

# Annual Budget



FISCAL YEAR 2018-2019

City of Goodyear, Arizona  
Finance Department



# ANNUAL BUDGET BOOK

City of Goodyear  
FY2019 Annual Budget  
Submitted to the City Council  
June 11, 2018





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## READER'S GUIDE

This reader's guide describes the structure of the FY2019 Adopted Budget and outlines its contents. It is designed to help citizens, media, and city officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

### **Introduction**

This section provides a brief introduction to the City of Goodyear's Mayor and Council, city management organizational chart, history of Goodyear, and residential communities located throughout Goodyear, and Goodyear's statistics at a glance. Also included in this section is the City Manager's Budget Message, highlighting budget development priorities and any significant changes from the prior year adopted budget. The city's Performance Management Program and Strategic Plan, which is used to drive the city's policy and program direction is also outlined in this section.

### **Financial Plan**

This section provides a financial overview summarizing key financial policies that govern the city's approach to debt management, revenue forecasts, expenditure forecasts, maintenance of fund balances, asset management, long-term financial planning, and other financial responsibilities.

### **Budget Summary**

In this section an overview of the budget process is outlined. This includes a calendar noting significant milestones within the budget process. A brief summary explaining the development of the base budget, budget reviews, adoption, budget amendments, and budget basics are also provided. This section also includes a brief overview and summary of major city funds.

### **Department Budget Summary**

This summary section describes the mission statements and description of services provided by each division within each city department. Discussion also includes changes to operating budgets, authorized personnel, and department performance measures.

### **Capital Improvement Program (CIP)**

This section provides information about the city's Capital Improvement Plan, which is developed and updated annually, including anticipated funding sources. The following detailed information is provided within this section the city's CIP five year plan, sources of funding, expenditures, operating impacts, and project summary.

### **Budget Schedules**

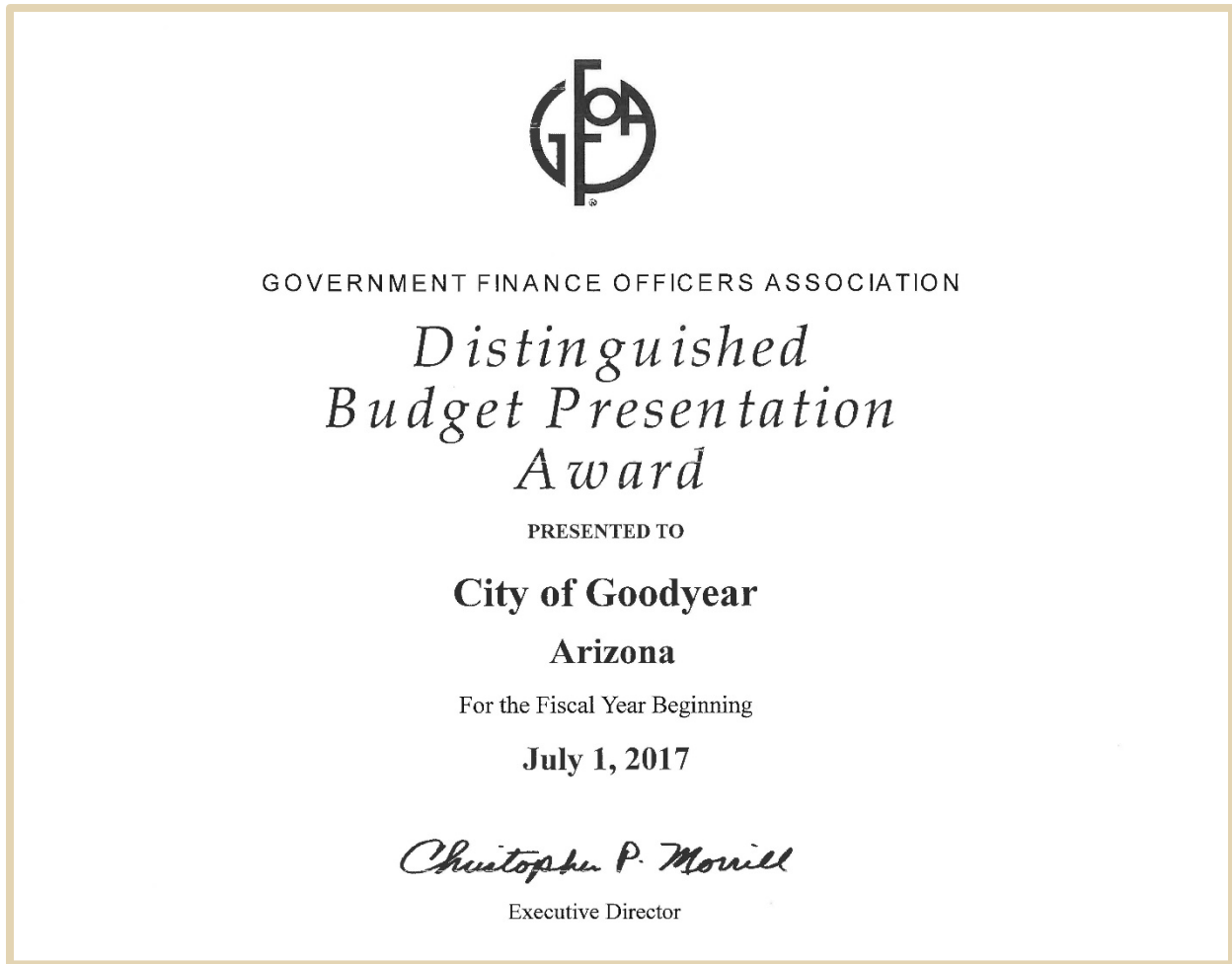
These schedules summarize transfers, revenues, expenditures, debt service, authorized positions, property taxes, debt capacity and CIP projects along with detailed State required schedules.

### **Appendix**

The final section of this book is a reference section that contains the City Council Resolution adopting the FY2018-2019 annual budget, property tax levy ordinance, a list of acronyms and glossary of terms used throughout the city's budget.



GFOA PRESENTATION AWARD



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Goodyear for its fiscal year beginning on July 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**GOODYEAR CITY COUNCIL**



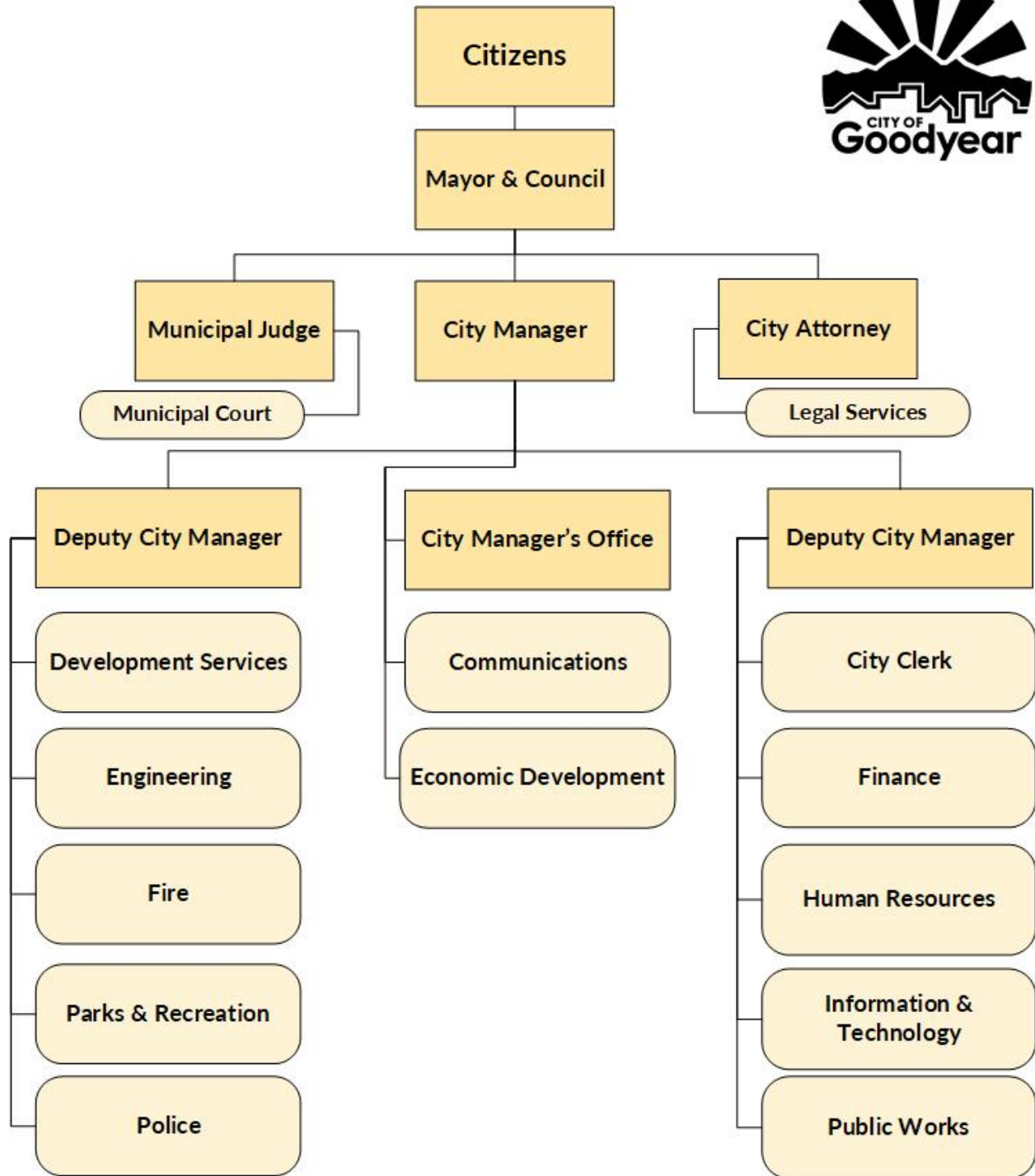
*Front Row (Left to Right) Vice Mayor Wally Campbell, Mayor Georgia Lord, Councilmember Laura Kaino  
Back Row (Left to Right) Councilmember Joe Pizzillo, Councilmember Bill Stipp, Councilmember Sheri Lauritano, Councilmember Brannon Hampton*

Goodyear has a Council-Manager form of government. Our charter provides for six councilmembers and a mayor – all elected at large on a non-partisan ballot. The Mayor and Council serve four-year terms. The Mayor has a two-term limit and Council a three-term limit. Councilmembers serve staggered terms to ensure continuity.

<b>Mayor</b> Georgia Lord	<b>Term</b> 2017-2021	<b>Vice Mayor</b> Wally Campbell	<b>Term</b> 2017-2021
<b>Councilmembers</b> Joe Pizzillo Sheri Lauritano Bill Stipp	<b>Term</b> 2017-2021 2015-2019 2015-2019	<b>Councilmembers</b> Brannon Hampton Laura Kaino	<b>Term</b> 2017-2021 2018-2019

City of Goodyear  
190 N. Litchfield Road  
Goodyear, AZ  
623-932-3910  
[www.goodyearaz.gov](http://www.goodyearaz.gov)

FY2019 MANAGEMENT ORGANIZATIONAL CHART



Effective  
June 11, 2018

### HISTORY OF GOODYEAR



These views of Western Avenue at Litchfield Road in the 1950s show:

- Bowman's Drug
- Abraham's Market
- Goodyear Post Office (with flagpole)
- Airline Restaurant
- Goodale Hardware (Sign: Dutch Boy Paints)
- First National Bank

Top: view to southwest  
Bottom: view to east

The Goodyear of today exists because of the cotton of yesteryear. It was part of the 16,000 acres purchased in 1917 for the Goodyear Tire and Rubber Company by junior executive Paul Litchfield. Cotton used to make rubber tires for airplanes in World War I was in short supply because foreign sources were in war torn countries or disease ridden. When Goodyear found that Arizona's climate and soil was similar to foreign sources, the company sent Litchfield to purchase land.



The small community that formed as a result of the Goodyear Farms cotton industry first became known as "Egypt" for the Egyptian cotton grown there and then, finally, was called Goodyear. The Goodyear Tire and Rubber Company was named in honor of Charles Goodyear, the man who discovered the process to vulcanize rubber in the mid-1800s. The process, which Goodyear discovered by accident, produced a very durable rubber and later allowed the founders of the popular company to form a foundation of success. The community thrived as long as the cotton industry was strong.

The town of Goodyear was incorporated in November 1946. At that time, the town had 151 homes, 250 apartments, a grocery store, drug store, barber shop, beauty shop and service station.







However, World War II brought a recovery in the early 1940s when the Litchfield Naval Air Facility employed as many as 7,500 people at one time. During World War II, Goodyear Aircraft Corporation manufactured more than three million pounds of aircraft frames. After the war, the Naval Air Facility served as a storage base for thousands of World War II aircraft that were moth balled and salvaged.

Goodyear Aircraft Corporation was where some of the famous dirigibles or "blimps" were manufactured that hovered over the Rose and Orange bowl football games and the Indianapolis 500. Goodyear played a key role in a Thanksgiving Day tradition in the 1950s. A group of women who worked at Goodyear Aircraft in Arizona manufactured the huge balloons of cartoon characters that hovered above floats at the Macy's Department Store Parade in New York. They were known as "The Balloon Ladies."

In 1963, a long history of aerospace and defense programs began when the Goodyear Aerospace Corporation replaced Goodyear Aircraft Corporation. That plant was later sold to Loral Defense Systems and eventually evolved by merger and acquisition into the current Lockheed Martin Corporation.



The Litchfield Naval Air Facility was the training base for the Navy Blue Angels aerial demonstration team until 1968. That year, the Navy sold the airfield to the city of Phoenix who named it the Phoenix-Litchfield Airport. In 1986, it was renamed the Phoenix-Goodyear Airport.

In the 1980s, the 10,000 acres that remained of the original Goodyear Farms was sold to SunCor who developed much of the land into the Palm Valley master-planned, mixed-use community located north of I-10.



The Three Rivers Historical Society works to preserve the heritage of the cities which grew at the confluence of the Salt, Gila and Agua Fria rivers-Goodyear, Avondale, Litchfield Park and Tolleson.

## HOUSING

Founded more than 70 years ago, Goodyear is just beginning to flourish and we expect to see a lot of growth in the near future. The projected build-out for the Goodyear Municipal Planning Area is estimated at 760,000 residents with 288,000 dwelling units and 328,000 jobs. Currently, there are more than 30,000 dwelling units and the city is approximately 11% of its build out potential.

Goodyear offers excellent residential choices from affordable starter homes to a variety of upscale homes, mountainside custom builds or equestrian estates. The city is a valley leader in master-planned communities, offering exquisite amenities such as a country club lifestyle, active community centers, golf courses, walking/jogging paths, lakes and mountain trails.



**Estrella** is a mixed-use, master-planned community of smaller villages and neighborhoods connected by wild desert trails and lakes for both sporting and relaxing. This 20,000-acre community offers the perfect balance of solitude and activity, bordering the Estrella Mountain Regional Park.

This oasis in Goodyear offers amazing mountain views and 72 acres of lakes. Enjoy three action-packed residents clubs, golf, hiking, annual events, community parks, sail boating, kayaking, fishing, or just watching the sunset glimmering across the water. Select from three communities including Mountain Ranch, Montecito, and CantaMia. Construction is also underway on the newest village of Lucero, encompassing 617 acres of new homes and amenities.



**Palm Valley** is located along Litchfield Road north of I-10, is a thoughtfully planned 9,000 acre community of housing, outdoor recreation, shopping, dining and family activities. Within the development, four retail centers offer restaurants and popular stores. Sports enthusiasts will appreciate Palm Valley's championship golf course, mid-length course, walking trails, and volleyball and basketball courts.



**Canyon Trails** has brought back good old-fashioned neighborliness with tree-lined streets, and front porches on many homes. A vast system of walking and biking trails connects the five distinctive neighborhoods and several mini-parks with the trails converging at a centrally located park.

**PebbleCreek** is a Robson Communities Inc. 55+ Luxury Retirement Community for active adults, all in a stunning setting with palms lining the golf course reflecting a country club lifestyle. From the very first day you step into this upscale setting of beauty and quality, you will notice the abundance of amenities and activities rivaling world-class resorts. In addition to a superb range of housing, PebbleCreek offers two championship golf courses, a luxurious clubhouse, grand ballroom and auditorium, art center, restaurants, dog park and a sport and aquatics complex; including multiple pools, pickleball and tennis courts, aerobics room and fitness studios. You will also find more than 100 clubs, classes and activities to make life even better including creative and performing arts, games, wellness and fitness clubs, classic cars clubs, and more!



**CantaMia** at Estrella is for the active adult who isn't planning to slow down anytime soon. Comprised of 540 total acres, CantaMia has a gated entry, as well as a dozen home designs to choose from. This spectacular enclave is woven together by means of lakes, waterways, and walking paths. Parks and common areas. The 29,000-sq. ft. Village Center is the heart of the community with a calendar chock-full of events for you to experience.

Numerous other amenities include a State-of-the Art Fitness Center, Beach Entry-Resort-style Outdoor Pool, Locker Rooms, Tennis & Pickleball Courts, Billiards, Conversation Fire Pits, Indoor Lap Pool, Arts & Crafts Studio, Library, Café, Lounge and More!



**Vanderbilt Farms** is a community of one-acre home sites for custom homes, the perfect setting for a balance of suburban and country living. From elaborate master-planned communities to intimate gated subdivisions, Goodyear provides numerous options for executive housing.

### AWARD-WINNING COMMUNITY

Goodyear provides a high quality of life with its master-planned communities, excellent schools and health care, trail systems and entertainment options, including major league sports venues.

Goodyear was ranked by 24/7 Wall St. as one of America's Top 10 Best Cities to Live (#7).

Goodyear was ranked by the U.S. Census Bureau as being among the fastest growing cities in the country.

A NerdWallet study ranked Goodyear (#3) as one of the best cities in the nation for veterans. The study based its selection criteria on the level of economic opportunity for veterans.

Movoto ranked Goodyear in its top 10 for "Best Places Near Phoenix for Young Professionals" and "Best Phoenix Suburbs for Young Couples".

In the most recent Citizen Satisfaction Survey 93% of residents surveyed rated Goodyear as an excellent-good place to live and 4 in 5 residents would recommend and remain in Goodyear.

### **GOODYEAR'S GOT TALENT**

Goodyear has the most educated workforce in West Metro Phoenix and is in the top tier for the Metro region for a city of its size. With the city's population expected to double in the next 20 years expect Goodyear to continue attracting the high-caliber workforce that it is known for.

#### **Abundant Land for Development**

Goodyear has over 4,000 acres of land for development within 5 minutes of the I-10 freeway for industrial or office use, including shovel ready sites in master-planned business parks.

#### **Access to Markets**

Goodyear is strategically located near airports, freeways and rail, giving your company access to national and international markets.

#### **Business Incentives & Benefits**

Goodyear offers attractive business incentives to reduce costs, including major property tax savings with qualifying programs such as Foreign Trade, Military Reuse and Redevelopment Zones.



**TOP 10 EMPLOYERS**

**1. ABRAZO WEST CAMPUS**  
Employees 1,009 - Health Services

**2. MACY'S - BLOOMINGDALE'S**  
Employees 1,008 - Internet Fulfillment

**3. AMAZON**  
Employees 975 - Internet Fulfillment

**4. CANCER TREATMENT CENTERS OF AMERICA**  
Employees 768 - Health Services

**5. SUB-ZERO**  
Employees 500-Manufacturing

**6. MCLANE SUNWEST**  
Employees 345-Distribution

**7. CAVCO INDUSTRIES**  
Employees 325-Manufacturing

**8. REI**  
Employees 312 - Distribution

**9. AERSALE**  
Employees 273-Aviation

**10. WALMART**  
Employees 260-Retail

Source: Economic Development Department - as of 7/1/2018

## GOODYEAR QUALITY OF LIFE

- 100+ restaurants, great shopping and theatres
- 20,000+ acres of recreational parks
- 47 miles of hiking & biking trails
- 100+ miles of paved bike routes
- Goodyear Ballpark-Spring Training Facilities
- Over 4,000 acres of developable land
- Safe place to live with low crime rates
- Variety of housing in master planned communities

## CITY GOVERNMENT

Goodyear has a Council-Manager form of government. The city's charter government provides for six councilmembers and a mayor, elected at large on a non-partisan ballot. Councilmembers serve four-year staggered terms and the mayor, a four-year term. The Vice Mayor is elected annually by the rest of the City Council. As the local legislative body, the Council adopts ordinances and policies which direct the city government. The City Council also appoints members to all boards and commissions.

While city management participates in the development of policies, the City Council is the final decision-making authority. As elected officials, their responsibility is to represent the residents. Therefore, citizen participation at all levels is invited and encouraged by the City Council. The Council frequently relies on ad hoc citizen committees or standing boards and commissions to recommend actions on major issues. While the City Council has the responsibility to make the final decision, what the citizen committees recommend is highly valued by this municipal legislative body.

The City Manager, who is appointed by the City Council, is responsible for the overall operation and supervision of the government functions within the policy directives of the City Council. As the administrative head of the city government, she is responsible for the appointment and dismissal of all employees, except for the Magistrate and City Attorney who are appointed by City Council.

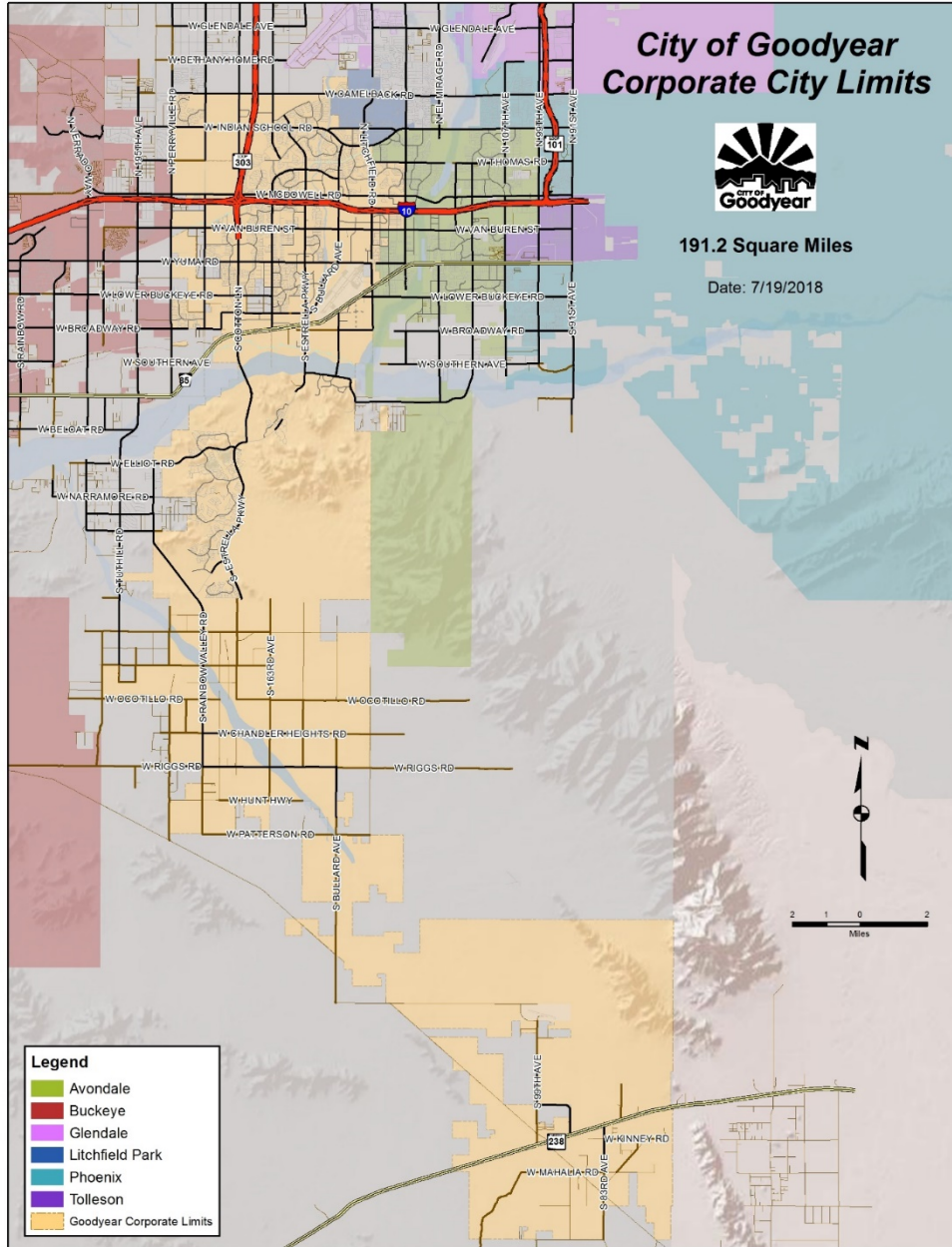
Goodyear's excellent Police and Fire departments make the city one of the safest in Arizona. The Fire Department provides services directed at the prevention and control of fires, accidents, and other medical emergencies, in order to preserve lives and protect the property of the community. The Fire Department currently has six fire stations located throughout the city, including one in Mobile.

The Police Department provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement and provides crime prevention and community-

oriented policing services through programs such as the Citizen’s Police Academy, the Teen Police Academy, ride-along programs and school resource officers.

Utilities provided by the city include Water and Wastewater. Municipal services include Fleet Management, Sanitation and Facilities Management.

### GOODYEAR, AZ MAP



**GOODYEAR AT A GLANCE**

Goodyear City Hall  
 190 N. Litchfield Rd., Goodyear, AZ 85338  
 Phone: 623-932-3910  
 goodyearaz.gov | developgoodyearaz.com



Current Population .....	83,512	Households with Children.....	43.9%
Number of Households.....	30,197	Average Household Size .....	2.8
Workforce Population* .....	1.56 M	City Employees.....	644
Median Age (Years).....	37.1	Median Household Income.....	\$73,831

\*Workforce population within a 30 minute drive time  
 Source: Sites USA 8/2017; Population Estimates – City of Goodyear Development Service 4/2018

**FIRE DEPARTMENT**



Goodyear Fire Department  
 Administration Headquarters  
 14455 W. Van Buren St., E102, Goodyear, AZ 85338  
 Office: 623-932-2300  
 goodyearaz.gov/fire

Number of Stations.....	6	2018 Fire Calls .....	246
Number of Employees.....	117	2018 Miscellaneous Calls.....	2,069
Average Response Time .....	5:19	2018 EMS Incidents.....	7,002



**PARKS & RECREATION**

Goodyear Recreation Office  
3075 N Litchfield Rd  
Goodyear, AZ 85395  
Phone: 623-882-7525

Goodyear Ballpark  
1933 S Ballpark Way  
Goodyear, AZ 85338  
Phone: 623-882-3120



**Community Parks**

Goodyear Community Park  
Foothills Community Park

**Neighborhood Parks**

Canada Village Park  
Estrella Vista Park North  
Estrella Vista Park South  
Loma Linda Park  
Palmateer Park  
Palm Valley Park  
Parque De Paz  
Wildflower Park North  
Wildflower Park South  
Rio Paseo Park  
Portales Park  
Falcon Park

**Trails**

Bullard Wash Park Phase 1  
Bullard Wash Park Phase 2

**Specialty Parks**

BMX Park  
Bullard Wash I  
Bullard Wash II  
Roscoe Dog Park

**Park Amenities**

Dog Parks-2	Playgrounds-18	Swimming Pool-1
BMX Track-1	Ramadas & Picnic Areas-39	Splash Pad-1
Pump Track-1	Ball Fields-8	Skate Park-1
	Tennis Courts-6	



**Right of Way**

Goodyear Parks and Recreation Department maintains 23 million square feet of city right of way and medians.



**Goodyear Ballpark**

10,311 Seat Ballpark

Cleveland Indians & Cincinnati Reds Development Complexes

13 Major League Baseball Quality Fields

105 Acres Maintained



**POLICE DEPARTMENT**



Goodyear Police Department  
Administration Headquarters  
14455 W. Van Buren St., E101  
Goodyear, AZ 85338  
Non-emergency: 623-932-1220  
[goodyearaz.gov/police](http://goodyearaz.gov/police)

2017 Calls for Services ..... 52,500

Average Seconds to Answer 911 Line.....:05

2017 Average Calls Per Month....4,375

Average Priority 1 Response Time ..... 3:24





**STREETS**

Arterial.....	262.7	Rural Arterial .....	68.5
Collector.....	135.3	Local.....	435.0
Industrial .....	16.4	Unpaved.....	21.2



**UTILITY SERVICE PROVIDERS**

Electricity .....	Arizona Public Service (APS)
Garbage Collection .....	City of Goodyear
Natural Gas.....	Southwest Gas
Telephone/Cable/Internet .....	CenturyLink/Cox Communication
Water (North of I-10).....	Liberty/EPCOR/City of Goodyear
Water (South of I-10) .....	City of Goodyear
Water (White Tanks/Canada Village) .....	AZ Water Company



**EDUCATION**

College Educated-Graduate Degree .....	11.4%	College Educated-Some College .....	30.1%
College Educated-Bachelor Degree .....	17.7%	High School Graduate or Higher .....	92.0%
College Educated-Associates Degree .....	9.1%		

### SCHOOL DISTRICT SERVING GOODYEAR

<u>District</u>	<u>School Type</u>	<u># of Schools</u>	<u># of Students</u>
Avondale	Elementary K-8	9	5,583
Liberty	Elementary K-8	6	3,409
Litchfield	Elementary K-8	15	11,675
Mobile	Elementary K-8	1	28
Agua Fria	High 9-12	5	7,788
Buckeye Union	High 9-12	3	4,097
Charter Schools	All Levels	8	3,568

### ELECTIONS

<u>Date</u>	<u>Type of Election</u>	<u>Registered Voters</u>	<u>Votes Cast</u>	<u>% of Registered Voters Voting</u>
May 16, 2017	General Election	42,379	10,226	24%
March 14, 2017	Primary Election	43,244	12,562	29%

## CITY MANAGER'S BUDGET MESSAGE

May 21, 2018

Honorable Mayor and City Council,

I am pleased to present you with the budget for fiscal year 2018-19 (FY2019). The \$447.4 million budget provides for ongoing services and includes carryovers, additions and capital projects that include the priorities and policy direction communicated by the Council in retreats and work sessions held over the past several months. At \$128.5 million the recommended General Fund budget is balanced, provides pay increases for all eligible employees, provides for existing and expanded services, and is in compliance with Council adopted financial policies (as amended) addressing areas such as matching ongoing costs with ongoing revenues, a strong contingency, and providing for maintaining and replacement of existing infrastructure.

One of the main changes from prior years is that only funding for critical CIP projects is included for FY2019, as a thorough review and analysis of the costs and scopes of Capital Improvement Program (CIP) projects is underway. In doing so the FY2019 projects included in the budget are completely costed, realistic and fully deliverable as presented. It is my expectation that projects placed in the CIP, will be completed within the budget allotted on the schedule that is clearly defined when the project is funded. A five-year CIP is presented for projects that have been fully evaluated or that are ongoing in nature such as contractually or statutorily required obligations to developers and debt service. The balance of the prior capital projects are now undergoing review and analysis for inclusion in the FY2020 budget and five-year CIP. For FY2019 critical capital projects included in the budget total \$242.8 million and include both new and continued projects such as the Surface Water Treatment Plant (\$111.6 million), Fire Stations #181 and #186, Financial System Implementation, design/pre-construction of the Recreation Campus, and numerous street, water and wastewater infrastructure projects detailed throughout the budget.

One of the key elements of being able to develop a fully deliverable CIP is adequate planning and scoping of the projects presented. To this end, the FY2019 budget includes funding for scoping services for Phase II of the Police Operations Facility. This will allow for the complete evaluation of needs, the development of dependable space planning, scoping and accurate cost estimations. In addition to scoping services for many of our CIP projects, pre-construction services funding for several projects such as the Recreation Campus, Fire Stations, and water infrastructure projects is included. With the use of project delivery methods such as Design Build and Construction Manager at Risk we will be bringing the contractor onboard during the design phase of a project in order to ensure adherence to budget, scope and schedule. A key benefit of these processes is the mitigation of changes in the field that drive up costs.

Adoption of, and adherence to our financial policies, which include maintenance of a healthy General Fund reserve, asset management and a conservative approach to revenue projections, growth estimates and budgeting expenses has served the city well and continues as the underlying premise in the FY2019 budget. This budget continues and expands financial planning for future costs through asset replacement reserves and set asides to address known future operational cost increases associated with upcoming capital projects or council approved programs. This budget

also maintains the practice established last year of programming a capital project reserve. The capital project reserve is especially critical in this year of transition for the CIP. The reserve anticipates funding requirements to protect existing projects being reviewed and not included individually as projects, such as the Recreation Campus.

The cornerstone of our financial policies is the concept that one-time revenues will only be used to fund one-time expenses. This budget continues that practice with a general fund that provides for all ongoing costs with ongoing revenues. For FY2019, a change to our financial policies recognizes \$4.5 million of construction sales tax as an ongoing revenue source. With a change in reporting, we recognized that in practice we have historically been allocating a portion of construction sales tax to ongoing purposes. In evaluating this revenue source, and the underlying activities being taxed, we have determined that there is an ongoing base that will always be available to the city. By establishing this as a flat amount we will ensure that it is stable and reliable. This allocation will be evaluated on a regular basis to be consistent with the intent of our policy.

## ECONOMIC CLIMATE

Total sales collections for FY2018 have performed above anticipated budget and are exceeding FY2017 collections by 11.4%. For FY2018 non-construction sales taxes, which make up just over half of the ongoing General Fund revenues, have performed above last year and are estimated to grow by more than five percent (5%) over FY2017. This is reflective of ongoing steady growth in the local economy, including rising population and growing sales taxes, especially in the retail and restaurant categories. When we compare to the FY2018 budget ongoing sales taxes are slightly behind anticipated amounts solely due to the change in reporting of some construction sales taxes. For FY2019, a change to our financial policies corrects for this. Construction sales taxes, which are planned conservatively in the budget, are performing well above budget. Both commercial and residential building permit activity is above the prior year levels by more than 25% through the first ten months of FY2018. For residential, seven of the past 10 months have exceeded the prior year. This is reflected in higher than budgeted revenue collections from development related plan review, building permit, and inspections fees.

The FY2019 budget assumes continued moderate growth and a conservative approach in General Fund revenue projections. Consistent with Council adopted financial policies, the primary property tax is maximized at the allowed two percent (2%) growth in the levy plus the tax on new properties. At 50% of General Fund revenues, non-construction sales taxes are estimated at 5% above the FY2018 estimate. State shared sales, income and vehicle license taxes are more than 20% of the General Fund revenues and are budgeted based on information provided by the State and census population estimates. In combination, the FY2019 state-shared General Fund revenues are projected at slightly above the FY2018 budget primarily due to changes in the corporate income taxation which has lowered state income tax collections. Because it is shared on a two year lag, state shared income tax is a known amount. However, state income tax is an area where revenue growth is slowing due to past legislative changes in income taxation and is anticipated to stagnate over the next two years despite anticipated population growth. State shared revenues are distributed based on a population factor which is now adjusted annually using census estimates instead of adjustments only when decade or special mid-decade census populations were available. The city's relative population is not yet known for FY2019.

Water, Wastewater and the Sanitation enterprise funds all continue to experience account growth of about four percent (4%) annually. There are no rate increases included or anticipated in the Sanitation five-year forecast. Water and Wastewater rates will increase in January based on a five-year plan adopted by the City Council in October 2015. Although Water accounts have grown by 16% over the past five years, the volume of water sold in that same period has only increased by 4%, most likely due to conservation efforts and an elastic response to rate increases.

## **BUDGET APPROACH**

The city's financial policies establish a framework for overall fiscal planning and development of the FY2019 budget. In addition, attention to citizen survey feedback and adopted plans are emphasized as departments submit requests and the budget recommendations are developed. Finally, priorities and policy direction for developing the budget is sought in the City Council retreats and work sessions held throughout the year and throughout the budget process.

The internal process for developing the annual operating budget and capital improvement plan includes several steps and reviews. Departments prepare requests for the ongoing base budget, potential operating budget additions referred to as supplementals, and for new or revisions to projects in the existing CIP. All of these requests are reviewed by the Budget and Research team. In addition, the capital project requests are reviewed by the Engineering project management team. The goals of these reviews are to improve and clarify the scope of requests, identify all significant cost factors and to determine if other methods or sources were available to address the need. All the supplemental and capital project requests are reviewed by the Executive Team which ultimately developed recommendations for inclusion in this budget.

## **BUDGET DEVELOPMENT PRIORITIES**

Continuation of ongoing priorities of the last several years to take care of and maintain existing infrastructure and assets, prepare financially for the future, support growth and development, and to attract and retain a skilled workforce were present in this FY2019 budget development process. Public safety, water and recreational services and facilities are the direct public facing services emphasized in the FY2019 Annual Budget.

Recreation Services and Facilities – The highest rated areas for desired enhancements in the last citizen satisfaction survey called for a greater focus on recreation services and facilities. The City Council reiterated this priority many times throughout the budget process. As noted previously, the budget includes continuation of funding in FY2019 for design and pre-construction services of a recreation campus which includes a recreation center, aquatics facility, and a 30-acre park. These facilities are planned to begin construction in 2019 using G.O. Bonds and impact fees.

The Parks and Recreation FY2019 Annual Budget adds a Recreation Supervisor, which was planned for the new recreation campus, allowing existing staff to focus on the development and preparation of the new recreation campus. Also added is a Special Events Coordinator and two new Special Events in order to implement the Council's strategic goal regarding special events and increased funding for weed control and landscape maintenance. Additionally, one-time funding for a park ranger program and vacant property clean up and repairs is included in the budget. A robust asset management program to replace parks equipment, maintain recreation sites such as playgrounds, and to replace right of way landscaping continues to be fully funded according to a ten-year replacement plan.



**Public Safety Services** – Fire service and police response requests are addressed with the addition of 17 sworn positions. Fourteen of the positions are associated with a capital project.

In Fire, capital projects to complete design and begin construction of one new station in Estrella and the relocation and replacement of station #181 are planned for FY2019. The department will begin hiring for the new Estrella station in July with all operational costs of the station paid for by the developer (Newland) for the next five years. In addition to the new station company, the department annual budget also includes the continuation of funding for equipment and the hiring and training of new positions to prepare to enter the ambulance service in July of FY2020.

Three sworn police officers are added this fiscal year. One officer is to be dedicated as a School Resource Officer. In anticipation of funding from the Aqua Fria Union High School District this officer will be funded 50% by the District this year and an additional School Resource officer with 50% district funding will be recommended in FY2020. The other two sworn positions are to be assigned to patrol and serve as additional resources to patrol the community and investigate crimes involving illegal drugs. Included in the recommended budget is a major upgrade to our Computer Aided Dispatch (CAD) and Records Management System (RMS). Programmed at \$998,400 this is the first major upgrade to the system since we implemented it in 2004. Lastly, an additional \$35,000 was added for a contract with the Arizona Humane Society to combat animal cruelty.

**Water** - The surface water project (\$111.6 M) is the largest CIP project and is for the construction of a water treatment facility to treat CAP water allocation. In FY2018, well site #12 included several individual projects that were components of one project. In FY2019, these separate components are combined into one project.

**Support Growth, Maintain Infrastructure and Plan for the Future** - The asset management program was first identified as a Council priority in the FY2015 budget and was added to the financial policies in FY2016. The program funds 10-year plans for information technology hardware, fleet, parks, right of ways, the ballpark facilities, pavement management, and fire equipment replacements based on the annual average expense in each plan. Variations from this straight-line funding approach using the annual average are in the form of increases to address early year peaks, especially in new plans for areas where deferred maintenance still remains. Although not included in the FY2019 budget we will be continuing to put together the foundations for a facility asset plan to be implemented in the coming years.

In terms of planning for other types of upcoming expenses, the FY2019 budget includes for the third year a future operating cost set-aside to prepare the city for projected operating and maintenance costs for planned capital projects. The set-aside concept directs ongoing resources in the FY2019 budget to pay for one-time costs so that when the new ongoing operating costs materialize the city will have benefitted from funding some one-time needs and not be facing a situation where ongoing services would have to be altered to bring on new facilities. The FY2019 set-aside includes funding for the recreation campus and Police Operations Phase 2 anticipated operating costs and to address expiration of Newland funding for fire station and Sedella O&M contributions. The set-aside concept allowed for a smooth transition to our final level of debt service for the ballpark which is now level for the remainder of the term for that loan.

Finally, a \$38.0 million capital project loan reserves was added to the FY2019 budget. It represents \$9.0 million in the General Fund, \$16.6 million in General Obligation Bonds and a \$12.4 million in Non-Utility Impact Fees. The capital project loan reserves is included in anticipation of the development of our fully deliverable 5-year CIP. Programming these reserves will set aside the funds intended for CIP projects as well as provide for the budget capacity to advance these projects into FY2019 once developed.

**Attract, Develop and Retain a Skilled Workforce** – Employees are the most valuable asset to city services. They provide the direct services to customers. The FY2019 budget addresses the City Council direction to maintain employee compensation at the local market. This budget includes funding for the first year of a two-year negotiated Memorandum of Understanding (MOU) agreements with represented sworn Police and Fire employees. The budget also includes a 5.0% annual pay increase for non-represented employees which is comparable to the increases provided to our represented employees through the MOUs. Also included in this budget is funding for technology, training and equipment to provide employees key resources to do their jobs.

### **FY2019 BUDGET OVERVIEW**

The FY2019 budget uses existing sources of revenue to provide additions to ensure service levels are maintained and to meet the demands of our growing community. There are no General Fund fee or tax rate increases. The combined property tax rate will be maintained at \$1.7350 to meet exiting debt service requirements.

Each year, there are increased costs of doing business to cover changing prices of utilities, gas, water, and contracted services. Departments worked to absorb many of these costs, but some increases were required in these on-going areas and were incorporated into the budget through a base budget review process. This budget includes 31 new full-time positions in all funds and also provides for one-time costs such as replacement technology systems and new and replacement equipment.

In FY2008, the city positions per 1,000 population peaked at 9.71 and 544 positions. With the FY2019 position additions, there will be 644 authorized full-time equivalent positions, which equates to 7.6 positions per 1,000 population. Efficiencies, process improvements and technology have helped the city to keep position growth below population growth. There is a slight uptick in the employees per 1,000 count for FY2019 due to our new recognition of Full-Time Equivalent (FTE) positions. In past years part-time positions were not included in our position counts. With our new position control system we are now able to accurately account for all authorized positions and have included FTE's in the total.

The FY2019 all funds budget totals \$447.4 million. This represents an increase of \$127.6 million increase from the prior year. This increase is primarily due to an increase of \$114.8 million in capital projects. Debt service increased \$6.1 million in principal and interest payments. Included in the recommended budget are carryover projects from FY2018. Carryovers comprise of \$84.3 million in CIP and \$6.9 million in operating costs. Operating costs increased by \$9.5 million of which approximately one-half is from ongoing supplemental budget additions, the balance is from salary, and benefit increases.

The General Fund including asset management and prior year carryovers is \$138.1 million of the total and is an increase of \$1.6 million or (1%) from the prior year budget. That \$1.6 million includes \$3.1 million in ongoing and \$4.3 million in one-time supplemental budget additions and \$3.1 million in compensation and benefit increases. Partially offsetting these increases are \$1.8 million less in planned asset management plans replacements and \$3.2 million less in the contingency due to applying the 15% of ongoing revenues policies adopted in last year's budget process.

The operating portion of the budget includes salaries, supplies, and services for day-to-day operations. It is structurally balanced, with ongoing revenues covering ongoing expenditures consistent with our financial policies as amended. The operating portion of the FY2019 budget including one-time items represents approximately \$128.5 million for all funds. The General Fund portion of that operating budget is \$93.3 million. In addition, the FY2019 budget includes \$34.2 million in debt service requirements. The General Fund contingency, a rainy day fund set by policy at 15% of ongoing revenues is \$14.6 million. The budget provides a \$15 million appropriation to allow for the potential of any unknown or unanticipated new revenues such as grants, bonding or improvement districts. Also included in the total budget is \$242.8 million in capital projects funded primarily from impact fees, water and wastewater revenue, bonds and general funds.

## CONCLUSION

Goodyear's FY2019 budget is a product of collaboration between the City Council, city management, department directors, and staff to identify funding priorities. The preparation of the budget is one of the most important tasks performed each year and the review and adoption of the budget is also one of the most important policy decisions that you as elected officials make in the best interests of our community. I would like to thank staff for their time and effort, as well as the Council for their guidance and support throughout the development of the FY2019 budget.

Sincerely,



Julie Arendall, ICMA-CM  
City Manager

## STRATEGIC PLAN

This Strategic Plan is actively used by the city to drive policy and program direction, including the development of the city's annual budget. Any requests for new funding are evaluated in the context of their relationship to the strategic focus areas. The plan is also discussed yearly with City Council to review progress and determine priorities for the annual plan update. As the plan is adopted, city departments use the document to update their own department operations plans. City Council receives a mid-year update on the action items in the plan. Below you will find the full Strategic Plan.

### VISION, MISSION, VALUES, AND STRATEGIC PURPOSE

#### GOODYEAR VISION

The City of Goodyear will be...

- ...a great place to live, work and raise a family.
- ...a city with healthy lifestyles and commitment to the environment.
- ...a growing community that provides quality opportunities and lifestyles.

We will be known as:

- A destination place for regional shopping
- A destination for higher education designed for workforce needs
- A place for diverse job opportunities and an inventory of industries
- An incubator for entrepreneurs
- A hub of arts and culture in the West Valley

#### GOODYEAR MISSION

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation. We are committed to the stewardship of resources and fulfillment of the public trust.

#### GOODYEAR VALUES

The City of Goodyear and its employees serve residents according to five core values:

- Empathy
- Initiative
- Innovation
- Integrity
- Optimism

#### OUR PURPOSE

With unified leadership, a talented workforce, and an involved citizenry, Goodyear is on the leading edge of tremendous growth and quality development opportunities. By eliminating all barriers and staying flexible, we will take calculated risks to maximize the community's potential.

We deliver services to meet the needs of our city so that Goodyear continues to be a thriving sustainable community for all.

## STRATEGIC FOCUS AREAS AND GOALS

Goodyear's Strategic Plan uses the city's vision and the four City Council focus areas described below as its roadmap for action. Goodyear City Council has adopted citywide goals to advance each area by fiscal year 2021. While there are many projects within city departments that support these focus areas, the Strategic Plan features the highest priority outcomes.



### Fiscal & Resource Management

*Maintaining a long-term view, we manage our fiscal, human, and physical resources in an efficient and effective manner. This effort is aligned across the organization with an emphasis on transparency. The city's business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.*

1. Improve employee satisfaction and engagement by 10% by FY2021.
2. Achieve a 75% positive employee rating of the organization's support of continual learning and development by FY2021 to support building employees' skills in technical and leadership competencies.
3. Create a replacement program for all city capital assets by FY2021.
4. By July 1, 2019, adopt a 5-year Capital Improvement Plan that is 100% deliverable as presented.
5. Implement technology solutions that expand online accessibility to city services and increase organizational capacity through improving or automating an additional 50 services by FY2021.



### Economic Vitality

*We will continue to ensure the prosperity of our community by increasing the growth of our economy through diversity of industry, business investment, quality job creation, education, and tourism. To support this growing economy, we will invest in transportation and infrastructure and seek high quality retail and entertainment opportunities.*

1. Grow the property tax base through a primary assessed valuation increase due to growth average of 15% and total secondary assessed valuation annual growth of 9% for tax years 2019-21.
2. Increase total job creation by 4,500 of which 2,000 jobs are in targeted industries by FY2021.



3. Increase the number of businesses reporting in the restaurant and entertainment tax categories by 10% by FY2021.
4. Increase the sales tax revenue reported in the retail category by 10% over 2018 projections by FY2021.



### Sense of Community

*The city will cultivate a sense of pride through programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. We will continue to make Goodyear residents feel connected to their city government through community engagement, outstanding customer service, and clear, accessible communication.*

1. Increase attendance at city events by 30% by FY2021.
2. Create an additional 250 Goodyear ambassadors through city-offered engagement programs by FY2021.
3. Complete a bike/pedestrian study of shaded paths/sidewalk in FY2019 to identify projects for future Capital Improvement Plan consideration.
4. Increase the total views and impressions of the city's digital media content by 10% by FY2021.



### Quality of Life

*We will continue to make Goodyear a place to live, work, and play that provides diverse activities and amenities in a safe and well-maintained environment, while supporting the arts and promoting the health and wellness of our community.*

1. Construct new recreation facility and increase participation in programs and activities that foster a healthy, quality lifestyle by 30% by FY2021.
2. Ensure a safe community by increasing police officer pro-active time to 40% and improve fire response times by 15 seconds by FY2021.
3. By FY2021, ensure availability of water to support growth of the city for the following 10 years.

## GUIDING PRINCIPLES

Within each of the Focus Areas, Goodyear City Council has adopted Guiding Principles to inform the way city business is carried out across the entire organization.

### **Fiscal & Resource Management Guiding Principles**

Organizational Alignment: While the city is made up of several departments, we all work together as a system. Plans drive implementation, and results are measured and analyzed so that they can be improved. Priorities are communicated clearly across all city functions and are understood by all levels of employees. We work to continuously improve governance and teamwork between the Mayor and Council, the city manager, the leadership team, and city staff.

Taking Care of our Workforce: Goodyear's number one asset is its people. To sustain an excellent organization, the city has a People Master Plan to empower and support employees to thrive. Proactive approaches to recruit, train, support, and retain our best employees lead to improved customer service for residents, businesses, and visitors. We strive to implement programs that create a professional, safe, value-oriented, accountable, and responsive work environment with opportunities for education, advancement, and job fulfillment.

Maintaining Transparency: The city strives to improve communication and transparency for city employees and our residents by providing timely and open access to information about city operations.

Never Stop Improving Services: The city strives to always do better through organizational systems like the performance management program. Departments seek to be more efficient and effective on an ongoing basis to reduce the cost of government and provide better customer service.

Managing our Finances Responsibly: Fiscal responsibility is demonstrated through established financial policies, budgeting practices, and financial standards that meet the requirements and benchmarks for financial reporting established by the Governmental Finance Officer Association (GFOA) and the Government Accounting Standards Board (GASB).

Focusing on Processes: Ensure that all city processes are easy to understand and are designed with their ultimate purpose in mind. Creating value for our residents and customers requires eliminating waste.

Setting Responsible Priorities: Goodyear's work is driven by a combination of community needs, desires, and legal requirements, and validated with data and evidence. Priorities are updated each year through the strategic planning process. Performance measurements are tracked and analyzed through benchmarking with peer communities or evaluated against internal or industry standards. The City Council and staff work together to make sure city resources are used for the highest community priorities.

Keeping Up with Technology: Investment in new and innovative technology where appropriate can improve efficiency and customer service, encourage private development investment, and free valuable city staff time to continually improve processes and directly work with residents and customers.

### **Economic Vitality Guiding Principles**

Fostering Relationships with Businesses: The city strives for a strong relationship with the business community through regular communication and outstanding service. Public-facing services and processes are continually streamlined to be efficient, customer focused, and responsive to support local economic development.

Strengthening our Local Economy: Goodyear supports local workforce development, entrepreneurship, and small business growth through ongoing retention efforts and ensuring that city policies and priorities support their long-term success.

Maintaining and Investing in Infrastructure: The city creates and follows long-term planning, prioritization, and investment strategies for current and future infrastructure and facilities that improve the quality of life for citizens, prepare for community growth, and promote economic development while being financially sustainable. Community well-being is protected through investment in sound transportation and water infrastructure. Existing infrastructure is sustained through regular maintenance to ensure safety for the community.

Focusing on Jobs and Quality of Life: The city focuses on economic development pursuits that will increase local jobs, generate additional revenue, and create demand for supporting businesses, including retail and entertainment. We also pursue place-based economic development strategies that invest in public amenities to enhance our quality of life and make Goodyear a destination for people to live, visit, and locate their business.

### **Sense of Community Guiding Principles**

Respecting all Individuals: We value all residents, visitors, workers, and city employees in Goodyear.

Engaging our Residents and Committed Volunteers: Residents have the opportunity to engage with City Council and staff, provide input to the way city resources are used, and have access to information in a timely and transparent manner. City officials connect with the community through focused outreach, surveys, various communication tools, and outstanding customer service. Goodyear's generous volunteers contribute thousands of hours every year to help city programs and events run smoothly while keeping city costs low.

Building Partnerships: The city forms strategic partnerships with other cities, counties, school districts and educational institutions, healthcare and nonprofit organizations, private businesses, and others when there are opportunities to serve the community better. Regional collaboration in key areas allows us to share resources and solve complex issues extending beyond the city borders.

Bringing People Together: Goodyear invests in gathering places to enhance community connections through recreation, arts and cultural events, and other activities.

## Quality of Life Guiding Principles

Keeping our Community Safe: Goodyear's top priority is to maintain safety and security for residents, visitors, and businesses. This includes ongoing investment and support of Police and Fire departments to make sure that first responders have all of the resources they need to protect the community. The city also works to continuously improve the safety of the community through innovative programs. Public safety is also a key concern when planning for growth and development.

Promoting Health and Wellness: Happy, healthy residents keep our community strong. Goodyear invests in programs and amenities that encourage individuals, families, and neighborhoods to be active and connected to each other while improving the health of their minds, bodies, and spirits.

Taking Care of our Environment: The city pursues initiatives and policies that support a clean, well-maintained, and sustainable community while protecting our natural resources.

## PERFORMANCE MANAGEMENT CONTEXT

### Goodyear Performance Management

The City of Goodyear's Performance Management Program brings together the various planning, prioritization, measurement, and improvement efforts that the city uses to deliver excellent services. The program aligns city activities and ensures goals are achieved efficiently.

This program framework follows a **plan-implement-review-improve** cycle that relies heavily on Goodyear community input and feedback from citizens. As the cycle progresses, each stage informs the next. Communication to City Council and the community is crucial at every step.

The **planning** stage of the cycle is driven by the Goodyear community and City Council. Residents vote every ten years to approve the General Plan, which outlines the high-level vision and guiding roadmap for the city's future. Annually, the Mayor and City Council update and adopt the city Strategic Plan (this document) which translates the long-term General Plan vision into three-year priorities. Their subsequent approval of the annual budget allocates resources to carry out the Strategic Plan.

The **implementing** stage represents the work conducted by city employees throughout each year, based on the plans described above. Work is managed by each city department and overseen by city management, achievements and obstacles are documented, and the City Council and general public are regularly informed about progress.

The **reviewing** stage includes all of Goodyear's activities related to measuring and monitoring the performance of city programs and services using a variety of tools. Regular progress reports on city priorities are presented to Council and the public. Departments report process and outcome measures during and after the implementation of projects and programs to demonstrate the results of their work and assess whether process improvements are needed. This stage also involves gathering feedback from residents and customers through surveys, meetings, and other input opportunities.

The performance management cycle ends and begins again during the fourth stage, improving. The city seeks to improve in a variety of ways including increasing efficiency, becoming more responsive to customer needs, and seeking innovative solutions to service delivery challenges. Fresh ideas are always welcome in Goodyear—from the community, our elected officials, and our employees. These improvements are incorporated into the next planning cycle.





## FINANCIAL PLAN

### INTRODUCTION

Through the annual budget process, the city's financial policies are reviewed and discussed with the Council, including a discussion on any changes. This is critical, as these policies set the foundation for the development of projections and budget models, and influence the ultimate balanced budget that is recommended. These policies adopted for FY2019 reflect the City Council's vision of a growing and vibrant community that provides an outstanding atmosphere for both citizens and our business community. These policies are reflected in elements of the Strategic Plan, and carry through to the development and monitoring of the city's capital and operating budgets. They represent fiscally sound financial management practices for both the short and long-term fiscal sustainability of the city.

The key policy change for FY2019 is that \$4.5 million in Construction Sales tax shall be treated as ongoing revenue. With a change in state reporting, it was recognized that historically the city has been allocating a portion of construction sales tax to ongoing purposes. In evaluating this revenue source and the underlying activities being taxed, it was determined that there is an ongoing base that will always be available to the city. This allocation will be evaluated on a regular basis to be consistent with the intent of the financial policy.

Another change from prior years is that only funding for critical Capital Improvement Program (CIP) projects is included for FY2019, as a thorough review and analysis of the costs and scopes of CIP projects is underway. The FY2019 projects are completely costed, realistic and fully deliverable as presented.

### OVERALL GOALS

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism:** To ensure that the city is at all times in a solid financial condition. This can be defined as:
  - A. Cash Solvency-the ability to pay bills.
  - B. Budgetary Solvency-the ability to balance the budget.
  - C. Long Run Solvency-the ability to pay future costs.
  - D. Service Level Solvency-the ability to provide needed and desired services.
2. **Flexibility:** To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. **Adherence to the Highest Accounting and Management Practices:** As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

As part of the budget process the Council is provided compliance reporting on each policy for the City Manager Budget.

*Budget and Financial Policies*

**Budget and Financial Polices**

1. **Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the city from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:**
  - A. Ending fund balance should be used only for one-time expenditures such as CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off outstanding debt. The portion attributable to ongoing set-asides or contingencies may be used to fund those purposes.
  - B. Ongoing maintenance costs, such as street resurfacing or swimming pool re-plastering, should be financed through operating revenues, rather than through bonds.
  - C. Fluctuating federal grants should not be used to finance ongoing programs.
  - D. \$4.5 million in Construction Sales tax, to be reviewed annually, shall be treated as ongoing revenue. This recognizes the fact that based on the structure of transaction privilege taxes in Arizona there will always be a base level of activity that will occur generating ongoing revenue for the city.
2. **Ensure growth or development activities are funded commensurate with or in proportion to revenue generated from related fees.**
3. **General Fund appropriations should include a contingency reserve account equal to or greater than 15% of the amount budgeted for ongoing revenues.**
4. **Enterprise Funds should be self-sufficient. They should include a sufficient un-appropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for "overhead" services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement or debt service as established within rate planning.**
5. **Asset Management reserves should be established, funded and used to replace and preserve General Fund assets consistent with department plans.**
6. **Enterprise Fund asset management requirements should be incorporated in multiyear forecasts and rate plans and included in the annual budget consistent with the underlying asset management plans.**

**7. Laws that restrict or place limitations on revenue sources should be explicitly addressed in the budget process. These include:**

- A. Arizona Lottery Funds (ALF) are required to be used for public transportation purposes for jurisdictions within Maricopa County and must be utilized within two years of distribution with the potential for a one year extension.
- B. No more than one half of the prior year's Highway User Revenue Fund (HURF) can be used for debt service (A.R.S. 48-689)
- C. When the city's population reaches 30,000, it must maintain its level of General Fund support in street maintenance and operations, as provided by state law (A.R.S. 28-6543)

**8. Debt Management**

- A. Short-term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the city's financial advisor determines and recommends that this is in the city's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
- B. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C. City of Goodyear Public Improvement Corporation-lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- D. Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.
- E. Annual levy calculations should be at the maximum amount allowed for the city's primary property tax.
- F. Maintain bond rating of investment grade from Moody's or Standard and Poor's.
- G. Enterprise Funds should finance water and wastewater bonds sales where appropriate.
- H. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. Construction Sales Tax revenues considered as ongoing revenue per policy 1(D) will be included in computing the applicable revenue beginning with FY2019.

## 9. Budgetary Control System

- A. Monthly budget status reports will be reviewed by the City Manager and then presented to the full City Council.
- B. Annually update Strategic Plan in order to validate and adjust the Plan and assumptions to remain viable.

## 10. Revenue Policies

- A. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.
- B. User fees for all operations will be examined every 3-5 years to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.
- C. Development fees for one time capital expenses attributable to new development will be reviewed every 3-5 years to ensure that fees match development related expenses.
- D. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

## 11. Capital Budget

- A. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) “unfunded” projects that carry out the city’s strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.
- B. Each department must, when planning capital projects, estimate the impact on the city’s operating budget.

## 12. Long Term Financial Plans

- A. The city will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.
- B. The General Fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process and should include operating costs anticipated for opening projects in the capital improvement plan.

## LONG TERM FINANCIAL PLAN

The City of Goodyear has used long term financial planning as a fundamental guide in its budget process for many years. Regardless of the economic climate, city leadership has always looked upon sound financial planning, both long and short term, to guide the city into the future. Recovery from the recession has been evidenced by slow growth in recent years. The recent growth rates have been much lower than those experienced prior to the downturn. As a result, the city has taken steps to reevaluate how to continue to provide quality services and prioritize new initiatives.

As a first step, the City Council, working in conjunction with the executive management team and city staff, developed the City of Goodyear Strategic Plan that focuses on the city's vision and the four City Council focus areas described below:

1. Fiscal and Resource Management
2. Economic Vitality
3. Sense of Community
4. Quality of Life

Goodyear City Council has adopted city-wide goals to advance each area by FY2021. As a result, each focus area has specific goals, a delineation of projects and programs to help meet those goals, individuals responsible for overseeing the projects and programs, a timeline for completion and the development of the city's budget. During the Council's annual retreat, Council provides input for new programs or projects as funding is evaluated in perspective of the relationship to the strategic focus areas and is also provided updates on city-wide goals. This helps to better align the City Manager recommended budget with Council priorities and initiatives.

### Financial Trend Analysis and Long Term Planning

At the highest level, resource availability drives what the city can accomplish in a given fiscal year. Revenues are monitored throughout the year in order to look for trends in either direction away from the budgeted levels. Should there be any major deviations, the city can react more quickly. Monitoring revenues and the activities that generate them involves participation by budget staff, as well as department staff for those departments that generate significant levels of revenue.

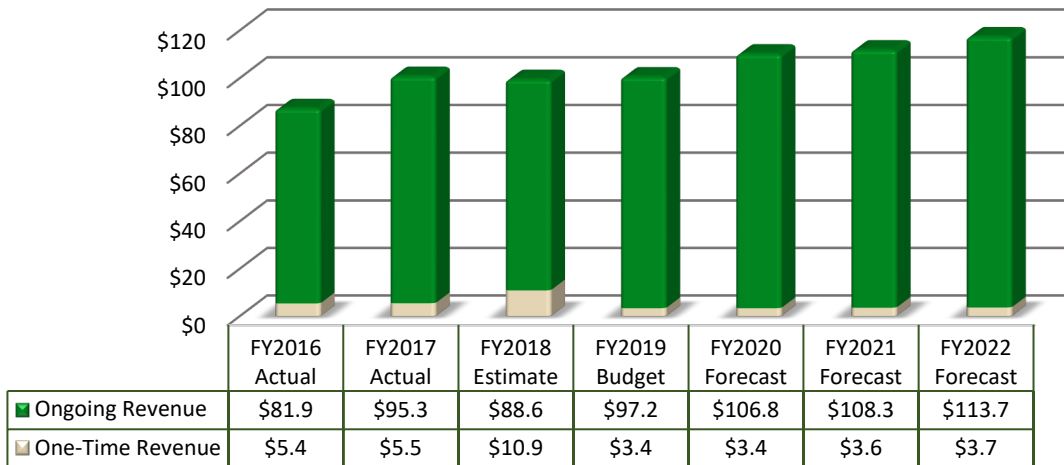
The city utilizes historical trend analysis, professional judgment, and outside resources such as the University of Arizona Eller Retail Sales Forecast, to aid in forecasting revenues. In addition, the city works with the State of Arizona, as a significant portion of our operating revenue is provided by the state through formula-based sharing of state income, sales, vehicle license, and gas taxes.

Despite the significant decline in one-time revenue, the city has enjoyed good performance in the key ongoing General Fund revenues of local and state-shared sales taxes. State shared revenues were budgeted at 2% above FY2018 estimate primarily due to changes in the corporate income taxation which has lowered state income tax collections. State income tax is shared on a two year lag, and it is a known amount. State income tax is an area where revenue growth is slowing due to past legislative changes in income taxation and it is anticipated to stagnate over the next two years despite anticipated population growth. While these revenues did decline at the height of the downturn (FY2007 and FY2008), the drop in revenues was not nearly as severe as it was for development related revenue.

Development activity has improved with growth seen in areas such as single family building permits over the past three years. Overall, development related activity and related revenues were budgeted on a very conservative basis for FY2019 at 12.5% below FY2018 estimated actual and an annual 2% growth is projected for FY2020 through FY2024 as this activity is cyclical and the practice is not use peaks in revenues as a funding source for ongoing operations.

Overall, moderate and steady growth in local non-construction sales tax continues with FY2019 revenues predicted to be about 5% greater than FY2018 collections. The FY2019 budget for local sales taxes, excluding construction sales tax, makes up 50% of total General Fund revenue and reflects 5% growth over the FY2018 estimate. The total General Fund revenue for FY2019 is budgeted at 1.2% above the FY2018 estimate, the small increase is primarily due to changes in the corporate income taxation which has lowered state income tax collections.

**General Fund Revenue Forecast  
One-Time and Ongoing**



\*\* In Millions

In addition to forecasting General Fund resources, the city has forecasted the General Fund uses from FY2020 through FY2024 as the budget process is more than just balancing revenues and expenditures one year at a time, but encompassing a multi-year financial and operating plan that allocates resources and uses on the basis of goals and an effective action plan. A conservative approach to revenue and growth projection, and budgeting expenses has served the city well and continues to be the underlying premise in building the city's annual budget.

This budget continues and expands financial planning for future costs through General Fund reserve, asset replacement reserves, debt service increases and set asides to address known future operational cost increases associated with upcoming capital projects, or Council approved programs. In addition, the capital project reserves anticipated upcoming costs needed to advance key projects as well as existing projects being reviewed in for the development of a fully deliverable 5-year CIP.



General Fund	Budget	FORECAST				
	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
<b>ONGOING</b>						
Total Resources	\$ 97.2	\$ 106.8	\$ 108.3	\$ 113.7	\$ 117.3	\$ 121.4
Total Uses	\$ 97.2	\$ 103.4	\$ 107.6	\$ 112.0	\$ 116.2	\$ 121.2
Available for Supplementals	\$ -	\$ 3.4	\$ 0.7	\$ 1.7	\$ 1.1	\$ 0.2
<b>ONE-TIME</b>						
Total Resources	\$ 41.4	\$ 30.6	\$ 32.3	\$ 33.3	\$ 35.1	\$ 35.0
Total Uses	\$ 41.4	\$ 22.7	\$ 23.5	\$ 24.1	\$ 24.9	\$ 25.2
Available for CIP Projects/Supplementals	\$ -	\$ 7.9	\$ 8.8	\$ 9.2	\$ 10.2	\$ 9.8

\*\*In Millions

### Financial Policies

The city currently adheres to a set of financial guidelines approved by City Council and written into the annual budget document. These guidelines and compliance of the proposed budget are reviewed with City Council during the annual budget process. Should any of these guidelines not be met, steps are taken to reevaluate the criteria in question and bring the city back into compliance.

### Contingency Funds

The city currently employs several contingency accounts, each designed for different purposes. The largest fund totals over \$14.6 million, which is set by policy at 15% of ongoing General Fund revenues, and is intended as a rainy day fund that is not anticipated to be needed except in extreme economic change. The other major contingency is \$15.0 million and is primarily to provide appropriation capacity in case new revenues such as grants are received. Finally, there is a \$500,000 City Manager contingency for unexpected operations needs and a \$301,500 water draught contingency.

### Property Tax

State law changes have limited the growth in assessed valuation to no more than five percent annually; and additionally, a single valuation was used for both primary and secondary property taxes for the first time in FY2016 in which the rate was \$1.90. The rate has steadily decreased from FY2016. The combined rate will be maintained at \$1.74 per hundred dollars of assessed value in FY2019 and it is anticipated to continue to decrease through FY2022.

### Asset Management & Replacement Funds

The asset management program was first identified as a council priority in the FY2015 budget and was added to the financial policies in FY2016. The program funds 10-year plans for information technology hardware, fleet, parks, ballpark facilities, traffic signals and fire equipment replacements based on the annual average expense in each plan. In total, \$9.6 million in asset replacements are included in this budget.

## Conclusion

Over the next five year period, the City of Goodyear expects to see a continuation of a moderate growth pattern. It will continue to monitor development activity for signs of stabilization. The city will continue to follow the adopted financial policies, which call for more conservative approaches in governing the community through actions such as the use of various contingency funds and reserves and tying one-time revenue to one-time expenditures.

The city is also involved in a very critical project to implement a new financial system effective July 1, 2018, this system will provide a much needed technological update to the city-wide computer system. This system should generate efficiencies by eliminating many smaller systems and desktop spreadsheets used throughout the city and assist in meeting information needs to better support financial planning.

## BUDGET SUMMARY

### BUDGET PROCESS OVERVIEW AND CALENDAR

The FY2019 budget development process included a City Council budget retreat, three work sessions, a public budget open house and the efforts of city management, departments and Finance Department staff to develop the budget. Three additional Council meetings were also held to complete formal adoption and to hold public hearings.

The staff process began in October when departments began the process to update the current year estimate and to prepare a base request for operating budgets. The base budget is to continue current operations and service levels. Later in November, departments received instructions for the process and requirements to request supplemental additions to their budgets for both ongoing and one-time needs. Consistency and alignment with the Strategic Plan, relative placement within the Priority Based Budgeting quartile system, contractual obligations, inflationary cost increases, and other Council adopted plans, policies and direction were key aspects to be addressed and considered in evaluating supplemental budget requests for funding consideration.

Historically, base budget requests are constrained to the prior year budget less one-time items. This year, base increases were allowed over the prior year for inflation, normal account growth, and for known contract pricing and utility rate changes. Departments separately stated these increases with explanations. Reviews with Budget and Research and City Manager's Office representatives included a focus on establishing base budgets consistent with experience and known or anticipated cost changes such as for existing contracts. These base budget changes were discussed and quantified at the review meetings, amounts agreed to, documented, and reported to City Council with the March Base Budget presentation.

Supplemental budget addition requests can be for on-going costs, services enhancements or new services or projects, position additions, and one-time costs. Supplemental requests were also subject to technical reviews by the Budget and Research team and discussed with the department and City Manager's Office representative to ensure a good understanding of the request, need, and impacts of funding or not.

Capital projects are also part of the annual budget process. This year an emphasis was placed on improving both cost and timeline estimates. A process was established to start with creating clear project scopes and then to prepare the cost and timelines. The process involved the Engineering Department, City Manager's Office, Procurement and Budget and Research. Once through the first phase of the project, it was determined the effort would extend beyond the timeline for adopting the budget. The emphasis was placed on completing the work for projects that were already underway, time sensitive, safety related and that needed to be active in FY2019. As a result, the five-year CIP is limited in scope and will be fully developed in the FY2020 budget process.

As shown in the following table, the Council process began in February with their budget retreat. The budget retreat allowed the City Council the opportunity to provide early input during the FY2019 budget development process. Early input from City Council ensures better alignment of the City Manager Recommended Budget with Council priorities, allows staff time to scope and

cost new program or project ideas and provides time to assess the ability to implement suggestions.

DATE	TOPICS ON EACH AGENDA
February 5	City Council Retreat
March 19	Funding Requests Overview
April 9 & 16	City Manager's FY2019 Budget Recommendations, including a Five-year General Fund forecast
May 3	FY2019 City Manager's Recommended Budget Open House
May 21	Tentative FY2019 Budget Adoption; Financial Policies
June 11	Budget and Truth and Taxation Hearings and FY2019 Final Budget Adoption
June 25	FY2019 Property Tax Levy

In March 2018, a five-year General Fund forecast was presented to provide the City Council and the public a sense of the environment in which the upcoming budget would be developed. The forecast was provided in major categories of resources and expenditures and categorized between on-going and one-time elements.

In addition to developing the base budget and supplemental budget additions to the FY2019 budget, the annual process also includes a step where departments are asked to identify capital projects and operating budget one-time items that require carryover into the new budget year. Carryovers are required when there is an in process procurement that will not be completed by year-end and/or when the full amount of an awarded contract or agreement will not be expended by the end of the year. Carryovers primarily occur in the CIP due to the long periods required to complete capital projects. Budget must be available for the entire contract before it is awarded.

An Executive Budget Committee made up of the City Manager, Deputy City Managers, Finance Director, other City Manager's Office representatives and the Budget and Research Manager met throughout the budget development process. This team ultimately develops a recommended draft budget including supplemental and capital project changes based on the staff reviews and City Council input received throughout the various work sessions.

The City Manager Recommended Budget for the enterprise funds, operating budgets and 5-year CIP were presented and discussed at a City Council work session on April 9, 2018. Council was provided with background on CIP budget process to date. Council comment from this session, was incorporated into the recommended budget and represented to the City Council in its final FY2019 budget development related work sessions on April 16, 2018. A public budget open house was held on May 3, 2018 to share the recommended budget.

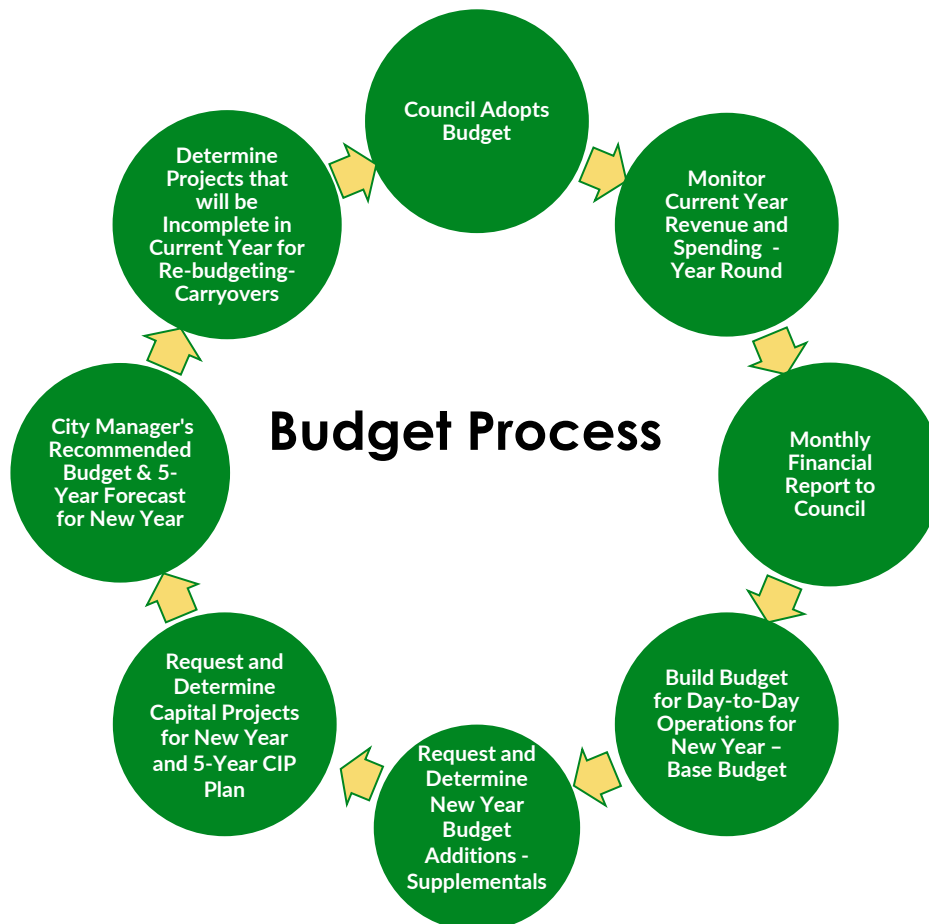
The City Council formally adopted updates to the city's Financial Policies prior to the final budget adoption in June. The formal budget adoption steps took place on May 21<sup>ST</sup>, June 11<sup>TH</sup> and the last step to adopting the budget was completed on June 25<sup>th</sup> with property tax adoption.

As part of the FY2019 budget process, a comprehensive citizen communication strategy was utilized. All Council work sessions and documents are posted on the city’s website and those meetings could be viewed live or later. The city also maintains a Transparency in Government page on the city website that is used to provide budget development information and historical budget documents [www.goodyearaz.gov/transparency](http://www.goodyearaz.gov/transparency). In addition, information highlighting the FY2019 budget was directly mailed to Goodyear residents.

A public budget open house was held on May 3, 2018, this was a change from the former presentation style approach, as this encouraged more face-to-face interactions among the citizenry and other interested stakeholders. The tentative budget was presented and adopted by the Council on May 21, 2018. The tentative budget adoption sets the maximum limits for expenditure authority for the upcoming fiscal year. At this stage, notice was also posted for the public hearing on June 11, 2018 when the Council would consider adopting the final budget and the Truth and Taxation increase in the Primary Property Tax Levy. All budget schedules were posted to the City’s website, published in the local newspaper and on file at the local library branch for public review.

Finally, the city is in compliance with all state laws. The final budget was formally adopted June 11, 2018 with the property tax levy adoption following on June 25, 2018.

The chart below shows that budget development is an ongoing process throughout the year. It is a spending and operations plan that requires revision and is monitored throughout the year.



## BUDGET BASIS AND AMENDMENTS

### BUDGET BASIS

The budget is prepared on an annual basis primarily consistent with Generally Accepted Accounting Principles (GAAP). The city's Governmental Funds consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds. Governmental fund type budgets are developed using the modified accrual basis of accounting.

Under the modified accrual basis, revenues are recognized when they become measurable and available for the fiscal year that they are accrued. Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted based on the timing of receipt of the goods or service.

Proprietary Fund Budgets – Water, Wastewater, Sanitation, and Internal Service Funds – use the full accrual basis of accounting whereby revenue projections are developed recognizing revenues earned in the period. Expenditure estimates are developed for all expenses incurred during the fiscal year. However, budgeting is on the same basis for all funds.

The major differences between the budget and the Comprehensive Annual Financial Report (CAFR) are:

- Certain revenues, expenditures and transfers are not included in the budget, but are accrued and reported on the GAAP basis. For example, the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR.
- New capital outlays in the Enterprise Funds are presented as expenses in the budget, but recorded as assets in the CAFR.
- Depreciation expense is not included in the budget, but is an expense in the CAFR.
- Debt service principal payments in the Enterprise Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR.

### BUDGET AMENDMENTS

The FY2019 total budget appropriation amount is \$447.4 million and is controlled and adopted by fund for all but the General Fund which is by program.

Arizona Revised Statutes establish that even if additional resources become available, the total budget may not be increased from the adopted amount. However, the Council can amend the appropriation for an individual fund or line of appropriation by making an offsetting transfer of appropriation in another. In order to make such transfers of appropriation the resources must be available. The transfer is to be in the best interest of the public and be based on a demonstrated need, would not cause a violation of the state expenditure limitation, and approved by a majority of the Council. Budget line item changes within a fund or line of appropriation do not require City Council approval under state law.



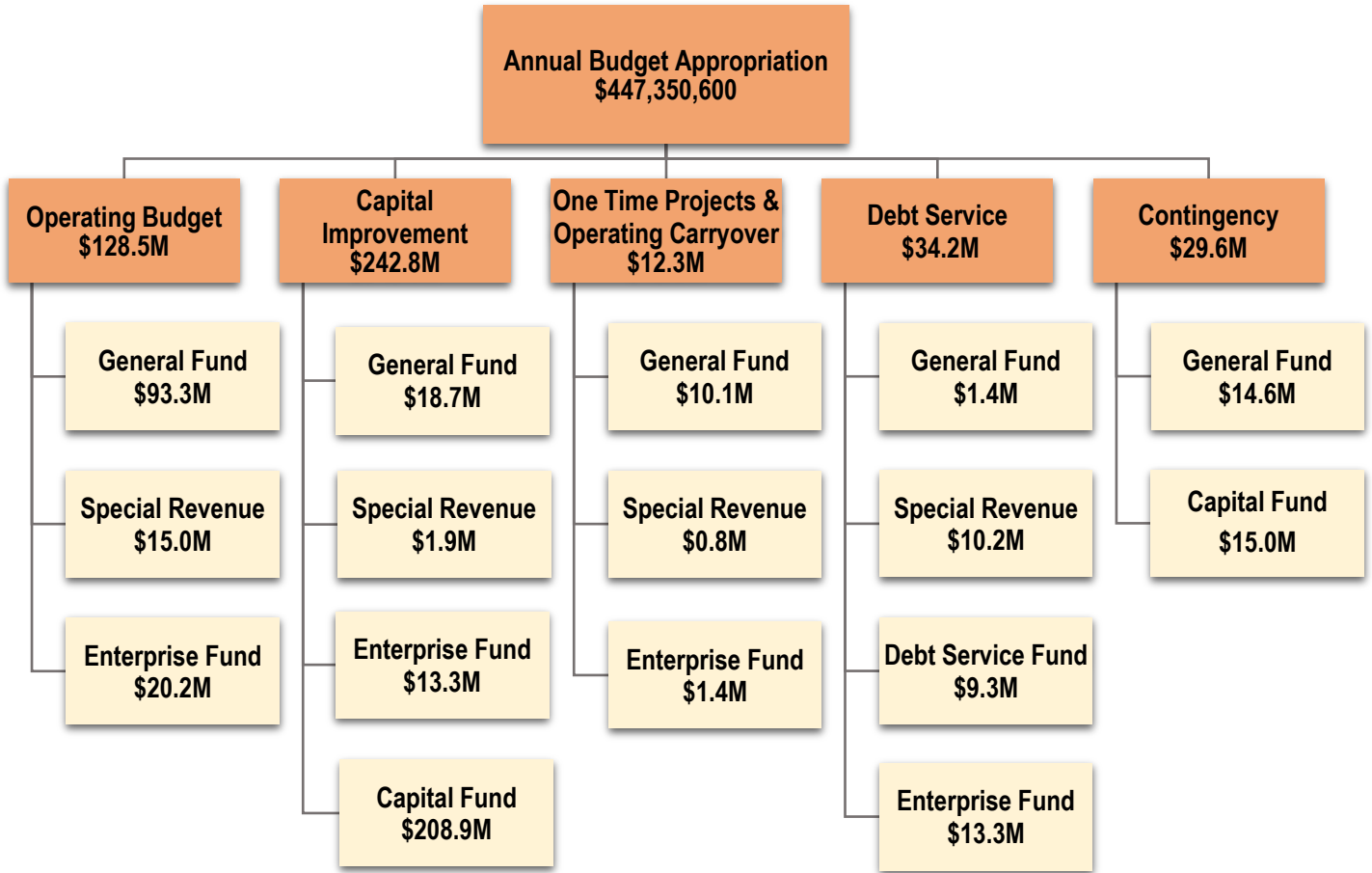
Through a resolution, the Mayor and Council have pre-authorized or approved the following budget transfers of appropriation:

- ❖ Grants from other agencies not exceeding \$75,000.
- ❖ New resources that are donated or contributed to a specific purpose not exceeding \$75,000.
- ❖ Capital Improvement Plan project changes up to a cumulative amount not exceeding \$75,000 for a single project.
- ❖ Revisions to adjust carried over appropriations from one year to the next based on a reconciliation to correct for prior year actual compared to the estimated expenditures used when determining the carryover amount.
- ❖ Unanticipated carryovers for one-time items not exceeding \$75,000 to maintain the item at its prior year revised budget less actual expenditures.

Any budget revision requiring a transfer from a contingency regardless of amount must be approved by the Council.

In practice, the City Council approves all budget transfers that cross appropriation lines on a monthly basis. Department expenditures within a fund are controlled at the category of expenditures such as contractual services or commodities. Capital projects are controlled at the total project budget by fund.

FY2019 FINANCIAL ORGANIZATION CHART

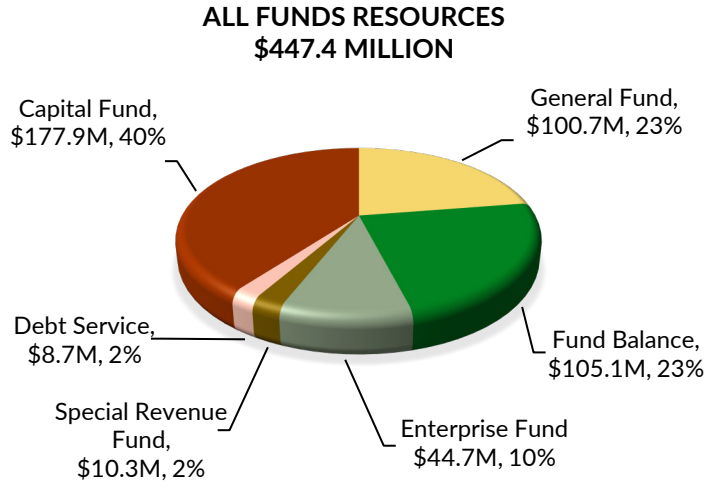


FY2019 Budget Appropriation

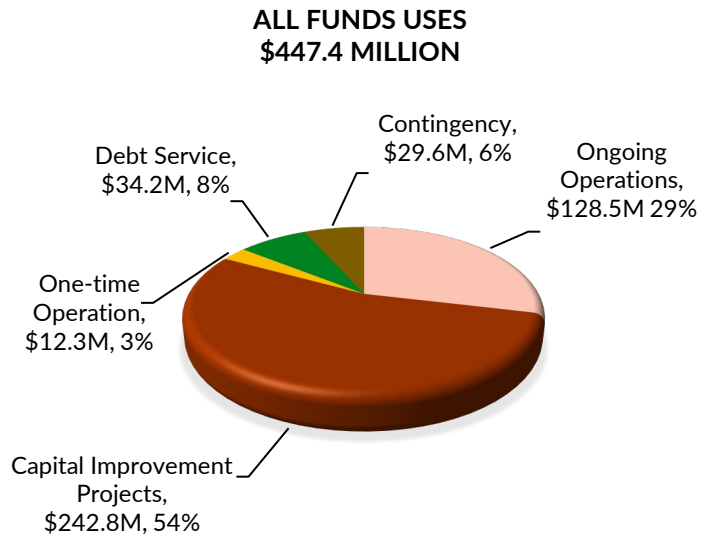
Budget by Fund

**FINANCIAL BUDGET SUMMARY**

The total resources for all funds supporting the budget is forecasted to be \$447.4 million for FY2019. As shown, in the pie chart the General Fund portion is \$100.7 million, which is approximately 23% of total resources. The Enterprise Fund resources include Water, Wastewater, and Sanitation, which make up another \$44.7 million, or 10% of total resources. Special Revenue Fund is \$10.3 million, or 2% of the total resources. Debt Service Fund portion includes secondary property tax and McDowell Improvement District, which is \$8.7 million, or 2% of the total. Capital Fund revenue include bonds, developer reimbursements, non-utility and utility impact fees, and CIP - potential improvement district, this portion is \$177.9 million or 40% of total resources. Fund balance represents the remaining \$105.1 million or 23% of total resources.



The FY2019 budget appropriation is \$447.4 million, which represents a 40% increase from the prior fiscal year budget of \$319.8 million. This \$127.6 million change can be attributed to a \$114.8 million increase in capital improvement projects. Significant projects include the surface water project, ballpark improvements funded by the Cleveland Indians, and new fire stations anticipated.



The FY2019 operating budget for all funds is \$128.5 million and represents about an 8% increase over the prior year operating budget of \$119 million. The \$9.5 million increase in the ongoing operating budget is primarily due to the addition of ongoing supplementals for day-to-day operations and the increase in personnel services for salary increases and retirement contributions. One-time Operations funded items for all funds is \$12.3 million, which is a 3% increase over the prior year. One-time Operations budget is used to address specific operational needs for FY2019 only and are not added to the department’s ongoing operating budget. Debt Service increased by \$6.1 million from the prior year due to the increase of principal and interest payments.

The largest category of expense is capital projects at \$242.8 million, or 54% of the total FY2019 budget. This amount includes both new FY2019 projects and carryover from the previous fiscal year. The contingency appropriation totals \$29.6 million, or 6% of the total budget, \$14.6 million of which is the General Fund “rainy day” contingency.

The city continues to seek out efficiencies where possible, such as organizational restructuring and consolidation, closely monitoring performance measures, and implementing operational efficiencies in order to maintain a balanced budget. Further, the City’s budget is structurally in balance with on-going operating revenues sufficient to cover on-going operating expenses.

**SUMMARY BY FUND**

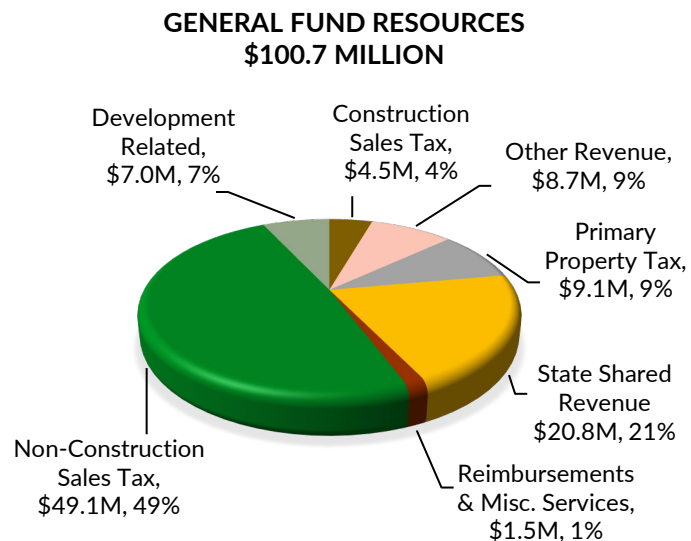
The financial accounts for the city are organized on the basis of funds. In governmental accounting, a fund is a self-balancing set of accounts that are segregated to show operating results for a particular activity or set of activities. Funds are categorized into three classes – governmental, proprietary, and fiduciary.

Special Revenue Funds typically are used to account for tax-supported activities, while proprietary funds are used for more businesslike activities that are supported at least in part by user fees or charges. Fiduciary funds are those where the resources are held by the government entity as a trustee or agent for outside parties. These funds cannot be used to support daily operations or programs. The budget reflects mid-year reclassification and name change of the Stadium fund from proprietary to Ballpark Special Revenue. The major funds in Goodyear are described below:

**GENERAL FUND**

The General Fund is a governmental fund that supports most of the city’s daily general operating activity including the operations of the various departments. This fund is supported by various sources of revenue, including sales and property taxes, state shared tax revenue, and development related revenue.

The FY2019 budget assumes continued moderate growth and a conservative approach in General Fund revenue projections. Consistent with Council adopted financial policies, the primary property tax is maximized at the allowed two percent (2%) growth in the levy plus the tax on new properties. At 50% of General Fund revenues, non-construction sales taxes are estimated at 5% above the FY2018 estimate. State shared sales, income, and vehicle license taxes are more than 20% of the General Fund revenues and are budgeted based on information provided by the state and census population estimates. In combination, the FY2019 state-shared General Fund revenues are projected at slightly above the FY2018 budget primarily, due to changes in the corporate income taxation,



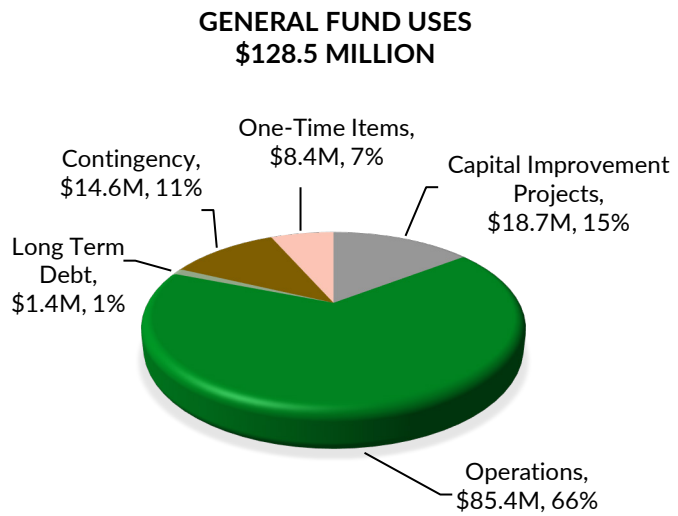
which has lowered state income tax collections. Because it is shared on a two-year lag, state shared income tax is a known amount. However, state income tax is an area where revenue growth is slowing due to past legislative changes in income taxation and is anticipated to stagnate over the next two years despite anticipated population growth. State shared revenues are distributed based on a population factor, which is now adjusted annually using census estimates instead of adjustments only when decade or special mid-decade census populations were available.

General Fund Resources are projected at \$100.7 million for FY2019. This includes non-construction sales tax of \$49.1 million, state shared revenue in the amount of \$20.8 million, primary property tax at \$9.1 million, development related revenue estimated at \$7.0 million, construction sales tax at \$4.5 million, reimbursements and miscellaneous services of \$1.5 million, and \$8.7 million in other revenue.

Projected revenue represents an 8% increase from the prior year. Non-construction sales tax is forecasted to be 7% over the FY2018 budget. State shared revenue is received based on the city's share of state population, and in the General Fund includes shared income tax (urban revenue sharing), transaction privilege (sales) tax, and vehicle license tax. State shared revenue estimates are provided by the Arizona Department of Revenue. The population will be reset annually instead of every ten years with the census or at five years with a special census.

Uses for department operations is 67% of the General Fund, and is budgeted 8% higher than the prior FY2018 budget. The largest part of this increase is in negotiated and non-represented employee salary and benefit increases, this includes implementing the recommendations of a compensation study. The General Fund contingency has decreased by \$3.2 million from FY2018. This is due to applying the 15% of ongoing revenues, which was adopted the prior budget year. One-time items have increased over the prior year by 1% or \$0.1 million, which is primarily due to one-time operating carryovers from the prior fiscal year.

The two largest carryovers for the General Fund is the Impact Fee Reduction Program and Ambulance Service Start Up. This increase would have been greater but was offset by a \$2.0 million reduction in one-time supplemental for FY2019. The General Fund Capital Improvement Projects budget increased by \$0.6 million or 3% increase from FY2018 allocation of \$18.1 million. Expenses for long-term debt servicing have remained flat.

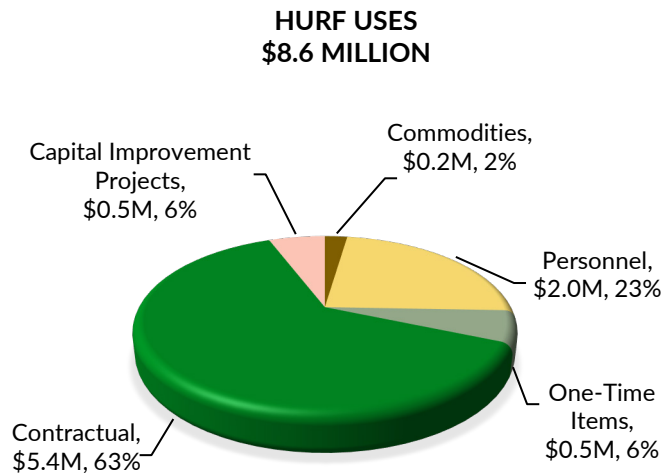
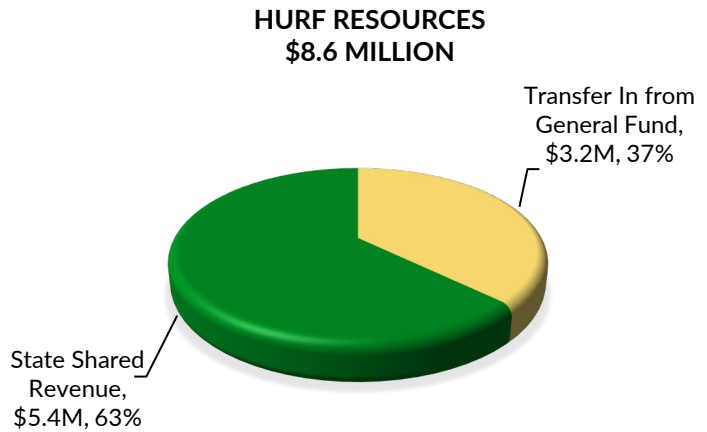


### HIGHWAY USER REVENUE FUND (HURF)

The Highway User Revenue Fund is a special revenue fund, which is another type of governmental fund. HURF resources are primarily generated through the city’s local share of gasoline and fuel taxes distributed from the State of Arizona, and activities are restricted to street-related expenses, including road construction, repair, and right-of-way acquisition.

Total FY2019 revenue is forecasted at \$8.6 million, which is 55% higher than prior year’s revenues of \$5.6 million. The HURF distribution pool increased by 4.2% over FY2018. Street maintenance activity is also supported by the city’s General Fund, and expenses exceed the “maintenance of effort” requirement in state statute required to receive HURF revenue. A general transfer of \$3.2 million funds the gap between HURF revenues and expenditures.

Major expenditures for this fund include \$3.3 million for pavement preservation and street overlay improvements planned in the Pavement Management Program. In FY2019, the Pavement Management funding previously in HURF and the General Fund, was moved entirely to HURF. HURF expenditures also include street maintenance, striping and signage, and signal and street light maintenance and electric. On-going funding added includes a new Intelligent Transportation Systems Analyst position and contractual services for weed abatement. One-time expenditures are budgeted at \$0.05 million for a pedestrian crossing on Calistoga Drive and a pilot program for contract barricade services. The fund balance in HURF is zeroed out with a transfer in of General Funds.





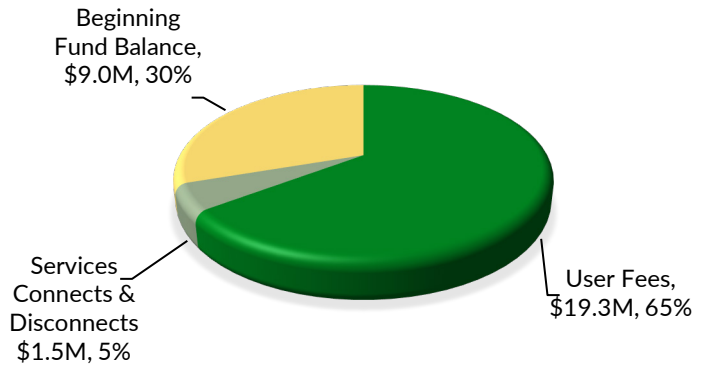
**WATER FUND**

The Water Fund operates as an Enterprise Fund, a type of proprietary fund, where user fees are set to recover the cost of providing water services to customers. Total resources supporting the FY2019 budget are forecasted to be \$29.8 million sources of revenue are from user fees, charges for services, rate increase, and volume growth. A portion of the fund balance will also be used to cover some of the FY2019 expenditures.

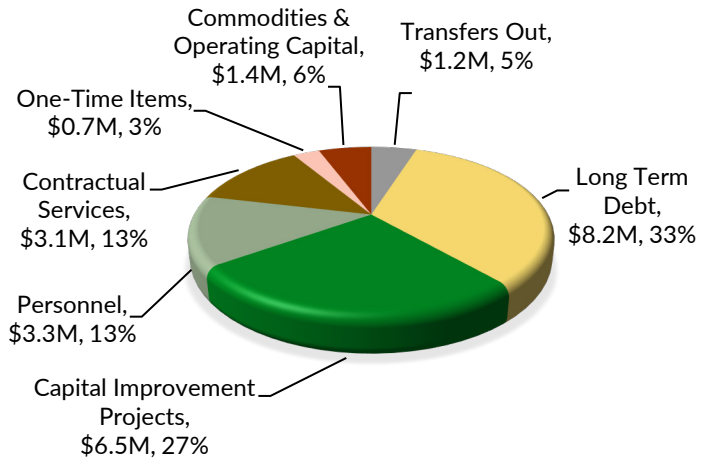
A rate study and an update of the first phase of the Integrated Water Master Plan was prepared to analyze cost of services for the water utility. The results of those studies and the subsequent council-approved rate adjustments went into effect mid-year 2016 to address the pressing need for water infrastructure maintenance and replacement needs. Revenues received from this adjustment are included in FY2019 projections. Use of fund balance to partially offset costs of service is consistent with the rate plan model.

Operating expenditures in the water fund are a combined 32% of the total budget excluding debt service and capital expenses. As shown in the pie chart expenses include personnel costs at \$3.3 million, contractual services \$3.1 million, and commodities and operating capital have a combined total of \$1.4 million. Major costs include the purchase of water, charges for well sites, permit and transfer fees, and general equipment maintenance. Servicing of long-term debt (\$8.2M) and capital improvement projects (\$6.5M) make up other large expenditure categories in this fund. There is a \$1.2 million transfer out to the General Fund for costs of administrative services such as finance, city management, technology, and human resources and \$450,000 for in lieu of property taxes.

**WATER FUND RESOURCES  
\$29.8 MILLION**



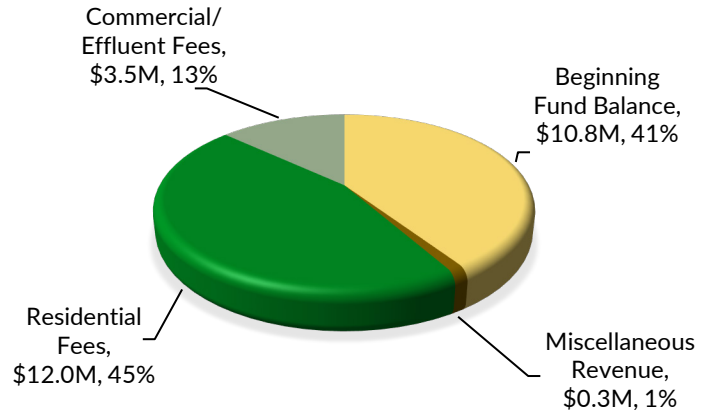
**WATER FUND USES  
\$24.4 MILLION**



**WASTEWATER FUND**

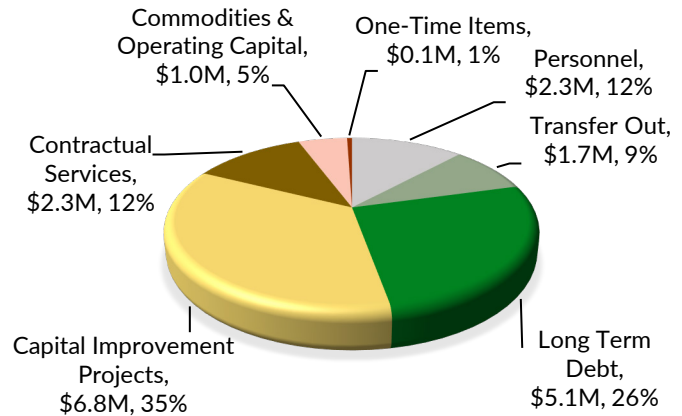
The city’s Wastewater Fund is also an Enterprise Fund. Total resources estimated for supporting the FY2019 budget are \$26.6 million. Nearly all the revenue is derived from user fees, rate increase, and volume growth to support wastewater operations. Residential fee collections are estimated at a 4% increase over the FY2018 budget of \$11.5 million. Commercial/Effluent fee collections are expected to increase by 3% from a budget of \$3.4 million in fiscal year 2018. The use fund balance in this fund is high and is planned in the five-year rate study and plan for one-time purposes to support the capital improvement of utility infrastructure throughout the city, as well as to minimize rate increases.

**WASTEWATER FUND RESOURCES  
\$26.6 MILLION**



Expenditures for wastewater operations (excluding debt service) include \$2.3 million for personnel costs, \$2.3 million for contractual services, and \$1.0 million for commodities and operating capital, which make up the total \$5.6 million operating budget. Capital Improvement Project (CIP) expenditures of \$6.8 million total 35% of the budget and are related mainly to expansion of water reclamation facilities, holding tanks rehabilitation, sewer line repair and oversizing, and other projects that will allow the city to accommodate future population growth. There is also a \$1.7 million transfer out to the General Fund for costs of administrative services such as finance, city management, technology, and human resources and \$450,000 for in lieu of property taxes.

**WASTEWATER FUND USES  
\$19.3 MILLION**



**SANITATION FUND**

The city’s Sanitation Enterprise Fund is self-sustaining, with revenues generated to cover all aspects of the fund’s activities. The city contracts with an outside vendor for residential contained trash pick-up. Administration (including billing and collections) of the contracted services is provided by the city’s Finance Department staff. The Sanitation Division does provide uncontained residential bulk trash pick-up to residents. This service is included in the monthly residential fee.

Projected revenue for the Sanitation Fund is estimated at \$8.1 million and is primarily derived from customer user fees. The city is monitoring timing for a rate increase in this program. Primary expenditures for this fund are for the contract services paid to the outside vendor, which make up \$5.3 million of the total operations budget. Additionally, personnel costs are estimated at \$0.9 million, or 11% of the total budget. As noted in the table below, no use of fund balance is anticipated for FY2019.

TOTAL SOURCES:	Beginning Fund Balance	User Fees	Total
	\$3.0M (27%)	\$8.1M (73%)	\$11.1M

TOTAL USES:	Personnel	Contractual	Operating Capital	Commodities & One-Time	Transfers Out	Total
	\$0.9M (11%)	\$5.3M (63%)	\$0.3M (4%)	\$0.9M (11%)	\$0.9M (11%)	\$8.3M

## BALLPARK FUND

The city operates the Goodyear Ballpark and Recreational Complex, which is the home of the Cincinnati Reds and Cleveland Indians Spring Training. This facility is also operated by the city year-round, and hosts numerous community events and other sporting events/tournaments.

The Ballpark Fund is a Special Revenue Fund, due to its specific nature of the revenues and operational structure which anticipates General Fund support to sustain operations and pay for debt service. Forecasted ballpark operating revenue for FY2019 total \$3.8 million. Operating costs of \$4.7 million, and Public Improvement Corporation (PIC) debt service payments of \$10.2 million, are supported through ballpark operating revenues along with the General Fund transfer of \$8.8 million for debt service and operations not covered by revenues.

TOTAL SOURCES	Ballpark Operating Revenue	Operating Transfer	Total
	\$3.8M (23%)	\$12.7M (77%)	\$16.5M

TOTAL USES	Ballpark Operations	Long Term Debt	Capital Improvements	One-Time Expenditures	Total
	\$4.7M (28%)	\$10.2M (61%)	\$1.4M (8%)	\$0.2M (1%)	\$16.5M

One-time expenditures in the Ballpark Fund for FY2019 include facility concrete repairs, 10-year celebration, and for funding a new mascot. The ballpark operations expenses include city-wide wage increases, addition of security services required by major league baseball, utility increases, fertility and field conditioner cost increase. Ballpark operations make up the largest share of expenses at 28%, aside from the servicing of long-term debt.

## KEY CAPITAL FUNDS

### OPERATING FUND

Whenever possible, the city uses available cash to pay for capital projects. Each year the city identifies revenues that can be used to support capital needs. In FY2019, \$18.7 million is available for General Funded projects.

### DEVELOPMENT IMPACT FEE FUNDS

Development impact fees have been utilized by the city since 1986 as a way for new development to pay its proportionate share of costs associated with providing necessary public infrastructure. These fees provide revenues that are needed to meet the necessary service demands placed on the city by new development. The city estimates the amount of impact fee revenue available to pay for growth-related projects based on forecasts for building permits. Impact fees are collected for:

- Police Stations
- Fire Stations
- Parks
- Street Improvements and Traffic Signals
- Water Plants and Infrastructure
- Wastewater Treatment and Collection Projects

Significant utility development impact fee expenditures budgeted for FY2019 include the Surface Water Project and the Goodyear Wastewater Expansion and Site Improvements.

### DEVELOPER CONTRIBUTIONS

Developers may provide the city with funding to ensure that infrastructure and community facilities support the needs of our growing community. FY2019 projects using developer contributions include the Estrella Mountain Ranch Fire Station and Adaman Well #3.

### GENERAL OBLIGATION (G.O.) BONDS

Bond sale proceeds must be used for the purposes specified in the bond election. FY2019 projects using G.O. bond proceeds include the Community Aquatic Facility, Fire Station, and a Water Surface Project. The total amount planned in FY2019 is \$28.2 million. These bonds are funded by revenue generated from secondary property taxes that are assessed by the city.

### REVENUE BONDS

City Council also approved a budget that includes the sale of \$59.5 million in Water Bonds and \$5.3 million in Wastewater Bonds. Revenue bonds are expected to be issued to support the major capital improvement Water Surface Project and the Goodyear WRF Expansion and Site Improvements. These bonds will be repaid from utility rate revenue.

## DEPARTMENT BUDGET OVERVIEW

The City Council sets its long-range direction for the city through the Strategic Plan. City departments translate the high-level strategic direction of the city into specific plans for day-to-day operations. Department goals and objectives are linked back to one or more of the four Strategic Goals set forth in the Strategic Plan:



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

Throughout the budget planning process, departments work with their executive management team to identify specific operational plans for work to be completed during the fiscal year, and identify resources needed to carry out the Council's direction as laid out in the Strategic Plan. Department budgets are tied to specific performance measures as a means to evaluate progress towards their strategic goals. Progress towards performance measures is monitored throughout the year as part of the department's overall evaluation with the City Manager's Office.

Most of the day-to-day operations of each department are funded through the General Fund. The largest share of each department's budget is the cost of employee salaries and benefits, or personnel services, which can change from year to year due to cost-of-living increases, changes to retirement fund contributions, insurance rates, or the addition of any budgeted positions. The next largest part of a department's budget is Contractual Services and Commodities, which could also include the costs of any anticipated major capital expenditures that are not part of the Capital Improvement Program. Budgets in this area can also change from year to year due to the inflationary changes in the costs of goods and services.

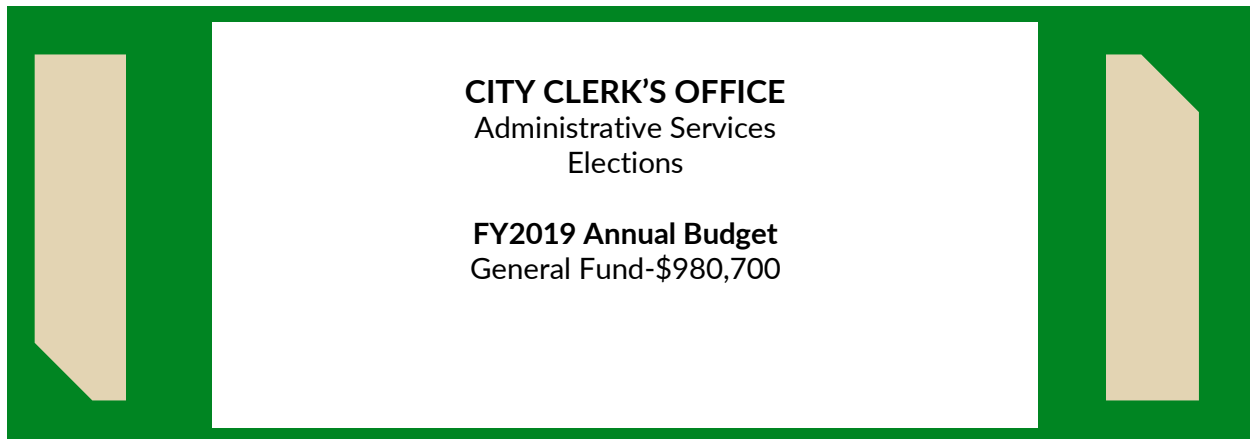
Certain departments also manage funds outside of the General Fund, which include Special Revenue Funds, whose expenditures are restricted by state statute to a specific purpose, Reserve Funds for risk or asset management, Enterprise Funds that provides goods or services to the public for a fee and is self-supporting, or state and federal grant funds. All of these funds comprise the total operating budget for the department.

The following department summaries provide a description for each department, strategic goals from the Strategic Plan, accomplishments from the prior fiscal year, goals and objectives for the current fiscal year, performance measures to evaluate progress of desired service levels, comparative budget data, and authorized personnel.

## FY2019 OPERATING BUDGET

Department	Personnel	Contractual Services	Commodities / Other	One-Time Supplementals	Carryovers	Total
Mayor & Council	\$ 208,800	\$ 124,600	\$ 5,300	\$ -	\$ -	\$ 338,700
City Clerk's Office	599,100	282,300	8,800	70,000	20,500	980,700
City Manager's Office	2,985,800	1,801,400	102,800	50,000	-	4,940,000
Legal Services	1,435,800	259,800	18,900	-	-	1,714,500
Finance	3,265,600	406,500	210,100	-	150,000	4,032,200
Information & Technology	2,615,400	2,248,900	35,400	120,100	21,600	5,041,400
Human Resources	1,317,900	352,600	14,000	25,000	-	1,709,500
Non-Departmental	100,000	2,646,400	528,000	-	2,270,600	5,545,000
Police	20,823,400	2,630,000	715,200	1,425,700	-	25,594,300
Fire	18,044,500	1,537,200	269,100	467,600	1,412,500	21,730,900
Municipal Court	1,109,500	136,300	18,500	135,100	-	1,399,400
Economic Development	816,300	242,500	9,600	-	100,000	1,168,400
Development Services	2,681,500	117,600	46,100	526,900	60,000	3,432,100
Engineering	2,738,000	163,500	30,400	628,900	-	3,560,800
Parks & Recreation	3,768,200	4,002,100	387,300	481,300	-	8,638,900
Public Works	2,810,600	2,092,800	824,200	368,000	-	6,095,600
Fleet Interdepartmental Credits	-	-	(2,207,400)	-	-	(2,207,400)
Fleet Asset Management Reserve	-	-	3,266,300	-	1,438,300	4,704,600
Parks Asset Management Reserve	-	-	1,925,000	-	277,300	2,202,300
Technology Reserve	-	-	1,124,000	-	-	1,124,000
Fire Asset Management Reserve	-	-	685,000	-	21,200	706,200
Traffic Signals Asset Management Reserve	-	-	-	-	12,600	12,600
Risk Reserve	-	-	883,700	-	-	883,700
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 65,320,400</b>	<b>\$ 19,044,500</b>	<b>\$ 8,900,300</b>	<b>\$ 4,298,600</b>	<b>\$ 5,784,600</b>	<b>\$ 103,348,400</b>
Ballpark Operating	\$ 2,735,300	\$ 1,638,300	\$ 302,000	\$ 135,000	\$ 75,000	\$ 4,885,600
Ballpark Capital Replacement Fund	-	-	2,200,000	-	-	2,200,000
Engineering Streets (HURF)	1,986,700	5,393,800	252,700	260,900	250,000	8,144,100
Police – Towing Impound Fund	104,700	16,000	41,000	33,000	-	194,700
Arizona Lottery Fund	-	238,100	-	-	-	238,100
Court Enhancement Fund	40,000	-	6,200	-	-	46,200
Miscellaneous Grants	-	-	-	-	92,100	92,100
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 4,866,700</b>	<b>\$ 7,286,200</b>	<b>\$ 2,801,900</b>	<b>\$ 428,900</b>	<b>\$ 417,100</b>	<b>\$ 15,800,800</b>
Water/Public Works	\$ 3,243,500	\$ 3,109,000	\$ 1,389,600	\$ 217,400	\$ 167,000	\$ 8,126,500
Water/Public Works - IT	60,900	300	-	-	-	61,200
Water/Public Works Drought Contingency	-	-	-	-	301,500	301,500
Wastewater/Public Works	2,212,100	2,293,500	1,054,300	75,000	38,000	5,672,900
Wastewater/Public Works - IT	61,100	2,600	-	-	-	63,700
Sanitation/ Public Works	884,600	5,315,100	605,900	331,400	244,000	7,381,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 6,462,200</b>	<b>\$ 10,720,500</b>	<b>\$ 3,049,800</b>	<b>\$ 623,800</b>	<b>\$ 750,500</b>	<b>\$ 21,606,800</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 76,649,300</b>	<b>\$ 37,051,200</b>	<b>\$ 14,752,000</b>	<b>\$ 5,351,300</b>	<b>\$ 6,952,200</b>	<b>\$ 140,756,000</b>





## DEPARTMENT OVERVIEW

The Goodyear City Clerk's Office provides timely and quality service to the City Council, staff, and citizens. The department provides fair and impartial information about the democratic governmental processes, maintains the integrity of the city's public records, and preserves the city's historical documents.

### Administrative Services

The City Clerk's Office prepares, assembles, and distributes the Council agenda packet; records all Council actions; prepares minutes of meetings; coordinates follow-up from the Council meetings; supports the functions of Council-appointed boards, commissions, and committees; processes all applications for special events and liquor licenses; accepts and processes all claims against the city; administers the oaths of office; provides notary services to internal and external customers, fulfills legal public notice posting requirements; and adheres to the Open Meeting Law.

The Administrative Division is responsible for the general management of the City Clerk's Office as set by Arizona State Statutes, Goodyear City Code, and the City Charter. This includes all functions of meeting administration; manages the city Charter, the Articles of Incorporation, ordinances, resolutions, and by-laws; provides Open Meeting Law training; and coordinates the publication of all legal notices.

The Administrative Division also acts as historian and is responsible for managing the department's records, as well as overseeing the development, training, organization, and maintenance of an ongoing citywide records management program to make certain the city's records are collected, maintained, destroyed, or archived in a methodical, efficient, and cost-effective manner to ensure compliance with State Public Records Statues. The division also tracks and fulfills all records requests and maintains the city code.

### Elections

The City Clerk's Office conducts city elections on a non-partisan basis, and elections are currently conducted at large the second Tuesday in March (primary) and third Tuesday in May (general) of odd years. Goodyear holds all-mail elections. In partnership with the Maricopa County Elections Department, the City Clerk's Office mails ballot to the registered voters of Goodyear. Candidate

packets are prepared for citizens who are interested in running for Council. Voter information is shared with the public via the website, the InFocus, the West Valley View, and the Southwest Section of the Arizona Republic. The City Clerk's Office is an early voting site for citizens who wish to vote early or in person, or need to obtain a replacement ballot as well as serving as a polling place on election day for all elections involving Goodyear voters. The City Clerk's Office is also the filing office for all Goodyear candidate campaign finance reports.

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## STRATEGIC GOALS



Fiscal and Resource Management



Sense of Community

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## FY2018 ACCOMPLISHMENTS

- Implemented Phase 1 of the new Records Management System and trained staff citywide on system functionality.
- Improved records request processes through new records management system workflow.
- Increased the percentage of Council packets that are distributed to Council five days before the Council meeting date.
- Decreased the number of rejections in the Legistar approval sequence through ongoing training.
- Completed the council action kaizen that resulted in a new electronic Council Action Request (CAR) submittal process, automated assignment of resolution and ordinance numbers, CAR numbers, etc.
- Successful migration of all records from LaserFiche to OpenText.
- Implemented electronic posting board.
- Special event permit applications revised to fillable format.
- Special event approval letters and permits issued electronically, saving on supplies and postage.
- Successful relocation of office and records room to the first floor.
- Updated city code process and webpage to mirror Goodyear look and design.
- Hard copy code books were reduced from 24 to 9, reducing in printing and paper costs.
- Implemented a new city seal.
- Partnered with Maricopa County Elections to provide an early voting site and Election Day polling place.

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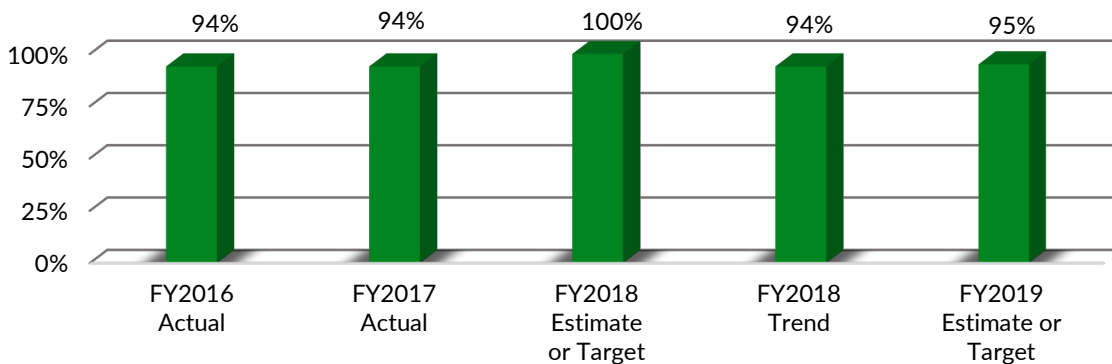
## FY2019 GOALS & OBJECTIVES

- Attend two Homeowner Association meetings to inform the community of the special event permit process and disseminate information.
- Implement electronic submission of the special event permit application packet.

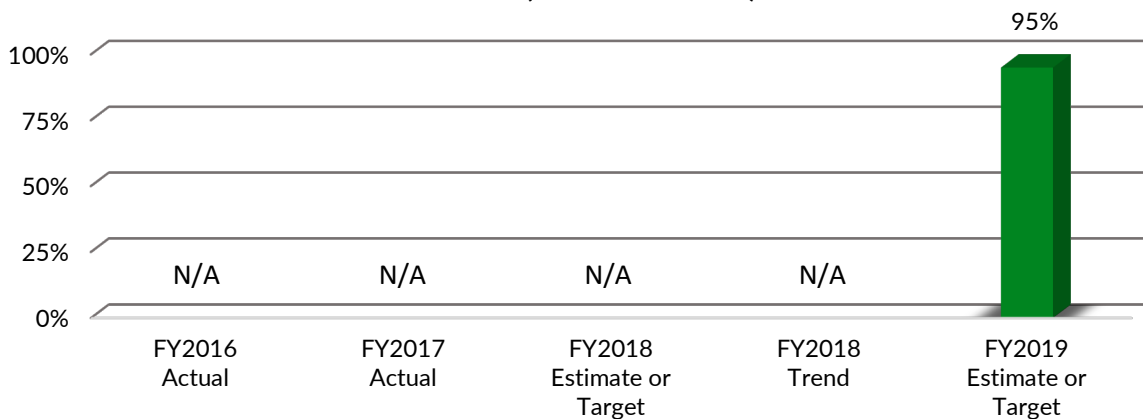
- Council agenda packets added to OpenText from universal shared drive and maintained permanently electronically – carried over from 2018 goals.
- Community outreach for elections – voter registration, Twitter and Facebook outreach through Communications Department.
- Update Special Event Ordinance to include specifics on “What is a Special Event”, food truck specifications, etc.
- Initiate the process for acquiring and implementing new agenda management software (Scope, Request for Qualifications, demonstration, and vendor selection).
- Revamp and revise the Official Document Preparation Handbook of standards pertaining to documents presented during Council meetings and explore alternative means to make this information more accessible to staff.
- Conduct 2019 Spring Candidate Primary Election (and General, if necessary).
- Digitize records as the official records and reduce paper for records series that are eligible.
- Clean up the City Clerk's electronic files and prepare it to move into OpenText where records retention can be applied moving forward.

**PERFORMANCE MEASURES**

**Percent of Satisfaction Questionnaires Returned at Good or Above for Records Request**



**Percent of Public Records Requests Routed for Processing Within Stated Goal of One Business Day (NEW MEASURE)**

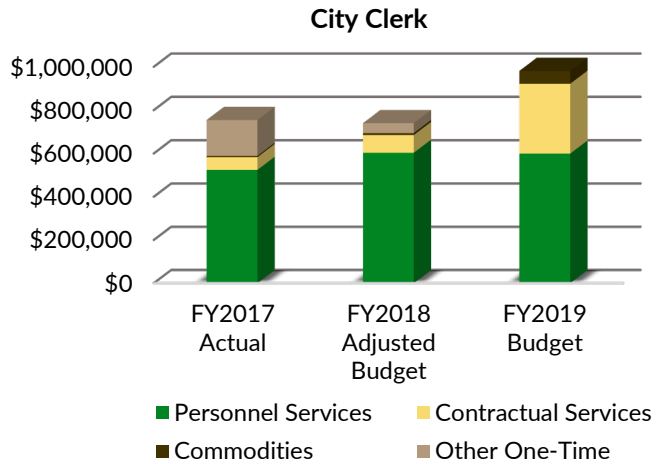


Percent of Satisfaction Questionnaires at Good or Above for Special Events	
FY2016 ACTUAL	100%
FY2017 ACTUAL	100%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	100%
FY2019 ESTIMATE OR TARGET	100%

Percent Compliance With All Open Meeting Law Statutes for Posting and Advertising	
FY2016 ACTUAL	100%
FY2017 ACTUAL	100%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	100%
FY2019 ESTIMATE OR TARGET	100%

**DEPARTMENT BUDGET**

The City Clerk’s total operating budget of \$980,700 is 32% higher than the previous year. The increase is primarily due to FY2019 being an election year. Also included in the budget is a one-time supplemental to replace the agenda management software program. The Records Management Division was consolidated into the Administrative Services Division.



**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 445,903	\$ 507,100	\$ 763,300
	Records Management	142,528	232,400	-
	Elections	165,718	-	217,400
	<b>TOTAL</b>	<b>\$ 754,149</b>	<b>\$ 739,500</b>	<b>\$ 980,700</b>

**AUTHORIZED PERSONNEL**

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	4	6.0	6.0
	Records Management	2	-	-
	<b>TOTAL FULL-TIME</b>	<b>6</b>	<b>6.0</b>	<b>6.0</b>
	<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>

**CITY MANAGER'S OFFICE**

City Manager's Office Administration  
 Deputy City Manager's Office  
 Intergovernmental Relations  
 Communications  
 Continuous Improvement and  
 Enterprise Risk Management

**FY2019 Annual Budget**

General Fund-\$4,940,000  
 Risk Reserve-\$883,700

**DEPARTMENT OVERVIEW**

The mission of the City Manager's Office is to provide organizational leadership, planning, and coordination to the management team and all departments to enhance quality of life of citizens through services and management practices delivered in a supportive environment and according to the city's strategic goals.

**City Manager's Office Administration**

The City Manager serves as chief administrative officer of the city and is responsible for ensuring that administrative processes and programs are in place to effectively provide city services according to City Council's policy direction. The City Manager works closely with Finance to oversee the development and presentation of the annual budget to City Council and keeps them advised of the city's financial condition and future needs of the city. The City Manager is responsible for long-range strategic planning for the organization and development of recommendations to City Council on a variety of public policy issues. The office provides leadership and drives the Performance Management program to create a culture of innovation and continuous improvement. The office also establishes partnerships with regional communities and stakeholder organizations to create efficiencies and enhance quality of life in the community.

**Deputy City Manager's Office**

The Deputy City Manager's Office oversees the work of several assigned departments, informs the City Manager regarding program needs and emerging issues, and administers the preparation and presentation of programs for approval by the City Manager and City Council. The Deputy City Manager's Office may also serve as the executive sponsor for special projects, to include project coordination and direction.

**Intergovernmental Relations**

This division is comprised of Intergovernmental Relations, Mayor and City Council support, and Neighborhood Services. Intergovernmental Relations is responsible for coordinating and



monitoring activities with the State, Federal, Local governments, and other public agencies. They also develop legislative plans confirmed by City Council and coordinate legislative activities with other entities. The division works closely with other city departments to review different legislative actions and impacts to the city and our citizens. They serve as the liaison to Luke Air Force Base, League of Cities and Towns, and Maricopa Association of Governments. This division also coordinates efforts and activities of the city's elected officials to include scheduling, communications, constituent activities and inquiries, research, and other key duties in support of City Council. They manage operations and activities of the city's Youth Commission and the Leadership Enrichment and Development (LEAD) program. Neighborhood Services provides assistance to constituents with neighborhood issues or concerns and performs outreach to members of our community with timely information.

**Communications**

The Communications Division plans and directs citywide communications and marketing. This is accomplished through media relations, public outreach campaigns, audio-visual/video productions, and publication production, such as the "InFocus" newsletter along with various brochures and flyers. Communications provides a user friendly website with close to 1,200 pages of information for residents, out-of-town visitors, and employees, as well as manages six social media accounts. Communications also acts as the city media spokesperson, oversees the market research function, and assists with internal communications.

**Continuous Improvement and Enterprise Risk Management**

The Continuous Improvement and Enterprise Risk Management Division supports the organization's effort to create a culture of excellence. Specifically this division oversees the development and implementation of the following systems: performance and lean management, enterprise risk management, and safety management. The team facilitates discussions, coaches, mentors, and leads with a variety of tools and techniques. This division brings a dedicated focus to facilitate change within the organizational culture, engaging and empowering employees by developing problem solving skills, and transitioning teams to the lean management system. In addition, the division is responsible for the development, implementation and administration of the city's safety, liability and insurance programs.

**STRATEGIC GOALS**



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

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## FY2018 ACCOMPLISHMENTS

- Led the development of an updated FY2019-21 City Strategic Plan.
- Established development agreement between the City of Goodyear and private development to fund and construct the first phase of the city's surface water treatment plant.
- Supported operational departments with continuous improvement initiatives using Lean tools.
- Supported the development of a local 501(c)(3) organization to oversee development and programs of the future Wellspring Park.
- Successfully implemented the payroll system within the new Financial System Implementation Project.
- Updated process to ensure compliance with development agreements.
- Presented the 2018 Legislative Agenda to Mayor and Council for adoption and provided them with regular updates throughout legislative session.
- Supported local social and community services that provide direct or indirect benefit to Goodyear residents through the Community Funding Program. Distributed \$114,400 to 23 local nonprofits.
- Deployed the Goodyear Topics on the Move (TOM) van 6 times, resulting in more than 5,700 exposures, as an informal gathering spot for residents at events and as a tool to interact with people and get their feedback – both by writing on the van, as well as filling out surveys.
- Delivered two presentations of the TOM van as an engagement best practice to national audiences of more than 150 municipal leaders.
- Increased production of the InFocus magazine to a monthly high-quality community lifestyle magazine.

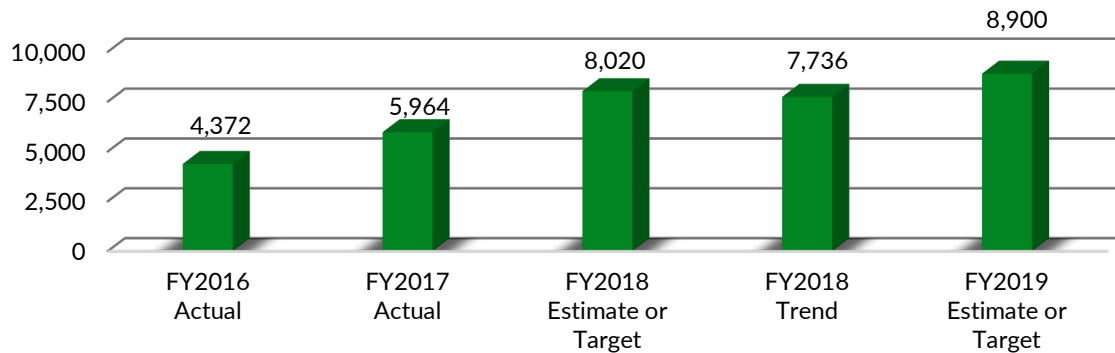
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## FY2019 GOALS & OBJECTIVES

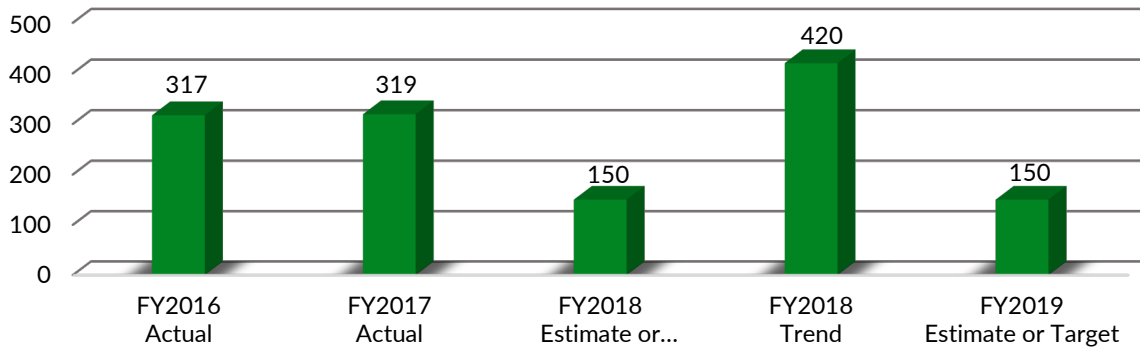
- Implement the FY2019-21 City Strategic Plan across all city departments and provide progress updates to City Council every six months.
  - Work with departments to ensure tracking and compliance of development agreements.
  - Create a new system to improve Council meeting agenda setting and Council meeting effectiveness and efficiency.
  - Evaluate the effectiveness of our public communication methods and make improvements to the city's website.
  - Support an additional operational department using the lean management system (Public Works) and continue working with two support departments: 1) Finance 2) Human Resources.
  - Complete additional phases of Financial System Implementation Project (FSIP).
  - Offer LEAD program to 40 Goodyear residents.
  - Report the results of the bi-annual citizen satisfaction survey from FY2018 to City Council and the greater community and incorporate results in future planning discussions.
-

**PERFORMANCE MEASURES**

**Number of Social Media Followers (Main Accounts)**



**Number of Working Days Lost Due to Work Related Injuries**



**Citizen Satisfaction Survey Rating Goodyear Overall as an Excellent or Good Place to Live**

FY2016 ACTUAL	93%
FY2017 ACTUAL	N/A
FY2018 ESTIMATE OR TARGET	93%
FY2018 TREND	93%
FY2019 ESTIMATE OR TARGET	93%

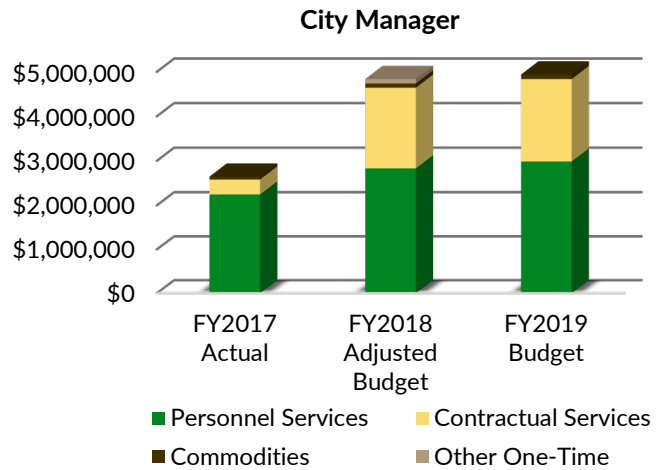
**Number of Requests Created/Opened Using the City's Online Report Tool(s) PublicStuff/goodyearaz.gov**

FY2016 ACTUAL	165
FY2017 ACTUAL	184
FY2018 ESTIMATE OR TARGET	163
FY2018 TREND	191
FY2019 ESTIMATE OR TARGET	190

Full-Time Equivalent (FTE) Staffing Levels per 1,000 Residents	
FY2016 ACTUAL	6.85
FY2017 ACTUAL	7.01
FY2018 ESTIMATE OR TARGET	7.10
FY2018 TREND	7.53
FY2019 ESTIMATE OR TARGET	7.60

**DEPARTMENT BUDGET**

The City Manager's budget is \$0.1 million or, 2% more than the FY2018 adjusted budget due to citywide compensation increases, addition of one-time funding to redesign the city's website for a better user experience, and an increase to liability insurance premiums. This increase would have been greater but was offset by the removal of one-time funding for City Manager recruitment and legal services.



**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	City Manager's Office Administration	\$ 574,567	\$ 789,900	\$ 758,000
	Intergovernmental Relations	703,876	833,800	882,500
	Deputy City Manager	709,570	999,300	957,600
	Continuous Improvement and Enterprise Risk Management	-	1,384,800	1,449,300
	Communications	657,448	828,400	892,600
	<b>TOTAL GENERAL FUND</b>	<b>\$ 2,645,461</b>	<b>\$ 4,836,200</b>	<b>\$ 4,940,000</b>

EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Risk Reserve	\$ 150,000	\$ 1,077,500	\$ 883,700
	<b>TOTAL OTHER FUNDS</b>	<b>\$ 150,000</b>	<b>\$ 1,077,500</b>	<b>\$ 883,700</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 2,795,461</b>	<b>\$ 5,913,700</b>	<b>\$ 5,823,700</b>

**AUTHORIZED PERSONNEL**

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	City Manager's Office Administration	4	4.0	4.0
	Intergovernmental Relations	6	6.0	6.0
	Deputy City Manager	5	6.0	6.0
	Continuous Improvement and Risk Enterprise Management	1	1.0	1.0
	Communications	5	5.0	5.0
	<b>TOTAL FULL-TIME</b>	<b>21</b>	<b>22.0</b>	<b>22.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>	

**DEVELOPMENT SERVICES**

Administration  
 Planning & Zoning  
 Building Safety  
 Code Compliance

**FY2019 Annual Budget**

General Fund-\$3,432,100

**DEPARTMENT OVERVIEW**

The Development Services Department encompasses Planning & Zoning, Building Safety, and Code Compliance. The department is responsible for the administration of city zoning, planning, and development policies. In addition, the department is responsible for the preparation, adoption, and implementation of the City of Goodyear General Plan, which provides community goals and development policies to effectively guide and manage the long-term growth of the city. Development Services staff also prepare and implement various zoning and development ordinances. The Building Safety and Inspections Division is responsible for ensuring construction activity meets the minimum standards of the applicable life safety code. Code Compliance is responsible for the ensuring fair and consistent application of the city codes and ordinances.

**Administration**

Administration coordinates the activities of the divisions within the department, ensures that activities and programs are consistent with the department's mission, provides necessary resources and information services support, and provides staff support. This division also prepares monthly reports, manages the city's Kiosk Signage Program, and serves as the system administrator for the department's computer automation system.

**Planning & Zoning**

The Planning and Zoning Division is responsible for preparing and implementing various zoning and development related codes and ordinances, such as the Zoning Ordinance, Subdivision Regulations, Design Guidelines, and General Plan. Specific duties include reviewing and processing general plan amendments, rezone applications, variances, subdivision plats, use permits, special use permits, site plans, and development agreements to ensure compliance with city ordinances. Staff is also responsible for reviewing development plans, analysis of population and socioeconomic data, and providing support to the Planning & Zoning Commission and Board of Adjustment. The division also maintains all planning & zoning records and responds to records requests.



### Building Safety

The Building Safety Division ensures quality construction for the city's residents by regulating building construction and building occupancy. Building Safety encompasses both permit processing and inspections to enforce the city's building, electrical, mechanical, plumbing, and zoning ordinances. This division also enforces other applicable state and local laws and ordinances.

### Code Compliance

Code Compliance's goal is to keep our neighborhoods beautiful. Code Compliance works to educate citizens on city property code requirements, build relationships, and facilitate mediation when necessary. Primary duties include providing information about city codes for property maintenance, zoning, variances and signage, and encouraging voluntary compliance. Proactive field inspections and response to citizen complaints lead to enforcement through established procedures when voluntary compliance does not occur.

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## STRATEGIC GOALS



Economic Vitality



Sense of Community



Quality of Life

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## FY2018 ACCOMPLISHMENTS

- The Development Continuum participated in training, hosted weekly Continuous Improvement meetings with management, and is constantly identifying new ways of increasing efficiencies.
- In an effort to help create or revise policies to attract development desired by city residents, several Zoning Text Amendments were initiated by staff and approved by City Council. Items include the removal of the City Center Gateway Overlay District and amendments to the Large Retail User, Industrial District Standards, and Parking Requirements.
- Planning staff initiated and City Council approved a Zoning Text Amendment that creates several new residential districts and moves away from Planned Area Developments. This initiative increases housing diversity and attracts new home development.
- Planning staff attended the Arizona American Planning Association (APA) conference as well as the APA Conference in New Orleans where they presented the successes of implementing Lean Six Sigma into the planning process. Also, Building Safety staff attended the Fall and Spring Arizona Building Officials Conferences and Code Compliance attended Code Enforcement League of Arizona training this past summer.

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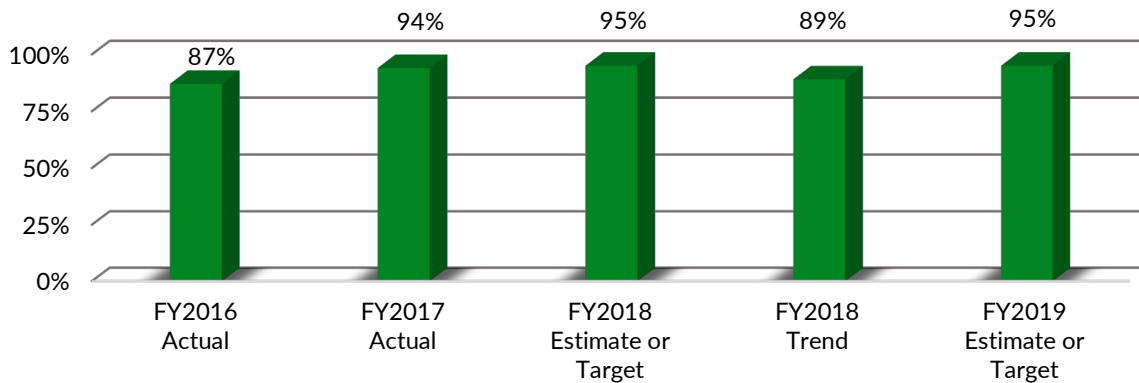
## FY2019 GOALS & OBJECTIVES

- Planning and Zoning staff continue to identify process efficiencies that are beneficial to customers. Staff will present to both Planning and Zoning Commission and City Council to consider a streamlined approach to Special Use and Use Permits.

- Building Safety will be adopting the new International Building Code in FY2019 to ensure the best quality of life for Goodyear residents.
- Process improvements will continue to progress with the adoption of building safety digital plan review. This allows for a streamlined and easier submittal process for the external customer while also allowing the city to move toward a paperless work environment and garner cost savings.
- Development Services is dedicated to creating an environment of engaged and empowered employees and will utilize the 2018 Employee Survey to modify continuous improvement strategies based on the results.

**PERFORMANCE MEASURES**

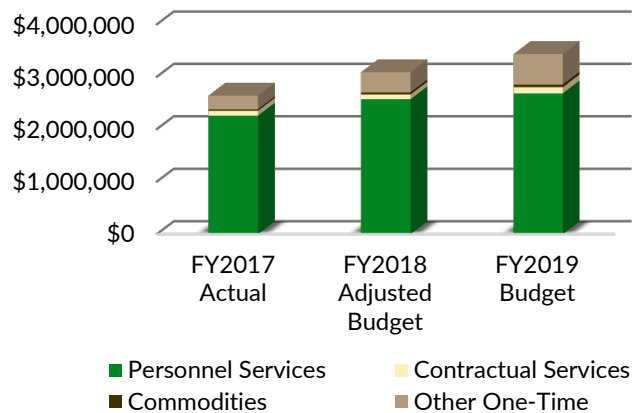
**Percent of Initial Plan Reviews Completed Within Published Review Timeframes**



**DEPARTMENT BUDGET**

The Development Services Department overall budget is 11% higher than the prior year due to an increase in personnel as a result of a citywide pay increase, and an increase in one-time expenditures for building safety plan review and inspection services. The budget also reflects one-time supplementals for Planning & Zoning plan review services, Planning & Zoning Commission equipment and training, a Bike and Pedestrian Study and a Building Code Adoption. The FY2019 budget also reflects legal advertising which was previously in the City Clerk budget.

**Development Services**

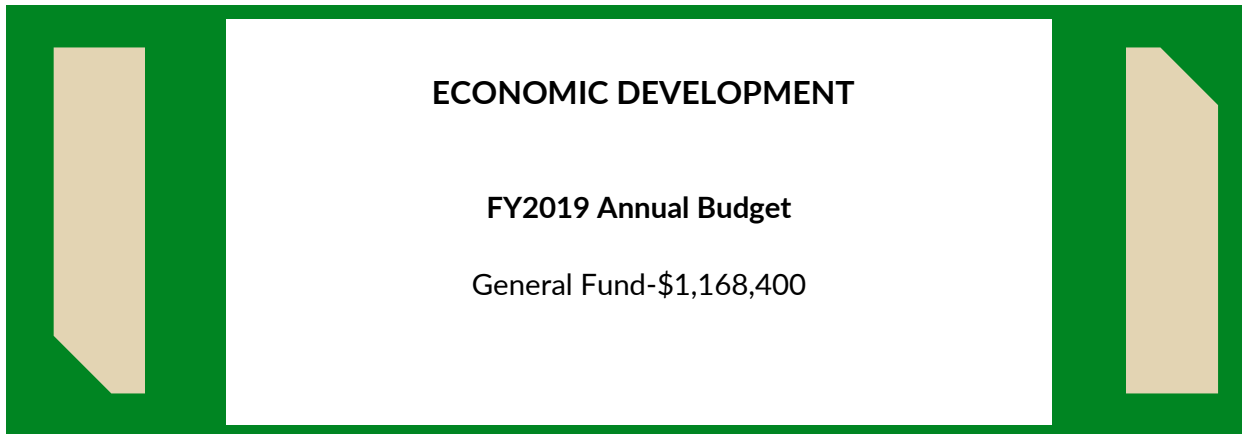


## EXPENDITURES

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 392,711	\$ 420,800	\$ 448,500
	Planning & Zoning	681,580	823,900	912,000
	Building Safety	1,276,129	1,525,400	1,747,900
	Code Compliance	288,504	314,900	323,700
	<b>TOTAL</b>	<b>\$ 2,638,294</b>	<b>\$ 3,085,000</b>	<b>\$ 3,432,100</b>

## AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	3	3.0	3.0
	Planning & Zoning	5	5.0	5.0
	Building Safety	11	11.0	11.0
	Code Compliance	3	3.0	3.0
	<b>TOTAL FULL-TIME</b>	<b>22</b>	<b>22.0</b>	<b>22.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>	



**DEPARTMENT OVERVIEW**

To promote, communicate and improve the city’s economic and social well-being by attracting and retaining businesses and residents, improving the city’s image and expanding the city’s employment and tax base to build a sustainable community.

The Economic Development Department of the City of Goodyear improves the city's economic, social, and environmental well-being through the attraction and enhancement of commercial and industrial projects that create and sustain employment base, tax revenues, financial security, and environmental stability for the community.

**STRATEGIC GOALS**



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

**FY2018 ACCOMPLISHMENTS**

- Assisted in the creation of more than 1,500 jobs and nearly \$500 million in capital investment during FY2018 in diverse industries including retail, logistics, and corporate office. Examples of companies which announced locations in Goodyear include Aldi, Dutch Bros., UPS, Bahama Bucks, and Orange Theory Fitness.
- Engaged residents in a retail and entertainment survey, which garnered 2,319 responses. City Council passed the two-year Goodyear Retail and Entertainment Development Impact Fee Reduction Program to encourage businesses to locate in Goodyear.
- Supported the largest initial capital investment in the city’s history (\$240M), with the location of the Ball Metal Beverage Container Corporation.

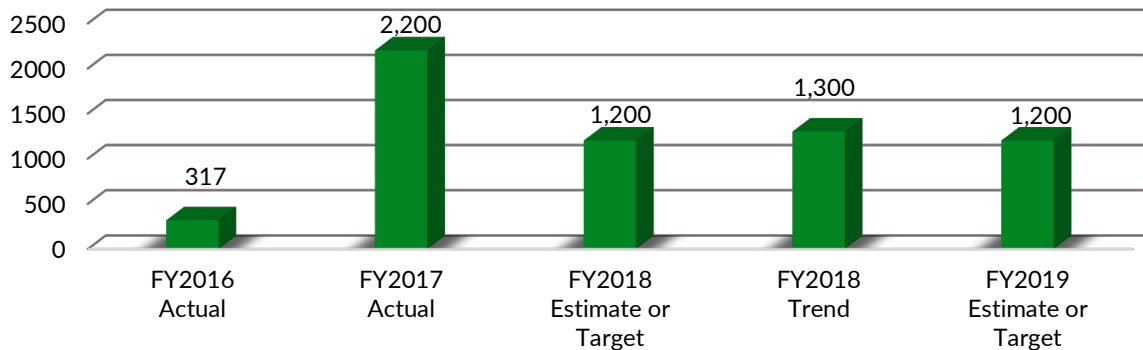
- Facilitated more than 880 interactions with entrepreneurs through free workshops, ASU Startup School, and one-on-one mentoring at the InnovationHub.

**FY2019 GOALS & OBJECTIVES**

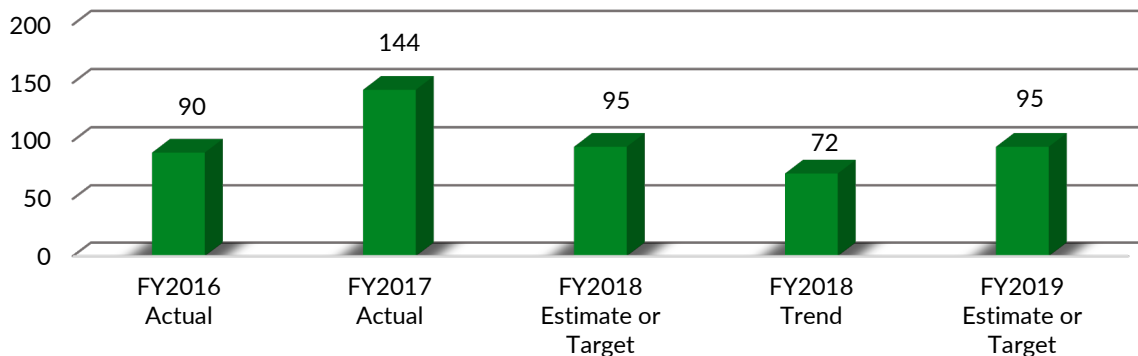
- Implement the strategic economic development plan in a manner that results in increased local jobs and creates demand for supporting businesses and fostering of a sustainable tax base.
- Enhance the quality and quantity of development in Goodyear and promote the market as an excellent location for diverse industries.
- Continue to develop relationships with Goodyear business through regular communication and outstanding service.
- Increase the attraction of retail and entertainment venues in Goodyear while exercising the use of the Goodyear Retail and Entertainment Development Impact Fee Reduction Program for qualified businesses.

**PERFORMANCE MEASURES**

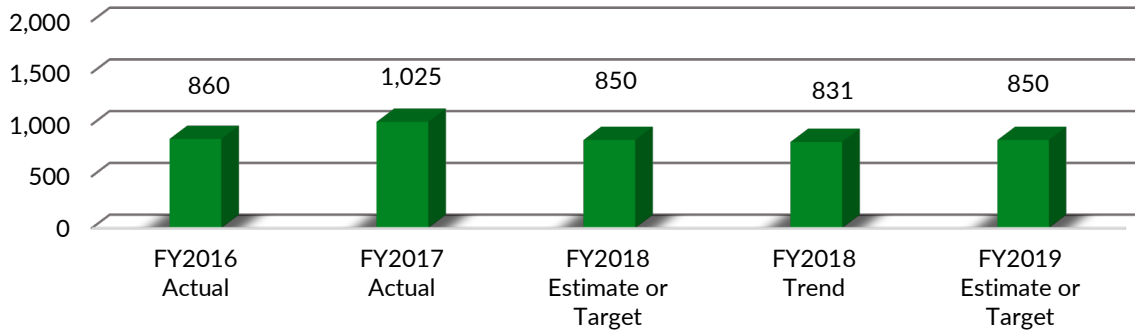
**Number of Jobs Created from New and/or Expanding Businesses  
(which have been impacted by the Economic Development Department)**



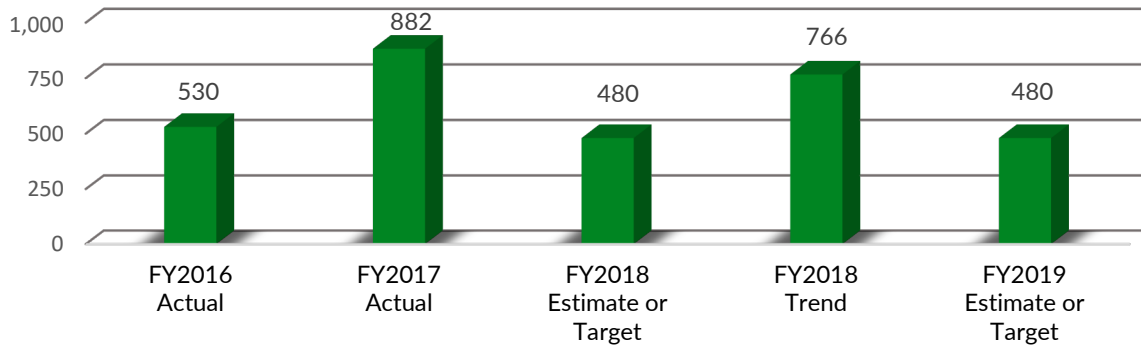
**Number of New Prospects that are Qualified and Interested in Locating  
their Business in Goodyear**



**Total Number of Business Interactions Through the Business Retention & Expansion Program**



**Total Number of Interactions at the InnovationHub**



**Total Capital Investment From New and/or Expanding Businesses (in millions) (Resulting from Economic Development Department Interaction)**

FY2016 ACTUAL	\$ 82.1M
FY2017 ACTUAL	\$ 366.9M
FY2018 ESTIMATE OR TARGET	\$ 125.0M
FY2018 TREND	\$ 240.0M
FY2019 ESTIMATE OR TARGET	\$ 125.0M

**Number of Website Hits (from Economic Development specific pages)**

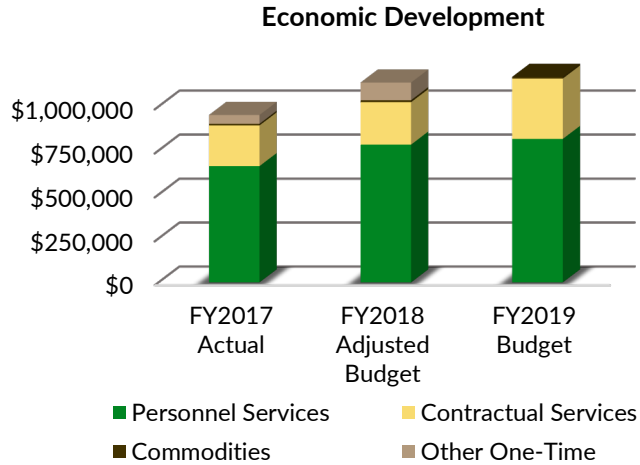
ACTUAL 2016	65,193
ACTUAL 2017	89,483
ESTIMATE OR TARGET 2018	75,000
TREND 2018	66,846
ESTIMATE OR TARGET 2019	75,000



**DEPARTMENT BUDGET**

The Economic Development budget for FY2019 is increased by 3% when compared to prior year, due to an increase in personnel as a result of a citywide pay increase. The department also has a one-time carryover of \$100,000 which will be used to market and assist businesses that want to locate in Goodyear.

The non-department budget includes a carryover of \$149,500 for job credits and \$1,909,100 for Goodyear Retail and Entertainment Impact Fee Reduction Program that will accelerate the development of retail and entertainment businesses with the city providing tax revenue necessary to provide essential public services.



**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Economic Development	\$ 952,113	\$ 1,136,200	\$ 1,168,400
	<b>TOTAL</b>	<b>\$ 952,113</b>	<b>\$ 1,136,200</b>	<b>\$ 1,168,400</b>

**AUTHORIZED PERSONNEL**

AUTHORIZED POSITIONS	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Economic Development	6	6.0	6.0
	<b>TOTAL FULL-TIME</b>	<b>6</b>	<b>6.0</b>	<b>6.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>	

ENGINEERING	
Administration	Streets & Markings
Plan Review	Street Maintenance
Permit Processing	Sweeper Operations
Inspections	Traffic Signals
Project Management	Traffic Management
<b>FY2019 Annual Budget</b>	
General Fund-\$3,560,800	
Highway User Revenue Fund-\$8,144,100	
General Fund Reserves-Traffic Signals-\$12,600	
Arizona Lottery Fund-\$238,100	

## DEPARTMENT OVERVIEW

The Engineering Department is responsible for the design, review and inspection of the city's capital infrastructure including grading and drainage, water, sewer, storm drains, storm water retention and streets. Engineering reviews site plans, preliminary and final plats, rezoning requests, special use permits, construction drawings, and water, sewer, traffic and drainage master plans. Engineering issues construction permits and easements, assigns street names and addresses and maintains the fiber optic network. Engineering also provides project management for the city's Capital Improvements Projects. Engineering ensures traffic signals, signage, and striping meet federal, state, and local standards and coordinates freeway and transit improvements in the city.

### Engineering General Fund:

#### **Administration**

Administration is the nexus of support for each of the Engineering divisions. They respond to inquiries from the public, coordinate resources between internal service providers and department staff, and provide managerial oversight to executive directives conveyed by city management.

#### **Plan Review**

The Plan Review Division is responsible for the examination and approval of development and construction plans for improvements in the city right-of-way and site improvements on private property. The division is also integral to the review and approval of cases and entitlement documents processed through the Planning and Zoning Division of Development Services. Lastly, the division is responsible for maintaining the City of Goodyear Engineering Design Standards.

#### **Permit Processing**

The Engineering Permit Division works closely with the Development Services Department to serve as the one-stop shop for accepting and processing all civil engineering plans and related development submittals for review and approval. The division is also responsible for collecting fees related to development.

### Inspections

The Inspections Division inspects the construction of new public and private infrastructure in the City of Goodyear to ensure that construction of city right-of-way and private site improvements meet the requirements of the Engineering Design Standards and Policies Manual and other applicable standards. The Inspections Division also manages temporary control devices placed in the city right-of-way, dry utility construction and maintenance, and monitoring of newly completed construction through the end of the warranty period.

### Project Management

The Project Management Division provides oversight of the city's Capital Improvement Program. The Project Managers housed in Engineering work in partnership with their internal and external customers to ensure high-quality design and construction services of public works projects that benefit Goodyear residents and visitors.

### Engineering Highway User Revenue Fund (HURF):

#### Streets & Markings

The Street & Markings Division is responsible for the safety of the traveling public by ensuring that the traffic signals, signs and striping in Goodyear meet current federal, state, and local standards.

#### Street Maintenance

The Street Maintenance Division is responsible for maintaining city streets and implementing the Pavement Management Program.

#### Sweeper Operations

This division is responsible for the sweeping of streets citywide, which improves air quality by removing dust and dirt from roadways, and preventing particulates from becoming airborne. Sweeper operations also help to keep gutters and storm drains free of debris, allowing rain water to flow freely down local storm drains.

#### Traffic Signal

This division maintains the city's traffic signal system to ensure the city's roadway network functions effectively and efficiently to serve Goodyear residents, visitors and employers.

#### Traffic Management

This division manages the city's Intelligent Transportation System (Fiber Optic) Network.

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## STRATEGIC GOALS



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

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## FY2018 ACCOMPLISHMENTS

- Expanded the electronic as-built submittal, review and approval process to all as-built drawings.
- Partnered with Liberty Utilities to facilitate a more efficient plan review process for projects within their service area, eliminating overlapping areas of review and reducing project review times by an average of 4 hours.
- Completed the design work for several traffic signal and fiber optic projects scheduled for this year resulting in saving the city over \$100,000 in contract help.
- Completed a new Project Management manual to improve customer service and become more efficient by standardizing our processes.
- Streamlined the process for utility manhole access, reducing the turnaround time for a permit by five days. Century Link, Cox Communications, Southwest Gas, and APS now receive a utility permit in three days instead of eight days.

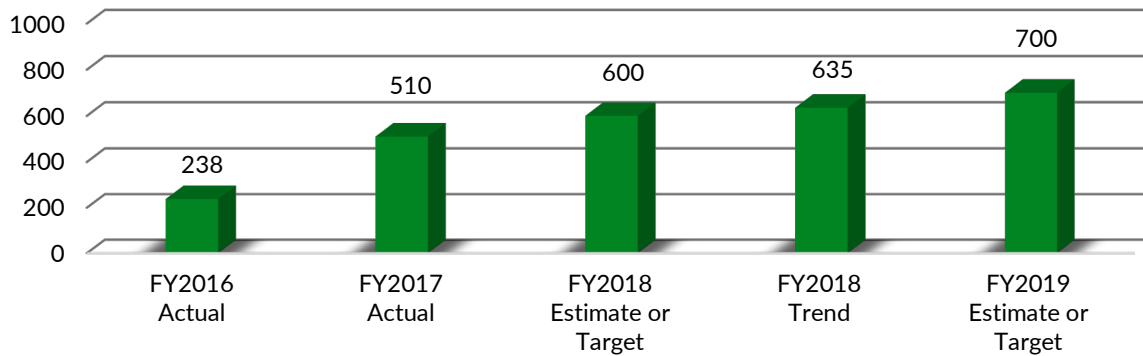
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## FY2019 GOALS & OBJECTIVES

- Collaborate with the City Attorney's Office to fully integrate real estate components of plan review into the Civil Construction Drawing Review Process. Integrating these processes will help to ensure the appropriate alignment of final approvals and permitting.
  - Collaborate with Development Services to move Final Plat reviews from the existing Planning and Zoning process and integrate them into the Civil Construction Drawing Review Process. Integrating these processes will help to ensure the appropriate alignment of final approvals and permitting.
  - Work with internal city departments to identify a tracking mechanism for engineering projects to improve the ability to locate plans and associate permits.
  - Review permit setup in the automated system for all engineering permits and identify improvement opportunities to reduce redundancy in data entry and increase productivity and efficiency.
  - Work with IT for inspection staff to utilize tablets in the field.
  - Update Inspections webpage to ensure current information and processes are available to customers.
  - Provide project management to complete the design of Fire Station 186.
  - Develop a process for the 5-year Capital Improvement Program that identifies project costs assigned to the specific project stage.
  - Train Engineering Department project managers on the use of Microsoft Project Management as a reporting tool for Capital Improvement Projects.
  - Complete pavement management projects that maintain the life of roads and improve the city's pavement condition index.
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PERFORMANCE MEASURES

Number of "Permits by Email" Applications Processed per Month



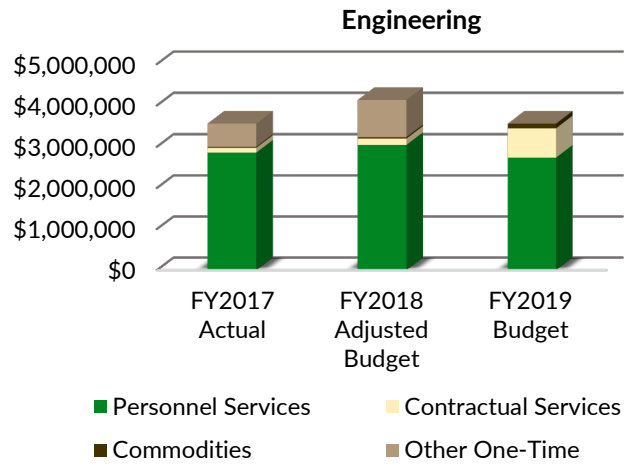
Plans Reviewed Within 20 Days of Receipt (1 <sup>st</sup> Review)	
FY2016 ACTUAL	98%
FY2017 ACTUAL	99%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	99%
FY2019 ESTIMATE OR TARGET	100%

Complete Public Staff Requests for Street Maintenance, Street Lights, and Street Sweeper within Target - 3 Business Day	
FY2017 ACTUAL	N/A
FY2018 ESTIMATE OR TARGET	95%
FY2018 TREND	97%
FY2019 ESTIMATE OR TARGET	95%

**DEPARTMENT BUDGET**

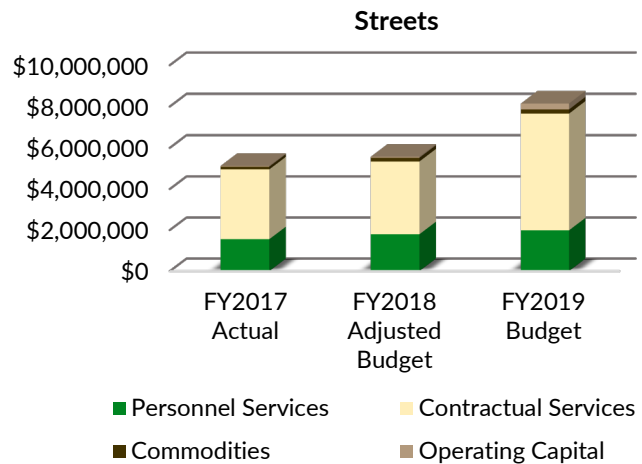
**ENGINEERING**

The Engineering Department's General Fund budget decreased 13.9% from the prior year. The reduction is the result of transferring GIS services to the ITS Department, and eliminating the need for one-time contractual services in the Project Management division. Both the Plan Review and Inspection divisions will use one-time contractual service funding to manage staff workload and peaks in development activity. The department also received one-time funding for technology improvement and a Project Dox software upgrade. An ongoing expenditure increase included additional funding for credit card services.



**STREETS**

The Highway User Revenue Fund (HURF) budget increased significantly due to a change in budgeting for the Pavement Management Program. In FY2019, Pavement Management funding previously in both the HURF operating and the Capital Improvement Program General Fund, was moved entirely to HURF resulting in a budget increase of \$2 million. On-going funding was added for weed abatement in Street Maintenance, and a new Intelligent Transportation Systems Analyst position was added to the Traffic Management Division. One-time funding is budgeted for a pedestrian crossing on Calistoga Drive and a pilot program for contract barricade services. Ongoing expenditure increases included additional funding for escalated fleet costs and street maintenance contract costs.



The Arizona Lottery Fund (ALF) budget decreased 16% from FY2018 due to the completion of a street ramp project that received one-time funding. An ongoing expenditure increase included additional funding for the Zoom circulator and ADA Para-transit Dial-a-Ride transit contract increase and addition of Sunday and Holiday service to the Zoom circulator service.



## EXPENDITURES

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 1,125,837	\$ 869,900	\$ 779,200
	Plan Review	594,905	522,400	757,800
	Permit Processing	419,713	575,700	680,500
	Inspections	514,310	738,300	779,500
	GIS	306,283	358,200	-
	Project Management	600,556	1,069,200	563,800
	<b>TOTAL</b>	<b>\$ 3,561,604</b>	<b>\$ 4,133,700</b>	<b>\$ 3,560,800</b>

EXPENDITURES HURF	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Streets & Markings	\$ 235,481	\$ 320,400	\$ 340,300
	Street Maintenance/Pavement Management	2,267,520	2,332,000	4,500,700
	Sweeper Operations	218,986	241,700	277,700
	Traffic Signals	2,026,107	2,227,000	2,285,800
	Traffic Management	376,324	446,600	739,600
	<b>TOTAL</b>	<b>\$ 5,124,418</b>	<b>\$ 5,567,700</b>	<b>\$ 8,144,100</b>

EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Arizona Lottery Fund	\$ 161,822	\$ 285,800	\$ 238,100
	Traffic Signals and Asset Management Reserve	-	1,954,000	12,600
	<b>TOTAL</b>	<b>\$ 161,822</b>	<b>\$ 2,239,800</b>	<b>\$ 250,700</b>

<b>TOTAL EXPENDITURES</b>	<b>\$ 8,847,844</b>	<b>\$ 11,941,200</b>	<b>\$ 11,955,600</b>
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**AUTHORIZED PERSONNEL**

<b>AUTHORIZED PERSONNEL GENERAL FUND</b>	<b>Division</b>	<b>FY2017 Actual</b>	<b>FY2018 Estimate</b>	<b>FY2019 Budget</b>
	Administration	7	5.0	5.0
	Plan Review	4	4.0	4.0
	Permit Processing	5	6.0	6.0
	Inspection	4	4.0	4.0
	GIS	3	-	-
	Project Management	4	4.0	4.0
	<b>TOTAL FULL-TIME</b>	<b>27</b>	<b>23.0</b>	<b>23.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>	

<b>AUTHORIZED PERSONNEL HIGHWAY USER REVENUE FUND (HURF)</b>	<b>Division</b>	<b>FY2017 Actual</b>	<b>FY2018 Estimate</b>	<b>FY2019 Budget</b>
	Streets & Markings	2	2.0	2.0
	Street Maintenance	6	6.0	6.0
	Sweeper Operations	2	2.0	2.0
	Traffic Signals	5	5.0	5.0
	Traffic Management	2	2.0	3.0
	<b>TOTAL FULL-TIME</b>	<b>17</b>	<b>17.0</b>	<b>18.0</b>
	<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>

<b>TOTAL ENGINEERING</b>	<b>FULL-TIME</b>	<b>44</b>	<b>40.0</b>	<b>41.0</b>
	<b>PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>

**FINANCE**

Administration	Procurement
Financial Services	Special Districts
Budget & Research	& Taxation
Customer Service	Mail Services

**FY2019 Annual Budget**

General Fund-\$4,032,200

**DEPARTMENT OVERVIEW**

The Finance Department provides timely and accurate financial services for city departments, citizens, and area businesses. The department is responsible for all aspects of financial services for the city including; the budget process, procurement, utility billing and collections, long-term financial planning and forecasting, investments, customer service, debt management, accounting, accounts payable, accounts receivable, cash handling, annual audit process, business registration and maintaining city financial records.

The department is divided into seven divisions:

**Administration**

The Administration Division manages the department, the city’s debt and investment portfolios, coordinates the financing of city projects, manages special projects and evaluates their potential fiscal impact for Goodyear. The administration division is responsible for the strategic vision of the department and for ensuring compliance with established financial policies for the organization.

**Financial Services**

The Financial Services Division of the Finance Department maintains the financial integrity of the city through effective fiscal oversight. This is achieved by implementing accounting policies, procedures, systems and fiscal controls for all financial activities of the city. Financial Services provides guidance to staff regarding financial controls, laws, policies and ensuring compliance with generally accepted accounting principles. Financial Services is also responsible for producing the city’s annual audited financial statements; including the comprehensive annual financial report and ensuring all grants and expenditure limitations comply with Arizona Revised Statutes and City Code.

**Special Districts & Taxation**

Community Facilities Districts (CFDs) are special purpose, tax levying public improvement districts of the State of Arizona. CFDs are a mechanism whereby developers may request to form either

general districts or utilities districts for the purpose of financing public infrastructure and improvements. These projects may include water and sewer facilities; drainage improvements; design and construction of roads, streets and parking; traffic signals; emergency facilities and public buildings; parks; school sites and facilities and enhanced landscaping.

### **Budget & Research**

The Budget and Research Office directs the preparation and administration of the annual operating and capital budgets. Budget & Research is responsible for integrating development and planning activities of the city into all of our financial plans and forecasts. Additional responsibilities include; revenue expenditure estimating and forecasting, long range fiscal planning, development impact fee management and conducting organizational and management studies. This division also administers the business licensing and sales tax programs for the city.

### **Customer Service**

The Customer Service Division provides for all utility billing and customer service issues for the city's water, wastewater and sanitation services. Customer services serves as the single point of contact for the majority of resident issues utilizing a multi-faceted approach including on-line, mobile, phone and in-person. Customer service manages accounts and processing all utility payments from city customers and performs collections for delinquent accounts. The Customer Service Division is also responsible for the front desk operations of city hall.

### **Procurement**

The Procurement Office provides purchasing and contract support while overseeing the procurement of a great variety of products, services, supplies, and equipment for all departments of the City of Goodyear in accordance with the City's Procurement Code (adopted in 2008). All solicitations for bids/proposals go through the Procurement Office.

### **Mail Services**

The Mail Room processes and distributes incoming and outgoing mail, makes copies of paperwork as requested by city departments, and provides assistance as needed.

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## **STRATEGIC GOALS**



### **Fiscal and Resource Management**

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## **FY2018 ACCOMPLISHMENTS**

- Financial System Implementation Project (FSIP) Implementation and training of all users.
  - Full implementation of Payroll with a go-live date of January 1, 2018.
    - ✧ Payroll went live on schedule. The advanced timekeeping element has been delayed to FY2019 due to vendor limitations.

- Full implementation of Financials with a go-live date of July 1, 2018.
  - ✧ Financial implementation is on schedule for an official July 1st go-live with the system actually being live and open for use on June 25th.
- Coordinate organizational wide Infrastructure Improvement Plan (IIP) update project. As this project impacts all departments' critical elements including not only participation but education to ensure that all understand the impacts of this project on their future funding sources.
  - The IIP update process is underway. Council was presented with the draft plan in February and the plan was officially posted to our website in March. Stakeholder input is currently underway and the implementation date of January 1, 2019 has been pushed to March/April based upon the desire for additional stakeholder review and input.
- Improve processes and increase efficiencies.
  - Implementation of Lean measures within the financial services division to improve efficiency and workflow. Implementation and experimentation of process improvements during FSIP will allow these to be captured within the new system set up where appropriate.
    - ✧ Lean 1:1's were held with all staff members to identify potential areas for improvement. Over 50 areas were identified and several improvements have been implemented and non-value added processes eliminated. The team is now focusing on the large process areas of bank reconciliation and capital assets.
  - Review and Implement changes to the city's merchant services program to enhance customer service, increase compatibility with other systems and to reduce costs.
    - ✧ Currently implementing a program with a new merchant service provider that will enhance our online presence and user experience. Planned Go-live date is late August 2018.
  - Increase the percentage of active customer accounts enrolled in e-billing and autopay/surepay by 10%.
    - ✧ E-billing enrollment experienced a 12.7% increase and Surepay a nominal 3.3% increase. E-billing can be accomplished via a self-serve function online while Surepay is currently an in-person process. With the implementation of our new merchant services program it is anticipated that both autopay and surepay numbers will climb.

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## FY2019 GOALS & OBJECTIVES

- Financial System Implementation Project (FSIP) Implementation and training of all users.
  - Implement advanced timekeeping by January 1, 2019.
  - Transition organization to new financial system which goes live on July 1, 2018.
  - Implement Utility Billing system by February, 2019.
  - Implement Business Licensing system by April, 2019.
- Implementation of the updated Infrastructure Improvement Plan and associated Development Impact Fees by April 30, 2019. Process to be inclusive of stakeholder groups.

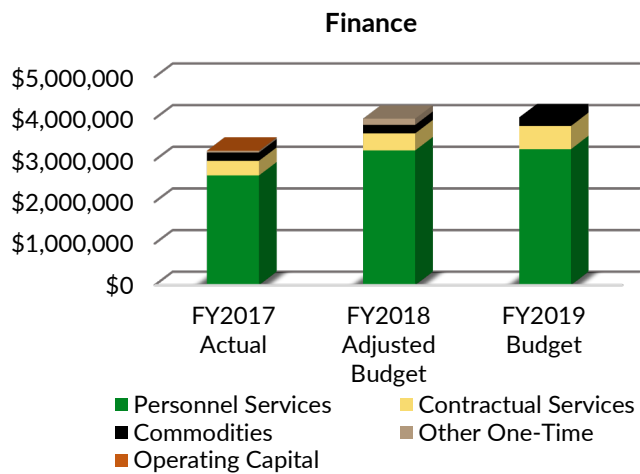
- Improve processes and increase efficiencies.
  - Continued implementation of Lean measures within the financial services with potential expansion to budget division.
  - Review the procurement card program and establish timeline to implement online system. Timeline may be dependent on implementation of Tyler system.
  - Review budget process and budget development system to reduce manual input and potential for human error.
- Establish realistically costed and deliverable five-year CIP.
- Assist with the development and implementation of a monitoring process to effectively track progress of key CIP projects and visually document timelines.

**PERFORMANCE MEASURES**

General Obligation (G.O.) Bond Ratings		
	STANDARD & POOR'S	MOODY'S
FY2016 ACTUAL	AA	Aa2
FY2017 ACTUAL	AA	Aa2
FY2018 ESTIMATE OR TARGET	AA	Aa2
FY2018 TREND	AA	Aa2
FY2019 ESTIMATE OR TARGET	AA	Aa2

**DEPARTMENT BUDGET**

The Finance Department's total budget reflects only a \$33,000 increase or less than 1% over the prior year. The change is the net of salary and benefits increase partly offset by an employee in Budget and research being moved to a special project. The department also absorbed a \$35,400 increase in the Arizona Department of Revenue fees.



## EXPENDITURES

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 572,801	\$ 619,600	\$ 633,200
	Financial Services	815,817	994,300	1,004,200
	Special District & Taxation	71,094	71,500	96,400
	Budget & Research	593,942	981,900	896,700
	Customer Service	743,990	749,900	795,800
	Procurement	348,099	490,600	516,600
	Mail Services	83,996	91,400	89,300
	<b>TOTAL</b>	<b>\$ 3,229,739</b>	<b>\$ 3,999,200</b>	<b>\$ 4,032,200</b>

## AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	3	3.0	3.0
	Financial Services	7	8.0	8.0
	Special Districts & Taxation	3	1.0	1.0
	Budget & Research	4	6.0	6.0
	Customer Service	9	8.0	8.0
	Procurement	4	4.0	4.0
	Mail Services	1	1.0	1.0
	<b>TOTAL FULL-TIME</b>	<b>31</b>	<b>31.0</b>	<b>31.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>	



**FIRE**

Administration	Support Services
Fire Prevention	Facilities Operations
Emergency Services	& Maintenance (O&M)
Wildland	Homeland Security/
Ambulance Services	Emergency Management

**FY2019 Annual Budget**

General Fund-\$21,730,900  
Fire Asset Management Reserve-\$706,200

**DEPARTMENT OVERVIEW**

The purpose of the Goodyear Fire Department is to preserve lives and property in the community, while maintaining the highest standards of professionalism, efficiency, and effectiveness. The department serves by providing exceptional care, mitigation of emergencies, prevention, education and community outreach. There are currently six strategically located fire stations throughout Goodyear and is an all-hazards response fire department.

**Administration**

The Administration division connects the services of the Fire Department to the city’s senior staff. Its activities strongly support and uphold the city’s and Fire Department’s mission and values. Community and labor relations and effectiveness of operations are major responsibilities of the office. Additionally, the role of administration is to support front-line service providers by creating an environment for success. Administration is the link between the department, the Council, and the community. The division also provides support in the areas of customer service, human resources, information management, fiscal management, policy development, and planning.

**Fire Prevention**

The Fire Prevention division handles fire code and inspection services for existing businesses. Fire Prevention is also responsible for the annual permit program involving high risk occupancies and works closely with the state for completing school and prison inspections. The division is also responsible for the investigation of the cause and origin of fires, and works closely with the Police Department on suspicious or arson related fires. Additionally, Community Risk Reduction provides public education to the community on numerous topics, including water safety, helmet safety, smoke alarms and more. They participate in all major city events with displays and information, work with organizations and schools in the area to host safety fairs, and participate in neighborhood activities. They also provide child safety seat inspections.

**Emergency Services**

The Emergency Services division responds to various types of emergency and non-emergency incidents including emergency medical services (EMS), fire suppression, transportation-related accidents, hazardous materials incidents, and specialty response. Additionally, essential activities include providing oversight and direction to departmental training, health/safety, pre-incident planning, fire prevention, and community education.

**Wildland**

The Wildland division of the Goodyear Fire Department works as an adjunct to our Emergency Services division under the management of the Arizona Department of Forestry and Fire Management by providing personnel and apparatus to assist in suppressing wildfires across the state of Arizona and elsewhere in the United States. Team members maintain "Red Card" wildland firefighter certification through the State of Arizona, and Goodyear Fire Department Type 3 and Type 6 engines are dispatched to wild fires by the Central Area Wildfire Response Team (CAWRT). Other members deploy as "single resource" assets to General and Command staff overhead fire management teams. All expenses incurred from wildfire deployments are reimbursed to the city through State Forestry.

**Ambulance Services**

The Ambulance Services division is a new division and will begin to provide the community with quality patient care, transport of sick or injured citizens on July 1, 2019.

**Support Services**

The Support Services division provides the maintenance of equipment frequently used by first responders and is responsible for supplying the stations and trucks with the proper inventory of supplies. The division also works toward improving the effectiveness of the department's logistical resources through research and planning in the areas of protective equipment, new fire apparatus, janitorial supplies, fleet and facility maintenance, and new facility construction.

**Facilities Operations & Maintenance (O&M)**

The Facilities O&M division encompasses a broad spectrum of services required to assure the facilities will perform the functions for which the facility was designed and constructed. O&M typically includes day-to-day activities for the building, its systems and equipment to perform their intended function. Due to the 24 hour nature of the facilities, maintenance is critical to ensure continuity of operations. Items would include but not limited to; HVAC, swamp coolers, generators, kitchen and household appliances, exhaust removal systems, gates and general building maintenance and upkeep.

**Homeland Security/Emergency Management**

The Emergency Management division is responsible for providing mitigation, preparedness, response, recovery, and coordination for large-scale emergencies and disasters, both natural and man-made, for the citizens of Goodyear for the purpose of saving lives and preventing property damage.

## STRATEGIC GOALS



Fiscal and Resource Management



Quality of Life



Sense of Community

## FY2018 ACCOMPLISHMENTS

- Developed a ladder operations program for all personnel.
- Completed the Traffic Incident Management System training program.
- Evaluated division assignments and analyzed the effectiveness of current workload support as well as support for future growth.
- Completed the specifications for the procurement of a ladder truck.
- Implemented assignment rotation for the deputy fire chiefs.
- Conducted a Community Emergency Response Team (CERT) Class.
- Completed the Standards of Cover for the Accreditation process.
- Completed the American Medical Response (AMR) contract extension.
- Completed a Firefighter recruitment for staffing of fire stations and successfully completed the Fire Academy.
- Oversaw the implementation of the Behavioral Health Agreement.
- Sent four firefighters to a Paramedic Training course.
- Worked with the information technology department and the procurement office to initiate a request for proposal (RFP) for a Records Management System (RMS).
- Completed Tactical EMS Training.

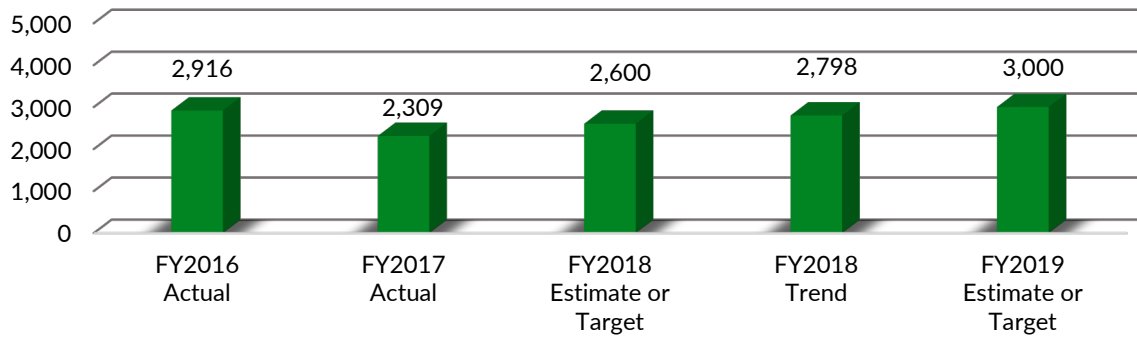
## FY2019 GOALS & OBJECTIVES

- Submit the Certificate of Necessity (CON) application for ambulance services.
- Evaluate ambulance transport contract.
- Complete Firefighter recruitment for staff of new fire stations and successfully complete the fire academy.
- Implement an upgraded apparatus exhaust system.
- Implement new RMS system.
- Send up to four firefighters to an initial Paramedic training course.
- Procure equipment for Tactical EMS deployment.
- Begin second phase of Tactical EMS training.
- Begin renovations on current fire stations and construction of new fire stations.
- Procure a replacement ladder truck.
- Begin the procurement of a fire engine for future fire station at Estrella Mountain Ranch (EMR).
- Implement the refurbishment process of two Type 1 fire engines.

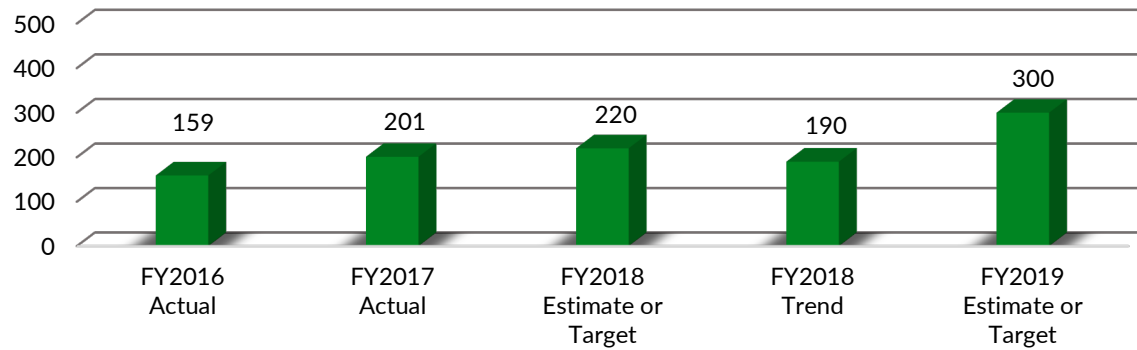
- Design and install a traffic warning system in EMR.
- Procurement of replacement heart monitor/defibrillators.
- Continue to promote our stop the bleed campaign.
- Implement assignment rotation for Battalion Chiefs.
- Continue to work towards becoming an accredited fire agency.

**PERFORMANCE MEASURES**

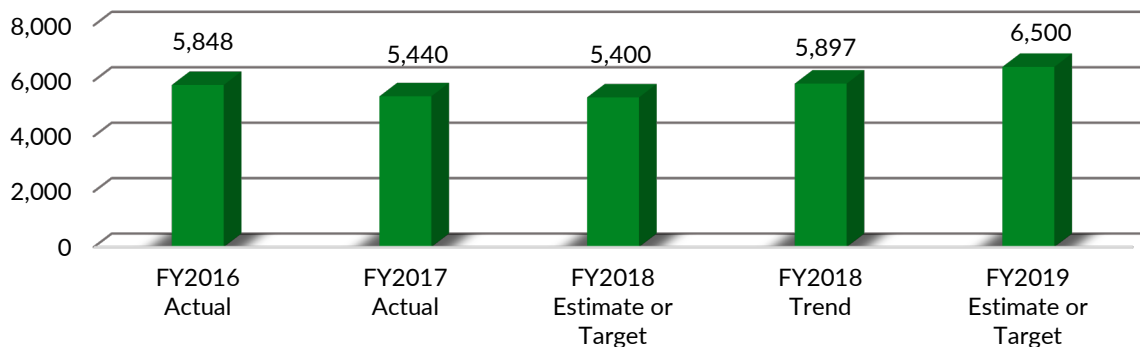
**Number of Fire Corps Volunteer Hours**



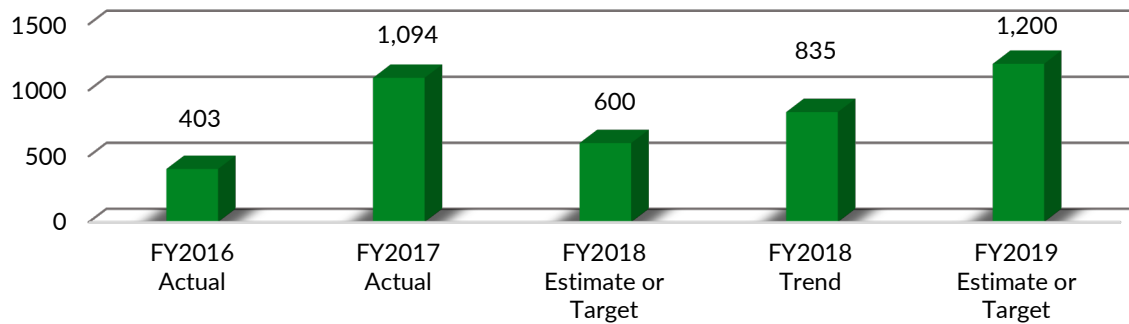
**Calls for Fire Service**



**Calls for EMS Service**



**Number of Commercial and Industrial Occupancies Inspected by Full-Time Inspectors**



Average Priority 1 Travel Time (In Minutes)	
FY2016 ACTUAL	5:17
FY2017 ACTUAL	5:13
FY2018 ESTIMATE OR TARGET	5:00
FY2018 TREND	5:24
FY2019 ESTIMATE OR TARGET	5:00

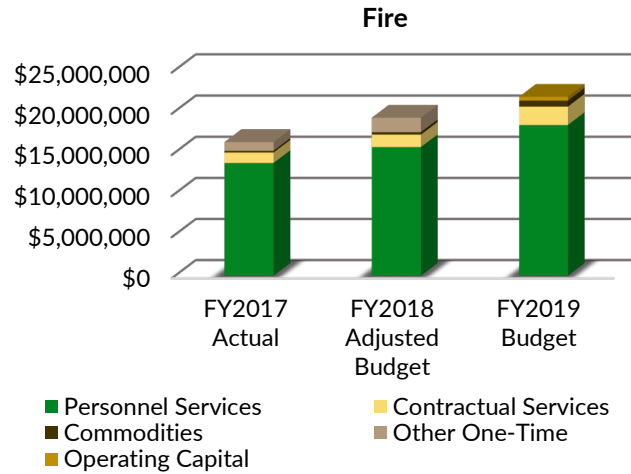
Average Turn-Out Time for Fire (In Seconds)	
FY2016 ACTUAL	72.00
FY2017 ACTUAL	66.83
FY2018 ESTIMATE OR TARGET	80.00
FY2018 TREND	65.58
FY2019 ESTIMATE OR TARGET	80.00

Average Turn-Out Time for EMS (In Seconds)	
FY2016 ACTUAL	68.00
FY2017 ACTUAL	69.42
FY2018 ESTIMATE OR TARGET	60.00
FY2018 TREND	69.58
FY2019 ESTIMATE OR TARGET	60.00

**DEPARTMENT BUDGET**

The Fire Department budget is 13% higher than the prior year due to funding for the first year of a two-year negotiated Memorandum of Understanding (MOU) agreement with represented sworn Fire employees, and the recruitment and training for 14 sworn positions for the new fire station to be located in Estrella Mountain Ranch.

In addition, \$11,000 for medical supply dispensing system, \$10,000 for Knox Box Cloud Based System, \$47,000 for warning flashers, \$14,200 for EMS safety station fire pants, and \$51,700 for active shooter response kit.



The Ambulance Services Division was delayed and carried over to this fiscal year, and is expected to begin in late spring.

**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 666,549	\$ 1,053,800	\$ 895,900
	Fire Prevention	347,535	415,100	537,500
	Emergency Services	12,795,746	14,738,200	17,287,600
	Wildland	101,406	152,800	105,900
	Ambulance Services	-	1,115,800	1,246,500
	Support Services	1,761,232	1,061,500	1,069,800
	Facilities O & M	297,544	362,800	380,200
	Homeland Security/ Emergency Management	261,005	289,000	207,500
<b>TOTAL</b>	<b>\$ 16,231,017</b>	<b>\$ 19,189,000</b>	<b>\$ 21,730,900</b>	

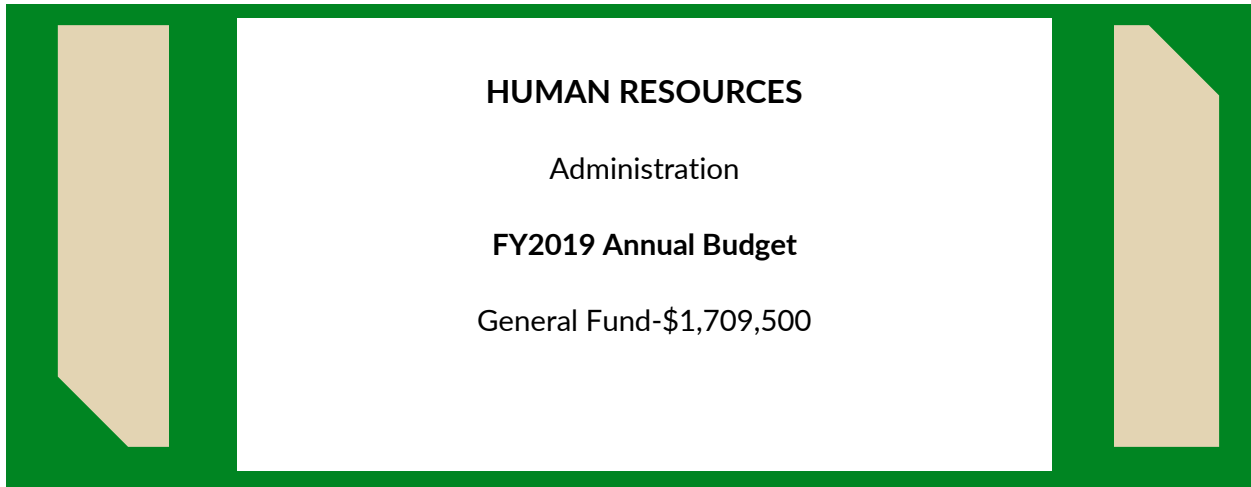
EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Fire Asset Management	\$ 396,791	\$ 744,300	\$ 706,200
	<b>TOTAL</b>	<b>\$ 396,791</b>	<b>\$ 744,300</b>	<b>\$ 706,200</b>

<b>TOTAL EXPENDITURES</b>	<b>\$ 16,627,808</b>	<b>\$ 19,933,300</b>	<b>\$ 22,437,100</b>
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**AUTHORIZED PERSONNEL**

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	5	5.0	5.0
	Fire Prevention	3	4.0	4.0
	Fire Prevention Part-Time (FTE)		1.5	1.5
	Emergency Services	88	89.0	103.0
	Ambulance Services		7.0	7.0
	Support Services	4	3.0	3.0
	Homeland Security/ Emergency Management	2	1.0	1.0
	<b>TOTAL FULL-TIME</b>	<b>102</b>	<b>109.0</b>	<b>123.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>1.5</b>	<b>1.5</b>	





**HUMAN RESOURCES**

Administration

**FY2019 Annual Budget**

General Fund-\$1,709,500

**DEPARTMENT OVERVIEW**

The Human Resources Department supports the organization’s efforts to develop and maintain a high performing workforce by facilitating a healthy, productive, and collaborative team environment resulting in retention and recruitment of world-class employees and volunteers. The Human Resources Department also provides organizational leadership, strategic partnership, and quality, fair and impartial services that ensure we implement best practices and are in compliance with legislative requirements.

**Administration**

The division coordinates the volunteer program, partners with stakeholders on employee relations and labor relations matters, maintains the master employee records, administers reporting and analysis of applicant and employee information, updates and maintains records in the payroll/personnel system, manages benefit programs, administers compensation programs, and provides recruitment services. The Administration Division also provides organizational development services to maximize organizational effectiveness, change management, continuous improvement support and learning, and development opportunities that attract, retain, develop and motivate employees to give their best performance in support of City of Goodyear goals.

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**STRATEGIC GOALS**



Fiscal and Resource Management

**FY2018 ACCOMPLISHMENTS**

- Successfully implemented new Human Resource Management System Tyler/Munis with a January 1, 2018 go-live date:
  - Implemented new benefit administration system to streamline next year’s open enrollment process via Employee Self Service.
- Successfully converted medical and dental insurance plans to self-insured plans:
  - Established a newly appointed Trust Board to oversee the Healthcare Trust.
  - Monitored administration of plan components (claims administration, stop-loss coverage, etc.) and made recommendations on future plan design and rates, resulting in a rate pass for the 3<sup>rd</sup> year in a row.
- Successfully launched the new On-Boarding module of Human Resource Management Software to facilitate the rebranding effort of the city’s talent acquisition efforts.
- Successfully launched a new High School Internship program targeted at exposing high school seniors to careers in local government. The inaugural group includes 6 interns working in the IT department. Interns are from local high schools and WestMec.

**FY2019 GOALS & OBJECTIVES**

- Successfully implement a time entry and scheduling module for the new Human Resource system.
- Successfully implement the citywide employee survey including action planning process.
- Fully implement Human Resource Management Software onboarding to enhance our employment branding strategy.
- Implement the Continuous Improvement/Lean methodology in Public Works, Finance and Human Resources.
- Implement a strategy to increase citywide employee survey participation rate.

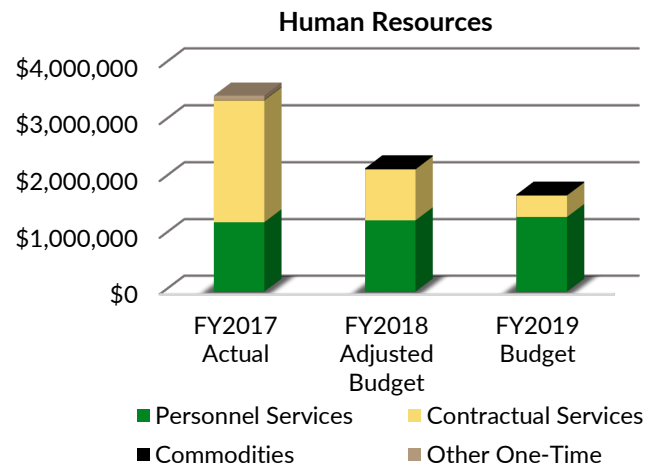
**PERFORMANCE MEASURES**

Turnover Rate (Rolling Calendar Year)	
FY2016 ACTUAL	13.14%
FY2017 ACTUAL	10.06%
FY2018 ESTIMATE OR TARGET	9.00%
FY2018 TREND	9.50%
FY2019 ESTIMATE OR TARGET	9.00%

Number of Volunteer Hours Worked	
FY2016 ACTUAL	28,691
FY2017 ACTUAL	30,481
FY2018 ESTIMATE OR TARGET	30,000
FY2018 TREND	31,500
FY2019 ESTIMATE OR TARGET	33,000

**DEPARTMENT BUDGET**

The Human Resources overall budget is 21% lower than prior year due to the transfer of the clinic, wellness program, healthiest you and dental insurance to the Health Trust Fund. Human Resources also received a one-time supplement to establish an Executive Coaching program. This program will address succession planning, leadership development, and improve employee engagement and satisfaction. In FY2019 Employee Development was incorporated into the Administration Division. The city also established Self Insured Health Plans.



**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 1,641,167	\$ 1,863,400	\$ 1,709,500
	Risk Management	1,519,202	-	-
	Employee Development	289,684	309,300	-
<b>TOTAL</b>	<b>\$ 3,450,053</b>	<b>\$ 2,172,700</b>	<b>\$ 1,709,500</b>	

## AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	7	10.0	10.0
	Administration Part-Time (FTE)		1.0	1.0
	Risk Management	1	-	-
	Employee Development	2	-	-
	<b>TOTAL FULL-TIME</b>	<b>10</b>	<b>10.0</b>	<b>10.0</b>
	<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>1.0</b>	<b>1.0</b>

The graphic is a white rectangular box with a green border, set against a green background with tan decorative shapes on the left and right sides. The text inside is centered and reads:

**INFORMATION TECHNOLOGY**

Administration  
 Security and Infrastructure  
 Application Development & Support  
 Geospatial Information

**FY2019 Annual Budget**

General Fund-\$5,041,400  
 Technology Asset Management Reserve-\$1,124,000  
 Information Technology Water-\$61,200  
 Information Technology Wastewater-\$63,700

**DEPARTMENT OVERVIEW**

The Information Technology (IT) Department is a vital component of the city’s mission to deliver efficient, effective and expected citizen services. From 911 communications and smart phone applications to water bills and planning/zoning processes, the IT Department provides strategic business information and technology solutions so that city departments can meet their goals and enhance the city/citizen experience. In its operations, the IT Department considers the needs and wants of citizens and city departments, the ever-changing technology landscape, and the city’s fundamental responsibility for financial stewardship. IT provides access to technology, innovation, data, process improvements and the means to manage, geospatially demonstrate and analyze city assets. IT’s objectives for city departments is to reduce cost of service, increase speed of service delivery and improve service offerings.

**Administration**

The Administration Division provides strategic planning and operations for the information, innovation, geospatial and technology needs of all city departments and oversees all other IT divisions. The division also monitors customer service, adherence to technology standards and best practices, and related fiscal accountability.

**Security and Infrastructure**

The Security & Infrastructure Division provides cyber security, voice, audio, video, desktop, server, network, mobile, helpdesk and infrastructure support. The division also manages enterprise systems including e-mail, storage and data backups.

**Application Development & Support**

The Application Development & Support Division provides all city departments with business analysis, project management, application design and development, and support for commercially available and implemented applications.

**Geospatial Information Division**

The Geospatial Information Division provides city departments the capability to use and visualize vast amounts of location-based data. Geospatial Information enables the quick analysis of city assets for making accurate, efficient, data-driven decisions to improve services and quality of life.

**STRATEGIC GOALS**



Fiscal and Resource Management

**FY2018 ACCOMPLISHMENTS**

- Implemented a new Human Resources & Finance payroll system with a go-live date of January 1, 2018, this integration improved internal communication and efficiency.
- Successfully implemented a new financial system for the Finance Department, with a go-live date of July 1, 2018.
- Implemented network redundancy to the Goodyear Ballpark and Public Works facilities.

**FY2019 GOALS & OBJECTIVES**

- Implement a new comprehensive Fire records management system to streamline operations, reduce data entry time and provide accurate reporting.
- Implement a new utility billing system that integrates with the financial system that was implemented in FY2018.
- Implement a new agenda management system for the City Clerk’s Office.
- Provide an updated website and increase mobile and voice interaction capabilities.

**PERFORMANCE MEASURES**

Map Parcels, Addresses and Streets within 5 Business Days of Final Plat Recording	
FY2016 ACTUAL	82%
FY2017 ACTUAL	86%
FY2018 ESTIMATE OR TARGET	85%
FY2018 TREND	87%
FY2019 ESTIMATE OR TARGET	85%

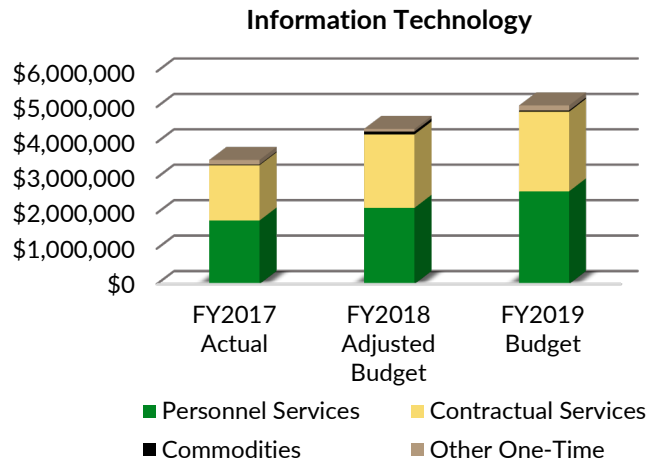
Percent of Help Desk Calls Resolved Upon First Call	
FY2016 ACTUAL	N/A
FY2017 ACTUAL	N/A
FY2018 ESTIMATE OR TARGET	80%
FY2018 TREND	90%
FY2019 ESTIMATE OR TARGET	90%

Percent of Projects Meeting Delivery Dates	
FY2016 ACTUAL	N/A
FY2017 ACTUAL	N/A
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	86%
FY2019 ESTIMATE OR TARGET	90%

Percent of GIS Requests Meeting Delivery Dates (New Measure)	
FY2019 ESTIMATE OR TARGET	75%

**DEPARTMENT BUDGET**

The Information Technology Department’s budget is \$0.7 million, or 15% higher than the FY2018 adjusted budget. This increase is due to the late FY2018 transfer of the GIS Division from the Engineering Department to better align with city services, citywide compensation increases, one-time funding for consulting services, the addition of an IT Technician position previously budgeted using one-time funding, and an increase in ongoing contractual expenditures for software maintenance. The Technology Asset Management Reserve Fund includes life cycle based hardware replacements programmed in a 10-year plan.





## EXPENDITURES

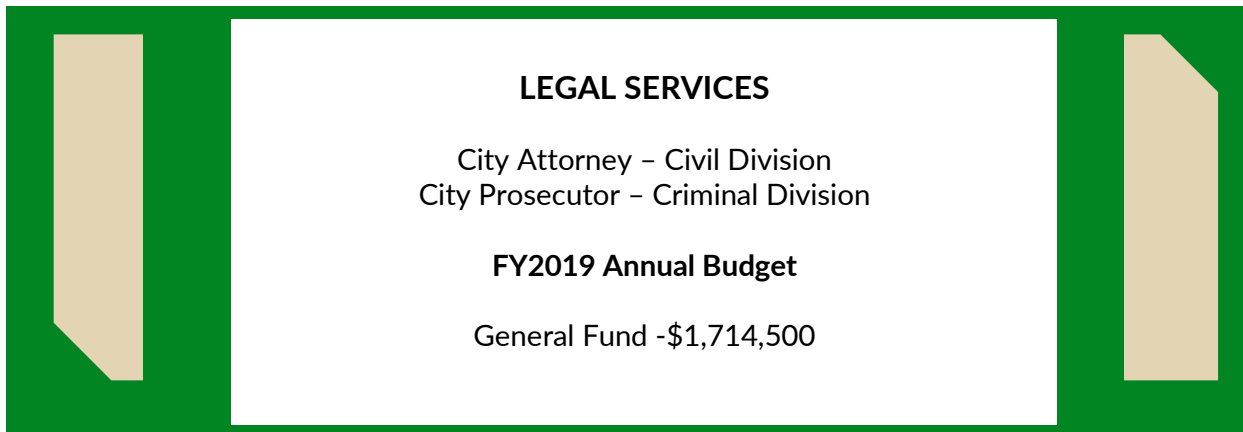
EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 1,457,192	\$ 1,936,900	\$ 2,102,200
	Security & Infrastructure	1,074,808	1,273,800	1,251,200
	Application Development & Support	968,482	1,167,800	1,329,800
	Geospatial Information	-	-	358,200
	<b>TOTAL</b>	<b>\$ 3,500,482</b>	<b>\$ 4,378,500</b>	<b>\$ 5,041,400</b>

EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Information Technology Water	\$ -	\$ 56,800	\$ 61,200
	Information Technology Wastewater	-	59,100	63,700
	Technology Asset Management Reserve	421,597	818,600	1,124,000
	<b>TOTAL</b>	<b>\$ 421,597</b>	<b>\$ 934,500</b>	<b>\$ 1,248,900</b>

<b>TOTAL EXPENDITURES</b>	<b>\$ 3,922,079</b>	<b>\$ 5,313,000</b>	<b>\$ 6,290,300</b>
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## AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	4	3.0	3.0
	Security & Infrastructure	5	7.0	8.0
	Application Development & Support	9	9.0	9.0
	Geospatial Information	-	3.0	3.0
	<b>TOTAL FULL-TIME</b>	<b>18</b>	<b>22.0</b>	<b>23.0</b>
	<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>



## DEPARTMENT OVERVIEW

The mission of the Legal Services Department is to be the best public law office in the course of providing professional and ethical legal representation to the City of Goodyear, and advocating for victim rights and crime prevention while administering justice on behalf of the public, all in furtherance of facilitating Goodyear's vision, assisting the city in enhancing the quality of life within Goodyear and building trust in the integrity of city government.

### Description

The Legal Services Department encompasses the offices of the City Attorney and the City Prosecutor. The goal of Legal Services is to provide professional, timely, and cost-effective legal advice on all matters involving municipal, state, and federal law, affecting the City of Goodyear.

### City Attorney – Civil Division

The City Attorney's Office provides professional, timely and cost-effective legal services to the Mayor, City Manager, City Council, city departments, boards and commissions, as well as city staff. The office represents the city in local, state, and federal courts, as well as before administrative agencies and legislative bodies. In addition to representing the city in litigation and settlement negotiations involving official city business, the city's civil attorneys work with the various departments they represent in drafting ordinances, resolutions, contracts, development agreements and other legal documents. The division advises city officials regarding election issues and departments regarding personnel issues. The office additionally prepares written legal opinions and correspondence. The office is responsible for interpreting and providing advice concerning the City Charter and Code, Arizona and federal law.

### City Prosecutor – Criminal Division

The City Prosecutor's Office represents the city in the prosecution of criminal misdemeanors that occur in the City of Goodyear in violation of Arizona statutes and the Goodyear City Code along with civil traffic cases filed in the Goodyear Municipal Court with the goal of administering justice in an equitable manner while advocating for victim rights and crime prevention. Additionally, the office represents the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa County Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

**STRATEGIC GOALS**



Fiscal and Resource Management



Quality of Life

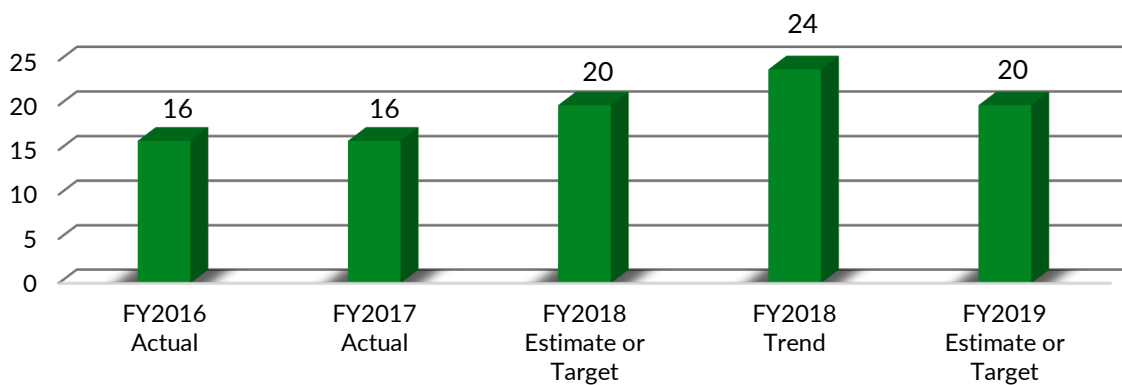
**FY2018 ACCOMPLISHMENTS**

- Developed and began using the Civil Division’s Legal Services Request application, which allows departments to submit and track their service requests online.
- Implemented Prosecution’s new database which will increase office effectiveness, efficiency and will interface with the Goodyear Police Department New World System software.

**FY2019 GOALS & OBJECTIVES**

- Continue to develop strategies to provide efficient and effective business practices for internal and external customers.
- Ensure that city operations comply with all federal, state and local laws.
- Continue to seek ways to streamline processes to increase efficiencies.
- Develop and conduct internal training for staff to minimize potential liability.

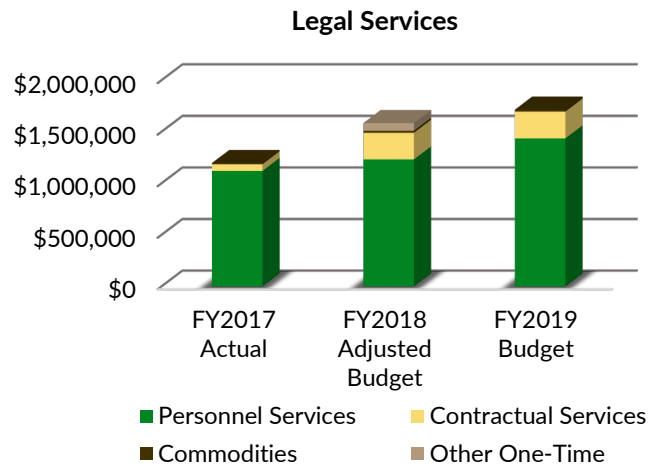
**PERFORMANCE MEASURES**



Civil Division – Number of Contracts Reviewed	
FY2016 ACTUAL	780
FY2017 ACTUAL	759
FY2018 ESTIMATE OR TARGET	800
FY2018 TREND	828
FY2019 ESTIMATE OR TARGET	800

**DEPARTMENT BUDGET**

The Legal Services Department’s budget is \$0.1 million, or 8% higher than the FY2018 adjusted budget. This increase is primarily due to citywide compensation increases and the transfer of a Real Estate Coordinator position from the Engineering Department to better align with departmental responsibilities. The City Prosecutor’s – Criminal Division shows a slight decrease to the FY2019 budget due to a one-time implementation of database software that occurred in FY2018.

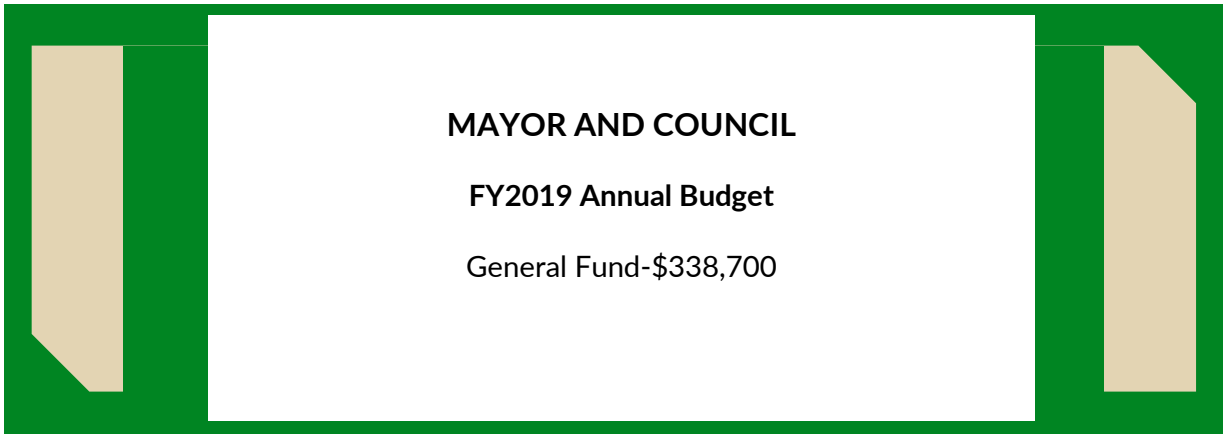


**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	City Attorney-Civil Division	\$ 763,125	\$ 1,014,700	\$ 1,189,300
	City Prosecutor-Criminal Division	433,672	569,500	525,200
	<b>TOTAL</b>	<b>\$ 1,196,797</b>	<b>\$ 1,584,200</b>	<b>\$ 1,714,500</b>

**AUTHORIZED PERSONNEL**

AUTHORIZED POSITIONS	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	City Attorney-Civil Division	5	6.0	6.0
	City Prosecutor-Criminal Division	4	4.0	4.0
	<b>TOTAL FULL-TIME</b>	<b>9</b>	<b>10.0</b>	<b>10.0</b>
	<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>



**DEPARTMENT OVERVIEW**

The mission of the Mayor and Council is to represent and serve our community as responsible stewards of public trust. We envision and shape our future by engaging citizen involvement and fostering city staff innovation.

Goodyear has a council-manager form of government. The City Charter provides for a mayor and six councilmembers-all elected at large on a non-partisan ballot. The mayor and council serve four-year terms. The mayor has a two-term limit and council a three-term limit. Councilmembers serve staggered terms to ensure continuity. The City Council is responsible for appointing the City Manager, City Attorney, City Court Municipal Judge, as well as Board and Commission members.

**STRATEGIC GOALS**



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

**FY2018 ACCOMPLISHMENTS**

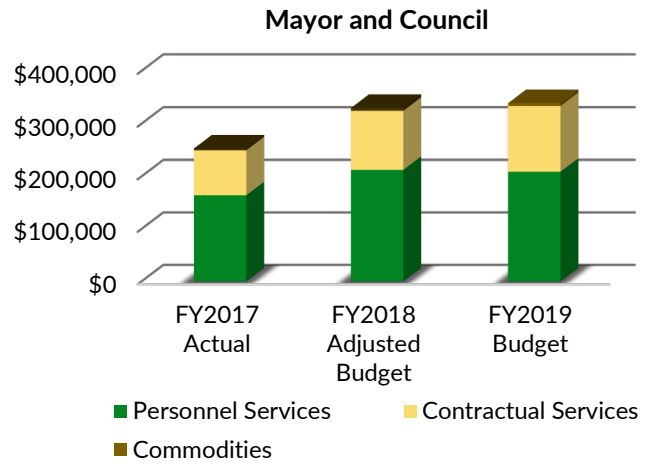
- Collaborated with other jurisdictions to expand and enhance Youth Commission curriculum and programming.
- Continued to produce and distribute Information Points for City Councilmembers on a bi-annual basis (Summer/Winter).
- Continued to develop Leadership Enrichment and Development (LEAD) alumni programming and maintain class engagement.

**FY2019 GOALS & OBJECTIVES**

- Identify and develop more frequent community service initiatives and activities for Youth Commission.
- Establish routine/best practices for Council on Council Conversations quarterly events.
- Produce and distribute information points on a quarterly basis aligned to the Council Conversations events.
- Continue to develop LEAD alumni programming and maintain class engagement.

**DEPARTMENT BUDGET**

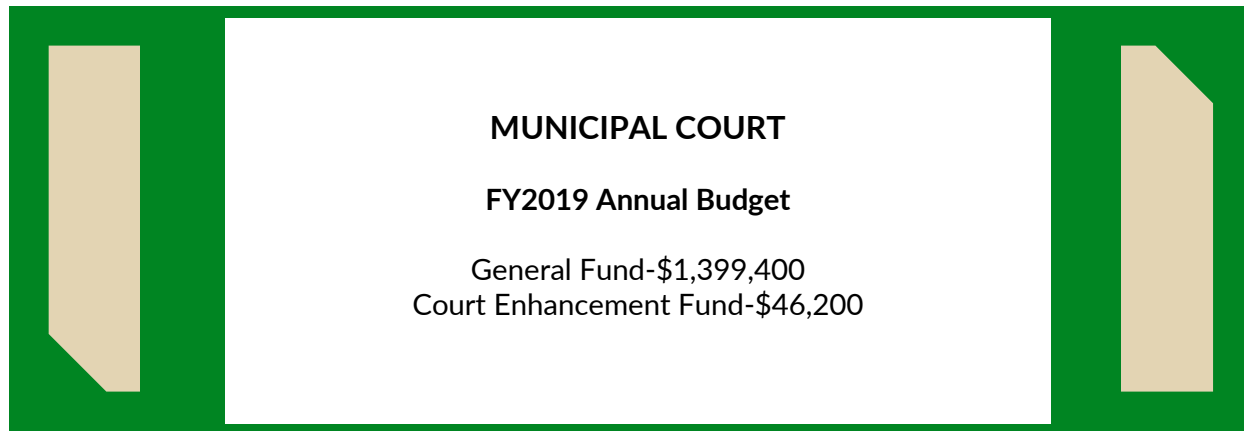
The FY2019 Mayor and Council budget is used to cover discretionary funds for special projects, memberships, conference registration, travel, and stipends for each councilmember and the mayor. The department budget increased by 3% from the FY2018 adjusted budget due to the addition of individual councilmember discretionary funds. This increase would have been greater, but was partially offset by the removal of cell phone stipends.



**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Mayor and Council	\$ 252,850	\$ 329,700	\$ 338,700
	<b>TOTAL</b>	<b>\$ 252,850</b>	<b>\$ 329,700</b>	<b>\$ 338,700</b>





## DEPARTMENT OVERVIEW

With a commitment to the fair and impartial administration of justice, professional customer service is provided through transparency, accessibility, public confidence, and timely processing of all legal matters within our jurisdiction.

### Description

#### Criminal Traffic (Misdemeanor):

- DUI
- Hit and Run
- Reckless Driving
- Driving on Suspended Driver Licenses

#### Criminal (Misdemeanor):

- Domestic Violence
- Theft
- Assault
- Liquor Violations
- City Ordinance & City Codes

#### Civil Traffic:

- Moving Violations
- Non-Moving Violations
- Parking (Title 28 and City Ordinance)
- Violations of City Ordinances & City Codes

The Court also issues protective orders and search warrants. The Municipal Court has jurisdiction over a limited variety of cases. The Municipal Judge presides over misdemeanor crimes and petty offenses committed within the city. Jurisdiction of the Goodyear Municipal Court includes all civil traffic, criminal traffic, criminal misdemeanors, juvenile traffic, liquor violations, and city code violations within the City of Goodyear.

The court has concurrent jurisdiction with the Justice Courts on orders of protective orders, and search warrants. The court also collects bonds, fines, fees, and restitution. The Goodyear Municipal Court is part of the integrated judicial system and serves as the judicial branch of the Goodyear municipal government and is subject to the administrative authority of the Arizona Superior Court and Arizona Supreme Court.

## STRATEGIC GOALS



Fiscal and Resource Management



Quality of Life

## FY2018 ACCOMPLISHMENTS

- Ensured the Goodyear Municipal Court provided fair, impartial and expedient justice to all citizens of Goodyear and individuals who require the assistance of the Court.
- In compliance with all federal, state, and local laws and mandates.
- Completion of the Court Security Standards & Implementation Phase 1 as mandated by the Arizona Supreme Court and Administrative Office of the Courts.
- Increased accessibility to Court customers by the development and completion of Court Self-Help Center space.
- Encouraged and assisted staff in personal development and education by continued Committee on Judicial Education Training (COJET) training and specialty education in the Supreme Court Education Center.
- Migrated from the Arizona Training & Evaluation Center (AZTEC) case management system to Arizona Judicial Automated Case System (AJACS) as administered by the Administrative Office of the Courts.
- Completed automation of specific Court processes & services through changes in Court Case Management System (CMS).

## FY2019 GOALS & OBJECTIVES

- Ensure the Goodyear Municipal Court provides fair, impartial and expedient justice to all individuals who require the assistance of the Court.
- Be in compliance with all federal, state and local laws and mandates.
- Draft strategic, technological, emergency and operational plans for the Court.
- Implement BoldPlanning software in court continuity of operations.
- Focus on delay reduction efforts by evaluating court processes and taking action to implement effective changes for areas of desired improvement.
- Collaborate with Arizona Supreme Court for electronic records retention destruction project to address backlog of retained cases meeting purge eligibility.
- Encourage and assist staff in personal development and educational opportunities.
- Conduct court security study in preparation of Court Security Standards & Implementation Phases 2 & 3 as mandated by the Arizona Supreme Court and Administrative Office of the Courts.

**PERFORMANCE MEASURES**

<b>Civil Traffic Filings Completed Within 90 Days</b>	
FY2016 ACTUAL	100%
FY2017 ACTUAL	100%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	100%
FY2019 ESTIMATE OR TARGET	100%

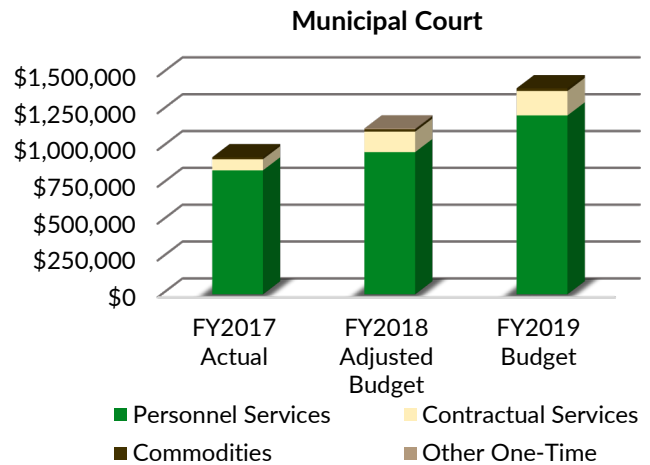
<b>Criminal Traffic Cases Resolved Within 180 Days</b>	
FY2016 ACTUAL	100%
FY2017 ACTUAL	100%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	100%
FY2019 ESTIMATE OR TARGET	100%

<b>Criminal Misdemeanor Cases Resolved Within 180 Days</b>	
FY2016 ACTUAL	100%
FY2017 ACTUAL	100%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	100%
FY2019 ESTIMATE OR TARGET	100%

**DEPARTMENT BUDGET**

The Municipal Court’s General Fund budget is 24% higher than prior year due to the addition of one Court Specialist II position and one-time funding of \$135,100 for contract staff, \$15,800 for facility signage and \$11,400 for customer services workstation remodel.

The Court Enhancement Fund is 53% lower than from prior year; as contracted security is no longer paid from this fund. The Municipal Court does not expect to receive grant funding for Judicial Collection Enhancement and Fill the Gap in FY2019.



**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Municipal Court	\$ 930,975	\$ 1,126,400	\$ 1,399,400
	<b>TOTAL</b>	<b>\$ 930,975</b>	<b>\$ 1,126,400</b>	<b>\$ 1,399,400</b>

EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Court Enhancement	\$ 47,415	\$ 100,200	\$ 46,200
	Judicial Collection Enhancement (JCEF)	-	60,000	-
	Fill the Gap	-	9,000	-
	<b>TOTAL</b>	<b>\$ 47,415</b>	<b>\$ 169,200</b>	<b>\$46,200</b>

<b>TOTAL EXPENDITURES</b>	<b>\$ 978,390</b>	<b>\$ 1,295,600</b>	<b>\$ 1,445,600</b>
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**AUTHORIZED PERSONNEL**

AUTHORIZED POSITIONS	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Municipal Court Full-Time	9	10.0	11.0
	Municipal Court Part-Time (FTE)		.3	.3
	<b>TOTAL FULL-TIME</b>	<b>9</b>	<b>10.0</b>	<b>11.0</b>
	<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>.3</b>	<b>.3</b>

<b>PARKS &amp; RECREATION</b>	
Administration	Aquatics
Park Maintenance	Arts & Culture
Right of Way Maintenance	Ballpark Operations
Right of Way CFD Maintenance	Ballpark Maintenance
Recreation Operations	
<b>FY2019 Annual Budget</b>	
General Fund-\$8,638,900	
Ballpark-\$7,085,600	
Park Asset Management Reserves -\$2,202,300	

**DEPARTMENT OVERVIEW**

The Parks and Recreation Department enhances the quality of life and fosters a sense of community for residents through parks, programs, community events and services. The department operates 327 acres of public parks, ballpark campus, greenbelts and special-use areas, while providing year-round recreational opportunities for all ages and abilities. Working with the Parks and Recreation Advisory Commission and the Arts and Culture Commission, the department provides safe parks, diverse programs that promote active lifestyles and community events. The department also operates the Goodyear Ballpark and associated state-of-the-art baseball facilities. These facilities host Major League Baseball Spring Training as well as public/private events year-round. In addition, the department provides Library Services through an agreement with Maricopa County Library District.

**Park Maintenance**

The Park Maintenance Division manages and oversees 223 acres in 17 city parks, while actively maintaining a total of 204 acres. The division ensures parks are clean, safe, attractive and functional. Park amenities, managed by the Park’s Department, include athletic fields, sport courts, picnic areas, open turf, tot lots, pump track, splash pad, and off-leash dog areas. The division also oversees park planning/development, renovation and land acquisition.

**Right of Way Maintenance**

The Right of Way Division is responsible for the maintenance and care of over 23 million square feet of city-maintained right of way and medians. The division maximizes resources by utilizing a contract service provider as well as the Perryville Inmate Program to ensure these areas are clean, safe and aesthetically pleasing.

**Recreation Operations**

The Recreation Operations Division is responsible for the delivery of programs and services that positively impact the quality of life and enhance a sense of community for the citizens of Goodyear.

The division serves over 20,000 participants in 510 programs such as youth and adult sports, senior activities, community special events and special interest classes. The division also coordinates facility rentals.

### Aquatics

The Aquatics Division is responsible for the delivery of pool related programs and activities such as swim lessons, swim/dive teams, open swim and private pool rentals. These programs enhance the quality of life by teaching and promoting water safety skills. This seasonal amenity serves over 29,000 pool visitors each season. This includes 532 swim lessons being taught to youth in the community, building lifelong skills and safety around water. The division also ensures safety standards are met in regards to operational and lifeguarding best practices, general pool maintenance and compliance with Maricopa County regulations.

### Arts & Culture

The Arts and Culture Division provides Arts opportunities that enhance the sense of community in Goodyear. Through the promotion and organization of public and community art projects, exhibitions, special events, and the celebration of the fine and performing arts, all residents are encouraged to be involved. Each year, over 20,000 participants enjoy a unique arts experience through Goodyear Arts & Culture programs.

### Ballpark Operations

The Ballpark Operations Division is responsible for business operations of the Goodyear Ballpark and associated state-of-the-art baseball facilities. The 108-acre site is the Spring Training and year-round player development home of the Cleveland Indians and Cincinnati Reds. The site is comprised of a 10,311 seat ballpark and related facilities and amenities. Business operations include tickets sales, concessions, sponsorship, corporate sales and marketing, as well as event solicitation, development, coordination and facilitation. In addition to attracting over 150,000 fans to Major League Spring Training each year, the facility also hosts more than 85 events annually such as youth and adult regional baseball tournaments, city signature events, graduations, festivals and adventure runs.

### Ballpark Maintenance

The Ballpark Maintenance Division is responsible for the maintenance and horticultural care of the Goodyear Ballpark and associated state-of-the-art baseball facilities. The 108-acre site is comprised of a 10,311 seat ballpark and related facilities, 12 full-sized baseball fields, four half sized baseball fields, two agility fields, four pitching galleries, four batting tunnels, two 43,000 sq. ft. club houses, three multipurpose fields, three paved parking lots, common areas, and surrounding right of way.

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## STRATEGIC GOALS



Fiscal and Resource Management



Economic Vitality



Sense of Community



Quality of Life

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## FY2018 ACCOMPLISHMENTS

- Improved the Goodyear park system by installing three new playgrounds and new ramada structural beams at Loma Linda Park.
- Replaced granite and plant/trees throughout Goodyear parks and right of ways.
- Continued to execute short-term actions items identified in the 2014 Implementation Plan for Parks, Recreation, Trails and Open Space Master Plan.
- Completed the Recreation Campus Master Plan and obtained adoption from City Council.
- Attracted 162,985 Spring Training fans.
- Over 124,000 patrons visited the Goodyear Branch Library.
- More than 30,000 patrons participated in recreation programs, over 25,000 patrons visited Loma Linda Pool, and an additional 20,000 patrons participated in art related activities.
- Added one additional summer recreation site, expanding total sites to three.
- Updated the Parks and Recreation Fee Policy and Structure.
- Kicked off the pilot program of Creative Aging with 100% satisfaction rating with over 100 adults 60 and over engaging in a quality arts program.
- Partnered with the City of Avondale to transform the Tale of Two Cities Parade and Festival into CulturePop, a community-wide block party.
- Dedicated Public Art installations for the Goodyear Branch Library-The Hangout, Estrella Regional Park-Centennial, and Light Pole Banners.

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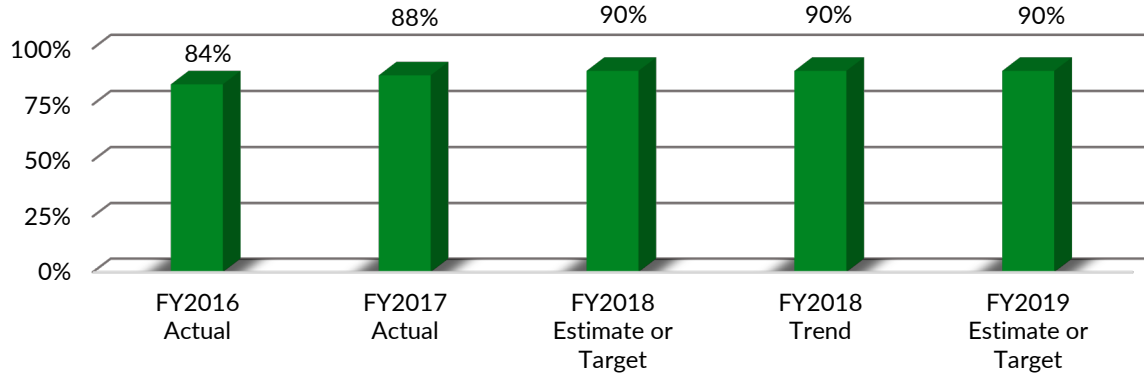
## FY2019 GOALS & OBJECTIVES

- Begin to design a new recreation facility and create additional amenities and programs to foster a healthy, quality lifestyle.
  - Increase attendance at city special events by 30%.
  - Continue the establishment of a public-private partnership for the long-term development of Wellspring Park.
  - Continue to seek opportunities for public-private partnerships targeting attraction of youth sports tourism.
  - Continue execution of the Implementation Plan for the Parks, Recreation, Trails and Open Space Master Plan.
  - Ensure completion of improvements, replacements, and renovations to existing parks, equipment, facilities, and right of way.
  - Complete the ballfield modification at Foothills Community Park to allow for adult use and construct dedicated pickleball courts at Goodyear Community Park.
  - Implement strategies to increase ballpark utilization during non-spring training months.
  - Implement the Arts and Culture annual art plan.
  - Create and implement a Park Ranger program to enhance customer service within the park system.
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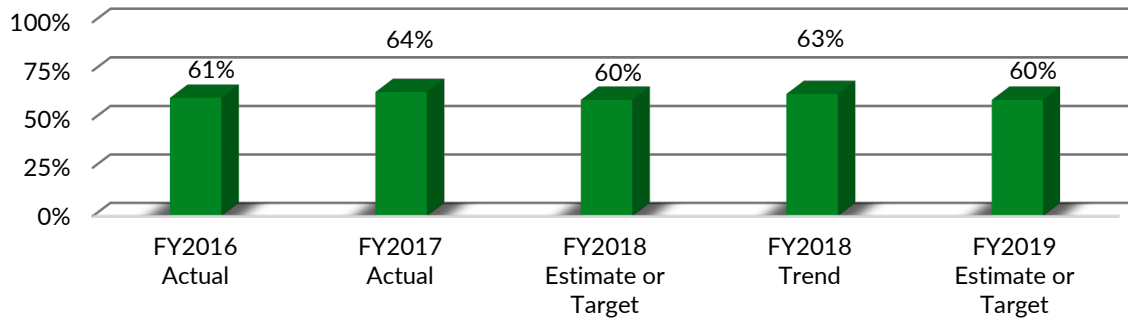


PERFORMANCE MEASURES

Ensure Park Conditions are at the Established Standard of Care



Percentage of Out of Town Spring Training Attendees



Parks Acreage Per Capita (Per 1,000 Population)	
FY2016 ACTUAL	3
FY2017 ACTUAL	3
FY2018 ESTIMATE OR TARGET	3
FY2018 TREND	3
FY2019 ESTIMATE OR TARGET	3

<b>Complete Established Right of Way Landscape Maintenance with the Utilization of the Perryville Inmate Program (Number of Completed Maintenance Cycles)</b>	
FY2016 ACTUAL	2.96
FY2017 ACTUAL	2.85
FY2018 ESTIMATE OR TARGET	3.00
FY2018 TREND	3.25
FY2019 ESTIMATE OR TARGET	3.00

<b>Receive an Above Average or Excellent Rating on Program Evaluations for Recreation Program</b>	
FY2016 ACTUAL	92%
FY2017 ACTUAL	90%
FY2018 ESTIMATE OR TARGET	92%
FY2018 TREND	92%
FY2019 ESTIMATE OR TARGET	92%

<b>Achieve an Above Average or Excellent on Program/ Event Evaluations for Arts and Culture Programs</b>	
FY2016 ACTUAL	98.5%
FY2017 ACTUAL	97.0%
FY2018 ESTIMATE OR TARGET	95.0%
FY2018 TREND	99.3%
FY2019 ESTIMATE OR TARGET	95.0%

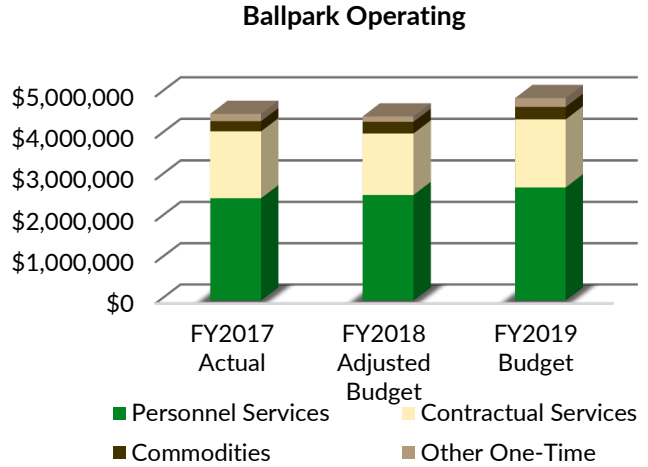
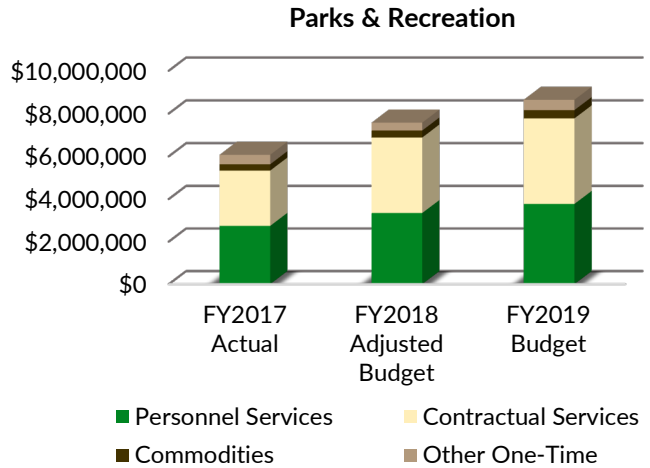
<b>Maintain or Increase Overall Satisfaction Levels of Ballpark Users (on a 5 pt. scale)</b>	
FY2016 ACTUAL	4.8
FY2017 ACTUAL	4.9
FY2018 ESTIMATE OR TARGET	4.8
FY2018 TREND	5.0
FY2019 ESTIMATE OR TARGET	4.8

**DEPARTMENT BUDGET**

The Parks & Recreation General Fund budget is \$1.1 million, or 14% higher than FY2018 adjusted budget, which reflects city budget priorities to maintain and improve parks, and provide recreational opportunities as requested by residents through the bi-annual citizen satisfaction survey. The increase in personnel services is due to citywide wage increases, the addition of a Recreation Supervisor position, and the addition of a Special Events Coordinator position, and a temporary part-time Park Ranger position. The increase in Contractual Services is due to the increase in utilities for right of way and parks, library operating cost increase, additional landscape materials to increase fertilization and weed abatement, and the addition of two new special events. The slight increase in Commodities is due to the addition of supplies for new events, pool maintenance services, and equipment for the two additional positions.

The Ballpark Operating budget is \$0.4 million, or 10% higher than FY2018 adjusted budget. This increase is due to citywide wage increases, addition of Security Services required by major league baseball, utility increases, fertility and field conditioner cost increase. One-time items include ballpark facility concrete repairs, 10 year celebration, and new mascot.

The Ballpark Capital Replacement Fund budget increased by \$1.5 million to cover expenditures that are contractually obligated by the use agreements with the two major league teams.



## EXPENDITURES

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 481,030	\$ 520,800	\$ 551,600
	Park Maintenance	2,582,736	2,482,600	2,839,200
	Right of Way Maintenance	1,122,323	1,611,200	1,726,900
	Right of Way CFD Maintenance	426,012	403,900	411,200
	Library	-	790,000	810,000
	Aquatics Facility	472,462	469,800	474,200
	Recreation Operations	837,201	1,101,800	1,602,800
	Arts & Culture	149,162	193,000	223,000
	<b>TOTAL</b>	<b>\$ 6,070,926</b>	<b>\$ 7,573,100</b>	<b>\$ 8,638,900</b>

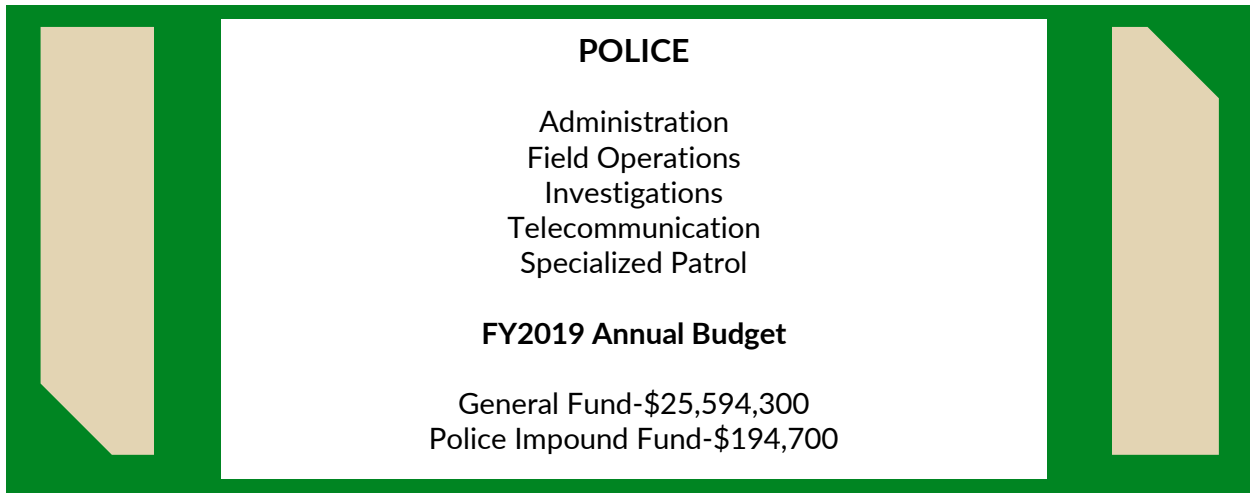
EXPENDITURES BALLPARK	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Ballpark Operations	\$ 1,388,347	\$ 1,308,000	\$ 1,469,000
	Ballpark Maintenance	3,118,316	3,135,600	3,416,600
	<b>TOTAL</b>	<b>\$ 4,506,663</b>	<b>\$ 4,443,600</b>	<b>\$ 4,885,600</b>

EXPENDITURES (OTHER FUNDS)	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Ballpark Capital Replacement	\$ 98,299	\$ 725,000	\$ 2,200,000
	Parks Asset Management Reserves	792,017	2,012,700	2,202,300
	<b>TOTAL</b>	<b>\$ 890,316</b>	<b>\$ 2,737,700</b>	<b>\$ 4,402,300</b>

<b>TOTAL EXPENDITURES</b>	<b>\$ 11,467,905</b>	<b>\$ 14,754,400</b>	<b>\$ 17,926,800</b>
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## AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	4	4.0	4.0
	Park Maintenance	14	14.0	14.0
	Park Maintenance Part-Time (FTE)		2.4	2.4
	Right of Way Maintenance	6	7.0	7.0
	Right of Way Maintenance Part-Time (FTE)		1.8	1.8
	Recreation Operations	4	6.0	7.0
	Recreation Operations Part-Time (FTE)		11.5	11.5
	Arts & Culture	1	1.0	2.0
	Arts & Culture Part-Time (FTE)		3.7	3.7
	Ballpark Operations	6	6.0	6.0
	Ballpark Operations Part-Time (FTE)		4.7	4.7
	Ballpark Maintenance	18	18.0	18.0
	Ballpark Maintenance Part-Time (FTE)		11.1	11.1
	<b>TOTAL FULL-TIME</b>	<b>53</b>	<b>56.0</b>	<b>58.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>35.2</b>	<b>35.2</b>	



## DEPARTMENT OVERVIEW

The Goodyear Police Department is a professional and progressive organization that takes great pride in providing excellent customer service to our community. Department staff realizes the importance of excellence in service provision, accountability, and quality communication with the community we serve. The Goodyear Police Department leads our profession with integrity, transparency, and strives to be a model agency in the law enforcement community.

### **Administration**

The Administration Division of the Police Department accounts for the Office of the Chief and Administrative Services functions. The Office of the Chief leads the department in policy direction and special projects, and also encompasses the Professional Standards Unit, Hiring and Recruiting, Property and Evidence, and the Public Information Officer. It also includes the Training Division, which is dedicated to maintaining and enhancing the skills of sworn officers. Administrative Services is responsible for records management, budget, planning and research, grant writing, and other areas of administrative support. Administration also includes portions of the department budget that are centrally administered for efficient operations, such as fleet, supplies, and contractual service costs.

### **Enforcement Bureau**

#### **Field Operations**

Field Operations is part of the Enforcement Bureau and consists of eight squads: two day, two swing and two night shifts plus two additional “power squads” which can be assigned to the busiest days and time of the week. There are also three non-sworn Police Assistants who respond to certain types of non-emergency calls that do not require a sworn officer. There are four Police Lieutenants and eight Police Sergeants who supervise Field Operations. Field Operations personnel provide day-to-day police services that include response to emergency and non-emergency calls for service and critical incidents, conducting preliminary investigations and evidence collection, engaging in community oriented problem solving, and crime-fighting efforts.

**Investigations**

The Criminal Investigations Division, also part of the Enforcement Bureau, is responsible for investigating all types of persons and property crimes. Division personnel provide specialized law enforcement response to assist Field Operations personnel in high risk situations. The Investigations Division is divided into six sections based on areas of responsibility: Persons Crimes Unit; Property Crimes Unit; Task Force; Crisis Services Unit; and Crime and Intelligence Analysis Unit. The mission of the Criminal Investigations Division is to identify, target, arrest, and successfully prosecute individuals involved in criminal activity as well as recover any stolen property.

**Support Services Bureau****Telecommunications**

The staff of the Telecommunications Division is part of the Support Services Bureau, and is responsible for all operations regarding 911, non-emergency phones, and the radio system. Through these operations, the operators and supervisors in the division maintain that critical link between the public and officers in the field. The communications center functions as the first point of contact in most situations, ranging from in progress violent calls and traffic accidents, to noise complaints and general information.

**Specialized Patrol**

The Specialized Patrol Division is comprised of the Traffic Unit, K9 Unit, School Resource Officers (SRO) Unit, and the Community Services Unit (CSU). As part of the Support Services Bureau, the four units within Specialized Patrol each have a specific area of focus and use specific investigative techniques as they work alongside the Enforcement Bureau to fulfill the mission of deterring crime and apprehending criminals.

The Traffic Unit encompasses both marked and unmarked patrol and motorcycle enforcement, as well as Towing Administration, which administers police programs in support of state statutes that require law enforcement to impound a motor vehicle under certain circumstances.

The K9 Unit consists of four K9/handler teams that support patrol by conducting narcotics searches, building or area searches, suspect tracks and suspect apprehensions. School Resource Officers maintain a steady presence at City of Goodyear schools, promoting a positive image of law enforcement, and keeping children safe and focused on school.

The Community Services Unit works to maintain and enhance the community through the strengthening of neighborhoods, communication, and implementing community programs. Community Services also implements and guides proactive crime prevention and community policing concepts.

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## STRATEGIC GOALS



### Quality of Life

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## FY2018 ACCOMPLISHMENTS

- Implemented a citizen online reporting system.
  - Ensured all department personnel receive yearly Arizona Peace Officer Standards and Training approved ethics training course.
  - Streamlined digital evidence management, including issuing iPhones to patrol officers and upgrading digital evidence record storage to include unlimited file size online storage. This enabled the department to move from two digital management systems to one, making processes more efficient.
  - Purchased, installed, and deployed new digital portable and vehicle radios throughout the department in accordance with the Regional Wireless Cooperative, a consortium of municipalities managing shared radio communications.
  - Created and begin staffing for a second radio dispatch channel to increase dispatcher and officer communication in the field.
  - Began implementation of the Responders Unite Autism Awareness campaign for both law enforcement and the community.
  - Facilitated sworn officer training for special response to mental health calls in the community.
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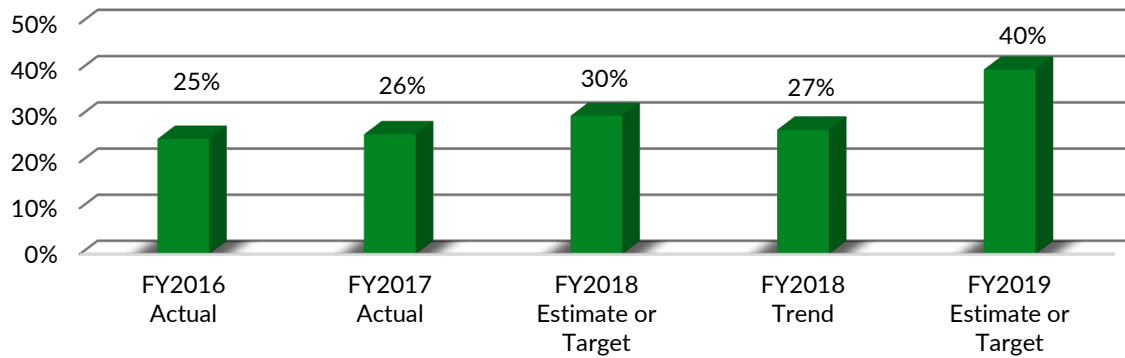
## FY2019 GOALS & OBJECTIVES

- Continued participation in the Urban Areas Security Initiatives grant program.
  - Continue implementation of the Responders Unite Autism Awareness campaign for both law enforcement and the community.
  - Create specifications for and purchase a new Command Vehicle for Police and Fire use.
  - Upgrade computer aided dispatch and law enforcement records management software to new web based platform.
  - Increase functionality of outreach of the department's Neighborhood Enforcement Team.
  - Partner with the Arizona Humane Society for initial response to calls for animal cruelty, and assistance with animal investigations calls.
  - Upgrade security systems in police facilities including additional closed circuit television cameras, enhanced physical security, enhanced electronic badging, and management systems.
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**PERFORMANCE MEASURES**

**Average Pro-Active Patrol Time Per Officer**



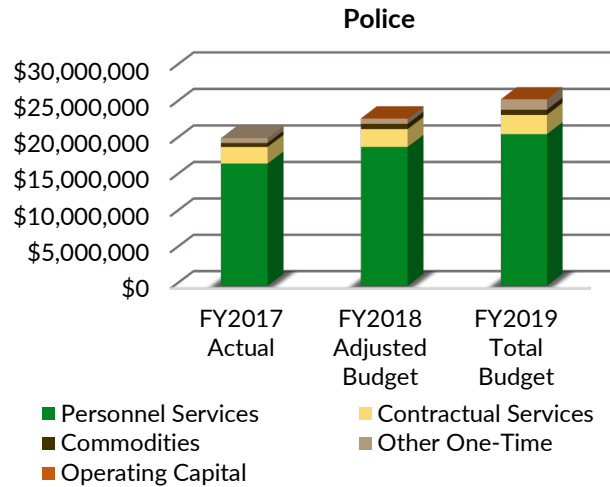
<b>Average Priority 1 Response Time (Minutes)</b>	
FY2016 ACTUAL	3:09
FY2017 ACTUAL	3:29
FY2018 ESTIMATE OR TARGET	5:00
FY2018 TREND	3:24
FY2019 ESTIMATE OR TARGET	5:00

<b>Uniform Crime Reporting-Annual Crime Rate per 1,000 Residents</b>	
FY2016 ACTUAL	25.68
FY2017 ACTUAL	32.10
FY2018 ESTIMATE OR TARGET	31.00
FY2018 TREND	29.00
FY2019 ESTIMATE OR TARGET	32.10

<b>Average Seconds to Answer 911 Line</b>	
FY2016 ACTUAL	5
FY2017 ACTUAL	5
FY2018 ESTIMATE OR TARGET	5
FY2018 TREND	5
FY2019 ESTIMATE OR TARGET	5

**DEPARTMENT BUDGET**

The Police Department General Fund budget increased \$2.6 million, or 11% from the prior year. Personnel Services increased due to citywide wage increases, and the addition of two narcotics officers, one school resource officer, and part-time funding. One-time funding increased due to \$1 million for the New World Systems Software Upgrade project, and funding for facility security upgrades. Ongoing contractual services increased for animal care and control, Sonoran Valley sheriff services, and Southwest Advocacy, and new funding was added for animal cruelty services with the Arizona Humane Society. The Telecommunications division budget decreased because large contracts for cellular service and radio communications were moved to the Administration budget.



The Impound Fund is a special revenue fund that includes expenditures associated with the operations and administration of state-mandated tow and impound of vehicles for specific offenses. The budget includes one-time funding for an automated license plate reader system.

**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 4,445,028	\$ 6,045,500	\$ 7,130,600
	Field Operations	8,330,536	8,955,300	10,144,500
	Telecommunications	2,068,231	2,520,000	2,477,200
	Community Service	1,464,484	*	*
	Investigations	2,026,429	2,383,100	2,510,800
	Specialized Patrol	1,938,885	3,076,700	3,331,200
	<b>TOTAL</b>	<b>\$ 20,273,593</b>	<b>\$ 22,980,600</b>	<b>\$ 25,594,300</b>

\*FY2018 Community Service Division became a unit within Specialized Patrol

EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Police Asset Management	\$ 112,439	\$ 2,113,400	\$ -
	Officer Safety Equipment	53,625	-	-
	Police Impound Fund	140,505	182,400	194,700
	<b>TOTAL</b>	<b>\$ 306,569</b>	<b>\$ 2,295,800</b>	<b>\$ 194,700</b>

<b>TOTAL EXPENDITURES</b>	<b>\$ 20,580,162</b>	<b>\$ 25,276,400</b>	<b>\$ 25,789,000</b>
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#### AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	2017 Actual	2018 Estimate	2019 Budget
	Administration	18	22.0	22.0
	Impound	1	1.0	1.0
	Field Operations	66	71.0	71.0
	Telecommunications	18	20.0	20.0
	Community Services	10	-	-
	Investigations	17	17.0	17.0
	Specialized Patrol	11	19.0	22.0
	<b>TOTAL FULL-TIME</b>	<b>141</b>	<b>150.0</b>	<b>153.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>-</b>	<b>-</b>	

PUBLIC WORKS	
Administration	Water
Fleet & Equipment Management	Wastewater
Facilities Management	Sanitation
Program Management	
<b>FY2019 Annual Budget</b>	
General Fund-\$3,888,200	
Water Enterprise Fund-\$8,126,500	
Wastewater Enterprise Fund-\$5,672,900	
Sanitation Enterprise Fund-\$7,381,000	

**DEPARTMENT OVERVIEW**

The Public Works Department manages water and wastewater service for areas of the city south of Interstate 10, water resources and conservation initiatives, residential trash/bulk collection and recycling, stormwater, and vehicle and facility maintenance.

**Administration**

The Administration Division provides managerial oversight to all of Public Works' divisions in maintaining the city's infrastructure. This division also works with multiple agencies and stakeholders to develop cost-effective, innovative processes that aid in the delivery of essential resources and services that enhance the quality of life for Goodyear citizens and visitors.

**Fleet and Equipment Management**

The Fleet and Equipment Management Division manages all aspects of forecasting, budgeting, and executing a comprehensive asset management and maintenance program for city fleet vehicles and rolling stock equipment for all departments including Public Safety (Police and Fire). Division responsibilities include customer service, in-house technical and mechanic services, vehicle and equipment specifications, management of service and commodity contracts, preventative and reactive maintenance and regulatory compliance requirements for fleet operations, fueling, emissions, and safety.

**Facilities Management**

The Facilities Management Division manages all aspects of delivering a facility maintenance program for city facilities and related equipment and systems, and property management services. Examples of services and systems include custodial, landscaping, cooling and heating systems, plumbing, pest control, small facility improvement projects and handling of special requests. Division responsibilities include customer service, in-house technical services as well as oversight of contracted services and commodity contracts, and preventative and reactive maintenance for specialized systems such as fire life safety, elevators, and backflow devices.

### Program Management

The Program Management Division is responsible for managing programs that protect and enhance the public health and environment in the areas of environmental quality, pretreatment, stormwater, and engineering support of development and capital projects, in conformance with ADEQ and EPA regulations.

### Water

The Water Services Division manages, protects, and ensures the city's water resources portfolio to efficiently and effectively provide the needed water supplies for not only the existing and committed development but also future projected growth and development. This includes the production and delivery of excellent water to our customers to protect public health, support the economy, protect life and property from the threat of fire, and contribute to the overall quality of life.

### Wastewater

The Wastewater Services Division ensures environmentally sensitive wastewater collection, treatment, and reuse. Wastewater is treated to a level that can be safely recharged (allowed to percolate down into the water table). Cleaned recharged water has the potential to improve the groundwater quality and is a renewable resource for future recovery.

### Sanitation

The Sanitation Division performs the essential tasks of bulk collections, mandated sanitary inspections and enhanced recycling through public education and oversight of the contracted residential container refuse/recycling collections. The division also manages the distribution and replacement of refuse and recycling containers for residents. The division also coordinates and administers special events such as the annual Household Hazardous Waste Collection event.

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## STRATEGIC GOALS



Economic Vitality



Sense of Community



Quality of Life

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## FY2018 ACCOMPLISHMENTS

- Implemented improvements in internal processes that included workflows in purchasing, facility requests and management of information in safety-related programs.
- Staff continued the implementation of improvements to water and wastewater infrastructure as part of a 5-year program to be completed in 2021.
- Developed a strategy for sanitation services. This program will continue the use of a contractor for residential services.

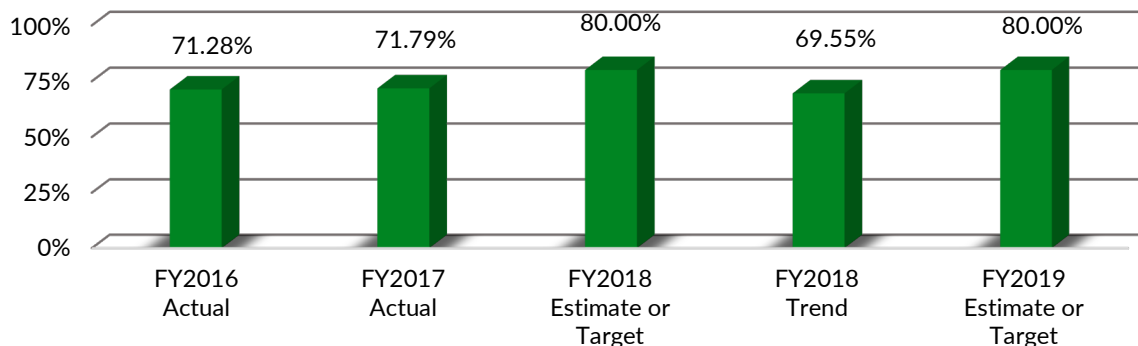
- Implemented the first phase of improvements in the development of a robust Supervisory Control and Data Acquisition (SCADA) infrastructure.
- Launched the first phase of the Computerized Maintenance Management System (CMMS).
- Completed the design and started construction of Phase I of the Goodyear Water Reclamation Facility expansion.
- Completed a 2-year program, working with the citizen’s Water Conservation Committee, resulting in a 5-year recommendation plan.
- Implemented new workflows to better manage water resources allocated to development.
- Revised agreements with adjacent water providers in order to increase available water resources to the city.
- Designed and started construction of new wells.

**FY2019 GOALS & OBJECTIVES**

- Seek and implement process improvements throughout the Public Works organization.
- Complete the design of the Goodyear Water Treatment Facility.
- Complete the construction of three new wells.
- Meet schedule for infrastructure improvement projects.
- Complete the expansion of the Goodyear Water Reclamation Facility.
- Advertise and select new contractor for residential trash collection.
- Meet regulatory requirements for structure in the pretreatment and stormwater programs.
- Update the 2008 Water Conservation and Curtailment Plan.
- Complete additional agreements with Salt River Project (SRP) for recharge and recovery.
- Prepare a 10-year Facilities Asset Replacement Plan and submit for consideration in the FY2020 budget.
- Implement city fleet replacement guidelines.
- Continue to advance clean air initiatives within the fleet by increasing the number of alternative fuel vehicles.

**PERFORMANCE MEASURES**

**Monthly Max Day for Rolling 7 Day Average Demand as a Percentage of Total Physical Water Production Capacity**



Percentage of Bulk Waste Service Completed on each Scheduled Day	
FY2016 ACTUAL	100%
FY2017 ACTUAL	100%
FY2018 ESTIMATE OR TARGET	100%
FY2018 TREND	100%
FY2019 ESTIMATE OR TARGET	100%

Fleet Availability Rate for Public Safety Vehicles	
FY2016 ACTUAL	94%
FY2017 ACTUAL	95%
FY2018 ESTIMATE OR TARGET	95%
FY2018 TREND	94%
FY2019 ESTIMATE OR TARGET	95%

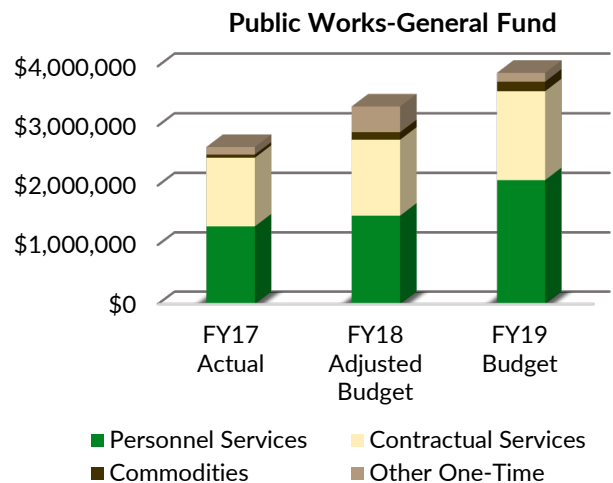
Fleet Availability Rate for Non-Public Safety Vehicles	
FY2016 ACTUAL	95%
FY2017 ACTUAL	96%
FY2018 ESTIMATE OR TARGET	95%
FY2018 TREND	96%
FY2019 ESTIMATE OR TARGET	95%

**DEPARTMENT BUDGET**

**GENERAL FUND**

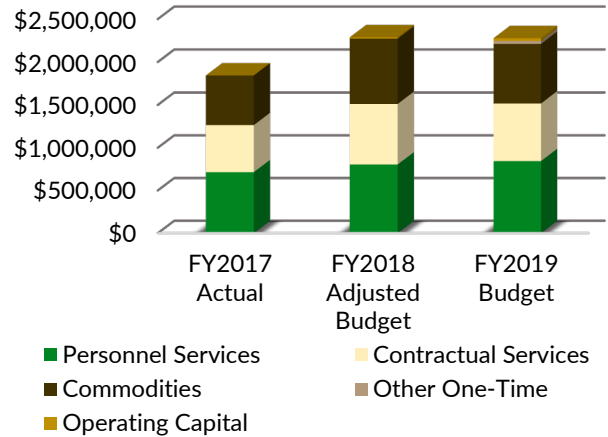
The Public Works General Fund budget that supports the Administration, Facilities Management and Program Management is 17% higher than prior year. Facilities Management division increased 14% due to the addition of one Facilities Maintenance Worker II position and one Facilities Supervisor position. A Stormwater Inspector position was also added to the Program Management division.

The department also received one-time funding of \$104,400 for improvement of facilities services, \$55,000 for bi-annual generator maintenance, \$10,000 for Bay Door & Gate Preventative Maintenance Program, \$126,000 for a temporary Facilities Contract Coordinator.



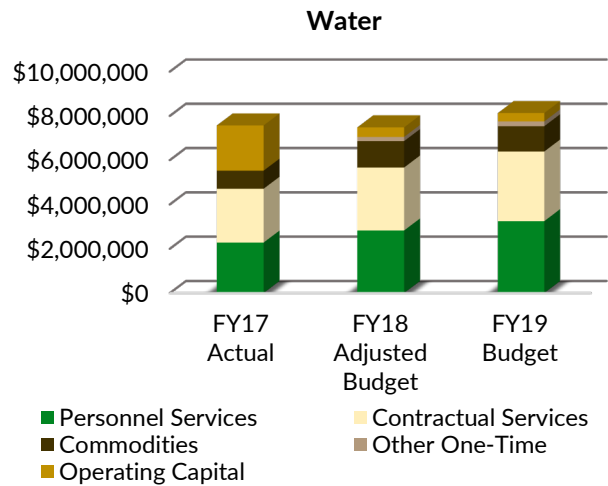
**FLEET**

In FY2019, the budget for Fleet has moved to the General Fund. Through interdepartmental credits, departments will now be charged for fleet’s supplies and services and will offset Fleet’s budget. Therefore, there will not be a budgetary impact on the General Fund, with the exception of one-time funding for \$34,600 to build a new electric vehicle charging station at city hall.



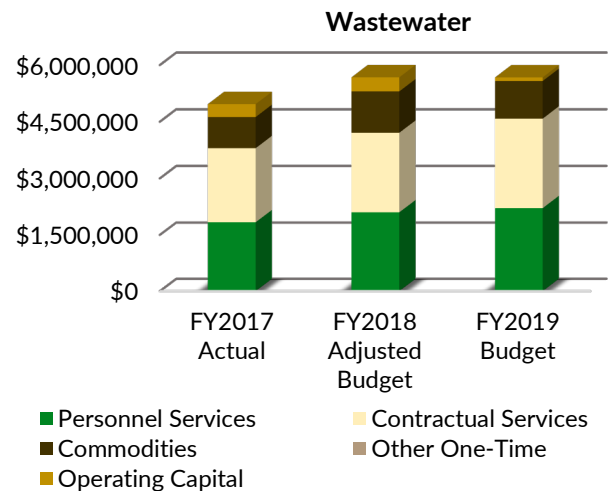
**WATER**

The Water Fund increased 9% primarily in Water Production due the addition of one Utility Technician I position, bulk water purchases and operating and maintenance cost for the expansion of Well Site 12. In addition, one-time funding was added to the Water Maintenance division of \$140,000 for SCADA Microwave Radios/Hubs installation.



**WASTEWATER**

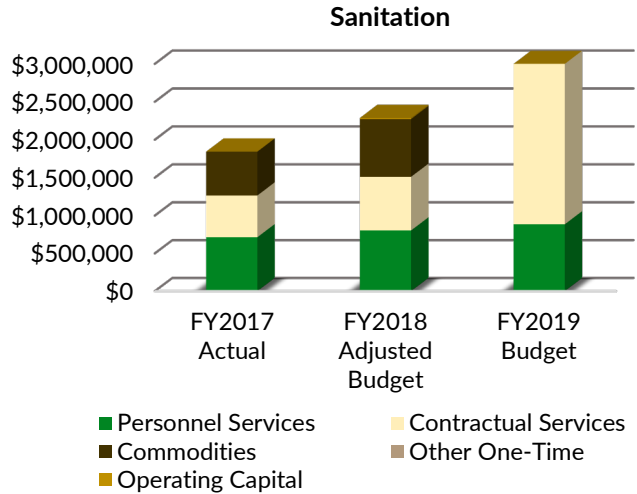
The Wastewater Fund stayed relatively the same as prior year due to a reduction of \$370,500 in Administration division as a result of one-time funding budgeted in the prior year in commodities and capital outlay and off set by operating contractals.





**SANITATION**

The Sanitation budget increased by 10% due to the addition of a Bulk Sanitation Crew, which consists of two positions, a Sanitation Worker I and Sanitation Worker II, and one-time funding of \$331,400 for a tractor and a rear loader.



**FLEET ASSET MANAGEMENT RESERVE**

The Fleet Asset Management Reserve budget increased by 81% due to a \$1.4 million carryover for the purchase of three pumper trucks and \$1.4 million for a fire ladder truck.

**EXPENDITURES**

EXPENDITURES GENERAL FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 436,209	\$ 501,800	\$ 518,800
	Facilities Management	1,953,953	2,524,900	2,887,200
	Program Management	253,930	296,900	447,600
	<b>TOTAL</b>	<b>\$ 2,644,092</b>	<b>\$ 3,323,600</b>	<b>\$ 3,853,600</b>

EXPENDITURES FLEET	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Fleet and Equipment Managements	\$ 1,843,009	\$ 2,287,000	\$ 2,242,000
	Interdepartmental Credits	-	-	(2,207,400)
<b>TOTAL</b>	<b>\$ 1,843,009</b>	<b>\$ 2,287,000</b>	<b>\$ 34,600</b>	

EXPENDITURES WATER ENTERPRISE FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 775,960	\$ 943,900	\$ 782,600
	Water Distribution	1,289,402	1,843,300	1,785,400
	Water Production	2,979,403	3,134,500	3,690,400
	Water Resources	2,157,767	853,400	880,300
	Water Maintenance	362,864	405,400	683,700
	Program Management	-	298,800	304,100
<b>TOTAL</b>	<b>\$ 7,565,396</b>	<b>\$ 7,479,300</b>	<b>\$ 8,126,500</b>	

EXPENDITURES WASTEWATER ENTERPRISE FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 762,407	\$ 920,100	\$ 549,600
	Collection Systems	988,305	1,179,300	1,292,800
	Reclamation	685,462	777,600	871,100
	Corgett WWTP	316,607	342,200	610,900
	Goodyear WRF	1,342,761	1,241,500	1,170,300
	Rainbow Valley WRF	266,977	397,100	332,700
	Wastewater Maintenance	214,925	287,300	290,300
	Program Management	387,997	529,200	555,200
<b>TOTAL</b>	<b>\$ 4,965,441</b>	<b>\$ 5,674,300</b>	<b>\$ 5,672,900</b>	

EXPENDITURES SANITATION ENTERPRISE FUND	Division	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Administration	\$ 5,378,034	\$ 6,308,800	\$ 7,040,100
	Container Maintenance	576,019	402,400	340,900
<b>TOTAL</b>	<b>\$ 5,954,053</b>	<b>\$ 6,711,200</b>	<b>\$ 7,381,000</b>	

EXPENDITURES OTHER FUNDS	Fund	FY2017 Actual	FY2018 Adjusted Budget	FY2019 Budget
	Fleet Asset Management Reserve	\$ 584,807	\$ 2,604,900	\$ 4,704,600
<b>TOTAL</b>	<b>\$ 584,807</b>	<b>\$ 2,604,900</b>	<b>\$ 4,704,600</b>	

<b>TOTAL EXPENDITURES</b>	<b>\$ 23,556,798</b>	<b>\$ 28,080,300</b>	<b>\$ 23,556,798</b>
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## AUTHORIZED PERSONNEL

AUTHORIZED PERSONNEL	Division	FY2017 Actual	FY2018 Estimate	FY2019 Budget
	Administration	4	4.0	5.0
	Administration Part-Time (FTE)		2.0	2.0
	Facilities Management	9	9.0	12.0
	Program Management	5	5.0	6.0
	Fleet and Equipment Management	7	7.0	7.0
	Sanitation	7	7.0	9.0
	Water Administration	3	3.0	2.0
	Water Distribution	9	10.0	10.0
	Water Production	7	7.0	9.0
	Water Maintenance	5	5.0	5.0
	Water Resources	3	3.0	3.0
	Wastewater Administration	1	1.0	1.0
	Wastewater Collection	6	6.0	6.0
	Wastewater Reclamation	8	9.0	10.0
	Wastewater Maintenance	2	2.0	2.0
	<b>TOTAL FULL-TIME</b>	<b>76</b>	<b>78.0</b>	<b>87.0</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>N/A</b>	<b>2.0</b>	<b>2.0</b>	

## CAPITAL IMPROVEMENT PROGRAM (CIP)

The City of Goodyear's five-year FY2019-2023 Capital Improvement Program (CIP) plans for the acquisition and maintenance of capital assets. Projects included in the plan are one-time projects of significant value, generally over \$50,000 that increase capital assets, or major maintenance that extends the life of capital assets by at least five years. Projects are categorized by programs that include: Arts and Parks, Facilities and Technology, Streets, Water, and Wastewater.

The CIP is updated annually to ensure it addresses new and changing priorities within the city. This year, the city shifted from a published ten-year to a five-year plan, because the published plan includes only funded projects and several of the funding sources are forecasted for only five years. While not included in the CIP, projects in years six through ten are identified, and included in the city's updated master plans and Infrastructure Improvements Plan.

Additionally, for the FY2019-2023 process an extra emphasis was added to produce detailed project scopes, better cost estimates, and improved timelines for projects in the first five years. This is a significant undertaking and a decision was made to work first on projects already underway, time sensitive, and other critical projects requiring activity in FY2019. The overall goal is to develop a full five-year CIP that is 100% deliverable on time and within budget in adopting the FY2020-2024 CIP.

In addition to identifying capital projects needed, the Capital Improvement Program (CIP) includes a financial plan to support and finance Goodyear's present and future infrastructure needs. The CIP outlines project costs, funding sources, and estimated future operating costs associated with each project. The CIP is the result of a budgeting process designed to identify and allocate resources to projects when needed, and to ensure that the city will have the funds to pay for and maintain them. The CIP is updated each year to incorporate new funding information, and to ensure it is aligned with City Council priorities included in the City of Goodyear Strategic Plan.

### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM (CIP)

CIP projects are designed to prevent the deterioration of the city's existing infrastructure, and respond to and anticipate future growth. In order to meet the future needs of the community, it is necessary to plan for capital improvements in advance along with future operating costs. The City of Goodyear accomplishes this by preparing a five-year plan that includes an operating cost set-aside. The plan is dynamic and updated from year to year to meet and adapt to the future needs of the city.

The city expends a great deal of effort reviewing and updating this plan to ensure not only that critical needs are being met, but also that the cost, scope, and timing of projects are coordinated. The effective use of the CIP process provides for project identification, planning, evaluation, scope definition, public discussion, cost estimating, and financial planning.

The first year of the FY2019-2023 plan is adopted by Council as part of the FY2019 Budget. The total for the five-year plan is \$330 million. The adopted FY2019 CIP budget for new funding of projects is \$158.5 million; consisting of \$48.9 million in non-utility capital improvements and \$109.6 million in utility capital improvements. Carryovers from prior year projects are an additional \$84.3 million for a total FY2019 CIP budget of \$242.8 million. The program planning takes into

consideration known capital improvement needs, while utilizing available revenue sources to meet those needs. Only fundable projects are included in the 5-year Capital Improvement Plan.

In preparing the FY2019-2023 CIP, projects in the five-year plan have been prioritized based on an analysis of existing infrastructure inventory, forecast for future service demand, existing obligations, and availability of funding. Resources for the CIP are generated from voter authorized bonds, development impact fees, one-time general funds, grants, or user fee revenue or revenue bonds from municipal utilities.

**TYPES OF CAPITAL IMPROVEMENT PROJECTS**

**Non-Utility CIP**

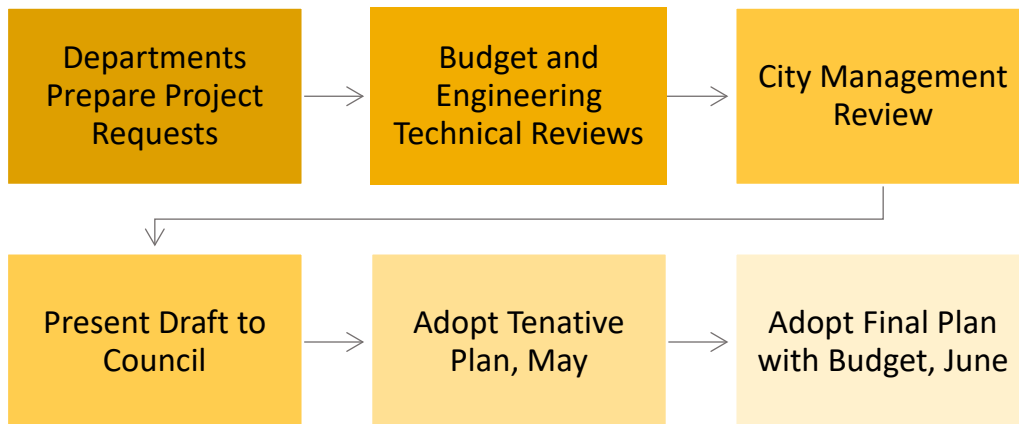
The Non-Utility CIP provides for improvements and/or construction of the city’s street system; parks and recreational facilities; libraries; police and fire protection facilities and equipment; other city owned facilities and economic incentives. Development impact fees, one-time General Funds and General Obligation (G.O.) Bonds are the primary funding mechanism for these capital improvements.

**Utility CIP**

The CIP for the utility operations consists of improvements to and/or construction of water and wastewater systems. These projects are funded primarily with development impact fees, enterprise revenues and the issuance of debt such as revenue bonds. A five-year rate plan supports the enterprise revenue and bonded debt portions of the program.

**PLANNING FOR CAPITAL IMPROVEMENT PROJECTS**

CIP Planning occurs at various levels. Staff works continuously to maintain an evolving capital plan. Requests are submitted through a CIP database with detailed information about the project. All information included in this form is important, as it assists with all phases of review of the request such as scope, costs, justification, ongoing operating costs, and the focus areas of the City of Goodyear Strategic Plan. Once these projects are submitted, the next process is a technical review of the project requests with the Engineering Department and Budget and Research.



In this step, CIP project request submissions are reviewed for completeness and alignment with the City of Goodyear Strategic Plan and other capital plans. A report is prepared showing projects with no proposed changes, projects with proposed changes including new projects, or changes due to statutory requirements. Engineering project managers review each project to ensure that projects costs are estimated consistent with the describe scope.

City Management reviews the proposed CIP and prioritizes the projects. They may make additional project changes, add new projects, or request further analysis.

The City Council annually reviews multi-year plans for water, sewer, streets, parks, major facilities, equipment, and technology. City Council's strategic goals and financial policies provide the parameters for development of the annual capital plan. The Council reviews annual improvements based on community feedback, and considers the impact of increased debt on the city's overall tax rate. The Council approves yearly CIP allocations, and adopts the annual tax rate and utility rates to support proposed debt payments.

The following information is included on each project request submitted:

- Project name
- Source explanation
- Project start date
- Project completion date
- Location of the project
- Project manager/owner
- Brief description
- Project scope
- Timelines and cost estimates by project phase as land, design, construction, art, or furniture, fixtures, and equipment
- Revenue sources such as IGA's, grants, contributions, bonds, and operating revenues
- Projected accomplishments or benefits in line with master plans or city strategic goals
- Operating and maintenance costs

The capital planning process not only provides an orderly and routine method for planning and financing of capital improvements, but the process also makes capital expenditures more responsive to community needs by informing and involving the public. By prioritizing projects according to criteria that are grounded in the city's mission and plans, the CIP process also creates a more understandable and defensible investment in the decision making process, improves linkages between capital investments, and the city's long-term vision and goals, and builds citizen confidence by making more efficient use of city resources. Existing projects are reviewed annually to monitor their progress. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

## ON-GOING OPERATING IMPACTS

The city's CIP has a direct effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, annual debt service payments are required.

Although the CIP is prepared separately from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted through a carryover process each year until the project is completed. In the year the new project is to open for operations, the operating costs are addressed as part of the operating budget supplemental process. The city takes a proactive approach to ensure funds will be available to pay for the new General Fund project operating costs by implementing an operating cost set-aside for General Fund. For enterprise funds, planning for capital projects operating costs is an element of the multi-year rate plans. The set-aside concept protects future ongoing General Fund budget capacity by diverting the use of current ongoing revenues to one-time costs, so that those one-time items can be eliminated once the new operating costs materialize.

Most new CIP projects have ongoing expenses for routine maintenance and operation of facilities and equipment including utilities, staffing, repair and maintenance and fuel for heavy equipment. The costs of future operations and maintenance for new CIP projects are estimated based on past expenditures and anticipated increase in materials, labor and other related costs. Departments are asked to identify new operating costs if projected to be greater than \$10,000. Below are several expense categories that are considered when developing operating cost estimates for a CIP project:

- Staffing—the estimated salary and benefits
- Supplies/Contracts—professional services, supplies and postage
- Utilities—based on facility size, hours of operation and types of systems used, number of staff and customers frequenting the facility
- Building Maintenance—personnel and equipment costs including electrical, plumbing, carpentry, painting, service vehicles, supplies and custodial services
- Equipment Maintenance—specialized equipment, maintenance and repairs
- Insurance: Fire and Liability—personnel and property
- Electrical—maintain security and electronic systems
- Information Technology—cost of new or replacement equipment
- Vehicles—purchase cost, annual replacement, repairs and maintenance, and fuel
- Landscape—maintenance, water rate, right-of-way costs
- Water—water usage based on prior size and costs
- Refuse—costs to provide trash services based on use

Operating costs are carefully considered in deciding which projects move forward in the CIP. The budget process, including multi-year fund forecasts, ensures the city's operating budget is able to absorb the additional costs. City Council will carefully stagger capital projects so the operating impacts are manageable.

The FY2019 operating budget includes a supplemental to add \$1.6 million ongoing costs for 14 firefighter positions and \$1.9 million one-time costs for equipment, hiring, and training costs in anticipation of the Estrella Mountain Ranch fire station opening in the 2<sup>nd</sup> quarter of FY2020.

As shown in the table below, there are a number of projects in the CIP that will require substantial operating funds and have a significant impact on the operating budget. Only the first year amounts are shown below. The ongoing portions in subsequent years are incorporated into the five-year fund forecasts.

<b>CIP ANTICIPATED OPERATING COSTS IN EXCESS OF \$10,000</b>				
<b>Project Name</b>	<b>Operating Costs Anticipated FY2020</b>	<b>Operating Costs Anticipated FY2021</b>	<b>Operating Costs Anticipated FY2022</b>	<b>Operating Costs Anticipated FY2023</b>
Recreation Center	\$ -	\$ 871,100	\$ -	\$ -
Community Aquatic Facility	-	799,400	-	-
Central Goodyear 30-Acre Park	-	651,200	-	-
Police Operations Building Phase II	-	-	76,000	-
West Goodyear Fire Station	-	2,029,800	-	-
<b>Non-Utility Projects</b>	<b>\$ -</b>	<b>\$ 4,351,500</b>	<b>\$ 76,000</b>	<b>\$ -</b>
Site 12-Improvements and Increased Capacity	\$ 1,161,800	\$ -	\$ -	\$ -
Surface Water Treatment	-	-	2,789,900	-
Goodyear WRF Expansion 6 to 8 MGD	221,800	-	-	-
<b>Utility Projects</b>	<b>\$ 1,383,600</b>	<b>\$ -</b>	<b>\$ 2,789,900</b>	<b>\$ -</b>
<b>Total Anticipated Operating Costs</b>	<b>\$ 1,383,600</b>	<b>\$ 4,351,500</b>	<b>\$ 2,865,900</b>	<b>\$ -</b>



## MULTI-YEAR PLAN REVIEW PROCESS

The CIP brings together projects and needs identified through several capital planning processes. Master plans, citizen's requests, safety needs, planned rehabilitation cycles and repair and maintenance schedules are projects that are proposed for funding.

The City of Goodyear recently updated the city's General Plan and several Master Plans to meet the needs of the community at large. These plans provide the foundation for both short-term and long-range planning of land use and infrastructure needs. They provide project priorities, timing and implementation strategies. Planning is critical to ensure a sustainable future for the City of Goodyear.

Planning efforts such as those encompassed by the city's General Plan and various Master Plans provide the city with an important planning tool.

## GOODYEAR 2025 GENERAL PLAN

The General Plan is the community's vision for the growth and development in Goodyear. It was created by the community and approved by the voters of Goodyear on November 4, 2014. The purpose of the General Plan is to guide decision making in the community in order to ensure that we are growing according to our shared vision and strategy:

- Strategy 1: Create Attractive Places and Diverse Destinations
- Strategy 2: Develop a Physically and Socially Connected Community
- Strategy 3: Expand the Parks, Open Space, Trails, and Recreation System
- Strategy 4: Cultivate Art and Culture
- Strategy 5: Advance Economic Opportunity
- Strategy 6: Protect and Utilize our Assets
- Strategy 7: Maximize Partnerships and Collaboration
- Strategy 8: Provide Opportunities for Living a Healthy Lifestyle
- Strategy 9: Foster a Sustainable Economy and Community

The city is required by Arizona Revised Statutes to update the General Plan at least once every ten years. The Goodyear 2025 General Plan update started in October 2012 and was completed in the fall of 2014. The update revisited the elements contained in the previous General Plan, and added a number of new elements which are required now that the city's population exceeds 50,000.

## FACILITY MASTER PLAN

Employing a twenty year planning horizon, the citywide Facilities Master Plan was developed to ensure that the short and long-term needs of the city are met, through responsible planning and prioritization of facility projects. As facility needs continue to evolve, periodic reviews of the master plan will move projects identified to the city's proposed CIP. Projects identified within the current CIP include the Police Operations Phase II Building and the renovation of various facilities.

## **PARKS AND RECREATION MASTER PLAN**

The purpose of the Parks, Recreation, Trails and Open Space Master Plan is to offer strategies and operational policies that provide guidance and direction in the development and preservation of parks and recreation facilities. This comprehensive plan was adopted by City Council (July 2014) and was developed through a highly interactive process involving public forums, stakeholder meetings, surveys, site evaluations, benchmarks to like communities and meetings with the Parks and Recreation Advisory Commission as well as the General Plan Committee.

The plan is focused on the city's commitment to providing high-quality parks, trails, facilities and recreational opportunities that continue to meet the needs of residents, while contributing to the economic well-being of the city.

## **TRANSPORTATION MASTER PLAN**

The Transportation Master Plan is the city's plan for maintaining and enhancing its transportation system. The plan addresses all transportation modes in the city – vehicular, non-motorized, and transit and provides the city with direction on specific improvements to enhance the ability of residents and visitors to navigate the community. The public will benefit from the systematic planning of transportation to ensure that the short-term and long-term needs of the city are met through responsible planning and prioritization of transportation projects.

## **INTEGRATED WATER MASTER PLAN (IWMP)**

The Integrated Water Master Plan (IWMP) is a composition of four master plans that include the 1) Water Resources Master Plan; 2) Water System Master Plan; 3) Wastewater System Master Plan; and 4) the Reclaimed Water Master Plan. This plan looks at critical components of growth, desired levels of services, and the capital assets as a whole in meeting the needs of the service areas. The IWMP is the first plan needed in a linear progression of plans towards the development of a sound Capital Improvement Plan (CIP), an Infrastructure Improvement Plan (IIP), and the setting of development impact fees. The Capital Improvement Plan will be integral along with the annual costs of services to determine utility rates each year. The 2016 IWMP produced a new 5-year CIP which looked at existing customers and improving upon the level of services. A new IIP is currently underway that will use the IWMP information to update existing development impact fees and if needed, develop new ones. The IWMP also determines the challenges of resources needed for long range planning. For example, the 100-year assured water supplies where new water resources are needed, where they can be secured and acquired, and what the costs are associated with the infrastructure to move it to the city. The planning horizons for the IWMP were 2015 (current state), 2020, 2025, and build-out.

## **WATER & WASTEWATER INFRASTRUCTURE IMPROVEMENT PROGRAM**

In October of 2015, City Council approved a new 5-year Water & Wastewater rate plan that will support the improvement of the utility infrastructure throughout the city. The new rate schedule was effective on January 1, 2016. These improvements will assure the safety and reliability of service for our current residents by funding projects that include re-drilling of wells, rehabilitation of pump stations, major equipment replacements in water and wastewater delivery and treatment facilities, and upgrades in technology. The projects were identified in the first phase of the Integrated Water Master Plan and are planned to be completed over the next five years. The

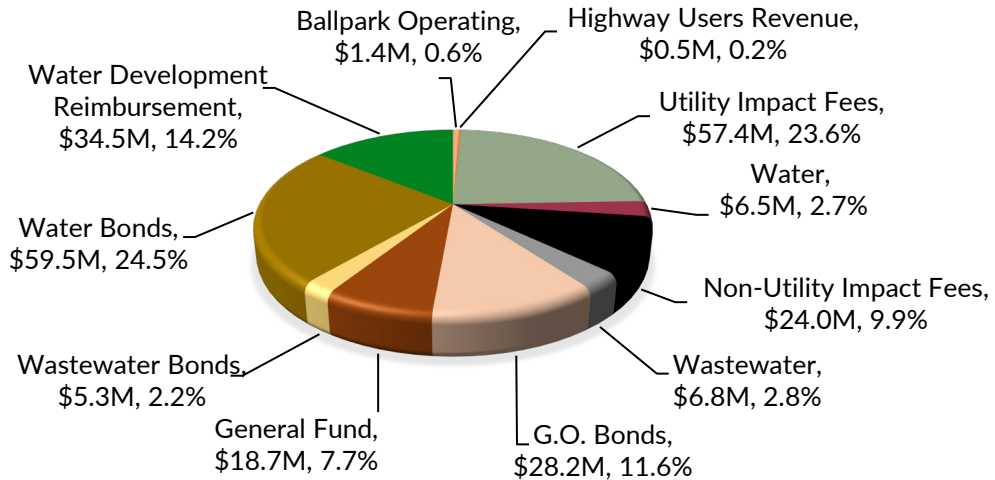
community vision is to create a highly desirable and sustainable place for all to live, work, visit, and play.

**FUNDING CAPITAL IMPROVEMENT PROJECTS**

Projects included in the CIP form the basis for appropriations in the FY2019 budget. The first year of the plan is the only year appropriated by City Council. The remaining four years serve as a guide for planning purposes and are subject to review on an annual basis. Funding is not guaranteed to occur in the year planned. The final decision to fund a project is made by the Council during the annual budget process.

The major sources of financing are \$243 million for capital improvement projects in the upcoming year are:

**CURRENT YEAR PLAN FUNDING SOURCE  
\$242.8M**



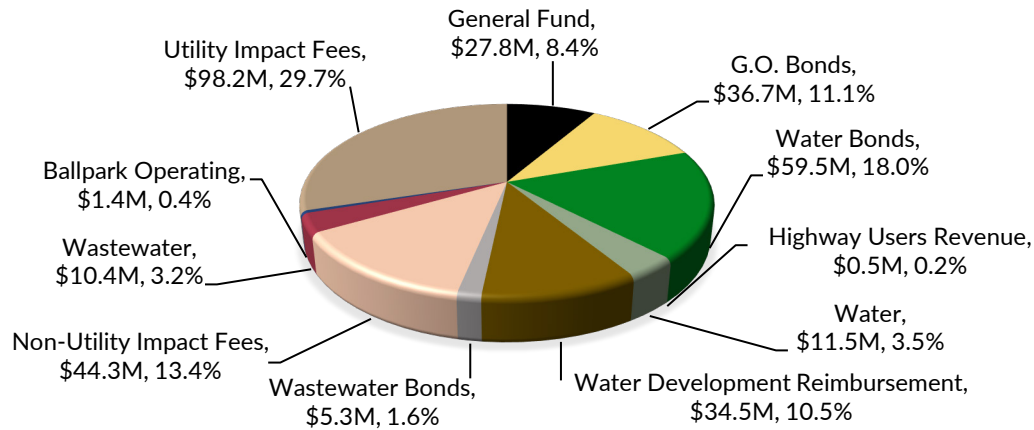
\*This includes amounts carried over from projects not completed in prior year.

## MAJOR SOURCES OF FINANCING

The five-year CIP totals \$330,124,000

CIP FIVE YEAR PLAN FUNDING SOURCES					
Fund Type	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23
General Fund	\$ 18,735,700	\$ 2,913,500	\$ 6,152,700	\$ -	\$ -
Ballpark Operations	1,410,000	-	-	-	-
Highway User Revenue	467,300	-	-	-	-
Water Enterprise	6,522,500	2,837,500	665,700	699,000	734,000
Wastewater Enterprise	6,802,100	3,567,600	-	-	-
G.O. Bonds	28,190,500	8,500,600	-	-	-
Water Bonds	59,496,100	-	-	-	-
Developer Reimbursement	34,459,300	-	-	-	-
Wastewater Bonds	5,300,000	-	-	-	-
Fire Impact Fees	7,103,100	427,600	608,800	801,800	1,072,100
Library Impact Fees	45,900	-	-	-	-
Park & Rec. Impact Fees	14,343,400	512,900	748,700	998,800	632,200
Police Impact Fees	3,300	5,043,600	800	7,500	800
Streets Impact Fees	2,471,700	2,972,700	6,573,500	37,500	3,700
Water Impact Fees	48,454,900	8,546,900	8,410,300	8,474,700	8,687,400
Wastewater Impact Fees	9,001,800	2,125,700	2,341,700	1,870,900	345,200
<b>TOTAL</b>	<b>\$ 242,807,600</b>	<b>\$ 37,448,600</b>	<b>\$ 25,502,200</b>	<b>\$ 12,890,200</b>	<b>\$ 11,475,400</b>

### 5 YEAR PLAN FUNDING SOURCES \$330.1M



#### SOURCES OF FUNDING FOR CIP

A brief description of the major types of funding used for capital projects is presented below. Projects that do not have a funding source are classified as unfunded city capital projects. These projects are evaluated annually to address changes in funding, as estimates are revised and changes in priorities for the city. Unfunded projects are not included in the published 5-year CIP. A project is unfunded if it does not have another funding source such as future anticipated bonds, development impact fee revenues or cannot be funded within long-range fund forecasts.

**Developer Contributions**—Developers may provide the city with funding in advance or on a reimbursement basis as part of a development requirement or to advance infrastructure. Contributions are collected to ensure that infrastructure and community facilities support the needs of our growing community.

**Development Impact Fees**—Development Impact Fees were adopted by the City Council beginning in 1986, which required new development to pay its proportionate share of the costs associated with providing necessary public infrastructure. These fees provide capital revenues to pay for infrastructure demands placed on the city by new development. State law restricts these fees. The Infrastructure Improvement Plan (IIP) as adopted by Council became effective August 1, 2014. The city will update the plan in FY2019.

The city currently has six Development Impact Fee categories. They include:

- Streets—Components for the arterial street improvements, regional transportation improvements, and traffic signals
- Police—Police Stations and Apparatus
- Fire—Fire Stations and Apparatus
- Parks and Recreation—Components for community parks
- Wastewater—Components for treatment projects, collection projects, and equipment.
- Water—Components for water development and water resource projects, support facilities, and equipment

The state requires studies and audits which are also funded from these fees.

**Grants**–Grant funding is a contribution from one government unit or funding source to another. The contribution is usually made to support a specified program, but may be for more general purposes.

**General Obligation (G.O.) Bonds**–G.O. Bonds require voter approval and finance a variety of public capital projects. These bonds are a common method used to raise revenues for large-scale city projects.

**Revenue Bonds**–Revenue bonds can be issued for utility and street operations to support major capital improvements. These bonds are not secured by general taxing authority. Backing comes from specific revenues earmarked for their operations. Bond proceeds to support large water and wastewater utility projects are repaid from utility rate revenue. The city can also use Highway User Revenue Fund (HURF) revenue allocation to pay debt service on street revenue bonds. The city does not have HURF backed bonds.

**Public Improvement Corporation (PIC) Bonds**–PIC is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of city capital improvement projects. PIC bonds are secured by excise taxes or other undesignated general fund revenues. These bonds are used to acquire land and buildings and to construct improvements to such buildings.

**Operating Funds**–These funds are used to support vital government and business type operations. Each year, the city identifies any one-time, non-recurring revenues from each of these fund types that may be used to support capital needs. These include funds such as the General Fund and Water and Wastewater operating funds.

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2019-2023  
SUMMARY BY PROJECT

PROJECT NAME	PROJECT NUMBER	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
<b>ARTS &amp; PARKS PROJECTS</b>							
Public Art: Goodyear 75th Anniversary	C50PA001	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Public Art: Goodyear Community Park	C50PA002	20,000	-	-	-	-	20,000
Newland Reimbursement EMR Park	C2100001	444,900	512,900	747,000	981,300	630,500	3,316,600
Recreation Campus-Central Goodyear 30-Acre Park	C50PA003	849,200	-	-	-	-	849,200
ZIZ Water Feature Renovation	C6000001	5,400	-	-	-	-	5,400
Recreation Campus-Aquatic Facility	C5000001	573,300	-	-	-	-	573,300
Recreation Campus-Recreation Center	C5000002	659,600	-	-	-	-	659,600
Estrella Foothills Park-Softball Fields	C5000003	420,000	-	-	-	-	420,000
<b>SUBTOTAL: ARTS &amp; PARKS PROJECTS</b>		<b>\$ 2,972,400</b>	<b>\$ 512,900</b>	<b>\$ 807,000</b>	<b>\$ 981,300</b>	<b>\$ 630,500</b>	<b>\$ 5,904,100</b>
<b>FACILITIES &amp; TECHNOLOGY PROJECTS</b>							
Municipal Court Security Improvements and Parking Study	C1500001	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Building Safety Office and Development Counter Remodel	C4000001	17,600	-	-	-	-	17,600
Library Build Out	C5000004	45,900	-	-	-	-	45,900
911 Telecommunications Center UPS-Backup Batteries	C6000003	35,000	-	-	-	-	35,000
City Hall Renovations	C6000002	46,000	-	-	-	-	46,000
Fire Station 188, West Goodyear-Apparatus	C3000002	820,000	-	-	-	-	820,000
Newland Reimbursement-Fire Station	C2100002	513,300	427,600	607,800	791,800	1,071,100	3,411,600
Fire Stations Carpet Removal	C3000005	125,000	-	-	-	-	125,000
Fire Station 186, EMR	C3000003	5,805,400	-	-	-	-	5,805,400
Fire Station 181 Replacement	C3000004	6,471,000	-	-	-	-	6,471,000
Fire Station 183 Renovation	C3000001	109,200	-	-	-	-	109,200
Capital Projects/Loan Reserve	C2100010	38,198,000	-	-	-	-	38,198,000
Impact Fee Audit	C2100003	25,000	-	25,000	-	25,000	75,000
Impact Fee Study	C2100004	83,500	-	-	250,000	-	333,500
Police Building Phase II	C3500001	153,000	13,544,200	-	-	-	13,697,200
New Ballpark Concessions Area-Left Field	C50BP001	150,000	-	-	-	-	150,000
Ballpark Safety Repairs and Analysis	C50BP002	1,260,000	-	-	-	-	1,260,000
Financial System Implementation Project	C2100008	2,459,300	-	-	-	-	2,459,300
<b>SUBTOTAL: FACILITIES &amp; TECHNOLOGY PROJECTS</b>		<b>\$ 56,347,200</b>	<b>\$ 13,971,800</b>	<b>\$ 632,800</b>	<b>\$ 1,041,800</b>	<b>\$ 1,096,100</b>	<b>\$ 73,089,700</b>

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM – FY2019-2023  
SUMMARY BY PROJECT

PROJECT NAME	PROJECT NUMBER	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
<b>STREETS PROJECTS</b>							
Yuma Cotton Lane to Sarival	C4200015	\$ -	\$ 2,913,500	\$ 6,092,700	\$ -	\$ -	\$ 9,006,200
Yuma Rd. and Bullard Ave.	C4200004	-	2,972,700	6,569,800	-	-	9,542,500
Perryville Road and Indian School Road Traffic Signal	C4200012	400,000	-	-	-	-	400,000
Estrella Parkway and San Miguel Drive Traffic Signal	C4200013	553,500	-	-	-	-	553,500
Fiber Optic Conduit: Goodyear Blvd	C4200014	67,300	-	-	-	-	67,300
Van Buren Street, Estrella Parkway to Sarival	C4200007	3,200,000	-	-	-	-	3,200,000
Development Reimbursement for Traffic Signal	C4200008	180,000	-	-	-	-	180,000
Riggs Road Survey, Land Acquisition and Repair	C4200009	202,300	-	-	-	-	202,300
Recreation Campus-Harrison Half St, 158th-Estrella	C4200001	632,600	-	-	-	-	632,600
Recreation Campus-Estrella Pkwy, Harrison-Goodyear	C4200002	413,900	-	-	-	-	413,900
86 Acre Recreation Campus-RID Relocation	C4200003	1,245,900	-	-	-	-	1,245,900
Sarival Avenue: Jefferson Street to Yuma Rd	C4200005	1,775,000	-	-	-	-	1,775,000
Fiber Optic Conduit: Elwood St, Cotton Ln	C4200006	54,100	-	-	-	-	54,100
I-10/Loop 303 Phase 2 Landscape	C4200010	25,900	-	-	-	-	25,900
Traffic Signals-146th & Camelback	C4200011	385,000	-	-	-	-	385,000
<b>SUBTOTAL: STREETS PROJECTS</b>		<b>\$ 9,135,500</b>	<b>\$ 5,886,200</b>	<b>\$ 12,662,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,684,200</b>
<b>WATER PROJECTS</b>							
Increase Booster Capacity at Site #12	C60WA010	\$ -	\$ -	\$ -	\$ -	\$ 271,500	\$ 271,500
Reverse Osmosis Membrane Replacement	C60WA012	100,000	-	-	-	-	100,000
IWMP North Waterman Wash Amendment Phase I	C60WA013	150,000	-	-	-	-	150,000
Adaman Well #3	C60WA004	5,340,300	-	-	-	-	5,340,300
Debt Service GRIC-Impact Fee Share	C2100009	965,600	963,400	960,800	964,500	966,400	4,820,700
Debt Service-Impact Fee Share	C2100009	328,100	140,800	-	-	-	468,900
Newland Zone 3 Reimbursement	C2100005	5,338,700	7,442,700	7,437,200	7,387,700	7,437,200	35,043,500
Liberty Potable Interconnects	C60WA005	368,000	-	-	-	-	368,000
CAP Subcontract Capital Charges	C60WA006	603,800	634,000	665,700	699,000	734,000	3,336,500
Differential Impact Fee Credits	C60WA007	835,600	860,700	-	-	-	1,696,300
Water Line Oversizing	C60WA008	546,400	562,800	-	-	-	1,109,200
New Well 26	C60WA002	7,434,000	-	-	-	-	7,434,000
Surface Water Project	C60WA003	111,635,700	-	-	-	-	111,635,700
Site 12 Improvements and Increased Capacity	C60WA001	19,701,300	-	-	-	-	19,701,300
New Potable Water Interconnect with City of Avondale	C60WA009	-	780,000	-	-	-	780,000
<b>SUBTOTAL: WATER PROJECTS</b>		<b>\$ 153,347,500</b>	<b>\$ 11,384,400</b>	<b>\$ 9,063,700</b>	<b>\$ 9,051,200</b>	<b>\$ 9,409,100</b>	<b>\$ 192,255,900</b>



CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM – FY2019-2023  
SUMMARY BY PROJECT

PROJECT NAME	PROJECT NUMBER	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
<b>WASTEWATER PROJECTS</b>							
Rainbow Valley WRF-Disc Filter Replacement	C60WW012	\$ 170,000	\$ 886,500	\$ -	\$ -	\$ -	\$ 1,056,500
LS 2 Del Camino Lift Station-Rehabilitation	C60WW013	-	135,000	-	-	-	135,000
Differential Impact Fee Credits	C60WW006	671,100	671,100	-	-	-	1,342,200
WW Line Oversizing	C60WW008	750,000	750,000	-	-	-	1,500,000
Goodyear WRF Expansion and Site Improvements	C60WW001	15,297,000	-	-	-	-	15,297,000
Newland WW Reimbursement	C2100007	863,000	1,163,500	1,348,400	1,476,200	-	4,851,100
Manhole Rehabilitation or Replacements	C60WW009	541,000	1,125,000	-	-	-	1,666,000
Perryville Grinder Station	C60WW004	313,800	-	-	-	-	313,800
Quarter Section 59: Sewer Pipe Rehab/Replacements	C60WW003	250,000	-	-	-	-	250,000
RVWRF Return/Waste Activated Pump Improvements	C60WW002	79,500	-	-	-	-	79,500
Wells Fargo Lift Station and Force Main Rehabilitation	C60WW014	485,500	-	-	-	-	485,500
Corgett WRF Chlorine Contact Basin Upgrades	C60WW010	163,600	-	-	-	-	163,600
LS 3 Palm Valley Lift Station-Rehabilitation	C60WW005	93,600	-	-	-	-	93,600
Debt Service-Impact Fee Share	C2100006	962,900	962,200	987,800	339,700	339,700	3,592,300
El Cidro Sewer Line	C60WW007	364,000	-	-	-	-	364,000
<b>SUBTOTAL: WASTEWATER PROJECTS</b>		<b>\$ 21,005,000</b>	<b>\$ 5,693,300</b>	<b>\$ 2,336,200</b>	<b>\$ 1,815,900</b>	<b>\$ 339,700</b>	<b>\$ 31,190,100</b>
<b>TOTAL CIP</b>		<b>\$ 242,807,600</b>	<b>\$ 37,448,600</b>	<b>\$ 25,502,200</b>	<b>\$ 12,890,200</b>	<b>\$ 11,475,400</b>	<b>\$ 330,124,000</b>

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM – FY2019-2023  
SUMMARY BY PROGRAM

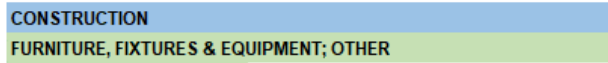
PROGRAM	FY2018 - 19	FY2019 - 20	FY2020 - 21	FY2021 - 22	FY2022 - 23	TOTAL
Arts & Parks	\$ 2,972,400	\$ 512,900	\$ 807,000	\$ 981,300	\$ 630,500	\$ 5,904,100
Facilities & Technology	56,347,200	13,971,800	632,800	1,041,800	1,096,100	73,089,700
Streets	9,135,500	5,886,200	12,662,500	-	-	27,684,200
Water	153,347,500	11,384,400	9,063,700	9,051,200	9,409,100	192,255,900
Wastewater	21,005,000	5,693,300	2,336,200	1,815,900	339,700	31,190,100
<b>TOTAL</b>	<b>\$ 242,807,600</b>	<b>\$ 37,448,600</b>	<b>\$ 25,502,200</b>	<b>\$ 12,890,200</b>	<b>\$ 11,475,400</b>	<b>\$ 330,124,000</b>

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2019-2023  
SUMMARY BY FUND

FUND	FY2018 - 19	FY2019 - 20	FY2020 - 21	FY2021 - 22	FY2022 - 23	Total
<b>Total General Funds</b>	<b>\$ 18,735,700</b>	<b>\$ 2,913,500</b>	<b>\$ 6,152,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,801,900</b>
Ballpark Operating	\$ 1,410,000	\$ -	\$ -	\$ -	\$ -	\$ 1,410,000
Highway Users Revenue Fund (HURF)	467,300	-	-	-	-	467,300
<b>Total Special Revenue Funds</b>	<b>\$ 1,877,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,877,300</b>
Water Enterprise	\$ 6,522,500	\$ 2,837,500	\$ 665,700	\$ 699,000	\$ 734,000	\$ 11,458,700
Wastewater Enterprise	6,802,100	3,567,600	-	-	-	10,369,700
<b>Total Enterprise Funds</b>	<b>\$ 13,324,600</b>	<b>\$ 6,405,100</b>	<b>\$ 665,700</b>	<b>\$ 699,000</b>	<b>\$ 734,000</b>	<b>\$ 21,828,400</b>
G.O. Bonds	\$ 28,190,500	\$ 8,500,600	\$ -	\$ -	\$ -	\$ 36,691,100
Water Bonds (16 & 18)	59,496,100	-	-	-	-	59,496,100
Water Development Reimbursement	34,459,300	-	-	-	-	34,459,300
Wastewater Bonds	5,300,000	-	-	-	-	5,300,000
Fire North and Central 2014 Impact Fee (DIF)	822,200	-	500	5,000	500	828,200
Fire South 2014 Impact Fee (DIF)	6,280,900	427,600	608,300	796,800	1,071,600	9,185,200
Library Pre-2012 Impact Fee (DIF)	45,900	-	-	-	-	45,900
Parks Community Facilities Pre 2012 Impact Fee (DIF)	2,706,500	-	-	-	-	2,706,500
Parks Community Facilities 2012 Impact Fee (DIF)	647,800	-	-	-	-	647,800
Parks North/Central 2014 Impact Fee (DIF)	10,542,000	-	1,200	12,500	1,200	10,556,900
Parks South 2014 Impact Fee (DIF)	447,100	512,900	747,500	986,300	631,000	3,324,800
Police Impact Fee (DIF)	3,300	5,043,600	800	7,500	800	5,056,000
Streets North 2014 Impact Fee (DIF)	5,400	-	1,200	12,500	1,200	20,300
Streets Central 2014 Impact Fee (DIF)	1,729,500	2,972,700	6,571,500	17,500	1,700	11,292,900
Streets South 2014 Impact Fee (DIF)	736,800	-	800	7,500	800	745,900
Wastewater Pre 2012 Impact Fee (DIF)	130,600	-	-	-	-	130,600
Water North and Central 2014 Impact Fee (DIF)	43,092,400	1,104,200	967,600	1,032,000	1,244,700	47,440,900
Water South 2014 Impact Fee (DIF)	5,362,500	7,442,700	7,442,700	7,442,700	7,442,700	35,133,300
Wastewater 2012 Impact Fee (DIF)	132,200	-	-	-	-	132,200
Wastewater North and Central 2014 Impact Fee (DIF)	7,870,600	962,200	992,100	382,200	344,000	10,551,100
Wastewater South 2014 Impact Fee (DIF)	868,400	1,163,500	1,349,600	1,488,700	1,200	4,871,400
<b>Total Capital Funds</b>	<b>\$ 208,870,000</b>	<b>\$ 28,130,000</b>	<b>\$ 18,683,800</b>	<b>\$ 12,191,200</b>	<b>\$ 10,741,400</b>	<b>\$ 278,616,400</b>
<b>TOTAL</b>	<b>\$ 242,807,600</b>	<b>\$ 37,448,600</b>	<b>\$ 25,502,200</b>	<b>\$ 12,890,200</b>	<b>\$ 11,475,400</b>	<b>\$ 330,124,000</b>

CITY OF GOODYEAR CAPITAL IMPROVEMENT PLAN – FY2019-2023  
 FY2019 CIP PROJECTS ONLY  
 TIMELINE

**Timeline Phases:**



ARTS & PARKS PROJECTS																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C50PA001	Public Art: Goodyear 75th Anniversary	3/2021																
C50PA002	Public Art: Goodyear Community Park	8/2018																
C2100001	Newland Reimbursement EMR Park	Ongoing																
C50PA003	Recreation Campus-Central Goodyear 30-Acre Park	9/2019																
C6000001	ZIZ Water Feature Renovation	9/2018																
C5000001	Recreation Campus-Aquatic Facility	9/2019																
C5000002	Recreation Campus-Recreation Center	9/2019																
C5000003	Estrella Foothills Park-Softball Fields	11/2018																

FACILITIES & TECHNOLOGY PROJECTS																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C1500001	Municipal Court Security Improvements and Parking Study	11/2018																
C4000001	Building Safety Office and Development Counter Remodel	12/2018																
C5000004	Library Build Out	TBD*																
C6000003	911 Telecommunications Center UPS-Backup Batteries	9/2018																
C6000002	City Hall Renovations	9/2018																
C3000002	Fire Station 188, West Goodyear-Apparatus	9/2018																
C2100002	Newland Reimbursement-Fire Station	Ongoing																
C3000005	Fire Stations Carpet Removal	3/2019																
C3000003	Fire Station 186, EMR	12/2019																
C3000004	Fire Station 181 Replacement	4/2020																
C3000001	Fire Station 183 Renovation	3/2019																

CITY OF GOODYEAR CAPITAL IMPROVEMENT PLAN - FY2019-2023  
 FY2019 CIP PROJECTS ONLY  
 TIMELINE

**Timeline Phases:**

PRE-SCOPE, STUDY
LAND
PLANNING/DESIGN

CONSTRUCTION
FURNITURE, FIXTURES & EQUIPMENT; OTHER

FACILITIES & TECHNOLOGY PROJECTS (CONTINUED)																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C2100010	Capital Projects/Loan Reserve	N/A																
C2100003	Impact Fee Audit	Bi-annual																
C2100004	Impact Fee Study	4/2019																
C3500001	Police Building Phase II	11/2021																
C50BP001	New Ballpark Concessions Area-Left Field	6/2019																
C50BP002	Ballpark Safety Repairs and Analysis	6/2019																
C2100008	Financial System Implementation Project	4/2019																

STREET PROJECTS																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C4200015	Yuma Cotton Lane to Sarival	Later Years																
C4200004	Yuma Rd. at Bullard Ave.	Later Years																
C4200012	Perryville Road and Indian School Road Traffic Signal	6/2019																
C4200013	Estrella Parkway and San Miguel Drive Traffic Signal	6/2019																
C4200014	Fiber Optic Conduit: Goodyear Blvd	5/2019																
C4200007	Van Buren Street, Estrella Parkway to Sarival	9/2019																
C4200008	Development Reimbursement for Traffic Signal	Ongoing																
C4200009	Riggs Road Survey, Land Acquisition and Repair	12/2019																
C4200001	Recreation Campus-Harrison Half St-158th to Estrella Pkwy	12/2018																
C4200002	Recreation Campus-Estrella Pkwy-One Lane-Harrison to Goodyear Blvd	12/2018																
C4200003	86 Acre Recreation Campus-RID Relocation	12/2018																

CITY OF GOODYEAR CAPITAL IMPROVEMENT PLAN – FY2019-2023  
 FY2019 CIP PROJECTS ONLY  
 TIMELINE

**Timeline Phases:**

PRE-SCOPE, STUDY
LAND
PLANNING/DESIGN

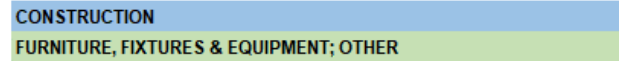
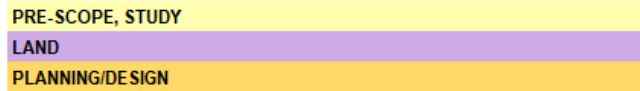
CONSTRUCTION
FURNITURE, FIXTURES & EQUIPMENT; OTHER

STREET PROJECTS (CONTINUED)																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C4200005	Sarival Avenue: Jefferson Street to Yuma Rd	3/2020																
C4200006	Fiber Optic Conduit: Elwood St (Cotton to Estrella) Cotton Lane (Estrella to Lower Buckeye)	6/2019																
C4200010	I-10/Loop 303 Phase 2 Landscape	6/2019																
C4200011	Traffic Signal-146th and Camelback	3/2019																

WATER PROJECTS																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C60WA010	Increase Booster Capacity at Site #12	Later Years																
C60WA012	Reverse Osmosis Membrane Replacement	4/2019																
C60WA013	IWMP North Waterman Wash Amendment Phase I	6/2019																
C60WA004	Adaman Well #3	3/2019																
C2100009	Debt Service GRIC-Impact Fee Share	Annual																
C2100009	Debt Service-Impact Fee Share	Annual																
C2100005	Newland Zone 3 Reimbursement	Ongoing																
C60WA005	Liberty Potable Interconnects	10/2018																
C60WA006	CAP Subcontract Capital Charges	Annual																
C60WA007	Differential Impact Fee Credits	As Needed																
C60WA008	Water Line Oversizing	As Needed																
C60WA002	New Well 26	7/2019																
C60WA003	Surface Water Project	11/2021																
C60WA001	Site 12 Improvements and Increased Capacity	4/2019																
C60WA009	New Potable Water Interconnect with City of Avondale	As Needed																

CITY OF GOODYEAR CAPITAL IMPROVEMENT PLAN – FY2019-2023  
 FY2019 CIP PROJECTS ONLY  
 TIMELINE

**Timeline Phases:**



WASTEWATER PROJECTS																		
Project Number	Project Name	Planned Completion	QUARTER															
			FY2018-19				FY2019-20				FY2020-21				FY2021-22			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
C60WW012	Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	3/2021																
C60WW013	LS 2 Del Camino Lift Station-Rehabilitation	Later Years																
C60WW006	Differential Impact Fee Credits	As Needed																
C60WW008	WW Line Oversizing	As Needed																
C60WW001	Goodyear WRF Expansion and Site Improvements	6/2019																
C2100007	Newland WW Reimbursement	Ongoing																
C60WW009	Manhole Rehabilitation or Replacements	12/2018																
C60WW004	Perryville Grinder Station	8/2018																
C60WW003	Quarter Section 59: Sewer Pipe Rehabilitation or Replacements	1/2019																
C60WW002	Rainbow Valley WRF Return/Waste Activated Sludge Pump Station Improvements	1/2019																
C60WW014	Wells Fargo Lift Station and Force Main Rehabilitation	9/2018																
C60WW010	Corgett WRF Chlorine Contact Basin Upgrades	9/2018																
C60WW005	LS 3 Palm Valley Lift Station-Rehabilitation	8/2018																
C2100006	Debt Service-Impact Fee Share	Annual																
C60WW007	El Cidro Sewer Line	7/2018																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 ARTS & PARKS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Public Art: Goodyear 75th Anniversary	C50PA001	General	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Public Art: Goodyear Community Park	C50PA002	General	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Newland Reimbursement EMR Park	C2100001	DIF-Parks South	\$ 444,900	\$ 512,900	\$ 747,000	\$ 981,300	\$ 630,500	\$ 3,316,600
Recreation Campus-Central Goodyear 30-Acre Park	C50PA003	DIF-Parks N/C	\$ 829,200	\$ -	\$ -	\$ -	\$ -	\$ 829,200
Recreation Campus-Central Goodyear 30-Acre Park-Art		General	20,000	-	-	-	-	20,000
Recreation Campus-Central Goodyear 30-Acre Park Total			\$ 849,200	\$ -	\$ -	\$ -	\$ -	\$ 849,200
ZIZ Water Feature Renovation	C6000001	General	\$ 5,400	\$ -	\$ -	\$ -	\$ -	\$ 5,400
Recreation Campus-Aquatic Facility	C5000001	G.O. Bonds	\$ 573,300	\$ -	\$ -	\$ -	\$ -	\$ 573,300
Recreation Campus-Recreation Center	C5000002	DIF-Parks Pre 2012	\$ 629,600	\$ -	\$ -	\$ -	\$ -	\$ 629,600
Recreation Campus-Recreation Center-Art		General	30,000	-	-	-	-	30,000
Recreation Campus-Recreation Center Total			\$ 659,600	\$ -	\$ -	\$ -	\$ -	\$ 659,600
Estrella Foothills Park-Softball Fields	C5000003	General	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
<b>TOTAL PROJECTS</b>			<b>\$ 2,972,400</b>	<b>\$ 512,900</b>	<b>\$ 807,000</b>	<b>\$ 981,300</b>	<b>\$ 630,500</b>	<b>\$ 5,904,100</b>
<b>FUNDS</b>			<b>FY2018-19</b>	<b>FY2019-20</b>	<b>FY2020-21</b>	<b>FY2021-22</b>	<b>FY2022-23</b>	<b>TOTAL</b>
General			\$ 495,400	\$ -	\$ 60,000	\$ -	\$ -	\$ 555,400
G.O. Bonds			573,300	-	-	-	-	573,300
Parks Community Facilities Pre 2012 Impact Fee (DIF)			629,600	-	-	-	-	629,600
Parks North/Central 2014 Impact Fee (DIF)			829,200	-	-	-	-	829,200
Parks South 2014 Impact Fee (DIF)			444,900	512,900	747,000	981,300	630,500	3,316,600
<b>TOTAL PROJECTS</b>			<b>\$ 2,972,400</b>	<b>\$ 512,900</b>	<b>\$ 807,000</b>	<b>\$ 981,300</b>	<b>\$ 630,500</b>	<b>\$ 5,904,100</b>



CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 ARTS & PARKS  
 PROJECT DESCRIPTION

PROJECT TITLE: Public Art: Goodyear 75th Anniversary PROJECT NUMBER: C50PA001  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Install public art to celebrate Goodyear's history in honor of it's 75th year  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Study	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2021																	

PROJECT TITLE: Public Art: Goodyear Community Park PROJECT NUMBER: C50PA002  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Beautify the stage area at Goodyear Community Park with public art created by local artists within the community  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Art	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
8/2018																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 ARTS & PARKS  
 PROJECT DESCRIPTION

PROJECT TITLE: Newland Reimbursement EMR Park PROJECT NUMBER: C2100001  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Reimburse master developer for the cost of the land of the Foothills Park in Estrella  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 444,900	\$ 512,900	\$ 747,000	\$ 981,300	\$ 630,500	\$ 3,316,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 444,900</b>	<b>\$ 512,900</b>	<b>\$ 747,000</b>	<b>\$ 981,300</b>	<b>\$ 630,500</b>	<b>\$ 3,316,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Parks South	\$ 444,900	\$ 512,900	\$ 747,000	\$ 981,300	\$ 630,500	\$ 3,316,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 444,900</b>	<b>\$ 512,900</b>	<b>\$ 747,000</b>	<b>\$ 981,300</b>	<b>\$ 630,500</b>	<b>\$ 3,316,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																	

PROJECT TITLE: Recreation Campus-Central Goodyear 30-Acre Park PROJECT NUMBER: C50PA003  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design a 30-acre park to include lighted ball fields, lighted sport courts, restrooms, ramada and picnic area, parking, landscape, trails/paths and tot lots  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Art	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Carryover-Design	829,200	-	-	-	-	829,200
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 849,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 849,200</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
DIF-Parks N/C	829,200	-	-	-	-	829,200
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 849,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 849,200</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 ARTS & PARKS  
 PROJECT DESCRIPTION

PROJECT TITLE: ZIZ Water Feature Renovation PROJECT NUMBER: C6000001  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Renovate the ZIZ public art feature at the Goodyear Ballpark to reduce/remove mineral build up in water fountain  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 5,400	\$ -	\$ -	\$ -	\$ -	\$ 5,400
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,400</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 5,400	\$ -	\$ -	\$ -	\$ -	\$ 5,400
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,400</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2018																	

PROJECT TITLE: Recreation Campus-Aquatic Facility PROJECT NUMBER: C5000001  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design a Family Aquatic Center-family activity pool, lap swim, water slides, lazy river, and a splash play feature  
 STRATEGIC PLAN: Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Design	\$ 573,300	\$ -	\$ -	\$ -	\$ -	\$ 573,300
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 573,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 573,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
G.O. Bonds	\$ 573,300	\$ -	\$ -	\$ -	\$ -	\$ 573,300
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 573,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 573,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 ARTS & PARKS  
 PROJECT DESCRIPTION

PROJECT TITLE: Recreation Campus-Recreation Center PROJECT NUMBER: C5000002  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design a Recreation Center to include an indoor gymnasium with multipurpose sports courts, running/walking track, multipurpose use areas/rooms, stage and performing arts area, and locker room with changing and shower rooms  
 STRATEGIC PLAN: Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Art	30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Carryover-Design	629,600	-	-	-	-	629,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 659,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 659,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
DIF-Parks Pre 2012	629,600	-	-	-	-	629,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 659,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 659,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2019																	

PROJECT TITLE: Estrella Foothills Park-Softball Fields PROJECT NUMBER: C5000003  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Convert an existing baseball field to a softball field at Estrella Foothills Park  
 STRATEGIC PLAN: Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 420,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 420,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 420,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 420,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
11/2018																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES AND TECHNOLOGY PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Municipal Court Security Improvements and Parking Study	C1500001	General	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Building Safety Office and Development Counter Remodel	C4000001	General	\$ 17,600	\$ -	\$ -	\$ -	\$ -	\$ 17,600
Library Build Out	C5000004	DIF-Library	\$ 45,900	\$ -	\$ -	\$ -	\$ -	\$ 45,900
911 Telecommunications Center UPS-Backup Batteries	C6000003	General	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
City Hall Renovations	C6000002	General	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ 46,000
Fire Station 188, West Goodyear-Apparatus	C3000002	DIF-Fire N/C	\$ 820,000	\$ -	\$ -	\$ -	\$ -	\$ 820,000
Newland Reimbursement-Fire Station	C2100002	DIF-Fire South	\$ 513,300	\$ 427,600	\$ 607,800	\$ 791,800	\$ 1,071,100	\$ 3,411,600
Fire Stations Carpet Removal	C3000005	General	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Fire Station 186, EMR	C3000003	DIF-Fire South	\$ 5,765,400	\$ -	\$ -	\$ -	\$ -	\$ 5,765,400
Fire Station 186, EMR Art		General	40,000	-	-	-	-	40,000
Fire Station 186, EMR Total			\$ 5,805,400	\$ -	\$ -	\$ -	\$ -	\$ 5,805,400
Fire Station 181 Replacement	C3000004	G.O. Bonds	\$ 6,431,000	\$ -	\$ -	\$ -	\$ -	\$ 6,431,000
Fire Station 181 Replacement Art		General	40,000	-	-	-	-	40,000
Fire Station 181 Replacement Total			\$ 6,471,000	\$ -	\$ -	\$ -	\$ -	\$ 6,471,000
Fire Station 183 Renovation	C3000001	General	\$ 109,200	\$ -	\$ -	\$ -	\$ -	\$ 109,200

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES AND TECHNOLOGY PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Capital Projects/Loan Reserve	C2100010	General	\$ 9,125,500	\$ -	\$ -	\$ -	\$ -	\$ 9,125,500
Capital Projects/Loan Reserve		G.O. Bonds	16,640,400	-	-	-	-	16,640,400
Capital Projects/Loan Reserve		DIF-Parks Pre12	2,076,900	-	-	-	-	2,076,900
Capital Projects/Loan Reserve		DIF-Parks 2012	647,800	-	-	-	-	647,800
Capital Projects/Loan Reserve		DIF-Parks N/C	9,707,400	-	-	-	-	9,707,400
Capital Projects/Loan Reserve Total				\$ 38,198,000	\$ -	\$ -	\$ -	\$ -
Impact Fee Audit	C2100003	DIF-Parks N/C	\$ 1,200	\$ -	\$ 1,200	\$ -	\$ 1,200	\$ 3,600
Impact Fee Audit		DIF-Parks South	500	-	500	-	500	1,500
Impact Fee Audit		DIF-Fire N/C	500	-	500	-	500	1,500
Impact Fee Audit		DIF-Fire South	500	-	500	-	500	1,500
Impact Fee Audit		DIF-Police	800	-	800	-	800	2,400
Impact Fee Audit		DIF-Streets North	1,200	-	1,200	-	1,200	3,600
Impact Fee Audit		DIF-Streets Central	1,700	-	1,700	-	1,700	5,100
Impact Fee Audit		DIF-Streets South	800	-	800	-	800	2,400
Impact Fee Audit		DIF-Water N/C	6,800	-	6,800	-	6,800	20,400
Impact Fee Audit		DIF-Water South	5,500	-	5,500	-	5,500	16,500
Impact Fee Audit		DIF-WW N/C	4,300	-	4,300	-	4,300	12,900
Impact Fee Audit		DIF-WW South	1,200	-	1,200	-	1,200	3,600
Impact Fee Audit Total				\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
Impact Fee Study	C2100004	DIF-Parks NC	\$ 4,200	\$ -	\$ -	\$ 12,500	\$ -	\$ 16,700
Impact Fee Study		DIF-Parks South	1,700	-	-	5,000	-	6,700
Impact Fee Study		DIF-Fire N/C	1,700	-	-	5,000	-	6,700
Impact Fee Study		DIF-Fire South	1,700	-	-	5,000	-	6,700
Impact Fee Study		DIF-Police	2,500	-	-	7,500	-	10,000
Impact Fee Study		DIF-Street North	4,200	-	-	12,500	-	16,700
Impact Fee Study		DIF-Street Central	5,800	-	-	17,500	-	23,300
Impact Fee Study		DIF-Street South	2,500	-	-	7,500	-	10,000
Impact Fee Study		DIF-Water N/C	22,500	-	-	67,500	-	90,000
Impact Fee Study		DIF-Water South	18,300	-	-	55,000	-	73,300
Impact Fee Study		DIF-WW N/C	14,200	-	-	42,500	-	56,700
Impact Fee Study		DIF-WW South	4,200	-	-	12,500	-	16,700
Impact Fee Study Total				\$ 83,500	\$ -	\$ -	\$ 250,000	\$ -

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES AND TECHNOLOGY PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Police Building Phase II	C3500001	G.O. Bonds	\$ 153,000	\$ 8,500,600	\$ -	\$ -	\$ -	\$ 8,653,600
Police Building Phase II		DIF-Police	-	5,043,600	-	-	-	5,043,600
Police Building Phase II Total			\$ 153,000	\$ 13,544,200	\$ -	\$ -	\$ -	\$ 13,697,200
New Ballpark Concessions Area-Left Field	C50BP001	Ballpark Operating	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Ballpark Safety Repairs & Analysis	C50BP002	Ballpark Operating	\$ 1,260,000	\$ -	\$ -	\$ -	\$ -	\$ 1,260,000
Financial System Implementation Project	C2100008	General	\$ 2,459,300	\$ -	\$ -	\$ -	\$ -	\$ 2,459,300
<b>TOTAL PROJECTS</b>			<b>\$ 56,347,200</b>	<b>\$ 13,971,800</b>	<b>\$ 632,800</b>	<b>\$ 1,041,800</b>	<b>\$ 1,096,100</b>	<b>\$ 73,089,700</b>
FUNDS			FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General			\$ 12,027,600	\$ -	\$ -	\$ -	\$ -	\$ 12,027,600
Ballpark Operating			1,410,000	-	-	-	-	1,410,000
G.O. Bonds			23,224,400	8,500,600	-	-	-	31,725,000
Fire North and Central 2014 Impact Fee (DIF)			822,200	-	500	5,000	500	828,200
Fire South 2014 Impact Fee (DIF)			6,280,900	427,600	608,300	796,800	1,071,600	9,185,200
Library Pre-2012 Impact Fee (DIF)			45,900	-	-	-	-	45,900
Parks Community Facilities Pre 2012 Impact Fee (DIF)			2,076,900	-	-	-	-	2,076,900
Parks Community Facilities 2012 Impact Fee (DIF)			647,800	-	-	-	-	647,800
Parks North/Central 2014 Impact Fee (DIF)			9,712,800	-	1,200	12,500	1,200	9,727,700
Parks South 2014 Impact Fee (DIF)			2,200	-	500	5,000	500	8,200
Police Impact Fee (DIF)			3,300	5,043,600	800	7,500	800	5,056,000
Streets North 2014 Impact Fee (DIF)			5,400	-	1,200	12,500	1,200	20,300
Streets Central 2014 Impact Fee (DIF)			7,500	-	1,700	17,500	1,700	28,400
Streets South 2014 Impact Fee (DIF)			3,300	-	800	7,500	800	12,400
Water North and Central 2014 Impact Fee (DIF)			29,300	-	6,800	67,500	6,800	110,400
Water South 2014 Impact Fee (DIF)			23,800	-	5,500	55,000	5,500	89,800
Wastewater North and Central 2014 Impact Fee (DIF)			18,500	-	4,300	42,500	4,300	69,600
Wastewater South 2014 Impact Fee (DIF)			5,400	-	1,200	12,500	1,200	20,300
<b>TOTAL FUNDS</b>			<b>\$ 56,347,200</b>	<b>\$ 13,971,800</b>	<b>\$ 632,800</b>	<b>\$ 1,041,800</b>	<b>\$ 1,096,100</b>	<b>\$ 73,089,700</b>

**CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES & TECHNOLOGY  
 PROJECT DESCRIPTIONS**

PROJECT TITLE: Municipal Court Security Improvements and Parking Study PROJECT NUMBER: C1500001  
 DEPARTMENT: Municipal Court  
 PROJECT DESCRIPTION: Study security improvements and parking to address standards mandated by Supreme Court Administrative Order  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Study	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	11/2018																

PROJECT TITLE: Building Safety Office & Development Counter Remodel PROJECT NUMBER: C4000001  
 DEPARTMENT: Development Services Department  
 PROJECT DESCRIPTION: Reconfigure building safety office space and development counter area to improve efficiency  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Design	\$ 7,600	\$ -	\$ -	\$ -	\$ -	\$ 7,600
Construction	10,000	-	-	-	-	10,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 17,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 17,600	\$ -	\$ -	\$ -	\$ -	\$ 17,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 17,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2018																



CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES & TECHNOLOGY  
 PROJECT DESCRIPTION

PROJECT TITLE: Library Build Out PROJECT NUMBER: C5000004  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Address capacity needs for the Goodyear Branch Library  
 STRATEGIC PLAN: Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 38,400	\$ -	\$ -	\$ -	\$ -	\$ 38,400
Construction	7,500	-	-	-	-	7,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 45,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,900</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Library	\$ 45,900	\$ -	\$ -	\$ -	\$ -	\$ 45,900
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 45,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,900</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
TBD*																	

PROJECT TITLE: 911 Telecommunications Center UPS-Backup Batteries PROJECT NUMBER: C6000003  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Purchase replacement and redundancy batteries for the Telecommunications building  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2018																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES & TECHNOLOGY  
 PROJECT DESCRIPTION

PROJECT TITLE: City Hall Renovations PROJECT NUMBER: C6000002  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Renovate City Hall to increase density and maximize utilization of space  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ 46,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 46,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ 46,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 46,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2018																

PROJECT TITLE: Fire Station 188, West Goodyear-Apparatus PROJECT NUMBER: C3000002  
 DEPARTMENT: Fire  
 PROJECT DESCRIPTION: Purchase fire apparatus for new neighborhood fire station  
 STRATEGIC PLAN: Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 820,000		\$ -	\$ -	\$ -	\$ 820,000
	-		-	-	-	-
	-		-	-	-	-
<b>TOTAL</b>	<b>\$ 820,000</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 820,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Fire N/C	\$ 820,000	\$ -	\$ -	\$ -	\$ -	\$ 820,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 820,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 820,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2018																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES & TECHNOLOGY  
 PROJECT DESCRIPTION

PROJECT TITLE: Newland Reimbursement-Fire Station PROJECT NUMBER: C2100002  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Repay developer for upfront financing of Fire Station construction  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 513,300	\$ 427,600	\$ 607,800	\$ 791,800	\$1,071,100	\$ 3,411,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 513,300</b>	<b>\$ 427,600</b>	<b>\$ 607,800</b>	<b>\$ 791,800</b>	<b>\$1,071,100</b>	<b>\$ 3,411,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Fire South	\$ 513,300	\$ 427,600	\$ 607,800	\$ 791,800	\$1,071,100	\$ 3,411,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 513,300</b>	<b>\$ 427,600</b>	<b>\$ 607,800</b>	<b>\$ 791,800</b>	<b>\$1,071,100</b>	<b>\$ 3,411,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																	

PROJECT TITLE: Fire Stations Carpet Removal PROJECT NUMBER: C3000005  
 DEPARTMENT: Fire  
 PROJECT DESCRIPTION: Remove carpet in fire stations 182, 184, and 185.  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES & TECHNOLOGY  
 PROJECT DESCRIPTION

PROJECT TITLE: Fire Station 186, EMR PROJECT NUMBER: C3000003  
 DEPARTMENT: Fire  
 PROJECT DESCRIPTION: Construct a neighborhood fire station to meet anticipated response times  
 STRATEGIC PLAN: Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Art	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Carryover-Construction	4,645,400	-	-	-	-	4,645,400
Carryover-Design	300,000	-	-	-	-	300,000
Other	820,000	-	-	-	-	820,000
<b>TOTAL</b>	<b>\$ 5,805,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,805,400</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Fire South	\$ 5,765,400	\$ -	\$ -	\$ -	\$ -	\$ 5,765,400
General	40,000	-	-	-	-	40,000
<b>TOTAL</b>	<b>\$ 5,805,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,805,400</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
12/2019																	

PROJECT TITLE: Fire Station 181 Replacement PROJECT NUMBER: C3000004  
 DEPARTMENT: Fire  
 PROJECT DESCRIPTION: Construct a neighborhood fire station to replace out dated existing station and meet anticipated response times  
 STRATEGIC PLAN: Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Art	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Carryover-Construction	4,706,400	-	-	-	-	4,706,400
Carryover-Design	455,100	-	-	-	-	455,100
Carryover-FF & E	99,700	-	-	-	-	99,700
Carryover-Land	669,800	-	-	-	-	669,800
Land	500,000	-	-	-	-	500,000
<b>TOTAL</b>	<b>\$ 6,471,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,471,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
G. O. Bonds	\$ 6,431,000	\$ -	\$ -	\$ -	\$ -	\$ 6,431,000
General	40,000	-	-	-	-	40,000
<b>TOTAL</b>	<b>\$ 6,471,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,471,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
4/2020																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES & TECHNOLOGY  
 PROJECT DESCRIPTION

PROJECT TITLE: Fire Station 183 Renovation PROJECT NUMBER: C3000001  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Renovate to provide facility enhancements including building systems, internal finishes/flooring and maintenance operations activities which will result in increased operational efficiency and user comfort  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Study	\$ 26,000		\$ -	\$ -	\$ -	\$ 26,000
Carryover-Design	83,200		-	-	-	83,200
<b>TOTAL</b>	<b>\$ 109,200</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 109,200</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 109,200	\$ -	\$ -	\$ -	\$ -	\$ 109,200
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 109,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 109,200</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	3/2019																

PROJECT TITLE: Capital Projects/Loan Reserve PROJECT NUMBER: C2100010  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Anticipate funding requirements for individual projects under review and not in CIP  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 38,198,000	\$ -	\$ -	\$ -	\$ -	\$38,198,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 38,198,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$38,198,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 9,125,500	\$ -	\$ -	\$ -	\$ -	\$ 9,125,500
G. O. Bonds	16,640,400	-	-	-	-	16,640,400
DIF-Parks Pre 12	2,076,900	-	-	-	-	2,076,900
DIF-Parks 2012	647,800	-	-	-	-	647,800
DIF-Parks N/C	9,707,400	-	-	-	-	9,707,400
<b>TOTAL</b>	<b>\$ 38,198,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$38,198,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	N/A																

**CITY OF GOODYEAR  
FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES & TECHNOLOGY  
PROJECT DESCRIPTION**

PROJECT TITLE: Impact Fee Audit PROJECT NUMBER: C2100003  
DEPARTMENT: Finance  
PROJECT DESCRIPTION: Audit the city's land use assumptions, infrastructure improvements plan and development fees per State law  
STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 75,000
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 75,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Parks N/C	\$ 1,200	\$ -	\$ 1,200	\$ -	\$ 1,200	\$ 3,600
DIF-Parks South	500	-	500	-	500	1,500
DIF-Fire N/C	500	-	500	-	500	1,500
DIF-Fire South	500	-	500	-	500	1,500
DIF-Police	800	-	800	-	800	2,400
DIF-Street North	1,200	-	1,200	-	1,200	3,600
DIF-Street Central	1,700	-	1,700	-	1,700	5,100
DIF-Street South	800	-	800	-	800	2,400
DIF-Water N/C	6,800	-	6,800	-	6,800	20,400
DIF-Water South	5,500	-	5,500	-	5,500	16,500
DIF-Wastewater N/C	4,300	-	4,300	-	4,300	12,900
DIF-Wastewater South	1,200	-	1,200	-	1,200	3,600
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 75,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Bi-annual																	

PROJECT TITLE: Impact Fee Study PROJECT NUMBER: C2100004  
DEPARTMENT: Finance  
PROJECT DESCRIPTION: Update the city's land use assumptions and infrastructure improvement plan as required by State law  
STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Other	\$ 83,500	\$ -	\$ -	\$ -	\$ -	\$ 83,500
Other	-	-	-	250,000	-	250,000
<b>TOTAL</b>	<b>\$ 83,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 333,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Parks N/C	\$ 4,200	\$ -	\$ -	\$ 12,500	\$ -	\$ 16,700
DIF-Parks South	1,700	-	-	5,000	-	6,700
DIF-Fire N/C	1,700	-	-	5,000	-	6,700
DIF-Fire South	1,700	-	-	5,000	-	6,700
DIF-Police	2,500	-	-	7,500	-	10,000
DIF-Street North	4,200	-	-	12,500	-	16,700
DIF-Street Central	5,800	-	-	17,500	-	23,300
DIF-Street South	2,500	-	-	7,500	-	10,000
DIF-Water N/C	22,500	-	-	67,500	-	90,000
DIF-Water South	18,300	-	-	55,000	-	73,300
DIF-Wastewater N/C	14,200	-	-	42,500	-	56,700
DIF-Wastewater South	4,200	-	-	12,500	-	16,700
<b>TOTAL</b>	<b>\$ 83,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 333,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
4/2019																	



**CITY OF GOODYEAR  
FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES & TECHNOLOGY  
PROJECT DESCRIPTION**

PROJECT TITLE: Police Building Phase II PROJECT NUMBER: C3500001  
DEPARTMENT: Police  
PROJECT DESCRIPTION: Construct Phase II of Police facility to include Training Unit, School Resources Unit, Community Services Unit, and Volunteers in Police Services  
STRATEGIC PLAN: Fiscal & Resource Management, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Study	\$ 113,300	\$ -	\$ -	\$ -	\$ -	\$ 113,300
Design	39,700	1,609,100	-	-	-	1,648,800
Construction	-	11,408,600	-	-	-	11,408,600
FF & E	-	526,500	-	-	-	526,500
<b>TOTAL</b>	<b>\$ 153,000</b>	<b>\$13,544,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$13,697,200</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
G. O. Bonds	\$ 153,000	\$ 8,500,600	\$ -	\$ -	\$ -	\$ 8,653,600
DIF-Police	-	5,043,600	-	-	-	5,043,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 153,000</b>	<b>\$13,544,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$13,697,200</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	11/2021																

PROJECT TITLE: New Ballpark Concessions Area-Left Field PROJECT NUMBER: C50BP001  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Construct a new concessions area near the left field foul pole at Goodyear Ballpark  
STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
FF & E	50,000	-	-	-	-	50,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Ballpark Operating	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2019																

**CITY OF GOODYEAR  
FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES & TECHNOLOGY  
PROJECT DESCRIPTION**

PROJECT TITLE: Ballpark Safety Repairs and Analysis PROJECT NUMBER: C50BP002  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Evaluate and make safety repairs at Goodyear Ballpark  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Study	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Construction	1,060,000	-	-	-	-	1,060,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,260,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,260,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Ballpark Operating	\$ 1,260,000	\$ -	\$ -	\$ -	\$ -	\$ 1,260,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,260,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,260,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2019																	

PROJECT TITLE: Financial System Implementation Project PROJECT NUMBER: C2100008  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Implement an enterprise wide data management solution that will interface with both vendors and other departments in the city  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Other	\$ 1,501,100	\$ -	\$ -	\$ -	\$ -	\$ 1,501,100
Other	958,200	-	-	-	-	958,200
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,459,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,459,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 2,459,300	\$ -	\$ -	\$ -	\$ -	\$ 2,459,300
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,459,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,459,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
4/2019																	



CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Yuma Cotton Lane to Sarival	C4200015	General	\$ -	\$ 2,913,500	\$ 6,092,700	\$ -	\$ -	\$ 9,006,200
Yuma Rd. and Bullard Ave.	C4200004	DIF-Streets Central	\$ -	\$ 2,972,700	\$ 6,569,800	\$ -	\$ -	\$ 9,542,500
Perryville Road and Indian School Road Traffic Signal	C4200012	HURF	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Estrella Parkway and San Miguel Drive Traffic Signal	C4200013	DIF-Streets South	\$ 553,500	\$ -	\$ -	\$ -	\$ -	\$ 553,500
Fiber Optic Conduit: Goodyear Blvd	C4200014	HURF	\$ 67,300	\$ -	\$ -	\$ -	\$ -	\$ 67,300
Van Buren Street, Estrella Parkway to Sarival	C4200007	General	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000
Development Reimbursement for Traffic Signal	C4200008	DIF-Streets South	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Riggs Road Survey, Land Acquisition and Repair	C4200009	General	\$ 202,300	\$ -	\$ -	\$ -	\$ -	\$ 202,300
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	C4200001	General	\$ 632,600	\$ -	\$ -	\$ -	\$ -	\$ 632,600
Recreation Campus-Estrella Pkwy-One Lane-Harrison to Goodyear Blvd.	C4200002	General	\$ 413,900	\$ -	\$ -	\$ -	\$ -	\$ 413,900
86 Acre Recreation Campus-RID Relocation	C4200003	General	\$ 1,245,900	\$ -	\$ -	\$ -	\$ -	\$ 1,245,900
Sarival Avenue: Jefferson Street to Yuma Rd	C4200005	General	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ 53,000
Sarival Avenue: Jefferson Street to Yuma Rd		DIF-Streets Central	1,722,000	-	-	-	-	1,722,000
Sarival Avenue: Jefferson Street to Yuma Rd Total			\$ 1,775,000	\$ -	\$ -	\$ -	\$ -	\$ 1,775,000
Fiber Optic Conduit: Elwood St; Cotton Lane	C4200006	General	\$ 54,100	\$ -	\$ -	\$ -	\$ -	\$ 54,100
I-10/Loop 303 Phase 2 Landscape	C4200010	General	\$ 25,900	\$ -	\$ -	\$ -	\$ -	\$ 25,900
Traffic Signals-146th & Camelback	C4200011	General	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000
<b>TOTAL PROJECTS</b>			<b>\$ 9,135,500</b>	<b>\$ 5,886,200</b>	<b>\$ 12,662,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,684,200</b>

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS PROGRAM BY PROJECT AND FUND

FUNDS	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 6,212,700	\$ 2,913,500	\$ 6,092,700	\$ -	\$ -	\$ 15,218,900
Highway User Revenue Fund (HURF)	467,300	-	-	-	-	467,300
Streets Central 2014 Impact Fee (DIF)	1,722,000	2,972,700	6,569,800	-	-	11,264,500
Streets South 2014 Impact Fee (DIF)	733,500	-	-	-	-	733,500
<b>TOTAL FUNDS</b>	<b>\$ 9,135,500</b>	<b>\$ 5,886,200</b>	<b>\$ 12,662,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,684,200</b>

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Yuma Cotton Lane to Sarival PROJECT NUMBER: C4200015  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Widen roadway to include two through lanes eastbound  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ -	\$ 2,913,500	\$ 6,092,700	\$ -	\$ -	\$ 9,006,200
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,913,500</b>	<b>\$ 6,092,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,006,200</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ -	\$ 2,913,500	\$ 6,092,700	\$ -	\$ -	\$ 9,006,200
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,913,500</b>	<b>\$ 6,092,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,006,200</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Later years																	

PROJECT TITLE: Yuma Rd. at Bullard Ave. PROJECT NUMBER: C4200004  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Widen intersection to include turn lanes and permanent traffic signal  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ -	\$ 2,972,700	\$ 6,569,800	\$ -	\$ -	\$ 9,542,500
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,972,700</b>	<b>\$ 6,569,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,542,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Streets Central	\$ -	\$ 2,972,700	\$ 6,569,800	\$ -	\$ -	\$ 9,542,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,972,700</b>	<b>\$ 6,569,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,542,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Later Years																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Perryville Road and Indian School Road Traffic Signal      PROJECT NUMBER: C4200012  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install traffic signal at intersection  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
HURF	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2019																	

PROJECT TITLE: Estrella Parkway and San Miguel Drive Traffic Signal      PROJECT NUMBER: C4200013  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install traffic signal at intersection  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 553,500	\$ -	\$ -	\$ -	\$ -	\$ 553,500
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 553,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 553,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Streets South	\$ 553,500	\$ -	\$ -	\$ -	\$ -	\$ 553,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 553,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 553,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Fiber Optic Conduit: Goodyear Blvd PROJECT NUMBER: C4200014  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install fiber optic conduit and cable to complete gaps in city's Fiber Optic Network  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 67,300	\$ -	\$ -	\$ -	\$ -	\$ 67,300
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 67,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
HURF	\$ 67,300	\$ -	\$ -	\$ -	\$ -	\$ 67,300
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 67,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2019																

PROJECT TITLE: Van Buren Street, Estrella Parkway to Sarival PROJECT NUMBER: C4200007  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Improve sections of Van Buren Street between Sarival Ave and Estrella Parkway to a four lane arterial roadway with center median, bike lanes, and sidewalks  
 STRATEGIC PLAN: Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 1,772,800	\$ -	\$ -	\$ -	\$ -	\$ 1,772,800
Construction	1,427,200	-	-	-	-	1,427,200
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2019																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Development Reimbursement for Traffic Signal      PROJECT NUMBER: C4200008  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Reimburse developers for traffic signal improvements.  
 STRATEGIC PLAN: Fiscal & Resource Management, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Streets South	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																	

PROJECT TITLE: Riggs Road Survey, Land Acquisition and Repair      PROJECT NUMBER: C4200009  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Survey, acquire right of way and make repairs  
 STRATEGIC PLAN: Fiscal & Resource Management, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Study	\$ 42,300	\$ -	\$ -	\$ -	\$ -	\$ 42,300
Carryover-Land	160,000	-	-	-	-	160,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 202,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 202,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 202,300	\$ -	\$ -	\$ -	\$ -	\$ 202,300
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 202,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 202,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
12/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Recreation Campus-Harrison Half St-158th to Estrella Pkwy PROJECT NUMBER: C4200001  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design streets improvements for 86 acre city park site  
 STRATEGIC PLAN: Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Design	\$ 632,600	\$ -	\$ -	\$ -	\$ -	\$ 632,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 632,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 632,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 632,600	\$ -	\$ -	\$ -	\$ -	\$ 632,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 632,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 632,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2018																

PROJECT TITLE: Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd PROJECT NUMBER: C4200002  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design streets improvements for 86 acre city park site  
 STRATEGIC PLAN: Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Design	\$ 413,900	\$ -	\$ -	\$ -	\$ -	\$ 413,900
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 413,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 413,900</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 413,900	\$ -	\$ -	\$ -	\$ -	\$ 413,900
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 413,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 413,900</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2018																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: 86 Acre Recreation Campus-RID Relocation PROJECT NUMBER: C4200003  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design and construct irrigation relocation improvement for 86 acre city park site  
 STRATEGIC PLAN: Economic Vitality, Sense of Community, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Design	\$ 333,200	\$ -	\$ -	\$ -	\$ -	\$ 333,200
RID Contingency	80,000	-	-	-	-	80,000
Construction	832,700	-	-	-	-	832,700
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,245,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,245,900</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 1,245,900	\$ -	\$ -	\$ -	\$ -	\$ 1,245,900
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,245,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,245,900</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
12/2018																	

PROJECT TITLE: Sarival Avenue: Jefferson Street to Yuma Road PROJECT NUMBER: C4200005  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Widen roadway to provide two through lanes in each direction  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FYFY2022-23	TOTAL
Carryover-Design	\$ 79,900	\$ -	\$ -	\$ -	\$ -	\$ 79,900
Carryover-Land	250,000	-	-	-	-	250,000
Carryover-Construction	985,900	-	-	-	-	985,900
Construction	459,200	-	-	-	-	459,200
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,775,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,775,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FYFY2022-23	TOTAL
General	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ 53,000
DIF-Streets Central	1,722,000	-	-	-	-	1,722,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,775,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,775,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2020																	



CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Fiber Optic Conduit: Elwood St; Cotton Lane PROJECT NUMBER: C4200006  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install fiber optic conduit to connect traffic signal to the fiber optic network.  
 STRATEGIC PLAN: Fiscal & Resource Management, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	54,100	-	-	-	-	54,100
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 54,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,100</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 54,100	\$ -	\$ -	\$ -	\$ -	\$ 54,100
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 54,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,100</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2019																	

PROJECT TITLE: I-10/Loop 303 Phase 2 Landscape PROJECT NUMBER: C4200010  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Complete landscape improvements at I-10/Loop 303  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 25,900	\$ -	\$ -	\$ -	\$ -	\$ 25,900
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 25,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,900</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 25,900	\$ -	\$ -	\$ -	\$ -	\$ 25,900
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 25,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,900</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 STREETS  
 PROJECT DESCRIPTION

PROJECT TITLE: Traffic Signals-146th & Camelback PROJECT NUMBER: C4200011  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install Traffic Signal at 146th Avenue and Camelback Road  
 STRATEGIC PLAN: Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 385,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 385,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
General	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 385,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 385,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Increase Booster Capacity at Site #12	C60WA010	DIF-Water N/C	\$ -	\$ -	\$ -	\$ -	\$ 271,500	\$ 271,500
Reverse Osmosis Membrane Replacement	C60WA012	Water Enterprise	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
IWMP North Waterman Wash Amendment Phase I	C60WA013	Water Enterprise	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
IWMP North Waterman Wash Amendment Phase I		WW Enterprise	75,000	-	-	-	-	75,000
IWMP North Waterman Wash Amendment Phase I Total			\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Adaman Well #3	C60WA004	Developer Reimburse	\$ 2,459,300	\$ -	\$ -	\$ -	\$ -	\$ 2,459,300
Adaman Well #3		18 Water Bonds	2,881,000	-	-	-	-	2,881,000
Adaman Well #3 Total			\$ 5,340,300	\$ -	\$ -	\$ -	\$ -	\$ 5,340,300
Debt Service GRIC-Impact Fee Share	C2100009	DIF-Water N/C	\$ 965,600	\$ 963,400	\$ 960,800	\$ 964,500	\$ 966,400	\$ 4,820,700
Debt Service-Impact Fee Share	C2100009	DIF-Water N/C	\$ 328,100	\$ 140,800	\$ -	\$ -	\$ -	\$ 468,900
Newland Zone 3 Reimbursement	C2100005	DIF-Water South	\$ 5,338,700	\$ 7,442,700	\$ 7,437,200	\$ 7,387,700	\$ 7,437,200	\$ 35,043,500
Liberty Potable Interconnects	C60WA005	18 Water Bonds	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000
CAP Subcontract Capital Charges	C60WA006	Water Enterprise	\$ 603,800	\$ 634,000	\$ 665,700	\$ 699,000	\$ 734,000	\$ 3,336,500
Differential Impact Fee Credits	C60WA007	Water Enterprise	\$ 835,600	\$ 860,700	\$ -	\$ -	\$ -	\$ 1,696,300
Water Line Oversizing	C60WA008	Water Enterprise	\$ 546,400	\$ 562,800	\$ -	\$ -	\$ -	\$ 1,109,200
New Well 26	C60WA002	16 Water Bonds	\$ 312,000	\$ -	\$ -	\$ -	\$ -	\$ 312,000
New Well 26		18 Water Bonds	7,122,000	-	-	-	-	7,122,000
New Well 26 Total			\$ 7,434,000	\$ -	\$ -	\$ -	\$ -	\$ 7,434,000
Surface Water Project	C60WA003	Go Bonds	\$ 4,392,800	\$ -	\$ -	\$ -	\$ -	\$ 4,392,800
Surface Water Project		18 Water Bond	30,331,300	-	-	-	-	30,331,300
Surface Water Project		Water Enterprise	4,361,700	-	-	-	-	4,361,700
Surface Water Project		Dev Reimbursement	32,000,000	-	-	-	-	32,000,000
Surface Water Project		DIF-Water N/C	40,549,900	-	-	-	-	40,549,900
Surface Water Project Total			\$ 111,635,700	\$ -	\$ -	\$ -	\$ -	\$ 111,635,700

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Site 12 Improvements and Increased Capacity	C60WA001	DIF-Water N/C	\$ 1,219,500	\$ -	\$ -	\$ -	\$ -	\$ 1,219,500
Site 12 Improvements and Increased Capacity		18 Water Bonds	18,481,800	-	-	-	-	18,481,800
Site 12 Improvements and Increased Capacity Total			\$ 19,701,300	\$ -	\$ -	\$ -	\$ -	\$ 19,701,300
<hr/>								
New Potable Water Interconnect with City of Avondale	C60WA009	Water Enterprise	\$ -	\$ 780,000	\$ -	\$ -	\$ -	\$ 780,000
<b>TOTAL PROJECTS</b>			<b>\$ 153,347,500</b>	<b>\$ 11,384,400</b>	<b>\$ 9,063,700</b>	<b>\$ 9,051,200</b>	<b>\$ 9,409,100</b>	<b>\$ 192,255,900</b>
<hr/>								
FUNDS			FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise			\$ 6,522,500	\$ 2,837,500	\$ 665,700	\$ 699,000	\$ 734,000	11,458,700
Wastewater Enterprise			75,000	-	-	-	-	75,000
G.O. Bonds			4,392,800	-	-	-	-	4,392,800
Water Bonds (16 & 18)			59,496,100	-	-	-	-	59,496,100
Water Development Reimbursement			34,459,300	-	-	-	-	34,459,300
Water North and Central 2014 Impact Fee (DIF)			43,063,100	1,104,200	960,800	964,500	1,237,900	47,330,500
Water South 2014 Impact Fee (DIF)			5,338,700	7,442,700	7,437,200	7,387,700	7,437,200	35,043,500
<b>TOTAL FUNDS</b>			<b>\$ 153,347,500</b>	<b>\$ 11,384,400</b>	<b>\$ 9,063,700</b>	<b>\$ 9,051,200</b>	<b>\$ 9,409,100</b>	<b>\$ 192,255,900</b>

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Increase Booster Capacity at Site #12 PROJECT NUMBER: C60WA010  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Design, engineer, and construct site expansion to add additional 4 MGD of boosting capacity  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ 271,500	\$ 271,500
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 271,500	\$ 271,500

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Water N/C	\$ -	\$ -	\$ -	\$ -	\$ 271,500	\$ 271,500
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 271,500	\$ 271,500

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Later Years																	

PROJECT TITLE: Reverse Osmosis Membrane Replacement PROJECT NUMBER: C60WA012  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace membranes for two reverse osmosis treatment systems that have reached life expectancy (Bullard Water Campus and Well 12)  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>TOTAL</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
4/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: IWMP North Waterman Wash Amendment Phase I PROJECT NUMBER: C60WA013  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Evaluate water availability, legal right to water, water quality data, city policies, infrastructure and operational strategies for the upcoming development of the North Waterman Wash area.  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Study	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Wastewater Enterprise	75,000	-	-	-	-	75,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2019																

PROJECT TITLE: Adaman Well #3 PROJECT NUMBER: C60WA004  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Equip Adaman Well #3 (1,300 gpm) north of Camelback Rd along Sarival, treat for arsenic, and connect well to the Sarival transmission main  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 5,340,300	\$ -	\$ -	\$ -	\$ -	\$ 5,340,300
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,340,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,340,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Dev Reimbursement	\$ 2,459,300	\$ -	\$ -	\$ -	\$ -	\$ 2,459,300
18 Water Bonds	2,881,000	-	-	-	-	2,881,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,340,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,340,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	3/2019																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Debt Service GRIC-Impact Fee Share PROJECT NUMBER: C2100009  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Debt Service Payment on GRIC Lease that provides 7,000 acre-feet per year water rights.  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 965,600	\$ 963,400	\$ 960,800	\$ 964,500	\$ 966,400	\$ 4,820,700
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 965,600</b>	<b>\$ 963,400</b>	<b>\$ 960,800</b>	<b>\$ 964,500</b>	<b>\$ 966,400</b>	<b>\$ 4,820,700</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Water N/C	\$ 965,600	\$ 963,400	\$ 960,800	\$ 964,500	\$ 966,400	\$ 4,820,700
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 965,600</b>	<b>\$ 963,400</b>	<b>\$ 960,800</b>	<b>\$ 964,500</b>	<b>\$ 966,400</b>	<b>\$ 4,820,700</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Annual																	

PROJECT TITLE: Debt Service-Impact Fee Share PROJECT NUMBER: C2100009  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Debt Service Payment for Water Infrastructure Finance Authority Loan  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 328,100	\$ 140,800	\$ -	\$ -	\$ -	\$ 468,900
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 328,100</b>	<b>\$ 140,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 468,900</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Water N/C	\$ 328,100	\$ 140,800	\$ -	\$ -	\$ -	\$ 468,900
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 328,100</b>	<b>\$ 140,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 468,900</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Annual																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Newland Zone 3 Reimbursement PROJECT NUMBER: C2100005  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Repay developer per development agreement  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 5,338,700	\$ 7,442,700	\$ 7,437,200	\$ 7,387,700	\$ 7,437,200	\$ 35,043,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,338,700</b>	<b>\$ 7,442,700</b>	<b>\$ 7,437,200</b>	<b>\$ 7,387,700</b>	<b>\$ 7,437,200</b>	<b>\$ 35,043,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Water South	\$ 5,338,700	\$ 7,442,700	\$ 7,437,200	\$ 7,387,700	\$ 7,437,200	\$ 35,043,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,338,700</b>	<b>\$ 7,442,700</b>	<b>\$ 7,437,200</b>	<b>\$ 7,387,700</b>	<b>\$ 7,437,200</b>	<b>\$ 35,043,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																	

PROJECT TITLE: Liberty Potable Interconnects PROJECT NUMBER: C60WA005  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Improve the Liberty east interconnect for operational flexibility  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Other	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 368,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 368,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
18 Water Bonds	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 368,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 368,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
10/2018																	



CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: CAP Subcontract Capital Charges PROJECT NUMBER: C60WA006  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Repayment to Central Arizona Project for building the canal  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community  
 Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 603,800	\$ 634,000	\$ 665,700	\$ 699,000	\$ 734,000	\$ 3,336,500
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 603,800</b>	<b>\$ 634,000</b>	<b>\$ 665,700</b>	<b>\$ 699,000</b>	<b>\$ 734,000</b>	<b>\$ 3,336,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise	\$ 603,800	\$ 634,000	\$ 665,700	\$ 699,000	\$ 734,000	\$ 3,336,500
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 603,800</b>	<b>\$ 634,000</b>	<b>\$ 665,700</b>	<b>\$ 699,000</b>	<b>\$ 734,000</b>	<b>\$ 3,336,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Annual																	

PROJECT TITLE: Differential Impact Fee Credits PROJECT NUMBER: C60WA007  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Reimburse water impact fee fund for fees waived per development agreement  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community  
 Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 835,600	\$ 860,700	\$ -	\$ -	\$ -	\$ 1,696,300
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 835,600</b>	<b>\$ 860,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,696,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise	\$ 835,600	\$ 860,700	\$ -	\$ -	\$ -	\$ 1,696,300
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 835,600</b>	<b>\$ 860,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,696,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As needed																	

**CITY OF GOODYEAR  
FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTION**

PROJECT TITLE: Water Line Oversizing PROJECT NUMBER: C60WA008  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Fund oversizing of lines as new developments are constructed to ensure additional system capacity for the city  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 546,400	\$ 562,800	\$ -	\$ -	\$ -	\$ 1,109,200
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 546,400</b>	<b>\$ 562,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,109,200</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise	\$ 546,400	\$ 562,800	\$ -	\$ -	\$ -	\$ 1,109,200
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 546,400</b>	<b>\$ 562,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,109,200</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As Needed																	

PROJECT TITLE: New Well 26 PROJECT NUMBER: C60WA002  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Drill new Well 26 to replace Wells 1 and 3 that are threatened by contaminated groundwater  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Design	\$ 312,000	\$ -	\$ -	\$ -	\$ -	\$ 312,000
Carryover-Land	103,700	-	-	-	-	103,700
Carryover-Construction	5,936,300	-	-	-	-	5,936,300
Construction	1,082,000	-	-	-	-	1,082,000
<b>TOTAL</b>	<b>\$ 7,434,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,434,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
16 Water Bonds	\$ 312,000	\$ -	\$ -	\$ -	\$ -	\$ 312,000
18 Water Bonds	\$ 7,122,000	\$ -	\$ -	\$ -	\$ -	\$ 7,122,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 7,434,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,434,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
7/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Surface Water Project PROJECT NUMBER: C60WA003  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Construct water treatment facility to treat CAP Water allocation  
 STRATEGIC PLAN: Fiscal & Resource Management, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 11,220,000	\$ -	\$ -	\$ -	\$ -	\$ 11,220,000
Carryover-Study	827,100	-	-	-	-	827,100
Carryover-Design	10,609,900	-	-	-	-	10,609,900
Carryover-Land	4,392,800	-	-	-	-	4,392,800
Construction	84,585,900	-	-	-	-	84,585,900
<b>TOTAL</b>	<b>\$ 111,635,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 111,635,700</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
G.O. Bonds	\$ 4,392,800	\$ -	\$ -	\$ -	\$ -	\$ 4,392,800
18 Water Bond	30,331,300	-	-	-	-	30,331,300
Water Enterprise	4,361,700	-	-	-	-	4,361,700
Dev Reimbursement	32,000,000	-	-	-	-	32,000,000
DIF-Water N/C	40,549,900	-	-	-	-	40,549,900
<b>TOTAL</b>	<b>\$ 111,635,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 111,635,700</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
11/2021																	

PROJECT TITLE: Site 12 Improvements and Increased Capacity PROJECT NUMBER: C60WA001  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Purchase land for 1.2 MG reservoir and construct a 1.2 MG storage tank for Northern Service area  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 1,219,500	\$ -	\$ -	\$ -	\$ -	\$ 1,219,500
Carryover-Design	9,200	-	-	-	-	9,200
Carryover-Land	7,680,700	-	-	-	-	7,680,700
Construction	10,250,900	-	-	-	-	10,250,900
Land	541,000	-	-	-	-	541,000
<b>TOTAL</b>	<b>\$ 19,701,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,701,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-Water N/C	\$ 1,219,500	\$ -	\$ -	\$ -	\$ -	\$ 1,219,500
18 Water Bonds	18,481,800	-	-	-	-	18,481,800
<b>TOTAL</b>	<b>\$ 19,701,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,701,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
4/2019																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WATER  
 PROJECT DESCRIPTION

PROJECT TITLE: New Potable Water Interconnect with City of Avondale PROJECT NUMBER: C60WA009  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Perform hydraulic analysis, design and construct an interconnect with another agency  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Consultant	\$ -	\$ 31,200	\$ -	\$ -	\$ -	\$ 31,200
Construction	-	748,800	-	-	-	748,800
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 780,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 780,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Water Enterprise	\$ -	\$ 780,000	\$ -	\$ -	\$ -	\$ 780,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 780,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 780,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As needed																	

CITY OF GOODYEAR  
FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	C60WW012	WW Enterprise	\$ 170,000	\$ 886,500	\$ -	\$ -	\$ -	\$ 1,056,500
LS 2 Del Camino Lift Station-Rehabilitation	C60WW013	WW Enterprise	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000
Differential Impact Fee Credits	C60WW006	WW Enterprise	\$ 671,100	\$ 671,100	\$ -	\$ -	\$ -	\$ 1,342,200
WW Line Oversizing	C60WW008	WW Enterprise	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,500,000
Goodyear WRF Expansion and Site Improvements	C60WW001	WW Enterprise	\$ 2,845,000	\$ -	\$ -	\$ -	\$ -	\$ 2,845,000
Goodyear WRF Expansion and Site Improvements		WW Bonds	5,300,000	-	-	-	-	5,300,000
Goodyear WRF Expansion and Site Improvements		DIF-WW North	6,889,200	-	-	-	-	6,889,200
Goodyear WRF Expansion and Site Improvements		DIF-WW 2012	132,200	-	-	-	-	132,200
Goodyear WRF Expansion and Site Improvements		DIF-WW Pre 2012	130,600	-	-	-	-	130,600
Goodyear WRF Expansion and Site Improvements Total				\$ 15,297,000	\$ -	\$ -	\$ -	\$ -
Newland WW Reimbursement	C2100007	DIF-WW South	\$ 863,000	\$ 1,163,500	\$ 1,348,400	\$ 1,476,200	\$ -	\$ 4,851,100
Manhole Rehabilitation or Replacements	C60WW009	WW Enterprise	\$ 541,000	\$ 1,125,000	\$ -	\$ -	\$ -	\$ 1,666,000
Perryville Grinder Station	C60WW004	WW Enterprise	\$ 313,800	\$ -	\$ -	\$ -	\$ -	\$ 313,800
Quarter Section 59: Sewer Pipe Rehabilitation or Replacements	C60WW003	WW Enterprise	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Rainbow Valley WRF Return/Waste Activated Sludge Pump Station Improvements	C60WW002	WW Enterprise	\$ 79,500	\$ -	\$ -	\$ -	\$ -	\$ 79,500
Wells Fargo Lift Station and Force Main Rehabilitation	C60WW014	WW Enterprise	\$ 485,500	\$ -	\$ -	\$ -	\$ -	\$ 485,500
Corgett WRF Chlorine Contact Basin Upgrades	C60WW010	WW Enterprise	\$ 163,600	\$ -	\$ -	\$ -	\$ -	\$ 163,600
LS 3 Palm Valley Lift Station-Rehabilitation	C60WW005	WW Enterprise	\$ 93,600	\$ -	\$ -	\$ -	\$ -	\$ 93,600

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Debt Service-Impact Fee Share	C2100006	DIF-WW N/C	\$ 962,900	\$ 962,200	\$ 987,800	\$ 339,700	\$ 339,700	\$ 3,592,300
El Cidro Sewer Line	C60WW007	WW Enterprise	\$ 364,000	\$ -	\$ -	\$ -	\$ -	\$ 364,000
<b>TOTAL PROJECTS</b>			<b>\$ 21,005,000</b>	<b>\$ 5,693,300</b>	<b>\$ 2,336,200</b>	<b>\$ 1,815,900</b>	<b>\$ 339,700</b>	<b>\$ 31,190,100</b>
FUNDS			FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Wastewater Enterprise			\$ 6,727,100	\$ 3,567,600	\$ -	\$ -	\$ -	\$ 10,294,700
Wastewater Bonds			5,300,000	-	-	-	-	5,300,000
Wastewater Pre 2012 Impact Fee (DIF)			130,600	-	-	-	-	130,600
Wastewater 2012 Impact Fee (DIF)			132,200	-	-	-	-	132,200
Wastewater North and Central 2014 Impact Fee (DIF)			7,852,100	962,200	987,800	339,700	339,700	3,592,300
Wastewater South 2014 Impact Fee (DIF)			863,000	1,163,500	1,348,400	1,476,200	-	11,740,300
<b>TOTAL FUNDS</b>			<b>\$ 21,005,000</b>	<b>\$ 5,693,300</b>	<b>\$ 2,336,200</b>	<b>\$ 1,815,900</b>	<b>\$ 339,700</b>	<b>\$ 31,190,100</b>

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Rainbow Valley Water Reclamation Facility-Disc Filter Replacement      PROJECT NUMBER: C60WW012  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace sand filter with the newer disc filter technology  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Design	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
Construction	-	886,500	-	-	-	886,500
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 170,000</b>	<b>\$ 886,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,056,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 170,000	\$ 886,500	\$ -	\$ -	\$ -	\$ 1,056,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 170,000</b>	<b>\$ 886,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,056,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2021																	

PROJECT TITLE: LS 2 Del Camino Lift Station-Rehabilitation      PROJECT NUMBER: C60WW013  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace pump, piping, and wet well coating  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 135,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 135,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Later years																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Differential Impact Fee Credits PROJECT NUMBER: C60WW006  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Reimburse wastewater impact fee fund for fees waived per development agreement  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 671,100	\$ 671,100	\$ -	\$ -	\$ -	\$ 1,342,200
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 671,100</b>	<b>\$ 671,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,342,200</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 671,100	\$ 671,100	\$ -	\$ -	\$ -	\$ 1,342,200
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 671,100</b>	<b>\$ 671,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,342,200</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As Needed																	

PROJECT TITLE: WW Line Oversizing PROJECT NUMBER: C60WW008  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Fund oversizing of lines as new developments are constructed to ensure additional system capacity for the city  
 STRATEGIC PLAN: Fiscal & Resource Management, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,500,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,500,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As Needed																	



**CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION**

PROJECT TITLE: Goodyear WRF Expansion and Site Improvements      PROJECT NUMBER: C60WW001  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Design and construct to expand existing capacity from 4 MGD to 6 MGD  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Sense of Community  
 Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 14,581,900	\$ -	\$ -	\$ -	\$ -	\$ 14,581,900
Carryover-Design	320,200	-	-	-	-	320,200
Carryover-Consultant	394,900	-	-	-	-	394,900
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 15,297,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,297,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 2,845,000	\$ -	\$ -	\$ -	\$ -	\$ 2,845,000
WW Bonds	5,300,000	-	-	-	-	5,300,000
DIF-WW North	6,889,200	-	-	-	-	6,889,200
DIF-WW 2012	132,200	-	-	-	-	132,200
DIF-WW Pre 2012	130,600	-	-	-	-	130,600
<b>TOTAL</b>	<b>\$ 15,297,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,297,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2019																	

PROJECT TITLE: Newland WW Reimbursement      PROJECT NUMBER: C2100007  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Reimburse for infrastructure improvements to the Estrella Mountain Ranch community  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 863,000	\$ 1,163,500	\$ 1,348,400	\$ 1,476,200	\$ -	\$ 4,851,100
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 863,000</b>	<b>\$ 1,163,500</b>	<b>\$ 1,348,400</b>	<b>\$ 1,476,200</b>	<b>\$ -</b>	<b>\$ 4,851,100</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-WW South	\$ 863,000	\$ 1,163,500	\$ 1,348,400	\$ 1,476,200	\$ -	\$ 4,851,100
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 863,000</b>	<b>\$ 1,163,500</b>	<b>\$ 1,348,400</b>	<b>\$ 1,476,200</b>	<b>\$ -</b>	<b>\$ 4,851,100</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Manhole Rehabilitation or Replacements PROJECT NUMBER: C60WW009  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes throughout the city  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 541,000	\$ 1,125,000	\$ -	\$ -	\$ -	\$ 1,666,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 541,000</b>	<b>\$ 1,125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,666,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 541,000	\$ 1,125,000	\$ -	\$ -	\$ -	\$ 1,666,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 541,000</b>	<b>\$ 1,125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,666,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As needed																	

PROJECT TITLE: Perryville Grinder Station PROJECT NUMBER: C60WW004  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Install an auger to remove the inert materials that have been ground up at the Perryville Grinder Station  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 313,800	\$ -	\$ -	\$ -	\$ -	\$ 313,800
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 313,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 313,800</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 313,800	\$ -	\$ -	\$ -	\$ -	\$ 313,800
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 313,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 313,800</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
8/2018																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Quarter Section 59: Sewer Pipe Rehabilitation or Replacements PROJECT NUMBER: C60WW003  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Rehabilitate or replace existing small diameter sewer pipes which have cracks, holes, fractures, root penetrations, and visible misalignments.  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Construction	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2019																

PROJECT TITLE: Rainbow Valley WRF Return/Waste Activated Sludge Pump Station Improvements PROJECT NUMBER: C60WW002  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Add variable frequency drives on pump motors, control valve and piping into this pump station for more effective operations  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 51,700	\$ -	\$ -	\$ -	\$ -	\$ 51,700
Construction	27,800	-	-	-	-	27,800
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 79,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 79,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 79,500	\$ -	\$ -	\$ -	\$ -	\$ 79,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 79,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 79,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2019																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: Wells Fargo Lift Station and Force Main Rehabilitation      PROJECT NUMBER: C60WW014  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Rehabilitate manhole outside of the Wells Fargo Lift Station and extend the force main to a new location from the Wells Fargo Lift Station  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 485,500	\$ -	\$ -	\$ -	\$ -	\$ 485,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 485,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 485,500</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 485,500	\$ -	\$ -	\$ -	\$ -	\$ 485,500
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 485,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 485,500</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2018																	

PROJECT TITLE: Corbett WRF Chlorine Contact Basin Upgrades      PROJECT NUMBER: C60WW010  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Upgrade chemical pumps and controls, and add new chemical tanks and a scum trough to send the scum to the digesters instead of the headworks  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 163,600	\$ -	\$ -	\$ -	\$ -	\$ 163,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 163,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 163,600	\$ -	\$ -	\$ -	\$ -	\$ 163,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 163,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
9/2018																	

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: LS 3 Palm Valley Lift Station-Rehabilitation PROJECT NUMBER: C60WW005  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Add pump to prevent potential failures and create redundancy  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 93,600	\$ -	\$ -	\$ -	\$ -	\$ 93,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 93,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 93,600</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 93,600	\$ -	\$ -	\$ -	\$ -	\$ 93,600
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 93,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 93,600</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	8/2018																

PROJECT TITLE: Debt Service-Impact Fee Share PROJECT NUMBER: C2100006  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Debt Service payment for Water Infrastructure Finance Authority loan  
 STRATEGIC PLAN: Fiscal & Resource Management

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Other	\$ 962,900	\$ 962,200	\$ 987,800	\$ 339,700	\$ 339,700	\$ 3,592,300
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 962,900</b>	<b>\$ 962,200</b>	<b>\$ 987,800</b>	<b>\$ 339,700</b>	<b>\$ 339,700</b>	<b>\$ 3,592,300</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
DIF-WW N/C	\$ 962,900	\$ 962,200	\$ 987,800	\$ 339,700	\$ 339,700	\$ 3,592,300
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 962,900</b>	<b>\$ 962,200</b>	<b>\$ 987,800</b>	<b>\$ 339,700</b>	<b>\$ 339,700</b>	<b>\$ 3,592,300</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Annual																

CITY OF GOODYEAR  
 FY2019-2023 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION

PROJECT TITLE: El Cidro Sewer Line PROJECT NUMBER: C60WW007  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Construction of El Cidro sewer line  
 STRATEGIC PLAN: Fiscal & Resource Management, Economic Vitality, Quality of Life

Expenditures	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Carryover-Construction	\$ 364,000	\$ -	\$ -	\$ -	\$ -	\$ 364,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 364,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 364,000</b>

Funding Sources	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
WW Enterprise	\$ 364,000	\$ -	\$ -	\$ -	\$ -	\$ 364,000
	-	-	-	-	-	-
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 364,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 364,000</b>

PROJECT TIMELINE	Planned Completion	QUARTER															
		FY2018-19				FY2019-20				FY2020-21				FY2021-22			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
7/2018																	

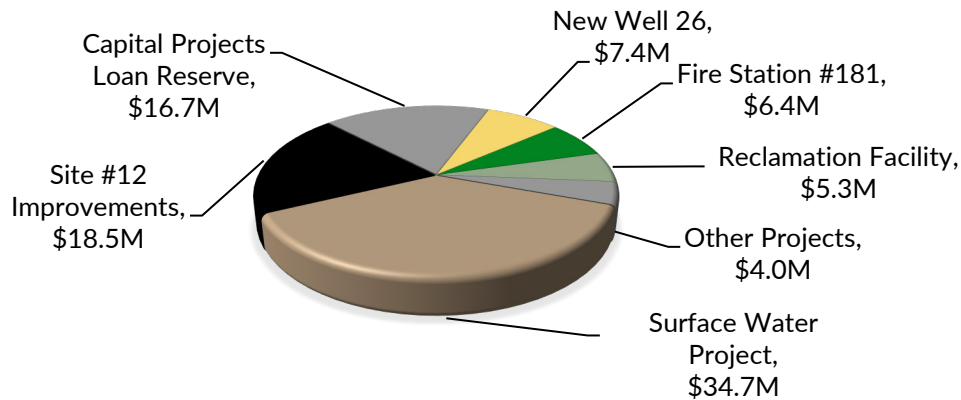
## DEBT SERVICE SUMMARY

### DEBT MANAGEMENT

The City of Goodyear uses General Obligation (G.O.), Revenue and Public Improvement Corporation (PIC) Bonds to finance capital improvement projects. G.O. Bond debt service is paid from secondary property taxes and utility revenues. Revenue Bonds are paid from utility revenues. Public Improvement Corporation (PIC) financed debt are backed by an excise tax pledge.

The FY2019 capital improvement plan includes \$93 million in bond spending to pay for the projects. This amounts to 38% of the total FY2019 capital improvement plan. The largest capital project is the construction of the Surface Water Project at \$34.7 million. Site #12 improvements is the second largest project. The Capital Projects Loan Reserve purpose is to protect existing projects still being reviewed such as the Recreation Campus and may only be allocated to projects with Council approval.

### FY2018-19 BONDS BY PROJECTS



The City Council has adopted financial policies that includes debt management to provide capacity to build capital projects while also maintaining conservative financial practices. In addition to self-imposed financial policies shown below, the use of bonded debt is limited by State statute, assessed valuations established by Maricopa County, and financial markets.

The city has instituted a conservative plan of financing for capital improvement projects. The main objectives of the plan are:

- Evaluate all possible funding mechanisms
- Utilize debt structure that match the useful lives of the projects being financed

The city's financial policy on debt management states that debt should be maintained at a level considered manageable by the bond rating agencies. Outlined below is the debt section of the city's financial policy.

- A. Short-term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the city's financial advisor determines and recommends that this is in the city's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
- B. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C. City of Goodyear Public Improvement Corporation lease payments are funded by an excise tax pledge. These type of bonds require a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- D. Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.
- E. Annual levy calculations should be at the maximum amount allowed for the city's primary property tax.
- F. Maintain bond rating of investment grade from Moody's or Standard and Poor's.
- G. Enterprise Funds should finance Water and Wastewater Bond sales where appropriate.
- H. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. Construction Sales Tax revenues considered as ongoing revenue will be included in computing the applicable revenue beginning with FY2019.

Identifying and forecasting available revenues for servicing principal and interest payments is a key factor in planning for new debt issuances. Outstanding existing debt service, capacity limitations and cash flow analysis are all viewed as part of the capital budgeting and financing process. Multi-year rate plans and fund forecasts are prepared for utilities, secondary property tax and the General Fund. Annual debt service payments are included in the operating budget.

Total outstanding debt service requirements for the city is \$391,696,901.

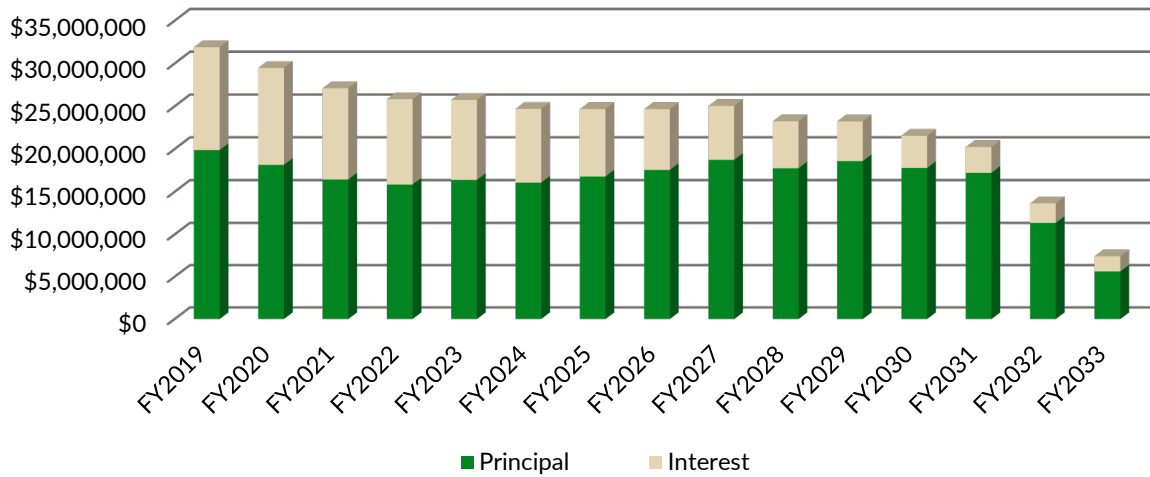
TOTAL DEBT SERVICE REQUIREMENTS OUTSTANDING				
Type of Bond	Remaining Maturity Dates	Principal	Interest	Total Debt Service Requirements To Maturity
General Obligation Bonds (G.O.)	07/01/2019-07/01/2037	\$ 97,065,000	\$ 31,770,715	\$ 128,835,715
Public Improvement Corporation (PIC) Bonds	07/01/2019-07/01/2032	107,232,863	35,047,439	142,280,302
Improvement District Bonds	07/01/2019-01/01/2032	34,870,000	14,321,737	49,191,737
Water and Sewer Revenue Bonds*	07/01/2019-07/01/2049	41,838,972	29,550,175	71,389,147
<b>Total Debt Service Requirements</b>		<b>\$ 281,006,835</b>	<b>\$ 110,690,066</b>	<b>\$ 391,696,901</b>

\*Includes \$3,736,002 for WIFA



Below is a graphical look at 15 years of Annual Debt Service Requirements. PIC Bonds for baseball and Improvement District Bond for McDowell Road improvement issuances mature in FY2032 reducing the requirements significantly.

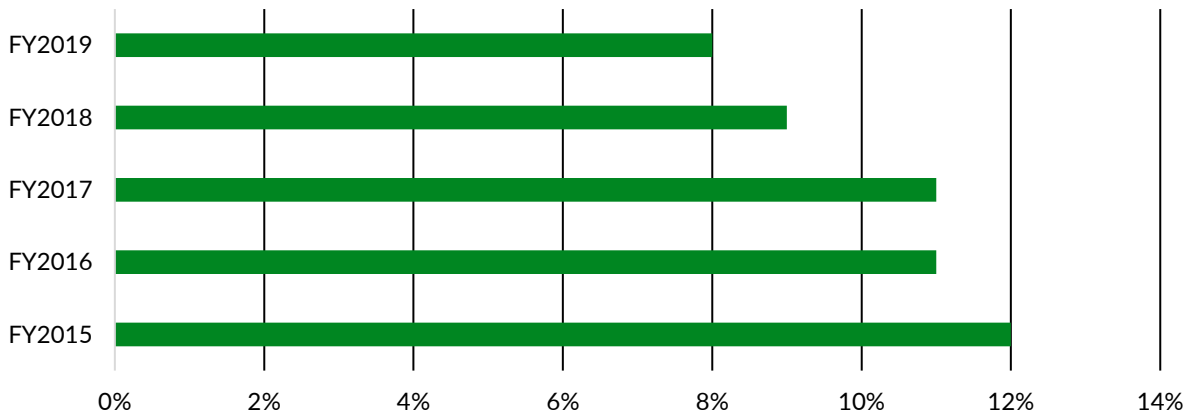
**TOTAL ANNUAL DEBT SERVICE REQUIREMENTS  
(15 YEARS SHOWN)**



Analysis of the city’s debt position is essential, as the currently planned 5-year capital improvement projects will require new Property Tax and Revenue Bonds sales. The city actively manages its debt portfolio. Debt is refunded if doing so provides cost savings. Cost saving refundings were completed in FY2016 and FY2017 reducing PIC, G. O. and Revenue Bond debt service. The terms were not extended in any of these refundings.

The amount of debt that can be supported by the operating budget helps determine the amount of the bonds that can be sold in any given fiscal year. Operating budget resources as governed by the city’s revenue and by its budget stability and debt management policies, determine the level of debt. The city’s debt policy contains guidelines to help the city stay within a sound fiscal framework despite variations in the amount of resources available for debt service.

**TOTAL DEBT AS A PERCENT OF TOTAL OPERATING BUDGET**

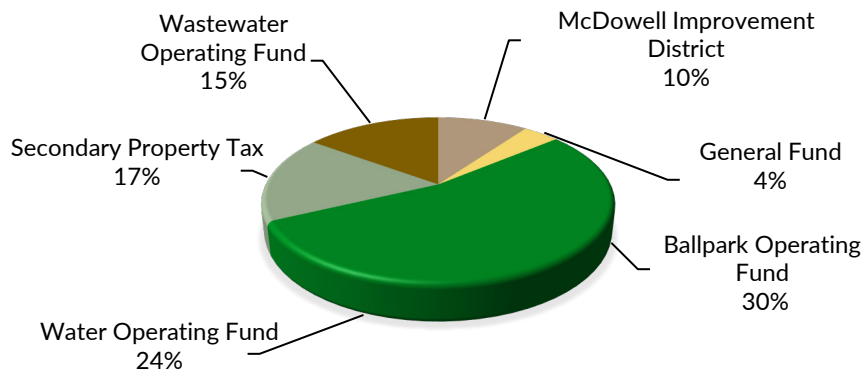


Debt service expenditures include payments of principal, interest, costs of issuance and related costs such as trustee fees, and reserve requirements for bonds issued. The budget assumes \$6.5 million in new G.O. Bonds, and \$63.1 million in new Water and Sewer Revenue Bonds will be issued in FY2019 with half a year of principal and interest payments.

Water and sewer related projects may be presented to the city’s electorate to be issued as either Revenue or General Obligation Bonds. This allows the city the flexibility to determine what is the best type of bond to be issued at the time of the bond sale.

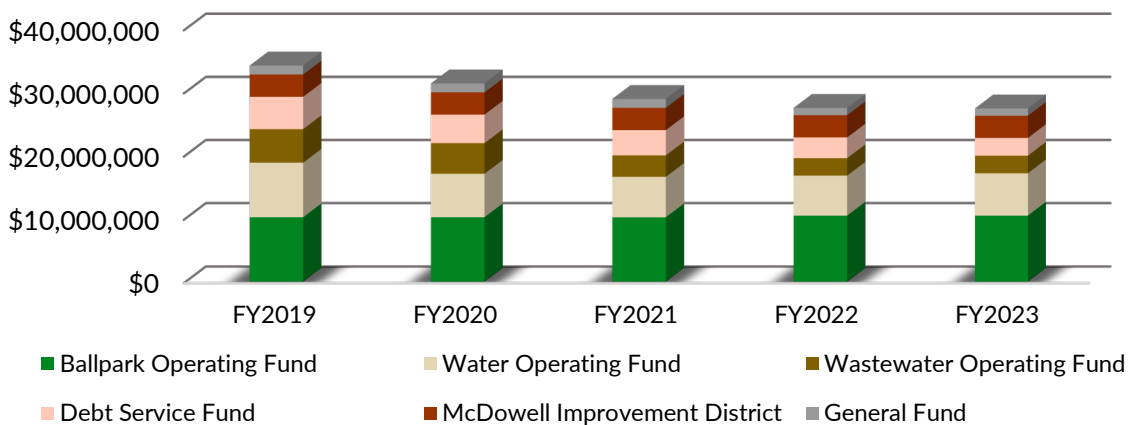
FY2019 debt service expenditures are funded as follows: Ballpark (30%), Water (24%), Secondary Property Tax (17%), Wastewater (15%), Improvement District (10%), and General Fund (4%).

**FY2019 DEBT SERVICE BY FUND**



The chart below includes existing payments due and new debt planned for issue in FY2019.

**PLANNED DEBT SERVICE BY FUND**



Previous refundings structured principal payments to achieve level debt service payments to eliminate originally funded late principal payments. By restructuring the debt, the required principal and interest payments have a slight downward trend. The General Fund debt obligations will end in FY2023.

Bond Ratings

**BOND RATINGS**

The city has its General Obligation Bond credit reviewed by two national bond-rating agencies.

In January 2018, Moody's upgraded Water and Sewer Revenue Bonds. This included both senior lien and subordinate lien bonds. The change in rating went from A2 to Aa3. In May, Moody's reviewed and assigned a new rating to the Improvement District Bonds. The rating change went from A1 to Aa3.

In February 2015, Standard & Poor's has upgraded the city's G.O. Bond ratings. In April 2016, the city's G.O. Bond ratings were assigned a positive outlook by Moody's - reflective of their view that the city's strong financial profile may be consistent with that of a higher rating category. Higher ratings generate significant savings for the City of Goodyear in favorable interest rates.

In March 2014, Goodyear's rating for Water & Sewer Revenue Bonds was raised by Standard & Poor's and then in April 2016 the subordinate lien rating was separated to differentiate it from the senior lien rating as part of a Standard & Poor's rating criterion change.

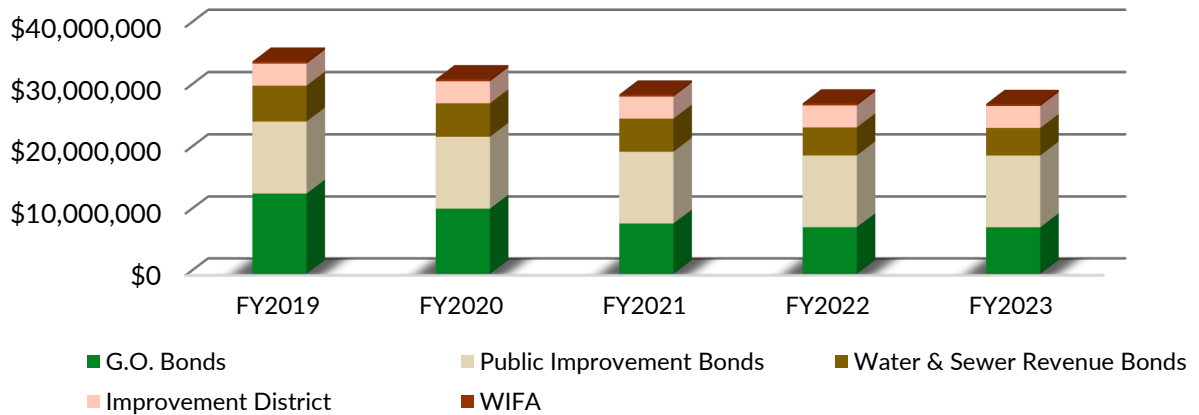
General Obligation Bonds (G.O.)	Moody's Aa2 Standard & Poor's AA
Public Improvement Corporation (PIC) Bonds	Moody's Aa3 Standard & Poor's AA-
Water & Sewer Revenue Bonds Senior Lien	Moody's Aa3 Standard & Poor's AA-
Water & Sewer Revenue Bonds Subordinate Lien	Moody's Aa3 Standard & Poor's A+
Improvement District Bonds	Moody's Aa3 Standard & Poor's A

**FY2019 DEBT SERVICE BY TYPE**

In FY2019, the largest type of debt service are General Obligation (G.O.) Bonds totaling \$12.9 million or 38% of total debt service. This is due to a large principal payment in the G.O. 2017 issuance for the Recreation Campus, Fire Stations and the Water Surface Treatment Plant. G.O. debt is paid from both secondary property tax levies and utility revenues. Other debt includes Public Improvement Corporation (PIC) Bonds totaling \$11.6 million or 34%, Water and Sewer Revenue Bonds totaling \$5.8 million or 17%, Improvement Districts (ID) totaling \$3.5 million or 10% and Water Infrastructure Finance Authority (WIFA) totaling \$0.3 million or 1% of debt. Total debt service includes bond issuance costs of \$300,000 for FY2019.

Below is a graphical view of the six-year planned debt service payments by type. As older bonds mature in later years, this leaves additional capacity for future debt, if needed.

**PLANNED DEBT SERVICE BY TYPE**



The table below summarizes by issuance the total outstanding principal and interest on city debt obligations for the next five years.

5-YEAR DEBT PAYMENT SCHEDULE					
Bond Discription	Payments FY2019	Payments FY2020	Payments FY2021	Payments FY2022	Payments FY2023
<b>Secondary Property Tax Funded Debt</b>					
General Obligation Bond Series 2017	\$ 3,762,200	\$ 1,194,300	\$ 1,305,300	\$ 713,200	\$ 713,200
General Obligation Refunding Bonds Series 2016	5,308,000	5,295,000	5,289,300	5,272,700	5,254,500
General Obligation Refunding Bonds Series 2014	3,174,000	3,213,000	-	-	-
General Obligation Refunding Bonds Series 2010	204,200	204,200	579,200	575,000	575,000
Taxable General Obligation Refunding Bonds Series 2010	224,800	329,800	656,200	680,800	688,400
General Obligation Refunding Bonds Series 2009	285,800	285,800	285,800	285,800	285,800
<b>Secondary Property Tax Funded Debt Total</b>	<b>\$12,959,000</b>	<b>\$10,522,100</b>	<b>\$ 8,115,800</b>	<b>\$ 7,527,500</b>	<b>\$ 7,516,900</b>
<b>Public Improvement Corporation Funded Debt</b>					
PIC Series 2017 - MLB Indians Project	\$ 1,272,800	\$ 1,271,400	\$ 1,269,000	\$ 1,270,600	\$ 1,271,000
PIC Refunding Bonds, Series 2016A	4,754,800	4,736,800	4,742,400	5,089,800	1,141,800
PIC Refunding Bonds, Series 2016B	3,000,400	3,020,800	3,011,200	2,927,400	2,623,000
PIC Tax-Exempt Revenue Bonds, Series 2012A	1,021,200	1,021,200	1,021,200	1,021,300	1,021,300
PIC Taxable Revenue Bonds, Series 2012B	126,800	126,800	126,900	127,000	126,900
PIC Revenue Refunding Bonds, Series 2011A	1,397,400	1,395,200	1,397,800	1,135,200	5,385,200
<b>Public Improvement Corporation Funded Debt Total</b>	<b>\$11,573,400</b>	<b>\$11,572,200</b>	<b>\$11,568,500</b>	<b>\$11,571,300</b>	<b>\$11,569,200</b>
<b>Water &amp; Sewer Revenue Funded Debt</b>					
Water & Sewer Planned Revenue Obligations, Series 2019	\$ 2,482,400	\$ 2,082,800	\$ 2,001,600	\$ 1,854,400	\$ 1,784,400
Water & Sewer Revenue and Refunding Obligations, Series 2016	1,390,600	1,395,400	1,433,700	446,200	444,800
Water & Sewer Revenue Obligations, Series 2011	1,048,200	1,050,000	1,046,200	1,048,600	1,048,800
Water & Sewer Revenue Obligations, Series 2010	827,000	827,000	827,000	1,127,000	1,127,000
Water & Sewer Revenue Refunding Bonds, Series 2009	21,800	21,800	21,800	21,800	21,800
<b>Water &amp; Sewer Revenue Funded Debt Total</b>	<b>\$ 5,770,000</b>	<b>\$ 5,377,000</b>	<b>\$ 5,330,300</b>	<b>\$ 4,498,000</b>	<b>\$ 4,426,800</b>
<b>Water Infrastructure Finance Authority Funded Debt</b>					
2009 Loan	\$ 339,600	\$ 339,600	\$ 339,600	\$ 339,700	\$ 339,700
<b>Water Infrastructure Finance Authority Funded Debt Total</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,700</b>	<b>\$ 339,700</b>
<b>Improvement District Funded Debt</b>					
McDowell Road Commercial Corridor Improvement District	\$ 3,534,700	\$ 3,530,500	\$ 3,531,300	\$ 3,526,800	\$ 3,521,900
<b>Improvement District Funded Debt Total</b>	<b>\$ 3,534,700</b>	<b>\$ 3,530,500</b>	<b>\$ 3,531,300</b>	<b>\$ 3,526,800</b>	<b>\$ 3,521,900</b>
<b>TOTAL DEBT SERVICE PAYMENTS (ALL BONDS)**</b>	<b>\$34,176,700</b>	<b>\$31,341,400</b>	<b>\$28,885,500</b>	<b>\$27,463,300</b>	<b>\$27,374,500</b>

\*\*Does not include fiscal agent fees

**GENERAL OBLIGATION (G.O. BONDS)**

All projects funded by property tax backed with General Obligation Bonds require voter approval through a citywide election.

The Arizona Constitution limits a city's bonded debt capacity to certain percentages of the city's net assessed secondary property value and by the type of project to be constructed with G.O. Bonds. For projects involving water, sewer, artificial lighting, parks, open space, recreational facility improvements, public safety, and streets and transportation; the city can issue G.O. Bonds up to 20% of its net assessed limited property value. For any other general-purpose improvements, the city may issue bonds up to 6% of its net assessed limited property value.

<b>GENERAL OBLIGATION DEBT SERVICE BY PURPOSE</b>							
Fiscal Year	Water and Sewer	Parks and Recreation	Street and Highway	Fire Facilities	Ballpark	Public Buildings	Total G.O. DS Outstanding
FY2019	\$ 8,331,539	\$ 2,283,050	\$ 939,172	\$ 751,941	\$ 752,762	\$ 21,050	\$ 13,079,514
FY2020	7,590,491	999,446	1,041,802	238,669	751,905	20,600	10,642,913
FY2021	5,209,556	1,055,842	935,411	260,956	753,279	20,150	8,235,194
FY2022	5,029,633	758,629	932,089	142,577	750,722	24,550	7,638,200
FY2023	5,020,044	756,436	928,619	142,577	746,286	24,150	7,618,112
FY2024	5,053,054	756,598	937,009	142,577	746,613	23,350	7,659,201
FY2025	5,034,119	754,902	931,536	142,577	743,184	22,550	7,628,868
FY2026	5,020,665	755,440	930,158	142,577	744,273	26,750	7,619,863
FY2027	5,882,371	1,178,246	526,013	382,433		25,750	7,994,813
FY2028	5,411,938	1,235,965	398,253	405,419			7,451,575
FY2029	5,402,817	1,233,431	399,557	404,420			7,440,225
FY2030	3,635,555	1,127,105	400,498	450,842			5,614,000
FY2031	2,318,991	1,126,605	401,074	450,642			4,297,312
FY2032	2,321,225	1,123,170	402,125	449,268			4,295,788
FY2033	2,332,348	1,116,674	405,796	446,669			4,301,487
FY2034	2,333,935	1,117,173	406,110	446,869			4,304,087
FY2035	2,345,348	1,116,174	409,046	446,470			4,317,038
FY2036	2,354,173	1,113,676	411,569	445,470			4,324,888
FY2037	2,383,993	1,122,170	417,606	448,868			4,372,637
	<b>\$ 83,011,795</b>	<b>\$ 20,730,732</b>	<b>\$ 12,153,443</b>	<b>\$ 6,741,821</b>	<b>\$ 5,989,024</b>	<b>\$ 208,900</b>	<b>\$ 128,835,715</b>

Although the principal and interest on the 20% limit bonds can be paid with property tax revenues, the debt service may also be paid by revenues generated from the utility or a combination of both sources of revenue. The city currently pays debt service on existing G.O. Bonds from both property taxes and utility system revenues.

## Constitutional Debt Limit Calculations:

<b>GENERAL OBLIGATION BONDS</b>		
<b>Constitutional Debt Limits</b>	<b>All Other Purposes 6%</b>	<b>Water/Sewer Lights, Open Space and Parks</b>
Net Secondary Assessed Valuation	\$ 57,852,090	\$ 192,840,302
Outstanding Debt	-	106,320,000
<b>Available Borrowing Capacity</b>	<b>\$ 57,852,090</b>	<b>\$ 299,160,302</b>

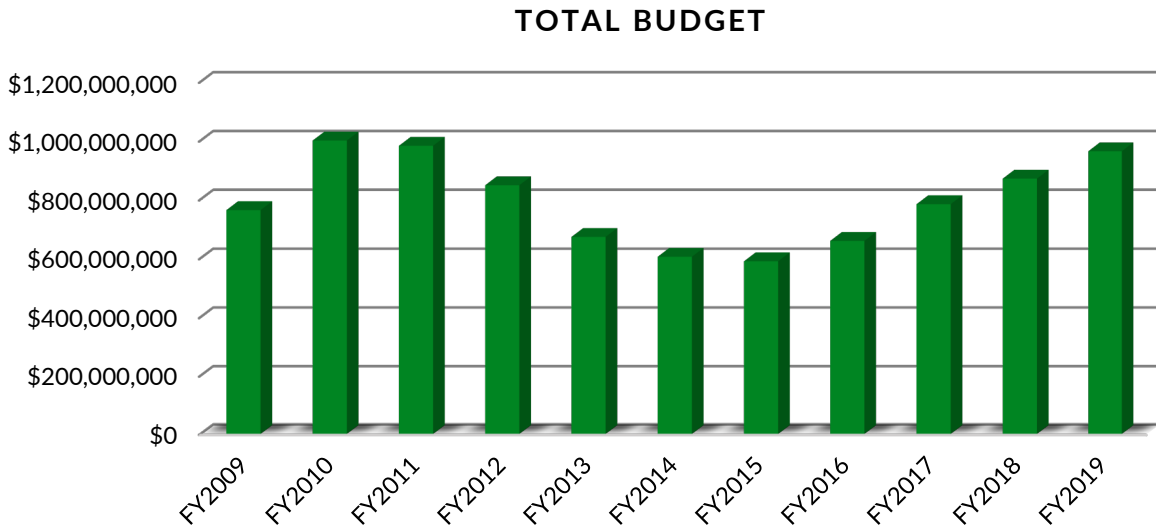
For water and sewer projects funded by G.O. Bonds, the city has used water and sewer revenues to pay debt service. However, if those utility system revenues are not sufficient to pay the principal and interest on the bonds, then the city is required to levy and collect property taxes sufficient to pay the debt service.

Below is a table of the Historical Assessed Property Value. The impacts of the recession are evident in tax years 2010 through 2014. Beginning in 2015, the assessed values began their ascent. The FY2019 assessed valuations are still below the FY2010 peak. This drop in assessed valuations resulted in the city discontinuing planned bond funded projects. As the economy is improving, planned funded projects have been reintroduced beginning in FY2018.

Note the years shown in the table are Maricopa County Property Tax years. Property tax year 2018 is the FY2019 budget assessed valuation.

<b>HISTORICAL ASSESSED PROPERTY VALUE</b>		
<b>Tax Year</b>	<b>Assessed Value</b>	<b>% of Growth</b>
2018	\$ 964,201,508	10.67%
2017	\$ 871,205,504	11.08%
2016	\$ 784,276,467	18.90%
2015	\$ 659,588,897	11.75%
2014	\$ 590,258,652	-2.54%
2013	\$ 605,642,183	-10.01%
2012	\$ 673,001,828	-20.71%
2011	\$ 848,758,886	-13.64%
2010	\$ 982,856,423	-1.79%
2009	\$ 1,000,721,049	30.94%
2008	\$ 764,237,138	54.42%

Below is a graphical view of the same historical data by city fiscal year.



The total outstanding debt, as of June 30, 2018, for G.O. Bonds is \$128,835,715. This includes both principal and interest.

The G.O. Bond debt service payments are reduced as older debt obligations mature and leave capacity available for planned issues of new bonds. Debt is structured differently for each bond and can vary when principal and interest payments are due. G.O. Bond debt is aligned with the financial policy to maintain a property tax rate of \$1.74 or lower. (City Budget Schedule 7-Property Tax).

Below are the planned G.O. Bond principal and interest payments over the next 5 years.

<b>G.O. BOND PLANNED DEBT SERVICE PAYMENTS</b>			
Fiscal Year	Principal	Interest	Total Payment
FY2019	\$ 9,570,400	\$ 3,388,600	\$ 12,959,000
FY2020	\$ 7,390,100	\$ 3,132,000	\$ 10,522,100
FY2021	\$ 5,174,800	\$ 2,941,000	\$ 8,115,800
FY2022	\$ 4,789,500	\$ 2,738,000	\$ 7,527,500
FY2023	\$ 4,894,900	\$ 2,622,000	\$ 7,516,900
FY2024	\$ 5,145,000	\$ 2,422,400	\$ 7,567,400



The city has the following amounts of voter authorized and unissued G.O. Bonds:

<b>AUTHORIZED AND UNISSUED G.O. BONDS</b>	
<b>Program Area</b>	<b>Remaining Authorized and Unissued</b>
Library, Municipal Building	\$ 45M
Public Safety - Police Only	10M
Fire Protection	12M
Storm Sewers & Bridge Drainage	18M
Parks & Recreational Facilities	20M
Sanitary Sewers	27M
Transportation	3M
Street & Highway	8M
<b>Remaining Voter Approved G.O. Bonds</b>	<b>\$ 143M</b>

The remaining authorized and unissued balance decreased \$25 million from the prior year for three capital projects. The three projects are the Community and Recreation Center (\$12.5M), Fire Station (\$5M) and Water Surface Treatment Plant (\$7.5M).

#### **WATER AND SEWER REVENUE BONDS**

Revenue Bonds used to finance projects have an identifiable revenue source. There are no statutory limits for Water and Sewer Revenue Bonds that may be issued. Similar to G.O. Bonds, Senior Lien Utility Revenue Bonds must be approved by the voters for projects in which the net revenue from the project is pledged to pay the debt service. There is no constitutional limit on the amount of Water and Sewer Revenue Bonds that may be issued. Subordinate lien water and sewer revenue obligations may be issued without voter approval. There are other bond issue related constraints that limit the amount of Water and Sewer Revenue Bonds that may be issued. The bond covenants require a "coverage ratio" of at least 1.15%, which means that the projected new revenues from the project must be at least 115% of projected debt service requirements. In addition, each of the outstanding bond issues must maintain a debt service reserve fund sufficient to cover the aggregate maximum annual debt service. There are also practical limits in terms of utility rate increases that can be borne by the system users.

The following schedule summarizes a 5-year historical pledged revenue coverage for the Water and Sewer Bonds.

<b>HISTORICAL PLEDGED REVENUE COVERAGE SCHEDULE</b>					
Fiscal Year	Revenues	O&M Expenses	Net Income	Debt Service	Revenue to Debt Service Coverage Ratio
FY2013	\$ 23,133,152	\$ 10,837,296	\$ 12,295,856	\$ 7,324,585	1.68%
FY2014	\$ 24,989,997	\$ 12,684,373	\$ 12,305,623	\$ 3,649,883	3.37%
FY2015	\$ 24,748,802	\$ 13,405,653	\$ 11,343,149	\$ 3,674,911	3.09%
FY2016	\$ 27,964,881	\$ 15,205,094	\$ 12,759,787	\$ 3,655,834	3.49%
FY2017	\$ 31,380,884	\$ 18,471,783	\$ 12,909,101	\$ 3,950,674	3.27%

Pledged Revenue Coverage Schedule taken from FY2017 Comprehensive Annual Financial Report

Property taxes cannot be used for payment of this type of debt service. Revenues used to service outstanding Water and Sewer Revenue Bonds come from user charges or fees-for-service such as connection fees, service charges, etc. Since Water and Sewer Revenue Bonds are not backed by the full faith and credit of the city, they normally carry a higher interest rate than G.O. Bonds. The total outstanding debt as of June 30, 2018 for Water & Sewer Revenue Bonds (excluding the WIFA loan) is \$67,653,145.

One of the city's financial plan objectives for capital improvement projects includes the use of revenue-based bond issues for Enterprise Funds where appropriate. A major planned water capital improvement project will utilize bonds as part of the projects financing.

<b>WATER &amp; SEWER REVENUE BOND DEBT SERVICE PAYMENTS</b>			
Fiscal Year	Principal	Interest	Total Payment
FY2019	\$ 1,920,000	\$ 3,850,000	\$ 5,770,000
FY2020	\$ 1,950,000	\$ 3,427,000	\$ 5,377,000
FY2021	\$ 2,080,100	\$ 3,250,200	\$ 5,330,300
FY2022	\$ 1,455,000	\$ 3,043,000	\$ 4,498,000
FY2023	\$ 1,515,000	\$ 2,911,800	\$ 4,426,800
FY2024	\$ 1,580,000	\$ 2,855,000	\$ 4,435,000

## PUBLIC IMPROVEMENT CORPORATION (PIC) BONDS

Public Improvement Corporation (PIC) is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of city capital projects. PIC Bonds are secured by excise tax (City Sales & Use Tax, State Shared Revenues, Franchise Fees, Licenses, and Fines & Forfeiture's) or other undesignated General Fund revenues. These bonds can be without limitation as to interest rate or amount. Debt policies are in place and the bond market provides practical limits.

A significant advantage of the PIC structure is that certain municipal capital needs can be financed without effecting the statutory municipal bonding approvals or limitations. Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. In order to obtain the funds necessary for the construction of the facilities, the PIC issues its own bonds. The facility financed with the PIC Bonds is then leased to the city for lease-rental payments, which mirror the semi-annual interest and annual principal payments on the PIC Bonds.

Although there is no statutory limitation as to the amount of bonds or certificates the PIC may issue, there are legal limitations through the covenants in the trust indenture. The issue will be required to have a "coverage ratio" of at least 1.50 to 1.00, which means that the projected net revenues from the project must be at least 150% to 100% of projected debt service.

HISTORICAL PLEDGED REVENUE COVERAGE SCHEDULE			
Fiscal Year	Pledged Revenue	Debt Payments	PIC Coverage Ratio
FY2019	\$ 70,844,000	\$ 11,573,400	6.1
FY2020	\$ 73,636,500	\$ 11,572,200	6.4
FY2021	\$ 76,488,900	\$ 11,568,500	6.6
FY2022	\$ 79,544,200	\$ 11,571,300	6.8
FY2023	\$ 82,479,300	\$ 11,569,200	7.1

Pledged Revenue coverage schedule taken from FY2017 Comprehensive Annual Financial Report

The total outstanding debt, as of June 30, 2018 for Public Improvement Corporation Bonds is \$142,280,302.

In FY2018, in an agreement with major league baseball (MLB) the city took on \$10.5 million in debt with the team to reimburse the principal and interest.

<b>PUBLIC IMPROVEMENT CORPORATION BONDS PLANNED DEBT SERVICE PAYMENTS</b>			
<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Payment</b>
FY2019	\$ 6,856,300	\$ 4,717,100	\$ 11,573,400
FY2020	\$ 7,152,700	\$ 4,419,500	\$ 11,572,200
FY2021	\$ 7,459,800	\$ 4,108,700	\$ 11,568,500
FY2022	\$ 7,787,800	\$ 3,783,500	\$ 11,571,300
FY2023	\$ 8,131,300	\$ 3,437,900	\$ 11,569,200

### IMPROVEMENT DISTRICT BONDS

Improvement District Bonds are used to finance infrastructure projects for multiple property owners that have created an Improvement District. The creation of the district requires a majority of the owners within the proposed district to agree on the formation of the district. The debt service is paid by the collection of property assessments levied on the property within the district. There is no statutory debt limit or legal limit to the amount of Improvement District Bonds that may be issued.

The total outstanding debt, as of June 30, 2018, for the McDowell Road Improvement District Bonds is \$49,191,737.

<b>IMPROVEMENT DISTRICT BONDS PLANNED DEBT SERVICE PAYMENTS</b>			
<b>Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Payment</b>
FY2019	\$ 1,750,000	\$ 1,830,675	\$ 3,580,675
FY2020	\$ 1,840,000	\$ 1,738,800	\$ 3,578,800
FY2021	\$ 1,940,000	\$ 1,642,200	\$ 3,582,200
FY2022	\$ 2,040,000	\$ 1,540,350	\$ 3,580,350
FY2023	\$ 2,145,000	\$ 1,433,250	\$ 3,578,250

### WATER INFRASTRUCTURE FINANCE AUTHORITY (WIFA)

WIFA is a low interest loan provided by the Arizona Clean Water State Revolving Fund. These funds are eligible to fund water and energy efficiency projects, green infrastructure, construction of wastewater treatment plants, wastewater facilities expansions, water reclamation facilities expansions and construction of district sewer collection systems.

In FY2016, part of the WIFA loans were refinanced with Water and Sewer Revenue Bonds

The WIFA Bond was issued to finance sanitary sewer system improvements. The total outstanding debt, as of June 30, 2018, for WIFA Bonds is \$3,736,002.

<b>WIFA REVENUE BONDS PLANNED DEBT SERVICE PAYMENT</b>			
<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Payment</b>
FY2019	\$ 273,158	\$ 66,479	\$ 339,637
FY2020	\$ 278,621	\$ 61,016	\$ 339,637
FY2021	\$ 284,193	\$ 55,444	\$ 339,637
FY2022	\$ 289,877	\$ 49,760	\$ 339,637
FY2023	\$ 295,674	\$ 43,963	\$ 339,637

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 1  
TOTAL SOURCES AND USES**

	REVENUES				EXPENDITURES								Estimated Ending Balance June 30, 2019
	Beginning Balance July 1, 2018	Projected Revenues	Transfers In	Total Sources	Operations	Capital Improvement Projects	One-Time Supplementals + Operating Carryover	Long-Term Debt	Contingency	Total Expenditures	Transfers Out	Total Uses	
<b>GENERAL FUNDS</b>													
General Fund	\$ 47,519,600	\$ 100,675,800	\$ 3,700,000	\$ 151,895,400	\$ 85,381,200	\$ 18,735,700	\$ 8,333,800	\$ 1,415,200	\$ 14,586,200	\$ 128,452,100	\$ 23,443,300	\$ 151,895,400	\$ -
Fleet Asset Management Reserve	4,762,900	-	1,900,000	6,662,900	3,266,300	-	1,438,300	-	-	4,704,600	-	4,704,600	1,958,300
Parks Asset Management Reserve	2,417,100	-	1,900,000	4,317,100	1,925,000	-	277,300	-	-	2,202,300	-	2,202,300	2,114,800
Technology Asset Management Reserve	1,911,100	-	900,000	2,811,100	1,124,000	-	-	-	-	1,124,000	-	1,124,000	1,687,100
Police Asset Management Reserve	34,200	-	-	34,200	-	-	-	-	-	-	-	-	34,200
Fire Asset Management Reserve	380,100	-	650,000	1,030,100	685,000	-	21,200	-	-	706,200	-	706,200	323,900
Traffic Signals Asset Management Reserve	71,200	-	1,300,000	1,371,200	-	-	12,600	-	-	12,600	-	12,600	1,358,600
Risk Reserve	883,700	-	-	883,700	883,700	-	-	-	-	883,700	-	883,700	-
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 57,979,900</b>	<b>\$ 100,675,800</b>	<b>\$ 10,350,000</b>	<b>\$ 169,005,700</b>	<b>\$ 93,265,200</b>	<b>\$ 18,735,700</b>	<b>\$ 10,083,200</b>	<b>\$ 1,415,200</b>	<b>\$ 14,586,200</b>	<b>\$ 138,085,500</b>	<b>\$ 23,443,300</b>	<b>\$ 161,528,800</b>	<b>\$ 7,476,900</b>
<b>SPECIAL REVENUE FUNDS</b>													
Ballpark Operating	\$ -	\$ 3,810,400	\$ 12,656,900	\$ 16,467,300	\$ 4,675,600	\$ 1,410,000	\$ 210,000	\$ 10,171,700	\$ -	\$ 16,467,300	\$ -	\$ 16,467,300	\$ -
Ballpark Capital Replacement Fund	1,839,500	-	900,000	2,854,700	2,200,000	-	-	-	-	2,200,000	-	2,200,000	654,700
Highway User Revenue Fund (HURF)	-	5,375,000	3,236,400	8,611,400	7,633,200	467,300	510,900	-	-	8,611,400	-	8,611,400	-
Impound Fund	242,800	140,000	-	382,800	161,700	-	33,000	-	-	194,700	-	194,700	188,100
Arizona Lottery Funds	757,500	195,000	-	952,500	238,100	-	-	-	-	238,100	-	238,100	714,400
Park and Ride Marquee	1,052,700	100,500	-	1,153,200	-	-	-	-	-	-	-	-	1,153,200
Court Enhancement Fund	94,800	42,000	-	136,800	46,200	-	-	-	-	46,200	-	46,200	90,600
Judicial Collection Enhancement Fund (JCEF)	54,800	13,000	-	67,800	-	-	-	-	-	-	-	-	67,800
Fill the Gap	102,800	7,500	-	110,300	-	-	-	-	-	-	-	-	110,300
Officer Safety Equipment	18,400	13,000	-	31,400	-	-	-	-	-	-	-	-	31,400
Miscellaneous Grants	293,800	451,100	-	744,900	-	-	92,100	-	-	92,100	-	92,100	652,800
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 4,457,100</b>	<b>\$ 10,262,700</b>	<b>\$ 16,793,300</b>	<b>\$ 31,513,100</b>	<b>\$ 14,954,800</b>	<b>\$ 1,877,300</b>	<b>\$ 846,000</b>	<b>\$ 10,171,700</b>	<b>\$ -</b>	<b>\$ 27,849,800</b>	<b>\$ -</b>	<b>\$ 27,849,800</b>	<b>\$ 3,663,300</b>
<b>DEBT SERVICE FUNDS</b>													
Secondary Property Tax	\$ 642,500	\$ 5,129,000	\$ -	\$ 5,771,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,771,500	\$ -	\$ 5,771,500	\$ -
McDowell Improvement District	104,600	3,534,700	-	3,639,300	-	-	-	-	-	3,535,700	-	3,535,700	103,600
<b>TOTAL DEBT SERVICE</b>	<b>\$ 747,100</b>	<b>\$ 8,663,700</b>	<b>\$ -</b>	<b>\$ 9,410,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,307,200</b>	<b>\$ -</b>	<b>\$ 9,307,200</b>	<b>\$ -</b>	<b>\$ 9,307,200</b>	<b>\$ 103,600</b>
<b>ENTERPRISE FUNDS</b>													
Water	\$ 9,027,900	\$ 20,804,700	\$ -	\$ 29,832,600	\$ 7,803,300	\$ 6,522,500	\$ 685,900	\$ 8,233,500	\$ -	\$ 23,245,200	\$ 1,150,000	\$ 24,395,200	\$ 5,437,400
Wastewater	10,756,400	15,818,300	-	26,574,700	5,623,600	6,802,100	113,000	5,073,200	-	17,611,900	1,650,000	19,261,900	7,312,800
Wastewater Reserve	198,300	-	-	198,300	-	-	-	-	-	-	-	-	198,300
Sanitation	2,994,000	8,103,900	-	11,097,900	6,805,600	-	575,400	-	-	7,381,000	900,000	8,281,000	2,816,900
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 22,976,600</b>	<b>\$ 44,726,900</b>	<b>\$ -</b>	<b>\$ 67,703,500</b>	<b>\$ 20,232,500</b>	<b>\$ 13,324,600</b>	<b>\$ 1,374,300</b>	<b>\$ 13,306,700</b>	<b>\$ -</b>	<b>\$ 48,238,100</b>	<b>\$ 3,700,000</b>	<b>\$ 51,938,100</b>	<b>\$ 15,765,400</b>
<b>INTERNAL SERVICE FUND - FLEET</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>CAPITAL FUNDS</b>													
General Obligation Bonds-Secondary Property Tax	\$ 21,823,000	\$ 6,500,000	\$ -	\$ 28,323,000	\$ -	\$ 28,190,500	\$ -	\$ -	\$ -	\$ 28,190,500	\$ -	\$ 28,190,500	\$ 132,500
CIP - Potential Improvement District	-	15,000,000	-	15,000,000	-	-	-	-	15,000,000	15,000,000	-	15,000,000	-
CIP Development Contributions	972,400	-	-	972,400	-	-	-	-	-	-	-	-	972,400
Ballpark PIC 2017	155,500	-	-	155,500	-	-	-	-	-	-	-	-	155,500
Water Bonds	3,869,500	55,626,600	-	59,496,100	-	59,496,100	-	-	-	59,496,100	-	59,496,100	-
Water Reserve	2,470,200	-	-	2,470,200	-	-	-	-	-	-	-	-	2,470,200
Water Developer Reimbursement	5,000,500	32,000,000	-	37,000,500	-	34,459,300	-	-	-	34,459,300	-	34,459,300	2,541,200
Wastewater CIP	25,000	-	-	25,000	-	-	-	-	-	-	-	-	25,000
Wastewater Bonds	-	7,500,000	-	7,500,000	-	5,300,000	-	-	-	5,300,000	-	5,300,000	2,200,000
Ballpark - Infrastructure	230,400	-	-	230,400	-	-	-	-	-	-	-	-	230,400
Non-Utility Impact Fees	17,581,600	11,230,400	-	28,812,000	-	23,967,400	-	-	-	23,967,400	-	23,967,400	4,844,600
Construction Sales Tax - Impact Fee	4,323,200	3,147,400	-	7,470,600	-	-	-	-	-	-	-	-	7,470,600
Utility Impact Fees	13,831,000	46,878,500	-	60,709,500	-	57,456,700	-	-	-	57,456,700	-	57,456,700	3,252,800
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 70,282,300</b>	<b>\$ 177,882,900</b>	<b>\$ -</b>	<b>\$ 248,165,200</b>	<b>\$ -</b>	<b>\$ 208,870,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ 223,870,000</b>	<b>\$ -</b>	<b>\$ 223,870,000</b>	<b>\$ 24,295,200</b>
<b>GRAND TOTAL ALL FUNDS</b>	<b>\$ 156,443,000</b>	<b>\$ 342,212,000</b>	<b>\$ 27,143,300</b>	<b>\$ 525,798,300</b>	<b>\$ 128,452,500</b>	<b>\$ 242,807,600</b>	<b>\$ 12,303,500</b>	<b>\$ 34,200,800</b>	<b>\$ 29,586,200</b>	<b>\$ 447,350,600</b>	<b>\$ 27,143,300</b>	<b>\$ 474,493,900</b>	<b>\$ 51,304,400</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 2  
REVENUES**

	<b>FY17 ACTUALS</b>	<b>FY18 BUDGET</b>	<b>FY18 ESTIMATE</b>	<b>FY19 BUDGET</b>
<b>GENERAL FUND-ONGOING</b>				
Property Tax-Primary	\$ 8,081,774	\$ 8,655,900	\$ 8,640,900	\$ 9,072,800
Property Tax-Prior Year Levy	32,623	50,000	50,000	50,000
<b>Primary Property Taxes</b>	<b>\$ 8,114,397</b>	<b>\$ 8,705,900</b>	<b>\$ 8,690,900</b>	<b>\$ 9,122,800</b>
General Sales Tax	\$ 44,366,384	\$ 45,818,600	\$ 43,710,900	\$ 45,938,200
Construction Sales Tax	5,461,560	4,200,000	-	4,500,000
Franchise Taxes	2,941,175	2,944,600	3,061,300	3,183,900
<b>Sales &amp; Franchise Taxes</b>	<b>\$ 52,769,119</b>	<b>\$ 52,963,200</b>	<b>\$ 46,772,200</b>	<b>\$ 53,622,100</b>
<b>Licenses &amp; Registrations</b>	<b>\$ 219,548</b>	<b>\$ 314,500</b>	<b>\$ 215,300</b>	<b>\$ 218,800</b>
<b>Proceeds from Development Agreements</b>	<b>\$ 934,548</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 600,000</b>
Urban Revenue Sharing (Income Tax)	\$ 9,665,448	\$ 9,568,100	\$ 9,568,100	\$ 9,568,100
Auto Lieu Tax	3,106,615	3,219,600	3,267,900	3,398,600
State Sales Tax	7,217,395	7,245,700	7,535,500	7,836,900
<b>State Shared Revenues</b>	<b>\$ 19,989,458</b>	<b>\$ 20,033,400</b>	<b>\$ 20,371,500</b>	<b>\$ 20,803,600</b>
<b>Reimbursements &amp; Miscellaneous Services</b>	<b>\$ 1,511,636</b>	<b>\$ 1,421,800</b>	<b>\$ 1,432,700</b>	<b>\$ 1,450,700</b>
<b>Rentals</b>	<b>\$ 433,930</b>	<b>\$ 401,800</b>	<b>\$ 403,600</b>	<b>\$ 404,800</b>
<b>Parks &amp; Recreation Fees</b>	<b>\$ 368,875</b>	<b>\$ 395,000</b>	<b>\$ 395,000</b>	<b>\$ 402,600</b>
Planning & Engineering Fees	\$ 2,175,235	\$ 2,516,500	\$ 3,260,000	\$ 2,852,500
Building Safety & Code Compliance Fees	6,906,276	3,990,300	4,740,000	4,147,500
<b>Development Related Revenue</b>	<b>\$ 9,081,511</b>	<b>\$ 6,506,800</b>	<b>\$ 8,000,000</b>	<b>\$ 7,000,000</b>
<b>Municipal Court</b>	<b>\$ 838,482</b>	<b>\$ 739,700</b>	<b>\$ 820,200</b>	<b>\$ 836,700</b>
<b>Miscellaneous Revenue</b>	<b>\$ 901,271</b>	<b>\$ 924,700</b>	<b>\$ 951,700</b>	<b>\$ 2,777,400</b>
<b>Total General Fund-Ongoing</b>	<b>\$ 95,162,775</b>	<b>\$ 92,906,800</b>	<b>\$ 88,553,100</b>	<b>\$ 97,239,500</b>
<b>GENERAL FUND-ONE TIME</b>				
Construction Sales Tax	\$ -	\$ -	\$ 7,714,300	\$ 3,240,000
Sale of Real estate	-	-	1,672,200	-
In Lieu Recovery	-	-	1,500,000	-
Reimbursements	-	-	-	196,300
<b>Total General Fund-One Time</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,886,500</b>	<b>\$ 3,436,300</b>
<b>Reserve Funds</b>				
Fleet Asset Management	\$ 95,243	\$ -	\$ -	\$ -
Risk Reserve	8,653	-	-	-
<b>Total Reserve Funds</b>	<b>\$ 103,896</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 95,266,671</b>	<b>\$ 92,906,800</b>	<b>\$ 99,439,600</b>	<b>\$ 100,675,800</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 2  
REVENUES**

	<b>FY17 ACTUALS</b>	<b>FY18 BUDGET</b>	<b>FY18 ESTIMATE</b>	<b>FY19 BUDGET</b>
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$ 2,631,842	\$ 3,234,300	\$ 3,397,100	\$ 3,810,400
Ballpark Capital Replacement Fund	-	-	115,200	115,200
Highway User Revenue Fund	5,129,488	5,131,400	5,209,200	5,375,000
Impound Fund	153,223	140,000	140,000	140,000
Arizona Lottery Funds	161,821	195,000	213,700	195,000
Park & Ride Marquee Fund	104,793	100,500	100,500	100,500
Court Enhancement Fund	54,516	42,000	42,000	42,000
Judicial Collection Enhancement Fund (JCEF)	15,341	13,000	13,000	13,000
Fill the Gap	6,704	7,500	7,500	7,500
Officer Safety Equipment	16,085	13,000	15,000	13,000
Miscellaneous Grants	644,526	902,000	836,100	451,100
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 8,918,339</b>	<b>\$ 9,778,700</b>	<b>\$ 10,089,300</b>	<b>\$ 10,262,700</b>
<b>DEBT SERVICE FUNDS</b>				
Ballpark	\$ 22,636,981	\$ -	\$ -	\$ -
Secondary Property Tax	6,291,967	4,581,800	5,140,200	5,129,000
McDowell Debt Service	3,539,836	3,534,200	3,535,600	3,534,700
<b>TOTAL DEBT SERVICE</b>	<b>\$ 32,468,784</b>	<b>\$ 8,116,000</b>	<b>\$ 8,675,800</b>	<b>\$ 8,663,700</b>
<b>ENTERPRISE FUNDS</b>				
<b>Water Enterprise Fund</b>				
Residential Fees	\$ 6,828,366	\$ 7,864,400	\$ 7,938,100	\$ 8,652,500
Commercial Fees	2,258,604	2,641,800	2,611,900	2,742,500
Industrial Fees	544,993	618,800	613,900	644,600
Irrigation Fees	4,434,185	4,714,300	4,833,300	5,074,900
Construction Fees	91,110	75,000	300,000	90,000
Connection Fees	475,666	253,400	260,000	270,000
CAP Surcharge Fees	1,246,582	1,731,800	1,775,000	2,076,800
Miscellaneous Revenue	1,094,782	1,173,900	1,285,200	1,253,400
<b>Total Water Enterprise Fund</b>	<b>\$ 16,974,288</b>	<b>\$ 19,073,400</b>	<b>\$ 19,617,400</b>	<b>\$ 20,804,700</b>
<b>Wastewater Enterprise Fund</b>				
Residential Fees	\$ 11,168,929	\$ 11,548,900	\$ 11,615,700	\$ 12,080,300
Commercial/Effluent Fees	3,217,043	3,358,900	3,345,700	3,479,600
Miscellaneous Revenue	184,792	233,100	292,100	258,400
<b>Total Wastewater Enterprise Fund</b>	<b>\$ 14,570,764</b>	<b>\$ 15,140,900</b>	<b>\$ 15,253,500</b>	<b>\$ 15,818,300</b>
<b>Sanitation Enterprise Fund</b>	<b>\$ 7,602,797</b>	<b>\$ 7,693,000</b>	<b>\$ 7,860,400</b>	<b>\$ 8,103,900</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 39,147,849</b>	<b>\$ 41,907,300</b>	<b>\$ 42,731,300</b>	<b>\$ 44,726,900</b>
<b>INTERNAL SERVICE FUND - FLEET</b>	<b>\$ 1,843,063</b>	<b>\$ 2,287,000</b>	<b>\$ 2,174,900</b>	<b>\$ -</b>
<b>CAPITAL FUNDS</b>				
<b>G.O. Bonds</b>	<b>\$ -</b>	<b>\$ 25,000,000</b>	<b>\$ 25,015,000</b>	<b>\$ 6,500,000</b>
<b>Potential Improvement District</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>



**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 2  
REVENUES**

	<b>FY17 ACTUALS</b>	<b>FY18 BUDGET</b>	<b>FY18 ESTIMATE</b>	<b>FY19 BUDGET</b>
<b>CIP Development Contributions</b>	\$ -	\$ 5,870,000	\$ -	\$ -
<b>Ballpark PIC 2017</b>	\$ 10,645,000	\$ 10,500,000	\$ 10,400	\$ -
<b>Enterprise Capital</b>				
Water Bond Funds	\$ 2,780	\$ 24,000,000	\$ -	\$ 55,626,600
Developer Reimbursement	59,905	\$ -	45,100	\$ 32,000,000
Wastewater	20,530	-	1,200	7,500,000
Ballpark - Infrastructure	145,807	-	-	-
Miscellaneous Revenue	292,410	-	-	-
<b>Total Enterprise Capital Funds</b>	\$ 521,432	\$ 24,000,000	\$ 46,300	\$ 95,126,600
<b>Non-Utility Development Fees</b>				
Construction Sales Tax	\$ 2,190,323	\$ 2,173,300	\$ 3,085,700	\$ 3,147,400
General Government	5,243	-	-	-
Public Works	95	-	100	-
Transportation	3,092	-	1,000	-
Library	266	-	1,000	-
Parks & Recreation 2012	3,323	-	4,300	-
Fire 2012	7,464	-	12,000	-
Transportation 2012	772	-	-	-
Parks & Recreation North	1,080,982	885,100	819,700	847,300
Parks & Recreation South	381,250	419,500	511,100	445,500
Fire North	508,874	439,200	410,800	425,700
Fire South	256,987	339,800	459,600	6,237,300
Police	608,843	615,800	625,600	647,200
Transportation North	1,450,016	738,300	823,800	886,400
Transportation Central	714,400	1,320,700	1,090,600	1,108,000
Transportation South	424,221	503,700	605,100	633,000
<b>Total Non-Utility Impact Fees</b>	\$ 7,636,151	\$ 7,435,400	\$ 8,450,400	\$ 14,377,800
<b>Utility Impact Fees</b>				
Water North & Central	\$ 2,369,241	\$ 4,094,400	\$ 5,823,700	\$ 36,690,700
Water South	2,972,217	3,814,600	4,482,700	4,692,500
Development Fees Water 2012	341	-	-	-
Wastewater North & Central	1,736,937	2,746,500	3,756,400	4,441,300
Wastewater South	584,149	838,300	970,800	1,054,000
Development Fees Sewer 2012	387,040	-	-	-
<b>Total Utility Impact Fees</b>	\$ 8,049,925	\$ 11,493,800	\$ 15,033,600	\$ 46,878,500
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 26,852,508</b>	<b>\$ 99,299,200</b>	<b>\$ 48,555,700</b>	<b>\$ 177,882,900</b>
<b>TOTAL REVENUE ALL FUNDS</b>	<b>\$ 204,497,214</b>	<b>\$ 254,295,000</b>	<b>\$ 211,666,600</b>	<b>\$ 342,212,000</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
<b>GENERAL FUNDS</b>									
<b>MAYOR AND COUNCIL</b>									
	Personnel Services	\$ 163,969	\$ 212,300	\$ 208,800	\$ -	\$ 208,800	\$ -	\$ -	\$ 208,800
	Contractual Services	85,490	112,100	112,100	12,500	124,600	-	-	124,600
	Commodities	3,391	5,300	5,300	-	5,300	-	-	5,300
	<b>Total Mayor and Council</b>	<b>\$ 252,850</b>	<b>\$ 329,700</b>	<b>\$ 326,200</b>	<b>\$ 12,500</b>	<b>\$ 338,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 338,700</b>
<b>CITY CLERK</b>									
	Administration								
	Personnel Services	\$ 385,961	\$ 430,500	\$ 599,100	\$ -	\$ 599,100	\$ -	\$ -	\$ 599,100
	Contractual Services	56,361	70,500	64,900	-	64,900	40,000	-	104,900
	Commodities	3,581	6,100	8,800	-	8,800	30,000	20,500	59,300
	One-Time Supplementals	165,718	-	-	-	-	-	-	-
	<b>Total Administration</b>	<b>\$ 611,621</b>	<b>\$ 507,100</b>	<b>\$ 672,800</b>	<b>\$ -</b>	<b>\$ 672,800</b>	<b>\$ 70,000</b>	<b>\$ 20,500</b>	<b>\$ 763,300</b>
	Records Management								
	Personnel Services	\$ 137,879	\$ 172,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	2,379	11,400	-	-	-	-	-	-
	Commodities	2,270	2,700	-	-	-	-	-	-
	One-Time Supplementals	-	45,900	-	-	-	-	-	-
	<b>Total Records Management</b>	<b>\$ 142,528</b>	<b>\$ 232,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	Elections								
	Contractual Services	\$ -	\$ -	\$ 217,400	\$ -	\$ 217,400	\$ -	\$ -	\$ 217,400
	<b>Total Elections</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 217,400</b>	<b>\$ -</b>	<b>\$ 217,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 217,400</b>
	<b>Total City Clerk</b>	<b>\$ 754,149</b>	<b>\$ 739,500</b>	<b>\$ 890,200</b>	<b>\$ -</b>	<b>\$ 890,200</b>	<b>\$ 70,000</b>	<b>\$ 20,500</b>	<b>\$ 980,700</b>
<b>CITY MANAGER'S OFFICE</b>									
	City Manager's Office								
	Personnel Services	\$ 482,998	\$ 628,200	\$ 644,500	\$ -	\$ 644,500	\$ -	\$ -	\$ 644,500
	Contractual Services	87,610	154,200	106,000	-	106,000	-	-	106,000
	Commodities	3,959	7,500	7,500	-	7,500	-	-	7,500
	<b>Total Administration</b>	<b>\$ 574,567</b>	<b>\$ 789,900</b>	<b>\$ 758,000</b>	<b>\$ -</b>	<b>\$ 758,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 758,000</b>
	Intergovernmental Relations								
	Personnel Services	\$ 554,368	\$ 649,300	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ -	\$ 700,000
	Contractual Services	145,462	180,200	175,900	-	175,900	-	-	175,900
	Commodities	4,046	4,300	6,600	-	6,600	-	-	6,600
	<b>Total Intergovernmental Relations</b>	<b>\$ 703,876</b>	<b>\$ 833,800</b>	<b>\$ 882,500</b>	<b>\$ -</b>	<b>\$ 882,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 882,500</b>
	Deputy City Manager								
	Personnel Services	\$ 686,987	\$ 868,300	\$ 907,100	\$ -	\$ 907,100	\$ -	\$ -	\$ 907,100
	Contractual Services	20,560	29,900	32,400	15,000	47,400	-	-	47,400
	Commodities	2,023	3,100	3,100	-	3,100	-	-	3,100
	One-Time Supplementals	-	98,000	-	-	-	-	-	-
	<b>Total Deputy City Manager</b>	<b>\$ 709,570</b>	<b>\$ 999,300</b>	<b>\$ 942,600</b>	<b>\$ 15,000</b>	<b>\$ 957,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 957,600</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Risk Management									
	Personnel Services	\$ -	\$ 122,000	\$ 134,700	\$ -	\$ 134,700	\$ -	\$ -	\$ 134,700
	Contractual Services	-	1,262,800	1,313,700	-	1,313,700	-	-	1,313,700
	Commodities	-	-	900	-	900	-	-	900
	Total Risk Management	\$ -	\$ 1,384,800	\$ 1,449,300	\$ -	\$ 1,449,300	\$ -	\$ -	\$ 1,449,300
Communications									
	Personnel Services	\$ 520,264	\$ 562,700	\$ 599,500	\$ -	\$ 599,500	\$ -	\$ -	\$ 599,500
	Contractual Services	81,473	184,200	158,400	-	158,400	50,000	-	208,400
	Commodities	55,711	81,500	84,700	-	84,700	-	-	84,700
	Total Communications	\$ 657,448	\$ 828,400	\$ 842,600	\$ -	\$ 842,600	\$ 50,000	\$ -	\$ 892,600
	<b>Total City Manager's Office</b>	<b>\$ 2,645,461</b>	<b>\$ 4,836,200</b>	<b>\$ 4,875,000</b>	<b>\$ 15,000</b>	<b>\$ 4,890,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 4,940,000</b>
<b>LEGAL SERVICES</b>									
City Attorney - Civil Division									
	Personnel Services	\$ 704,076	\$ 770,700	\$ 944,000	\$ -	\$ 944,000	\$ -	\$ -	\$ 944,000
	Contractual Services	54,027	235,800	237,100	-	237,100	-	-	237,100
	Commodities	5,022	8,200	8,200	-	8,200	-	-	8,200
	Total City Attorney	\$ 763,125	\$ 1,014,700	\$ 1,189,300	\$ -	\$ 1,189,300	\$ -	\$ -	\$ 1,189,300
City Prosecutor - Criminal Division									
	Personnel Services	\$ 416,099	\$ 461,100	\$ 491,800	\$ -	\$ 491,800	\$ -	\$ -	\$ 491,800
	Contractual Services	10,718	22,700	22,700	-	22,700	-	-	22,700
	Commodities	6,855	10,700	10,700	-	10,700	-	-	10,700
	One-Time Supplementals	-	75,000	-	-	-	-	-	-
	Total City Prosecutor	\$ 433,672	\$ 569,500	\$ 525,200	\$ -	\$ 525,200	\$ -	\$ -	\$ 525,200
	<b>Total Legal Services</b>	<b>\$ 1,196,797</b>	<b>\$ 1,584,200</b>	<b>\$ 1,714,500</b>	<b>\$ -</b>	<b>\$ 1,714,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,714,500</b>
<b>FINANCE DEPARTMENT</b>									
Administration									
	Personnel Services	\$ 381,735	\$ 385,600	\$ 399,200	\$ -	\$ 399,200	\$ -	\$ -	\$ 399,200
	Contractual Services	182,941	218,000	219,300	-	219,300	-	-	219,300
	Commodities	8,125	16,000	14,700	-	14,700	-	-	14,700
	Total Finance Administration	\$ 572,801	\$ 619,600	\$ 633,200	\$ -	\$ 633,200	\$ -	\$ -	\$ 633,200
Financial Services									
	Personnel Services	\$ 671,734	\$ 852,400	\$ 864,200	\$ -	\$ 864,200	\$ -	\$ -	\$ 864,200
	Contractual Services	128,682	130,500	130,100	-	130,100	-	-	130,100
	Commodities	11,831	11,400	9,900	-	9,900	-	-	9,900
	Operating Capital	3,570	-	-	-	-	-	-	-
	Total Financial Services	\$ 815,817	\$ 994,300	\$ 1,004,200	\$ -	\$ 1,004,200	\$ -	\$ -	\$ 1,004,200
Special District & Taxation									
	Personnel Services	\$ 70,239	\$ 69,400	\$ 96,400	\$ -	\$ 96,400	\$ -	\$ -	\$ 96,400
	Contractual Services	828	400	-	-	-	-	-	-
	Commodities	27	1,700	-	-	-	-	-	-
	Total Special District & Taxation	\$ 71,094	\$ 71,500	\$ 96,400	\$ -	\$ 96,400	\$ -	\$ -	\$ 96,400

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Budget & Research									
	Personnel Services	\$ 566,120	\$ 804,200	\$ 717,300	\$ -	\$ 717,300	\$ -	\$ -	\$ 717,300
	Contractual Services	15,087	21,300	21,500	-	21,500	-	150,000	171,500
	Commodities	12,735	6,400	7,900	-	7,900	-	-	7,900
	One-Time Supplementals	-	150,000	-	-	-	-	-	-
	Total Budget & Research Office	\$ 593,942	\$ 981,900	\$ 746,700	\$ -	\$ 746,700	\$ -	\$ 150,000	\$ 896,700
Customer Service									
	Personnel Services	\$ 536,045	\$ 576,900	\$ 611,400	\$ -	\$ 611,400	\$ -	\$ -	\$ 611,400
	Contractual Services	5,575	10,100	9,900	-	9,900	-	-	9,900
	Commodities	162,114	162,900	174,500	-	174,500	-	-	174,500
	One-Time Supplementals	40,256	-	-	-	-	-	-	-
	Total Utility Billing	\$ 743,990	\$ 749,900	\$ 795,800	\$ -	\$ 795,800	\$ -	\$ -	\$ 795,800
Procurement									
	Personnel Services	\$ 338,764	\$ 476,200	\$ 503,600	\$ -	\$ 503,600	\$ -	\$ -	\$ 503,600
	Contractual Services	5,575	11,400	11,500	-	11,500	-	-	11,500
	Commodities	3,760	3,000	1,500	-	1,500	-	-	1,500
	Total Procurement Office	\$ 348,099	\$ 490,600	\$ 516,600	\$ -	\$ 516,600	\$ -	\$ -	\$ 516,600
Mail Services									
	Personnel Services	\$ 70,978	\$ 71,200	\$ 73,500	\$ -	\$ 73,500	\$ -	\$ -	\$ 73,500
	Contractual Services	11,472	17,300	14,200	-	14,200	-	-	14,200
	Commodities	1,546	2,900	1,600	-	1,600	-	-	1,600
	Total Mail Services	\$ 83,996	\$ 91,400	\$ 89,300	\$ -	\$ 89,300	\$ -	\$ -	\$ 89,300
<b>Total Finance</b>		<b>\$ 3,229,739</b>	<b>\$ 3,999,200</b>	<b>\$ 3,882,200</b>	<b>\$ -</b>	<b>\$ 3,882,200</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 4,032,200</b>
<b>INFORMATION TECHNOLOGY</b>									
Administration									
	Personnel Services	\$ 101,222	\$ 251,200	\$ 285,300	\$ -	\$ 285,300	\$ -	\$ -	\$ 285,300
	Contractual Services	1,306,608	1,682,600	1,810,200	-	1,810,200	-	-	1,810,200
	Commodities	417	3,100	6,700	-	6,700	-	-	6,700
	One-Time Supplementals	48,945	-	-	-	-	-	-	-
	Total Administration	\$ 1,457,192	\$ 1,936,900	\$ 2,102,200	\$ -	\$ 2,102,200	\$ -	\$ -	\$ 2,102,200
Technical Support & Services									
	Personnel Services	\$ 731,079	\$ 787,200	\$ 842,200	\$ -	\$ 842,200	\$ -	\$ -	\$ 842,200
	Contractual Services	243,909	361,600	306,300	86,400	392,700	100	-	392,800
	Commodities	19,636	75,000	16,200	-	16,200	-	-	16,200
	One-Time Supplementals	80,184	50,000	-	-	-	-	-	-
	Total Technical Support & Services	\$ 1,074,808	\$ 1,273,800	\$ 1,164,700	\$ 86,400	\$ 1,251,100	\$ 100	\$ -	\$ 1,251,200
Application Development & Support									
	Personnel Services	\$ 960,696	\$ 1,111,300	\$ 1,153,500	\$ -	\$ 1,153,500	\$ -	\$ -	\$ 1,153,500
	Contractual Services	7,786	29,000	32,200	-	32,200	120,000	21,600	173,800
	Commodities	-	2,500	2,500	-	2,500	-	-	2,500
	One-Time Supplementals	-	25,000	-	-	-	-	-	-
	Total Application Development & Support	\$ 968,482	\$ 1,167,800	\$ 1,188,200	\$ -	\$ 1,188,200	\$ 120,000	\$ 21,600	\$ 1,329,800

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Geospatial Information									
	Personnel Services	\$ -	\$ -	\$ 334,400	\$ -	\$ 334,400	\$ -	\$ -	\$ 334,400
	Contractual Services	-	-	13,800	-	13,800	-	-	13,800
	Commodities	-	-	10,000	-	10,000	-	-	10,000
	Total Geospatial Information	\$ -	\$ -	\$ 358,200	\$ -	\$ 358,200	\$ -	\$ -	\$ 358,200
	<b>Total Information Technology</b>	<b>\$ 3,500,482</b>	<b>\$ 4,378,500</b>	<b>\$ 4,813,300</b>	<b>\$ 86,400</b>	<b>\$ 4,899,700</b>	<b>\$ 120,100</b>	<b>\$ 21,600</b>	<b>\$ 5,041,400</b>
<b>HUMAN RESOURCES</b>									
Administration									
	Personnel Services	\$ 904,456	\$ 1,010,100	\$ 1,317,900	\$ -	\$ 1,317,900	\$ -	\$ -	\$ 1,317,900
	Contractual Services	653,255	835,300	352,600	-	352,600	25,000	-	377,600
	Commodities	6,104	18,000	14,000	-	14,000	-	-	14,000
	One-Time Supplementals	77,352	-	-	-	-	-	-	-
	Total Administration	\$ 1,641,167	\$ 1,863,400	\$ 1,684,500	\$ -	\$ 1,684,500	\$ 25,000	\$ -	\$ 1,709,500
Risk Management									
	Personnel Services	\$ 77,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	1,441,502	-	-	-	-	-	-	-
	Total Risk Management	\$ 1,519,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Employee Development									
	Personnel Services	\$ 243,181	\$ 248,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	46,503	61,000	-	-	-	-	-	-
	Total Employee Development	\$ 289,684	\$ 309,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Human Resources</b>	<b>\$ 3,450,053</b>	<b>\$ 2,172,700</b>	<b>\$ 1,684,500</b>	<b>\$ -</b>	<b>\$ 1,684,500</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 1,709,500</b>
<b>NON-DEPARTMENTAL</b>									
	Personnel Services	\$ -	\$ 300,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
	Contractual Services	2,705,585	5,528,100	2,646,400	-	2,646,400	-	2,058,600	4,705,000
	Commodities	27,269	28,000	28,000	-	28,000	-	-	28,000
	Operating Capital	30,000	-	-	-	-	-	-	-
	Contingency	-	432,000	500,000	-	500,000	-	75,000	575,000
	One-Time Supplemental	-	162,000	-	-	-	-	137,000	137,000
	<b>Total Non-Departmental</b>	<b>\$ 2,762,854</b>	<b>\$ 6,450,100</b>	<b>\$ 3,274,400</b>	<b>\$ -</b>	<b>\$ 3,274,400</b>	<b>\$ -</b>	<b>\$ 2,270,600</b>	<b>\$ 5,545,000</b>
<b>POLICE DEPARTMENT</b>									
Administration									
	Personnel Services	\$ 2,136,003	\$ 2,850,000	\$ 3,271,600	\$ -	\$ 3,271,600	\$ 60,000	\$ -	\$ 3,331,600
	Contractual Services	1,691,528	1,808,800	2,075,500	37,400	2,112,900	486,000	-	2,598,900
	Commodities	440,195	640,700	599,200	26,000	625,200	500,500	-	1,125,700
	Operating Capital	-	51,000	-	-	-	-	-	-
	Contingency	-	-	-	-	-	74,400	-	74,400
	One-Time Supplementals	177,302	695,000	-	-	-	-	-	-
	Total Administration	\$ 4,445,028	\$ 6,045,500	\$ 5,946,300	\$ 63,400	\$ 6,009,700	\$ 1,120,900	\$ -	\$ 7,130,600

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES--ALL FUNDS**

<b>DEPT/ DIV</b>	<b>EXPENDITURE CATEGORY</b>	<b>FY17 ACTUAL</b>	<b>FY18 ADJUSTED BUDGET</b>	<i>FY19 Initial Budget</i>	<i>FY19 Ongoing Supplementals</i>	<b>FY19 BASE BUDGET</b>	<i>FY19 One-Time Supplementals</i>	<i>FY19 One-Time Carryovers</i>	<b>FY19 TOTAL BUDGET</b>
Field Operations									
	Personnel Services	\$ 7,833,693	\$ 8,917,800	\$ 9,677,700	\$ 220,600	\$ 9,898,300	\$ -	\$ -	\$ 9,898,300
	Contractual Services	23,009	17,500	13,600	4,800	18,400	12,000	-	30,400
	Commodities	46,858	20,000	-	24,200	24,200	13,400	-	37,600
	Operating Capital	-	-	-	400	400	177,800	-	178,200
	One-Time Supplementals	426,976	-	-	-	-	-	-	-
	<b>Total Field Operations</b>	<b>\$ 8,330,536</b>	<b>\$ 8,955,300</b>	<b>\$ 9,691,300</b>	<b>\$ 250,000</b>	<b>\$ 9,941,300</b>	<b>\$ 203,200</b>	<b>\$ -</b>	<b>\$ 10,144,500</b>
Telecommunications									
	Personnel Services	\$ 1,539,543	\$ 1,942,400	\$ 2,029,900	\$ -	\$ 2,029,900	\$ -	\$ -	\$ 2,029,900
	Contractual Services	520,109	569,200	438,500	-	438,500	-	-	438,500
	Commodities	6,179	8,000	8,800	-	8,800	-	-	8,800
	One-Time Supplementals	2,400	400	-	-	-	-	-	-
	<b>Total Telecommunications</b>	<b>\$ 2,068,231</b>	<b>\$ 2,520,000</b>	<b>\$ 2,477,200</b>	<b>\$ -</b>	<b>\$ 2,477,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,477,200</b>
Community Service									
	Personnel Services	\$ 1,444,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	13,382	-	-	-	-	-	-	-
	Commodities	6,565	-	-	-	-	-	-	-
	<b>Total Community Service</b>	<b>\$ 1,464,484</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Investigations									
	Personnel Services	\$ 1,945,696	\$ 2,353,800	\$ 2,480,500	\$ -	\$ 2,480,500	\$ -	\$ -	\$ 2,480,500
	Contractual Services	14,987	24,300	25,300	-	25,300	-	-	25,300
	Commodities	10,563	5,000	5,000	-	5,000	-	-	5,000
	One-Time Supplementals	55,183	-	-	-	-	-	-	-
	<b>Total Investigations</b>	<b>\$ 2,026,429</b>	<b>\$ 2,383,100</b>	<b>\$ 2,510,800</b>	<b>\$ -</b>	<b>\$ 2,510,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,510,800</b>
Specialized Patrol									
	Personnel Services	\$ 1,895,454	\$ 3,007,700	\$ 3,033,400	\$ 109,700	\$ 3,143,100	\$ -	\$ -	\$ 3,143,100
	Contractual Services	11,277	26,000	20,500	14,400	34,900	6,000	-	40,900
	Commodities	32,154	35,000	40,000	11,400	51,400	6,700	-	58,100
	Operating Capital	-	-	-	200	200	88,900	-	89,100
	One-Time Supplementals	-	8,000	-	-	-	-	-	-
	<b>Total Specialized Patrol</b>	<b>\$ 1,938,885</b>	<b>\$ 3,076,700</b>	<b>\$ 3,093,900</b>	<b>\$ 135,700</b>	<b>\$ 3,229,600</b>	<b>\$ 101,600</b>	<b>\$ -</b>	<b>\$ 3,331,200</b>
<b>Total Police</b>		<b>\$ 20,273,593</b>	<b>\$ 22,980,600</b>	<b>\$ 23,719,500</b>	<b>\$ 449,100</b>	<b>\$ 24,168,600</b>	<b>\$ 1,425,700</b>	<b>\$ -</b>	<b>\$ 25,594,300</b>
<b>FIRE DEPARTMENT</b>									
Administration									
	Personnel Services	\$ 576,578	\$ 658,900	\$ 651,000	\$ -	\$ 651,000	\$ -	\$ -	\$ 651,000
	Contractual Services	21,809	56,200	56,200	-	56,200	-	-	56,200
	Commodities	14,687	18,700	18,700	-	18,700	-	170,000	188,700
	One-Time Supplementals	53,475	320,000	-	-	-	-	-	-
	<b>Total Administrative Services</b>	<b>\$ 666,549</b>	<b>\$ 1,053,800</b>	<b>\$ 725,900</b>	<b>\$ -</b>	<b>\$ 725,900</b>	<b>\$ -</b>	<b>\$ 170,000</b>	<b>\$ 895,900</b>
Fire Prevention									
	Personnel Services	\$ 331,083	\$ 386,400	\$ 495,300	\$ -	\$ 495,300	\$ -	\$ -	\$ 495,300
	Contractual Services	13,328	22,400	20,400	500	20,900	10,000	-	30,900
	Commodities	3,124	6,300	11,300	-	11,300	-	-	11,300
	<b>Total Fire Prevention</b>	<b>\$ 347,535</b>	<b>\$ 415,100</b>	<b>\$ 527,000</b>	<b>\$ 500</b>	<b>\$ 527,500</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 537,500</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Emergency Services									
	Personnel Services	\$ 12,041,641	\$ 13,734,600	\$ 14,446,800	\$ 1,577,100	\$ 16,023,900	\$ 139,100	\$ 120,000	\$ 16,283,000
	Contractual Services	502,001	631,400	647,400	-	647,400	74,200	22,000	743,600
	Commodities	41,385	53,200	63,200	500	63,700	197,300	-	261,000
	One-Time Supplementals	210,719	319,000	-	-	-	-	-	-
	Total Emergency Services	\$ 12,795,746	\$ 14,738,200	\$ 15,157,400	\$ 1,577,600	\$ 16,735,000	\$ 410,600	\$ 142,000	\$ 17,287,600
Wildland									
	Personnel Services	\$ 95,266	\$ 142,900	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
	Contractual Services	6,140	4,900	4,900	-	4,900	-	-	4,900
	Commodities	-	5,000	1,000	-	1,000	-	-	1,000
	Total Wildland	\$ 101,406	\$ 152,800	\$ 105,900	\$ -	\$ 105,900	\$ -	\$ -	\$ 105,900
Ambulance Services									
	Personnel Services	\$ -	\$ 62,300	\$ 209,000	\$ -	\$ 209,000	\$ -	\$ -	\$ 209,000
	Contractual Services	-	-	-	-	-	-	480,000	480,000
	Commodities	-	-	-	-	-	-	90,000	90,000
	Operating Capital	-	-	-	-	-	-	467,500	467,500
	One-Time Supplementals	-	1,053,500	-	-	-	-	-	-
	Total Ambulance Services	\$ -	\$ 1,115,800	\$ 209,000	\$ -	\$ 209,000	\$ -	\$ 1,037,500	\$ 1,246,500
Support Services									
	Personnel Services	\$ 405,429	\$ 373,800	\$ 374,500	\$ -	\$ 374,500	\$ -	\$ -	\$ 374,500
	Contractual Services	419,398	421,100	421,100	-	421,100	47,000	63,000	531,100
	Commodities	141,781	203,600	164,200	-	164,200	-	-	164,200
	One-Time Supplementals	794,624	63,000	-	-	-	-	-	-
	Total Support Services	\$ 1,761,232	\$ 1,061,500	\$ 959,800	\$ -	\$ 959,800	\$ 47,000	\$ 63,000	\$ 1,069,800
Facility O&M									
	Contractual Services	\$ 289,398	\$ 352,800	\$ 370,200	\$ -	\$ 370,200	\$ -	\$ -	\$ 370,200
	Commodities	8,146	10,000	10,000	-	10,000	-	-	10,000
	Total Facility O&M	\$ 297,544	\$ 362,800	\$ 380,200	\$ -	\$ 380,200	\$ -	\$ -	\$ 380,200
Homeland Security/Emergency Mgmt.									
	Personnel Services	\$ 248,490	\$ 269,300	\$ 190,800	\$ -	\$ 190,800	\$ -	\$ -	\$ 190,800
	Contractual Services	10,198	16,500	16,500	-	16,500	-	-	16,500
	Commodities	2,317	3,200	200	-	200	-	-	200
	Total Homeland Security/Emergency Mgmt.	\$ 261,005	\$ 289,000	\$ 207,500	\$ -	\$ 207,500	\$ -	\$ -	\$ 207,500
	<b>Total Fire</b>	<b>\$ 16,231,017</b>	<b>\$ 19,189,000</b>	<b>\$ 18,272,700</b>	<b>\$ 1,578,100</b>	<b>\$ 19,850,800</b>	<b>\$ 467,600</b>	<b>\$ 1,412,500</b>	<b>\$ 21,730,900</b>
<b>MUNICIPAL COURT</b>									
Administration									
	Personnel Services	\$ 842,120	\$ 966,000	\$ 1,035,800	\$ 73,700	\$ 1,109,500	\$ 105,500	\$ -	\$ 1,215,000
	Contractual Services	74,956	138,800	133,900	2,400	136,300	29,600	-	165,900
	Commodities	13,899	16,300	18,500	-	18,500	-	-	18,500
	One-Time Supplementals	-	5,300	-	-	-	-	-	-
	<b>Total Municipal Court</b>	<b>\$ 930,975</b>	<b>\$ 1,126,400</b>	<b>\$ 1,188,200</b>	<b>\$ 76,100</b>	<b>\$ 1,264,300</b>	<b>\$ 135,100</b>	<b>\$ -</b>	<b>\$ 1,399,400</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
<b>ECONOMIC DEVELOPMENT</b>									
	Economic Development								
	Personnel Services	\$ 661,997	\$ 784,000	\$ 816,300	\$ -	\$ 816,300	\$ -	\$ -	\$ 816,300
	Contractual Services	230,875	240,900	242,500	-	242,500	-	100,000	342,500
	Commodities	9,241	11,300	9,600	-	9,600	-	-	9,600
	One-Time Supplementals	50,000	100,000	-	-	-	-	-	-
	<b>Total Economic Development</b>	<b>\$ 952,113</b>	<b>\$ 1,136,200</b>	<b>\$ 1,068,400</b>	<b>\$ -</b>	<b>\$ 1,068,400</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 1,168,400</b>
<b>DEVELOPMENT SERVICES</b>									
	Administration								
	Personnel Services	\$ 363,574	\$ 395,500	\$ 423,200	\$ -	\$ 423,200	\$ -	\$ -	\$ 423,200
	Contractual Services	22,747	14,200	14,200	-	14,200	-	-	14,200
	Commodities	6,390	11,100	11,100	-	11,100	-	-	11,100
	Total Administration	\$ 392,711	\$ 420,800	\$ 448,500	\$ -	\$ 448,500	\$ -	\$ -	\$ 448,500
	Planning & Zoning								
	Personnel Services	\$ 604,532	\$ 664,600	\$ 693,200	\$ -	\$ 693,200	\$ -	\$ -	\$ 693,200
	Contractual Services	21,790	21,000	42,700	2,500	45,200	100,000	60,000	205,200
	Commodities	4,301	3,300	5,300	3,400	8,700	4,900	-	13,600
	One-Time Supplementals	50,957	135,000	-	-	-	-	-	-
	Total Planning & Zoning	\$ 681,580	\$ 823,900	\$ 741,200	\$ 5,900	\$ 747,100	\$ 104,900	\$ 60,000	\$ 912,000
	Building Safety								
	Personnel Services	\$ 1,024,703	\$ 1,223,100	\$ 1,271,200	\$ -	\$ 1,271,200	\$ -	\$ -	\$ 1,271,200
	Contractual Services	27,084	33,300	35,700	-	35,700	409,200	-	444,900
	Commodities	13,182	19,000	19,000	-	19,000	12,800	-	31,800
	One-Time Supplementals	211,160	250,000	-	-	-	-	-	-
	Total Building Safety	\$ 1,276,129	\$ 1,525,400	\$ 1,325,900	\$ -	\$ 1,325,900	\$ 422,000	\$ -	\$ 1,747,900
	Code Compliance								
	Personnel Services	\$ 264,739	\$ 287,700	\$ 293,900	\$ -	\$ 293,900	\$ -	\$ -	\$ 293,900
	Contractual Services	19,293	20,500	22,500	-	22,500	-	-	22,500
	Commodities	4,472	6,700	7,300	-	7,300	-	-	7,300
	Total Code Compliance	\$ 288,504	\$ 314,900	\$ 323,700	\$ -	\$ 323,700	\$ -	\$ -	\$ 323,700
	<b>Total Development Services</b>	<b>\$ 2,638,924</b>	<b>\$ 3,085,000</b>	<b>\$ 2,839,300</b>	<b>\$ 5,900</b>	<b>\$ 2,845,200</b>	<b>\$ 526,900</b>	<b>\$ 60,000</b>	<b>\$ 3,432,100</b>
<b>ENGINEERING</b>									
	Administration								
	Personnel Services	\$ 883,141	\$ 787,600	\$ 658,100	\$ -	\$ 658,100	\$ -	\$ -	\$ 658,100
	Contractual Services	51,231	53,300	52,600	-	52,600	-	-	52,600
	Commodities	13,917	10,500	9,200	-	9,200	59,300	-	68,500
	One-Time Supplementals	177,548	18,500	-	-	-	-	-	-
	Total Administration	\$ 1,125,837	\$ 869,900	\$ 719,900	\$ -	\$ 719,900	\$ 59,300	\$ -	\$ 779,200
	Plan Review								
	Personnel Services	\$ 481,035	\$ 442,500	\$ 503,500	\$ -	\$ 503,500	\$ -	\$ -	\$ 503,500
	Contractual Services	4,062	4,800	4,300	-	4,300	250,000	-	254,300
	Commodities	-	100	-	-	-	-	-	-
	One-Time Supplementals	109,808	75,000	-	-	-	-	-	-
	Total Plan Review	\$ 594,905	\$ 522,400	\$ 507,800	\$ -	\$ 507,800	\$ 250,000	\$ -	\$ 757,800



**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Permit Processing									
	Personnel Services	\$ 385,002	\$ 537,700	\$ 572,000	\$ -	\$ 572,000	\$ -	\$ -	\$ 572,000
	Contractual Services	34,384	38,000	79,000	5,600	84,600	1,200	-	85,800
	Commodities	327	-	-	7,500	7,500	15,200	-	22,700
	Total Permit Processing	\$ 419,713	\$ 575,700	\$ 651,000	\$ 13,100	\$ 664,100	\$ 16,400	\$ -	\$ 680,500
Inspections									
	Personnel Services	\$ 431,465	\$ 422,800	\$ 452,200	\$ -	\$ 452,200	\$ -	\$ -	\$ 452,200
	Contractual Services	10,783	13,600	13,200	-	13,200	294,200	-	307,400
	Commodities	8,475	10,900	10,900	-	10,900	9,000	-	19,900
	One-Time Supplementals	63,587	291,000	-	-	-	-	-	-
	Total Inspections	\$ 514,310	\$ 738,300	\$ 476,300	\$ -	\$ 476,300	\$ 303,200	\$ -	\$ 779,500
GIS									
	Personnel Services	\$ 298,151	\$ 313,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	8,132	33,800	-	-	-	-	-	-
	Commodities	-	10,500	-	-	-	-	-	-
	Total GIS	\$ 306,283	\$ 358,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Project Management									
	Personnel Services	\$ 381,093	\$ 540,900	\$ 552,200	\$ -	\$ 552,200	\$ -	\$ -	\$ 552,200
	Contractual Services	7,630	9,600	8,800	-	8,800	-	-	8,800
	Commodities	1,818	2,800	2,800	-	2,800	-	-	2,800
	One-Time Supplementals	210,015	515,900	-	-	-	-	-	-
	Total Project Management	\$ 600,556	\$ 1,069,200	\$ 563,800	\$ -	\$ 563,800	\$ -	\$ -	\$ 563,800
	<b>Total Engineering (General Fund)</b>	<b>\$ 3,561,604</b>	<b>\$ 4,133,700</b>	<b>\$ 2,918,800</b>	<b>\$ 13,100</b>	<b>\$ 2,931,900</b>	<b>\$ 628,900</b>	<b>\$ -</b>	<b>\$ 3,560,800</b>
<b>PARKS AND RECREATION</b>									
Administration									
	Personnel Services	\$ 468,593	\$ 503,500	\$ 534,300	\$ -	\$ 534,300	\$ -	\$ -	\$ 534,300
	Contractual Services	11,415	15,600	15,600	-	15,600	-	-	15,600
	Commodities	1,022	1,700	1,700	-	1,700	-	-	1,700
	Total Parks and Recreation Administration	\$ 481,030	\$ 520,800	\$ 551,600	\$ -	\$ 551,600	\$ -	\$ -	\$ 551,600
Park Maintenance									
	Personnel Services	\$ 993,314	\$ 1,136,700	\$ 1,216,800	\$ -	\$ 1,216,800	\$ -	\$ -	\$ 1,216,800
	Contractual Services	1,257,963	1,015,900	1,330,000	-	1,330,000	138,000	-	1,468,000
	Commodities	92,684	106,000	112,400	42,000	154,400	-	-	154,400
	One-Time Supplementals	238,775	224,000	-	-	-	-	-	-
	Total Parks Maintenance	\$ 2,582,736	\$ 2,482,600	\$ 2,659,200	\$ 42,000	\$ 2,701,200	\$ 138,000	\$ -	\$ 2,839,200
Rights-of-Way Maintenance									
	Personnel Services	\$ 460,296	\$ 651,000	\$ 688,900	\$ -	\$ 688,900	\$ -	\$ -	\$ 688,900
	Contractual Services	546,455	841,800	782,700	154,000	936,700	50,000	-	986,700
	Commodities	43,920	47,300	51,300	-	51,300	-	-	51,300
	One-Time Supplementals	71,652	71,100	-	-	-	-	-	-
	Total Right-of-Ways Maintenance	\$ 1,122,323	\$ 1,611,200	\$ 1,522,900	\$ 154,000	\$ 1,676,900	\$ 50,000	\$ -	\$ 1,726,900
Rights-of-Way CFD Maintenance									
	Personnel Services	\$ 69,808	\$ 43,900	\$ 51,200	\$ -	\$ 51,200	\$ -	\$ -	\$ 51,200
	Contractual Services	356,204	360,000	360,000	-	360,000	-	-	360,000
	Total Right-of-Ways CFD Maintenance	\$ 426,012	\$ 403,900	\$ 411,200	\$ -	\$ 411,200	\$ -	\$ -	\$ 411,200

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

<b>DEPT/ DIV</b>	<b>EXPENDITURE CATEGORY</b>	<b>FY17 ACTUAL</b>	<b>FY18 ADJUSTED BUDGET</b>	<i>FY19 Initial Budget</i>	<i>FY19 Ongoing Supplementals</i>	<b>FY19 BASE BUDGET</b>	<i>FY19 One-Time Supplementals</i>	<i>FY19 One-Time Carryovers</i>	<b>FY19 TOTAL BUDGET</b>
Library	Contractual Services	\$ -	\$ 790,000	\$ 810,000	\$ -	\$ 810,000	\$ -	\$ -	\$ 810,000
	Total Library	\$ -	\$ 790,000	\$ 810,000	\$ -	\$ 810,000	\$ -	\$ -	\$ 810,000
Aquatics Facility	Personnel Services	\$ 107,584	\$ 139,700	\$ 189,100	\$ -	\$ 189,100	\$ -	\$ -	\$ 189,100
	Contractual Services	215,774	236,800	236,300	12,000	248,300	-	-	248,300
	Commodities	31,352	33,300	33,800	3,000	36,800	-	-	36,800
	One-Time Supplementals	117,752	60,000	-	-	-	-	-	-
	Total Aquatics Facility	\$ 472,462	\$ 469,800	\$ 459,200	\$ 15,000	\$ 474,200	\$ -	\$ -	\$ 474,200
Recreation Operations	Personnel Services	\$ 530,960	\$ 736,900	\$ 729,800	\$ 233,100	\$ 962,900	\$ -	\$ -	\$ 962,900
	Contractual Services	174,819	219,200	235,200	4,900	240,100	185,300	-	425,400
	Commodities	120,284	133,400	133,400	3,100	136,500	78,000	-	214,500
	One-Time Supplementals	11,138	12,300	-	-	-	-	-	-
	Total Recreation Operations	\$ 837,201	\$ 1,101,800	\$ 1,098,400	\$ 241,100	\$ 1,339,500	\$ 263,300	\$ -	\$ 1,602,800
Arts & Culture	Personnel Services	\$ 107,361	\$ 130,000	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000
	Contractual Services	33,180	56,400	56,400	5,000	61,400	30,000	-	91,400
	Commodities	6,605	6,600	6,600	-	6,600	-	-	6,600
	One-Time Supplementals	2,016	-	-	-	-	-	-	-
	Total Arts & Culture	\$ 149,162	\$ 193,000	\$ 188,000	\$ 5,000	\$ 193,000	\$ 30,000	\$ -	\$ 223,000
<b>Total Parks &amp; Recreation (General Fund)</b>		<b>\$ 6,070,926</b>	<b>\$ 7,573,100</b>	<b>\$ 7,700,500</b>	<b>\$ 457,100</b>	<b>\$ 8,157,600</b>	<b>\$ 481,300</b>	<b>\$ -</b>	<b>\$ 8,638,900</b>
<b>PUBLIC WORKS</b>									
Administration	Personnel Services	\$ 436,201	\$ 485,300	\$ 503,100	\$ -	\$ 503,100	\$ -	\$ -	\$ 503,100
	Contractual Services	-	8,300	7,600	-	7,600	-	-	7,600
	Commodities	8	8,200	8,100	-	8,100	-	-	8,100
	Total Administration	\$ 436,209	\$ 501,800	\$ 518,800	\$ -	\$ 518,800	\$ -	\$ -	\$ 518,800
Facilities Management	Personnel Services	\$ 689,728	\$ 802,300	\$ 853,800	\$ 299,200	\$ 1,153,000	\$ 121,700	\$ -	\$ 1,274,700
	Contractual Services	1,085,451	1,176,200	1,279,800	40,500	1,320,300	69,200	-	1,389,500
	Commodities	52,150	116,500	116,400	2,000	118,400	26,600	-	145,000
	Operating Capital	-	-	-	-	-	78,000	-	78,000
	One-Time Supplementals	126,624	429,900	-	-	-	-	-	-
	Total Facilities Management	\$ 1,953,953	\$ 2,524,900	\$ 2,250,000	\$ 341,700	\$ 2,591,700	\$ 295,500	\$ -	\$ 2,887,200
Program Management	Personnel Services	\$ 187,270	\$ 205,900	\$ 215,300	\$ 95,700	\$ 311,000	\$ -	\$ -	\$ 311,000
	Contractual Services	65,789	88,800	88,100	5,900	94,000	-	-	94,000
	Commodities	871	2,200	2,900	1,200	4,100	3,500	-	7,600
	Operating Capital	-	-	-	-	-	35,000	-	35,000
	Total Program Management	\$ 253,930	\$ 296,900	\$ 306,300	\$ 102,800	\$ 409,100	\$ 38,500	\$ -	\$ 447,600

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Fleet and Equipment Management									
	Personnel Services	\$ -	\$ -	\$ 843,500	\$ -	\$ 843,500	\$ -	\$ -	\$ 843,500
	Contractual Services	-	-	670,300	600	670,900	2,000	-	672,900
	Commodities	-	-	693,600	-	693,600	-	-	693,600
	Operating Capital	-	-	-	-	-	32,000	-	32,000
	Subtotal Fleet and Equipment Management	\$ -	\$ -	\$ 2,207,400	\$ 600	\$ 2,208,000	\$ 34,000	\$ -	\$ 2,242,000
Interdepartmental Credits		\$ -	\$ -	\$ (2,207,400)	\$ -	\$ (2,207,400)	\$ -	\$ -	\$ (2,207,400)
	Total Fleet and Equipment Management	\$ -	\$ -	\$ -	\$ 600	\$ 600	\$ 34,000	\$ -	\$ 34,600
	<b>Total Public Works (General Fund)</b>	<b>\$ 2,644,092</b>	<b>\$ 3,323,600</b>	<b>\$ 3,075,100</b>	<b>\$ 445,100</b>	<b>\$ 3,520,200</b>	<b>\$ 368,000</b>	<b>\$ -</b>	<b>\$ 3,888,200</b>
	<b>Total - General Fund</b>	<b>\$ 71,095,629</b>	<b>\$ 87,037,700</b>	<b>\$ 82,242,800</b>	<b>\$ 3,138,400</b>	<b>\$ 85,381,200</b>	<b>\$ 4,298,600</b>	<b>\$ 4,035,200</b>	<b>\$ 93,715,000</b>
<b>GENERAL FUND - RESERVES</b>									
	Fleet Asset Management Reserve	\$ 584,807	\$ 2,604,900	\$ 3,266,300	\$ -	\$ 3,266,300	\$ -	\$ 1,438,300	\$ 4,704,600
	Parks Asset Management Reserve	792,017	2,012,700	1,925,000	-	1,925,000	-	277,300	2,202,300
	Technology Asset Management Reserve	421,597	818,600	1,124,000	-	1,124,000	-	-	1,124,000
	Police Asset Management Reserve	112,439	2,113,400	-	-	-	-	-	-
	Fire Asset Management Reserve	396,791	744,300	685,000	-	685,000	-	21,200	706,200
	Traffic Signals	-	1,954,000	-	-	-	-	12,600	12,600
	Risk Reserve	150,000	1,077,500	883,700	-	883,700	-	-	883,700
	<b>Total General Fund - Reserves</b>	<b>\$ 2,457,651</b>	<b>\$ 11,325,400</b>	<b>\$ 7,884,000</b>	<b>\$ -</b>	<b>\$ 7,884,000</b>	<b>\$ -</b>	<b>\$ 1,749,400</b>	<b>\$ 9,633,400</b>
	<b>TOTAL - GENERAL FUNDS</b>	<b>\$ 73,553,280</b>	<b>\$ 98,363,100</b>	<b>\$ 90,126,800</b>	<b>\$ 3,138,400</b>	<b>\$ 93,265,200</b>	<b>\$ 4,298,600</b>	<b>\$ 5,784,600</b>	<b>\$ 103,348,400</b>
<b>SPECIAL REVENUE FUNDS</b>									
<b>BALLPARK OPERATING</b>									
Ballpark Operations									
	Personnel Services	\$ 906,707	\$ 873,800	\$ 916,000	\$ -	\$ 916,000	\$ -	\$ -	\$ 916,000
	Contractual Services	426,089	368,600	437,400	-	437,400	50,000	-	487,400
	Commodities	55,551	65,600	65,600	-	65,600	-	-	65,600
	Total Stadium Operations	\$ 1,388,347	\$ 1,308,000	\$ 1,419,000	\$ -	\$ 1,419,000	\$ 50,000	\$ -	\$ 1,469,000
Ballpark Maintenance									
	Personnel Services	\$ 1,568,135	\$ 1,678,600	\$ 1,819,300	\$ -	\$ 1,819,300	\$ -	\$ -	\$ 1,819,300
	Contractual Services	1,185,299	1,113,600	1,200,900	-	1,200,900	40,000	-	1,240,900
	Commodities	189,880	215,400	215,400	21,000	236,400	-	-	236,400
	Operating Capital	175,002	128,000	-	-	-	45,000	75,000	120,000
	Total Ballpark Maintenance	\$ 3,118,316	\$ 3,135,600	\$ 3,235,600	\$ 21,000	\$ 3,256,600	\$ 85,000	\$ 75,000	\$ 3,416,600
	<b>Total Ballpark Operating</b>	<b>\$ 4,506,663</b>	<b>\$ 4,443,600</b>	<b>\$ 4,654,600</b>	<b>\$ 21,000</b>	<b>\$ 4,675,600</b>	<b>\$ 135,000</b>	<b>\$ 75,000</b>	<b>\$ 4,885,600</b>
<b>BALLPARK CAPITAL REPLACEMENT</b>									
Ballpark Maintenance									
	Operating Capital	\$ 98,299	\$ 725,000	\$ 2,200,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ 2,200,000
	<b>Total Ballpark Capital Replacement</b>	<b>\$ 98,299</b>	<b>\$ 725,000</b>	<b>\$ 2,200,000</b>	<b>\$ -</b>	<b>\$ 2,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,200,000</b>
	<b>Total Ballpark</b>	<b>\$ 4,604,962</b>	<b>\$ 5,168,600</b>	<b>\$ 6,854,600</b>	<b>\$ 21,000</b>	<b>\$ 6,875,600</b>	<b>\$ 135,000</b>	<b>\$ 75,000</b>	<b>\$ 7,085,600</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
<b>ENGINEERING-HIGHWAY USER REVENUE FUND (HURF)</b>									
Streets-Streets & Markings									
	Personnel Services	\$ 138,210	\$ 172,800	\$ 192,800	\$ -	\$ 192,800	\$ -	\$ -	\$ 192,800
	Contractual Services	86,373	136,200	136,100	-	136,100	-	-	136,100
	Commodities	10,898	11,400	11,400	-	11,400	-	-	11,400
	Total Streets & Markings	\$ 235,481	\$ 320,400	\$ 340,300	\$ -	\$ 340,300	\$ -	\$ -	\$ 340,300
Streets-Street Maintenance									
	Personnel Services	\$ 550,784	\$ 606,500	\$ 607,900	\$ -	\$ 607,900	\$ -	\$ -	\$ 607,900
	Contractual Services	1,635,976	1,645,600	3,487,900	30,000	3,517,900	25,000	250,000	3,792,900
	Commodities	42,900	29,900	29,900	20,000	49,900	-	-	49,900
	Operating Capital	37,860	50,000	50,000	-	50,000	-	-	50,000
	Total Street Maintenance	\$ 2,267,520	\$ 2,332,000	\$ 4,175,700	\$ 50,000	\$ 4,225,700	\$ 25,000	\$ 250,000	\$ 4,500,700
Streets-Sweeper Operations									
	Personnel Services	\$ 111,591	\$ 163,100	\$ 162,900	\$ -	\$ 162,900	\$ -	\$ -	\$ 162,900
	Contractual Services	92,312	54,400	91,400	-	91,400	-	-	91,400
	Commodities	15,083	24,200	23,400	-	23,400	-	-	23,400
	Total Sweeper Operations	\$ 218,986	\$ 241,700	\$ 277,700	\$ -	\$ 277,700	\$ -	\$ -	\$ 277,700
Streets-Traffic Signals									
	Personnel Services	\$ 493,283	\$ 563,900	\$ 590,900	\$ -	\$ 590,900	\$ -	\$ -	\$ 590,900
	Contractual Services	1,492,529	1,599,000	1,600,800	-	1,600,800	-	-	1,600,800
	Commodities	40,295	64,100	64,100	-	64,100	-	-	64,100
	Operating Capital	-	-	-	-	-	30,000	-	30,000
	Total Traffic Signals	\$ 2,026,107	\$ 2,227,000	\$ 2,255,800	\$ -	\$ 2,255,800	\$ 30,000	\$ -	\$ 2,285,800
Streets-Traffic Management									
	Personnel Services	\$ 263,299	\$ 290,800	\$ 323,500	\$ 108,700	\$ 432,200	\$ -	\$ -	\$ 432,200
	Contractual Services	91,058	105,000	47,100	500	47,600	-	-	47,600
	Commodities	21,967	50,800	50,400	3,500	53,900	-	-	53,900
	Operating Capital	-	-	-	-	-	205,900	-	205,900
	Total Traffic Management	\$ 376,324	\$ 446,600	\$ 421,000	\$ 112,700	\$ 533,700	\$ 205,900	\$ -	\$ 739,600
<b>Total Engineering - HURF</b>		<b>\$ 5,124,418</b>	<b>\$ 5,567,700</b>	<b>\$ 7,470,500</b>	<b>\$ 162,700</b>	<b>\$ 7,633,200</b>	<b>\$ 260,900</b>	<b>\$ 250,000</b>	<b>\$ 8,144,100</b>
<b>POLICE - IMPOUND FUND</b>									
Impound Fund									
	Personnel Services	\$ 61,414	\$ 87,400	\$ 104,700	\$ -	\$ 104,700	\$ -	\$ -	\$ 104,700
	Contractual Services	5,129	14,000	14,000	2,000	16,000	33,000	-	49,000
	Commodities	3,836	81,000	41,000	-	41,000	-	-	41,000
	Operating Capital	70,126	-	-	-	-	-	-	-
	Total Police - Impound Fund	\$ 140,505	\$ 182,400	\$ 159,700	\$ 2,000	\$ 161,700	\$ 33,000	\$ -	\$ 194,700
<b>ENGINEERING - ARIZONA LOTTERY FUNDS</b>									
	Contractual Services	\$ 161,822	\$ 285,800	\$ 201,500	\$ 36,600	\$ 238,100	\$ -	\$ -	\$ 238,100
	Total Engineering - Arizona Lottery Funds	\$ 161,822	\$ 285,800	\$ 201,500	\$ 36,600	\$ 238,100	\$ -	\$ -	\$ 238,100

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
<b>COURT - COURT ENHANCEMENT FUND</b>									
	Personnel Services	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
	Contractual Services	46,150	45,200	-	-	-	-	-	-
	Commodities	1,265	15,000	6,200	-	6,200	-	-	6,200
	<b>Total Court - Court Enhancement Fund</b>	<b>\$ 47,415</b>	<b>\$ 100,200</b>	<b>\$ 46,200</b>	<b>\$ -</b>	<b>\$ 46,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,200</b>
<b>COURT - JUDICIAL COLLECTION ENHANCEMENT FUND (JCEF)</b>									
	Commodities	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Court - JCEF Fund</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>COURT - FILL THE GAP FUND</b>									
	Contractual Services	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Court - Fill the Gap Fund</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>POLICE - OFFICER SAFETY EQUIPMENT</b>									
	Commodities	\$ 53,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Police - Officer Safety Equipment</b>	<b>\$ 53,625</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>VARIOUS DEPARTMENTS - MISCELLANEOUS GRANTS</b>									
	Personnel Services	\$ 356,476	\$ 309,400	\$ -	\$ -	\$ -	\$ -	\$ 46,400	\$ 46,400
	Contractual Services	93,589	122,200	-	-	-	-	18,000	18,000
	Commodities	52,111	106,200	-	-	-	-	27,700	27,700
	Operating Capital	219,340	94,900	-	-	-	-	-	-
	<b>Total Miscellaneous Grants</b>	<b>\$ 721,516</b>	<b>\$ 632,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 92,100</b>	<b>\$ 92,100</b>
	<b>TOTAL - SPECIAL REVENUE FUNDS</b>	<b>\$ 10,854,263</b>	<b>\$ 12,006,400</b>	<b>\$ 14,732,500</b>	<b>\$ 222,300</b>	<b>\$ 14,954,800</b>	<b>\$ 428,900</b>	<b>\$ 417,100</b>	<b>\$ 15,800,800</b>
<b>ENTERPRISE FUNDS</b>									
<b>PUBLIC WORKS - WATER</b>									
Administration									
	Personnel Services	\$ 247,820	\$ 262,400	\$ 279,100	\$ -	\$ 279,100	\$ -	\$ -	\$ 279,100
	Contractual Services	264,017	291,200	299,900	-	299,900	-	-	299,900
	Commodities	27,805	17,700	19,000	-	19,000	-	-	19,000
	Operating Capital	236,318	372,600	51,500	-	51,500	-	133,100	184,600
	<b>Total Administration</b>	<b>\$ 775,960</b>	<b>\$ 943,900</b>	<b>\$ 649,500</b>	<b>\$ -</b>	<b>\$ 649,500</b>	<b>\$ -</b>	<b>\$ 133,100</b>	<b>\$ 782,600</b>
Water Distribution									
	Personnel Services	\$ 725,438	\$ 915,200	\$ 965,500	\$ -	\$ 965,500	\$ -	\$ -	\$ 965,500
	Contractual Services	250,705	320,500	223,800	-	223,800	-	33,900	257,700
	Commodities	313,259	572,600	519,100	-	519,100	-	-	519,100
	Operating Capital	-	-	43,100	-	43,100	-	-	43,100
	One-Time Supplementals	-	35,000	-	-	-	-	-	-
	<b>Total Water Distribution</b>	<b>\$ 1,289,402</b>	<b>\$ 1,843,300</b>	<b>\$ 1,751,500</b>	<b>\$ -</b>	<b>\$ 1,751,500</b>	<b>\$ -</b>	<b>\$ 33,900</b>	<b>\$ 1,785,400</b>

**FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
<b>Water Production</b>									
	Personnel Services	\$ 591,653	\$ 672,600	\$ 723,200	\$ 162,200	\$ 885,400	\$ -	\$ -	\$ 885,400
	Contractual Services	1,565,968	1,710,700	1,707,500	382,800	2,090,300	400	-	2,090,700
	Commodities	468,176	548,100	536,100	1,200	537,300	7,000	-	544,300
	Operating Capital	353,606	50,000	100,000	-	100,000	70,000	-	170,000
	One-Time Supplementals	-	153,100	-	-	-	-	-	-
	<b>Total Water Production</b>	<b>\$ 2,979,403</b>	<b>\$ 3,134,500</b>	<b>\$ 3,066,800</b>	<b>\$ 546,200</b>	<b>\$ 3,613,000</b>	<b>\$ 77,400</b>	<b>\$ -</b>	<b>\$ 3,690,400</b>
<b>Water Resources</b>									
	Personnel Services	\$ 349,800	\$ 419,500	\$ 444,400	\$ -	\$ 444,400	\$ -	\$ -	\$ 444,400
	Contractual Services	345,273	415,000	377,000	-	377,000	-	-	377,000
	Commodities	8,263	8,900	8,900	-	8,900	-	-	8,900
	Operating Capital	1,454,431	10,000	50,000	-	50,000	-	-	50,000
	<b>Total Water Resources</b>	<b>\$ 2,157,767</b>	<b>\$ 853,400</b>	<b>\$ 880,300</b>	<b>\$ -</b>	<b>\$ 880,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 880,300</b>
<b>Water Maintenance</b>									
	Personnel Services	\$ 362,864	\$ 405,400	\$ 517,000	\$ -	\$ 517,000	\$ -	\$ -	\$ 517,000
	Contractual Services	-	-	18,200	-	18,200	140,000	-	158,200
	Commodities	-	-	8,500	-	8,500	-	-	8,500
	<b>Total Water Maintenance</b>	<b>\$ 362,864</b>	<b>\$ 405,400</b>	<b>\$ 543,700</b>	<b>\$ -</b>	<b>\$ 543,700</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ 683,700</b>
<b>Program Management</b>									
	Personnel Services	\$ -	\$ 148,500	\$ 152,100	\$ -	\$ 152,100	\$ -	\$ -	\$ 152,100
	Contractual Services	-	101,800	99,800	-	99,800	-	-	99,800
	Commodities	-	48,500	52,200	-	52,200	-	-	52,200
	<b>Total Program Management</b>	<b>\$ -</b>	<b>\$ 298,800</b>	<b>\$ 304,100</b>	<b>\$ -</b>	<b>\$ 304,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 304,100</b>
	<b>Total Public Works - Water</b>	<b>\$ 7,565,396</b>	<b>\$ 7,479,300</b>	<b>\$ 7,195,900</b>	<b>\$ 546,200</b>	<b>\$ 7,742,100</b>	<b>\$ 217,400</b>	<b>\$ 167,000</b>	<b>\$ 8,126,500</b>
<b>INFORMATION TECHNOLOGY - WATER</b>									
	Personnel Services	\$ -	\$ 56,500	\$ 60,900	\$ -	\$ 60,900	\$ -	\$ -	\$ 60,900
	Contractual Services	-	300	300	-	300	-	-	300
	<b>Total Information Technology - Water</b>	<b>\$ -</b>	<b>\$ 56,800</b>	<b>\$ 61,200</b>	<b>\$ -</b>	<b>\$ 61,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 61,200</b>
<b>WATER - NON-DEPARTMENTAL</b>									
	Contingency	\$ -	\$ 301,500	\$ -	\$ -	\$ -	\$ -	\$ 301,500	\$ 301,500
	<b>Total Water - Non-Departmental</b>	<b>\$ -</b>	<b>\$ 301,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 301,500</b>	<b>\$ 301,500</b>
	<b>Total - Water Fund</b>	<b>\$ 7,565,396</b>	<b>\$ 7,837,600</b>	<b>\$ 7,257,100</b>	<b>\$ 546,200</b>	<b>\$ 7,803,300</b>	<b>\$ 217,400</b>	<b>\$ 468,500</b>	<b>\$ 8,489,200</b>
<b>PUBLIC WORKS - WASTEWATER</b>									
<b>Administration</b>									
	Personnel Services	\$ 223,725	\$ 239,200	\$ 251,100	\$ -	\$ 251,100	\$ -	\$ -	\$ 251,100
	Contractual Services	217,538	233,800	258,300	-	258,300	-	-	258,300
	Commodities	28,213	183,500	27,200	-	27,200	-	-	27,200
	Operating Capital	292,931	263,600	-	-	-	-	13,000	13,000
	<b>Total Administration</b>	<b>\$ 762,407</b>	<b>\$ 920,100</b>	<b>\$ 536,600</b>	<b>\$ -</b>	<b>\$ 536,600</b>	<b>\$ -</b>	<b>\$ 13,000</b>	<b>\$ 549,600</b>
<b>Collection Systems</b>									
	Personnel Services	\$ 487,437	\$ 551,600	\$ 588,200	\$ -	\$ 588,200	\$ -	\$ -	\$ 588,200
	Contractual Services	274,092	409,600	395,700	-	395,700	-	-	395,700
	Commodities	202,317	174,128	198,000	60,000	258,000	-	-	258,000
	Operating Capital	24,459	43,972	25,900	-	25,900	-	25,000	50,900
	<b>Total Collections</b>	<b>\$ 988,305</b>	<b>\$ 1,179,300</b>	<b>\$ 1,207,800</b>	<b>\$ 60,000</b>	<b>\$ 1,267,800</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 1,292,800</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

DEPT/ DIV	EXPENDITURE CATEGORY	FY17 ACTUAL	FY18 ADJUSTED BUDGET	FY19 Initial Budget	FY19 Ongoing Supplementals	FY19 BASE BUDGET	FY19 One-Time Supplementals	FY19 One-Time Carryovers	FY19 TOTAL BUDGET
Reclamation (Personnel Only)									
	Personnel Services	\$ 685,462	\$ 777,600	\$ 800,200	\$ 70,900	\$ 871,100	\$ -	\$ -	\$ 871,100
	Total Reclamation	\$ 685,462	\$ 777,600	\$ 800,200	\$ 70,900	\$ 871,100	\$ -	\$ -	\$ 871,100
Corgett WWTP									
	Contractual Services	\$ 198,774	\$ 206,200	\$ 231,600	\$ 260,000	\$ 491,600	\$ -	\$ -	\$ 491,600
	Commodities	117,833	121,100	119,300	-	119,300	-	-	119,300
	Operating Capital	-	14,900	-	-	-	-	-	-
	Total Corgett WWTP	\$ 316,607	\$ 342,200	\$ 350,900	\$ 260,000	\$ 610,900	\$ -	\$ -	\$ 610,900
Goodyear WRF									
	Contractual Services	\$ 978,647	\$ 771,500	\$ 777,900	\$ -	\$ 777,900	\$ -	\$ -	\$ 777,900
	Commodities	364,114	435,000	392,400	-	392,400	-	-	392,400
	Operating Capital	-	35,000	-	-	-	-	-	-
	Total Goodyear WRF	\$ 1,342,761	\$ 1,241,500	\$ 1,170,300	\$ -	\$ 1,170,300	\$ -	\$ -	\$ 1,170,300
Rainbow Valley WRF									
	Contractual Services	\$ 153,971	\$ 256,200	\$ 193,000	\$ -	\$ 193,000	\$ -	\$ -	\$ 193,000
	Commodities	88,109	140,900	139,700	-	139,700	-	-	139,700
	Operating Capital	24,897	-	-	-	-	-	-	-
	Total Rainbow Valley WRF	\$ 266,977	\$ 397,100	\$ 332,700	\$ -	\$ 332,700	\$ -	\$ -	\$ 332,700
Wastewater Maintenance									
	Personnel Services	\$ 214,925	\$ 287,300	\$ 246,900	\$ -	\$ 246,900	\$ -	\$ -	\$ 246,900
	Contractual Services	-	-	19,300	-	19,300	-	-	19,300
	Commodities	-	-	24,100	-	24,100	-	-	24,100
	Total Wastewater Maintenance	\$ 214,925	\$ 287,300	\$ 290,300	\$ -	\$ 290,300	\$ -	\$ -	\$ 290,300
Program Management									
	Personnel Services	\$ 225,274	\$ 245,500	\$ 254,800	\$ -	\$ 254,800	\$ -	\$ -	\$ 254,800
	Contractual Services	138,461	228,000	157,700	-	157,700	75,000	-	232,700
	Commodities	24,262	40,700	36,000	-	36,000	-	-	36,000
	Operating Capital	-	15,000	31,700	-	31,700	-	-	31,700
	Total Program Management	\$ 387,997	\$ 529,200	\$ 480,200	\$ -	\$ 480,200	\$ 75,000	\$ -	\$ 555,200
<b>Total Public Works - Wastewater</b>		<b>\$ 4,965,441</b>	<b>\$ 5,674,300</b>	<b>\$ 5,169,000</b>	<b>\$ 390,900</b>	<b>\$ 5,559,900</b>	<b>\$ 75,000</b>	<b>\$ 38,000</b>	<b>\$ 5,672,900</b>
<b>INFORMATION TECHNOLOGY - WASTEWATER</b>									
	Personnel Services	\$ -	\$ 56,500	\$ 61,100	\$ -	\$ 61,100	\$ -	\$ -	\$ 61,100
	Contractual Services	-	2,600	2,600	-	2,600	-	-	2,600
	Total Information Technology - Wastewater	\$ -	\$ 59,100	\$ 63,700	\$ -	\$ 63,700	\$ -	\$ -	\$ 63,700
<b>Total Wastewater Fund</b>		<b>\$ 4,965,441</b>	<b>\$ 5,733,400</b>	<b>\$ 5,232,700</b>	<b>\$ 390,900</b>	<b>\$ 5,623,600</b>	<b>\$ 75,000</b>	<b>\$ 38,000</b>	<b>\$ 5,736,600</b>
<b>PUBLIC WORKS - SANITATION</b>									
Administration									
	Personnel Services	\$ 561,486	\$ 620,200	\$ 661,600	\$ 144,900	\$ 806,500	\$ -	\$ -	\$ 806,500
	Contractual Services	4,779,213	5,209,400	5,375,500	(66,200)	5,309,300	-	-	5,309,300
	Commodities	37,335	58,400	53,400	12,800	66,200	-	-	66,200
	Operating Capital	-	330,800	282,700	-	282,700	331,400	244,000	858,100
	One-Time Supplementals	-	90,000	-	-	-	-	-	-
	Total Administration	\$ 5,378,034	\$ 6,308,800	\$ 6,373,200	\$ 91,500	\$ 6,464,700	\$ 331,400	\$ 244,000	\$ 7,040,100

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES-ALL FUNDS**

<b>DEPT/ DIV</b>	<b>EXPENDITURE CATEGORY</b>	<b>FY17 ACTUAL</b>	<b>FY18 ADJUSTED BUDGET</b>	<i>FY19 Initial Budget</i>	<i>FY19 Ongoing Supplementals</i>	<b>FY19 BASE BUDGET</b>	<i>FY19 One-Time Supplementals</i>	<i>FY19 One-Time Carryovers</i>	<b>FY19 TOTAL BUDGET</b>
Container Maintenance									
	Personnel Services	\$ 66,841	\$ 79,300	\$ 78,100	\$ -	\$ 78,100	\$ -	\$ -	\$ 78,100
	Contractual Services	6,100	13,100	5,800	-	5,800	-	-	5,800
	Commodities	352,556	310,000	257,000	-	257,000	-	-	257,000
	Operating Capital	150,522	-	-	-	-	-	-	-
	Total Container Maintenance	\$ 576,019	\$ 402,400	\$ 340,900	\$ -	\$ 340,900	\$ -	\$ -	\$ 340,900
	<b>Total Public Works - Sanitation</b>	<b>\$ 5,954,053</b>	<b>\$ 6,711,200</b>	<b>\$ 6,714,100</b>	<b>\$ 91,500</b>	<b>\$ 6,805,600</b>	<b>\$ 331,400</b>	<b>\$ 244,000</b>	<b>\$ 7,381,000</b>
	<b>TOTAL - ENTERPRISE FUNDS</b>	<b>\$ 18,484,890</b>	<b>\$ 20,282,200</b>	<b>\$ 19,203,900</b>	<b>\$ 1,028,600</b>	<b>\$ 20,232,500</b>	<b>\$ 623,800</b>	<b>\$ 750,500</b>	<b>\$ 21,606,800</b>
<b>INTERNAL SERVICE FUNDS</b>									
<b>PUBLIC WORKS - FLEET</b>									
Fleet and Equipment Management									
	Personnel Services	\$ 713,313	\$ 803,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Contractual Services	551,260	707,400	-	-	-	-	-	-
	Commodities	578,436	761,200	-	-	-	-	-	-
	Operating Capital	-	15,000	-	-	-	-	-	-
	<b>Total Public Works Fleet</b>	<b>\$ 1,843,009</b>	<b>\$ 2,287,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>TOTAL - INTERNAL SERVICE FUNDS</b>	<b>\$ 1,843,009</b>	<b>\$ 2,287,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>GRAND TOTAL ALL FUNDS</b>	<b>\$ 104,735,442</b>	<b>\$ 132,938,700</b>	<b>\$ 124,063,200</b>	<b>\$ 4,389,300</b>	<b>\$ 128,452,500</b>	<b>\$ 5,351,300</b>	<b>\$ 6,952,200</b>	<b>\$ 140,756,000</b>



**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 4  
DEBT SERVICE**

	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 ESTIMATE</b>	<b>FY19 BUDGET</b>
<b>General Obligation Bonds (G.O.)</b>				
GO Series 2017	\$ -	\$ 1,056,000	\$ 2,577,100	\$ 3,762,200
GO Refunding 2016	3,456,483	4,059,200	4,058,500	5,308,000
GO Refunding 2014	2,689,300	2,725,000	2,725,000	3,174,000
GO Refunding 2012	2,390,000	1,300,000	1,300,000	-
GO Refunding 2010	204,169	204,200	204,200	204,200
GO Build America Bonds 2010	346,045	346,000	224,800	224,800
GO Refunding 2009	285,738	285,800	285,800	285,800
GO Series 2008	1,460,499	1,457,400	1,457,400	-
GO Series 2007	1,995,000	-	-	-
<b>Total G.O.</b>	<b>\$12,827,234</b>	<b>\$11,433,600</b>	<b>\$12,832,800</b>	<b>\$12,959,000</b>
<b>Water Infrastructure Finance Authority (WIFA)</b>				
2009	\$ 339,637	\$ 339,600	\$ 339,600	\$ 339,600
<b>Total WIFA</b>	<b>\$ 339,637</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>
<b>Water &amp; Sewer Refunding (W&amp;S)</b>				
Revenue 2019	\$ -	\$ -	\$ -	\$ 2,482,400
Revenue 2016	1,392,467	1,395,800	1,395,800	1,390,600
Revenue 2011	1,046,675	1,051,000	1,051,000	1,048,200
Revenue 2010	827,044	827,000	827,000	827,000
Refunding 2009	21,938	21,800	21,800	21,800
Refunding 1999	400,000	400,000	400,000	-
<b>Total W&amp;S</b>	<b>\$ 3,688,124</b>	<b>\$ 3,695,600</b>	<b>\$ 3,695,600</b>	<b>\$ 5,770,000</b>
<b>McDowell Improvement District</b>				
2008	\$ 3,539,301	\$ 3,534,200	\$ 3,534,200	\$ 3,534,700
<b>Total McDowell</b>	<b>\$ 3,539,301</b>	<b>\$ 3,534,200</b>	<b>\$ 3,534,200</b>	<b>\$ 3,534,700</b>
<b>Public Improvement Corporation</b>				
PIC Series 2017 - MLB Indians Project	\$ -	\$ 1,000,000	\$ 1,272,700	\$ 1,272,800
PIC Refunding Series 2016A	4,201,447	1,794,800	1,794,800	4,754,800
PIC Refunding Series 2016B	986,226	2,202,800	2,202,800	3,000,400
PIC 2012 A Goodyear Municipal Complex	1,021,272	1,021,200	1,021,200	1,021,200
PIC 2012 B Goodyear Municipal Complex & 911 Ctr	126,850	126,900	126,900	126,800
PIC Refunding 2011 A&B	1,719,550	2,973,900	2,970,200	1,397,400
PIC Series 2008 (MLB Spring Training Facility)	5,690,612	-	-	-
PIC Series 2007	6,094,702	-	-	-
<b>Total Public Improvement Corporation</b>	<b>\$19,840,659</b>	<b>\$ 9,119,600</b>	<b>\$ 9,388,600</b>	<b>\$11,573,400</b>
<b>Total Fiscal Agent Fees</b>	<b>\$ 333,588</b>	<b>\$ 23,500</b>	<b>\$ 23,500</b>	<b>\$ 24,100</b>
<b>TOTAL</b>	<b>\$40,568,543</b>	<b>\$28,146,100</b>	<b>\$29,814,300</b>	<b>\$34,200,800</b>
<b>DEBT BY FUNDING SOURCE</b>				
General Fund	\$ 1,686,997	\$ 1,431,400	\$ 1,427,700	\$ 1,415,200
Ballpark Operating	5,808,126	7,701,700	7,974,400	10,171,700
Secondary Property Tax	18,161,324	4,501,800	4,994,700	5,771,500
McDowell Improvement District	3,540,051	3,535,200	3,535,200	3,535,700
Water	6,049,256	5,803,300	6,213,400	8,233,500
Wastewater	5,322,789	5,172,700	5,668,900	5,073,200
<b>TOTAL</b>	<b>\$40,568,543</b>	<b>\$28,146,100</b>	<b>\$29,814,300</b>	<b>\$34,200,800</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>CITY CLERK</b>						
Administration						
City Clerk	1	1.0	-	1.0	-	1.0
Deputy City Clerk	1	1.0	-	1.0	-	1.0
Records Administrator	-	-	1.0	1.0	-	1.0
Records Analyst II	-	-	1.0	1.0	-	1.0
City Clerk Specialist	2	2.0	-	2.0	-	2.0
Records Management						
Records Administrator	1	1.0	(1.0)	-	-	-
Records Analyst II	1	1.0	(1.0)	-	-	-
<b>Total City Clerk</b>	<b>6</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>
<b>CITY MANAGER'S OFFICE</b>						
City Manager's Office						
City Manager	1	1.0	-	1.0	-	1.0
Assistant to the City Manager	1	1.0	-	1.0	-	1.0
Continuous Improvement Program Manager	1	1.0	-	1.0	-	1.0
Executive Assistant	1	1.0	-	1.0	-	1.0
Intergovernmental Relations						
Assistant to the Council	1	1.0	-	1.0	-	1.0
Assistant to the Mayor	1	1.0	-	1.0	-	1.0
Executive Assistant	1	1.0	-	1.0	-	1.0
Governmental Relations Manager	1	1.0	-	1.0	-	1.0
Management Assistant	1	1.0	-	1.0	-	1.0
Neighborhood Services Coordinator	-	1.0	-	1.0	-	1.0
Neighborhood Services Manager	1	-	-	-	-	-
Deputy City Manager's Office						
Deputy City Manager	2	2.0	-	2.0	-	2.0
Executive Assistant	1	1.0	-	1.0	-	1.0
Development Agreement Coordinator	-	1.0	-	1.0	-	1.0
Executive Management Assistant	2	2.0	-	2.0	-	2.0
Risk Management						
Risk and Safety Administrator	1	1.0	-	1.0	-	1.0
Communications						
Communications Manager	1	1.0	-	1.0	-	1.0
Graphic Designer	1	1.0	-	1.0	-	1.0
Media Communications Specialist	1	-	-	-	-	-
Video Production Specialist	-	1.0	-	1.0	-	1.0
Public Information Officer	1	1.0	-	1.0	-	1.0
Digital Communications Administrator	1	1.0	-	1.0	-	1.0
<b>Total City Manager's Office</b>	<b>21</b>	<b>22.0</b>	<b>-</b>	<b>22.0</b>	<b>-</b>	<b>22.0</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>LEGAL SERVICES</b>						
City Attorney-Civil Division						
City Attorney	1	1.0	-	1.0	-	1.0
Assistant City Attorney	2	2.0	-	2.0	-	2.0
Legal Assistant	1	1.0	(1.0)	-	-	-
Management Assistant	-	-	1.0	1.0	-	1.0
Legal Services Coordinator	1	1.0	-	1.0	-	1.0
Real Estate Coordinator	-	-	1.0	1.0	-	1.0
City Prosecutor-Criminal Division						
City Prosecutor	1	1.0	-	1.0	-	1.0
Assistant City Prosecutor	1	1.0	-	1.0	-	1.0
Legal Assistant	1	1.0	-	1.0	-	1.0
Staff Assistant	1	1.0	-	1.0	-	1.0
<b>Total Legal Services</b>	<b>9</b>	<b>9.0</b>	<b>1.0</b>	<b>10.0</b>	<b>-</b>	<b>10.0</b>
<b>FINANCE DEPARTMENT</b>						
Administration						
Finance Director	1	1.0	-	1.0	-	1.0
Administrative Assistant	1	1.0	-	1.0	-	1.0
Management Assistant	1	1.0	-	1.0	-	1.0
Financial Services						
Controller	1	1.0	(1.0)	-	-	-
Finance Manager	-	-	1.0	1.0	-	1.0
Accounting Supervisor	1	1.0	-	1.0	-	1.0
Senior Accountant	2	2.0	-	2.0	-	2.0
Accountant	-	1.0	-	1.0	-	1.0
Senior Account Clerk	2	2.0	1.0	3.0	-	3.0
Account Clerk	1	1.0	(1.0)	-	-	-
Special Districts & Taxation						
CFD Administrator	1	-	-	-	-	-
CFD Specialist	1	-	-	-	-	-
Accounting Specialist	-	1.0	(1.0)	-	-	-
Sales Tax Auditor	1	-	-	-	-	-
Accountant	-	-	1.0	1.0	-	1.0
Budget & Research						
Budget & Research Manager	1	1.0	-	1.0	-	1.0
Budget & Research Analyst	3	3.0	-	3.0	-	3.0
Tax and Financial Analyst	-	1.0	-	1.0	-	1.0
Staff Assistant	-	1.0	-	1.0	-	1.0

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
Customer Service						
Customer Service Supervisor	1	1.0	-	1.0	-	1.0
Utility Billing Specialist	1	1.0	-	1.0	-	1.0
Customer Service Advocate	1	-	-	-	-	-
Customer Service Representative I	4	5.0	-	5.0	-	5.0
Customer Service Representative II	1	1.0	-	1.0	-	1.0
Senior Account Clerk	1	-	-	-	-	-
Procurement						
Procurement Manager	1	1.0	-	1.0	-	1.0
Procurement Officer	2	2.0	-	2.0	-	2.0
Procurement Specialist	1	1.0	-	1.0	-	1.0
Mail Services						
Customer Service Representative I	1	1.0	(1.0)	-	-	-
Mail & Copy Clerk	-	-	1.0	1.0	-	1.0
<b>Total Finance Department</b>	<b>31</b>	<b>31.0</b>	<b>-</b>	<b>31.0</b>	<b>-</b>	<b>31.0</b>
<b>INFORMATION TECHNOLOGY</b>						
Administration						
Chief Information Officer	1	1.0	-	1.0	-	1.0
Administrative Assistant	1	1.0	-	1.0	-	1.0
Sr. Infrastructure Administrator	2	1.0	-	1.0	-	1.0
Technical Support & Services						
Security & Infrastructure Manager	1	1.0	-	1.0	-	1.0
Infrastructure Support Supervisor	-	1.0	-	1.0	-	1.0
Infrastructure Administrator	2	1.0	-	1.0	-	1.0
Infrastructure Engineer	-	1.0	-	1.0	-	1.0
SCADA Systems Engineer	-	1.0	-	1.0	-	1.0
IT Technician I	1	1.0	(1.0)	-	-	-
IT Technician II	1	1.0	(1.0)	-	-	-
IT Technician	-	-	2.0	2.0	1.0	3.0
Application Development & Support						
Application & Business Manager	1	1.0	-	1.0	-	1.0
Application & Business Analyst	4	4.0	-	4.0	-	4.0
Application Developer	3	3.0	-	3.0	-	3.0
ITS Application Developer	1	1.0	-	1.0	-	1.0
Geospatial Information						
GIS Analyst	-	-	1.0	1.0	-	1.0
GIS Coordinator	-	-	1.0	1.0	-	1.0
GIS Technician	-	-	1.0	1.0	-	1.0
<b>Total Information Technology</b>	<b>18</b>	<b>19.0</b>	<b>3.0</b>	<b>22.0</b>	<b>1.0</b>	<b>23.0</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>HUMAN RESOURCES</b>						
Administration						
Human Resources Director	1	1.0	-	1.0	-	1.0
Senior Human Resources Business Partner	-	-	1.0	1.0	-	1.0
Human Resources Business Partner	4	4.0	-	4.0	-	4.0
Human Resources Specialist	1	1.0	-	1.0	-	1.0
Training Specialist	-	-	1.0	1.0	-	1.0
Total Compensation Administrator	-	1.0	-	1.0	-	1.0
Wellness & Volunteer Coordinator	1	1.0	-	1.0	-	1.0
Assistant Part-Time FTE	-	0.5	-	0.5	-	0.5
Intern Part-Time FTE	-	0.5	-	0.5	-	0.5
Risk Management						
Risk and Safety Administrator	1	-	-	-	-	-
Employee Development						
Human Resources Organizational Strategy Manager	1	1.0	(1.0)	-	-	-
Human Resources Specialist	1	-	-	-	-	-
Training Specialist	-	1.0	(1.0)	-	-	-
<b>Total Human Resources</b>	<b>10</b>	<b>11.0</b>	<b>-</b>	<b>11.0</b>	<b>-</b>	<b>11.0</b>
<b>POLICE DEPARTMENT</b>						
Administration						
Chief of Police	1	1.0	-	1.0	-	1.0
Deputy Chief of Police	2	2.0	-	2.0	-	2.0
Support Services Manager	1	1.0	1.0	2.0	-	2.0
Administrative Assistant	2	2.0	-	2.0	-	2.0
Administrative Assistant Part-Time FTE	-	0.5	-	0.5	-	0.5
Forensic Specialist	1	1.0	-	1.0	-	1.0
Management Assistant	1	1.0	-	1.0	-	1.0
Public Information Officer	1	1.0	-	1.0	-	1.0
Police Lieutenant	1	2.0	-	2.0	-	2.0
Police Records Clerk II	2	2.0	-	2.0	-	2.0
Police Records Specialist	2	2.0	-	2.0	-	2.0
Police Officer	-	1.0	-	1.0	-	1.0
Police Sergeant	1	2.0	-	2.0	-	2.0
Property Evidence Supervisor	1	1.0	-	1.0	-	1.0
Volunteer Coordinator Part-Time FTE	-	0.5	-	0.5	-	0.5
Property Officer	2	2.0	-	2.0	-	2.0
Impound						
Investigation Specialist	1	1.0	-	1.0	-	1.0

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>Field Operations</b>						
Police Lieutenant	4	4.0	-	4.0	-	4.0
Police Sergeant	7	8.0	-	8.0	-	8.0
Police Officer	53	55.0	-	55.0	-	55.0
Police Recruit-Cadet	-	1.0	-	1.0	-	1.0
Police Assistant	2	3.0	-	3.0	-	3.0
<b>Telecommunications</b>						
Telecommunications Manager	1	1.0	(1.0)	-	-	-
Telecommunications Supervisor	4	4.0	-	4.0	-	4.0
Telecommunications Operator	13	15.0	-	15.0	-	15.0
Police Lieutenant	-	-	1.0	1.0	-	1.0
<b>Community Services</b>						
Police Lieutenant	1	-	-	-	-	-
Police Sergeant	3	-	-	-	-	-
Police Officer	6	-	-	-	-	-
<b>Investigations</b>						
Crime Intelligence Analyst	1	1.0	-	1.0	-	1.0
Crisis Services Coordinator	1	1.0	-	1.0	-	1.0
Investigations Specialist	1	1.0	-	1.0	-	1.0
Police Lieutenant	1	1.0	-	1.0	-	1.0
Police Sergeant	2	2.0	-	2.0	-	2.0
Police Detective	4	4.0	-	4.0	-	4.0
Police Officer	7	7.0	-	7.0	-	7.0
<b>Specialized Patrol</b>						
Police Lieutenant	1	1.0	-	1.0	-	1.0
Police Sergeant	2	4.0	-	4.0	-	4.0
Police Officer	8	15.0	(1.0)	14.0	3.0	17.0
<b>Total Police Department</b>	<b>141</b>	<b>151.0</b>	<b>-</b>	<b>151.0</b>	<b>3.0</b>	<b>154.0</b>
<b>FIRE DEPARTMENT</b>						
<b>Administration</b>						
Fire Chief	1	1.0	-	1.0	-	1.0
Administrative Services Supervisor	1	1.0	-	1.0	-	1.0
Management Assistant	1	1.0	-	1.0	-	1.0
Administrative Assistant	1	1.0	-	1.0	-	1.0
Staff Assistant	1	1.0	-	1.0	-	1.0
<b>Fire Prevention</b>						
Fire Battalion Chief	-	1.0	-	1.0	-	1.0
Fire Captain	1	-	-	-	-	-
Fire Inspector II	2	2.0	-	2.0	-	2.0
Fire Inspector Part-Time FTE	-	0.5	-	0.5	-	0.5
Community Risk Reduction Coordinator	-	-	1.0	1.0	-	1.0
Community Risk Reduction Coordinator Part-Time FTE	-	1.0	-	1.0	-	1.0

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>Emergency Services</b>						
Deputy Fire Chief	1	1.0	-	1.0	-	1.0
Fire Battalion Chief	5	5.0	-	5.0	-	5.0
Firefighter	41	40.0	-	40.0	8.0	48.0
Fire Captain	24	25.0	-	25.0	3.0	28.0
Fire Engineer	17	18.0	-	18.0	3.0	21.0
<b>Ambulance Services</b>						
Ambulance EMT's	-	3.0	-	3.0	-	3.0
Ambulance Paramedics	-	3.0	-	3.0	-	3.0
Assistant Contract Monitor	-	1.0	-	1.0	-	1.0
<b>Support Services</b>						
Deputy Fire Chief	1	1.0	-	1.0	-	1.0
Fire Battalion Chief	1	-	-	-	-	-
Fire Equipment Maintenance Worker	2	2.0	-	2.0	-	2.0
<b>Homeland Security/Emergency Management</b>						
Emergency Manager	1	1.0	-	1.0	-	1.0
Community Risk Reduction Coordinator	1	1.0	(1.0)	-	-	-
<b>Total Fire Department</b>	<b>102</b>	<b>110.5</b>	<b>-</b>	<b>110.5</b>	<b>14.0</b>	<b>124.5</b>
<b>MUNICIPAL COURT</b>						
Court Administrator	1	1.0	-	1.0	-	1.0
Court Supervisor	1	1.0	-	1.0	-	1.0
Court Interpreter	1	1.0	-	1.0	-	1.0
Court Specialist I	1	1.0	(1.0)	-	-	-
Court Specialist II	2	2.0	1.0	3.0	1.0	4.0
Court Specialist III	2	2.0	-	2.0	-	2.0
Security Guard	-	1.0	-	1.0	-	1.0
Judge	1	1.0	-	1.0	-	1.0
Protem Judge Part-Time FTE	-	0.3	-	0.3	-	0.3
<b>Total Municipal Court</b>	<b>9</b>	<b>10.3</b>	<b>-</b>	<b>10.3</b>	<b>1.0</b>	<b>11.3</b>
<b>ECONOMIC DEVELOPMENT</b>						
Administrative Assistant	1	-	-	-	-	-
Economic Development Director	1	1.0	-	1.0	-	1.0
Economic Development Project Manager	1	2.0	-	2.0	-	2.0
Management Assistant	1	1.0	-	1.0	-	1.0
Marketing Coordinator	1	1.0	-	1.0	-	1.0
Project Manager - Small Business	1	1.0	-	1.0	-	1.0
<b>Total Economic Development</b>	<b>6</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>DEVELOPMENT SERVICES</b>						
Administration						
Administrative Assistant	1	-	-	-	-	-
Development Services Administrator	1	1.0	-	1.0	-	1.0
Development Services Director	1	1.0	-	1.0	-	1.0
Management Assistant	-	1.0	-	1.0	-	1.0
Planning & Zoning						
Planner II	1	1.0	-	1.0	-	1.0
Planner III	3	3.0	-	3.0	-	3.0
Planning Manager	1	1.0	-	1.0	-	1.0
Building Safety						
Building Inspection Supervisor	1	1.0	-	1.0	-	1.0
Building Inspector I	1	-	-	-	-	-
Building Inspector II	2	3.0	-	3.0	-	3.0
Building Inspector III	1	-	1.0	1.0	-	1.0
Chief Building Official	1	1.0	-	1.0	-	1.0
Fire Plan Review and Inspection Specialist	1	1.0	-	1.0	-	1.0
Senior Fire Building Plans Examiner	-	1.0	-	1.0	-	1.0
Plans Examiner	4	4.0	(1.0)	3.0	-	3.0
Code Compliance						
Code Compliance Officer I	2	2.0	-	2.0	-	2.0
Code Compliance Officer II	1	1.0	-	1.0	-	1.0
<b>Total Development Services</b>	<b>22</b>	<b>22.0</b>	<b>-</b>	<b>22.0</b>	<b>-</b>	<b>22.0</b>
<b>ENGINEERING</b>						
Administration						
Director of Engineering	1	1.0	-	1.0	-	1.0
Assistant City Engineer	1	1.0	-	1.0	-	1.0
Grants Administrator	1	1.0	(1.0)	-	-	-
Management Assistant	-	-	1.0	1.0	-	1.0
Plans Examiner II	1	-	-	-	-	-
Administrative Assistant	2	2.0	(1.0)	1.0	-	1.0
Administrative Services Supervisor	-	-	1.0	1.0	-	1.0
Real Estate Coordinator	1	1.0	(1.0)	-	-	-
Plan Review						
Civil Engineer	1	1.0	1.0	2.0	-	1.0
Plans Examiner	2	2.0	(1.0)	1.0	-	2.0
Plans Review Manager	-	-	1.0	1.0	-	1.0
Sr. Civil Engineer	1	1.0	(1.0)	-	-	-
Permit Processing						
Civil Engineer	-	1.0	-	1.0	-	1.0
Development Services Technician II	2	2.0	-	2.0	-	2.0
Development Services Technician III	2	2.0	-	2.0	-	2.0
Permit Administrator	1	1.0	-	1.0	-	1.0



**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
Inspections						
Construction Inspector II	3	3.0	-	3.0	-	3.0
Construction Inspection Supervisor	1	1.0	-	1.0	-	1.0
GIS						
GIS Analyst	1	1.0	(1.0)	-	-	-
GIS Coordinator	1	1.0	(1.0)	-	-	-
GIS Technician	1	1.0	(1.0)	-	-	-
Project Management						
Project Manager	1	1.0	-	1.0	-	1.0
Sr. Project Manager	3	3.0	-	3.0	-	3.0
Streets & Markings						
Traffic Operations Worker II	1	1.0	-	1.0	-	1.0
Traffic Operations Worker III	1	1.0	-	1.0	-	1.0
Streets Maintenance						
Pavement Management Coordinator	1	1.0	-	1.0	-	1.0
Street Maintenance Foreman	1	1.0	-	1.0	-	1.0
Streets Maintenance Worker II	3	3.0	-	3.0	-	3.0
Street Maintenance Worker III	1	1.0	-	1.0	-	1.0
Sweeper Operations						
Equipment Operator	2	2.0	-	2.0	-	2.0
Traffic Signals						
Signal Technician II	2	2.0	-	2.0	-	2.0
Signal Technician III	1	1.0	-	1.0	-	1.0
Streets and Traffic Superintendent	1	1.0	-	1.0	-	1.0
Traffic Operations Foreman	1	1.0	-	1.0	-	1.0
Traffic Management						
Assistant City Traffic Engineer	1	1.0	-	1.0	-	1.0
City Traffic Engineer	1	1.0	-	1.0	-	1.0
Intelligent Transportation Systems Analyst	-	-	-	-	1.0	1.0
<b>Total Engineering</b>	<b>44</b>	<b>44.0</b>	<b>(4.0)</b>	<b>40.0</b>	<b>1.0</b>	<b>41.0</b>
<b>PUBLIC WORKS</b>						
<b>General Fund:</b>						
Administration						
Public Works Director	-	-	1.0	1.0	-	1.0
Administrative Services Supervisor	1	1.0	-	1.0	-	1.0
Administrative Assistant	2	2.0	-	2.0	-	2.0
Management Assistant	1	1.0	-	1.0	-	1.0
Staff Assistant Part-Time FTE	-	0.5	-	0.5	-	0.5
Intern Part-Time FTE	-	1.5	-	1.5	-	1.5

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
<b>Facilities Management</b>						
Facilities and Fleet Manager	-	-	1.0	1.0	-	1.0
Municipal Services Manager	1	1.0	(1.0)	-	-	-
Facilities Maintenance Worker II	3	3.0	-	3.0	-	3.0
Facilities Maintenance Worker III	4	4.0	-	4.0	2.0	6.0
Facilities Maintenance Supervisor	-	-	-	-	1.0	1.0
Facility Superintendent	1	1.0	-	1.0	-	1.0
<b>Program Management</b>						
Public Works Program Manager	1	-	-	-	-	-
Engineering & Regulatory Compliance Manager	-	1.0	-	1.0	-	1.0
Environmental Compliance Supervisor	1	1.0	-	1.0	-	1.0
Water Quality Technician II	1	1.0	-	1.0	-	1.0
Water Quality Technician III	1	1.0	-	1.0	-	1.0
Industrial Pretreatment Coordinator	1	1.0	-	1.0	-	1.0
Storm Water Inspector	-	-	-	-	1.0	1.0
<b>Fleet Internal Services:</b>						
<b>Fleet and Equipment Management</b>						
Fleet Management Superintendent	1	1.0	-	1.0	-	1.0
Mechanic I	1	1.0	-	1.0	-	1.0
Mechanic III	3	3.0	-	3.0	-	3.0
Mechanic Foreman	1	1.0	-	1.0	-	1.0
Service Advisor	1	1.0	-	1.0	-	1.0
<b>Sanitation:</b>						
Sanitation Inspector	1	1.0	-	1.0	-	1.0
Sanitation Supervisor	1	1.0	-	1.0	-	1.0
Sanitation Worker I	2	2.0	-	2.0	1.0	3.0
Sanitation Worker II	2	2.0	-	2.0	1.0	3.0
Sanitation Worker III	1	1.0	-	1.0	-	1.0
<b>Water:</b>						
<b>Administration</b>						
Utilities Operations Manager	-	-	1.0	1.0	-	1.0
Environmental Services Manager	1	1.0	(1.0)	-	-	-
Public Works Director	1	1.0	(1.0)	-	-	-
Water Superintendent	1	1.0	-	1.0	-	1.0
<b>Water Distribution</b>						
Location Specialist	-	1.0	-	1.0	-	1.0
Sr. Utility Technician	1	1.0	-	1.0	-	1.0
Utility Technician	2	2.0	-	2.0	-	2.0
Utility Technician II	5	5.0	-	5.0	-	5.0
Water Distribution Supervisor	1	1.0	-	1.0	-	1.0
<b>Water Production</b>						
Operations Supervisor	1	1.0	-	1.0	-	1.0
Sr. Utility Technician	1	1.0	-	1.0	1.0	2.0
Utility Technician I	2	2.0	-	2.0	1.0	3.0
Utility Technician II	3	3.0	-	3.0	-	3.0

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
Water Maintenance						
Operations Supervisor	1	1.0	-	1.0	-	1.0
Instrumentation Control Technician	1	1.0	-	1.0	-	1.0
Maintenance Mechanic II	2	2.0	-	2.0	-	2.0
Maintenance Superintendent	1	1.0	-	1.0	-	1.0
Water Resources						
Water Conservation Specialist	1	1.0	-	1.0	-	1.0
Water Resources Manager	1	1.0	-	1.0	-	1.0
Water Resources Planning Advisor	1	1.0	-	1.0	-	1.0
<b>Wastewater:</b>						
Administration						
Wastewater Superintendent	1	1.0	-	1.0	-	1.0
Wastewater Collection						
Operations Supervisor	1	1.0	-	1.0	-	1.0
Sr. Utility Technician	1	1.0	-	1.0	-	1.0
Utility Technician I	2	2.0	-	2.0	-	2.0
Utility Technician II	2	2.0	-	2.0	-	2.0
Wastewater Reclamation						
Operations Supervisor Reclamation	1	1.0	-	1.0	-	1.0
Utility Technician I	2	2.0	-	2.0	1.0	3.0
Utility Technician II	4	4.0	-	4.0	-	4.0
Sr. Utility Technician	1	2.0	-	2.0	-	2.0
Wastewater Maintenance						
Instrumentation & Control Technician	1	1.0	(1.0)	-	-	-
Operations Supervisor	-	-	1.0	1.0	-	1.0
Maintenance Mechanic I	1	1.0	-	1.0	-	1.0
<b>Total Public Works</b>	<b>76</b>	<b>80.0</b>	<b>-</b>	<b>80.0</b>	<b>9.0</b>	<b>89.0</b>
<b>PARKS AND RECREATION</b>						
Administration						
Parks & Recreation Director	1	1.0	-	1.0	-	1.0
Administrative Assistant	1	1.0	-	1.0	-	1.0
Management Assistant	1	1.0	-	1.0	-	1.0
Parks and Recreation Manager	1	1.0	-	1.0	-	1.0
Park Maintenance						
Parks Foreman	1	1.0	-	1.0	-	1.0
Parks Worker I	4	4.0	-	4.0	-	4.0
Parks Worker II	5	5.0	-	5.0	-	5.0
Parks Worker III	3	3.0	-	3.0	-	3.0
Parks Superintendent	1	1.0	-	1.0	-	1.0
Maintenance Worker OPS Part-Time FTE	-	2.4	-	2.4	-	2.4

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5  
AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>NAME POSITION TITLE</b>	<b>FY17 ACTUAL</b>	<b>FY18 BUDGET</b>	<b>FY18 CHANGE</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
Rights of Way Maintenance						
Parks Foreman	1	1.0	-	1.0	-	1.0
Parks Worker III	2	2.0	-	2.0	-	2.0
Right of Way Superintendent	-	1.0	-	1.0	-	1.0
Right of Way Worker III	3	3.0	-	3.0	-	3.0
Maintenance Worker CFD Part-Time FTE	-	1.8	-	1.8	-	1.8
Recreation Operations						
Customer Service Representative II	1	1.0	-	1.0	-	1.0
Recreation Coordinator	2	2.0	-	2.0	-	2.0
Recreation Programmers	-	2.0	-	2.0	-	2.0
Recreation Superintendent	1	1.0	-	1.0	-	1.0
Recreation Supervisor	-	-	-	-	1.0	1.0
Recreation Leader Part-Time FTE	-	3.8	-	3.8	-	3.8
Recreation Instructor Part-Time FTE	-	1.5	-	1.5	-	1.5
Lifeguard I Part-Time FTE	-	1.8	-	1.8	-	1.8
Lifeguard II Part-Time FTE	-	1.5	-	1.5	-	1.5
Pool Manager Part-Time FTE	-	0.5	-	0.5	-	0.5
Assistant Pool Manager Part-Time FTE	-	0.8	-	0.8	-	0.8
Swim Coach Part-Time FTE	-	0.8	-	0.8	-	0.8
Assistant Swim Coach Part-Time FTE	-	0.8	-	0.8	-	0.8
Arts & Culture						
Special Events Coordinator	-	-	-	-	1.0	1.0
Arts & Culture Coordinator	1	1.0	-	1.0	-	1.0
Event Services Lead Part-Time FTE	-	1.0	-	1.0	-	1.0
Event Services Part-Time FTE	-	2.7	-	2.7	-	2.7
Ballpark Operations						
Ballpark General Manager	1	1.0	-	1.0	-	1.0
Business Operations & Marketing Coordinator	1	1.0	-	1.0	-	1.0
Ballpark Operations Coordinator	-	1.0	-	1.0	-	1.0
Ballpark Ticket Sales & Operations	-	1.0	-	1.0	-	1.0
Business Development Coordinator	-	1.0	-	1.0	-	1.0
Administrative Assistant	1	1.0	-	1.0	-	1.0
Ballpark Coordinator	3	-	-	-	-	-
Ticket Lead Part-Time FTE	-	0.6	-	0.6	-	0.6
Ticket Seller Part-Time FTE	-	1.6	-	1.6	-	1.6
Game Production Part-Time FTE	-	0.4	-	0.4	-	0.4
Intern- Ballpark Part-Time FTE	-	2.1	-	2.1	-	2.1
Ballpark Maintenance						
Ballpark Foreman	3	3.0	-	3.0	-	3.0
Ballpark Superintendent	1	1.0	-	1.0	-	1.0
Grounds Equipment Mechanic	1	1.0	-	1.0	-	1.0
Groundskeeper I	6	6.0	-	6.0	-	6.0
Groundskeeper II	7	7.0	-	7.0	-	7.0
Maintenance Worker BP Part-Time FTE	-	11.1	-	11.1	-	11.1
<b>Total Parks and Recreation</b>	<b>53</b>	<b>91.2</b>	<b>-</b>	<b>91.2</b>	<b>2.0</b>	<b>93.2</b>
<b>TOTAL POSITION COUNT</b>	<b>548</b>	<b>613.0</b>	<b>-</b>	<b>613.0</b>	<b>31.0</b>	<b>644.0</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 5A  
AUTHORIZED POSITIONS BY DEPARTMENT AND BY FUND**

<b>POSITIONS BY DEPARTMENT</b>	<b>FY17 ACTUAL</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
City Clerk's Office	6	6.0	-	6.0
City Manager's Office	21	22.0	-	22.0
Legal Services	9	10.0	-	10.0
Finance	31	31.0	-	31.0
Information Technology	18	22.0	1.0	23.0
Human Resources				
Full-Time	10	10.0	-	10.0
Part-Time		1.0	-	1.0
Economic Development	6	6.0	-	6.0
Development Services	22	22.0	-	22.0
Engineering	44	40.0	1.0	41.0
Municipal Court				
Full-Time	9	10.0	1.0	11.0
Part-Time		0.3	-	0.3
Police				
Full-Time	141	150.0	3.0	153.0
Part-Time		1.0	-	1.0
Fire				
Full-Time	102	109.0	14.0	123.0
Part-Time		1.5	-	1.5
Parks and Recreation				
Full-Time	53	56.0	2.0	58.0
Part-Time		35.2	-	35.2
Public Works				
Full-Time	76	78.0	9.0	87.0
Part-Time		2.0	-	2.0
<b>TOTAL POSITIONS BY DEPARTMENT</b>	<b>548</b>	<b>613.0</b>	<b>31.0</b>	<b>644.0</b>
Total Full-Time	548	572.0	31.0	603.0
Total Part-Time		41.0	-	41.0

<b>POSITIONS BY FUND</b>	<b>FY17 ACTUAL</b>	<b>FY18 ESTIMATE</b>	<b>FY19 SUPPLEMENTAL</b>	<b>FY19 BUDGET</b>
General				
Full-Time	444	466.0	25.0	491.0
Part-Time		21.5	-	21.5
Highway User Revenue Fund	17	17.0	1.0	18.0
Impound Fund	1	1.0	-	1.0
Water	29	30.0	2.0	32.0
Wastewater	19	20.0	1.0	21.0
Sanitation	7	7.0	2.0	9.0
Ballpark				
Full-Time	24	24.0	-	24.0
Part-Time		19.5	-	19.5
Fleet	7	7.0	-	7.0
<b>TOTAL POSITIONS BY FUND</b>	<b>548</b>	<b>613.0</b>	<b>31.0</b>	<b>644.0</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 6  
INTERFUND TRANSFERS**

	FY17 ACTUALS		FY18 BUDGET		FY18 ESTIMATE		FY19 BUDGET	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
<b>GENERAL FUNDS</b>								
Fleet Asset Management Reserve	\$ -	\$ 2,000,000	\$ -	\$ 1,750,000	\$ -	\$ 1,750,000	\$ -	\$ 1,900,000
Technology Asset Management Reserve	-	1,750,000	-	900,000	-	900,000	-	900,000
Parks Asset Management Reserve	-	2,250,000	-	1,900,000	-	1,900,000	-	1,900,000
Police Asset Management Reserve	-	2,260,000	-	-	-	-	-	-
Fire Asset Management Reserve	-	800,000	-	700,000	-	700,000	-	650,000
Traffic Signals Asset Management Reserve	-	-	-	2,000,000	-	2,000,000	-	1,300,000
Ballpark Operating	-	3,592,700	-	9,391,000	-	8,828,800	-	12,656,900
Ballpark Capital Replacement Fund	-	-	-	900,000	-	784,800	-	900,000
Highway User Revenue Fund	-	-	-	436,300	-	321,400	-	3,236,400
Construction Sales Tax - Impact Fees	-	-	-	-	-	-	-	-
Water	700,000	-	1,150,000	-	1,150,000	-	1,150,000	-
Wastewater	1,200,000	-	1,650,000	-	1,650,000	-	1,650,000	-
Sanitation	900,000	-	900,000	-	900,000	-	900,000	-
Debt Service	-	6,375,900	-	-	-	-	-	-
<b>General Fund</b>	<b>\$ 2,800,000</b>	<b>\$ 19,028,600</b>	<b>\$ 3,700,000</b>	<b>\$ 17,977,300</b>	<b>\$ 3,700,000</b>	<b>\$ 17,185,000</b>	<b>\$ 3,700,000</b>	<b>\$ 23,443,300</b>
Fleet Asset Management Reserve	\$ 2,000,000	\$ -	\$ 1,750,000	\$ -	\$ 1,750,000	\$ -	\$ 1,900,000	\$ -
Technology Asset Management Reserve	1,750,000	-	900,000	-	900,000	-	900,000	-
Parks Asset Management Reserve	2,250,000	-	1,900,000	-	1,900,000	-	1,900,000	-
Police Asset Management Reserve	2,260,000	-	-	-	-	-	-	-
Fire Asset Management Reserve	800,000	-	700,000	-	700,000	-	650,000	-
Traffic Signals Asset Management Reserve	-	-	2,000,000	-	2,000,000	-	1,300,000	-
<b>General Fund Reserves</b>	<b>\$ 9,060,000</b>	<b>\$ -</b>	<b>\$ 7,250,000</b>	<b>\$ -</b>	<b>\$ 7,250,000</b>	<b>\$ -</b>	<b>\$ 6,650,000</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 11,860,000</b>	<b>\$ 19,028,600</b>	<b>\$ 10,950,000</b>	<b>\$ 17,977,300</b>	<b>\$ 10,950,000</b>	<b>\$ 17,185,000</b>	<b>\$ 10,350,000</b>	<b>\$ 23,443,300</b>
<b>SPECIAL REVENUE FUNDS</b>								
Ballpark Operating	\$ 3,592,700	\$ -	\$ 9,391,000	\$ -	\$ 8,828,800	\$ -	\$ 12,656,900	\$ -
Ballpark Capital Replacement Fund	-	-	900,000	-	784,800	-	900,000	-
Highway User Revenue Fund (HURF)	-	-	436,300	-	321,400	-	3,236,400	-
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 3,592,700</b>	<b>\$ -</b>	<b>\$ 10,727,300</b>	<b>\$ -</b>	<b>\$ 9,935,000</b>	<b>\$ -</b>	<b>\$ 16,793,300</b>	<b>\$ -</b>
<b>TOTAL DEBT SERVICE FUND</b>	<b>\$ 6,375,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 6  
INTERFUND TRANSFERS**

	FY17 ACTUALS		FY18 BUDGET		FY18 ESTIMATE		FY19 BUDGET	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
<b>ENTERPRISE FUNDS</b>								
Water Staff and Administration	\$ 1,245,000	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 700,000
Water In Lieu of Property Tax	-	-	-	450,000	-	450,000	-	450,000
Wastewater Staff and Administration	-	1,200,000	-	1,200,000	-	1,200,000	-	1,200,000
Wastewater In Lieu of Property Tax	-	-	-	450,000	-	450,000	-	450,000
Sanitation	-	900,000	-	900,000	-	900,000	-	900,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 1,245,000</b>	<b>\$ 2,800,000</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>
<b>IMPACT FEES</b>								
Construction Sales Tax - Impact Fees	\$ -	\$ 1,843,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks Impact Fees	678,300	-	-	-	-	-	-	-
Fire Impact Fees	146,600	-	-	-	-	-	-	-
Police Impact Fees	61,900	-	-	-	-	-	-	-
Streets Impact Fees	956,300	-	-	-	-	-	-	-
Water Impact Fees	-	1,245,000	-	-	-	-	-	-
Wastewater Impact Fees	-	-	-	-	-	-	-	-
<b>TOTAL IMPACT FEES</b>	<b>\$ 1,843,100</b>	<b>\$ 3,088,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL TRANSFERS - ALL FUNDS</b>	<b>\$ 24,916,700</b>	<b>\$ 24,916,700</b>	<b>\$ 21,677,300</b>	<b>\$ 21,677,300</b>	<b>\$ 20,885,000</b>	<b>\$ 20,885,000</b>	<b>\$ 27,143,300</b>	<b>\$ 27,143,300</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 7  
PROPERTY TAX**

DESCRIPTION	FY 2017 BUDGET	FY 2018 BUDGET	FY 2019 BUDGET
<b>Primary Property Tax</b>			
Property Valuation	\$710,534,322	\$763,038,272	\$818,550,538
Primary Levy	\$ 8,240,777	\$ 8,655,906	\$ 9,072,814
Rate PER \$100 Assessed Valuation	\$1.1598	\$1.1344	\$1.1084
<b>Secondary Property Tax</b>			
Property Valuation	\$710,534,322	\$763,038,272	\$818,550,538
Secondary Levy	\$ 4,991,779	\$ 4,581,780	\$ 5,129,038
Rate	\$0.7025	\$0.6005	\$0.6266
<b>Combined Property Tax Levy</b>	<b>\$ 13,232,556</b>	<b>\$ 13,237,686</b>	<b>\$ 14,201,852</b>
<b>Combined Property Tax Rate</b>	<b>\$1.8623</b>	<b>\$1.7349</b>	<b>\$1.7350</b>

**Truth in Taxation - FY19**

Primary property tax levy FY18                   \$ 8,655,906

Value of new construction FY19               \$ 21,991,291

Net assessed value  
less new construction FY19                   \$ 796,559,247

Total Net assessed valuation FY19       \$ 818,550,538

Truth in Taxation Rate                         \$ 1.0867

Max. Levy Allowed by law  
Requires Truth in Taxation                   \$ 9,072,814

Max. Levy that can be imposed  
without Truth in Taxation FY19           \$ 8,895,189

Levy Amount Requiring  
Truth in Taxation                               \$ 177,625

Maximum Allowable Tax Rate               \$ 1.1084



**CITY OF GOODYEAR  
 FY2019 ANNUAL BUDGET  
 SCHEDULE 8  
 ARIZONA CONSTITUTIONAL DEBT LIMIT**

<b>2018/19 Secondary Assessed Valuation (AV)</b>	<b>\$</b>	<b>964,201,508</b>
<b>6% Bonds</b>		
Debt Limit 6% Of Assessed Valuation (1)	\$	57,852,090
Bonds Outstanding At June 30, 2018	\$	-
Excess Available At June 30, 2018	\$	57,852,090
<b>20% Bonds</b>		
Debt Limit 20% Of Assessed Valuation (2)	\$	192,840,302
Bonds Outstanding At June 30, 2018	\$	106,320,000
Excess Available At June 30, 2018	\$	299,160,302

(1) *The Arizona Constitution limits the amount of tax supported debt that a city may issue. The limit of bonds to finance other projects not in 20% category is 6% of the municipality's assessed valuation. The city has recently retired all of the 6% category G.O. bonds.*

(2) *Any incorporated city or town, with assent, may be allowed to become indebted but not exceed twenty per centum additional taxable property for supplying such city or town with water, artificial light, or sewers, when the works for supplying such water, light or sewers are or shall be owned and controlled by the municipality, and for the acquisition and development by the incorporated city or town of land or interest therein for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities.  
 In FY06 projects involving public safety, law enforcement, fire and emergency service facilities, streets, and transportation facilities were added to this category.*

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 9  
CAPITAL IMPROVEMENT PROGRAM**

FUNDING SOURCE/PROJECT NAME	FY19 AMOUNT
<b>NON-UTILITY IMPACT FEES</b>	
Newland Reimbursement EMR Park	\$ 444,900
<b>Arts &amp; Parks Projects Total</b>	<b>\$ 444,900</b>
<b>GENERAL</b>	
Development Continuum Flow Analysis & Design - BS & Counter Remodel	\$ 17,600
911 Telecommunications Center Univeral Power Supply (UPS) - Backup	35,000
Fire Stations Carpet Removal	125,000
Financial System Implementation Project	958,200
Goodyear Municipal Court Security Improvements and Parking Study	30,000
Capital Projects/Loan Reserve	9,125,500
<b>BALLPARK OPERATING</b>	
New Ballpark Concessions Area	150,000
Ballpark Safety Repairs	1,260,000
<b>G.O. BONDS</b>	
Fire Station 181 Replacement	500,000
Police Building Phase II	153,000
Capital Projects/Loan Reserve	16,640,400
<b>NON-UTILITY IMPACT FEES</b>	
EMR Fire Station 186	820,000
West Goodyear Fire Station 188	820,000
Newland Reimbursement EMR - Fire Station	513,300
Impact Fee Audit	7,200
Capital Projects/Loan Reserve	12,432,100
<b>NON-UTILITY IMPACT FEES</b>	
Impact Fee Audit	17,800
<b>Facilities &amp; Technology Projects Total</b>	<b>\$ 43,605,100</b>
<b>GENERAL</b>	
Fiber Project: Elwood St (Cotton to Estrella); Cotton Ln (Estrella to Lower	\$ 54,100
86 Acre Recreation Campus - RID Relocation	912,700
Van Buren Street, Estrella Parkway to Sarival	1,427,200
<b>Arizona Highway Users Revenue</b>	
Perryville Road and Indian School Road Traffic Signal	400,000
Fiber Optic Conduit	67,300
<b>NON-UTILITY IMPACT FEES</b>	
Sarival Avenue: Jefferson Street to Yuma Rd	1,469,200
Estrella Parkway and San Miguel Drive Traffic Signal	553,500
<b>Streets Projects Total</b>	<b>\$ 4,884,000</b>
<b>WASTEWATER ENTERPRISE</b>	
Rainbow Valley Water Reclamation Facility - Disc Filter Replacement	\$ 170,000
Rainbow Valley Water Reclamation Facility Return Activated/Waste	27,800
Quarter Section 59 - Sewer Pipe Rehabilitation or Replacement Study	250,000
Manhole Rehabilitation or Replacements	541,000
Differential Impact Fee Credits	671,100
Oversizing Lines	750,000
IWMP North Waterman Wash Amendment Phase I	75,000

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 9  
CAPITAL IMPROVEMENT PROGRAM**

FUNDING SOURCE/PROJECT NAME	FY19 AMOUNT
<b>UTILITY IMPACT FEES</b>	
Debt Service - Impact Fee Share	962,900
Newland WW Reimbursement	863,000
<b>Wastewater Projects Total</b>	<b>\$ 4,310,800</b>
<b>WATER ENTERPRISE</b>	
Surface Water Project	\$ 2,351,700
CAP Subcontract Capital Charges	603,800
Differential Impact Fee Credits	835,600
Oversizing Lines	546,400
Reverse Osmosis Membrane Replacement	100,000
IWMP North Waterman Wash Amendment Phase I	75,000
<b>WATER BONDS</b>	
Surface Water Project	9,684,300
Site 12 Improvements and Increased Capacity	10,791,900
New Well 26 (Well #1 Re-drill & Re-equip)	1,082,000
<b>WATER DEVELOPMENT REIMBURSEMENT</b>	
Surface Water Project	32,000,000
<b>UTILITY IMPACT FEES</b>	
Surface Water Project	40,549,900
Debt Service GRIC - Impact Fee Share	965,600
Debt Service - Impact Fee Share	328,100
Newland Zone 3 Reimbursement	5,338,700
<b>Water Projects Total</b>	<b>\$ 105,253,000</b>
<b>Total FY19 Capital Improvement Program</b>	
	<b>\$ 158,497,800</b>

FUND TYPE	FY19
General	\$ 12,685,300
Ballpark Operating	1,410,000
Highway Users Revenue Fund (HURF)	467,300
Water Enterprise	4,512,500
Wastewater Enterprise	2,484,900
G.O. Bonds	17,293,400
Water Bonds	21,558,200
Water Development Reimbursement	32,000,000
Fire North and Central 2014 Impact Fee	820,500
Fire South 2014 Impact Fee	1,333,800
Parks Community Facilities - Pre 2012	2,076,900
Parks Community Facilities 2012	647,800
Parks North/Central 2014 Impact Fee	9,708,600
Parks South 2014 Impact Fee	445,400
Police Impact Fee	800
Streets North 2014 Impact Fee	1,200
Streets Central 2014 Impact Fee	1,470,900
Streets South 2014 Impact Fee	554,300
Water North and Central 2014 Impact Fee	41,850,400
Water South 2014 Impact Fee	5,344,200
Wastewater North and Central 2014 Impact Fee	967,200
Wastewater South 2014 Impact Fee	864,200
<b>Total FY19 Capital Improvement Program</b>	<b>\$ 158,497,800</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 10  
CARRYOVERS BY FUNDING SOURCE**

CIP PROJECT DESCRIPTION	CARRYOVER BUDGET
Public Art: Goodyear Community Park	\$ 20,000
Public Art: Recreation Center	30,000
Public Art: Recreation Campus - Central Goodyear 30-Acre Park	20,000
Public Art: EMR Fire Station 186	40,000
Public Art: Fire Station 181 Replacement	40,000
ZIZ Water Feature Renovation	5,400
Estrella Foothills Park - Softball Fields	420,000
City Hall Renovations	46,000
Renovation of Fire Station 183	109,200
Financial System Implementation Project	1,501,100
86 Acre Recreation Campus - Harrison Half St - 158th to Estrella Pkwy	632,600
86 Acre Recreation Campus - Estrella Pkwy - One Lane - Harrison to Goodyear Blvd.	413,900
86 Acre Recreation Campus - RID Relocation	333,200
Sarival Avenue: Jefferson Street to Yuma Rd	53,000
Van Buren Street, Estrella Parkway to Sarival	1,772,800
Riggs Road Survey, Land Acquisition and Repair	202,300
I10/Loop 303 Landscape - Phase 2	25,900
Traffic Signals - 146th & Camelback	385,000
<b>TOTAL GENERAL FUND</b>	<b>\$ 6,050,400</b>
Surface Water Project	\$ 2,010,000
<b>TOTAL WATER ENTERPRISE FUND</b>	<b>\$ 2,010,000</b>
LS 3 Palm Valley Lift Station - Rehabilitation	\$ 93,600
Corgett WRF Chlorine Contact Basin Upgrades	163,600
Goodyear WRF 2 MGD Expansion Design	68,100
Goodyear WRF Solids Handling - New Centrifuge	1,161,100
Goodyear WRF Solids Handling Facility Upgrade	1,323,800
Goodyear WRF South Aerobic Digester Liner	292,000
Perryville Grinder Station	313,800
Wells Fargo Lift Station and Force Main Rehabilitation	485,500
RWWR Return Activated/Waste Activated Sludge Pump Station Improvements	51,700
El Cidro Sewer Line	364,000
<b>TOTAL WASTERWATER ENTERPRISE FUND</b>	<b>\$ 4,317,200</b>
Recreation Campus - Aquatic Facility	\$ 573,300
Fire Station 181 Replacement	5,931,000
Surface Water Project	4,392,800
<b>TOTAL GO BONDS FUND</b>	<b>\$ 10,897,100</b>
Site 12 Improvements and Increased Capacity	\$ 7,689,900
New Well 26 (Well #1 Re-drill & Re-equip)	6,352,000
Surface Water Project	20,647,000
Adaman Well #3	2,881,000
Liberty Potable Interconnects	368,000
<b>TOTAL WATER BONDS FUND</b>	<b>\$ 37,937,900</b>
Adaman Well #3	\$ 2,459,300
<b>TOTAL WATER DEVELOPER REIMBURSEMENT FUND</b>	<b>\$ 2,459,300</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 10  
CARRYOVER BY FUNDING SOURCE**

CIP PROJECT DESCRIPTION	CARRYOVER BUDGET
Goodyear Water Reclamation Facility Expansion	\$ 5,300,000
<b>TOTAL WASTEWATER BOND FUND</b>	<b>\$ 5,300,000</b>
Recreation Campus - Central Goodyear 30-Acre Park	\$ 829,200
Recreation Campus - Recreation Center	629,600
Library Build Out	45,900
EMR Fire Station 186	4,945,400
Impact Fee Study	24,300
Sarival Avenue: Jefferson Street to Yuma Rd	252,800
Development Reimbursement for Traffic Signal	180,000
<b>TOTAL NON-UTILITY IMPACT FEES FUND</b>	<b>\$ 6,907,200</b>
Site 12 Improvements and Increased Capacity	\$ 1,219,500
Goodyear Water Reclamation Facility Expansion and Site Improvements	6,889,200
Goodyear WRF 2 MGD Expansion Design	262,800
Impact Fee Study	59,200
<b>TOTAL UTILITY IMPACT FEES FUND</b>	<b>\$ 8,430,700</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$ 84,309,800</b>
OPERATING CARRYOVER DESCRIPTION	CARRYOVER BUDGET
Open Text/DocuSign Electronic Signatures	\$ 20,500
Finance - Consulting Fees	150,000
Information Technology - Consulting Fees	21,600
Impact Fee Reduction Program (Retail Incentive)	1,909,100
Community Paramedicine Program	75,000
City Council Special Projects	137,000
Job Credits	149,500
Records Management Software	170,000
Paramedic Initial Training	142,000
Ambulance Service Start Up / Contractual	1,037,500
Apparatus Exhaust System	63,000
Economic Opportunity Fund	100,000
Landscape Ordinance Update	60,000
<b>TOTAL GENERAL FUND</b>	<b>\$ 4,035,200</b>
Fleet Replacement (3 Fire Pumper Trucks)	\$ 1,438,300
<b>FLEET ASSET MANAGEMENT RESERVE</b>	<b>\$ 1,438,300</b>
Cadex Battery Conditioners	\$ 21,200
<b>FIRE ASSET MANAGEMENT RESERVE</b>	<b>\$ 21,200</b>
Traffic Signal Cabinet Beautification Program	\$ 12,600
<b>ENGINEERING-STREETS ASSET MANAGEMENT RESERVE</b>	<b>\$ 12,600</b>
Irrigation Pump & Pond Maintenance - Foothills & Rio Paseo	\$ 277,300
<b>PARKS ASSET MANAGEMENT RESERVES</b>	<b>\$ 277,300</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 10  
CARRYOVER BY FUNDING SOURCE**

OPERATING CARRYOVER DESCRIPTION	CARRYOVER BUDGET
Shade Canopy - Concessionaire Enhancement	\$ 75,000
<b>TOTAL BALLPARK FUND</b>	<b>\$ 75,000</b>
Pavement Management (moved from CIP)	\$ 250,000
<b>TOTAL HIGHWAY USER REVENUE FUND (HURF)</b>	<b>\$ 250,000</b>
AZDHS UASI Grant	\$ 15,000
Bulletproof Vest Partnership Grant	12,600
DUI Enforcement Grant	26,400
Work Safety Zone Grant	20,000
<b>TOTAL POLICE GRANTS</b>	<b>\$ 74,000</b>
UASI Grant	\$ 18,100
<b>TOTAL FIRE GRANTS</b>	<b>\$ 18,100</b>
Water Drought Contingency	\$ 301,500
IT Asset Replacement	133,100
Historic Goodyear Water Line Grant Match	33,900
<b>TOTAL WATER FUND</b>	<b>\$ 468,500</b>
IT Asset Replacement	\$ 13,000
Video Assessment of Sewer Collection	25,000
<b>TOTAL WASTEWATER FUND</b>	<b>\$ 38,000</b>
Fleet Replacement	\$ 244,000
<b>TOTAL SANITATION FUND</b>	<b>\$ 244,000</b>
<b>TOTAL OPERATING</b>	<b>\$ 6,952,200</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS**

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
<b>MAYOR AND COUNCIL</b>					
	Discretionary Fund Increase	\$ 12,500	\$ -	\$ 12,500	-
	<b>Total Mayor and Council</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ 12,500</b>	<b>-</b>
<b>CITY CLERK</b>					
	Replace Agenda Management Software	\$ -	\$ 70,000	\$ 70,000	-
	<b>Total City Clerk</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>-</b>
<b>CITY MANAGER</b>					
	Performance Management Program	\$ 15,000	\$ -	\$ 15,000	-
	Redesign City Website (Goodyearaz.gov)	-	50,000	50,000	-
	<b>Total City Manager</b>	<b>\$ 15,000</b>	<b>\$ 50,000</b>	<b>\$ 65,000</b>	<b>-</b>
<b>INFORMATION TECHNOLOGY</b>					
	IT Technician	\$ 86,400	\$ 100	\$ 86,500	1.0
	OpenText Upgrade	-	95,000	95,000	-
	Software Consulting Services	-	25,000	25,000	-
	<b>Total Information &amp; Technology Services</b>	<b>\$ 86,400</b>	<b>\$ 120,100</b>	<b>\$ 206,500</b>	<b>1.0</b>
<b>HUMAN RESOURCES</b>					
	Executive Coaching	\$ -	\$ 25,000	\$ 25,000	-
	<b>Total Human Resources</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>-</b>
<b>POLICE</b>					
	Police Officer - SRO Assignment	\$ 135,700	\$ 101,600	\$ 237,300	1.0
	New World Systems Software Upgrade	26,000	998,400	1,024,400	-
	Police Facilities Security Upgrade	2,400	62,500	64,900	-
	Part-Time Staff for Police Operations	-	32,000	32,000	-
	Part-Time Staff - Internal Affairs Investigator	-	28,000	28,000	-
	Police Officers - Narcotics Assignments	250,000	203,200	453,200	2.0
	Arizona Humane Society Contract - Animal Cruelty	35,000	-	35,000	-
	<b>Total Police</b>	<b>\$ 449,100</b>	<b>\$ 1,425,700</b>	<b>\$ 1,874,800</b>	<b>3.0</b>
<b>FIRE</b>					
	Recruitment and Training - Sworn Positions FS 186	\$ 1,577,100	\$ 333,700	\$ 1,910,800	14.0
	U Capit	500	11,000	11,500	-
	Knox Box Cloud Based System for Trucks	500	10,000	10,500	-
	Warning Flashers - 182	-	47,000	47,000	-
	EMS Safety Station Pants	-	14,200	14,200	-
	Active Shooter Response Kit	-	51,700	51,700	-
	<b>Total Fire</b>	<b>\$ 1,578,100</b>	<b>\$ 467,600</b>	<b>\$ 2,045,700</b>	<b>14.0</b>
<b>MUNICIPAL COURT</b>					
	Staff Increase: Delay Reduction & Fair Justice	\$ 76,100	\$ 76,100	\$ 152,200	1.0
	Part-Time/Pro-Tem Judge	-	31,800	31,800	-
	Facility Signage	-	15,800	15,800	-
	Court - Customer Service Workstation Remodel	-	11,400	11,400	-
	<b>Total Municipal Court</b>	<b>\$ 76,100</b>	<b>\$ 135,100</b>	<b>\$ 211,200</b>	<b>1.0</b>
<b>DEVELOPMENT SERVICES</b>					
	iPADS for Planning & Zoning Commission	\$ 3,400	\$ 4,900	\$ 8,300	-
	Planning & Zoning Commission Training	2,500	-	2,500	-
	New Position Building Safety	-	350,000	350,000	-
	Bike and Pedestrian Project Study	-	80,000	80,000	-
	Contract Building Safety Plan Review	-	50,000	50,000	-
	2018 Building Code Adoption	-	22,000	22,000	-
	Contract Plan Review Services for Planning & Zoning	-	20,000	20,000	-
	<b>Total Development Services</b>	<b>\$ 5,900</b>	<b>\$ 526,900</b>	<b>\$ 532,800</b>	<b>-</b>

**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS**

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
<b>ENGINEERING</b>					
	Engineering Technology Improvements	\$ 13,100	\$ 16,400	\$ 29,500	-
	Construction Inspector I & II, and One Temp Insp	-	303,200	303,200	-
	Consultant - Engineering Plan Review Services	-	250,000	250,000	-
	Project Dox Upgrade	-	59,300	59,300	-
	<b>Total Engineering</b>	<b>\$ 13,100</b>	<b>\$ 628,900</b>	<b>\$ 642,000</b>	<b>-</b>
<b>PARKS AND RECREATION</b>					
	Recreation Supervisor (1)	\$ 127,400	\$ 41,100	\$ 168,500	1.0
	Special Events Coordinator (1) & New Events (2)	113,700	140,000	253,700	1.0
	New Right of Way Utilities, Weed Control & Landscape	140,000	-	140,000	-
	Weed Control Increase in Parks	42,000	-	42,000	-
	Pool Maintenance Service	15,000	-	15,000	-
	Right of Way City Monument Sign Maintenance	14,000	-	14,000	-
	Public Art Maintenance and One-time Ziz Maintenance	5,000	30,000	35,000	-
	Landscape Materials Increase	-	88,000	88,000	-
	Part-Time Park Ranger Program	-	82,200	82,200	-
	City Owned Vacant Property Clean Up	-	50,000	50,000	-
	Foothills Community Park Dug-Out Repairs	-	25,000	25,000	-
	Storm Damage and Erosion Repairs	-	25,000	25,000	-
	<b>Total Parks &amp; Recreation</b>	<b>\$ 457,100</b>	<b>\$ 481,300</b>	<b>\$ 938,400</b>	<b>2.0</b>
<b>PUBLIC WORKS</b>					
	Improvement of Facilities Services - Facilities	\$ 315,200	\$ 104,100	\$ 419,300	3.0
	Storm water Inspector - Program Management	102,800	38,500	141,300	1.0
	Bi-Annual Generator Maintenance - Facilities	17,000	55,000	72,000	-
	Bay Door & Gate Preventative Maintenance Program -	9,500	10,000	19,500	-
	Facilities Contract Coordinator - Facilities	-	126,400	126,400	-
	New Electric Vehicle Charging Station at City Hall	600	34,000	34,600	-
	<b>Total Public Works</b>	<b>\$ 445,100</b>	<b>\$ 368,000</b>	<b>\$ 813,100</b>	<b>4.0</b>
	<b>TOTAL GENERAL FUND</b>	<b>\$ 3,138,400</b>	<b>\$ 4,298,600</b>	<b>\$ 7,437,000</b>	<b>25.0</b>
<b>BALLPARK</b>					
	Ballpark Fertility and Agronomic Program	\$ 11,000	\$ -	\$ 11,000	-
	Ballpark Field Conditioner (Dust Control)	10,000	-	10,000	-
	Air2G2 - Soil Aerator	-	45,000	45,000	-
	Ballpark and Development Complex Concrete Repairs	-	40,000	40,000	-
	Goodyear Ballpark Mascot	-	30,000	30,000	-
	Goodyear Ballpark 10 Year Celebration	-	20,000	20,000	-
	<b>Total Ballpark</b>	<b>\$ 21,000</b>	<b>\$ 135,000</b>	<b>\$ 156,000</b>	<b>-</b>
<b>Engineering - Highway User Revenue Fund (HURF)</b>					
	Intelligent Transportation Systems Analyst	\$ 112,700	\$ 138,600	\$ 251,300	1.0
	Weed Abatement for Unimproved Rights of Way	50,000	-	50,000	-
	Fiber Optic Conduit	-	67,300	67,300	-
	Calistoga Drive Pedestrian Crossing	-	30,000	30,000	-
	Contract Barricade Services - Pilot Program	-	25,000	25,000	-
	<b>Total Engineering - HURF</b>	<b>\$ 162,700</b>	<b>\$ 260,900</b>	<b>\$ 423,600</b>	<b>1.0</b>
<b>POLICE - IMPOUND FUND</b>					
	Automated License Plate Reader System	\$ 2,000	\$ 33,000	\$ 35,000	-
	<b>Total Police - Impound Fund</b>	<b>\$ 2,000</b>	<b>\$ 33,000</b>	<b>\$ 35,000</b>	<b>-</b>
<b>ENGINEERING - ARIZONA LOTTERY FUND</b>					
	Zoom Service - Sundays & Holidays	\$ 36,600	\$ -	\$ 36,600	-
	<b>Total Arizona Lottery Fund</b>	<b>\$ 36,600</b>	<b>\$ -</b>	<b>\$ 36,600</b>	<b>-</b>
	<b>TOTAL SPECIAL REVENUE FUND</b>	<b>\$ 222,300</b>	<b>\$ 428,900</b>	<b>\$ 651,200</b>	<b>1.0</b>



**CITY OF GOODYEAR  
FY2019 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS**

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
<b>PUBLIC WORKS - SANITATION</b>					
	Bulk Sanitation Crew	\$ 91,500	\$ 331,400	\$ 422,900	2.0
	<b>Total Public Works - Sanitation</b>	<b>\$ 91,500</b>	<b>\$ 331,400</b>	<b>\$ 422,900</b>	<b>2.0</b>
<b>PUBLIC WORKS - WATER</b>					
	Site 12 Operations and Maintenance Costs	\$ 368,400	\$ 38,700	\$ 407,100	1.0
	Bulk Water Purchases	100,000	-	100,000	-
	Utility Technician I - Water Production	77,800	38,700	116,500	1.0
	SCADA Microwave Radios/Hubs Installation	-	140,000	140,000	-
	<b>Total Public Works - Water</b>	<b>\$ 546,200</b>	<b>\$ 217,400</b>	<b>\$ 763,600</b>	<b>2.0</b>
<b>PUBLIC WORKS - WASTEWATER</b>					
	Goodyear and Rainbow Valley WRF Electricity Increase	\$ 260,000	\$ -	\$ 260,000	-
	Water Reclamation Utility Tech I	70,900	-	70,900	1.0
	Media for Odor Scrubbers	60,000	-	60,000	-
	Pretreatment Program Consultant Assistance - Program	-	75,000	75,000	-
	<b>Total Public Works - Wastewater</b>	<b>\$ 390,900</b>	<b>\$ 75,000</b>	<b>\$ 465,900</b>	<b>1.0</b>
	<b>TOTAL ENTERPRISE FUND</b>	<b>\$ 1,028,600</b>	<b>\$ 623,800</b>	<b>\$ 1,652,400</b>	<b>5.0</b>
	<b>TOTAL ALL FUNDS</b>	<b>\$ 4,389,300</b>	<b>\$ 5,351,300</b>	<b>\$ 9,740,600</b>	<b>31.0</b>

**CITY OF GOODYEAR**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2019**

Fiscal Year	S c h	FUNDS								
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds	
2018	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	135,812,900	21,051,600	8,567,800	106,224,700	0	45,898,400	2,287,000	319,842,400
2018	Actual Expenditures/Expenses**	E	101,831,800	19,865,500	8,529,900	25,380,200	0	39,003,800	2,174,900	196,786,100
2019	Fund Balance/Net Position at July 1***		57,979,900	4,457,100	747,100	70,282,300		22,976,600		156,443,000
2019	Primary Property Tax Levy	B	9,072,814							9,072,814
2019	Secondary Property Tax Levy	B			5,129,038					5,129,038
2019	Estimated Revenues Other than Property Taxes	C	91,603,000	10,262,700	3,534,700	108,256,300	0	44,726,900	0	258,383,600
2019	Other Financing Sources	D	0	0	0	69,626,600	0	0	0	69,626,600
2019	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2019	Interfund Transfers In	D	10,350,000	16,793,300	0	0	0	0	0	27,143,300
2019	Interfund Transfers (Out)	D	23,443,300	0	0	0	0	3,700,000	0	27,143,300
2019	Reduction for Amounts Not Available:									
2019	LESS: Amounts for Future Debt Retirement:									0
										0
										0
										0
2019	Total Financial Resources Available		145,562,414	31,513,100	9,410,838	248,165,200	0	64,003,500	0	498,655,052
2019	Budgeted Expenditures/Expenses	E	138,085,500	27,849,800	9,307,200	223,870,000	0	48,238,100	0	447,350,600

**EXPENDITURE LIMITATION COMPARISON**

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC expenditure limitation

	2018	2019
1.	\$ 319,842,400	\$ 447,350,600
2.		
3.	319,842,400	447,350,600
4.		57,349,700
5.	\$ 319,842,400	\$ 390,000,900
6.	\$ 381,574,459	\$ 404,532,205

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**CITY OF GOODYEAR**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2019**

	<b>2018</b>	<b>2019</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 8,655,906	\$ 9,072,814
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ 8,655,906	\$ 9,072,814
B. Secondary property taxes	4,581,780	5,129,038
C. Total property tax levy amounts	\$ 13,237,686	\$ 14,201,852
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ 8,655,906	
(2) Prior years' levies	50,000	
(3) Total primary property taxes	\$ 8,705,906	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 4,581,780	
(2) Prior years' levies	_____	
(3) Total secondary property taxes	\$ 4,581,780	
C. Total property taxes collected	\$ 13,287,686	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.1344	1.1084
(2) Secondary property tax rate	0.6005	0.6266
(3) Total city/town tax rate	1.7349	1.7350
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>0</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**CITY OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2019**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2018</b>	<b>ACTUAL REVENUES* 2018</b>	<b>ESTIMATED REVENUES 2019</b>
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
Sales	\$ 45,818,600	\$ 43,710,900	\$ 45,938,200
Construction	4,200,000	7,714,300	7,740,000
Franchise	2,944,600	3,061,300	3,183,900
<b>Licenses and permits</b>			
License and Registration	314,500	215,300	218,800
<b>Intergovernmental</b>			
Urban Revenue Sharing (Income Tax)	9,568,100	9,568,100	9,568,100
Auto Lieu (VLT)	3,219,600	3,267,900	3,398,600
State Shared Sales Tax	7,245,700	7,535,500	7,836,900
<b>Charges for services</b>			
General Government	1,421,800	1,432,700	1,450,700
Rentals	401,800	403,600	404,800
Parks, Recreation, and Aquatics	395,000	395,000	402,600
Development Related	6,506,800	8,000,000	7,000,000
<b>Fines and forfeits</b>			
Fines	739,700	820,200	836,700
<b>Interest on investments</b>			
<b>In-lieu property taxes</b>			
<b>Contributions</b>			
Voluntary contributions			
<b>Miscellaneous</b>			
Development Agreement Proceeds	500,000	500,000	600,000
Miscellaneous Revenue	974,700	4,123,900	3,023,700
<b>Total General Fund</b>	<b>\$ 84,250,900</b>	<b>\$ 90,748,700</b>	<b>\$ 91,603,000</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**CITY OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2019**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2018</b>	<b>ACTUAL REVENUES* 2018</b>	<b>ESTIMATED REVENUES 2019</b>
<b>DEBT SERVICE FUNDS</b>			
McDowell Improvement District	\$ 3,534,200	\$ 3,535,600	\$ 3,534,700
	\$ 3,534,200	\$ 3,535,600	\$ 3,534,700
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
<b>Total Debt Service Funds</b>	<b>\$ 3,534,200</b>	<b>\$ 3,535,600</b>	<b>\$ 3,534,700</b>
<b>CAPITAL PROJECTS FUNDS</b>			
Potential Improvement District	\$ 15,000,000	\$	\$ 15,000,000
CIP Development Contributions	5,870,000	\$	\$
Non-Utility Impact Fees	7,435,400	8,450,400	14,377,800
Utility Impact Fees	11,493,800	15,033,600	46,878,500
	\$ 39,799,200	\$ 23,484,000	\$ 76,256,300
Developer Reimbursement	\$	\$ 46,300	\$ 32,000,000
	\$	\$ 46,300	\$ 32,000,000
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
<b>Total Capital Projects Funds</b>	<b>\$ 39,799,200</b>	<b>\$ 23,530,300</b>	<b>\$ 108,256,300</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.







**CITY OF GOODYEAR**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2019**

FUND	OTHER FINANCING 2019		INTERFUND TRANSFERS 2019	
	SOURCES	<USES>	IN	<OUT>
<b>GENERAL FUND</b>				
Ballpark	\$	\$	\$	\$ 13,556,900
Water			1,150,000	
Wastewater			1,650,000	
Sanitation			900,000	
Reserve Accounts			6,650,000	6,650,000
HURF				3,236,400
<b>Total General Fund</b>	\$	\$	\$ 10,350,000	\$ 23,443,300
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark	\$	\$	\$ 13,556,900	\$
HURF			3,236,400	
<b>Total Special Revenue Funds</b>	\$	\$	\$ 16,793,300	\$
<b>DEBT SERVICE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Debt Service Funds</b>	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>				
General Obligation Bonds	\$ 6,500,000	\$	\$	\$
Water Bonds	55,626,600			
Wastewater Bonds	7,500,000			
<b>Total Capital Projects Funds</b>	\$ 69,626,600	\$	\$	\$
<b>PERMANENT FUNDS</b>				
	\$	\$	\$	\$
<b>Total Permanent Funds</b>	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>				
Water	\$	\$	\$	\$ 1,150,000
Wastewater				1,650,000
Sanitation				900,000
<b>Total Enterprise Funds</b>	\$	\$	\$	\$ 3,700,000
<b>INTERNAL SERVICE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Internal Service Funds</b>	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	\$ 69,626,600	\$	\$ 27,143,300	\$ 27,143,300

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2019**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2018</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2019</b>
<b>GENERAL FUND</b>				
General Government	\$ 17,422,400	\$ 231,200	\$ 16,415,000	\$ 18,231,800
Public Safety	43,860,500	158,200	40,929,600	50,816,700
Development Services	8,339,000	(152,500)	7,612,100	8,161,300
Public Works	3,258,600	67,900	3,107,200	3,888,200
Parks & Recreation	7,573,100	(51,900)	6,993,500	8,638,900
Debt Service	1,431,400		1,427,700	1,415,200
Capital Projects	20,252,900	(732,700)	11,513,000	17,168,800
Contingency/Non-Departmental	24,468,100	(260,700)	6,407,400	20,131,200
Fleet Reserve	3,131,900		1,693,600	4,704,600
Technology Replacement Reserve	819,000		818,600	1,124,000
Risk Reserve	1,077,500		50,000	883,700
Parks Asset Management Reserve	2,221,000		2,212,200	2,202,300
Fire Asset Management Reserve	744,000		723,100	706,200
Traffic Signals	1,954,000		1,928,800	12,600
<b>Total General Fund</b>	<b>\$ 136,553,400</b>	<b>\$ (740,500)</b>	<b>\$ 101,831,800</b>	<b>\$ 138,085,500</b>
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$ 12,625,300	\$ 66,200	\$ 12,432,400	\$ 16,467,300
Ballpark Capital Replacement Fund	589,900	150,000	784,800	2,200,000
HURF	5,567,700	(99,300)	5,567,700	8,611,400
Impound Fund	182,400		181,900	194,700
Arizona Lottery Fund (ALF)	174,200	153,700	161,200	238,100
Court Enhancement Fund	100,200		46,200	46,200
JCEF	60,000		60,000	
Fill the Gap	9,000			
Officer Safety Equipment	-			
Grants	991,000	481,300	631,300	92,100
<b>Total Special Revenue Funds</b>	<b>\$ 20,299,700</b>	<b>\$ 751,900</b>	<b>\$ 19,865,500</b>	<b>\$ 27,849,800</b>
<b>DEBT SERVICE FUNDS</b>				
Secondary Property Tax	\$ 4,501,800	\$ 500,000	\$ 4,994,700	\$ 5,771,500
McDowell Improvement District	3,535,200	30,800	3,535,200	3,535,700
<b>Total Debt Service Funds</b>	<b>\$ 8,037,000</b>	<b>\$ 530,800</b>	<b>\$ 8,529,900</b>	<b>\$ 9,307,200</b>
<b>CAPITAL PROJECTS FUNDS</b>				
General Obligation Bonds	\$ 12,907,500	\$ 1,181,600	\$ 3,192,000	\$ 28,190,500
CIP Potential Improvement District	15,000,000	(6,846,500)		15,000,000
Developer Contributions	4,746,300	(4,746,300)		
Ballpark PIC 2017	10,500,000	(1,083,300)	9,416,700	
Water Developer Reimbursement	3,887,200	(34,100)	1,427,900	34,459,300
Water Bonds	40,013,900	491,600	2,567,300	59,496,100
Wastewater Bonds	-	5,293,300	-	5,300,000.00
Non-Utility Impact Fees	4,200,100	4,411,900	639,300	23,967,400
Utility Impact Fees	16,435,500	(134,000)	8,137,000	57,456,700
<b>Total Capital Projects Funds</b>	<b>\$ 107,690,500</b>	<b>\$ (1,465,800)</b>	<b>\$ 25,380,200</b>	<b>\$ 223,870,000</b>
<b>PERMANENT FUNDS</b>				
	\$	\$	\$	\$
<b>Total Permanent Funds</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ENTERPRISE FUNDS</b>				
Water	\$ 18,366,200	\$ 469,300	\$ 16,411,900	\$ 23,245,200
Wastewater	19,897,400	467,300	16,045,200	17,611,900
Sanitation	6,711,200	(13,000)	6,546,700	7,381,000
<b>Total Enterprise Funds</b>	<b>\$ 44,974,800</b>	<b>\$ 923,600</b>	<b>\$ 39,003,800</b>	<b>\$ 48,238,100</b>
<b>INTERNAL SERVICE FUNDS</b>				
Fleet**	\$ 2,287,000	\$	\$ 2,174,900	\$
<b>Total Internal Service Funds</b>	<b>\$ 2,287,000</b>	<b>\$</b>	<b>\$ 2,174,900</b>	<b>\$</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 319,842,400</b>	<b>\$</b>	<b>\$ 196,786,100</b>	<b>\$ 447,350,600</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

\*\* Fleet Internal Service Fund to close out in FY18.

**SCHEDULE E**

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2019**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
<b>MAYOR AND COUNCIL</b>				
General Fund	\$ 329,700	\$ -	\$ 306,600	\$ 338,700
<b>TOTAL MAYOR AND COUNCIL</b>	<b>\$ 329,700</b>	<b>\$ -</b>	<b>\$ 306,600</b>	<b>\$ 338,700</b>
<b>CITY CLERK</b>				
General Fund	\$ 739,500	\$ -	\$ 687,600	\$ 980,700
<b>TOTAL CITY CLERK</b>	<b>\$ 739,500</b>	<b>\$ -</b>	<b>\$ 687,600</b>	<b>\$ 980,700</b>
<b>CITY MANAGER</b>				
General Fund	\$ 4,786,500	\$ 89,500	\$ 4,533,900	\$ 4,940,000
General Fund - Risk Reserve	1,077,500	-	50,000	883,700
<b>TOTAL CITY MANAGER</b>	<b>\$ 5,864,000</b>	<b>\$ 89,500</b>	<b>\$ 4,583,900</b>	<b>\$ 5,823,700</b>
<b>LEGAL SERVICES</b>				
General Fund	\$ 1,584,200	\$ -	\$ 1,473,100	\$ 1,714,500
<b>TOTAL LEGAL SERVICES</b>	<b>\$ 1,584,200</b>	<b>\$ -</b>	<b>\$ 1,473,100</b>	<b>\$ 1,714,500</b>
<b>FINANCE</b>				
General Fund	\$ 3,999,200	\$ -	\$ 3,718,600	\$ 4,032,200
General Fund - Capital Projects	3,836,600	(3,836,600)	-	9,025,500
General Obligation Bonds	-	-	-	16,640,400
Capital Projects Loan Reserve	-	-	-	12,532,100
Impact Fees - Various	873,900	4,946,100	213,100	108,500
<b>TOTAL FINANCE</b>	<b>\$ 8,709,700</b>	<b>\$ 1,109,500</b>	<b>\$ 3,931,700</b>	<b>\$ 42,338,700</b>
<b>INFORMATION TECHNOLOGY</b>				
General Fund	\$ 4,378,500	\$ 143,300	\$ 4,204,500	\$ 5,041,400
General Fund - Technology Asset Management Reserve	819,000	-	818,600	1,124,000
General Fund - Capital Projects	-	2,079,100	2,079,100	2,459,300
Impact Fees - General Government	-	44,100	44,100	-
Enterprise Fund - Water	56,800	-	56,800	61,200
Enterprise Fund - Wastewater	100,200	(500)	99,700	63,700
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>\$ 5,354,500</b>	<b>\$ 2,266,000</b>	<b>\$ 7,302,800</b>	<b>\$ 8,749,600</b>
<b>HUMAN RESOURCES</b>				
General Fund	\$ 2,172,700	\$ 51,000	\$ 2,223,700	\$ 1,709,500
<b>TOTAL HUMAN RESOURCES</b>	<b>\$ 2,172,700</b>	<b>\$ 51,000</b>	<b>\$ 2,223,700</b>	<b>\$ 1,709,500</b>
<b>NON-DEPARTMENTAL</b>				
General Fund	\$ 6,668,100	\$ (260,700)	\$ 5,957,900	\$ 5,545,000
General Fund - Contingency	17,800,000	-	-	14,586,200
General Fund - Debt Service	1,431,400	-	1,427,700	1,415,200
General Fund - Loan Reserve	-	1,673,200	-	-
Secondary Property Tax - Debt Service	4,501,800	500,000	4,994,700	5,771,500
McDowell Improvement District - Debt Service	3,535,200	30,756	3,535,200	3,535,700
Enterprise Fund - Wastewater Developer Reimbursement	-	450,000	-	-
Enterprise Fund - Water Debt Service	5,803,300	-	6,213,400	8,233,500
Enterprise Fund - Water Contingency	301,500	-	-	301,500
Enterprise Fund - Wastewater Debt Service	5,172,700	960,900	5,668,900	5,073,200
Ballpark - Debt Service	7,701,700	66,200	7,974,400	10,171,700
CIP Potential Improvement District	15,000,000	(6,846,496)	-	15,000,000
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$ 67,915,700</b>	<b>\$ (3,426,140)</b>	<b>\$ 35,772,200</b>	<b>\$ 69,633,500</b>
<b>POLICE</b>				
General Fund	\$ 22,975,600	\$ 53,100	\$ 21,435,300	\$ 25,594,300
General Fund - Police Asset Management Reserve	2,113,400	-	2,113,400	-
General Obligations Bond	-	-	-	153,000
Impound Fund	182,400	-	181,900	194,700
Grants	-	345,200	375,600	74,000
<b>TOTAL POLICE</b>	<b>\$ 25,271,400</b>	<b>\$ 398,300</b>	<b>\$ 24,106,200</b>	<b>\$ 26,016,000</b>

**SCHEDULE F**

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2019**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2018	2018	2018	2019
<b>FIRE</b>				
General Fund	\$ 19,189,000	\$ 105,100	\$ 17,962,700	\$ 21,730,900
General Fund - Fire Asset Management Reserve	744,000	-	723,100	706,200
General Fund - Capital Projects	571,600	-	601,800	234,200
Capital - Development Contribution	4,650,000	400,000	-	-
General Obligation Bonds	4,817,500	1,181,600	-	6,431,000
Impact Fees	-	-	-	7,098,700
Grants	89,000	136,140	255,700	18,100
<b>TOTAL FIRE</b>	<b>\$ 30,061,100</b>	<b>\$ 1,822,840</b>	<b>\$ 19,543,300</b>	<b>\$ 36,219,100</b>
<b>MUNICIPAL COURT</b>				
General Fund	\$ 1,126,400	\$ -	\$ 1,047,400	\$ 1,399,400
General Fund - Capital Projects	-	-	-	30,000
Court Enhancement	100,200	-	46,200	46,200
Judicial Collection Enhancement Fund (JCEF)	60,000	-	60,000	-
Fill The Gap	9,000	-	-	-
<b>TOTAL MUNICIPAL COURT</b>	<b>\$ 1,295,600</b>	<b>\$ -</b>	<b>\$ 1,153,600</b>	<b>\$ 1,475,600</b>
<b>ECONOMIC DEVELOPMENT</b>				
General Fund	\$ 1,136,200	\$ 52,400	\$ 1,105,200	\$ 1,168,400
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>\$ 1,136,200</b>	<b>\$ 52,400</b>	<b>\$ 1,105,200</b>	<b>\$ 1,168,400</b>
<b>DEVELOPMENT SERVICES</b>				
General Fund	3,085,000	-	2,868,600	3,432,100
General Fund - Capital Projects	24,800	(4,200)	20,600	17,600
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>\$ 3,109,800</b>	<b>\$ (4,200)</b>	<b>\$ 2,889,200</b>	<b>\$ 3,449,700</b>
<b>ENGINEERING</b>				
General Fund	\$ 4,117,800	\$ (204,900)	\$ 3,638,400	\$ 3,560,800
General Fund - Traffic Signals Asset Management Reserve	1,954,000	-	1,928,800	12,600
Highway User Revenue Fund (HURF)	5,567,700	(99,300)	5,567,700	8,144,100
Highway User Revenue Fund (HURF) - Capital Projects	-	-	-	467,300
Arizona Lottery Fund (ALF)	174,200	153,700	161,200	238,100
General Fund - Capital Projects	11,339,400	(667,500)	5,358,700	6,212,700
Impact Fees - Various	1,971,700	(981,500)	213,100	2,455,500
<b>TOTAL ENGINEERING</b>	<b>\$ 26,026,800</b>	<b>\$ (1,799,500)</b>	<b>\$ 16,867,900</b>	<b>\$ 21,091,100</b>
<b>PARKS &amp; RECREATION</b>				
General Fund	7,573,100	(51,900)	6,993,500	8,638,900
General Fund - Parks Asset Management Reserve	2,221,000	-	2,212,200	2,202,300
General Fund - Capital Projects	2,160,100	88,300	1,248,400	575,400
General Obligation Bonds - Community Aquatic Facility	590,000	-	590,000	573,300
Capital - Developer Contribution	96,300	(96,300)	-	-
Impact fees - Various	1,532,000	-	213,100	1,949,600
Ballpark	4,443,600	-	3,978,000	4,885,600
Ballpark - Capital Projects	10,980,000	(1,083,300)	9,896,700	1,410,000
Ballpark - Capital Replacement	589,900	150,000	784,800	2,200,000
<b>TOTAL PARKS &amp; RECREATION</b>	<b>\$ 30,186,000</b>	<b>\$ (993,200)</b>	<b>\$ 25,916,700</b>	<b>\$ 22,435,100</b>

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2019**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
<b>PUBLIC WORKS</b>				
General Fund	\$ 3,258,600	\$ 67,900	\$ 3,107,200	\$ 3,888,200
General Fund - Fleet Asset Management Reserve	3,131,900	-	1,693,600	4,704,600
General Fund - Capital Projects	207,000	(116,000)	91,000	81,000
Internal Service Fund - Fleet	2,287,000	-	2,174,900	-
General Obligation Bonds	7,500,000	-	2,602,000	4,392,800
Enterprise Fund - Water Developer Reimbursement	3,887,200	(34,100)	1,427,900	34,459,300
Enterprise Fund - Water Bonds	40,013,900	491,600	2,567,300	59,496,100
Enterprise Fund - Water Utility Impact Fees	7,187,200	(3,834,500)	3,352,700	48,401,800
Enterprise Fund - Wastewater Utility Impact Fees	9,070,800	(1,907,200)	4,784,300	8,977,900
Enterprise Fund - Wastewater Bond		5,293,300	-	5,300,000
Enterprise Fund - Water	7,479,300	507,100	7,521,000	8,126,500
Enterprise Fund - Water Capital Projects	4,706,800	(19,300)	2,677,500	6,522,500
Enterprise Fund - Wastewater	5,674,300	517,900	5,703,900	5,672,900
Enterprise Fund - Wastewater Capital Projects	8,970,300	(520,200)	4,672,400	6,802,100
Enterprise Fund - Sanitation	6,711,200	(13,000)	6,546,700	7,381,000
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 110,085,500</b>	<b>\$ 433,500</b>	<b>\$ 48,922,400</b>	<b>\$ 204,206,700</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 319,842,400</b>	<b>\$ -</b>	<b>\$ 196,786,100</b>	<b>\$ 447,350,600</b>

**CITY OF GOODYEAR**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2019**

FUND	Full-Time Equivalent (FTE) 2019	Employee Salaries and Hourly Costs 2019	Retirement Costs 2019	Healthcare Costs 2019	Other Benefit Costs 2019	Total Estimated Personnel Compensation 2019
<b>GENERAL FUND</b>	519.5	\$ 43,363,100	\$ 10,725,000	\$ 9,361,300	\$ 1,313,000	\$ 64,762,400
<b>SPECIAL REVENUE FUNDS</b>						
Ballpark	43.5	\$ 1,939,900	\$ 321,700	\$ 446,600	\$ 27,100	\$ 2,735,300
Impound Fund	1.0	75,300	10,400	18,100	900	104,700
HURF	18.0	1,346,800	232,900	329,700	77,300	1,986,700
Grants		46,400				46,400
Court Enhancement		40,000				40,000
<b>Total Special Revenue Funds</b>	<b>62.5</b>	<b>\$ 3,448,400</b>	<b>\$ 565,000</b>	<b>\$ 794,400</b>	<b>\$ 105,300</b>	<b>\$ 4,913,100</b>
<b>DEBT SERVICE FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Debt Service Funds</b>		\$	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Capital Projects Funds</b>		\$	\$	\$	\$	\$
<b>PERMANENT FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Permanent Funds</b>		\$	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>						
Water	32.0	\$ 2,291,100	\$ 412,200	\$ 553,000	\$ 48,100	\$ 3,304,400
Wastewater	21.0	1,573,300	279,500	395,400	25,000	2,273,200
Sanitation	9.0	585,600	104,300	174,000	20,700	884,600
<b>Total Enterprise Funds</b>	<b>62.0</b>	<b>\$ 4,450,000</b>	<b>\$ 796,000</b>	<b>\$ 1,122,400</b>	<b>\$ 93,800</b>	<b>\$ 6,462,200</b>
<b>INTERNAL SERVICE FUND</b>						
		\$	\$	\$	\$	\$
<b>Total Internal Service Fund</b>		\$	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	<b>644.0</b>	<b>\$ 51,261,500</b>	<b>\$ 12,086,000</b>	<b>\$ 11,278,100</b>	<b>\$ 1,512,100</b>	<b>\$ 76,137,700</b>

**SCHEDULE G**

**RESOLUTION NO. 2018-1846**

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF GOODYEAR FOR THE FISCAL YEAR BEGINNING JULY 1, 2018 AND ENDING JUNE 30, 2019.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 21, 2018, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Goodyear; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on June 11, 2018 at the Goodyear Justice Facility, 14455 West Van Buren Street, Suite B101, Goodyear, AZ 85338, for the purpose of holding a public hearing on the 2018-2019 (FY2019) budget and the truth in taxation increase in the primary property tax levy; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 11, 2018 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A);

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. That the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced, or changed, are hereby adopted as the budget of the city of Goodyear, Maricopa County, Arizona for the fiscal year 2018-2019.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 11<sup>th</sup> day of June, 2018.

  
Georgia Lord, Mayor

Date: 6-13-18

ATTEST:

APPROVED AS TO FORM:

Darcie McCracken  
Darcie McCracken, City Clerk

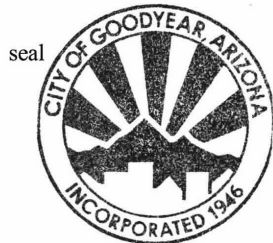
Roric Massey  
Roric Massey, City Attorney

**CERTIFICATION OF RECORDING OFFICER**

STATE OF ARIZONA )  
 ) ss.  
County of Maricopa )

I, the undersigned Darcie McCracken, being the duly appointed, qualified City Clerk of the city of Goodyear, Maricopa County, Arizona, certify that the foregoing Resolution No. 2018-1846 is a true, correct and accurate copy of Resolution No. 2018-1846, passed and adopted at a regular meeting of the Council of the city of Goodyear, Maricopa County, Arizona, held on the 11<sup>th</sup> day of June 2018, at which a quorum was present and, by a 5-1 vote, 5 voted in favor of said resolution.

Given under my hand and sealed this 13<sup>th</sup> day of June, 2018.



Darcie McCracken  
City Clerk



**ORDINANCE NO. 2018-1376**

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, LEVYING UPON THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE CITY OF GOODYEAR, SUBJECT TO PRIMARY AND SECONDARY TAXATION A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNTS ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET FOR THE PURPOSE OF PAYING FOR VARIOUS EXPENSES; TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM OTHER SOURCES OF REVENUES; PROVIDING FUNDS FOR VARIOUS BOND REDEMPTIONS, FOR THE PURPOSE OF PAYING PRINCIPAL AND INTEREST UPON BONDED INDEBTEDNESS; ALL FOR FISCAL YEAR ENDING THE 30<sup>TH</sup> DAY OF JUNE, 2019.

WHEREAS, the Mayor and Council of the city of Goodyear, Arizona adopted the fiscal year 2018-2019 final budget June 11<sup>th</sup>, 2018; and

WHEREAS, the County of Maricopa is now the assessing and collecting authority for the City of Goodyear, the City Clerk is hereby directed to transmit a certified copy of this Ordinance to the Assessor and Board of Supervisors of Maricopa County, Arizona;

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

**SECTION 1.** Primary Taxation: There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a primary property tax rate sufficient to raise the sum of nine million, seventy two thousand, eight hundred and fourteen dollars (\$9,072,814) for the City of Goodyear for the fiscal year ending June 30, 2019.

**SECTION 2.** Secondary Taxation: There is hereby levied on each one hundred dollars (\$100.00) of assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a secondary property tax rate sufficient to raise the sum of five million, one hundred twenty-nine thousand, and thirty eighty dollars (\$5,129,038) for the City of Goodyear for the fiscal year ending June 30, 2019.

**SECTION 3.** No failure by the County Officials of Maricopa County, Arizona, to properly return the delinquent list and no irregularity in the assessment or omission in the same, or irregularity of any kind in any proceedings shall invalidate such proceedings or invalidate any title conveyed by any tax deed; nor shall any failure or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment and levy of taxes or of the judgment or sale by which the collection of the same may be enforced or in any manner affect the lien of the City upon such property for the delinquent taxes unpaid thereon, and no overcharge as to part of the taxes

or of costs shall invalidate any proceedings for collection of taxes or the foreclosure, and all acts of officer de facto shall be valid as if performed by officers de jure.

**SECTION 4.** All ordinances and parts of ordinances in conflict are hereby repealed.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 25<sup>th</sup> day of June, 2018.

Georgia Lord  
Georgia Lord, Mayor

Date: 6.27.18

ATTEST:

APPROVED AS TO FORM:

Darcie McCracken  
Darcie McCracken, City Clerk

Sarah Chilton for  
Roric Massey, City Attorney

**CERTIFICATION OF RECORDING OFFICER**

STATE OF ARIZONA )  
 ) ss.  
County of Maricopa )

I, the undersigned Darcie McCracken, being the duly appointed, qualified City Clerk of the city of Goodyear, Maricopa County, Arizona, certify that the foregoing Ordinance No. 2018-1376 is a true, correct and accurate copy of Ordinance No. 2018-1376, passed and adopted at a regular meeting of the Council of the city of Goodyear, Maricopa County, Arizona, held on the 25<sup>th</sup> day of June 2018, at which a quorum was present and, by a 5-0 vote, 5 voted in favor of said ordinance.

Given under my hand and sealed this 27<sup>th</sup> day of June, 2018.



seal

Darcie McCracken  
City Clerk

## GLOSSARY

The City of Goodyear's Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the City of Goodyear financial planning process.

### ACCRUAL BASIS OF ACCOUNTING

A method of accounting whereby revenues and expenses are recognized and recorded when revenue is earned and the expense is incurred, regardless of when the cash is actually received or the expense is paid.

### ACTUAL

Represents the actual costs of operations.

### ADOPTED BUDGET

Formal action made by the City Council that set the spending limits for the fiscal year.

### ALTERNATIVE LOCAL EXPENDITURE LIMITATION

Under the state-imposed expenditure limitation, a City may only spend a certain amount of funds regardless of the City's revenue, as its budget is limited by the state-imposed ceiling. If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval:

1. Local home rule (alternative expenditure) limitation
2. Permanent base adjustment
3. Capital projects accumulation fund
4. One-time override

### APPROPRIATION

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources from a specific fund for a specific purpose.

### ASSESSED VALUATION

A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.

### BALANCED BUDGET

An annual budget in which expenditures do not exceed available resources.

### BASE BUDGET

Ongoing funding to keep a department functioning, which is derived from the previous year's spending and adjustments. It is not designed to fund special projects.

### BEGINNING BALANCE

The residual funds brought forward from the previous fiscal year.

BOND

A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BOND RATING

The measure of the quality and safety of a bond. It indicates the likelihood that a debt issuer will meet scheduled repayments and dictates the interest paid.

BUDGET CATEGORY

A grouping of related types of expenditures, such as Personnel Services, Contractual Services, Commodities, and Capital Outlay. Adherence to budget limits for each category or control area is required.

BUDGETING PROCESS

Steps by which governments create and approve a budget.

BUILDING PERMIT

A document authorizing the holder to construct a building of a particular kind on a particular lot issued by the municipality.

CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water & sewer lines, and parks.

CAPITAL FUND

A fund used to accumulate the revenues and expenditures for the acquisition or repair and replacement of the capital assets in a municipality. In general, capital assets refer to buildings, equipment, infrastructure, arenas, trucks, graders, roads, water/sewer systems and the like.

CAPITAL OUTLAY

Money spent to purchase fixed assets which have a value of \$5,000 or more and have a useful economic life of more than one year.

CIP (CAPITAL IMPROVEMENT PLAN OR PROGRAM)

A long-range study or plan of financial wants, needs, expected revenues and policy intentions. CIP is defined capital expenditures/projects, in general, as the purchase or construction of long-lived, high-cost, tangible assets. "Long-lived" implies a useful life in excess of one year. "High-cost" means that the project costs are substantial. "Tangible" assets exclude contractual services except those that are necessary for putting a tangible asset into service.

CARRYOVER

An unencumbered balance that can be carried forward to the following year to cover any one-time expense.

COMMODITIES

Raw materials or products that can be bought and sold.

CFD (COMMUNITY FACILITIES DISTRICTS)

CFDs are special purpose public improvement districts. By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.

COMPREHENSIVE ANNUAL REPORT (CAFR)

The audited financial statements prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP).

CONTINGENCY FUND

A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

CONTRACTUAL SERVICES

Services such as rentals, insurance, maintenance, etc. that are purchased by the city.

DEBT SERVICE

The cost of paying principal and interest on borrowed funds according to a predetermined payment schedule.

DEBT SERVICE FUND

A fund established for the cash required over a given period for the repayment of interest and principal on a debt.

DEPARTMENT

The basic organizational unit of government which is functionally unique in its delivery of services.

DEPRECIATION

Decline in the value of a capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

DEVELOPMENT-IMPACT FEES

Fees requiring new development that are generated by building, development and growth in a community. Included are building and street permits, development review fees, zoning, platting and subdivision fees.

DIVISION

An organized unit within a department.

EMPLOYEE BENEFITS

Various types of non-wage compensations provided to employees in addition to their normal wages or salaries.

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

ENDING BALANCE

The residual funds that are available for appropriation at the end of the fiscal year.

ENTERPRISE FUND

A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. Enterprise funds are intended to be self-sufficient. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

EXPENDITURE/EXPENSE

This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.

EXPENDITURE LIMITATION

An amendment to the Arizona State Constitution limiting annual expenditures for all municipalities. The Arizona Economic Estimates Commission set the limit based on population growth and inflation.

FEES

Fees are charges for specific services.

FINANCIAL POLICY

Provides an agreed upon set of principles for the planning and programming of government budgets and funding to promote financial stability.

FISCAL POLICY

A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

FORECAST

A prediction of a future outcome based on known and unknown factors.

FY (FISCAL YEAR)

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.

FUND

A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Commonly used fund types in public accounting are the general fund, special revenue funds, debt service funds, capital project funds, trust and agency funds, enterprise funds, and internal service funds.

FUND BALANCE

Fund balance is the excess of assets over liabilities and reserves remaining at year end.

FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current years adopted budgets.

FULL-TIME EQUIVALENT (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.

GAAP (GENERALLY ACCEPTED ACCOUNTING PRINCIPLES)

A framework of accounting standards, rules, and procedures publicized by the Governmental Accounting Standards Board defining acceptable accounting practices. GASB is the official standard setting agency for state and local governments.

GENERAL FUND

The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.

GENERAL OBLIGATION BONDS (GO BONDS)

Bonds that finance a variety of public projects and repayment is usually made from secondary property tax revenues.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) BUDGET PRESENTATION AWARD

The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest: *policy orientation, financial planning, operational focus and effective communications.*

GRANT

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

HURF (HIGHWAY USER REVENUE FUND)

This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.



INTER-FUND TRANSFERS

Authorized exchanges of cash or other resources between funds.

IN LIEU PROPERTY TAXES

An amount charged to enterprise funds that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies.

INTERNAL SERVICE FUND

A fund used to finance and account for the operations of agencies that provide services to other agencies, institutions, or other governmental units on a cost-reimbursed basis.

LONG TERM DEBT

Debt with a maturity of more than one year after date of issuance.

MODIFIED ACRUAL METHOD OF ACCOUNTING

A method of accounting that combines accrual-basis accounting with cash-basis accounting. Revenues are recognized in the period when they become available and measurable. They are considered to be available when collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized in the period in which the associated liability is incurred, as under accrual accounting. However, debt services expenditures, and those related to compensated absences, claims, and judgments, are recorded only when payment is due.

OPERATING BUDGET

The budget for the day-to-day costs of delivering city services.

OPERATING BUDGET

Funds received as income to pay for ongoing operations.

ORDINANCE

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS

Capital projects whose funding source is derived from city operating revenue sources rather than restricted sources such as bonds or capital grants.

PERFORMANCE MEASURE TARGET

A planned or budgeted measure. It may be a monthly or annual average, an annual amount or benchmark.

PERFORMANCE MEASURE TREND

A projection of what the fiscal year end/outcome will be for the measure based on recent actual results and historical trends.



### PERFORMANCE (MEASURES) INDICATORS

Performance Indicators are quantifiable measurements, agreed to beforehand, that reflect the critical success factors of an organization. Whatever performance Indicators are selected, they must reflect the organization's goals, they must be key to its success and they must be quantifiable (measurable). Performance Indicators usually are long-term considerations. The definition of what they are and how they are measured do not change often. The goals for a particular performance indicator may change as the organization's goals change, or as it gets closer to achieving a goal.

### PRIMARY PROPERTY TAX

Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.

### PROPERTY TAX

Property tax is based according to value of property and is used as the source of moneys to pay general obligation debt (secondary property tax) and to support the general fund (primary property tax).

### PROPERTY TAX LEVY

The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

### PROPERTY TAX RATE

The amount of tax levied for each \$100 of assessed valuation on a property.

### PROPRIETARY FUNDS

Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds. See these two definitions under revenue funds.

### PUBLIC IMPROVEMENT CORPORATION (PIC BONDS)

A non-profit corporation created as a financing mechanism for the purpose of financing CIP projects. PIC bonds are secured by excise tax or other undesignated General Fund revenues and can be without limitation as to interest rate or amount.

### RESOURCES

Total amounts available for appropriation including fund balances, estimated revenues and fund transfers.

### RESERVE

Reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

### REVENUE

Income collected by municipalities for public use.

SALES TAX

Tax based on a percentage of the selling price of goods and services. State and local governments assess sales tax and decide what percentage to charge. The retail buyer pays the sales tax to the retailer, who passes it on to the sales tax collection agency of the government.

SECONDARY PROPERTY TAX

Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the City's general obligation bonds.

SELF-INSURED

Employer who collects premiums from employees and assumes the responsibility and financial risk of paying the employees' and covered dependents medical claims.

SHORT-TERM DEBT

Any debt that is due within one year.

SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND

A separate fund that accounts for receipts from revenue sources that have been allocated for specific activities and related expenditures.

STAKEHOLDER

Refers to anyone that can affect or be affected by the organization's actions, objectives and policies.

STATE-SHARED REVENUES

Revenues including state income tax, sales tax, and motor vehicle registration fees. In accordance with longstanding agreements, these revenues are collected by the State of Arizona and distributed to cities and towns on a population-based formula. The State also allocates a portion of gas tax revenues and lottery proceeds to cities which is used to fund city road & transportation projects.

SUPPLEMENTAL REQUEST

A request for additional funding for personnel, equipment and related services to enhance the service level of a program.

TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.

TRANSACTION PRIVILEGE TAX

Commonly referred to as a sales tax, however TPT is a tax on the privilege of doing business in Arizona and is not true sales tax.

TRANSFERS

The authorized exchanges of cash or other resources between funds, divisions, and/or capital projects.

TRUST FUND

A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.

USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

## ACRONYMS

ADEQ	Arizona Department of Environmental Quality
AJACS	Arizona Judicial Automated Case System
ALF	Arizona Lottery Fund
AMR	American Medical Response
APA	Arizona American Planning Association
A.R.S	Arizona Revised Statute
AZTEC	Arizona Training & Evaluation Center
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CAP	Central Arizona Project
CAR	Council Action Request
CAWRT	Central Area Wildfire Response Team
CERT	Community Emergency Response Team
CFD	Community Facilities District
CIP	Capital Improvement Program
CMS	Court Case Management System
COJET	Committee on Judicial Education Training
CMMS	Computerized Maintenance Management System
CON	Certificate of Necessity
COOP	Continuity of Operations
CSU	Community Services Unit
DIF	Development Impact Fees
DUI	Driving Under the Influence
EMR	Estrella Mountain Ranch
EMS	Emergency Medical System
EPA	Environmental Protection Agency
FSIP	Financial System Implementation Project
FTE	Full Time Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geospatial Information System
G.O. Bond	General Obligation Bond
GPM	Gallons per Minute
GRIC	Gila River Indian Community
GWRF	Goodyear Wastewater Reclamation
GWTF	Goodyear Water Treatment Facility (Surface Water Project)
HURF	Highway User Revenue Fund
I-10	Interstate 10
ID	Improvement District
IGA	Intergovernmental Agreement
IIP	Infrastructure Improvement Plan
IWMP	Integrated Water Master Plan
JCEF	Judicial Collection Enhancement Fund

LEAD	<i>Leadership Enrichment and Development</i>
LS	<i>Lift Station</i>
LTAF	<i>Local Transportation Assistance Funds</i>
MAG	<i>Maricopa Association of Governments</i>
MG	<i>Million Gallons</i>
MGD	<i>Million Gallons per Day</i>
MLB	<i>Major League Baseball</i>
MOU	<i>Memorandum of Understanding</i>
O & M	<i>Operations and Maintenance</i>
PIC	<i>Public Improvement Corporation</i>
RID	<i>Roosevelt Irrigation District</i>
RFQ	<i>Request for Qualifications</i>
RMS	<i>Records Management System</i>
RO	<i>Reverse Osmosis</i>
RV	<i>Rainbow Valley</i>
ROW	<i>Right of Way</i>
RWC	<i>Regional Wireless Cooperation</i>
SCADA	<i>Supervisory Control and Data Acquisition</i>
SRO	<i>School Resource Officer</i>
SRP	<i>Salt River Project</i>
TOM	<i>Topics on the Move</i>
UPS	<i>Universal Power Supply</i>
UASI	<i>Urban Areas Security Initiative</i>
VL	<i>Vehicle License Tax</i>
W&S	<i>Water &amp; Sewer</i>
WIFA	<i>Water Infrastructure Finance Authority</i>
WRF	<i>Water Reclamation Facility</i>
WS	<i>Water Services</i>
WTF	<i>Water Treatment Facility</i>
WW	<i>Wastewater</i>

ANNUAL BUDGET / FISCAL YEAR 2018-2019

**City of Goodyear, Arizona**

Finance Department  
190 North Litchfield Road  
Goodyear, Arizona 85338  
623-932-3015

