 3,394,816	\$	\$ 3,394,816	\$ 3,851,039
IT				
General Fund - O&M	\$ 3,985,739	\$	\$ 3,985,739	\$ 4,075,235
General Fund - Technology Asset Management Reserve	650,000	\$	650,000	818,000
Gen Govt Impact Fees	733,973	101,597	835,570	552,778
General Fund - Capital Projects	\$	\$	\$	3,357,896
Department Total	\$ 5,369,712	\$ 101,597	\$ 5,471,309	\$ 8,803,909
HR				
General Fund - O&M	\$ 2,920,935	\$	\$ 2,920,935	\$ 3,508,492
General Fund - Risk Reserve	1,087,947	\$	1,087,947	1,089,134
Department Total	\$ 4,008,882	\$	\$ 4,008,882	\$ 4,597,626
General Government				
General Fund	\$ 12,060,986	\$ (251,565)	\$ 11,809,421	\$
Special Projects	4,513,610	(150,000)	4,363,610	\$
Department Total	\$ 16,574,596	\$ (401,565)	\$ 16,173,031	\$
Police				
General Fund - O&M	\$ 17,885,997	\$ 66,460	\$ 17,952,457	\$ 20,540,306
General Fund - Police Asset Management Reserve	\$	\$	\$	116,000
General Fund - Capital Projects	750,000	\$	750,000	750,000
Police Impact Fees	2,520,139	\$	2,520,139	2,528,389
Impound Fund	184,515	\$	184,515	277,598
Officer Safety Equipment	\$	\$	\$	53,942
Grants	\$	122,074	122,074	\$
Department Total	\$ 21,340,651	\$ 188,534	\$ 21,529,185	\$ 24,266,235

CITY OF GOODYEAR
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
Fire				
General Fund - O&M	\$ 14,626,835	\$ 247,736	\$ 14,874,571	\$ 16,538,019
General Fund - Fire Asset Management Reserve				738,000
General Fund - Capital Projects				1,200,000
Fire Impact Fees				11,000
Miscellaneous Grants		80,691	80,691	125,000
Department Total	\$ 14,626,835	\$ 328,427	\$ 14,955,262	\$ 18,612,019
Court				
General Fund	\$ 1,033,462		\$ 1,033,462	\$ 1,107,619
Court Enhancement	60,000		60,000	85,000
Judicial Collection Enhancement Fund (JCEF)	60,000		60,000	60,000
Fill The Gap				9,000
Department Total	\$ 1,153,462	\$	\$ 1,153,462	\$ 1,261,619
Economic Development				
General Fund	\$ 1,154,706	\$ 1,750	\$ 1,156,456	\$ 1,139,332
Department Total	\$ 1,154,706	\$ 1,750	\$ 1,156,456	\$ 1,139,332
Development Services				
General Fund	\$ 4,027,103	\$ (26,021)	\$ 4,001,082	\$ 2,907,764
Department Total	\$ 4,027,103	\$ (26,021)	\$ 4,001,082	\$ 2,907,764
Engineering/Streets				
General Fund - O&M	\$ 3,491,021	\$ 174,426	\$ 3,665,447	\$ 3,972,245
General Fund - Capital Projects	8,857,919	(1,149,923)	7,707,996	5,856,099
General Fund - Capital Carryover				5,431,534
Capital - Dev. Contribution	686,538	(207,734)	478,804	160,000
Capital - Impact Fees	2,166,198	(58,595)	2,107,603	2,952,903
Highway User Revenue Fund	5,426,231	98,999	5,525,230	5,497,644
Arizona Lottery Fund	416,939		416,939	129,407
Local Area Transportation Fund I (LTAF)	15,475		15,475	
Miscellaneous Grants	229,717	66,393	296,110	168,300
Department Total	\$ 21,290,038	\$ (1,076,434)	\$ 20,213,604	\$ 24,168,132
Parks & Recreation				
General Fund - O&M	\$ 5,651,209	\$ 400,000	\$ 6,051,209	\$ 6,253,734
General Fund - Parks Asset Management Reserve	1,108,500		1,108,500	1,328,392
General Fund - Capital Projects	5,494,929	(36,991)	5,457,938	4,396,350
Parks Impact Fees	193,500		193,500	438,590
Library Impact Fees	130,938		130,938	130,937
Stadium Enterprise - O&M	4,280,208	(290,000)	3,990,208	4,842,978
Stadium Reserve		360,000	360,000	
Stadium Infrastructure	2,087,497	(1,861,126)	226,371	
Department Total	\$ 18,946,781	\$ (1,428,117)	\$ 17,518,664	\$ 17,390,981

CITY OF GOODYEAR
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
Public Works				
General Fund - O&M	\$ 2,381,936	\$	\$ 2,381,936	\$ 3,087,546
General Fund - Fleet Reserve				3,407,000
Water Enterprise - O&M				8,734,175
Water Enterprise - Capital Projects				1,586,661
Water Enterprise - Capital Projects Carryover				16,422
Water Developer Reimbursement				2,813,900
Water Bonds				13,808,000
Water Utility Impact Fees				9,220,423
Wastewater Utility Impact Fees				10,511,293
Wastewater Enterprise - O&M				12,423,972
Wastewater CIP				34,608
Sanitation Enterprise				6,327,087
Fleet Internal Service Fund				2,282,707
Department Total	\$ 2,381,936	\$	\$ 2,381,936	\$ 74,253,794
Water				
Water Ops	\$ 8,071,954	\$ (225,149)	\$ 7,846,805	\$
Water - Impact fees	6,552,610		6,552,610	
Water CIP	7,500,000		7,500,000	
Water CIP Carryover	861,990		861,990	
Water Grants				
Water - Dev. Contribution	4,027,798		4,027,798	
Water - Developer Deposits				
Water Bonds				
Department Total	\$ 27,014,352	\$ (225,149)	\$ 26,789,203	\$
Fleet				
Fleet Ops	\$ 2,365,427	\$ 1,650	\$ 2,367,077	\$
Fleet Reserve	1,927,534		1,927,534	
Department Total	\$ 4,292,961	\$ 1,650	\$ 4,294,611	\$
Wastewater				
WW Operating	\$ 4,806,146	\$ (401,052)	\$ 4,405,094	\$
WW CIP	46,270	78,353	124,623	
WW CIP Carryover	4,369,018		4,369,018	
WW/Admin/Impact Fees	7,757,635	(230,203)	7,527,432	
WW Bonds				
Department Total	\$ 16,979,069	\$ (552,902)	\$ 16,426,167	\$
Sanitation				
Sanitation Operating	\$ 7,406,119	\$ (231,223)	\$ 7,174,896	\$
Department Total	\$ 7,406,119	\$ (231,223)	\$ 7,174,896	\$
Non-Departmental				
General Fund - O&M	\$	\$	\$	\$ 4,874,114
General Fund - Debt Service	1,430,521		1,430,521	1,423,547
General Fund - Contingency	16,601,748		16,601,748	17,800,000
General Fund - Grants Contingency	2,000,000	(222,525)	1,777,475	
Secondary Property Tax - Debt Service	4,738,940	(803,554)	3,935,386	4,949,490
McDowell Improvement District - Debt Service	3,540,451		3,540,451	3,540,051
Water Enterprise - Debt Service	5,500,358		5,500,358	5,947,597
Wastewater Enterprise - Debt Service	5,138,689		5,138,689	5,150,832
Stadium Enterprise - Debt Service	5,416,214	803,554	6,219,768	6,429,176
CIP Potential Improvement District	16,338,145	3,656,804	19,994,949	16,984,894
Department Total	\$ 60,705,066	\$ 3,434,279	\$ 64,139,345	\$ 67,099,701
Department Total	\$ 236,000,000	\$	\$ 236,000,000	\$ 254,000,000

CITY OF GOODYEAR
Full-Time Employees and Personnel Compensation
Fiscal Year 2017

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs 2017	Retirement Costs 2017	Healthcare Costs 2017	Other Benefit Costs 2017	Total Estimated Personnel Compensation 2017
GENERAL FUND	444	\$ 37,755,156	\$ 6,293,888	\$ 7,682,460	\$ 1,605,460	\$ 53,336,964
SPECIAL REVENUE FUNDS						
Impound Fund	1	\$ 54,758	\$ 8,797	\$ 17,110	\$ 801	\$ 81,466
Highway User Revenue Fund (HURF)	17	1,177,311	185,308	290,870	71,901	1,725,390
Miscellaneous Grants		100,000				100,000
Total Special Revenue Funds	18	\$ 1,332,069	\$ 194,105	\$ 307,980	\$ 72,702	\$ 1,906,856
DEBT SERVICE FUNDS						
		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
		\$	\$	\$	\$	\$
Total Capital Projects Funds		\$	\$	\$	\$	\$
PERMANENT FUNDS						
		\$	\$	\$	\$	\$
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Water	29	\$ 1,776,991	\$ 298,450	\$ 468,622	\$ 73,980	\$ 2,618,043
Wastewater	19	1,226,962	208,123	388,759	53,195	1,877,039
Sanitation	7	397,059	87,131	136,880	35,803	656,873
Stadium	24	1,691,928	250,546	410,640	38,666	2,391,780
Total Enterprise Funds	79	\$ 5,092,940	\$ 844,250	\$ 1,404,901	\$ 201,644	\$ 7,543,735
INTERNAL SERVICE FUND						
Fleet	7	\$ 520,336	\$ 86,287	\$ 136,880	\$ 25,687	\$ 769,190
Total Internal Service Fund	7	\$ 520,336	\$ 86,287	\$ 136,880	\$ 25,687	\$ 769,190
TOTAL ALL FUNDS	548	\$ 44,700,501	\$ 7,418,530	\$ 9,532,221	\$ 1,905,493	\$ 63,556,745

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Appendix

RESOLUTION NO. 16-1765

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF GOODYEAR FOR THE FISCAL YEAR BEGINNING JULY 1, 2016 AND ENDING JUNE 30, 2017.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 23, 2016, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Goodyear; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 27, 2016 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on July 11, 2016 at the Goodyear Justice Facility, 14455 West Van Buren Street, Suite B101, Goodyear, AZ 85338, for the purpose of assessing the primary and secondary property tax levies; and

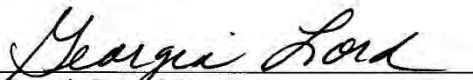
WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A);

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. That the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced, or changed, are hereby adopted as the budget of the city of Goodyear, Maricopa County, Arizona for the fiscal year 2016-17.

SECTION 2. That the City Council approves budgeted expenditures not to exceed \$8,840,000 to CIGNA, \$528,000 to Connecticut General Life Insurance, \$850,700 to AMRRP, and \$685,000 to CopperPoint as required by City Council Resolution No. 08-1255.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 27th day of June, 2016.


Georgia Lord, Mayor

Date: 06/29/16

ATTEST:

APPROVED AS TO FORM:

Maureen Scott
Maureen Scott, City Clerk

Roric Massey
Roric Massey, City Attorney

CERTIFICATION OF RECORDING OFFICER

STATE OF ARIZONA)
) ss.
County of Maricopa)

I, the undersigned Maureen Scott, being the duly appointed, qualified City Clerk of the city of Goodyear, Maricopa County, Arizona, certify that the foregoing Resolution No. 16-1765 is a true, correct and accurate copy of Resolution No. 16-1765, passed and adopted at a regular meeting of the Council of the city of Goodyear, Maricopa County, Arizona, held on the 27th day of June 20 16, at which a quorum was present and, by a 6-1 vote, 6 voted in favor of said resolution.

Given under my hand and sealed this 29th day of June, 20 16.



Maureen Scott
City Clerk

ORDINANCE NO. 16-1334

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, LEVYING UPON THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE CITY OF GOODYEAR, SUBJECT TO PRIMARY AND SECONDARY TAXATION A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNTS ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET FOR THE PURPOSE OF PAYING FOR VARIOUS EXPENSES; TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM OTHER SOURCES OF REVENUES; PROVIDING FUNDS FOR VARIOUS BOND REDEMPTIONS, FOR THE PURPOSE OF PAYING PRINCIPAL AND INTEREST UPON BONDED INDEBTEDNESS; ALL FOR FISCAL YEAR ENDING THE 30TH DAY OF JUNE, 2017.

WHEREAS, the Goodyear City Council adopted the fiscal year 2016-2017 final budget on June 27, 2016; and

WHEREAS, the County of Maricopa is now the assessing and collecting authority for the City of Goodyear, the City Clerk is hereby directed to transmit a certified copy of this Ordinance to the Assessor and Board of Supervisors of Maricopa County, Arizona.

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, ARIZONA, AS FOLLOWS:

SECTION 1. Primary Taxation: There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a primary property tax rate sufficient to raise the sum of eight million, two hundred forty thousand, seven hundred and seventy-seven dollars (\$8,240,777) for the City of Goodyear for the fiscal year ending June 30, 2017.

SECTION 2. Secondary Taxation: There is hereby levied on each one hundred dollars (\$100.00) of assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a secondary property tax rate sufficient to raise the sum of four million, nine hundred ninety-one thousand, seven hundred and ninety-nine dollars (\$4,991,799) for the City of Goodyear for the fiscal year ending June 30, 2017.

SECTION 3. No failure by the County Officials of Maricopa County, Arizona, to properly return the delinquent list and no irregularity in the assessment or omission in the same, or irregularity of any kind in any proceedings shall invalidate such proceedings or invalidate any title conveyed by any tax deed; nor shall any failure or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment and levy of taxes or of the judgment or sale by which the collection of the same may be enforced or in any manner affect the lien of the City upon such property for the delinquent taxes unpaid thereon, and no overcharge as to part of the taxes or of costs shall invalidate any proceedings for collection of taxes or the foreclosure, and all acts of officer de facto shall be valid as if performed by officers de jure.

SECTION 4. All ordinances and parts of ordinances in conflict are hereby repealed.

PASSED AND ADOPTED by the Mayor and Council of the City of Goodyear, Arizona, this 11th day of July, 2016.

Georgia Lord
Georgia Lord, Mayor

Date: 07/13/16

ATTEST:

APPROVED AS TO FORM:

Maureen Scott
Maureen Scott, City Clerk

Roric Massey
Roric Massey, City Attorney

CERTIFICATION OF RECORDING OFFICER

STATE OF ARIZONA)
) ss.
County of Maricopa)

I, the undersigned Maureen Scott, being the duly appointed, qualified and acting City Clerk of the City of Goodyear, Maricopa County, Arizona, certify that the foregoing Ordinance No. 16-1334 is a true, correct and accurate copy of Ordinance No. 16-1334, passed and adopted at a regular meeting of the Council of the City of Goodyear, Maricopa County, Arizona, held on July 11, 2016, at which a quorum was present and, by a 6-0 vote, 6 voted in favor of said ordinance.

Given under my hand and sealed this 13th day of July, 20 16



Maureen Scott
City Clerk

GLOSSARY

The City of Goodyear's Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the City of Goodyear financial planning process.

ACCRUAL BASIS OF ACCOUNTING

A method of accounting whereby income and expense items are recognized and recorded when income is earned and expense is incurred, regardless of when cash is actually received or paid.

ALTERNATIVE LOCAL EXPENDITURE LIMITATION

If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval:

1. Local home rule (alternative expenditure) limitation
2. Permanent base adjustment
3. Capital projects accumulation fund
4. One-time override

APPROPRIATION

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION

A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.

BALANCED BUDGET

A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt.

BUDGET CATEGORY

Grouping of account codes at the detailed object code level that define a level of budgetary expenditure control. Adherence to budget limits for each category, or control area, is required.

The control categories within a department's budget include Personnel Services, Contractual Services, Commodities, and Capital Outlay.

BUDGETING PROCESS

Steps by which governments create and approve a budget.

BUILDING PERMIT

A document authorizing the holder to construct a building of a particular kind on a particular lot issued by the municipality.

CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water & sewer lines, and parks.

CAPITAL FUND

A fund used to accumulate the revenues and expenditures for the acquisition or repair and replacement of the capital assets in a municipality. In general, capital assets refer to buildings, equipment, infrastructure, arenas, trucks, graders, roads, water/sewer systems and the like.

CAPITAL OUTLAY

Fixed assets which have a value of \$5,000 or more and have a useful economic life of more than one year.

CIP (CAPITAL IMPROVEMENT PLAN OR PROGRAM)

A long-range study or plan of financial wants, needs, expected revenues and policy intentions. CIP is defined capital expenditures/projects, in general, as the purchase or construction of long-lived, high-cost, tangible assets. "Long-lived" implies a useful life in excess of one year. "High-cost" means that the project costs are substantial. "Tangible" assets exclude contractual services except those that are necessary for putting a tangible asset into service.

COMMODITIES

Raw materials or products that can be bought and sold.

CFD (COMMUNITY FACILITIES DISTRICTS)

CFDs are special purpose public improvement districts. By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.

CONTINGENCY FUND

A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

CONTRACTUAL SERVICES

Services such as rentals, insurance, maintenance, etc. that are purchased by the city.

DEBT SERVICE

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

DEBT SERVICE FUND

A fund established for the cash required over a given period for the repayment of interest and principal on a debt.

DEPARTMENT

The basic organizational unit of government which is functionally unique in its delivery of services.

DEPRECIATION

Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

DEVELOPMENT-RELATED FEES

Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

DIVISION

An organized unit within a department.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

ENTERPRISE FUND

A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

EXPENDITURE LIMITATION

The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

EXPENDITURE/EXPENSE

This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.

FEES

Fees are charges for specific services.

FISCAL POLICY

A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

FY (FISCAL YEAR)

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.

FUND

A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Commonly used fund types in public accounting are the general fund, special revenue funds, debt service funds, capital project funds, trust and agency funds, enterprise funds, and internal service funds.

FUND BALANCE

Fund balance is the excess of assets over liabilities and reserves and is therefore known as surplus funds.

FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current years adopted budgets.

GAAP (GENERALLY ACCEPTED ACCOUNTING PRINCIPLES)

A framework of accounting standards, rules, and procedures publicized by the Governmental Accounting Standards Board defining acceptable accounting practices. GASB is the official standard setting agency for state and local governments.

GENERAL FUND

The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) BUDGET PRESENTATION

AWARD

The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest: *policy orientation, financial planning, operational focus* and *effective communications*.

GRANT

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

HURF (HIGHWAY USER REVENUE FUND)

This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

INTER-FUND TRANSFERS

Transfers are the authorized exchanges of cash or other resources between funds.

INTERNAL SERVICE FUND

A fund used to finance and account for the operations of agencies that provide services to other agencies, institutions, or other governmental units on a cost-reimbursed basis.

MODIFIED ACRUAL METHOD OF ACCOUNTING

A method of accounting that combines accrual-basis accounting with cash-basis accounting. Revenues are recognized in the period when they become available and measurable. They are considered to be available when collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized in the period in which the associated liability is incurred, as under accrual accounting. However, debt services expenditures, and those related to compensated absences, claims, and judgments, are recorded only when payment is due.

OPERATING BUDGET

The operating budget is the plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is required by law in Arizona.

ORDINANCE

An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS

Capital projects whose funding source is derived from city operating revenue sources rather than restricted sources such as bonds or capital grants.

PERFORMANCE MEASURE TARGET

The target is the planned or budgeted measure. It may be a monthly or annual average, an annual amount or benchmark.

PERFORMANCE MEASURE TREND

The trend is a projection of what the fiscal year end/outcome will be for the measure based on recent actual results and historical trends.

PERFORMANCE (MEASURES) INDICATORS

Performance Indicators are quantifiable measurements, agreed to beforehand, that reflect the critical success factors of an organization. Whatever performance Indicators are selected, they must reflect the organization's goals, they must be key to its success and they must be quantifiable (measurable). Performance Indicators usually are long-term considerations. The definition of what they are and how they are measured do not change often. The goals for a particular performance indicator may change as the organization's goals change, or as it gets closer to achieving a goal.

PRIMARY PROPERTY TAX

Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.

PROPERTY TAX

Property tax is based according to value of property and is used as the source of moneys to pay general obligation debt (secondary property tax) and to support the general fund (primary property tax).

PROPERTY TAX LEVY

The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE

The amount of tax levied for each \$100 of assessed valuation on a property.

PROPRIETARY FUNDS

Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds. See these two definitions under revenue funds.

RESERVE

Reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

REVENUE FUNDS

Income collected by municipalities for public use.

SALES TAX

Tax based on a percentage of the selling price of goods and services. State and local governments assess sales tax and decide what percentage to charge. The retail buyer pays the sales tax to the retailer, who passes it on to the sales tax collection agency of the government.

SECONDARY PROPERTY TAX

Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the City's general obligation bonds.

SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

STATE-SHARED REVENUES

Revenues including state income tax, sales tax, and motor vehicle registration fees. In accordance with longstanding agreements, these revenues are collected by the State of Arizona and distributed to cities and towns on a population-based formula. The State also allocates a portion of gas tax revenues and lottery proceeds to cities which is used to fund city road & transportation projects.

STEWARDSHIP OF RESOURCES

In general, stewardship is responsible for taking good care of resources.

SUPPLEMENTAL REQUEST

A request by the departments to increase their base budget or for a one-time item.

TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.

TRANSACTION PRIVILEGE TAX

Commonly referred to as a sales tax, however TPT is a tax on the privilege of doing business in Arizona and is not true sales tax.

TRUST FUND

A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.

USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

WASTEWATER RECLAMATION

It is a process by which water used in houses and businesses goes down the drain and becomes wastewater, which is then cleaned using biological and chemical processes so the water can be returned to the environment safely to augment the natural systems from which they came.

ACRONYMS

<i>ADOT</i>	Arizona Department of Transportation	<i>IGA</i>	Intergovernmental Agreement
<i>ASE</i>	National Institute for Automotive Service Excellence	<i>ITS</i>	Information Technology Services
<i>BOR</i>	Bureau of Reclamation	<i>IWMP</i>	Integrated Water Master Plan
<i>CAFR</i>	Comprehensive Annual Financial Report	<i>LTAf</i>	Local Transportation Assistance Funds
<i>CAP</i>	Central Arizona Project	<i>MAG</i>	Maricopa Association of Governments
<i>CDBG</i>	Community Development Block Grant	<i>MC-85</i>	Maricopa County 85
<i>CERT</i>	Community Emergency Response Team	<i>MCDOT</i>	Maricopa County Department of Transportation
<i>CFD</i>	Community Facilities District	<i>MGD</i>	Million Gallons per Day
<i>CIP</i>	Capital Improvement Program	<i>O & M</i>	Operations and Maintenance
<i>CMAQ</i>	Congestion Mitigation and Air Quality Improvement Program	<i>PIC</i>	Public Improvement Corporation
<i>COOP/COG</i>	Continuity of Operations/Continuity of Government	<i>PW</i>	Public Works
<i>CBRNE</i>	Chemical, Biological, Radiological, Nuclear, & High Yield Explosives	<i>RFP</i>	Request for Proposals
<i>DIF</i>	Development Impact Fees	<i>RFQ</i>	Request for Qualifications
<i>DUI</i>	Driving Under the Influence	<i>RID</i>	Roosevelt Irrigation District
<i>EMR</i>	Estrella Mountain Ranch	<i>RO</i>	Reverse Osmosis
<i>EQ</i>	Environmental Quality	<i>ROW</i>	Right of Way
<i>FTE</i>	Full Time Employee	<i>RWC</i>	Regional Wireless Cooperation
<i>FY</i>	Fiscal Year	<i>SAT</i>	Soil Aquifer Treatment
<i>GAAP</i>	Generally Accepted Accounting Principles	<i>SCADA</i>	Supervisory Control and Data Acquisition
<i>GAIN</i>	Getting Arizona Involved in Neighborhoods	<i>SDC</i>	Southern Departure Corridor
<i>GFOA</i>	Government Finance Officers Association	<i>SFR</i>	Single Family Residential
<i>GIS</i>	Geographic Information System	<i>SR303</i>	State Route 303
<i>G.O.</i>	General Obligation (bonds)	<i>SSO</i>	Sanitary Sewer Overflows
<i>GPA</i>	General Plan Amendment	<i>TPT</i>	Transaction Privilege Tax
<i>GPM</i>	Gallons per Minute	<i>VLt</i>	Vehicle License Tax
<i>GRIC</i>	Gila River Indian Community	<i>WCMP</i>	Watercourse Master Plan
<i>GWRF</i>	Goodyear Wastewater Reclamation Facility	<i>WIFA</i>	Water Infrastructure Finance Authority
<i>HHW</i>	Household Hazardous Waste	<i>WRD</i>	Water Resources Department
<i>HOA</i>	Home Owners Association	<i>WRF</i>	Water Reclamation Facility
<i>HURF</i>	Highway User Revenue Fund	<i>WS</i>	Water Services
<i>I-10</i>	Interstate 10	<i>WWS</i>	Wastewater Services
		<i>WWTP</i>	Wastewater Treatment Plant

ANNUAL BUDGET / FISCAL YEAR 2016-2017

City of Goodyear, Arizona
Finance Department
190 North Litchfield Road
Goodyear, Arizona 85338
623-932-3015

