

# Annual Budget



FISCAL YEAR 2019-2020

**City of Goodyear, Arizona**  
Finance Department



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# ANNUAL BUDGET BOOK

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City of Goodyear  
FY2020 Annual Budget  
Submitted to the City Council  
June 10, 2019



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*READER'S GUIDE*

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This reader's guide describes the structure of the FY2020 Adopted Budget and outlines its contents. It is designed to help citizens, media, and city officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

### **Introduction**

This section provides a brief introduction to the City of Goodyear's Mayor and Council, city management organizational chart, history of Goodyear, and residential communities located throughout Goodyear, and Goodyear's statistics at a glance. Also included in this section is the City Manager's Budget Message, highlighting budget development priorities and any significant changes from the prior year adopted budget. The city's Performance Management Program and Strategic Plan, which is used to drive the city's policy and program direction is also outlined in this section.

### **Financial Plan**

This section provides a financial overview summarizing key financial policies that govern the city's approach to debt management, revenue and expenditure classifications and practices, maintenance of fund balances, asset management, long-term financial planning, and other financial responsibilities.

### **Budget Summary**

In this section an overview of the budget process is outlined. This includes a calendar noting significant milestones within the budget process. A brief summary explaining the development of the base budget, budget reviews, adoption, budget amendments, and budget basics are also provided. This section also includes a brief overview and summary of major city funds.

### **Department Budget Summary**

This summary section describes the department mission statements and services provided by each division within each city department. The FY2020 budget is provided, and discussion includes changes to operating budgets, authorized personnel, and department performance measures.

### **Debt Service Summary**

This summary section provides an overview of the City's debt management including bonds by projects, outstanding debt service requirements, debt service by fund and type as well as bond ratings and a five-year debt payment schedule. The debt service summary also includes a detailed description of each debt service type and any legal or policy limitations.

**Capital Improvement Program (CIP)**

This section provides information about the city's five-year Capital Improvement Plan, which is developed and updated annually, including funding sources. The following detailed information is provided within this section the city's CIP five year plan, sources of funding, expenditures, operating impacts, and project summary.

**Budget Schedules**

These schedules summarize transfers, revenues, expenditures, debt service, authorized positions, property taxes, debt capacity and CIP projects along with detailed State required schedules.

**Appendix**

The final section of this book is a reference section that contains the City Council Resolution adopting the FY2019-2020 annual budget, property tax levy ordinance, a list of acronyms and glossary of terms used throughout the city's budget.

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GFOA PRESENTATION AWARD

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Goodyear  
Arizona**

For the Fiscal Year Beginning

**July 1, 2018**

*Christopher P. Morrill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Goodyear for its fiscal year beginning on July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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# INTRODUCTION

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## GOODYEAR CITY COUNCIL



*Front Row (Left to Right) Councilmember Wally Campbell, Mayor Georgia Lord, Councilmember Laura Kaino  
Back Row (Left to Right) Councilmember Joe Pizzillo, Vice Mayor Bill Stipp, Councilmember Sheri Lauritano,  
Councilmember Brannon Hampton*

Goodyear has a Council-Manager form of government. Our charter provides for six councilmembers and a mayor – all elected at large on a non-partisan ballot. The Mayor and Council serve four-year terms. The Mayor has a two-term limit and Council a three-term limit. Councilmembers serve staggered terms to ensure continuity.

### CITY COUNCIL

Georgia Lord, Mayor  
Term 2017 - 2022

Bill Stipp, Vice Mayor  
Term 2019 - 2024

Joe Pizzillo, Councilmember  
Term 2017 - 2022

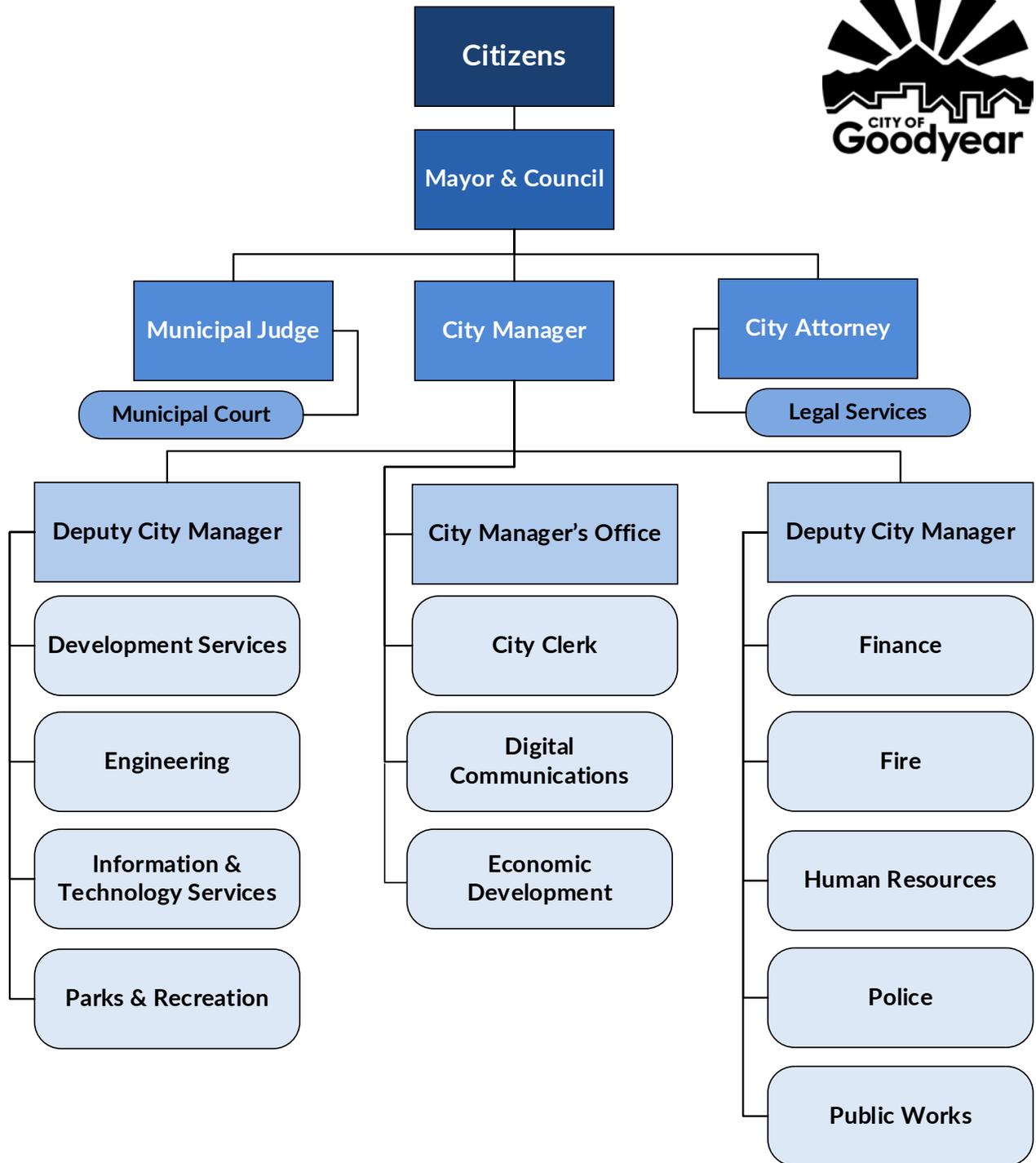
Sheri Lauritano, Councilmember  
Term 2019 - 2024

Wally Campbell, Councilmember  
Term 2017 - 2022

Brannon Hampton, Councilmember  
2017 - 2022

Laura Kaino, Councilmember  
Term 2019 - 2024

FY2020 ORGANIZATIONAL CHART



## CITY OVERVIEW

### HISTORY OF GOODYEAR



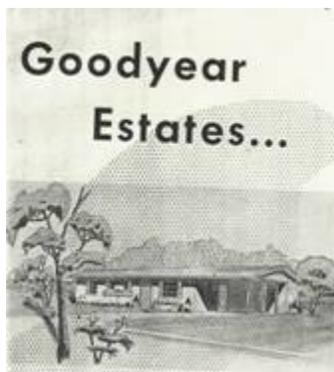
These views of Western Avenue at Litchfield Road in the 1950s show:

- Bowman's Drug
- Abraham's Market
- Goodyear Post Office (with flagpole)
- Airline Restaurant
- Goodale Hardware (Sign: Dutch Boy Paints)
- First National Bank

Top: view to southwest  
Bottom: view to east



The Goodyear of today exists because of the cotton of yesteryear. It was part of the 16,000 acres purchased in 1917 for the Goodyear Tire and Rubber Company by junior executive Paul Litchfield. Cotton used to make rubber tires for airplanes in World War I was in short supply because foreign sources were in war torn countries or disease ridden. When Goodyear found that Arizona's climate and soil was similar to foreign sources, the company sent Litchfield to purchase land.



The small community that formed as a result of the Goodyear Farms cotton industry first became known as "Egypt" for the Egyptian cotton grown there and then, finally, was called Goodyear. The Goodyear Tire and Rubber Company was named in honor of Charles Goodyear, the man who discovered the process to vulcanize rubber in the mid-1800s. The process, which Goodyear discovered by accident,

produced a very durable rubber and later allowed the founders of the popular company to form a foundation of success. The community thrived as long as the cotton industry was strong.



The town of Goodyear was incorporated in November 1946. At that time, the town had 151 homes, 250 apartments, a grocery store, drug store, barber shop, beauty shop and service station.



World War II brought a recovery in the early 1940s when the Litchfield Naval Air Facility employed as many as 7,500 people at one time. During World War II, Goodyear Aircraft Corporation manufactured more than three million pounds of aircraft frames. After the war, the Naval Air Facility served as a storage base for thousands of World War II aircraft that were moth balled and salvaged.

Goodyear Aircraft Corporation was where some of the famous dirigibles or "blimps" were manufactured that hovered over the Rose and Orange bowl football games and the Indianapolis 500. Goodyear played a key role in a Thanksgiving Day tradition in the 1950s. A group of women who worked at Goodyear Aircraft in Arizona manufactured the huge balloons of cartoon characters that hovered above floats at the Macy's Department Store Parade in New York. They were known as "The Balloon Ladies."

In 1963, a long history of aerospace and defense programs began when the Goodyear Aerospace Corporation replaced Goodyear Aircraft Corporation. That plant was later sold to Loral Defense Systems and eventually evolved by merger and acquisition into the current Lockheed Martin Corporation.



The Litchfield Naval Air Facility was the training base for the Navy Blue Angels aerial demonstration team until 1968. That year, the Navy sold the airfield to the city of Phoenix who named it the Phoenix-Litchfield Airport. In 1986, it was renamed the Phoenix-Goodyear Airport.

In the 1980s, the 10,000 acres that remained of the original Goodyear Farms was sold to SunCor who developed much of the land into the Palm Valley master-planned, mixed-use community located north of I-10.



The Three Rivers Historical Society works to preserve the heritage of the cities which grew at the confluence of the Salt, Gila and Agua Fria rivers - Goodyear, Avondale, Litchfield Park and Tolleson.

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## HOUSING

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Founded more than 70 years ago, Goodyear is just beginning to flourish and we expect to see a lot of growth in the near future. The projected build-out for the Goodyear Municipal Planning Area is estimated at 760,000 residents with 288,000 dwelling units and 328,000 jobs. Currently, there are more than 30,000 dwelling units and the city is approximately 11% of its build out potential.

Goodyear offers excellent residential options from affordable starter homes to a variety of upscale executive housing including mountainside custom builds or equestrian estates. The city is a valley leader in master-planned communities, offering exquisite amenities such as a country club lifestyle, active community centers, golf courses, walking/jogging paths, lakes and mountain trails. In 2018, the city saw a surge of multi-family and luxury rental developments, providing more options for those looking for maintenance-free lifestyles and rounding out Goodyear's housing market.



**Estrella** is a mixed-use, master-planned community of smaller villages and neighborhoods connected by wild desert trails and lakes for both sporting and relaxing. This 20,000-acre community offers the perfect balance of solitude and activity, bordering the Estrella Mountain Regional Park.

This oasis in Goodyear offers amazing mountain views and 72 acres of lakes. Enjoy three action-packed residents clubs, golf, hiking, annual events, community parks, sail boating, kayaking, fishing, or just watching the sunset glimmering across the water. Select from three communities including Mountain Ranch, Montecito, and CantaMia. Construction is also underway on the newest village of Lucero, encompassing 617 acres of new homes and amenities.



**Palm Valley** is located along Litchfield Road north of I-10, is a thoughtfully planned 9,000 acre community of housing, outdoor recreation, shopping, dining and family activities. Within the development, four retail centers offer restaurants

and popular stores. Sports enthusiasts will appreciate Palm Valley's championship golf course, mid-length course, walking trails, and volleyball and basketball courts.



**Canyon Trails** has brought back good old-fashioned neighborliness with tree-lined streets, and front porches on many homes. A vast system of walking and biking trails connects the five distinctive neighborhoods and several mini-parks with the trails converging at a centrally located park.

**PebbleCreek** is a Robson Communities Inc. 55+ Luxury Retirement Community for active adults, all in a stunning setting with palms lining the golf course reflecting a country club lifestyle. From the very first day you step into this upscale setting of beauty and quality, you will notice the abundance of amenities and activities rivaling world-class resorts. In addition to a superb range of housing, PebbleCreek offers two championship golf courses, a luxurious clubhouse, grand ballroom and auditorium, art center, restaurants, dog park and a sport and aquatics complex; including multiple pools, pickleball and tennis courts, aerobics room and fitness studios. You will also find more than 100 clubs, classes and activities to make life even better including creative and performing arts, games, wellness and fitness clubs, classic cars clubs, and more!



**CantaMia** at Estrella is for the active adult who isn't planning to slow down anytime soon. Comprised of 540 total acres, CantaMia has a gated entry, as well as a dozen home designs to choose from. This spectacular enclave is woven together by means of lakes, waterways, and walking paths. Parks and common areas. The 29,000-sq.ft. Village Center is the heart of the community with a calendar chock-full of events for you to experience.

Numerous other amenities include a State-of-the Art Fitness Center, Beach Entry – Resort-style Outdoor Pool, Locker Rooms, Tennis & Pickleball Courts, Billiards, Conversation Fire Pits, Indoor Lap Pool, Arts & Crafts Studio, Library, Café, Lounge and More!



**Vanderbilt Farms** is a community of one-acre home sites for custom homes, the perfect setting for a balance of suburban and country living. From elaborate master-planned communities to intimate gated subdivisions, Goodyear provides numerous options for executive housing.

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### AWARD WINNING COMMUNITY

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Goodyear is an outstanding community for families to grow, businesses to thrive and dreams to turn to reality. The city was recently ranked by the U.S. Census Bureau as being among the fastest growing cities in the country. We enjoy more than 300 days of sunshine a year, affordable housing, a low cost of doing business, and excellent access to transportation.

The 2018 Citizen Satisfaction Survey reveals that 96 percent of residents feel safe in their neighborhood and 95 percent said Goodyear is an excellent or good place to live. According to a ten-year study conducted by Your Local Security, Goodyear ranks sixth in the nation in overall safety.

A NerdWallet study ranked Goodyear (#3) as one of the best cities in the nation for veterans. The study based its selection criteria on the level of economic opportunity for veterans; and Movoto ranked Goodyear in its top 10 for "Best Places Near Phoenix for Young Professionals" and "Best Phoenix Suburbs for Young Couples."

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### GOODYEAR'S GOT TALENT

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Goodyear has the most educated workforce in West Metro Phoenix and is in the top tier for the Metro region for a city of its size. With the city's population expected to double in the next 20 years expect Goodyear to continue attracting the high-caliber workforce that it is known for.

#### **Abundant Land for Development**

Goodyear has over 4,000 acres of land for development within 5 minutes of the I-10 freeway for industrial or office use, including shovel ready sites in master-planned business parks.

#### **Access to Markets**

Goodyear is strategically located near airports, freeways and rail, giving your company access to national and international markets.

#### **Business Incentives & Benefits**

Goodyear offers attractive business incentives to reduce costs, including major property tax savings with qualifying programs such as Foreign Trade, Military Reuse and Redevelopment, and Opportunity Zones.

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**TOP 15 EMPLOYERS**


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Name	Number of Employees	Type of Business
Amazon	1,175	Internet Fulfillment and Business Services
Abrazo West Campus	1,125	Health Services
Macy's - Bloomingdale's	936	Internet Fulfillment
Cancer Treatment Centers of America	768	Health Services
Chewy.com	700	Internet Fulfillment
Sub-Zero	567	Advanced Manufacturing
REI	312	Logistics
McLane Sunwest	306	Logistics
Huhtamaki	280	Logistics
AerSale, Inc	273	Aviation
Walmart	260	Retail
CornellCookson	265	Advanced Manufacturing
Fry's Marketplace	243	Retail
Dick's Sporting Goods	218	Logistics
Snyder's of Hanover	218	Food Manufacturing

Source: Economic Development Department - as of March 2019

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### QUALITY OF LIFE

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- 150+ restaurants, great shopping and entertainment options
- 20,000+ acres of recreational parks
- 47 miles of hiking & biking trails
- 100+ miles of paved bike routes
- Year-round events at Goodyear Ballpark
- Spring Training home of the Cincinnati Reds and Cleveland Indians
- Over 4,000 acres of developable land
- Safe neighborhoods with low crime rates
- Variety of housing in master planned communities

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### CITY GOVERNMENT

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Goodyear has a Council-Manager form of government. The city's charter government provides for six councilmembers and a mayor, elected at large on a non-partisan ballot. Councilmembers serve four-year staggered terms and the mayor, a four-year term. The Vice Mayor is elected annually by the rest of the City Council. As the local legislative body, the Council adopts ordinances and policies which direct the city government. The City Council also appoints members to all boards and commissions.

While city management participates in the development of policies, the City Council is the final decision-making authority. As elected officials, their responsibility is to represent the residents. Therefore, citizen participation at all levels is invited and encouraged by the City Council. The Council frequently relies on ad hoc citizen committees or standing boards and commissions to recommend actions on major issues. While the City Council has the responsibility to make the final decision, what the citizen committees recommend is highly valued by this municipal legislative body.

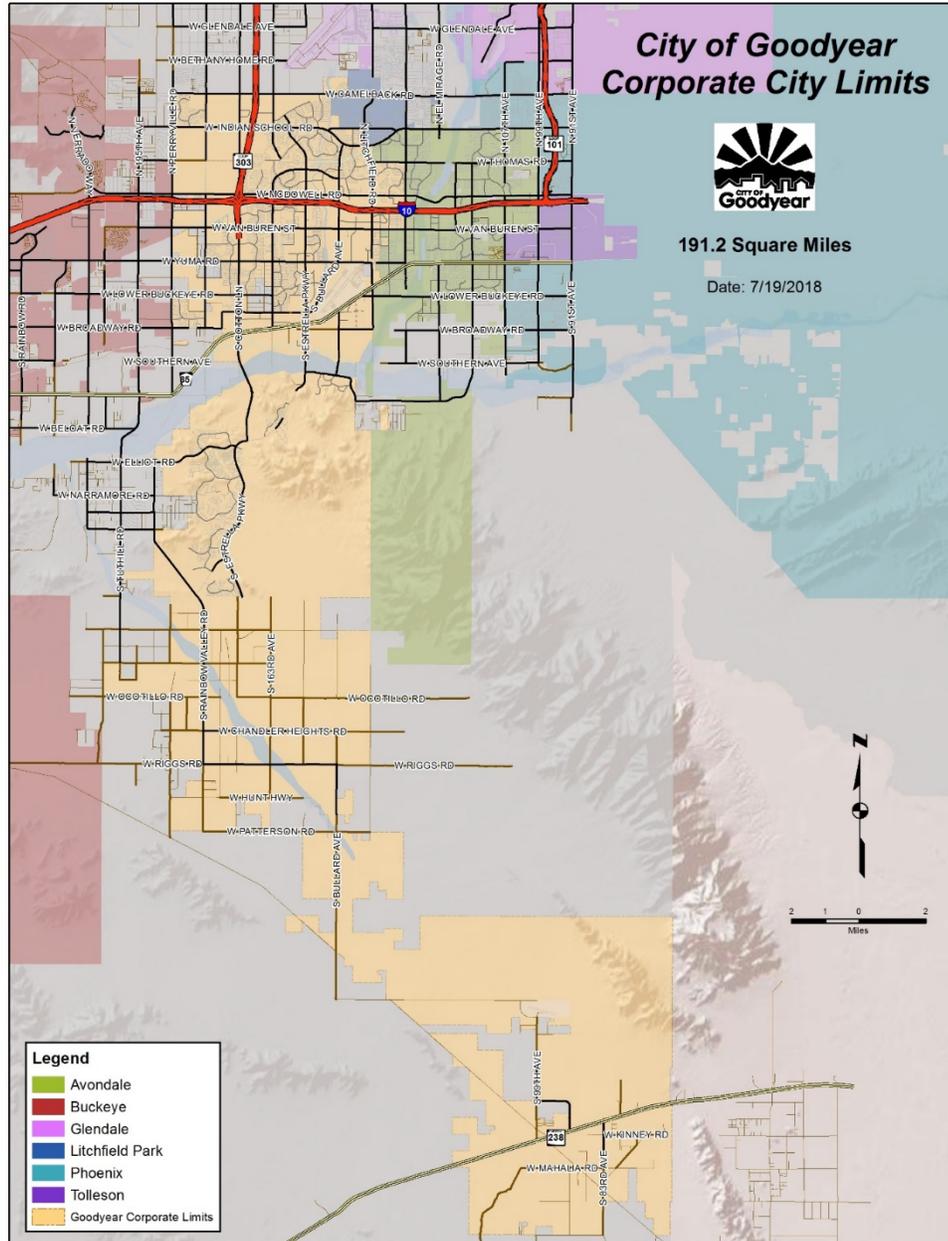
The City Manager, who is appointed by the City Council, is responsible for the overall operation and supervision of the government functions within the policy directives of the City Council. As the administrative head of the city government, she is responsible for the appointment and dismissal of all employees, except for the Magistrate and City Attorney who are appointed by City Council.

Goodyear's excellent Police and Fire departments make the city one of the safest in Arizona. The Fire Department provides services directed at the prevention and control of fires, accidents, and other medical emergencies, in order to preserve lives and protect the property of the community. The Fire Department currently has five fire stations located throughout the city.

The Police Department provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, the Teen Police Academy, ride-along programs and school resource officers.

Utilities provided by the city include Water and Wastewater. Municipal services include Fleet Management, Solid Waste and Facilities Management.

GOODYEAR, AZ MAP



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**GOODYEAR AT A GLANCE**

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Goodyear City Hall  
190 N Litchfield Rd., Goodyear, AZ 85338  
Phone: 623-932-3910  
goodyearaz.gov | developgoodyearaz.com

Current Population.....	84,659	Households with Children.....	43.9%
Number of Households.....	32,240	Average Household Size.....	2.98
Workforce Population* .....	1.56 M	City Positions .....	680
Median Age (Years).....	37.1	Median Household Income.....	\$77,930

\*Workforce Population within a 30 minute drive time  
Source: Economic Development Department - as of March 2019



**FIRE DEPARTMENT**



Goodyear Fire Department  
Administration Headquarters  
14455 W Van Buren St., E102, Goodyear, AZ 85338  
Phone: 623-932-2300  
[goodyearaz.gov/fire](http://goodyearaz.gov/fire)

Number of Stations..... 5	FY2019 Fire Calls..... 204
Number of Positions ..... 126	FY2019 Miscellaneous Calls..... 2,011
Average Response Time..... 5:12 min	FY2019 EMS Incidents ..... 7,572



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**PARKS & RECREATION**

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**Goodyear Recreation Office**

3075 N Litchfield Rd  
Goodyear, AZ 85395  
Phone: 623-882-7525  
[goodyearaz.gov/government/parks-recreation](http://goodyearaz.gov/government/parks-recreation)

**Goodyear Ballpark**

1933 S Ballpark Way  
Goodyear, AZ 85338  
Phone: 623-882-3120  
[goodyearbp.com](http://goodyearbp.com)

**Community Parks**

Goodyear Community Park  
Foothills Community Park

**Neighborhood Parks**

Canada Village Park  
Estrella Vista Park North  
Estrella Vista Park South  
Loma Linda Park  
Palmateer Park  
Palm Valley Park  
Parque De Paz  
Wildflower Park North  
Wildflower Park South  
Rio Paseo Park  
Falcon Park  
Portales Park

**Trails**

Bullard Wash Park Phase 1  
Bullard Wash Park Phase 2

**Specialty Parks**

BMX Park  
Roscoe Dog Park



Splash Pad at Goodyear Community Park

**Park Amenities**

Playground – 18

Picnic Areas – 40

Ball Fields – 8

Tennis Courts – 6

Dog Parks – 2

BMX Track – 1

Pump Track – 1

Swimming Pool – 1

Splash Pad – 1

Skate Park – 1



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**BALLPARK**

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**Goodyear Ballpark**

10,311 Seat Ballpark

Cleveland Indians & Cincinnati Reds Development Complexes

13 Major League Baseball Quality Fields

105 Acres Maintained



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*POLICE*

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Goodyear Police Department  
Administration Headquarters  
14455 W Van Buren St., E101  
Goodyear, AZ 85338  
Non-emergency: 623-932-1220  
[goodyearaz.gov/police](http://goodyearaz.gov/police)

FY2019 Calls for Services.....49,057

Average Seconds to Answer 911 Line:.....05

FY2019 Average Calls Per Month .....9,591

Average Priority 1 Response Time....4:40 min



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*STREETS*

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Arterial.....111.1 miles

Residential ..... 226.7 miles

Collector..... 60.6 miles

Unpaved..... 11.1 miles



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*UTILITY SERVICE PROVIDERS*

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Electricity .....	Arizona Public Service (APS)
Garbage Collection .....	City of Goodyear
Natural Gas.....	Southwest Gas
Sewer/Wastewater.....	City of Goodyear
Telephone/Cable/Internet .....	CenturyLink, Cox Communication
Water (North of I-10) .....	City of Goodyear, EPCOR, Liberty
Water (South of I-10) .....	City of Goodyear
Water (White Tanks/Canada Village) .....	Arizona Water Company



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**EDUCATION**


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Source: Maricopa Association of Governments

<u>College Educated-Graduate Degree</u>	11.9%	<u>College Educated-Some College</u>	29.9%
<u>College Educated-Bachelor Degree</u>	17.7%	<u>High School Graduate or Higher</u>	91.7%
<u>College Educated-Associates Degree</u>	9.7%		

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**SCHOOL DISTRICT SERVING GOODYEAR**


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Source: Arizona Department of Education 2017-2018 Enrollment

<u>District</u>	<u>School Type</u>	<u># of Schools</u>	<u># of Students</u>
Avondale	Elementary K-8	9	5,480
Liberty	Elementary K-8	6	3,391
Litchfield	Elementary K-8	15	10,607
Mobile	Elementary K-8	1	19
Agua Fria	High 9-12	5	7,766
Buckeye Union	High 9-12	3	4,014
Charter Schools	All Levels	8	3,913

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**ELECTIONS**


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<u>Date</u>	<u>Type of Election</u>	<u>Registered Voters</u>	<u>Votes Cast</u>	<u>Registered</u>
May 16, 2017	General Election	42,379	10,226	24%
March 14, 2017	Primary Election	43,244	12,562	29%
March 12, 2019	Primary Election	46,328	10,205	22%

## City Manager's Budget Message

May 20, 2019

Honorable Mayor and City Council,

I am pleased to present you with the budget for fiscal year 2019-20 (FY2020). The \$514 million budget provides for ongoing operations, new and existing capital projects, and carryovers of contracts and projects budgeted in but not fully paid for or completed in the prior fiscal year.

The budget focuses on continuing the Council's commitment to providing high quality services to our residents while maintaining a long-term financial sustainability. This budget enables the city to provide exceptional services and maintain the quality standards our residents have come to expect. Major capital priorities include the recreational complex, civic square, public safety services and utility services.

### **GENERAL FUND OVERVIEW**

The \$150.6 million General Fund budget is balanced, provides for pay increases for all eligible employees, provides for existing and expanded services, and follows Council adopted policies (as amended) addressing areas such as matching ongoing costs with ongoing revenues, a strong contingency, and a fully deliverable capital plan.

The FY2020 budget assumes moderate growth in the economy, rising population, and a steady increase in sales taxes. In addition, building permit activity is ahead of last year as seen through increased development and construction activity. The budget is prepared with a conservative approach in revenue projections. This fiscal conservatism in growth projections and spending have served the city well.

### **EMPLOYEE RELATED**

The budget includes a 4% pay increase for all eligible non-sworn employees and the second year of the two-year agreements with represented sworn fire and police, position additions and one-time amounts to allow the city to continue to provide critical services, maintain existing assets, and address ongoing high levels of growth. This budget adds 35.8 full-time equivalent positions, of which 28.8 full-time equivalent positions are in the General Fund. With these additions, the total position count will increase to 679.8 full-time equivalents.

## **CAPITAL PROJECTS**

The city continues to place a high priority on infrastructure investment to attract new growth. After a brief pause, we revamped the capital project processes to develop capital project cost estimates and timelines, established staff and administrative capacities and assessed project demands on all resources.

I am pleased to include a five-year \$555 million FY2020-2024 Capital Improvement Plan (CIP), which includes \$162 million of FY2019 carryovers for incomplete or multi-year projects. The first year of the plan, which is included in this budget, totals \$295 million including that \$162 million carryover. The recreation campus, two fire stations, and the surface water projects are the key first year projects. We have also identified a funding strategy for the new Civic Square project.

## **FINANCIAL POLICIES**

The city has a long-standing history of maintaining conservative financial practices. This budget is consistent with the Financial Policies the City Council adopted in March 2019. Key elements of those policies include:

- Using one-time resources for one-time expenses, such as equipment or capital projects
- Maintaining investment grade bond ratings
- Adopting contingency amounts of 15% of ongoing revenue for the General Fund and each enterprise fund
- Presentation of a five-year forecast for the General Fund

## **ECONOMIC CLIMATE**

The city's population continues to grow consistent with high levels of building permit activity for new housing. Many new businesses are also locating here and are contributing immediately to both one-time and ongoing revenue through permit fees, construction sales taxes, and use tax on equipment. These new and expanding businesses will also generate future sales, property, and state-shared tax revenues for the city.

That longer term impact of growth on city revenues is also beginning to materialize. For FY2020, assessed valuation added to the property tax rolls for newly constructed properties jumped from a four-year average of \$21.9 million annually to \$48.3 million. Existing property valuations also

grew 6.5%, well above the 5% restriction on market-based increases to existing properties and the 4.3% and 4.4% growth experienced in the last two years. This increase is reflective of not only strong real property appreciation, but also expansions and other modifications to those already existing properties that allow for reassessment above the five percent (5%) limit. These property values serve as the base for both Primary and Secondary property taxes. Primary property tax revenue supports the day-to-day General Fund operating budget. This levy is constrained to two percent (2%) growth over the prior year plus a levy on new properties. Secondary property taxes support voter-approved bonded debt service. The valuations on which secondary property taxes are levied has changed from the former market-based valuation to the same limited growth base as the primary taxes. FY2020 marks the first year that the market-based property valuation exceeds the FY2010 peak.

Arizona, and the Phoenix metropolitan area, are outperforming the national average on job growth. According to fourth quarter 2018 reports, the metropolitan area jobs grew at 3.8%, which was more than twice the national experience of 1.7% and above the state's 3.4%. For the first eight months of FY2019, local sales taxes, excluding construction related and one-time use tax activity, are exceeding prior year collections by more than 7%. With construction exceeding prior years by 15% and use tax by 250%. Local economic forecasts for the metropolitan area predict annual personal income growth of 6% and higher through 2021. Retail sales are also projected to grow by 5% or more per year for the next two years. Goodyear local sales taxes have consistently performed above these economic measures that are indicative of local taxable spending.

Our economic climate and revenue growth have been positive and is enabling the city to accomplish many strategic and community priorities. However, our council adopted financial policies are built upon fiscal conservatism and recognize the one-time nature of some of this activity and that a slow-down is inevitable. Building permit activity would be a leading indicator for future slowdowns. Metropolitan area growth rates are projected to taper to near flat year-over-year growth rates in the next two to three years, but no decline is forecasted.

On April 1, 2019, increases in development impact fees for growth related infrastructure for fire, parks, police, streets, water and wastewater were implemented. The infrastructure plan, costs, and resulting fees were all developed over a two-year process with stakeholder involvement and

communication. This fee increase is causing artificial fluctuation in building permitting activity with many projects pulling permits in late March to avoid the fee increase. This uptick of activity will disrupt the normal permit cycle for several months.

## **BUDGET DEVELOPMENT**

On the resource side, other than the statutorily required five-year cycle for reevaluating development impact fees and the five-year adopted water and wastewater rate increases programmed for January 2020, no fee or tax rate increases are introduced or needed to support this budget. The budget includes 4.5% growth on non-construction sales taxes and sets construction sales taxes equal to the FY2019 estimate. Revenue collections through the first eight months of FY2019 suggest that both the non-construction and construction sales tax estimates will surpass our intentionally conservative estimates. Financial policies establish that the combined property tax rate not to exceed \$1.74 per each one-hundred dollars of assessed valuation, and this tentative budget will remain under that amount at \$1.7332 which is down slightly from \$1.7350 in FY2019. It is important to note that even if the combined property tax rate remained the same, property valuation increases will cause individual property owners to pay more in property taxes. This, along with new construction, results in a higher levy and collections by the city.

Identifying any unplanned savings from FY2018 and the creation of a five-year forecast are the first steps in the budget process. By policy, these unplanned savings are considered one-time in nature and have been treated as one-time in the FY2020 budget. For this budget, a portion of ongoing revenues are supporting one-time expenses which indicates additional capacity to take on additional ongoing costs in the future.

In addition to developing a budget that does not use all ongoing resources for ongoing costs, a set-aside concept is used in the General Fund to financially prepare for anticipated future operating costs. Many capital projects that are needed in a growing community are funded from one-time revenues generated in these growth periods, and will present new ongoing operating costs to the city when the projects are completed and placed into operations. The set-aside concept “sets aside” an increasing portion of ongoing revenue based upon the future anticipated operating costs

of these projects. These revenues are used for one-time purposes in the budget until such time that the capital project comes online. This provides for a gradual stepping into paying for those new operating costs. A shift of \$3.6 million of ongoing resources to one-time purposes is included in this for the future operating cost set-aside.

## **BUDGET PRIORITIES**

The Council adopted strategic plan, the bi-annual community survey and the council retreat held in October 2018 serve as key guides in developing the budget. From these inputs the following priority areas for the FY2020 budget arose: Support Growth, Modernize and Maintain, Public Safety and Community Services, Workforce, and Meet Obligations.

**Support Growth:** Growth impacts not only the direct building related services and infrastructure, but also the city's overall administrative capacity. This budget includes five (5) new positions and one-time temporary support funding to provide direct services for the building inspection, permitting, review, and planning areas. One of these new positions will be assigned to inspections related to city capital projects. These areas have been using temporary staffing for several years. With the growth in capital projects and no drop off projected in building activity in multi-year forecasts there is a need to begin to staff these on an ongoing basis while still providing significant amounts of one-time staffing and contractor resources for this area.

In addition, two (2) positions are added for Economic Development to support growing interest in Goodyear. The budget also includes a new attorney position to support this building and economic development related activity. Positions are also included for addressing growing workloads in benefits, budget, and communications.

In the five-year capital improvement program is the city's participation in a public private partnership to create a new Civic Square. The city will locate a new city hall as an anchor to the Civic Square and the private sector will construct Class A office space that is needed in the west valley to attract high quality jobs.

**Modernize and Maintain:** This budget continues the city's ongoing commitment to protecting and maintaining existing equipment and infrastructure. Asset management funds for vehicles, technology equipment, parks and right of way landscaping, the ballpark, and traffic signals are all

funded consistent with financial policies based on the underlying 10-year replacement plans. The budget includes four (4) new positions for parks, facilities, ballpark irrigation, and information technology security maintenance and coordination. There are also a number of one-time activities in the capital projects and operating budget such as computer system updates, continuing the next steps of the citywide financial systems replacements, specific equipment and building repairs, and a study of liability insurance options.

**Public Safety and Community Services:** A focus on safety as well as opportunities to enjoy recreation and parks continue to be high priorities in the community. Major capital projects as well as a number of positions dedicated to this priority are included in this proposal. Six (6) sworn police positions for neighborhood enforcement, homeless outreach, and for investigations are provided in this budget. Additionally, the budget adds three (3) non-sworn positions in the Police department for recruitment support, forensics, and records management, plus part-time (0.25 full-time equivalent) back-up for telecommunications. Community risk reduction and fire marshal positions are position additions for the Fire department.

The capital improvement project recommendations include the funding to construct a community park, aquatic center, and recreation center plus the needed street off-sites and irrigation relocations for the new recreation campus; a new and a replacement fire station; and to begin the design phase of a multi-year project to replace a public safety radio communication system tower. The supplemental recommendations also add a new system for recreation enrollment and scheduling that would rollout in time for the new recreation center. Consistent with this focus and the strategic plan, ongoing funding for more community events is also included in this budget.

**Workforce:** The City Council has always held that to best serve the community, the city needs to attract, train, and retain the best talent. The base budget includes the terms of the second year of a two-year Memorandum of Understanding (MOU) with represented fire and police that include 5% pay steps or lump sums plus market adjustments of 1.5% for fire and 2.5% for police officers. A 4% increase or lump sum is included for employees not covered by a MOU. Training, safety equipment, and recognition programs are also included in the supplemental recommendations.

**Meet Obligations:** In addition to basic city services of police, fire, streets, and parks and recreation; Goodyear is the provider of citywide residential solid waste services and of water and wastewater

services to a portion of the community generally south of the I-10 freeway. The budget recommendations add six (6) full-time positions to continue these growing enterprise or self-supported operations. Storm water management is a growing obligation for which a new position is added as well as a study to establish an appropriate fee structure for funding this activity, which is currently in the General Fund with no supporting user fee or charge.

The capital improvement program includes additional funding for the surface water project, Goodyear Water Reclamation Facility expansion, well projects, and completion of work to expand the capacity at water Site 12 in FY2020. Also reflected in the capital improvement program are the estimated reimbursements to developers from impact fees for contributed infrastructure and to pay growth project related debt service.

#### **FY2020 BUDGET OVERVIEW**

The FY2020 all fund budget totals \$514 million. This represents an increase of \$66.8 million from the prior year. Of this amount, \$135 million supports the ongoing day-to-day operations of the city and is up 5.1% from the FY2019 operating budget. The operating budget includes salaries and benefits, utilities, supplies, fuel, and routine maintenance and minor repairs. In addition, the budget reflects a new financial policy to adopt contingencies of 15% of operating revenues for the three enterprise funds consistent with the practice used for the General Fund, which contributes to almost a 29% increase in the Contingencies portion of the FY2020 budget when compared to FY2019. The capital projects and carryovers portion of the budget are one-time in nature and vary greatly from year to year. The FY2020 budget is increased \$52 million from FY2019 due primarily to the carryover of \$106 million for the multi-year surface water project.

The General Fund budget is \$150 million and includes \$90 million for the day-to-day operating budget. This is a 5.1% increase from the FY2019 operating budget that is attributable to \$6.5 million in supplemental budget additions and salary and benefit increases. The Contingency is set by financial policy at \$15.8 million equal to 15% of general fund ongoing revenue. The capital improvement program includes General Funds in FY2020 for the Civic Square project, the aquatic facility and off-site road and irrigation relocations at the recreation campus, security enhancements for the court, and a capital project reserve for projects in the five-year plan.

**CONCLUSION**

Goodyear's FY2020 budget is a product of collaboration between the City Council, city management, department directors, and staff to identify funding priorities. The preparation of the budget is one of the most important tasks performed each year and the review and adoption of the budget is also one of the most important policy decisions that you as elected officials make in the best interests of our community.

I would like to thank the Finance Budget team for their diligence in developing the budget and to the leadership team who manage the operations of the city on a daily basis. Finally, thank you to the Mayor and City Council for your guidance and leadership in establishing the vision for this great city.

Sincerely,

A handwritten signature in black ink that reads "Julie Arendall". The signature is written in a cursive, flowing style.

Julie Arendall, ICMA-CM  
City Manager

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## STRATEGIC PLAN

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This Strategic Plan is actively used by the city to drive policy implementation and program direction, including the development of the city's annual budget. Any requests for new funding are evaluated in the context of their relationship to the strategic focus areas. The plan is also discussed yearly with City Council to review progress and determine priorities for the annual plan update. As the plan is adopted, city departments use the document to update their own department operations plans. City Council receives a mid-year update on the action items in the plan. Below you will find the full Strategic Plan.

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## VISION, MISSION, VALUES, AND STRATEGIC PURPOSE

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### GOODYEAR VISION

The City of Goodyear will be...

- ...a great place to live, work and raise a family.
- ...a city with healthy lifestyles and commitment to the environment.
- ...a growing community that provides quality opportunities and lifestyles.

We will be known as:

- A destination place for regional shopping
- A destination for higher education designed for workforce needs
- A place for diverse job opportunities and an inventory of industries
- An incubator for entrepreneurs
- A hub of arts and culture in the West Valley

### GOODYEAR MISSION

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation. We are committed to the stewardship of resources and fulfillment of the public trust.

### GOODYEAR VALUES

The City of Goodyear and its employees serve residents according to five core values:

- Empathy
- Initiative
- Innovation
- Integrity
- Optimism
- Adaptability

## OUR PURPOSE

With unified leadership, a talented workforce, and an involved citizenry, Goodyear is on the leading edge of tremendous growth and quality development opportunities. By eliminating all barriers and staying flexible, we will take calculated risks to maximize the community's potential. We deliver services to meet the needs of our city so that Goodyear continues to be a thriving sustainable community for all.

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### STRATEGIC FOCUS AREAS AND GOALS

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Goodyear's Strategic Plan uses the city's vision and the four City Council focus areas described below as its roadmap for action. Goodyear City Council has adopted citywide goals to advance each area by fiscal year 2021. While there are many projects within city departments that support these focus areas, the Strategic Plan features the highest priority outcomes.



#### **Fiscal & Resource Management**

*Maintaining a long-term view, we manage our fiscal, human, and physical resources in an efficient and effective manner. This effort is aligned across the organization with an emphasis on transparency. The city's business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.*

1. Improve employee satisfaction and engagement by 10% by FY2021.
2. Achieve a 75% positive employee rating of the organization's support of continual learning and development by FY2021 to support building employees' skills in technical and leadership competencies.
3. Create a replacement program for all city capital assets by FY2021.
4. By July 1, 2019, adopt a 5-year Capital Improvement Plan that is 100% deliverable as presented.
5. Implement technology solutions that expand online accessibility to city services and increase organizational capacity through improving or automating an additional 50 services by FY2021.



### Economic Vitality

*We will continue to ensure the prosperity of our community by increasing the growth of our economy through diversity of industry, business investment, quality job creation, education, and tourism. To support this growing economy, we will invest in transportation and infrastructure and seek high quality retail and entertainment opportunities.*

1. Grow the property tax base through a primary assessed valuation increase due to growth average of 15% and total secondary assessed valuation annual growth of 9% for tax years 2019-2021.
2. Increase total job creation by 4,500 of which 2,000 jobs are in targeted industries by FY2021.
3. Increase the number of businesses reporting in the restaurant and entertainment tax categories by 10% by FY2021.
4. Increase the sales tax revenue reported in the retail category by 10% over 2018 projections by FY2021.



### Sense of Community

*The city will cultivate a sense of pride through programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. We will continue to make Goodyear residents feel connected to their city government through community engagement, outstanding customer service, and clear, accessible communication.*

1. Increase attendance at city events by 30% by FY2021.
2. Create an additional 250 Goodyear ambassadors through city-offered engagement programs by FY2021.
3. Complete a bike/pedestrian study of shaded paths/sidewalk in FY2019 to identify projects for future Capital Improvement Plan consideration.
4. Increase the total views and impressions of the city's digital media content by 10% by FY2021.



### Quality of Life

*We will continue to make Goodyear a place to live, work, and play that provides diverse activities and amenities in a safe and well-maintained environment, while supporting the arts and promoting the health and wellness of our community.*

1. Construct new recreation facility and increase participation in programs and activities that foster a healthy, quality lifestyle by 30% by FY2021.
2. Ensure a safe community by increasing police officer pro-active time to 40% and improve fire response times by 15 seconds by FY2021.
3. By FY2021, ensure availability of water to support growth of the city for the following 10 years.

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### GUIDING PRINCIPLES

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Within each of the Focus Areas, Goodyear City Council has adopted Guiding Principles to inform the way city business is carried out across the entire organization.

#### **Fiscal & Resource Management Guiding Principles**

Organizational Alignment: While the city is made up of several departments, we all work together as a system. Plans drive implementation, and results are measured and analyzed so that they can be improved. Priorities are communicated clearly across all city functions and are understood by all levels of employees. We work to continuously improve governance and teamwork between the Mayor and Council, the city manager, the leadership team, and city staff.

Taking Care of our Workforce: Goodyear's number one asset is its people. To sustain an excellent organization, the city has a People Master Plan to empower and support employees to thrive. Proactive approaches to recruit, train, support, and retain our best employees lead to improved customer service for residents, businesses, and visitors. We strive to implement programs that create a professional, safe, value-oriented, accountable, and responsive work environment with opportunities for education, advancement, and job fulfillment.

Maintaining Transparency: The city strives to improve communication and transparency for city employees and our residents by providing timely and open access to information about city operations.

Never Stop Improving Services: The city strives to always do better through organizational systems like the performance management program. Departments seek to be more efficient and effective on an ongoing basis to reduce the cost of government and provide better customer service.

Managing our Finances Responsibly: Fiscal responsibility is demonstrated through established financial policies, budgeting practices, and financial standards that meet the requirements and benchmarks for financial reporting established by the Governmental Finance Officer Association (GFOA) and the Government Accounting Standards Board (GASB).

Focusing on Processes: Ensure that all city processes are easy to understand and are designed with their ultimate purpose in mind. Creating value for our residents and customers requires eliminating waste.

Setting Responsible Priorities: Goodyear's work is driven by a combination of community needs, desires, and legal requirements, and validated with data and evidence. Priorities are updated each year through the strategic planning process. Performance measurements are tracked and analyzed through benchmarking with peer communities or evaluated against internal or industry standards. The City Council and staff work together to make sure city resources are used for the highest community priorities.

Keeping Up with Technology: Investment in new and innovative technology where appropriate can improve efficiency and customer service, encourage private development investment, and free valuable city staff time to continually improve processes and directly work with residents and customers.

### **Economic Vitality Guiding Principles**

Fostering Relationships with Businesses: The city strives for a strong relationship with the business community through regular communication and outstanding service. Public-facing services and processes are continually streamlined to be efficient, customer focused, and responsive to support local economic development.

Strengthening our Local Economy: Goodyear supports local workforce development, entrepreneurship, and small business growth through ongoing retention efforts and ensuring that city policies and priorities support their long-term success.

Maintaining and Investing in Infrastructure: The city creates and follows long-term planning, prioritization, and investment strategies for current and future infrastructure and facilities that improve the quality of life for citizens, prepare for community growth, and promote economic development while being financially sustainable. Community well-being is protected through investment in sound transportation and water infrastructure. Existing infrastructure is sustained through regular maintenance to ensure safety for the community.

Focusing on Jobs and Quality of Life: The city focuses on economic development pursuits that will increase local jobs, generate additional revenue, and create demand for supporting businesses, including retail and entertainment. We also pursue place-based economic development strategies that invest in public amenities to enhance our quality of life and make Goodyear a destination for people to live, visit, and locate their business.

### **Sense of Community Guiding Principles**

Respecting all Individuals: We value all residents, visitors, workers, and city employees in Goodyear.

Engaging our Residents and Committed Volunteers: Residents have the opportunity to engage with City Council and staff, provide input to the way city resources are used, and have access to information in a timely and transparent manner. City officials connect with the community through focused outreach, surveys, various communication tools, and outstanding customer service. Goodyear's generous volunteers contribute thousands of hours every year to help city programs and events run smoothly while keeping city costs low.

Building Partnerships: The city forms strategic partnerships with other cities, counties, school districts and educational institutions, healthcare and nonprofit organizations, private businesses, and others when there are opportunities to serve the community better. Regional collaboration in key areas allows us to share resources and solve complex issues extending beyond the city borders.

Bringing People Together: Goodyear invests in gathering places to enhance community connections through recreation, arts and cultural events, and other activities.

### **Quality of Life Guiding Principles**

Keeping our Community Safe: Goodyear's top priority is to maintain safety and security for residents, visitors, and businesses. This includes ongoing investment and support of Police and Fire departments to make sure that first responders have all of the resources they need to protect the community. The city also works to continuously improve the safety of the community through innovative programs. Public safety is also a key concern when planning for growth and development.

Promoting Health and Wellness: Happy, healthy residents keep our community strong. Goodyear invests in programs and amenities that encourage individuals, families, and neighborhoods to be active and connected to each other while improving the health of their minds, bodies, and spirits.

Taking Care of our Environment: The city pursues initiatives and policies that support a clean, well-maintained, and sustainable community while protecting our natural resources.

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*PERFORMANCE MANAGEMENT CONTEXT*

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### **Goodyear Performance Management**

The City of Goodyear's Performance Management Program brings together the various planning, prioritization, measurement, and improvement efforts that the city uses to deliver excellent services. The program aligns city activities and ensures goals are achieved efficiently.

This program framework follows a **plan-implement-review-improve** cycle that relies heavily on Goodyear community input and feedback from citizens. As the cycle progresses, each stage informs the next. Communication to City Council and the community is crucial at every step.

The **planning** stage of the cycle is driven by the Goodyear community and City Council. Residents vote every ten years to approve the General Plan, which outlines the high-level vision and guiding roadmap for the city's future. Annually, the Mayor and City Council update and adopt the city Strategic Plan (this document) which translates the long-term General Plan vision into three-year priorities. Their subsequent approval of the annual budget allocates resources to carry out the Strategic Plan.

The **implementing** stage represents the work conducted by city employees throughout each year, based on the plans described above. Work is managed by each city department and overseen by city management, achievements and obstacles are documented, and the City Council and general public are regularly informed about progress.

The **reviewing** stage includes all of Goodyear's activities related to measuring and monitoring the performance of city programs and services using a variety of tools. Regular progress reports on city priorities are presented to Council and the public. Departments report process and outcome measures during and after the implementation of projects and programs to demonstrate the results of their work and assess whether process improvements are needed. This stage also involves gathering feedback from residents and customers through surveys, meetings, and other input opportunities.

The performance management cycle ends and begins again during the fourth stage, improving. The city seeks to improve in a variety of ways including increasing efficiency, becoming more responsive to customer needs, and seeking innovative solutions to service delivery challenges. Fresh ideas are always welcome in Goodyear—from the community, our elected officials, and our employees. These improvements are incorporated into the next planning cycle.



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# FINANCIAL PLAN

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## FINANCIAL POLICIES

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Through the annual budget process, the city's financial policies are reviewed and discussed with the Council, including a discussion on any changes. This is critical, as these policies set the foundation for the development of projections and budget models, and influence the ultimate balanced budget that is recommended. These policies adopted for FY2020 reflect the City Council's vision of a growing and vibrant community that provides an outstanding atmosphere for both citizens and our business community. These policies are reflected in elements of the Strategic Plan, and carry through to the development and monitoring of the city's capital and operating budgets. They represent fiscally sound financial management practices for both the short and long-term fiscal sustainability of the city.

The key policy change for FY2020 was to establish contingency reserve appropriations for the water, wastewater, and solid waste enterprise funds. The policy provides for this appropriation to be 15% of ongoing revenue for the fund and is consistent with the policy that was already in place for the General Fund. These policies were adopted by City Council on March 4, 2019.

Other changes combined similar policies into one and eliminated the naming of specific bond rating agencies in the policy that seeks to maintain investment grade bond ratings. One that note, the General Obligation Bond rating from Moody's was increased from AA to AA+ this year.

## OVERALL GOALS

The overall financial goals underlying these policies are:

1. **Fiscal Conservatism:** To ensure that the city is at all times in a solid financial condition. This can be defined as:
  - A. Cash Solvency-the ability to pay bills.
  - B. Budgetary Solvency-the ability to balance the budget.
  - C. Long Run Solvency-the ability to pay future costs.
  - D. Service Level Solvency-the ability to provide needed and desired services.
2. **Flexibility:** To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. **Adherence to the Highest Accounting and Management Practices:** As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.
4. **Comply with Statutory and Funding Entity Requirements in Budget Adoption:** To ensure budgets are properly adopted and revenue restrictions are adhered to during planning, development, adoptions, and implementation.

As part of the budget process the Council is provided compliance reporting on each of the following specific policies relative to the City Manager's Recommended Budget. All were reported as compliant.

### **Budget Policies**

1. Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the city from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:
  - A. Ending fund balance should be used only for one-time expenditures such as CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off outstanding debt. The portion attributable to ongoing set-asides or contingencies may be used to fund those purposes.
  - B. Ongoing maintenance costs, such as street resurfacing or swimming pool re-plastering, should be financed through operating revenues, rather than through bonds.
  - C. Fluctuating federal grants should not be used to finance ongoing programs.
  - D. \$4.5 million in Construction Sales tax, to be reviewed annually, shall be treated as ongoing revenue. This recognizes the fact that based on the structure of transaction privilege taxes in Arizona, there will always be a base level of activity that will occur generating ongoing revenue for the city.
2. Ensure growth or development activities are funded commensurate with or in proportion to revenue generated from related fees.
3. General Fund and Enterprise Fund appropriations should include a contingency reserve account equal to or greater than 15% of the amount budgeted for ongoing revenues.
4. Enterprise Funds should be self-sufficient. They should include a sufficient un-appropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for "overhead" services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement or debt service as established within rate planning.
5. Asset Management reserves should be established, funded and used to replace and preserve General Fund assets consistent with department plans.
6. Enterprise Fund asset management requirements should be incorporated in multiyear forecasts and rate plans and included in the annual budget consistent with the underlying asset management plans.

### Debt Management Policies

1. Short-term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the city's financial advisor determines and recommends that this is in the city's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
2. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
3. City of Goodyear Public Improvement Corporation-lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
4. Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.
5. Annual levy calculations should be at the maximum amount allowed for the city's primary property tax.
6. Maintain bond rating of investment grade from at least one rating agency.
7. Enterprise Funds should finance water and wastewater bonds sales where appropriate.
8. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. Construction Sales Tax revenues considered as ongoing revenue per policy 1(D) will be included in computing the applicable revenue beginning with FY2019.

### Budgetary Control System Policies

1. Monthly budget status reports will be reviewed by the City Manager and then presented to the full City Council.
2. Annually update Strategic Plan in order to validate and adjust the Plan and assumptions to remain viable.

### Revenue Policies

1. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.
2. User fees for all operations will be examined every 3-5 years to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.

3. Development fees for one time capital expenses attributable to new development will be reviewed every 3-5 years to ensure that fees match development related expenses.
4. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

#### **Capital Budget Policies**

1. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) “unfunded” projects that carry out the city’s strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.
2. Each department must, when planning capital projects, estimate the impact on the city’s operating budget.

#### **Long Term Financial Plans Policies**

1. The city will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.
2. The General Fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process and should include operating costs anticipated for opening projects in the capital improvement plan.

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### LONG TERM FINANCIAL PLAN

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The City of Goodyear has used long term financial planning as a fundamental guide in its budget process for many years. Regardless of the economic climate, city leadership has always looked upon sound financial planning, both long and short term, to guide the city into the future.

The City Council, working in conjunction with the executive management team and city staff, developed the City of Goodyear Strategic Plan that focuses on the city's vision and the four City Council focus areas described below:

1. Fiscal and Resource Management
2. Economic Vitality
3. Sense of Community
4. Quality of Life

Goodyear City Council has adopted city-wide goals to advance each area by FY2021. As a result, each focus area has specific goals, a delineation of projects and programs to help meet those goals, individuals responsible for overseeing the projects and programs, a timeline for completion and the development of the city's budget. During the Council's annual retreat, Council provides input for new programs or projects as funding is evaluated in perspective of the relationship to the strategic focus areas and is also provided updates on city-wide goals. This helps to better align the City Manager recommended budget with Council priorities and initiatives.

#### **Financial Trend Analysis and Long Term Planning**

At the highest level, resource availability drives what the city can accomplish in a given fiscal year. Revenues are monitored throughout the year in order to look for trends in either direction away from the budgeted levels. Should there be any major deviations, the city can react more quickly. Monitoring revenues and the activities that generate them involves participation by budget staff, as well as department staff for those departments that generate significant levels of revenue.

The city utilizes historical trend analysis, professional judgment, and outside resources such as the University of Arizona Eller Retail Sales Forecast, to aid in forecasting revenues. In addition, the city works with the State of Arizona, as a significant portion of our operating revenue is provided by the state through formula-based sharing of state income, sales, vehicle license, and gas taxes to develop revenue estimates. The city is conservative in revenue forecasting with total General Fund revenue for FY2020 budgeted at 2.9% above the FY2019 estimate.

The city has enjoyed good performance in the key ongoing General Fund revenues of local and state-shared sales taxes. State-shared sales, income, and vehicle license taxes provide 21.5% of General Fund revenue. Development activity, which is at 7.9% of the estimated FY2019 revenue and 7% of the FY2020 General Fund revenues, continues at high levels with growth seen in areas such as single-family building permits over the past three years.

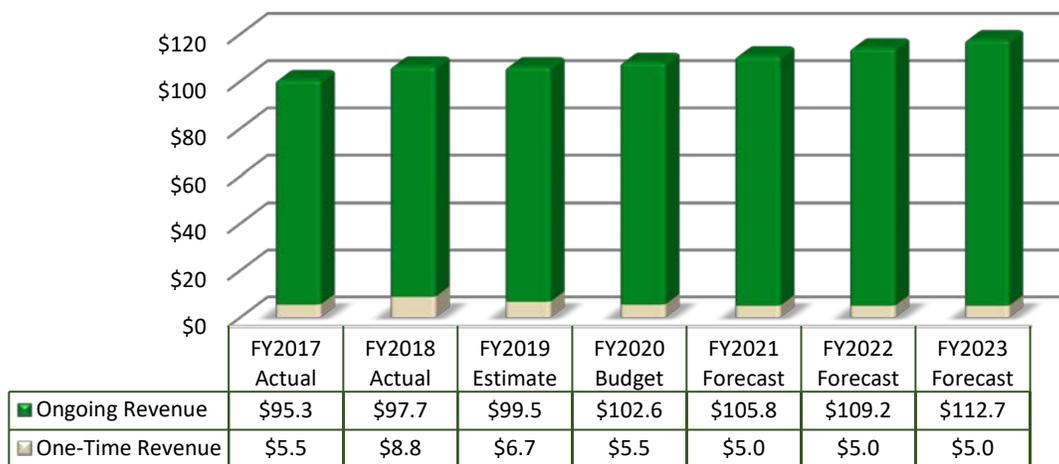
Overall, development related activity and related revenues were budgeted on a very conservative basis for FY2020 at 7.8% below FY2019 estimate. This contributes to the lower overall growth rate in the budget revenue for FY2020 compared to the FY2019 estimate as the estimate. It is anticipated the city will continue to experience high levels of development related and that the FY2020 revenue will be higher than the budgeted level.

Overall, moderate and steady growth in local non-construction sales tax continues with FY2020 revenues predicted to be about 5.5% greater than FY2019 collections. The FY2020 budget for local sales taxes, excluding construction sales tax, makes up 50% of total General Fund revenue.

State shared revenues are projected slightly above the FY2019 budget, primarily due to multi-year phased in changes in the corporate income taxation, which has lowered state income tax collections. Because it is shared on a two-year lag, state shared income tax is a known amount other than slight annual changes in the population factor in the distribution formula.

State shared revenues are distributed based on a population factor, which is adjusted annually using census estimates. Prior to FY2019, state shared revenue populations were reset only at the decennial or special mid-decade census. The annual census estimate comes out too late to incorporate into the budget process and with limited experience with the annual changes, the FY2020 budget takes a conservative approach and assumes no change in the population portion. State shared revenues should see normal growth over the next few years.

**GENERAL FUND REVENUE FORECAST  
ONE-TIME AND ONGOING**



\*\* In Millions

In the five-forecast shown in the chart, revenue growth rates are more conservative than used to develop the budget. The forecast is intended to provide a general understanding of future trends and to provide insight about the potential of unusual upward or downward trends or spikes. In addition, the General Fund forecast distinguishes between ongoing and one-time revenues. Only ongoing revenues are used to support ongoing operations. In practice and in the absence of revenue policy change, expenditures are controlled or constrained into revenue.

Recession, or negative year-over-year growth, is not predicted in the next few years. However, there is an indication that at least residential construction will stabilize to a near flat level over the next year or two. This means the high level of activity will be continuing for several years in the development related areas, but not the significant levels of year-over-year growth of the last couple of years.

The forecasted year-over-year growth rates for the major revenues are 4% for non-construction sales tax, 2.5% for state shared revenues, and 2% for development related fee revenue. In general, Goodyear experiences population growth in excess of three percent per year, again demonstrating the conservative nature of the forecast. For ongoing purposes, construction sales tax is held constant at \$4.5 million which is estimated as the baseline level of ongoing construction activity.

Primary property taxes, which make-up 9.3% of General Fund ongoing revenues, are forecasted based on the assessed valuation used for the FY2020 budget. Primary property taxes are forecast using the maximum allowable levy of two percent (2%) plus new construction consistent with financial policy. The underlying assessed valuation forecast uses growth rates of 4% for existing properties and \$21,500,000 for new construction. By comparison, the FY2020 year annual average for existing properties growth is 6.5%. In FY2020, new properties added \$48,296,865 in assessed valuation.

In addition to forecasting General Fund resources, the city has forecasted the General Fund uses from FY2021 through FY2025, as the budget process is more than just balancing revenues and expenditures one year at a time, but encompassing a multi-year financial and operating plan that allocates resources and uses based on goals and an effective action plan. A conservative approach to revenue and growth projection, and budgeting expenses has served the city well and continues to be the underlying premise in building the city's annual budget.

This forecast continues and expands financial planning for future costs through General Fund reserve, asset replacement reserves, debt service increases and set asides to address known future operational cost increases associated with upcoming capital projects, or Council approved programs in the uses shown. In addition, the capital project reserve plans for and holds back resources needed for upcoming capital projects in the five-year CIP. There is also a reserve for the civic square project that will deliver a new city hall, council chambers, and library over the next few years. The base budget assumes a 4% per year growth.

As shown in the following table, as expected this conservatism, especially in revenue, results in a compounding gap of ongoing expenditures and revenues passing from a positive to a negative position by FY2025. Again, the forecast is conservative and many future costs such as future capital project operating costs are already planned in the forecasted uses.

In the one-time forecast, resources include construction sales tax above the \$4.5 million classified as ongoing plus General Fund beginning fund balances. Construction sales is forecasted at \$4 million for FY2021 through FY2025. Beginning balance is made up of prior years' expenditure savings and revenue increases plus the unspent General Fund contingency. Annually 15% of ongoing General Fund revenues are appropriated as a Contingency, or a 'rainy day' fund, for very

unusual revenue declines or expenditures. The forecast assumes the annual carryover of the contingency appropriation and \$10 million in other prior year savings. Over the last three years, the savings portion of beginning balance has ranged from \$10 to \$20 million.

General Fund	Budget	FORECAST				
	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
<b>ONGOING</b>						
Total Resources	\$ 106.80	\$ 108.30	\$ 113.70	\$ 117.30	\$ 121.40	\$ 124.20
Total Uses	\$ 103.40	\$ 107.60	\$ 112.00	\$ 116.20	\$ 121.20	\$ 126.80
Available for Supplementals	\$ 3.40	\$ 0.70	\$ 1.70	\$ 1.10	\$ 0.20	\$ (2.60)
<b>ONE-TIME</b>						
Total Resources	\$ 30.60	\$ 32.30	\$ 33.30	\$ 35.10	\$ 35.00	\$ 32.10
Total Uses	\$ 22.70	\$ 23.50	\$ 24.10	\$ 24.90	\$ 25.20	\$ 26.30
Available for CIP Projects/Supplementals	\$ 7.90	\$ 8.80	\$ 9.20	\$ 10.20	\$ 9.80	\$ 5.80

### Financial Policies

The city currently adheres to a set of financial guidelines approved by City Council and written into this annual budget document. These guidelines and compliance of the proposed budget are reviewed with City Council during the annual budget process. The FY2020 budget and the five-year forecast all remain compliant with the financial policies. Should any of these guidelines not be met, steps are taken to reevaluate the criteria in question and bring the city back into compliance.

### Contingency Funds

The city currently employs several contingency accounts, each designed for different purposes. The largest fund totals over \$15.8 million, which is set by policy at 15% of ongoing General Fund revenues, and is intended as a rainy day fund that is not anticipated to be needed except in extreme economic change. There is a \$500,000 City Manager General Fund contingency for unexpected operation's needs which is funded half from ongoing revenues and half from one-time. The Enterprise Funds contingency appropriations are also at 15%, water \$3.5 million, wastewater \$2.6 million, and solid waste \$1.3 million. A risk reserve for uncovered liability claims is maintained at no less than three times the deductible of \$250,000. At \$888,200 it currently exceed this level and will be replenished if it drops below \$750,000.

### Property Tax

State law changes have limited the growth in assessed valuation to no more than five percent annually; and additionally, a single valuation was used for both primary and secondary property taxes for the first time in FY2016 at which time the rate was \$1.90. The rate has steadily decreased from FY2016 to the maximum combined rate of \$1.74 established in financial policy for guiding issuance of voter approved property tax general obligation debt for capital project needs. The combined rate is \$1.7332 per hundred dollars of assessed value in FY2020.

**Asset Management & Replacement Funds**

Replacement or Asset Management funds were designed to allow the city to accumulate funding needed to replace its assets when necessary. The city reviews these funds annually to determine adequate funding for future years. Asset Management funds are used for vehicle, information technology hardware, fire equipment and facilities, traffic signals, parks and right of way landscaping, and ballpark facilities and fields. The city is working to expand asset management to citywide facilities.

**Conclusion**

Over the next five year period, the City of Goodyear expects to see a continuation of a moderate growth pattern. It will continue to monitor development activity for signs of stabilization. The city will continue to follow the adopted financial policies, which call for more conservative approaches in governing the community through actions such as the use of various contingency funds and reserves and tying one-time revenue to one-time expenditures.

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# BUDGET SUMMARY

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*BUDGET PROCESS OVERVIEW AND CALENDAR*

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The FY2020 budget development process included a City Council budget retreat, three work sessions, a public budget open house and the efforts of city management, departments and Finance Department staff to develop the budget. Three additional Council meetings were also held to complete formal adoption and to hold public hearings.

The staff process began in October when departments began to update the current year estimate and to prepare a base budget request for FY2020 operating budgets. The base budget is the ongoing budget needed to continue current operations and service levels. Later in November, departments received instructions for the process and requirements to request supplemental budget additions for ongoing and one-time needs. Consistency and alignment with the Strategic Plan, contractual obligations, and other Council adopted plans, policies and direction were key aspects to be addressed and considered in evaluating supplemental budget requests for funding consideration.

In the base budget process, increases were allowed over the prior year for inflation, normal account growth, and for known contract pricing and utility rate changes. Departments first worked to absorb the increases within the existing base budget. This department-based process focuses on non-personnel related costs. Reviews with Budget and Research included a focus on establishing base budgets consistent with experience and known or anticipated cost changes such as for existing contracts. These base budget changes were discussed and quantified and shared with the executive team and then with the City Council in budget presentations.

Supplemental budget addition requests can be for on-going costs, services enhancements or new services or projects of less than \$100,000, position additions, and one-time costs. Supplemental requests were also subject to technical reviews by the Budget and Research team and were discussed with the department and City Manager's Office representative to ensure a good understanding of the request, need, and impacts of funding or not.

Capital projects are also part of the annual budget process. This year an emphasis was placed on improving both cost and timeline estimates. A process was established to start with departments providing a title and brief description of projects desired in the five-year capital plan. Those requests were reviewed by the executive team to identify the projects that should move into the budget and funding process. The next step was the departments creating clear project scopes and then preparing the cost and timelines. The process involved multiple reviews with the Engineering Department, City Manager's Office, Procurement, and Budget and Research. Once through all these phases of the capital project process, projects proposed for FY2020 were evaluated for funding along with supplemental budget requests and forwarded in the City Manager Recommended Budget. Those projects in the second through fifth year were evaluated and included within the resources in the five year forecast.

As shown in the following table, the Council process began in October with their budget retreat. The budget retreat allowed the City Council the opportunity to provide early input during the FY2020 budget development process including a discussion of revenue and other financial policies and practices. Early input from City Council ensures better alignment of the City Manager Recommended Budget with Council priorities, allows staff time to scope and cost new program or project ideas and provides time to assess the ability to implement suggestions.

DATE	TOPICS ON EACH AGENDA
October 5 & 6, 2018	City Council Retreat
January 14, 2019	FY2019 and FY2020 Initial General Fund Estimates and Five-Year Forecast
February 25	Capital Improvement Program Development Progress and Priorities
March 4	Adopt Financial Policies
April 15	City Manager's FY2020 Budget Recommendations
May 8	FY2020 City Manager's Recommended Budget Open House
May 20	Tentative FY2020 Budget Adoption
June 10	Budget and Truth and Taxation Hearings and FY2020 Final Budget Adoption
June 24	FY2020 Property Tax Levy

In January 2019, a five-year General Fund forecast was presented to provide the City Council and the public a sense of the environment in which the upcoming budget would be developed. The forecast was provided in major categories of resources and expenditures and categorized between on-going and one-time elements. Initial revenue estimates and a General Fund status for FY2019 and FY2020 were also presented and discussed.

In adopting the FY2019 budget, the City Manager recommended and the City Council supported a major overhaul of the capital improvement program project development process. As a result, the FY2019 budget and five-year capital plan only included fully vetted and essential projects. Throughout the FY2020 budget development process a new broad based approach was implemented for identifying, costing, scheduling and funding capital projects. A report on that progress and to gain Council input was shared at a work session in February.

Both the retreat and the February discussion of the capital improvement program development guided the policies and priorities for budget development. The Financial Policies we revised to establish a contingency appropriation of 15% of ongoing revenue for the three enterprise funds to be consistent with that used for the General Fund. A minor revision was also made to move reference to compliance with budget law and funding source restrictions to an overall rather than funding source by funding source listing. Those revisions were adopted by the City Council on March 4, 2019 and served as the basic foundation for preparing the budget recommendations. Other than consolidating some related policies, the only change to the existing policies were to add a practice to adopt 15% of ongoing revenues as a contingency reserve for the three enterprise funds similar to that already in policy for the General Fund.

In addition to developing the base budget and supplemental budget additions to the FY2020 budget, the annual process also includes a step where departments are asked to identify capital projects and operating budget one-time items that require carryover into the new budget year. Carryovers are required when there is an in process procurement that will not be completed by year-end and/or when the full amount of an awarded contract or agreement will not be expended by the end of the year. Carryovers primarily occur in the CIP due to the long periods required to complete capital projects. Budget must be available for the entire contract before it is awarded.

An Executive Budget Committee made up of the City Manager, Deputy City Managers, Finance Director, other City Manager's Office representatives and the Budget and Research Manager met throughout the budget development process. This team ultimately develops a recommended draft budget including supplemental and capital project changes based on the staff reviews and City Council input received throughout the various work sessions.

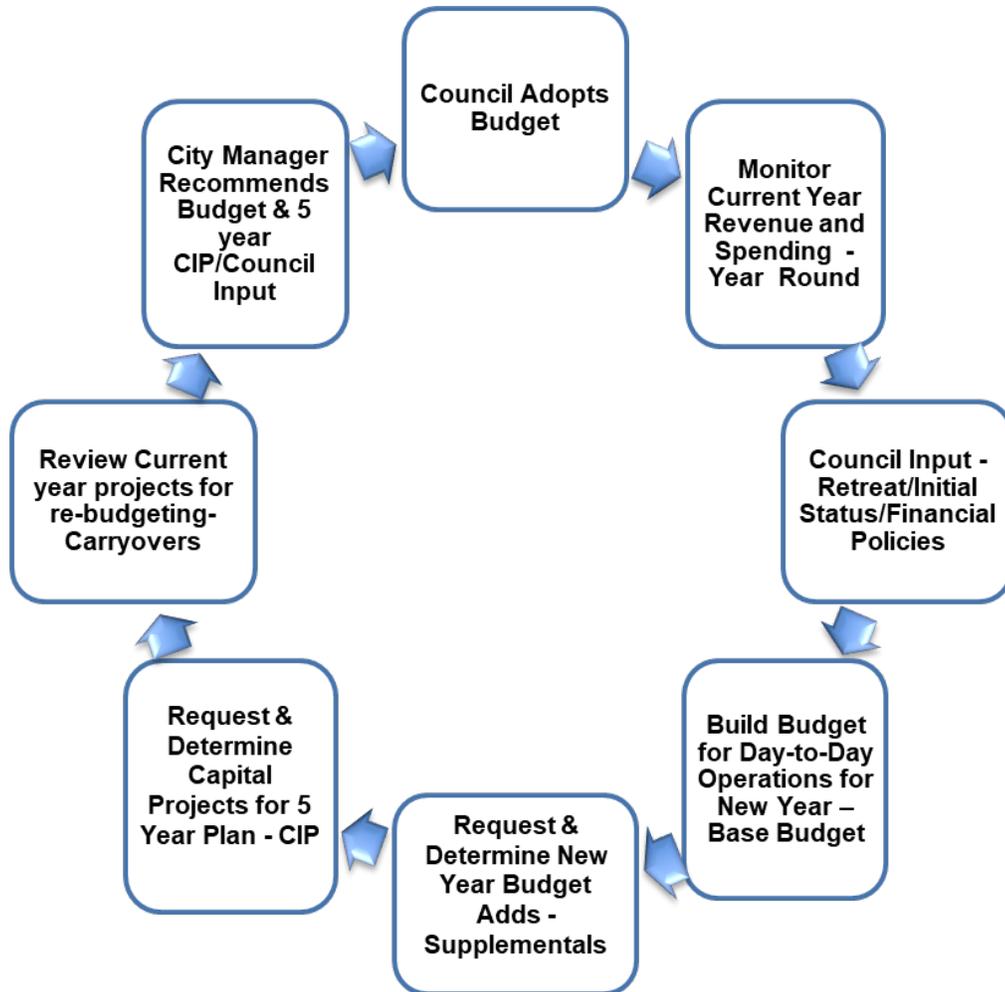
The City Manager Recommended Budget for the enterprise funds, operating budgets and 5-year CIP were presented and discussed at a City Council work session on April 15, 2019. A public budget open house was held on May 8, 2018 to share the recommended budget.

As part of the FY2020 budget process, a comprehensive citizen communication strategy was utilized. All Council work sessions and documents are posted on the city's website and those meetings could be viewed live or later. The city also maintains a Transparency in Government page on the city's website that is used to provide budget development information and historical budget documents [www.goodyearaz.gov/transparency](http://www.goodyearaz.gov/transparency). In addition, information highlighting the FY2020 budget was directly mailed to Goodyear residents.

A public budget open house was held on May 8, 2019. As formal budget adoption proceeded, there were technical, but no programmatic changes made to the City Manager's Recommended budget and the formal budget adoption steps required by state law proceeded. The Tentative FY2020 budget was adopted on May 20, 2019. The tentative budget adoption sets the maximum limits for expenditure authority for the upcoming fiscal year. At this stage, notice was also posted for the public hearing on June 10, 2019 when the Council would consider adopting the final budget and the Truth and Taxation increase in the Primary Property Tax Levy. All budget schedules were posted to the city's website, published in the local newspaper and on file at the local library branch for public review.

Finally, the city is in compliance with all state laws. The final budget was formally adopted on June 10, 2019 with the property tax levy adoption following on June 24, 2019.

The following graphic shows that budget development is an ongoing process throughout the year.



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## *BUDGET BASIS AND AMENDMENTS*

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### **BUDGET BASIS**

The city's Governmental Funds consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds. Governmental fund type budgets are developed using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available for the fiscal year that they are accrued. Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted based on the timing of receipt of the goods or service.

Proprietary budgets for Water, Wastewater and Solid Waste funds use the full accrual basis of accounting whereby revenue projections are developed recognizing revenues earned in the period. Expenditure estimates are developed for all expenses incurred during the fiscal year.

Budgeting is on the same basis for all funds. The budget is prepared on an annual basis primarily consistent with Generally Accepted Accounting Principles (GAAP). The major differences between the budget and the Comprehensive Annual Financial Report (CAFR) are generally related to using a conservative approach to make use of cash.

- Certain revenues, expenditures and transfers are not included in the budget, but are accrued and reported on the GAAP basis. For example, the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR.
- New capital outlays in the Enterprise Funds are presented as expenses in the budget, but recorded as assets in the CAFR.
- Depreciation expense is not included in the budget, but is an expense in the CAFR.
- Debt service principal payments in the Enterprise Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR.

### **BUDGET AMENDMENTS**

The FY2020 total budget appropriation amount is \$514.2 million and is controlled and adopted by fund for all but the General Fund which is by program.

Arizona Revised Statutes establish that even if additional resources become available, the total budget may not be increased from the adopted amount. However, the Council can amend the appropriation for an individual fund or line of appropriation by making an offsetting transfer of appropriation in another. In order to make such transfers of appropriation the resources must be available. The transfer is to be in the best interest of the public and be based on a demonstrated need, would not cause a violation of the state expenditure limitation, and approved by a majority of the Council. Budget line item changes within a fund or line of appropriation do not require City Council approval under state law.

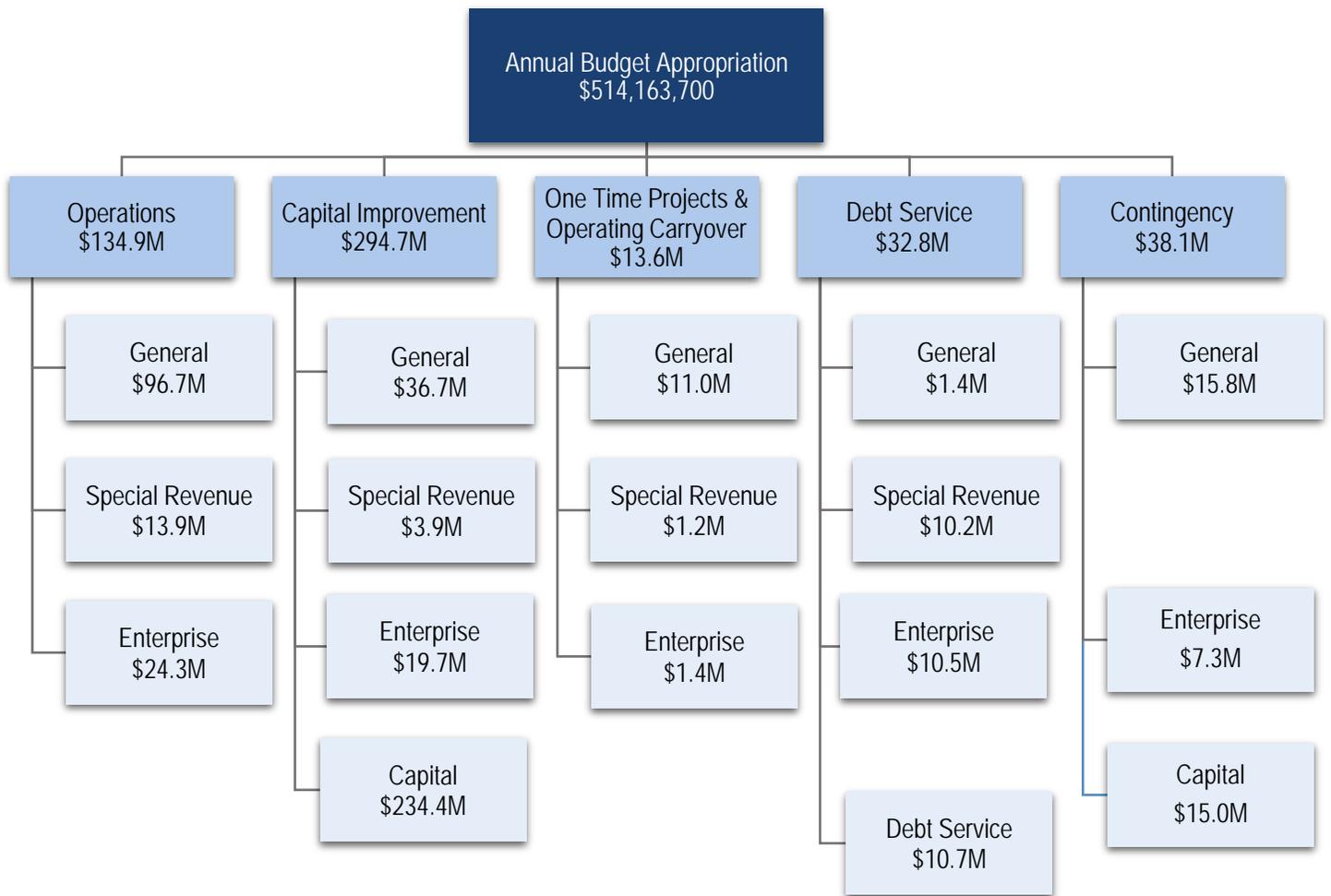
Through a resolution, the Mayor and Council have pre-authorized or approved the following budget transfers of appropriation:

- ❖ Grants from other agencies not exceeding \$75,000.
- ❖ New resources that are donated or contributed to a specific purpose not exceeding \$75,000.
- ❖ Capital Improvement Plan project changes up to a cumulative amount not exceeding \$75,000 for a single project.
- ❖ Revisions to adjust carried over appropriations from one year to the next based on a reconciliation to correct for prior year actual compared to the estimated expenditures used when determining the carryover amount.
- ❖ Unanticipated carryovers for one-time items not exceeding \$75,000 to maintain the item at its prior year revised budget less actual expenditures.

Any budget revision requiring a transfer from a contingency regardless of amount must be approved by the Council.

In practice, the City Council approves all budget transfers that cross appropriation lines on a monthly basis. Department expenditures within a fund are controlled at the category of expenditures such as contractual services or commodities. Capital projects are controlled at the total project budget by fund.

FY2020 FINANCIAL ORGANIZATIONAL CHART



- FY2020 Budget Appropriation
- Budget by Fund Type

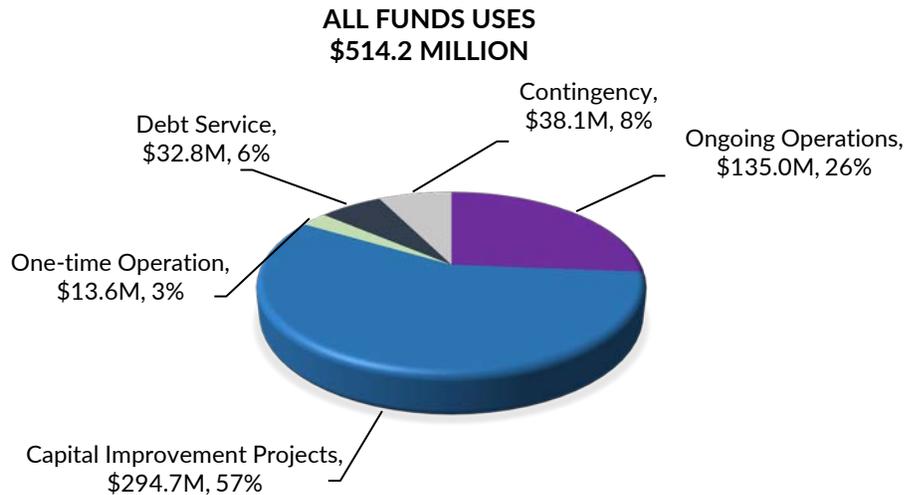
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**FINANCIAL SUMMARY**

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The city's total all funds budget is \$514.2 million in FY2020. The FY2020 budget increased by 15% over the prior fiscal year budget of \$447.4 million. This \$66.8 million change can be mainly attributed to a \$51.9 million increase in capital improvement projects. Significant projects include the surface water project, recreation campus, civic square and new fire stations.

The city continues to seek out efficiencies where possible, such as organizational restructuring and consolidation, closely monitoring performance measures, and implementing operational efficiencies in order to maintain a balanced budget. Further, the city's budget is structurally in balance with on-going operating revenues sufficient to cover on-going operating expenses.



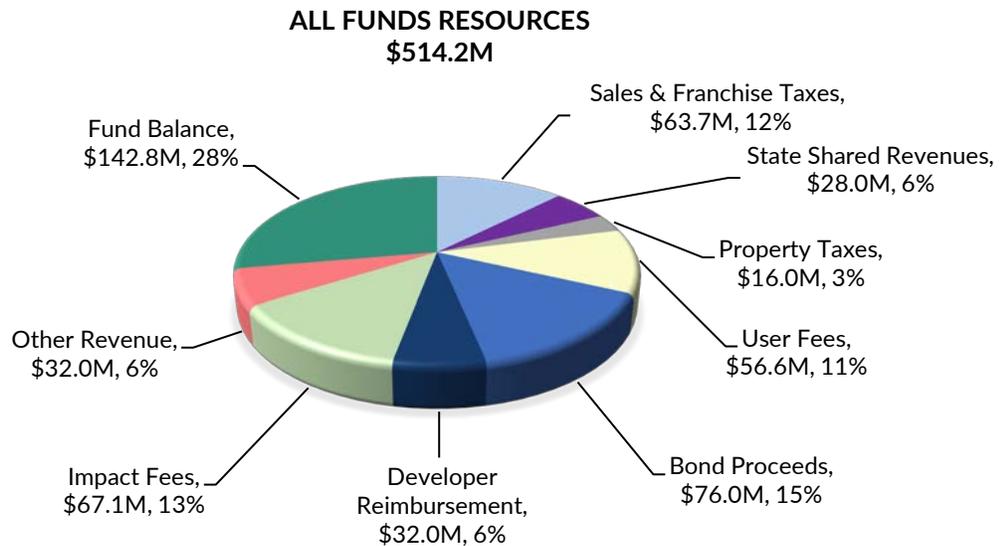
The FY2020 operating budget for all funds is \$135 million and represents a 5% increase over the prior year operating budget of \$128.5 million. The \$6.5 million increase in the ongoing operations budget is primarily due to the addition of ongoing supplementals for day-to-day operations and the growth in personnel services for salary increases and retirement contributions.

One-time operating budget items for all funds is \$13.6 million, which is an 11% increase over the prior year. One-time includes funding to address specific operational needs such as temporary staffing to meet peak levels of development related activities and purchases of new or replacement equipment of more than \$5,000. These one-time amounts are budgeted for FY2020 only and are not added to the department's ongoing operating budget.

Debt Service decreased by \$1.4 million from the prior year due to the decrease of principal and interest payments. This decrease is reflective of existing debt service obligations and the impact of several refundings in the last few years.

The largest category of expense is capital projects at \$294.7 million, or 57% of the total FY2020 budget. This amount includes both new FY2020 projects and re-budgeting carryover projects from the previous fiscal year.

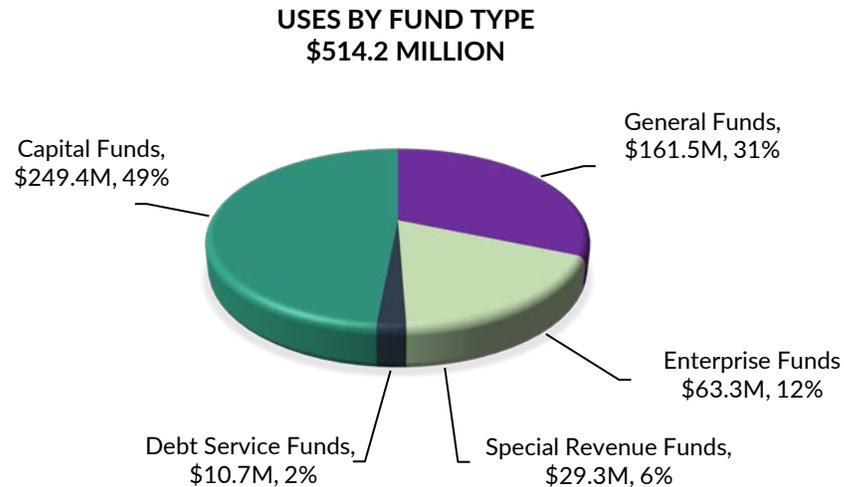
The contingency appropriation totals \$38.1 million, or 8% of the total budget. An adopted change in the financial policies added a “rainy day” contingency to include not just the General Fund, but also the Enterprise Funds.



Resources supporting this budget include local and state-shared taxes, user fees, and other revenues; bond proceeds; interfund transfers and fund balances. Other than fee increases approved in the five-year water and wastewater utility rate plans, the budget includes no sales tax rate or user fee increases.

Fund balance is primarily attributable to carryovers from FY2019 in unspent bonds and impact fees that are dedicated to future or in-progress capital projects such as Fire Stations, Surface Water Project and Site 12 Improvements.

State-shared revenues include the city's population-based share of state income, sales, vehicle licensing and gas taxes that are shared with cities. User fees include \$47.4 million in enterprise fees for water, wastewater and solid waste and \$9.2 million in General Fund department fees including \$7.4 million in development related fees. Property taxes include the constitutional maximum levy for the primary property tax which supports ongoing General Fund operations plus secondary property taxes sufficient to make required debt service payments.



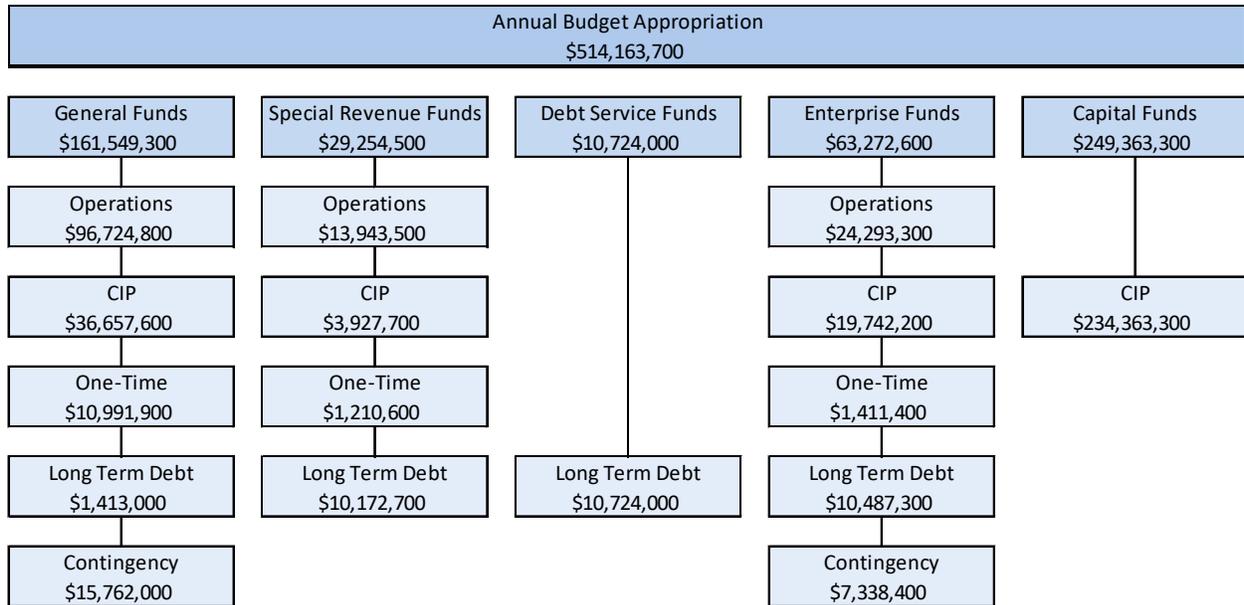
The above graph classifies the budget into the fund types of General, Special Revenue, Debt Service, Enterprise and Capital funds.

General Funds type includes the General Fund and several individual funds used to separately account and provide funding for liability losses (Risk Reserve) and asset replacements outlined in ten-year replacement plans (Asset Management funds). General Funds make up \$161.5 million or 31% of the total budget.

The Special Revenues at \$29.3 million are restricted and primarily include Arizona Highway Users Funds (HURF), Ballpark operating and grants. Debt Service are \$10.7 million of the total budget and include secondary property taxes used to pay principal and interest on voter approved General Obligation Bonds and an improvement district. Enterprise includes water, wastewater, and solid waste services and represents \$63.3 million of the planned spending.

At \$249.4 million, Capital Funds are restricted to capital projects. Included in this fund type are bond proceeds, development impact fees, and developer contributions for specific projects.

The following chart shows uses by type of expenditure for each fund type. The next sections provide an overview of each major fund.



**SUMMARY BY MAJOR FUND**

The financial accounts for the city are organized on the basis of funds. In governmental accounting, a fund is a self-balancing set of accounts that are segregated to show operating results for a particular activity or set of activities. Funds are categorized into five major classes – General Funds, Special Revenue Funds, Debt Service Funds, Enterprise Funds and Capital Funds.

General Funds includes all sources of revenue the city receives that are not designated for a specific purpose. Replacement or Asset Management funds were designed to allow the city to accumulate the money needed to replace its assets when necessary. The city reviews these funds annually to determine adequate funding for future years. Asset Management funds are used for vehicle, information technology hardware, fire equipment and facilities, traffic signals, parks and right of way landscaping, and ballpark facilities and fields. The city is working to expand asset management to citywide facilities.

Special Revenue Funds typically are used to account for use of restricted resources. There are federal, state, or local government restrictions on these types of funds. Major Funds in this class are Ballpark and Highway User Revenue Fund (HURF). Other funds in this class include Impound Fund, Arizona Lottery Funds, Court Enhancement Fund, Judicial Collection Enhancement Fund, Fill the Gap, Officer Safety Equipment and grants.

Debt Service Funds are used to account for funding restricted for repaying principal and interest and financial costs for bonds. Bonds are used to pay for long-term capital projects and infrastructure. This group includes Secondary Property Tax and McDowell Road Improvements bonds. The city’s debt policies and long-range debt manage plans are described in detail in the *Capital Improvement Plan, Debt Service* section of this document.

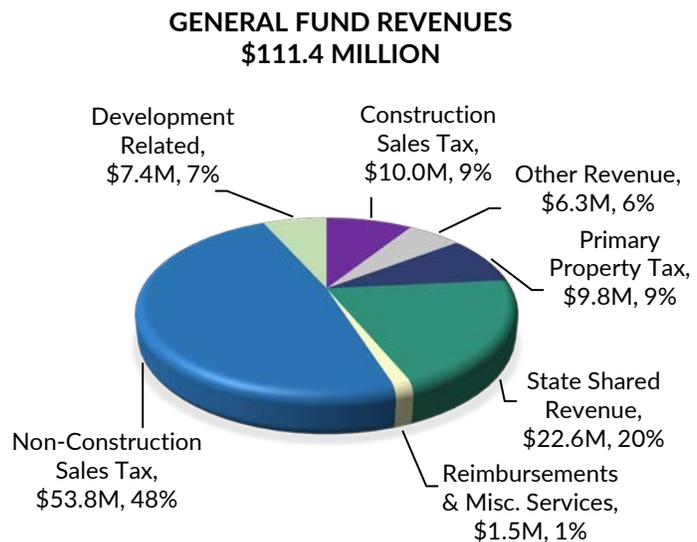
Enterprise Funds of Water, Wastewater and Solid Waste support the provision of water, sewer and trash collection services. In principle, enterprise funds operate like a business, with revenues for certain service covering the costs associated with providing that service. User fees support these funds.

Capital Funds are used for the acquisition or construction of major capital facilities, equipment and infrastructure. This fund type is used when the funding source is restricted to capital purposes only and would include general obligation and revenue bond proceeds, development impact fees, and developer contributions to projects. Details on planned capital projects and their potential operating impacts are included in the *Capital Improvement Plan* section of this document.

## GENERAL FUND

The General Fund is a governmental fund that supports most of the city’s daily general operating activity including the operations of the different departments. This fund is supported by various sources of revenue, including sales and property taxes, state shared tax revenue, and development related revenue.

The FY2020 budget assumes continued moderate growth and a conservative approach in General Fund revenue projections. General Fund revenues are projected at \$111.4 million for FY2020.



This includes non-construction sales tax of \$53.8 million, state shared revenue in the amount of \$22.6 million, primary property tax at \$9.8 million, development related revenue estimated at \$7.4 million, construction sales tax at \$10.0 million, reimbursements and miscellaneous services of \$1.5 million, and \$6.3 million in other revenue.

In combination, the FY2020 state-shared General Fund revenues are projected slightly above the FY2019 budget, primarily due to multi-year phased in changes in the corporate income taxation, which has lowered state income tax collections. Because it is shared on a two-year lag, state shared income tax is a known amount other than slight annual changes in the population factor in the distribution formula. State shared revenues are distributed based on a population factor, which is adjusted annually using census estimates. Prior to FY2019, state shared revenue populations were

reset only at the decennial or special mid-decade census. The annual census estimate comes out too late to incorporate into the budget process and with limited experience with the annual changes, the FY2020 budget takes a conservative approach and assumes no change in the population portion. Goodyear is one of the fastest growing cities in the state.

Consistent with Council adopted financial policies; the primary property tax is maximized at the allowed 2% growth in the levy plus the tax on new properties. At 48% of General Fund revenues, non-construction sales taxes are estimated at 3% above the FY2019 budget. State shared sales, income, and vehicle license taxes represent 20% of the General Fund revenues and are budgeted based on information provided by the state and prior year census population estimates. Construction Sales Tax which is volatile and very high in the current environment is planned in the budget at \$10.0 million for the General Fund portion. This is consistent with recent years' experience. Only \$4.5 million of the General Fund Construction Sales is considered an ongoing revenue with the balance being planned for one-time expenses only.

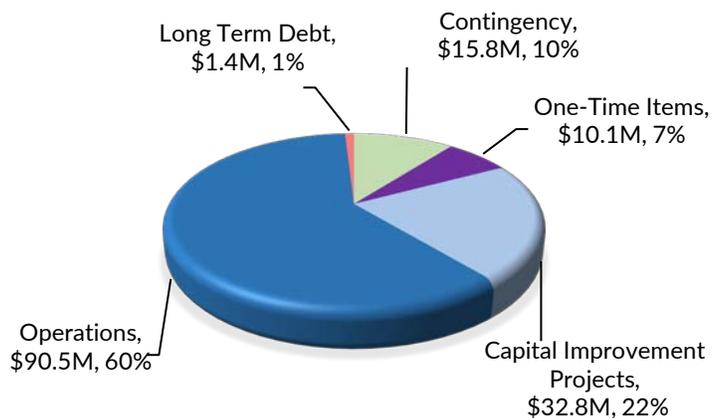
The State Shared revenue represents an 6% increase from the prior year. State shared revenue is received based on the city's share of state population, and in the General Fund includes shared income tax (urban revenue sharing), transaction privilege (sales) tax, and vehicle license tax. State shared revenue estimates are provided by the Arizona Department of Revenue. Development Related revenues are budgeted conservatively and limited to an amount considered to be ongoing. Revenues have been significantly higher in recent years and are expected to exceed this budget in FY2020 as well.

The General Fund is a governmental fund that supports most of the city's daily general operating activity including the operations of the various departments. This fund is supported by various sources of revenue, including sales and property taxes, state share tax revenue and development related revenue.

Total expenditure change from the prior year is \$22.1 million or 17%. The largest increase at 14.1 million over the previous year is mainly due to two capital project reserves. Labor cost increases, and the addition of 29 full-time employees contributed to the rise in the operations budget. One-time items at 20% over the preceding year include costs such as contracted services, technology upgrades, repairs and building improvements.

Uses for department operations is 60% of the General Fund, and is budgeted 6% higher than the prior FY2019 budget. The largest part of this increase is in negotiated and non-represented employee salary and benefit increases. The General Fund contingency has increased by \$1.2 million from FY2019.

**GENERAL FUND EXPENDITURES**  
**\$150.6 MILLION**



This is due to applying 15% of ongoing revenues, which was adopted the prior budget year. One-time items have increased over the prior year by 20% or \$1.8 million, which is primarily due to one-time operating carryovers from the prior fiscal year. The two largest carryovers for the General Fund are the Economic Opportunity Program and Ambulance Service Start Up. The General Fund Capital Improvement Projects budget increased by \$14.1 million or 75% from the FY2019 allocation of \$18.9 million. The Aquatic Facility and Civic Square are two of the largest projects. Expenses for long-term debt servicing have remained flat.

### BALLPARK OPERATING FUND

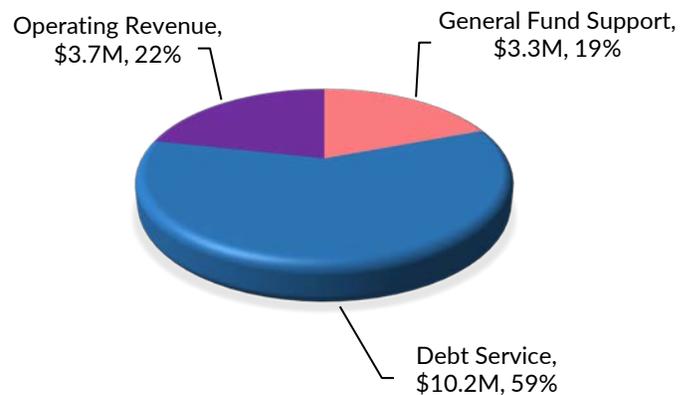
The city operates the Goodyear Ballpark and Recreational Complex, which is the home of the Cincinnati Reds and Cleveland Indians Spring Training. This facility is also operated by the city year-round, and hosts numerous community events and other sporting events/tournaments.

The Ballpark Fund is a Special Revenue Fund, due to its specific nature of the revenues and operational structure, which anticipates General Fund support to sustain operations and pay for debt service. Forecasted ballpark operating revenue for FY2020 total is \$3.7 million, a decrease of 2.1% due to a change in format where the city does not charge a fee for activities at special events and the Cleveland Indians not playing the Arizona Rookie League (AZL) game at the ballpark.

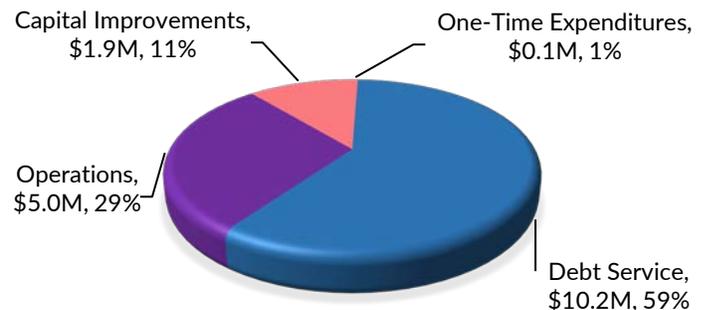
Operating costs of \$5.0 million, and Public Improvement Corporation (PIC) debt service payments of \$10.2 million, are supported through ballpark operating revenues along with the General Fund transfer of \$13.5 million for debt service and operations not covered by revenues.

One-time expenditures in the Ballpark Fund for FY2020 include concrete and facility maintenance repairs, outside recycle dressing service, website and equipment for an irrigation technician. Capital Improvements include updating the video board for \$0.7 million and ballpark safety repairs for \$1.2 million. The ballpark operations expenses include citywide wage increases, contracted advertising services, and horticulture supplies. Ballpark operations make up the largest share of expenses at 29%, aside from the servicing of long-term debt.

**BALLPARK RESOURCES**  
\$17.2 MILLION



**BALLPARK USES**  
\$17.2 MILLION



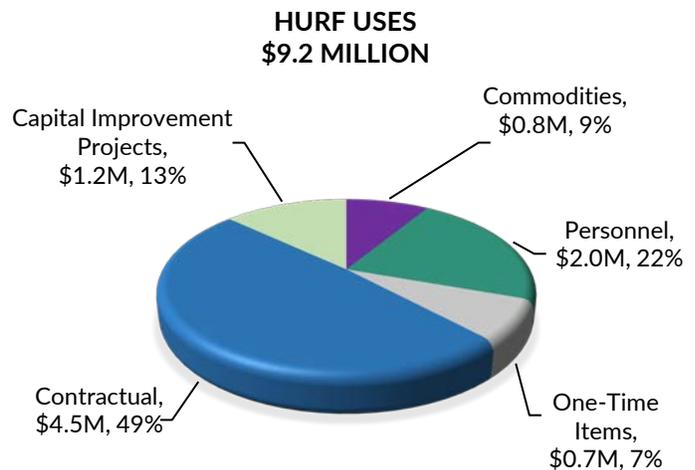
### HIGHWAY USER REVENUE FUND (HURF)

The Highway User Revenue Fund is a special revenue fund. HURF resources are primarily generated through the city’s share of gasoline and fuel taxes distributed from the State of Arizona. The General Fund provides additional funding to support operations. Activities are restricted to street-related expenses, including road construction, repair, and right-of-way acquisition. Total FY2020 revenue is forecasted at \$9.2 million, which is 7% higher than prior year’s revenues of \$8.6 million. The \$0.6 million change is due to an increase in support from the General Fund. The HURF distribution pool had a slight increase from FY2019.



Street maintenance activity is also supported by the city’s General Fund, and expenses exceed the “maintenance of effort” requirement in state statute required to receive HURF revenue. A general fund transfer of \$3.8 million funds the gap between HURF revenues and expenditures.

Major expenditures for this fund include \$2.7 million for pavement preservation. HURF expenditures also include street maintenance, striping and signage, and signal and street light maintenance and electric. On-going funding added includes an on-call barricade contract for emergency response, citywide traffic counts, software and technology upgrades. One-time expenditures are budgeted at \$0.7 million for a pedestrian crossing on Calistoga Drive, intelligent transportation system aerial traffic truck, bridge repairs and maintenance, grader rental, fiber optic conduits and technology upgrades. The fund balance in HURF is zeroed out with a transfer in of General Funds.

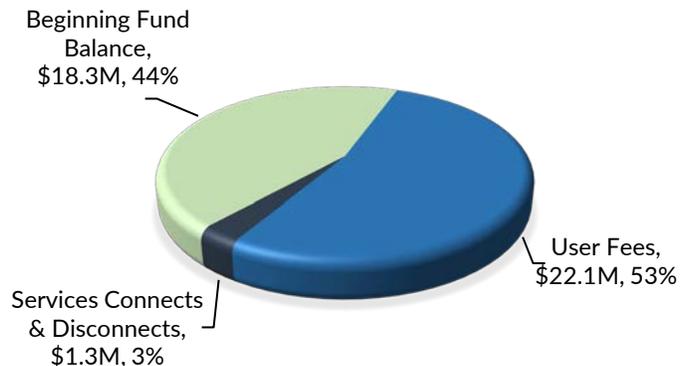


### WATER FUND

The Water Fund operates as an Enterprise Fund, a type of proprietary fund, where user fees are set to recover the cost of providing water services to customers. Total resources supporting the FY2020 budget are forecasted to be \$41.7 million. Sources of revenue are from user fees, charges for services, rate increase, and volume growth. No use of fund balance is anticipated in FY2020.

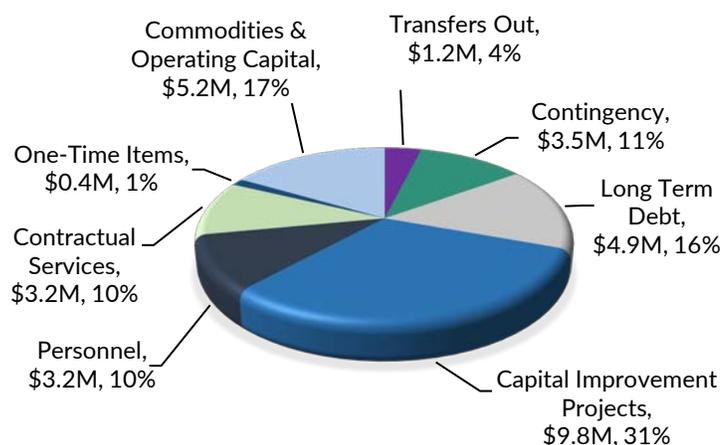
A rate study and an update of the first phase of the Integrated Water Master Plan were prepared to analyze cost of services for the water utility. The results of those studies and the subsequent council-approved rate adjustments went into effect mid-year 2016 to address the pressing need for water infrastructure maintenance and replacement needs. Residential fee collections are estimated at a 12.3% increase over the FY2019 budget of \$8.6 million. Irrigation/Commercial fee collections are expected to increase by 11% from a budget of \$7.9 million in FY2019. The revenue estimates are based on historical account growth and include the partial year impact of the January 2019 rate plan increase of 7.0% and the January 2020 increase of 6.0%.

**WATER FUND RESOURCES  
\$41.7 MILLION**



Operating expenditures in the Water Fund are a combined 42% of the budget for the fund excluding contingency, debt service and capital expenses. As shown in the pie chart, expenses include personnel costs at \$3.2 million, contractual services \$3.2 million, and commodities and operating capital have a combined total of \$11.6 million. Major operating costs include the purchase of water, charges for well sites, permit and transfer fees, and general equipment maintenance. Debt service of \$4.9 million is less than FY2019 estimate of \$5.8 million as a result of refunding older debt.

**WATER FUND USES  
\$31.4 MILLION**

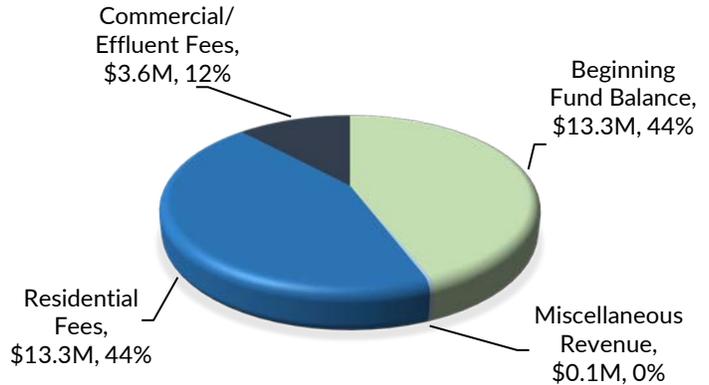


Capital improvement projects of \$9.8 million include the surface water project and the completion of several smaller projects comprising of the site 12 improvements, new well 26, and the Goodyear Water Reclamation Facility expansion and site improvements. There is a \$1.2 million transfer out to the General Fund for costs of administrative services such as finance, city management, technology, human resources. It includes \$465,800 in lieu of property taxes. New this year is an adopted change in the financial policies adding a “rainy day” contingency to the Water Fund.

**WASTEWATER FUND**

The city’s Wastewater Fund is also an Enterprise Fund. Total resources estimated for supporting the FY2020 budget are \$30.3 million. Nearly all the revenue is derived from user fees, rate increase, and volume growth to support wastewater operations. Residential fee collections are estimated at an 11% increase over the FY2019 budget of \$12.0 million. Commercial/Effluent fee collections are expected to increase by 3% from a budget of \$3.5 million in fiscal year 2019. The revenue estimates are based on historical account growth and include the partial year impact of the January 2019 rate plan increase of 2.0% and the January 2020 increase of 2.0%. The use of fund balance is not required in FY2020 to support one-time purposes and capital improvements.

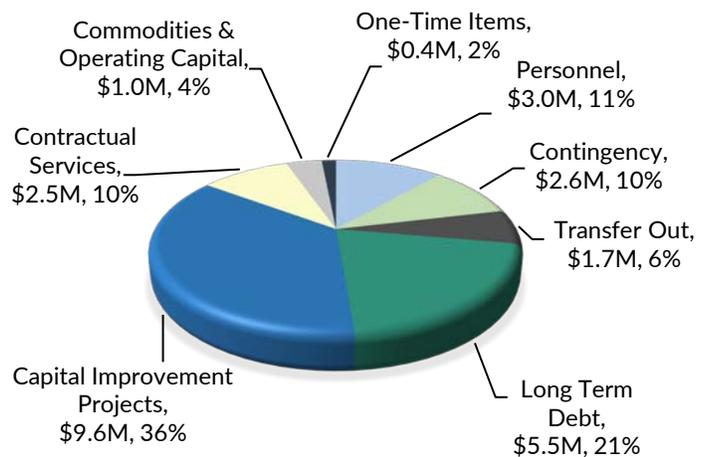
**WASTEWATER FUND RESOURCES  
\$30.3 MILLION**



Expenditures for wastewater operations, excluding debt service and contingency, include \$3.0 million for personnel costs, \$2.5 million for contractual services, and \$1.0 million for commodities and operating capital, which make up the total \$6.5 million operating budget.

Capital Improvement Project (CIP) expenditures of \$9.6 million total 37% of the budget and are related mainly to expansion of water reclamation facilities, collection system rehabilitation, and other projects that will allow the city to accommodate future population growth. There is also a \$1.7 million transfer out to the General Fund for costs of administrative services such as finance, city management, technology, and human resources and similar to Water, includes \$465,800 for in lieu of property taxes. Similar to Water, an adopted change in the financial policies added a “rainy day” contingency to the Wastewater Fund.

**WASTEWATER FUND USES  
\$26.3 MILLION**



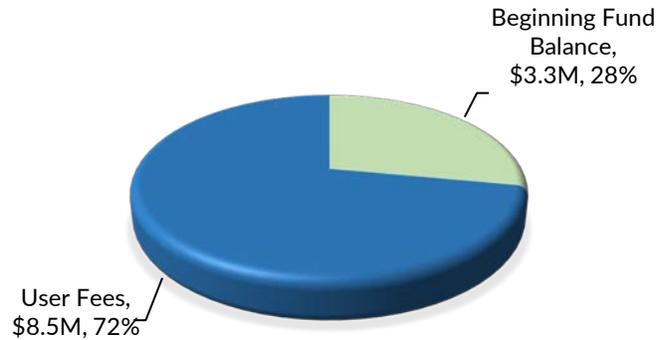
### SOLID WASTE FUND

The city's Solid Waste Enterprise Fund is self-sustaining, with revenues generated to cover all aspects of the fund's activities. The city contracts with an outside vendor for residential contained trash pick-up. Administration, including billing and collections of the contracted services, is provided by the city's Finance Department staff. The Solid Waste Division provides uncontained residential bulk trash pick-up to residents. This service is included in the monthly residential fee.

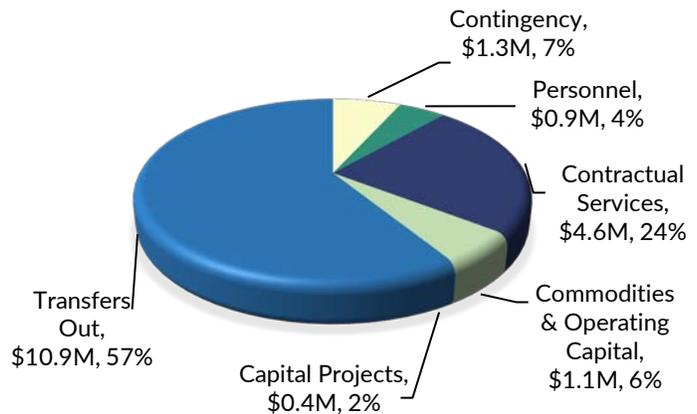
Projected revenue for the Solid Waste Fund is estimated at \$11.8 million and is primarily derived from customer user fees. The budget assumes no rate increase and 4% account growth.

Primary expenditures for this fund are for the contract services paid to the outside vendor, which make up \$4.3 million of the total operations budget. Additionally, personnel costs are estimated at \$0.9 million, or 10% of the total budget. As noted in the table below, no use of fund balance is anticipated for FY2020.

**SOLID WASTE RESOURCES**  
**\$11.8 MILLION**



**SOLID WASTE FUND USES**  
**\$9.2 MILLION**

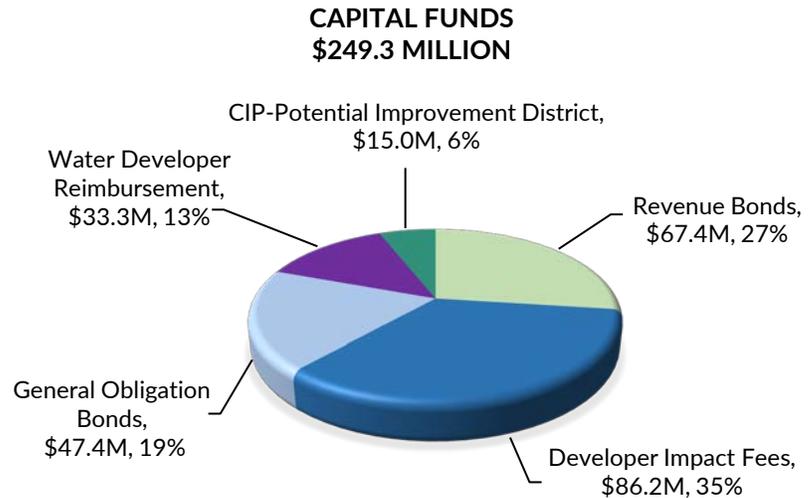


## KEY CAPITAL FUNDS

Capital project funds are funds that consist of various types of financial resources utilized in acquiring or constructing of capital projects. Types of resources can be bonds, contributions and impact fees. These funds are all restricted to capital purposes.

### GENERAL OBLIGATION (G.O.) BONDS

Bond sale proceeds must be used for the purposes specified in the bond election. FY2020 projects using G.O. bond proceeds include the Community Aquatic Facility, Community Recreation Center, a replacement fire station, and a Water Surface Project. The total amount planned in FY2020 is \$47.4 million. These bonds are funded by revenue generated from secondary property taxes that are assessed by the city.



### REVENUE BONDS

City Council also approved a budget that includes the sale of \$68.5 million in Water Bonds and \$7.5 million in Wastewater Bonds. Revenue bonds are expected to be issued to support the major capital improvement Surface Water Project and the Goodyear Water Reclamation Facility Expansion and Site Improvements. These bonds will be repaid from utility rate revenue.

### DEVELOPMENT IMPACT FEE FUNDS

Development impact fees have been utilized by the city since 1986 as a way for new development to pay its proportionate share of costs associated with providing necessary public infrastructure. These fees provide revenues that are needed to meet the necessary service demands placed on the city by new development. The city estimates the amount of impact fee revenue available to pay for growth-related projects based on forecasts for building permits. Impact fees are collected for:

- Police Stations
- Fire Stations
- Parks
- Street Improvements
- Water Plants and Infrastructure
- Wastewater Treatment and Collection Projects

Significant utility development impact fee expenditures budgeted for FY2020 include the Surface Water Project and the Goodyear Wastewater Expansion and Site Improvements.

### **DEVELOPER CONTRIBUTIONS**

Developers provide the city with funding to ensure that infrastructure and community facilities support the needs of the city's growing community. FY2020 projects using developer contributions include the Estrella Mountain Ranch Fire Station, Adaman Well #3 and the Surface Water Project.

### **OTHER MAJOR PROJECTS**

Whenever possible, the city uses available cash to pay for capital projects. In FY2020, \$32.8 million is available for General Funded projects. This includes \$5.4 million for the Aquatic Facility, Capital Projects Reserve of \$5.5 million and \$6.8 million for the Civic Square Project Reserve. Other major projects are street improvements associated with the Recreation Campus for \$7.8 million.

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# DEPARTMENT BUDGET OVERVIEW

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FY2020 OPERATING BUDGET

Department/Fund	FTE	Personnel	Contractual Services	Commodities / Other	Operating Capital	One-Time Supplementals	Carryovers	Total
<b>City Clerk</b>								
General Fund	6.0	\$ 599,900	\$ 65,400	\$ 13,700	\$ 21,500	\$ 92,500	\$ 62,400	\$ 855,400
<b>Total City Clerk</b>	<b>6.0</b>	<b>\$ 599,900</b>	<b>\$ 65,400</b>	<b>\$ 13,700</b>	<b>\$ 21,500</b>	<b>\$ 92,500</b>	<b>\$ 62,400</b>	<b>\$ 855,400</b>
<b>City Manager's Office</b>								
General Fund	14.0	\$ 1,990,400	\$ 492,300	\$ 18,000	\$ -	\$ 59,200	\$ -	\$ 2,559,900
<b>Total City Manager</b>	<b>14.0</b>	<b>\$ 1,990,400</b>	<b>\$ 492,300</b>	<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$ 59,200</b>	<b>\$ -</b>	<b>\$ 2,559,900</b>
<b>Development Services</b>								
General Fund	25.0	\$ 2,989,000	\$ 149,900	\$ 66,700	\$ -	\$ 776,300	\$ 60,000	\$ 4,041,900
<b>Total Development Services</b>	<b>25.0</b>	<b>\$ 2,989,000</b>	<b>\$ 149,900</b>	<b>\$ 66,700</b>	<b>\$ -</b>	<b>\$ 776,300</b>	<b>\$ 60,000</b>	<b>\$ 4,041,900</b>
<b>Digital Communications</b>								
General Fund	7.0	\$ 822,700	\$ 147,200	\$ 83,900	\$ -	\$ 54,900	\$ -	\$ 1,108,700
<b>Total Digital Communications</b>	<b>7.0</b>	<b>\$ 822,700</b>	<b>\$ 147,200</b>	<b>\$ 83,900</b>	<b>\$ -</b>	<b>\$ 54,900</b>	<b>\$ -</b>	<b>\$ 1,108,700</b>
<b>Economic Development</b>								
General Fund	8.0	\$ 1,021,200	\$ 304,200	\$ 12,600	\$ -	\$ 34,700	\$ 1,767,200	\$ 3,139,900
<b>Total Economic Development</b>	<b>8.0</b>	<b>\$ 1,021,200</b>	<b>\$ 304,200</b>	<b>\$ 12,600</b>	<b>\$ -</b>	<b>\$ 34,700</b>	<b>\$ 1,767,200</b>	<b>\$ 3,139,900</b>
<b>Engineering</b>								
General Fund	26.0	\$ 3,166,000	\$ 146,500	\$ 64,500	\$ -	\$ 1,344,800	\$ -	\$ 4,721,800
Highway User Revenue Fund (HURF)	18.0	1,973,700	4,401,700	803,200	61,500	581,600	165,000	7,986,700
Arizona Lottery Fund	-	-	296,900	-	-	22,000	-	318,900
Grants	-	-	-	-	-	-	160,800	160,800
Traffic Signals Asset Management	-	-	-	-	1,080,500	-	-	1,080,500
<b>Total Engineering</b>	<b>44.0</b>	<b>\$ 5,139,700</b>	<b>\$ 4,845,100</b>	<b>\$ 867,700</b>	<b>\$ 1,142,000</b>	<b>\$ 1,948,400</b>	<b>\$ 325,800</b>	<b>\$ 14,268,700</b>
<b>Finance</b>								
General Fund	32.0	\$ 3,470,600	\$ 480,600	\$ 205,700	\$ -	\$ 4,000	\$ 150,000	\$ 4,310,900
Water	-	-	-	-	-	90,000	-	90,000
Wastewater	-	-	-	-	-	90,000	-	90,000
Solid Waste	-	-	-	-	-	20,000	-	20,000
<b>Total Finance</b>	<b>32.0</b>	<b>\$ 3,470,600</b>	<b>\$ 480,600</b>	<b>\$ 205,700</b>	<b>\$ -</b>	<b>\$ 204,000</b>	<b>\$ 150,000</b>	<b>\$ 4,510,900</b>
<b>Fire</b>								
General Fund	126.0	\$ 18,330,700	\$ 1,523,300	\$ 472,700	\$ 9,400	\$ 296,700	\$ 1,318,900	\$ 21,951,700
Asset Management	-	-	126,500	-	365,500	-	-	492,000
<b>Total Fire</b>	<b>126.0</b>	<b>\$ 18,330,700</b>	<b>\$ 1,649,800</b>	<b>\$ 472,700</b>	<b>\$ 374,900</b>	<b>\$ 296,700</b>	<b>\$ 1,318,900</b>	<b>\$ 22,443,700</b>
<b>Human Resources</b>								
General Fund	14.0	\$ 1,848,200	\$ 1,187,900	\$ 308,400	\$ 160,000	\$ 111,600	\$ -	\$ 3,616,100
Risk Reserve	-	-	888,200	-	-	-	-	888,200
<b>Total Human Resources</b>	<b>14.0</b>	<b>\$ 1,848,200</b>	<b>\$ 2,076,100</b>	<b>\$ 308,400</b>	<b>\$ 160,000</b>	<b>\$ 111,600</b>	<b>\$ -</b>	<b>\$ 4,504,300</b>
<b>Information &amp; Technology</b>								
General Fund	24.0	\$ 2,872,700	\$ 2,219,100	\$ 41,500	\$ -	\$ 758,500	\$ 170,000	\$ 6,061,800
Asset Management	-	-	60,000	844,100	103,000	-	-	1,007,100
Water	-	62,400	-	-	-	-	-	62,400
Wastewater	-	62,400	7,200	800	-	-	-	70,400
<b>Total Information &amp; Technology</b>	<b>24.0</b>	<b>\$ 2,997,500</b>	<b>\$ 2,286,300</b>	<b>\$ 886,400</b>	<b>\$ 103,000</b>	<b>\$ 758,500</b>	<b>\$ 170,000</b>	<b>\$ 7,201,700</b>
<b>Legal Services</b>								
General Fund	11.0	\$ 1,623,500	\$ 269,800	\$ 19,100	\$ -	\$ -	\$ -	\$ 1,912,400
<b>Total Legal Services</b>	<b>11.0</b>	<b>\$ 1,623,500</b>	<b>\$ 269,800</b>	<b>\$ 19,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,912,400</b>

Department/Fund	FTE	Personnel	Contractual Services	Commodities / Other	Operating Capital	One-Time Supplementals	Carryovers	Total
<b>Mayor &amp; Council</b>								
General Fund	-	\$ 236,300	\$ 124,400	\$ 5,800	\$ -	\$ -	\$ -	\$ 366,500
<b>Total Mayor &amp; Council</b>	<b>-</b>	<b>\$ 236,300</b>	<b>\$ 124,400</b>	<b>\$ 5,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 366,500</b>
<b>Municipal Court</b>								
General Fund	11.7	\$ 1,129,400	\$ 135,900	\$ 21,700	\$ -	\$ 160,100	\$ -	\$ 1,447,100
Court Enhancement Fund	0.57	45,000	-	10,000	-	-	-	55,000
Judicial Collection Enhancement Fund	-	-	-	-	-	40,000	-	40,000
<b>Total Municipal Court</b>	<b>12.3</b>	<b>\$ 1,174,400</b>	<b>\$ 135,900</b>	<b>\$ 31,700</b>	<b>\$ -</b>	<b>\$ 200,100</b>	<b>\$ -</b>	<b>\$ 1,542,100</b>
<b>Non-Departmental</b>								
General Fund	-	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
<b>Total Non-Departmental</b>	<b>-</b>	<b>\$ -</b>	<b>\$ 2,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,700,000</b>
<b>Parks &amp; Recreation</b>								
General Fund	50.7	\$ 3,985,600	\$ 4,412,100	\$ 498,500	\$ 5,000	\$ 731,200	\$ -	\$ 9,632,400
Asset Management	-	-	224,800	-	603,400	-	-	828,200
Ballpark Operations	44.5	2,958,200	1,487,000	515,800	-	145,300	-	5,106,300
Ballpark Capital Replacement	-	-	-	-	933,000	-	-	933,000
<b>Total Parks &amp; Recreation</b>	<b>95.2</b>	<b>\$ 6,943,800</b>	<b>\$ 6,123,900</b>	<b>\$ 1,014,300</b>	<b>\$1,541,400</b>	<b>\$ 876,500</b>	<b>\$ -</b>	<b>\$ 16,499,900</b>
<b>Police</b>								
General Fund	162.3	\$ 21,847,000	\$ 2,610,000	\$ 1,205,600	\$ 10,200	\$ 1,136,500	\$ 50,000	\$ 26,859,300
Traffic Impound	1.0	90,300	15,800	41,000	-	-	-	147,100
Officer Safety	-	-	-	25,000	-	-	-	25,000
Grants	-	220,500	32,900	32,000	-	-	95,900	381,300
<b>Total Police</b>	<b>163.3</b>	<b>\$ 22,157,800</b>	<b>\$ 2,658,700</b>	<b>\$ 1,303,600</b>	<b>\$ 10,200</b>	<b>\$ 1,136,500</b>	<b>\$ 145,900</b>	<b>\$ 27,412,700</b>
<b>Public Works</b>								
General Fund	30.0	\$ 2,902,200	\$ 1,606,000	\$ 1,378,900	\$ 14,000	\$ 938,000	\$ -	\$ 6,839,100
Asset Management	-	-	-	-	1,943,700	-	914,400	2,858,100
Water	33.0	3,160,500	3,029,200	1,664,200	3,639,100	124,500	235,500	11,853,000
Wastewater	25.0	2,989,500	2,355,800	850,500	332,900	208,800	68,100	6,805,600
Solid Waste	10.0	966,500	4,633,200	485,700	53,400	293,500	281,000	6,713,300
Interdepartmental Credits	-	-	-	(2,162,300)	-	-	-	(2,162,300)
<b>Total Public Works</b>	<b>98.0</b>	<b>\$ 10,018,700</b>	<b>\$ 11,624,200</b>	<b>\$ 2,217,000</b>	<b>\$5,983,100</b>	<b>\$ 1,564,800</b>	<b>\$ 1,499,000</b>	<b>\$ 32,906,800</b>
<b>Contingency</b>								
General Fund	-	-	\$ 600,000	-	-	-	-	\$ 600,000
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>\$ 600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 600,000</b>
<b>TOTAL ALL DEPARTMENTS</b>	<b>679.8</b>	<b>\$ 81,364,400</b>	<b>\$ 36,733,800</b>	<b>\$ 7,527,300</b>	<b>\$ 9,336,100</b>	<b>\$ 8,114,700</b>	<b>\$ 5,499,200</b>	<b>\$ 148,575,500</b>

*POSITION CHANGES FROM PRIOR FISCAL YEAR*

<b>FY2019 Adopted FTE's</b>	<b>644.0</b>		
<b>City Manager's Office</b>		<b>Municipal Court</b>	
Community Engagement Specialist	1.0	Court Specialist	1.0
<b>Communications</b>		<b>Economic Development</b>	
Communications Specialist	1.0	Project Manager	1.0
<b>Legal Services</b>		Research Specialist	1.0
Assistant City Attorney	1.0	<b>Development Services</b>	
<b>Finance</b>		Planner III	1.0
Budget & Research Analyst	1.0	Building Inspector II	2.0
<b>Information Technology</b>		<b>Engineering</b>	
Security Engineer	1.0	Construction Inspector II	1.0
<b>Human Resources</b>		CIP Project Field Inspector	1.0
Benefits Specialist	1.0	<b>Public Works</b>	
<b>Police Department</b>		Operational Readiness Coordinator	1.0
Forensic Specialist	1.0	Facilities Contract Coordinator	1.0
Management Assistant	1.0	Storm Water Coordinator	1.0
Police Records Specialist	1.0	Sr. Industrial Pretreatment Inspector	1.0
Telecommunications Officer	0.3	Solid Waste Inspector	1.0
Police Sergeant	2.0	Water Treatment & Process Superintendent	1.0
Police Officer	2.0	Utility Technician II	2.0
Police Detective	2.0	Maintenance Mechanic II	1.0
<b>Fire Department</b>		<b>Parks and Recreation</b>	
Community Risk Reduction Specialist	1.0	Parks Foreman	1.0
Community Risk Reduction Coordinator	(0.5)	Irrigation Technician	1.0
Fire Marshal	1.0		
		<b>Net Change All Departments</b>	<b>35.8</b>
		<b>FY2020 Adopted FTE's</b>	<b>679.8</b>

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*CITY CLERK'S OFFICE*

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**ANNUAL BUDGET:** \$855,400 – General Fund

**DEPARTMENT OVERVIEW:**

The Goodyear City Clerk's Office provides access to information, manages elections impartially and with integrity, enables informed decisions for community governance, and preserves the city's history. We strive to exceed customer expectations, and are held to the highest standard to impartially perform the duties of the office.

**Administrative Services**

The City Clerk's Office prepares, assembles, and distributes the Council agenda packet; records all Council actions; prepares minutes of meetings; coordinates follow-up from the Council meetings; supports the functions of Council-appointed boards, commissions, and committees; processes all applications for special events and liquor licenses; accepts and processes all claims against the city; administers the oaths of office; provides notary services to internal and external customers, fulfills legal public notice posting requirements; and adheres to the Open Meeting Law.

The Administrative Division also acts as historian and is responsible for managing the department's records, as well as overseeing the development, training, organization, and maintenance of an ongoing citywide records management program to make certain the city's records are collected, maintained, destroyed, or archived in a methodical, efficient, and cost-effective manner to ensure compliance with State Public Records Statutes. The division also tracks and fulfills all records requests and maintains the city code.

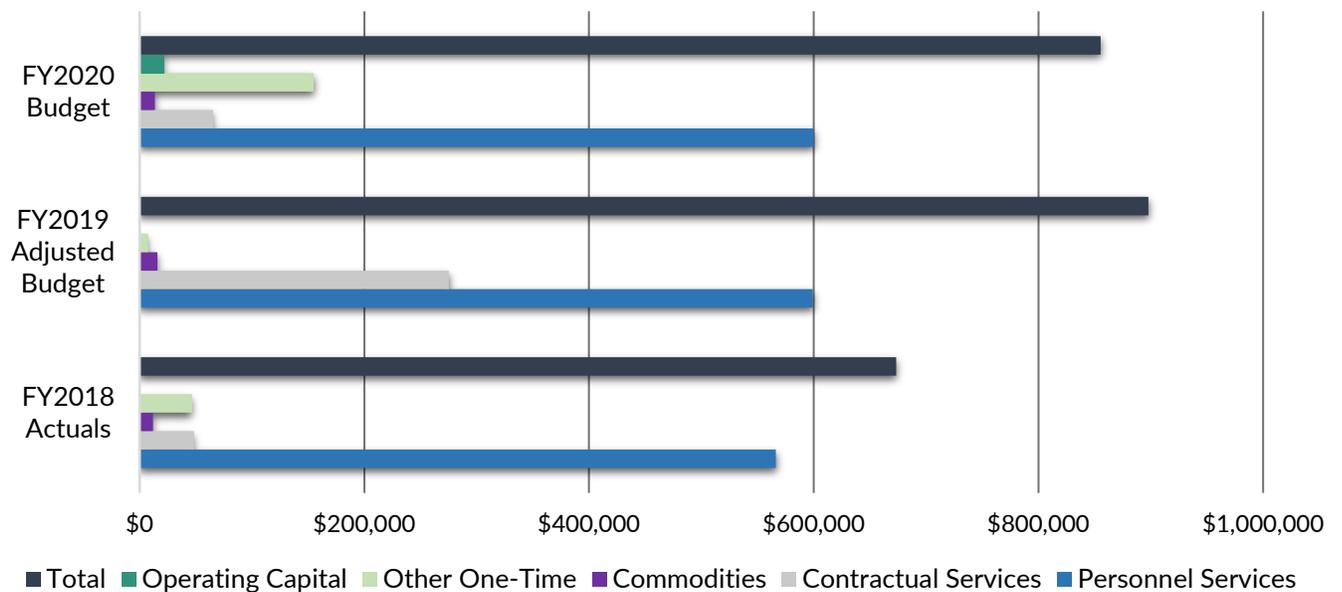
**Elections**

The City Clerk's Office conducts city elections on a non-partisan basis, and elections are currently conducted at large the second Tuesday in March (primary) and third Tuesday in May (general) of odd years. Goodyear holds all-mail elections. In partnership with the Maricopa County Elections Department, the City Clerk's Office mails ballot to the registered voters of Goodyear. Candidate packets are prepared for citizens who are interested in running for Council. Voter information is shared with the public via the website, the InFocus, the West Valley View, and the Southwest Section of the Arizona Republic. The City Clerk's Office is an early voting site for citizens who wish to vote early or in person, or need to obtain a replacement ballot as well as serving as a polling place on election day for all elections involving Goodyear voters. The City Clerk's Office is also the filing office for all Goodyear candidate campaign finance reports.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$855,400, which is \$42,400, or 5% lower than the FY2019 budget. The decrease is primarily due to the every other year election cycle with FY2020 being a non-election year. The decrease is partially offset by the supplemental budget additions of one-time and ongoing fees to purchase licenses for the records management system. Also included in the budget is a carryover for the agenda management software.

**CITY CLERK'S OFFICE EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 673,360	\$ 682,400	\$ 855,400
Elections	-	215,400	-
Total	\$ 673,360	\$ 897,800	\$ 855,400

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	6.0	6.0	6.0
Total Full-Time	6.0	6.0	6.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Fiscal and Resource Management



Sense of Community

**FY2020 GOALS & OBJECTIVES:**

- Update Special Event Ordinance to consolidate deadlines and clarify certain procedures.
- Fully implement the PrimeGov agenda management solution.
- Enhancements to the records management system (OpenText) in coordination with the Information Technology Services Department.
- Compile recommendations for adoption by the City Council to improve the boards and commissions appointment and meeting processes.
- Archive historical records in partnership with the Communications Department.
- Streamline the records retrieval process within the Information Management Center.
- Inventory and organize all records retrieved from offsite storage vendor.

**FY2019 ACCOMPLISHMENTS:**

- Council agenda packets added to OpenText from universal shared drive and maintained permanently electronically – Ongoing.

- Community outreach for elections – voter registration, Twitter and Facebook outreach through Communications Department.
- Conducted 2019 Spring Candidate Primary Election.
- Digitize records as the official records and reduce paper for records series that are eligible.
- Revised the Records and Information Management (RIM) guidelines.
- Revised the board and commission member and staff liaison handbooks.
- Updated the City Council Meetings Rules of Procedure.
- Established the City Council Compensation Ad-Hoc Committee and presented their recommendations to the City Council for adoption.
- Increased the security of permanent records—including resolutions and ordinances—by procuring several fire-resistant file cabinets.
- Moved to a paperless system for processing legal advertisements.
- Obtained City Council approval for delegation of authority to the City Clerk to make recommendations on their behalf to the Arizona Department of Liquor Licenses and Control for different types of liquor applications.

**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management	
Measure	Compliance With All Open Meeting Law Statutes for Posting and Advertising	
Description/Explanation	The goal is to remain 100% compliant with Open Meeting Law Statutes and to complete all postings and advertising timely.	
	FY2018 Actual	FY2019 Estimate/Target
	100%	100%
		FY2020 Estimate
		100%

Strategic Goal	 Fiscal and Resource Management	
Measure	Public Records Requests Routing for Processing	
Description/Explanation	The goal is to remain 100% compliant with the "promptly" requirement in statute and to route records requests timely within one business day.	
FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
100%	100%	100%

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*CITY MANAGER'S OFFICE*

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**ANNUAL BUDGET:** \$2,559,900 – General Fund

**DEPARTMENT OVERVIEW:**

The mission of the City Manager's Office is to provide organizational leadership, planning, and coordination to the management team and all departments to enhance quality of life of citizens through services and management practices delivered in a supportive environment and according to the city's strategic goals.

**City Manager's Office Administration**

The City Manager Office serves as chief administrative officer of the city and is responsible for ensuring that administrative processes and programs are in place to effectively provide city services according to City Council's policy direction. The office works closely with Finance to oversee the development and presentation of a balanced budget to City Council and keeps them advised of the city's financial condition and future needs of the city. The City Manager's Office is responsible for long-range strategic planning for the organization and development of recommendations to City Council on a variety of public policy issues. The office provides leadership and drives the Performance Management program to create a culture of innovation and continuous improvement. The office also establishes partnerships with regional communities and stakeholder organizations to create efficiencies and enhance quality of life in the community.

**Intergovernmental Relations**

This division is comprised of Intergovernmental Relations, Mayor and City Council support, and Neighborhood Services. Intergovernmental Relations is responsible for coordinating and monitoring activities with other cities, the county, the state and the federal government. They also work with Management and Leadership to develop a legislative agenda which is approved by City Council and is used to coordinate legislative activities. The division works closely with other city departments to review and analyze regional issues and legislative actions to determine potential impacts to the city and then create and execute an appropriate plan of action. They serve as a liaison to regional organizations including the League of Arizona Cities and Towns, Maricopa Association of Governments, Valley Metro, Arizona Municipal Water Users Association (AMWUA), and more. This division also coordinates efforts and activities of the city's elected officials to include scheduling, communications, research, and other key duties in support of City Council.

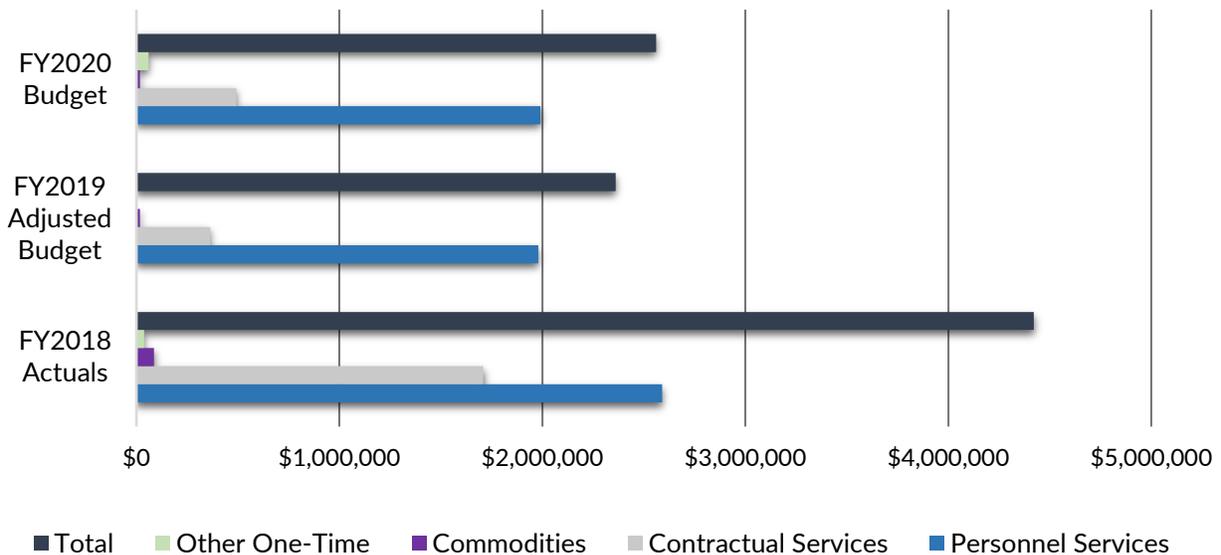
They manage operations and activities of the city’s Youth Commission. Neighborhood Services provides assistance to constituents with neighborhood issues or concerns and performs outreach to members of our community with timely information. The division is also responsible for constituent relations and resident engagement and education programs like Leadership Enrichment and Development (LEAD).

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$2.6 million which is \$0.2 million or 8% more than FY2019. This increase is due to citywide salary and benefit increases, ongoing funding for a full-time Community Engagement Specialist position and the establishment of the Youth Commission budget. Also, included as supplementals is \$0.1 million for one-time costs for a community assessment and increase in the Community Funding, the third year of a five year commitment to West Valley Veterans Success Center, and one-time operating costs associated with the Community Engagement Specialist position.

FY2020 CIP projects include the scoping study for the Civic Square Project.

**CITY MANAGER'S OFFICE EXPEDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
City Manager's Office	\$ 811,660	\$ 625,100	\$ 1,419,100
Deputy City Managers' Office	852,342	957,600	-
Intergovernmental	713,601	778,400	1,140,800
Risk Management	1,312,082	-	-
Communications	732,055	-	-
Total	\$ 4,421,740	\$ 2,361,100	\$ 2,559,900

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Risk Reserve	\$ 58,836	-	-

<b>City Manager Total Expenditures</b>	<b>\$ 4,480,576</b>	<b>\$ 2,361,100</b>	<b>\$ 2,559,900</b>
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**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
City Manager's Office	4.0	2.0	8.0
Deputy City Manager's Office	6.0	6.0	-
Intergovernmental	6.0	5.0	6.0
Risk Management	1.0	-	-
Communications	5.0	-	-
Total Full-Time	22.0	13.0	14.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**

Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

**FY2020 GOALS & OBJECTIVES:**

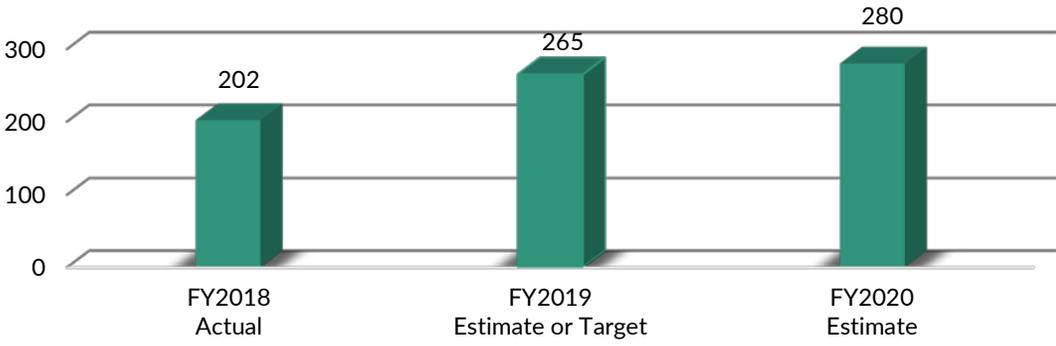
- Oversee the city hall, “Goodyear Civic Square at Estrella Falls” project through a public-private partnership with the Globe Corporation with an expected completion of mid-2022.
- Oversee the 5-year Capital Improvement Plan that is 100% deliverable.
- Create an additional 250 Goodyear ambassadors through city-offered engagement programs by FY2021.
- Implement the FY2019-21 City Strategic Plan across all city departments and provide progress updates to City Council every six months.
- Focus on city staff organizational culture through the implementation of a core values roll out. The city’s six core values are: Integrity, Empathy, Optimism, Adaptability, Initiative and Innovation.

**FY2019 ACCOMPLISHMENTS:**

- Implemented the FY2019-21 City Strategic Plan across all city departments. Progress updates have been provided to City Council every six months; the last being February 2019, which can be found on the [goodyearaz.gov](http://goodyearaz.gov) website.
- Development Agreement Coordinator ensured that all development agreements and obligations were tracked.
- Assisted city departments with the implementation of many new Council meeting process improvements, which include optimizing City Council meeting public speaker cards and streaming of City Council meetings on Facebook Live and YouTube. A new agenda management software program is being implemented to improve City Council meeting agendas.

- Implemented LEAN management approaches in three city departments. The Public Works Department has been trained in Lean/continuous improvement approaches to improve operations, with specific efforts toward the safety program. The Finance Department began Lean/continuous improvement efforts with their financial services team with specific focus on improving the audit process. The Human Resources Department has been using Lean/continuous improvement efforts to improve their on-boarding processes. A new software system has been selected to assist with this effort and is in the process of being implemented.
- Completed additional phases of Financial System Implementation Project (FSIP). In March 2019, the official Go-Live phase took place on all major elements, which included time keeping & payroll, general ledger, utility billing and business licensing.
- In March 2019, 29 Goodyear citizens graduated from the Leadership Enrichment and Development (LEAD) program.
- Presented the results of the citizen satisfaction survey to City Council in September 2018. The results have been used in the planning of future city projects and developing the annual budget.

**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management								
Measure	Average Number of Monthly Requests Created/Opened using the City's Online Reporting Tool "PublicStuff/goodyearaz.gov"								
Description/Explanation	"PublicStuff" offers residents a convenient, single entry point to engage with the city as it relates to submitting issues for resolution. The increase in FY2019 was due to an increase in use of PublicStuff from Parks and Fire. The number of monthly requests is projected to increase due to continued marketing of "PublicStuff".								
 <table border="1"> <caption>Performance Measure Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Measure Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>202</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>265</td> </tr> <tr> <td>FY2020 Estimate</td> <td>280</td> </tr> </tbody> </table>		Fiscal Year	Measure Value	FY2018 Actual	202	FY2019 Estimate or Target	265	FY2020 Estimate	280
Fiscal Year	Measure Value								
FY2018 Actual	202								
FY2019 Estimate or Target	265								
FY2020 Estimate	280								

Strategic Goal	 Fiscal and Resource Management	
Measure	"Citizen Satisfaction Survey" Rating Goodyear Overall as an Excellent or Good Place to Live	
Description/Explanation	The survey helps the City Council set priorities that are aligned with residents' expectations. The survey is slated to take place every other year.	
	FY2018 Actual	FY2019 Estimate/Target
	95%	N/A
		FY2020 Estimate
		97%

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*DEVELOPMENT SERVICES*

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**ANNUAL BUDGET:** \$4,041,900 – General Fund

**DEPARTMENT OVERVIEW:**

The Development Services Department encompasses Planning & Zoning, Building Safety, and Code Compliance. The department is responsible for the administration of city zoning, planning, and development policies. In addition, the department is responsible for the preparation, adoption, and implementation of the City of Goodyear General Plan, which provides community goals and development policies to effectively guide and manage the long-term growth of the city. Development Services staff also prepare and implement various zoning and development ordinances. The Building Safety and Inspections Division is responsible for ensuring construction activity meets the minimum standards of the applicable life safety code. Code Compliance is responsible for the ensuring fair and consistent application of the city property codes and ordinances.

**Administration**

Administration coordinates the activities of the divisions within the department, ensures that activities and programs are consistent with the department's mission, provides necessary resources and information services support, and provides staff support. This division also prepares monthly reports, manages the city's Kiosk Signage Program, and serves as the system administrator for the department's computer automation system.

**Planning & Zoning**

The Planning and Zoning Division is responsible for preparing and implementing various zoning and development related codes and ordinances, such as the Zoning Ordinance, Subdivision Regulations, Design Guidelines, and General Plan. Specific duties include reviewing and processing general plan amendments, rezone applications, variances, subdivision plats, use permits, special use permits, site plans, and development agreements to ensure compliance with city ordinances. Staff is also responsible for reviewing development plans, analysis of population and socioeconomic data, and providing support to the Planning & Zoning Commission and Board of Adjustment. The division also maintains all planning & zoning records and responds to records requests.

**Building Safety**

The Building Safety Division ensures quality construction for the city's residents by regulating building construction and building occupancy. Building Safety encompasses both plan review and inspections to enforce the city's building, electrical, mechanical, plumbing, and zoning ordinances. This division also enforces other applicable state and local laws and ordinances.

**Code Compliance**

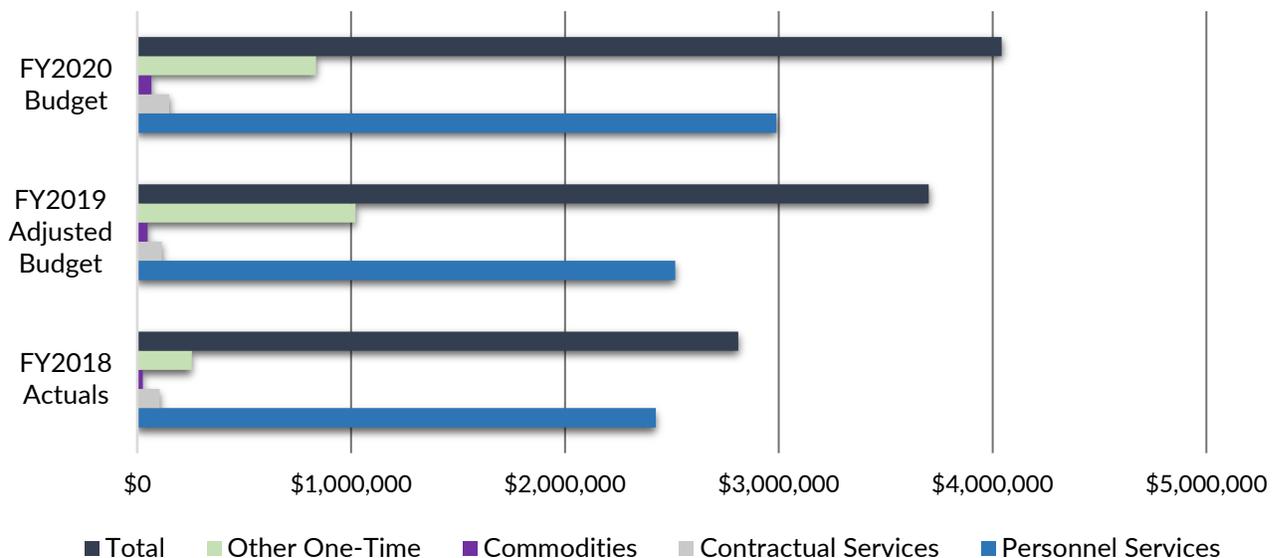
Code Compliance's goal is to keep our neighborhoods beautiful. Code Compliance works to educate citizens on city property code requirements, build relationships, and facilitate mediation when necessary. Primary duties include providing information about city codes for property maintenance, zoning, variances and signage, and encouraging voluntary compliance. Proactive field inspections and response to citizen complaints lead to enforcement through established procedures when voluntary compliance does not occur.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$4.0 million which is \$0.3 million or 9% more than the FY2019 budget. This increase is due to the addition of three new positions to the department and citywide salary and benefit increases.

Due to high activity levels in development the department had been using contractual services since FY2016 to ensure turnaround times are met, and quality services are provided. The budget includes three new ongoing positions - two new building inspector positions and a Planner III position as it appears building activity will level off and a base budget staff level can begin to be established. Included in the budget is \$0.8 million in one-time funding to continue utilizing two contract inspectors and two contract plan reviewers to support high levels of development activity. Additionally, the budget reflects one-time supplementals for new equipment for Planning & Zoning and Code Compliance, and a carryover for the landscape ordinance update.

**DEVELOPMENT SERVICES EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 406,188	\$ 448,400	\$ 454,300
Planning & Zoning	652,016	977,100	963,700
Building Safety	1,445,224	1,951,500	2,295,400
Code Compliance	307,991	323,700	328,500
Total	\$ 2,811,419	\$ 3,700,700	\$ 4,041,900

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	3.0	3.0	3.0
Planning & Zoning	5.0	5.0	6.0
Building Safety	11.0	11.0	13.0
Code Compliance	3.0	3.0	3.0
Total Full-Time	22.0	22.0	25.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Economic Vitality



Quality of Life



Sense of Community

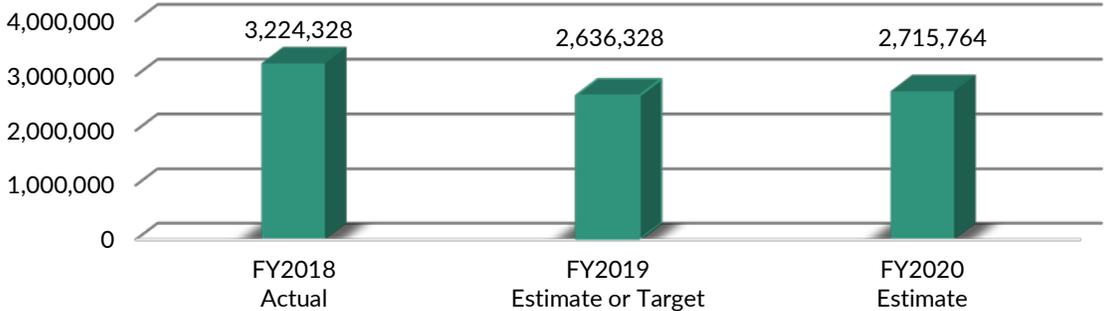
**FY2020 GOALS & OBJECTIVES:**

- Present to Planning and Zoning Commission and City Council the draft Planning and Zoning improvement plan including a streamlined approach to Special Use and Use Permits.
- Continue to identify Planning and Zoning efficiencies and present to the Planning and Zoning Commission and City Council.
- Train staff and implement transition to the new International Building Code.
- Implement Building Safety digital plan review.
- Increase employee satisfaction through roll out of the city's new core values.

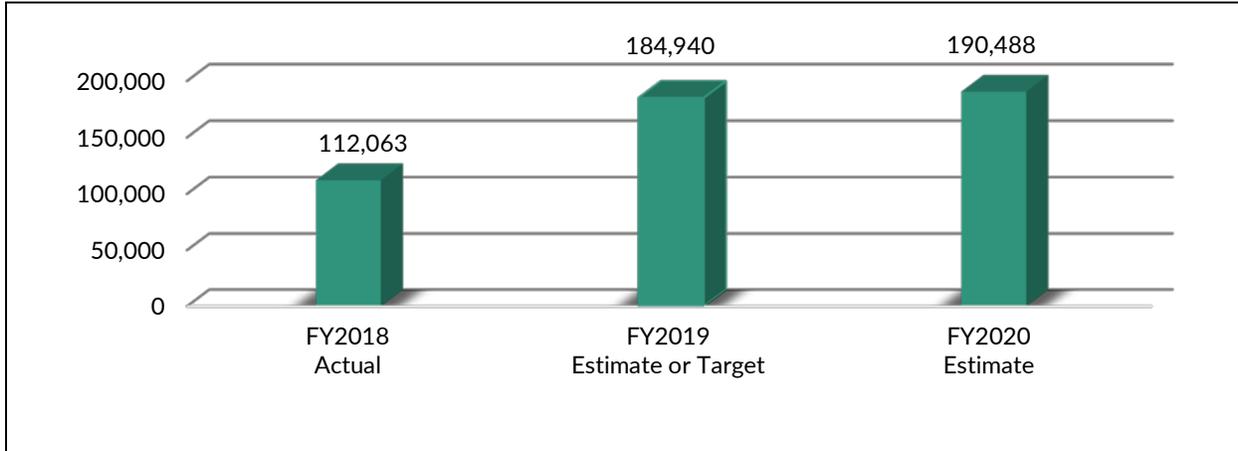
**FY2019 ACCOMPLISHMENTS:**

- Created a draft Planning and Zoning improvement plan to identify process efficiencies that are beneficial to customers.
- Began the adoption process for the new International Building Code to ensure the best quality of life for Goodyear residents. Code adoption will be presented to City Council in the Summer of 2019.
- Created a project plan and schedule to implement a software upgrade for building safety digital plan review. The upgrade streamlines and simplifies the submittal process for the external customer while also allowing the city to move toward a paperless work environment and garner cost savings.
- Utilizing the 2018 Employee Survey results, created an environment of engaged and empowered employees to modify continuous improvement strategies. Department meetings are held to focus on these areas, and emphasis is placed on the city's core values and creating a culture of teamwork.
- Awarded and managed the contract for the shaded paths/sidewalk study. The projected completion date is the end of fiscal year 2019.

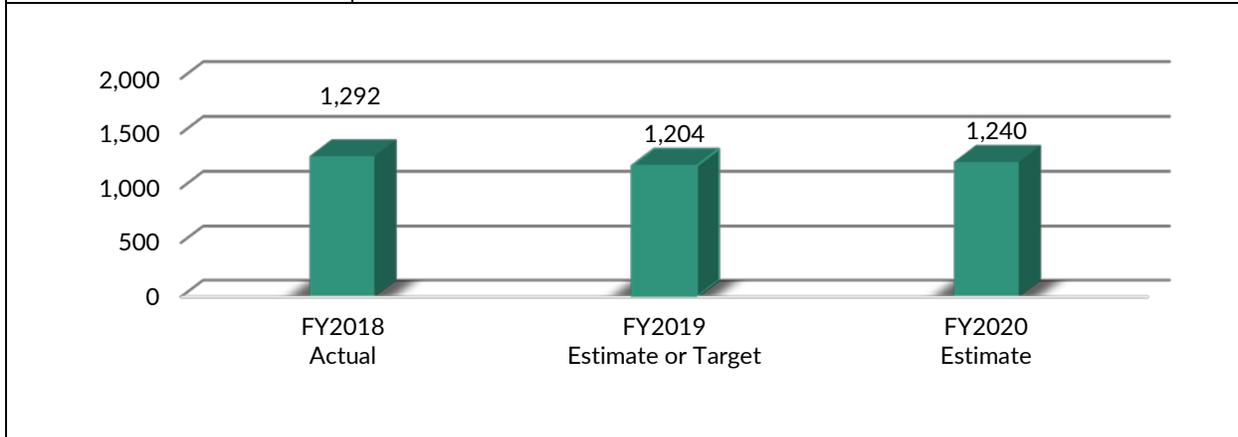
**PERFORMANCE MEASURES:**

Strategic Goal	 Economic Vitality								
Measure	Square Footage of Industrial Building Permitted								
Description/Explanation	Aligned with Council Strategic Action Plan, Economic Vitality Focus Area to seek diverse, high quality development, and foster local jobs through the strategic pursuit of industries including renewable energy, engineering, technology, aerospace, medical, manufacturing, and internet fulfillment. Business investment and sustainability is fostered through streamlined processes, strategic marketing, developing ongoing relationships, and encouraging tourism.								
 <table border="1"> <caption>Square Footage of Industrial Building Permitted</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>3,224,328</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>2,636,328</td> </tr> <tr> <td>FY2020 Estimate</td> <td>2,715,764</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2018 Actual	3,224,328	FY2019 Estimate or Target	2,636,328	FY2020 Estimate	2,715,764
Fiscal Year	Value								
FY2018 Actual	3,224,328								
FY2019 Estimate or Target	2,636,328								
FY2020 Estimate	2,715,764								

Strategic Goal	 Economic Vitality
Measure	Square Footage of Commercial Building Permitted
Description/Explanation	Aligned with Council Strategic Action Plan, Economic Vitality Focus Area to seek diverse, high quality development, and foster local jobs through the strategic pursuit of industries including renewable energy, engineering, technology, aerospace, medical, manufacturing, and internet fulfillment. Business investment and sustainability is fostered through streamlined processes, strategic marketing, developing ongoing relationships, and encouraging tourism.



Strategic Goal	 Economic Vitality
Measure	Number of New Single Family Homes Permitted
Description/Explanation	Aligned with Council Strategic Action Plan, Economic Vitality Focus Area.



*DIGITAL COMMUNICATIONS*

**ANNUAL BUDGET:** \$1,108,700 – General Fund

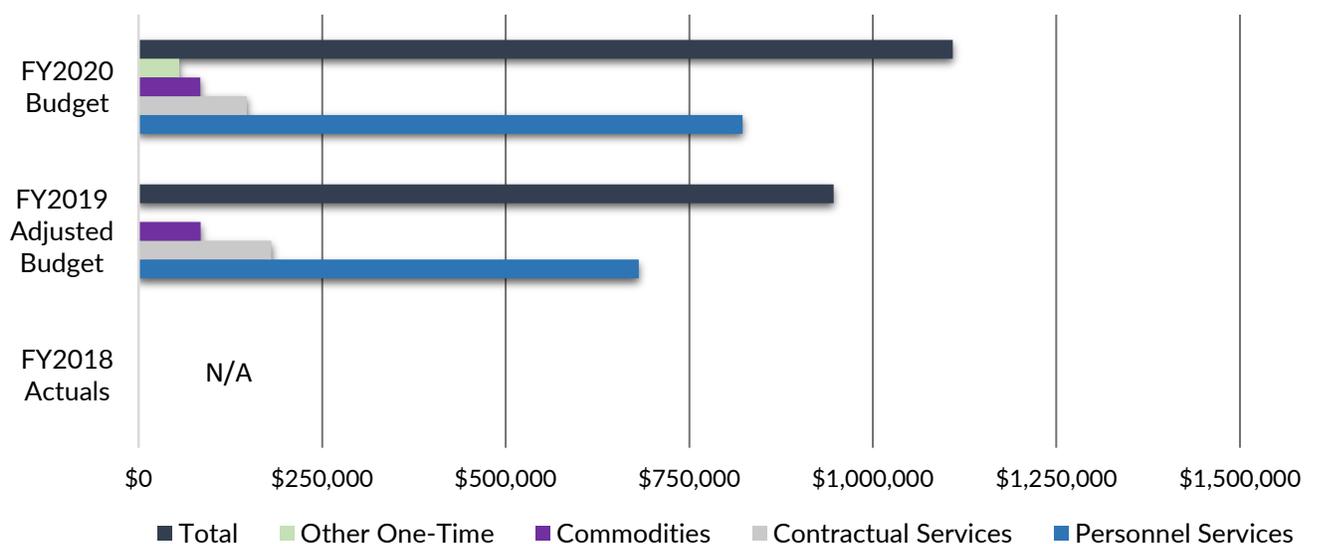
**DEPARTMENT OVERVIEW:**

The Digital Communications Department plans and directs citywide communications and marketing. This is accomplished through media relations, public outreach campaigns, audio-visual/video productions, and publication production, such as the "InFocus" newsletter along with various brochures and flyers. The department provides a user friendly website with close to 1,200 pages of information for residents, out-of-town visitors, and employees, as well as manages six social media accounts. Digital Communications also acts as the city media spokesperson, oversees market research, and assists with internal communications.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$1.1 million which is \$0.2 million or 15% more than the FY2019 budget. This increase is due to the addition of a Digital Communications Specialist position, annual and one-time cost for Audio Video (AV) equipment, and one-time costs for Census 2020 Marketing/Community Outreach.

**DIGITAL COMMUNICATIONS EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ -	\$ 946,700	\$ 1,108,700

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	-	6.0	7.0
Total Full-Time	-	6.0	7.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

### **FY2020 GOALS & OBJECTIVES:**

- Continue to grow audience across all social media platforms by a minimum of the ten percent goal set forth in the Strategic Plan.
- Create interesting and compelling videos to showcase the success of our city and promote online.
- Enhance goodyear.gov to improve the user experience by improving the overall look, feel, and ease of use of the site.
- Prioritize communications of economic development news and signature events in the city.

### **FY2019 ACCOMPLISHMENTS:**

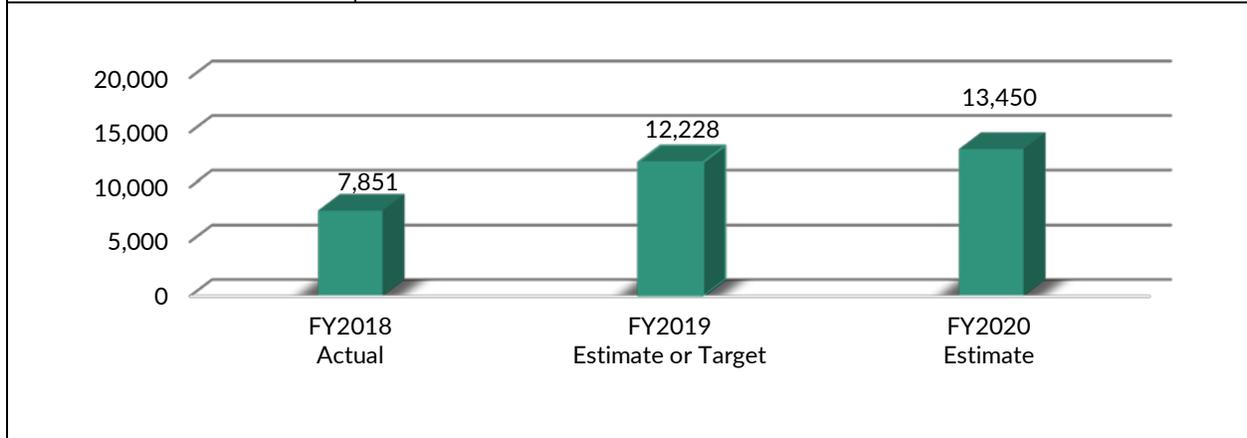
Formerly a division of the City Manager's Office, the Digital Communications Division became a department in FY2019. Under the guidance and direction of their new Digital Communications Director, staff is implementing an enhanced communications strategy focused on better informing and engaging residents. Staff is focused on more modern and practical ways of connecting with the public, mainly through digital channels. The city is relying less on third parties, including media, to share the Goodyear story; instead attempting to own our story by finding compelling ways to share it directly with the public. Digital efforts became a priority this year with more frequent and high-quality messaging being distributed across multiple channels, including enhanced social media platforms, InFocus, and through building a strong relationship with valley media outlets.

- Evaluated the effectiveness of our public communication methods and made improvements to the city's website.
- Followers increased by 16% since the onset of the Strategic Plan in July 2018 among all digital platforms\* such as Facebook, Twitter, Instagram, and YouTube. The greatest growth is seen on Instagram at 30%. This growth reflects organic efforts without the use of paid digital ads.

\*Social media numbers reflect the city's main social accounts, which are operated by Communications, and not department accounts.

**PERFORMANCE MEASURES:**

Strategic Goal	 Sense of Community
Measure	Number of Social Media Followers (Main Accounts)
Description/Explanation	Use the city's social media accounts to reach a broad, diverse audience is rapidly becoming one of the department's top communications tools. Not only is it immediate, but staff can interact in real-time and have two-way conversations with people. Digital Communications keeps track of social media followers as a way to see the effectiveness of messaging and to know how many people the city is reaching with each post.



Strategic Goal	 Sense of Community		
Measure	Number of Videos produced		
Description/Explanation	Video is an effective way to tell the city's story and reach people in a different way. Studies show that video is the top way to communicate on social media.		
	FY2018 Actual	FY2019* Estimate/Target	FY2020 Estimate
	N/A	92	200

\*This is a new measure that started in December 2018

Strategic Goal	 Fiscal and Resource Management	
Measure	Number of Video Minutes watched	
Description/Explanation	The number of video minutes watched helps the city determine what messages resonate with viewers.	
FY2018 Actual	FY2019* Estimate/Target	FY2020 Estimate
N/A	112,258	230,000

\*This is a new measure that started in December 2018

*ECONOMIC DEVELOPMENT*

**ANNUAL BUDGET:** \$3,139,900 – General Fund

**DEPARTMENT OVERVIEW:**

The Economic Development Department improves the city’s economic, social, and environmental well-being through the attraction and enhancement of commercial and industrial projects that create and sustain employment base, tax revenues, financial security, and environmental stability for the community.

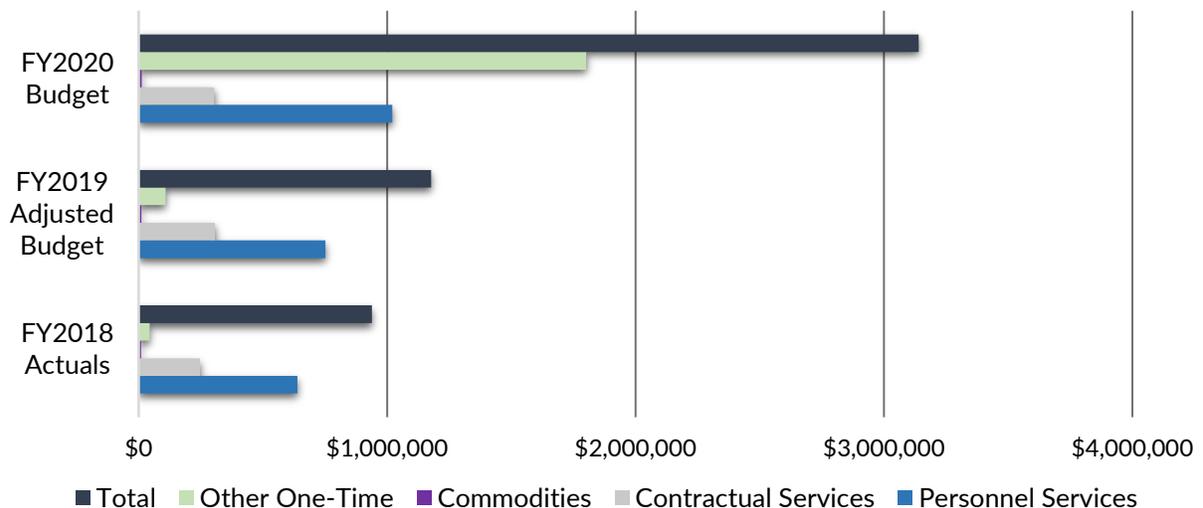
**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$3,139,900 million, which is \$1,962,800 million or 166% more than the FY2019 Budget. The increase is due to carrying over of \$1.7 million for economic development programs previously budgeted for as non-departmental. Supplementals and citywide salary increases make up the balance of the increase.

The budget adds a research specialist and a project manager position. Also included are funding to update and provide programming at the innovation hub, for a new marketing campaign, and to purchase a Customer Resource Management system. Also included in the budget are carryovers for the strategic analysis and development fund (\$100,000) and the economic opportunity fund (\$1.7 million).

Capital projects included in FY2020 are design of a project to install conduit along Bullard Avenue and renovations at GMC to accommodate Franklin Pierce.

**ECONOMIC DEVELOPMENT EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 938,811	\$ 1,177,100	\$ 3,139,900

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	6.0	6.0	8.0
Total Full-Time	6.0	6.0	8.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

**FY2020 GOALS & OBJECTIVES:**

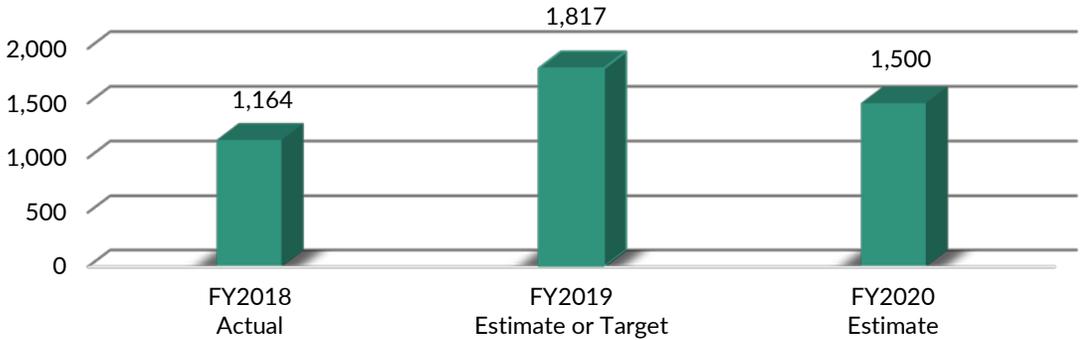
- Implement the strategic economic development plan in a manner that results in increased local jobs and creates demand for supporting businesses and fostering of a sustainable tax base.

- Enhance the quality and quantity of development in Goodyear and promote the market as an excellent location for target industries including Aerospace and Aviation; Medical and Healthcare; Advanced Manufacturing and Logistics; Technology; Higher Education; Retail and Entertainment; and Small Business Development.
- Continue to develop relationships with established Goodyear businesses through regular communication and outstanding service.
- Support the attraction of retail and entertainment venues in Goodyear and increase the sales tax revenue reported in the retail category.

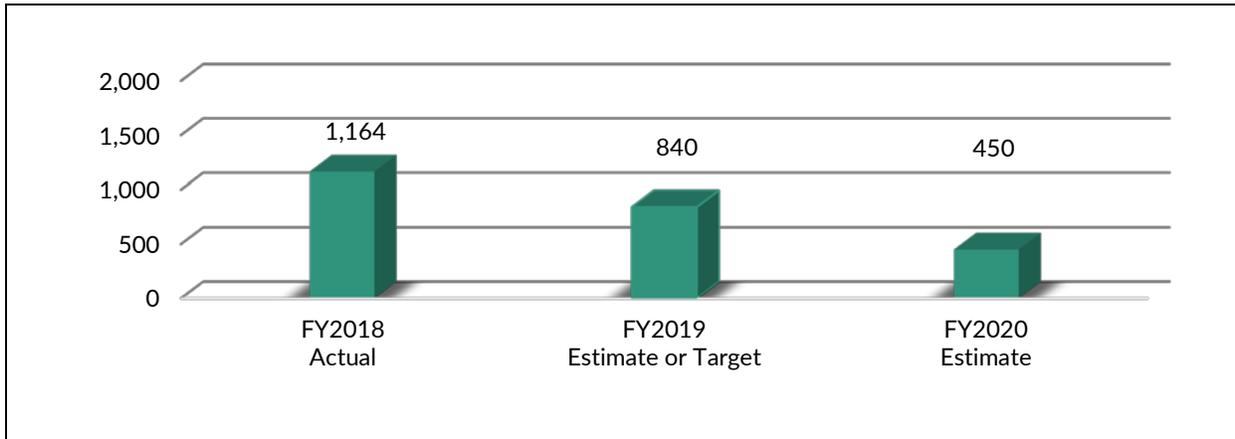
#### **FY2019 ACCOMPLISHMENTS:**

- Significant growth in advanced manufacturing and logistics operations with the announcement of Andersen Corporation, AZ Isotopes, Fairlife, LLC, Gorbel, HD Supply, and XPO Logistics which will bring more than 800 new jobs, \$365.3 million in capital investment, and 1,581,000 square feet of development to the community.
- Advancements in the technology sector this year with the announcement of four data centers.
- Supported two major expansions in the local aviation and aerospace market.
- Increased its digital presence on Twitter and LinkedIn. New developgoodyearaz.com website features were added including Biz Buzz page and development map feature on developgoodyearaz.com to provide up-to-date information on new projects to the public and target audience.
- Attracted a 4-year university from Columbia, Missouri. Columbia College opened an academic advisory office offering a full catalog of online classes beginning in the fall of 2018.
- Partnered with Avondale, Litchfield Park, Tolleson, and the Southwest Valley Chamber for the annual Small Business Summit, which was hosted in Goodyear in 2019.
- Significant ground-up construction projects were completed this year, with Adelante Healthcare, DaVita Kidney Care, and Southwest Kidney Institute opening.
- Goodyear saw some exciting retail growth with the opening of Bath and Body Works, Club Pilates, Del Taco, EoS Fitness, Tailgaters Sports Grill, UCreate Art Center, and Urban Air Adventure Park. Economic development also announced Cheddar's Scratch Kitchen, Roadrunner Harley Davidson, Springhill Suites by Marriott and TRU by Hilton.
- The InnovationHub @ GoodyearAZ continues to support local small business and start-up communities by offering Start-Up School twice per year, monthly Business Builders meet-ups, and one-on-one appointment based mentoring.

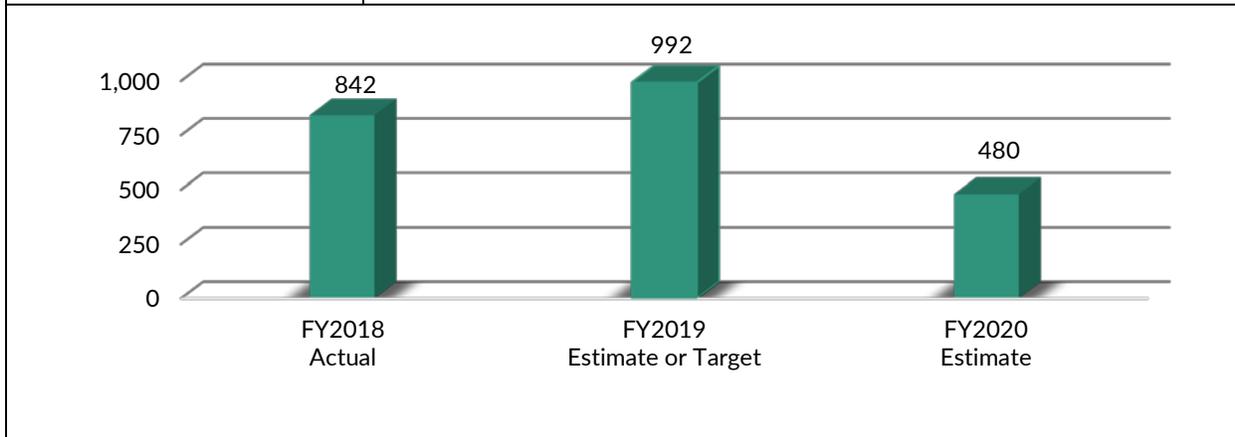
**PERFORMANCE MEASURES:**

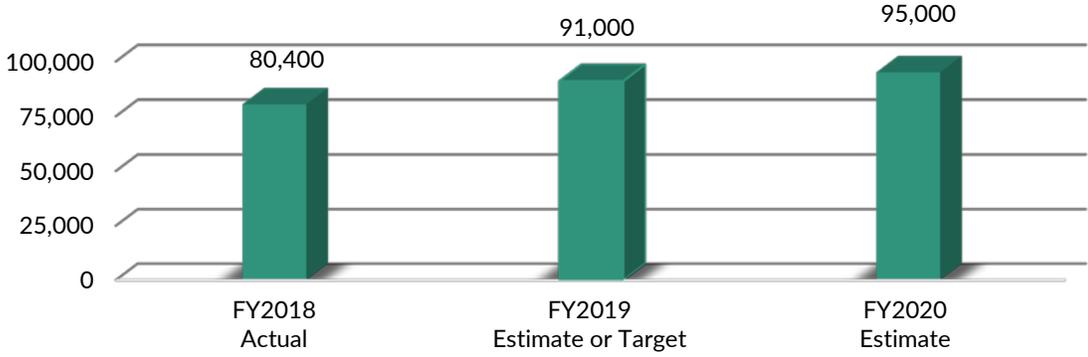
Strategic Goal	 Economic Vitality								
Measure	Number of Jobs Created from New and/or Expanding Businesses								
Description/Explanation	Attracting diverse and high quality employment helps ensure the prosperity of the community and the quality of life for its residents. In FY2020, the goal number of jobs has been increased to align with the FY2021 Strategic Plan goal 2.2.								
 <table border="1"> <caption>Number of Jobs Created from New and/or Expanding Businesses</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>1,164</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>1,817</td> </tr> <tr> <td>FY2020 Estimate</td> <td>1,500</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2018 Actual	1,164	FY2019 Estimate or Target	1,817	FY2020 Estimate	1,500
Fiscal Year	Value								
FY2018 Actual	1,164								
FY2019 Estimate or Target	1,817								
FY2020 Estimate	1,500								

Strategic Goal	 Economic Vitality
Measure	Total Number of Business Interactions Through the Business Retention & Expansion Program
Description/Explanation	The number of interactions between staff and existing businesses and landowners within the community are tracked as part of the current BR&E program. The goal number will be reduced for FY2020 in order for staff to re-evaluate and create a more pertinent BR&E program.



Strategic Goal	 Economic Vitality
Measure	Total Number of Interactions at the Innovation Hub
Description/Explanation	Hub interactions reflect the number of personal interactions between staff, affiliate organizations, and guest speakers that support the needs of local entrepreneurs and small businesses.



Strategic Goal	 Economic Vitality								
Measure	Number of Website Hits (from Economic Development specific pages)								
Description/Explanation	Website hits are tracked to help gauge the reach of Economic Development marketing. The FY2020 goal has been increased to reflect and anticipated increase in website traffic due to new and expanded advertising campaigns.								
 <table border="1"> <caption>Website Hits Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Website Hits</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>80,400</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>91,000</td> </tr> <tr> <td>FY2020 Estimate</td> <td>95,000</td> </tr> </tbody> </table>		Fiscal Year	Website Hits	FY2018 Actual	80,400	FY2019 Estimate or Target	91,000	FY2020 Estimate	95,000
Fiscal Year	Website Hits								
FY2018 Actual	80,400								
FY2019 Estimate or Target	91,000								
FY2020 Estimate	95,000								

Strategic Goal	 Economic Vitality	
Measure	Number of New Prospects that are Qualified and Interested in Locating their Business in Goodyear	
Description/Explanation	Prospects are companies in targeted industries that have shown interest in locating business operations in Goodyear. A small percentage of prospects will eventually locate in Goodyear.	
FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
95	99	95

Strategic Goal	 Economic Vitality		
Measure	Total Capital Investment From New and/or Expanding Businesses		
Description/Explanation	The department tracks the estimated fixed asset investment that newly announced companies in targeted industries sectors expect to make in the community. The investments tracked are only from companies who have been assisted by staff.		
FY2017 Actuals	FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
N/A	293 Million	1 Billion	250 Million

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*ENGINEERING*

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<b>ANNUAL BUDGET:</b>	\$ 4,721,800 - General Fund
	7,986,700 - Highway User Revenue Fund
	160,800 - Grant
	1,080,500 - Traffic Signal Asset Management
	318,900 - Arizona Lottery Fund
	<hr/>
	\$14,107,900 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

The Engineering Department is responsible for the design, review, and inspection of the city's capital infrastructure including grading and drainage, water, sewer, storm drains, storm water retention, and streets. Engineering reviews site plans, preliminary and final plats, rezoning requests, special use permits, construction drawings, and water, sewer, traffic, and drainage master plans. Engineering issues construction permits and easements, assigns street names and addresses, and maintains the fiber optic network. Engineering also provides project management for the city's Capital Improvement Program. Engineering ensures traffic signals, signage, and striping meet federal, state, and local standards and coordinates freeway and transit improvements in the city.

**Administration**

Administration is the nexus of support for each of the Engineering divisions. They division responds to inquiries from the public, coordinate resources between internal service providers and department staff, and provide managerial oversight to executive directives conveyed by city management.

**Plan Review**

The Plan Review Division is responsible for the examination and approval of development and construction plans for improvements in the city right-of-way and site improvements on private property. The division is also integral to the review and approval of cases and entitlement documents processed through the Planning and Zoning Division of Development Services. Lastly, the division is responsible for maintaining the city of Goodyear Engineering Design Standards.

**Permit Processing**

The Engineering Permit Division works closely with the Development Services Department to serve as a one-stop shop to city residents and business owners, to provide information on the

telephone and at the Engineering & Development Services Counter, about development review processes and permitting requirements. The division is also responsible for accepting all development applications for review, as well as collecting fees and issuing construction permits. In addition, staff processes and releases all Certificates of Occupancy.

### **Inspections**

The Inspections Division inspects the construction of new public and private infrastructure in the city of Goodyear to ensure that construction of city right-of-way and private site improvements meet the requirements of the Engineering Design Standards and Policies Manual and other applicable standards. The Inspections Division also manages temporary control devices placed in the city right-of-way, dry utility construction and maintenance, and monitoring of newly completed construction through the end of the warranty period.

### **Project Management**

The Project Management Division provides oversight of the city's Capital Improvement Program. The Project Managers housed in Engineering work in partnership with internal and external customers to ensure high-quality design and construction services of public works projects that benefit Goodyear residents and visitors.

### **Streets & Markings**

The Street & Markings Division is responsible for the safety of the traveling public by ensuring that the traffic signs and striping in Goodyear meet current federal, state, and local standards.

### **Street Maintenance**

The Street Maintenance Division is responsible for maintaining city streets and sidewalks.

### **Sweeper Operations**

The Sweeper Operations Division is responsible for the sweeping of city streets, which improves air quality by removing debris from roadways to help prevent particulates from becoming airborne. Street sweeping also helps keep gutters and storm drains free of debris.

### **Traffic Signals**

The Traffic Signals Division performs preventative maintenance on the city's traffic signals to ensure safe operation for motorists, pedestrians, and emergency responders.

### **Traffic Management**

The Traffic Management Division manages the city's traffic signal system to ensure the city's roadway network functions effectively and efficiently to serve the traveling public.

## **Pavement Management**

The Pavement Management Division is responsible for assessing existing pavement conditions, planning and implementing pavement preservation, and rehabilitation projects on over 900 lane-miles of roadways.

## **Street Lights**

The Street Lights Division is responsible for electricity and maintenance of over 9,000 City owned street lights.

## **BUDGET OVERVIEW:**

### **General Fund**

The FY2020 General Fund budget is \$4.7 million which is \$0.7 million or 18% more than the FY2019 budget. This increase is due to the addition of two new construction inspection positions, citywide salary and benefit increases, and \$1.3 million for one-time costs for equipment for the new positions, right-of-way acquisitions, technology upgrades, building space planning, and the continued use of contractual services for plan review, permit technician, and inspection services.

### **Grant**

Streets & Markings FY2020 budget includes a \$.2 million grant carryover for the Street Sign project. The grant funding is from the Federal Highway Administration and processed through the Arizona Department of Transportation.

### **Highway User Revenue Fund (HURF)**

The HURF FY2020 budget is \$8 million which is \$0.1 million above the FY2019 revised budget. Two large pavement management projects totaling \$0.8 million were moved to the Capital Improvement Program. As part of the CIP process, it was decided that all single projects of \$100,000 or more would be presented in the CIP. Without that change, the FY2020 budget increased \$0.9 million due to the addition of one-time supplementals and carryovers plus ongoing cost increases. One-time funding includes bridge repairs, contractual grading service, and technology hardware and software, plus carryovers for an aerial traffic truck and the Calistoga Drive pedestrian crossing. The ongoing increases include supplementals for traffic count and barricading services and ongoing maintenance for technology additions.

### **Arizona Lottery Fund (ALF)**

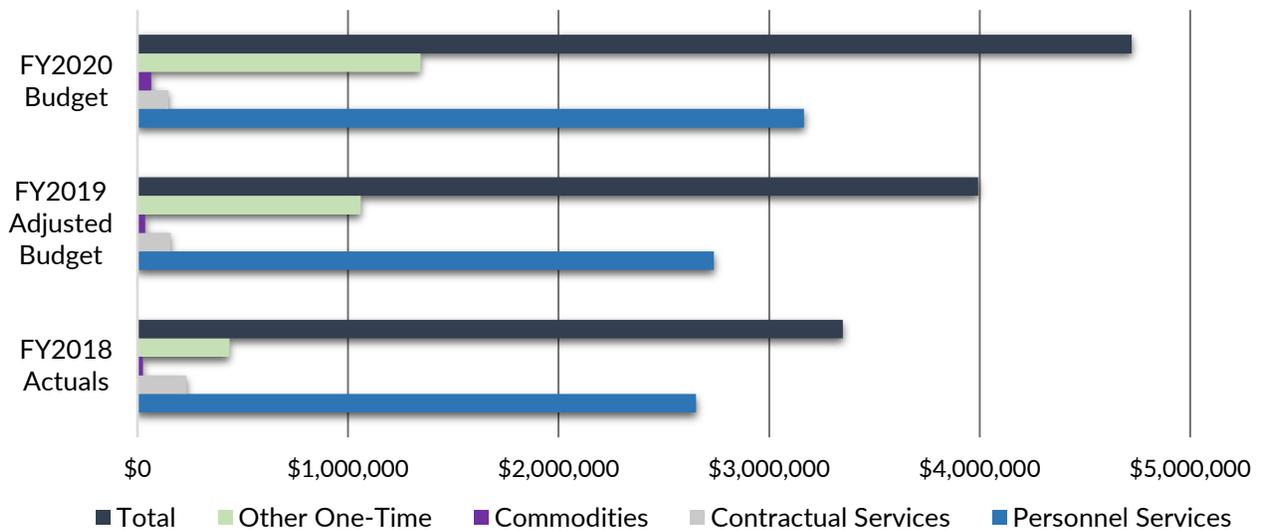
The FY2020 Arizona Lottery fund budget pays for park-and-ride expenses and is \$66,000 or 26% higher than the prior year due to increases in contractual services for transit and property maintenance, and additional one-time funding for HVAC and bicycle lockers replacements.

**Traffic Signal Asset Management Reserve**

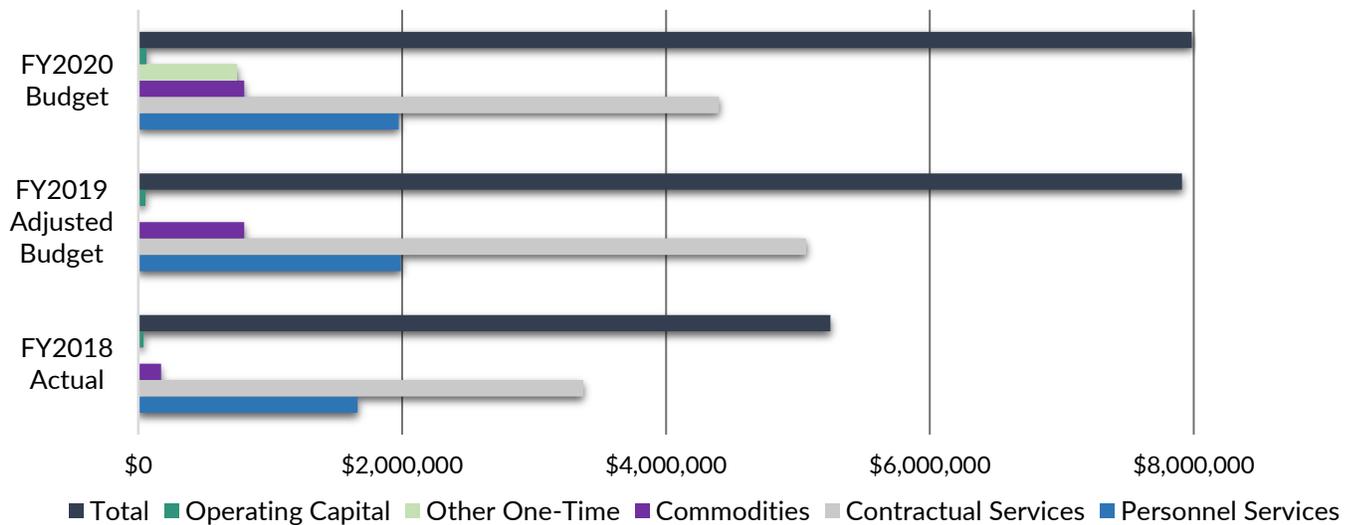
The FY2020 Traffic Signal Asset Management Reserve budget is \$1.1 million based on the 10-year plan. Traffic Signal Asset Management Reserve had minimal funding in FY2019 as the department reevaluated the 10-year plan.

The FY2020 major CIP Projects within Streets include the recreation campus, offsite streets and irrigation relocation, Bullard Wash Tailwater, Litchfield Road Pavement Preservation, and Riggs Road and Bullard Avenue Pavement Rehabilitation.

**ENGINEERING EXPENDITURES BY CATEGORY**



**STREETS EXPENDITURES BY CATEGORY**



GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 1,063,944	\$ 779,200	\$ 818,400
Plan Review	290,040	882,500	1,239,200
Permit Processing	491,516	786,200	618,200
Inspections	586,265	981,300	1,132,900
GIS	206,349	-	-
Project Management	711,345	563,800	913,100
<b>Total</b>	<b>\$ 3,349,459</b>	<b>\$ 3,993,000</b>	<b>\$ 4,721,800</b>

HIGHWAY USER REVENUE FUND (HURF)			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Streets & Markings	\$ 277,540	\$ 337,500	\$ 362,300
Street Maintenance	2,159,151	1,273,200	1,702,100
Sweeper Operations	282,948	277,700	289,400
Traffic Signals	2,164,771	2,082,100	1,162,900
Traffic Management	361,510	547,100	822,200
Pavement Management	-	3,394,200	2,615,200
Street Lights	-	-	1,032,600
<b>Total</b>	<b>\$ 5,245,920</b>	<b>\$ 7,911,800</b>	<b>\$ 7,986,700</b>

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Traffic Signal Asset Management	\$ 1,925,485	\$ 12,600	\$ 1,080,500
Grants			\$160,800
Arizona Lottery Fund (ALF)	\$ 310,714	\$ 253,200	\$ 318,900

<b>Engineering Total Expenditures</b>	<b>\$10,831,578</b>	<b>\$ 12,170,600</b>	<b>\$ 14,268,700</b>
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**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	5.0	6.0	6.0
Plan Review	4.0	4.0	4.0
Permit Processing	6.0	6.0	6.0
Inspections	4.0	4.0	5.0
Project Management	4.0	4.0	5.0
Streets & Markings	2.0	2.0	2.0
Streets Maintenance	6.0	6.0	6.0
Sweeper Operations	2.0	2.0	2.0
Traffic Signals	5.0	5.0	5.0
Traffic Management	2.0	3.0	3.0
Total Full-Time	40.0	42.0	44.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

**FY2020 MAJOR GOALS & OBJECTIVES:**

- Continue working with city departments to identify a tracking mechanism for engineering projects to improve the ability to locate plans and associate permits.
- Work with IT to upgrade electronic plan review program, which includes the addition of a customer portal to improve ease of use for external customers.
- In coordination with IT, Inspections and Permitting Divisions will establish a web portal for review and approval of minor Building Permits, and Single-Family production homes, Temporary Traffic Control received via the Permit by Email Program.
- Complete pilot program for dry utility inspection activities in GIS. Expand the same program to include tracking of all inspection activities (residential, industrial, and commercial development) in GIS.
- Work with GIS to have a map designated to monitor lane restrictions and road closures in GIS.
- Recruit, hire, and train new positions for designated CIP inspector and Inspector II primarily designated as a dry utility inspector.
- Update Inspections webpage to ensure current information and processes are available to customers.
- Develop and implement a CIP work flow to be used for the FY2021 CIP.
- Complete the Design Phase and initiate the Construction Phase of all six Recreation Campus projects.
- Complete the Design and Construction Phases of the Court Security Standards.
- Complete the Design Phase and begin the Construction Phase of Fire Station 186.
- Complete pavement management projects that maintain the life of roads and improve the city's pavement condition index.
- Update traffic signal coordination plans semi-annually and evaluate corridor travel times.
- Complete federally funded traffic sign replacement project.
- Complete battery backup of 34 intersections to provide full signal functionality during power outages.
- Complete traffic signal asset management projects to replace equipment that has fulfilled its service life.

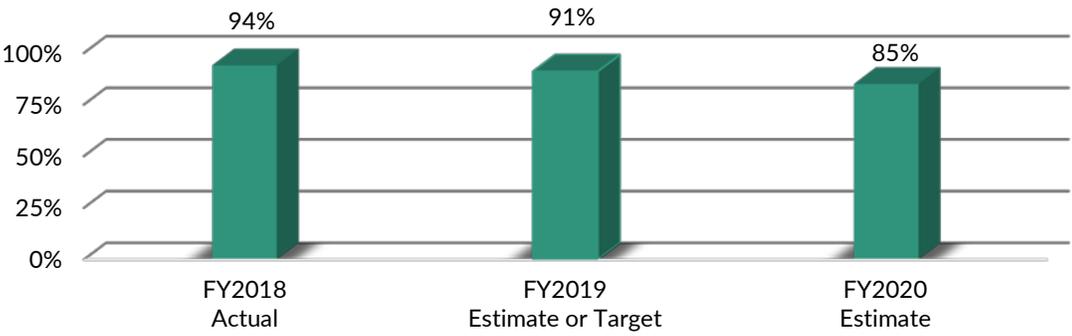
- Complete federally funded project to connect six traffic signals on Sarival Avenue, Cotton Lane, Estrella Parkway, and Elliot Road to the city's fiber optic network.

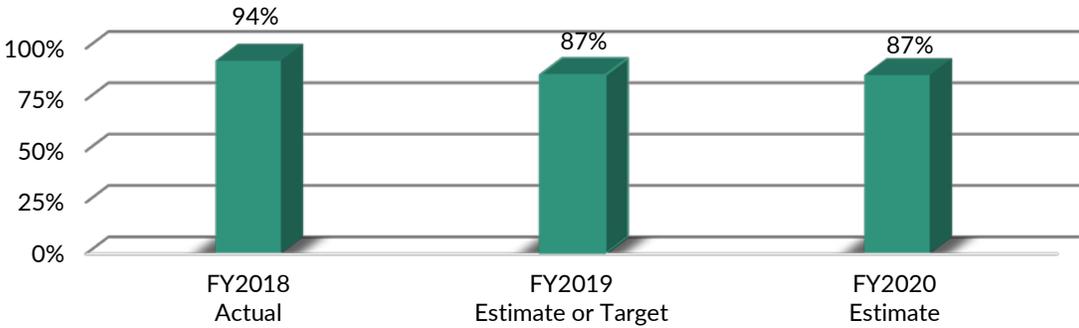
#### **FY2019 MAJOR ACCOMPLISHMENTS:**

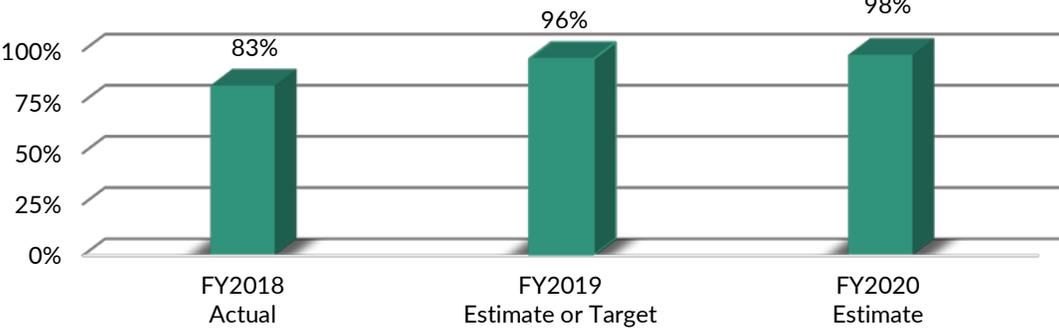
- Added Sunday and Holiday Zoom service along the Goodyear portion of the Zoom route.
- On behalf of the city, accepted four Clean Air Campaign awards this year for, "Outstanding Travel Reduction Program 251-500 employees," "Outstanding Marketing & Creativity Electronic and/or Print Media," "Outstanding Transportation Coordinator 251-500 Employees," and "Outstanding Commuter- Multi-Modal User."
- Created an accelerated construction schedule that allowed commencement of construction of the Microsoft property prior to the completion of various development requirements that would otherwise apply to the civil construction process.
- Obtained approval for and hired the position of Deputy Director of Engineering to oversee the CIP Division and processes.
- Collaborated with the City Attorney's Office to fully integrate real estate components of plan review into the Civil Construction Drawing Review Process. Integrating these processes helped to ensure the appropriate alignment of final approvals and permitting.
- Collaborated with Development Services to move Final Plat reviews from the existing Planning and Zoning process and integrate them into the Civil Construction Drawing Review Process. Integrating these processes helped to ensure the appropriate alignment of final approvals and permitting.
- Worked with city departments to identify a tracking mechanism for engineering projects to improve the ability to locate plans and associate permits.
- Reviewed permit setup in the automated system for all engineering permits and identified improvement opportunities to reduce redundancy in data entry and increase productivity and efficiency.
- Modified the electronic plan review process for dry utilities to move the plan review fees to the end of the process, reducing the intermittent waiting between reviews. Internally modified the electronic plan review process for civil plans to move the administrative review task to the Development Services Technicians, to provide capacity for technical review staff to conduct the substantive reviews.
- Established a project specific submittal checklist for civil plan review, and begin providing to applicants in the pre-application process.

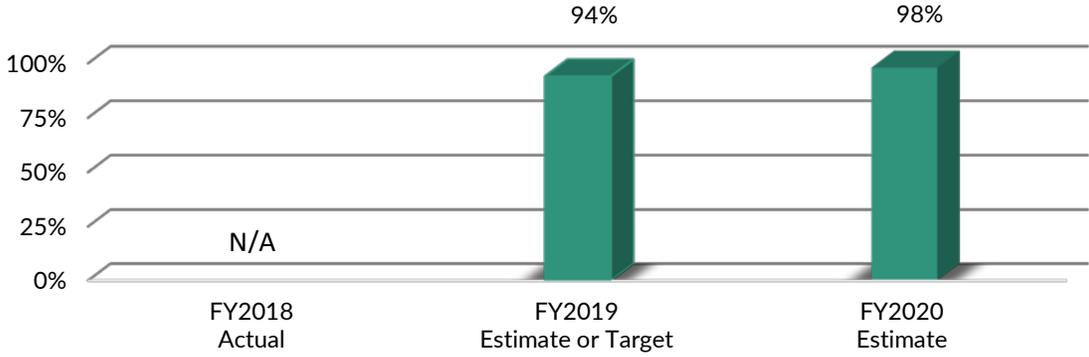
- Worked with IT for inspection staff to obtain and utilize iPads in the field to track dry utility inspection activities in GIS and completed a breakdown of inspection tasks into standard times to complete each task.
- Managed temporary inspection staff to complete an additional 4,800 hours of inspection activities during the fiscal year.
- Worked with internal stakeholder team to develop a process for the 5-year Capital Improvement Program that identifies costs assigned to the specific project stage. Participated in the development of a fully funded 5-year CIP.
- Completed pavement management projects that maintain the life of roads and improve the city's pavement condition index.
- Implemented federally funded coordinated traffic signal timing plans on Indian School Road and Bullard Avenue.
- Completed federally funded project to connect eight traffic signals on Yuma Road and Cotton Lane to the City's fiber optic network.
- Connected traffic signals at Goodyear Boulevard/Sherman Street and Goodyear Boulevard/Estrella Parkway to the City's fiber optic network.

**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management								
Measure	Plans Reviewed Within 20 Days of Receipt (1st Review)								
Description/Explanation	One of the primary functions of the Plan Review Division is performing plan review of engineering construction documents and returning comments to customers in a timely manner.								
 <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Fiscal Year</th> <th>Performance Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>94%</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>91%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>85%</td> </tr> </tbody> </table>		Fiscal Year	Performance Percentage	FY2018 Actual	94%	FY2019 Estimate or Target	91%	FY2020 Estimate	85%
Fiscal Year	Performance Percentage								
FY2018 Actual	94%								
FY2019 Estimate or Target	91%								
FY2020 Estimate	85%								

Strategic Goal	 Fiscal and Resource Management								
Measure	Complete Public Staff Requests for Street Maintenance, Street Lights, and Street Sweeper ** On Time **								
Description/Explanation	Required completion time frames in Public Stuff vary based type of request. This metric identifies percentage of requests completed within required time frame.								
 <table border="1"> <caption>Completion Percentage Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>94%</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>87%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>87%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2018 Actual	94%	FY2019 Estimate or Target	87%	FY2020 Estimate	87%
Fiscal Year	Percentage								
FY2018 Actual	94%								
FY2019 Estimate or Target	87%								
FY2020 Estimate	87%								

Strategic Goal	 Fiscal and Resource Management								
Measure	All Customers Assisted Within 15 Minutes of Sign-In at the Development Counter								
Description/Explanation	The data for this measure is collected using new software created by IT this fiscal year so the data may not be completely accurate yet. Implementation of new digital plan review software in the next fiscal year should decrease the number of walk-in customers. Although the preference is to assist 100% of customers within 15 minutes or less from sign-in, the department only has two FTE's working at the counter. With the reduction in walk-in customers, the goal is to hit 98%.								
 <table border="1"> <caption>Completion Percentage Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>83%</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>96%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>98%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2018 Actual	83%	FY2019 Estimate or Target	96%	FY2020 Estimate	98%
Fiscal Year	Percentage								
FY2018 Actual	83%								
FY2019 Estimate or Target	96%								
FY2020 Estimate	98%								

Strategic Goal	 Fiscal and Resource Management								
Measure	SFR Permits by Email Processed Within 4 Business Days Per Month								
Description/Explanation	The department has been using contract staff and had a considerable increase in workload. With a new FTE starting in the next fiscal year, the goal is to improve the numbers of processed SFR permits over the next two fiscal years.								
 <table border="1"> <caption>Performance Metrics for SFR Permits</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>94%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>98%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2018 Actual	N/A	FY2019 Estimate or Target	94%	FY2020 Estimate	98%
Fiscal Year	Percentage								
FY2018 Actual	N/A								
FY2019 Estimate or Target	94%								
FY2020 Estimate	98%								

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*FINANCE*

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<b>ANNUAL BUDGET:</b>	\$ 4,310,900 - General Fund
	90,000 - Water
	90,000 - Wastewater
	90,000 - Solid Waste
	\$ 4,580,900 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

The Finance Department provides timely and accurate financial services for city departments, citizens, and area businesses. The department is responsible for all aspects of financial services for the city including; the budget process, procurement, utility billing and collections, long-term financial planning and forecasting, investments, customer service, debt management, accounting, accounts payable, accounts receivable, cash handling, annual audit process, business registration and maintaining city financial records.

The department is divided into seven divisions.

**Administration**

The Administration Division manages the department, the city’s debt and investment portfolios, coordinates the financing of city projects, manages special projects and evaluates their potential fiscal impact for Goodyear. The administration division is responsible for the strategic vision of the department and for ensuring compliance with established financial policies for the organization.

**Financial Services**

The Financial Services Division maintains the financial integrity of the city through effective fiscal oversight. This is achieved by implementing accounting policies, procedures, systems and fiscal controls for all financial activities of the city. Financial Services provides guidance to staff regarding financial controls, laws, policies and ensuring compliance with generally accepted accounting principles. Financial Services is also responsible for producing the city’s annual audited financial statements; including the comprehensive annual financial report and ensuring all grants and expenditure limitations comply with Arizona Revised Statutes and City Code.

**Special Districts & Taxation**

Community Facilities Districts (CFDs) are special purpose, tax levying public improvement districts of the State of Arizona. CFDs are a mechanism whereby developers may request to form either general districts or utilities districts for the purpose of financing public infrastructure and

improvements. These projects may include water and sewer facilities; drainage improvements; design and construction of roads, streets and parking; traffic signals; emergency facilities and public buildings; parks; school sites and facilities and enhanced landscaping.

### **Budget & Research**

The Budget and Research Office directs the preparation and administration of the annual operating and capital budgets. Budget & Research is responsible for integrating development and planning activities of the city into all of our financial plans and forecasts. Additional responsibilities include; revenue/expenditure estimating and forecasting, long range fiscal planning, development impact fee management and conducting organizational and management studies. This division also administers the business licensing and sales tax programs for the city.

### **Customer Service**

The Customer Service Division provides for all utility billing and customer service issues for the city's water, wastewater and solid waste services. Customer services serves as the single point of contact for the majority of resident issues utilizing a multi-faceted approach including on-line, mobile, phone and in-person. Customer service manages accounts and processing all utility payments from city customers and performs collections for delinquent accounts. The Customer Service Division is also responsible for the front desk operations of City Hall.

### **Procurement**

The Procurement Office provides purchasing and contract support while overseeing the procurement of a great variety of products, services, supplies, and equipment for all departments of the City of Goodyear in accordance with the City's Procurement Code. All formal solicitations for bids/proposals are managed through the Procurement Office.

### **Mail Services**

The Mail Room processes and distributes incoming and outgoing mail, makes copies of paperwork as requested by City departments, and provides assistance as needed.

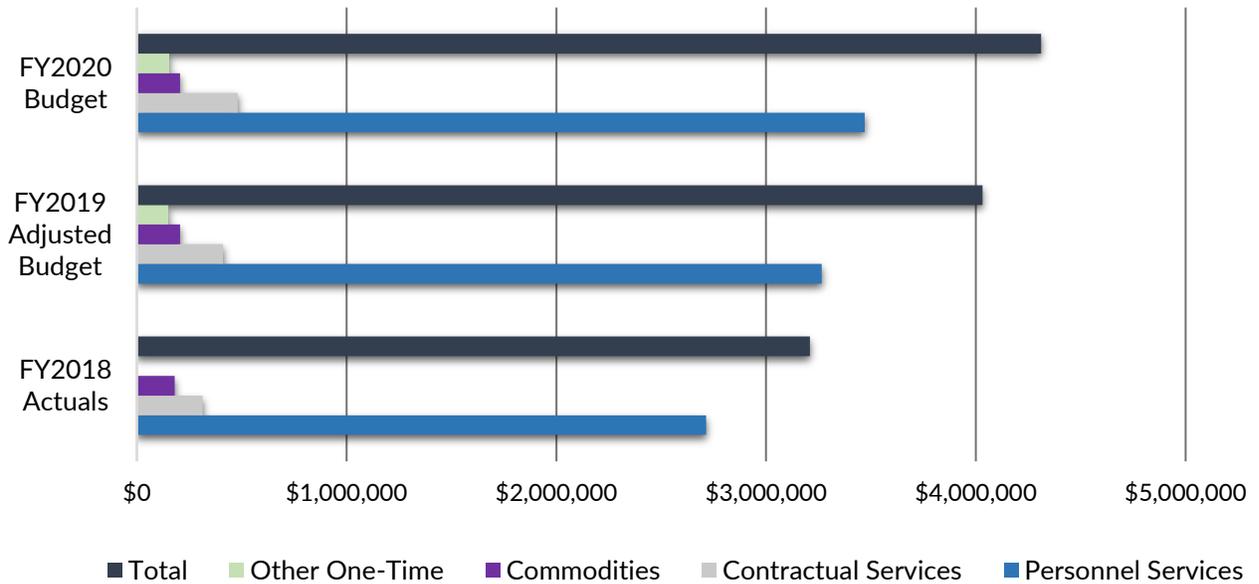
### **BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$4,310,900, which is \$278,700 or 6.8% more than the FY2019 budget. This increase is primarily due to the addition of an analyst position in the budget and research area, citywide salary and benefit increases and a carryover for a citywide cost allocation and user fee study.

The FY2020 Water, Wastewater, and Solid Waste Enterprise Funds budget splits the cost for a utility rate study.

The department processes impact fee reimbursements to developers for infrastructure and manages impact fee debt services payments that are included in the CIP.

**FINANCE EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 522,456	\$ 633,200	\$ 682,000
Budget and Research	659,055	896,700	1,024,400
Financial Services	832,231	1,099,600	1,132,900
CFD	93,015	1,000	-
Customer Service	690,666	795,800	865,900
Procurement	330,567	516,600	515,600
Mailroom	80,466	89,300	90,100
<b>Total</b>	<b>\$ 3,208,456</b>	<b>\$ 4,032,200</b>	<b>\$ 4,310,900</b>

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Water - Finance	\$ -	\$ -	\$ 90,000
Wastewater - Finance	-	-	90,000
Solid Waste - Finance	-	-	20,000
<b>Finance Total Expenditures</b>	<b>\$ 3,208,456</b>	<b>\$ 4,032,200</b>	<b>\$ 4,510,900</b>

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	3.0	3.0	3.0
Budget and Research	6.0	6.0	7.0
Financial Services	8.0	9.0	9.0
CFD	1.0	-	-
Customer Service	8.0	8.0	8.0
Procurement	4.0	4.0	4.0
Mailroom	1.0	1.0	1.0
Total Full-Time	31.0	31.0	32.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Fiscal and Resource Management

**FY2020 GOALS & OBJECTIVES:**

- Implement new budgeting system end of September for use in FY2021 budget process.
  - FY2021 Base Revenue and Expenditures for all major operating funds developed by October
  - Continue monitoring of CIP and progress toward 100% funded and deliverable CIP
- Complete development and implementation of updated Infrastructure Improvement Plan (IIP) and revised development impact fees for North Waterman Wash area.
- Complete a comprehensive Indirect Cost and User Fee Study for use in the FY2021 Budget.
- Development of 5-year Enterprise Funds Rate Study (Water, Wastewater, Solid Waste).
  - Re-establish Water Planning Committee
  - Present Recommended Report to Council in June 2020 work session
- Process Improvement/ Department Efficiencies
- Continued implementation of Lean, Process Improvements and Policy development within Department.
  - Eight department employees to receive yellow belt training and certification
  - Update Procurement Card Guideline to reflect process changes that occurred due to new financial system implementation
  - Update Procurement Code
  - Development of approval workflows and standard work throughout department
- CAFR Audit preparation to include the new Munis Financial System to begin in August, 2019 and completed by November, 2019.

**FY2019 ACCOMPLISHMENTS:**

- Financial System Implementation Project (FSIP) Implementation and training of all users. All aspects of the project were implemented within the timeframe originally established in 2016.
  - Implement advanced timekeeping on January 1, 2019
  - Transitioned organization to new financial system which went live on July 1, 2018
  - Implemented citywide Utility Billing system for approximately 30,000 customers on February 25, 2019
  - Implement a new Business Licensing system on March 18, 2019
- Managed the development, presentation and implementation of an updated Infrastructure Improvement Plan (IIP) and associated Development Impact Fees. Following nine-months of stakeholder meetings the new IIP was adopted by council in the fall and implemented per all requirements of state statutes on April 1, 2019.

- Improved processes and increase efficiencies.
  - Continued implementation of Lean measures within the financial services division including weekly continuous improvement meetings to evaluate our new systems and how we are adapting to them.
  - Utilizing the new financial system all reviews and approvals of procurement cards are now taking place electronically. Policy updates are in process.
  - Eliminated executive level review of base budget adjustments. Several weeks of preparation for meetings that involved all departments and the entire executive team were eliminated after a continuous improvement review showed the basic administrative nature of this process could be accomplished at the analyst level.
- Prepared and presented a fully funded and deliverable, as presented, five-year Capital Improvement Plan.
- Participated in the Engineering Department's development and implementation of a monitoring process to effectively track progress of key CIP projects and visually document timelines and upcoming risks.

**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management	
Measure	Moody's General Obligation (G.O.) Bond Ratings	
Description/Explanation	GO Bond ratings are an important indicator of the overall health of the local economy and the strength of internal council polices and management practices.	
FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
Aa2	Aa1	Aa1

Strategic Goal	 Fiscal and Resource Management	
Measure	S&P General Obligation (G.O.) Bond Ratings	
Description/Explanation	GO Bond ratings are an important indicator of the overall health of the local economy and the strength of internal council polices and management practices.	
FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
AA	AA	AA

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*FIRE*

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**ANNUAL BUDGET:** \$21,951,700 – General Fund

**DEPARTMENT OVERVIEW:**

The purpose of the Goodyear Fire Department is to preserve lives and property in the community, while maintaining the highest standards of professionalism, efficiency, and effectiveness. The department serves by providing exceptional care, mitigation of emergencies, prevention, education and community outreach. There are currently six strategically located fire stations throughout Goodyear and is an all-hazards response fire department.

**Administration**

The Administration division connects the services of the Fire Department to the city's senior staff. Its activities strongly support and uphold the city's and Fire Department's mission and values. Community and labor relations and effectiveness of operations are major responsibilities of the office. Additionally, the role of administration is to support front-line service providers by creating an environment for success. Administration is the link between the department, the Council, and the community. The division also provides support in the areas of customer service, human resources, information management, fiscal management, policy development, and planning.

**Fire Prevention**

The Fire Prevention division handles fire code and inspection services for existing businesses. Fire Prevention is also responsible for the annual permit program involving high risk occupancies and works closely with the state for completing school and prison inspections. The division is also responsible for the investigation of the cause and origin of fires, and works closely with the Police Department on suspicious or arson related fires. Additionally, Community Risk Reduction provides public education to the community on numerous topics, including water safety, helmet safety, smoke alarms and more. They participate in all major city events with displays and information, work with organizations and schools in the area to host safety fairs, and participate in neighborhood activities. They also provide child safety seat inspections.

**Emergency Services**

The Emergency Services division responds to various types of emergency and non-emergency incidents including emergency medical services (EMS), fire suppression, transportation-related accidents, hazardous materials incidents, and specialty response. Additionally, essential activities include providing oversight and direction to departmental training, health/safety, pre-incident planning, fire prevention, and community education.

## **Wildland**

The Wildland division of the Goodyear Fire Department works as an adjunct to our Emergency Services division under the management of the Arizona Department of Forestry and Fire Management by providing personnel and apparatus to assist in suppressing wildfires across the state of Arizona and elsewhere in the United States. Team members maintain “Red Card” wildland firefighter certification through the State of Arizona, and Goodyear Fire Department Type 3 and Type 6 engines are dispatched to wild fires by the Central Area Wildfire Response Team (CAWRT). Other members deploy as “single resource” assets to General and Command staff overhead fire management teams. All expenses incurred from wildfire deployments are reimbursed to the city through State Forestry.

## **Ambulance Services**

The Ambulance Services division is a new division, which will provide the community with quality patient care, transport of sick or injured citizens. The application for certificate of necessity will be submitted to the State by December 2019.

## **Support Services**

The Support Services division provides the maintenance of equipment frequently used by first responders and is responsible for supplying the stations and trucks with the proper inventory of supplies. The division also works toward improving the effectiveness of the department’s logistical resources through research and planning in the areas of protective equipment, new fire apparatus, janitorial supplies, fleet and facility maintenance, and new facility construction.

## **Facilities Operations & Maintenance (O&M)**

The Facilities O&M division encompasses a broad spectrum of services required to assure the facilities will perform the functions for which the facility was designed and constructed. O&M typically includes day-to-day activities for the building, its systems and equipment to perform their intended function. Due to the 24 hour nature of the facilities, maintenance is critical to ensure continuity of operations. Items would include but not limited to; HVAC, swamp coolers, generators, kitchen and household appliances, exhaust removal systems, gates and general building maintenance and upkeep.

## **Homeland Security/Emergency Management**

The Emergency Management division is responsible for providing mitigation, preparedness, response, recovery, and coordination for large-scale emergencies and disasters, both natural and man-made, for the citizens of Goodyear for the purpose of saving lives and preventing property damage.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$21,951,700 million, which \$1,296,800 or 8% more than the FY2019 Budget. The increase is due to supplementals, carryovers and salary and benefit increases.

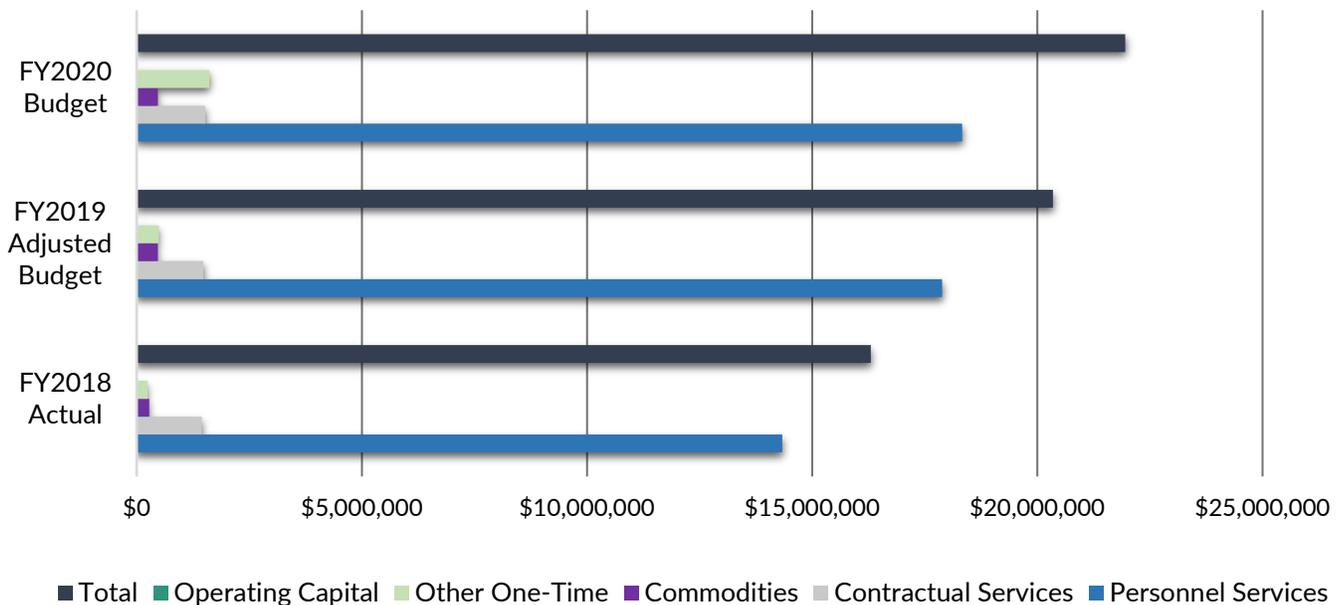
Included in the budget is \$0.2 million in on going funding for the addition of a Community Risk Reduction Specialist and Fire Marshal position. The Community Risk Reduction Specialist was a part time position that was converted to a full time position. In addition \$.03 million in one-time costs for a self-contained breathing apparatus, paramedic initial training and certification, forklift and flatbed trailer, shade awning for fire station 187 and an enhancement of the emergency operation technology. Finally, in the FY2020 budget also includes \$1.3 million in carryovers.

The FY2020 Asset Management plan budget is \$492,200, which is mainly to purchase heart monitors, dual band portable radios and miscellaneous equipment.

There are no grants included in the FY2020 budget.

The FY2020 major projects for fire include replacement of Fire Station 181 and the new Fire Station 186 and needed pumper.

**FIRE EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 867,098	\$ 762,700	\$ 800,700
Emergency Services	13,364,489	17,165,000	17,167,600
Homeland Security	223,915	168,700	358,200
Prevention	443,716	576,300	527,800
Support Services	913,935	959,800	1,382,100
Facilities O & M	393,647	380,200	382,200
Wildland	80,065	105,900	105,900
Ambulance	11,200	224,000	1,227,200
<b>Total</b>	<b>\$ 16,298,065</b>	<b>\$ 20,342,600</b>	<b>\$ 21,951,700</b>

SPECIAL REVENUE FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Grants	\$129,063	\$119,500	\$ -

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Fire Asset Management Reserve	\$ 652,168	\$ 685,000	\$ 492,200

<b>Fire Total Expenditures</b>	<b>\$ 17,079,296</b>	<b>\$ 21,147,100</b>	<b>\$ 22,443,900</b>
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**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	5.0	5.0	5.0
Emergency Services	89.0	103.0	103.0
Prevention	4.0	4.0	6.0
Prevention Part-time (FTE)	1.5	1.5	1.0
Support Services	3.0	3.0	3.0
Emergency Management/Homeland Security	1.0	1.0	1.0
Ambulance	7.0	7.0	7.0
Total Full-Time	109.0	123.0	125.0
Total Part-Time (FTE)	1.5	1.5	1.0
<b>Total Fire</b>	110.5	124.5	126.0

**STRATEGIC GOALS:**



Fiscal and Resource Management



Sense of Community



Quality of Life

**FY2020 GOALS & OBJECTIVES**

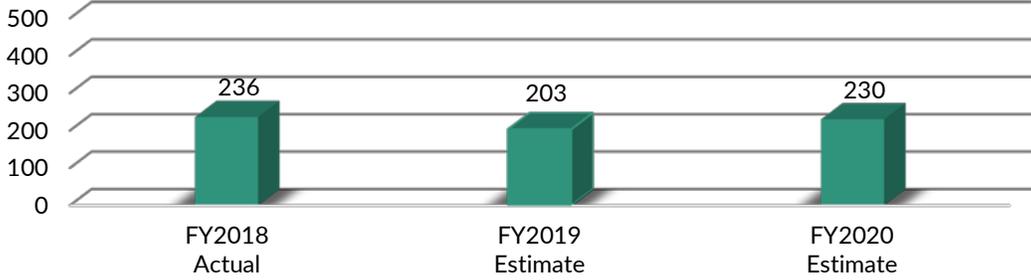
- Continue to work towards submission of the Certificate of Necessity application to provide ambulance service.
- Develop a more sustainable Fire Investigations program.
- Apply for a staffing adequate fire emergency response (SAFER) Grant for 14 new firefighters in April 2020.

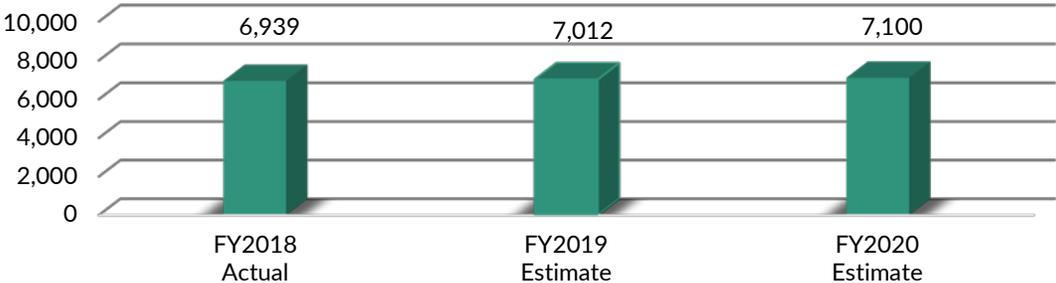
- Send up to 6 Firefighters to Paramedic School.
- Continue implementation of new RMS system to include Fire/EMS ePCR.
- Complete installation of Knox Connect on responding apparatus.
- Complete Image Trend setup for reporting on NFPA 1730.
- Promote and provide CRP/AED & Stop the Bleed training for COG employees, residents and business education.
- Establish Training Center Credentials for paramedic refresher.
- Conduct GFD In-House Paramedic Refresher Program.
- Implement a Treat and Refer program.
- Implement Rescue Task Force program.
- Design and construct Fire Station 186 and replacement Fire Station 181.
- Participate in a condition assessment study and develop a remodeling scope of work for Fire Station 181, 182, and 183.
- Conduct Rescue Task Force Training.
- Complete NFPA 1500 compliance assessment.
- Conduct rotation of deputy chiefs and battalion safety officers.
- Hold an annual CERT class.
- Hold a Flood Exercise for the City of Goodyear.
- Begin the Multi-Jurisdiction Mitigation Planning Effort.
- Work toward continued Firewise designation for Estrella Mountain Ranch.
- Provide Red Cross Shelter Training for CERT Cadre.
- Complete EOC technology upgrade.

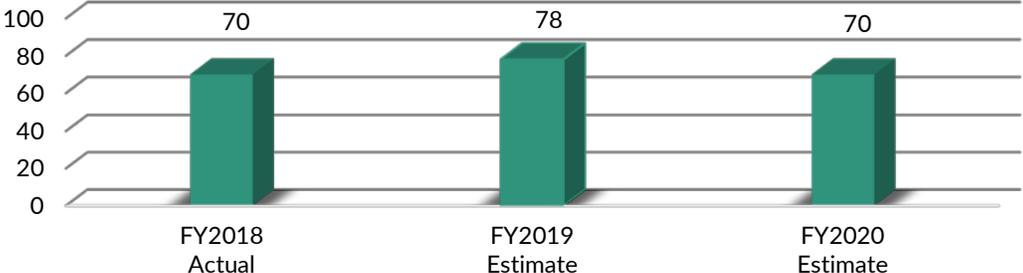
**FY2019 ACCOMPLISHMENTS:**

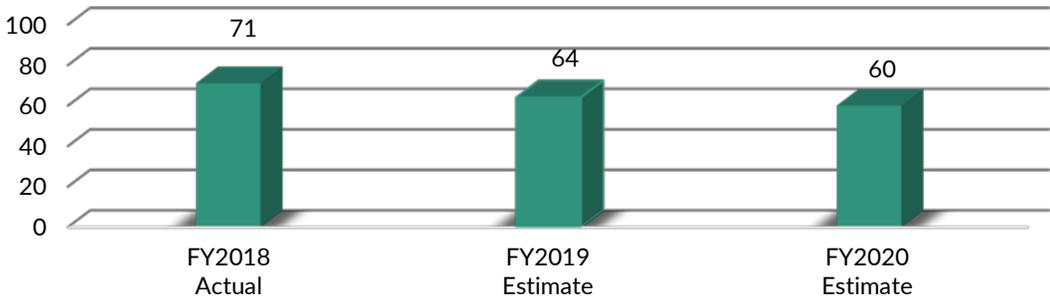
- Implemented a new ambulance transport contract.
- Completed Firefighter recruitment for staff of new fire stations and successfully complete the fire academy.
- Configured a new Records Management System.
- Two firefighters completed paramedic training course.
- Procured equipment for Tactical EMS deployment.
- Designed a traffic warning system.
- Continued to promote our stop the bleed campaign.
- Implemented assignment rotation for Battalion Chiefs.
- Continued to work towards becoming an accredited fire agency.

**PERFORMANCE MEASURES:**

Strategic Goal	 Sense of Community  Quality of Life								
Measure	Calls for Fire Service								
Description/Explanation	Calls for Fire Services. This number is an indicator for Fire Service levels.								
 <table border="1"> <caption>Performance Measure Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Measure Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>236</td> </tr> <tr> <td>FY2019 Estimate</td> <td>203</td> </tr> <tr> <td>FY2020 Estimate</td> <td>230</td> </tr> </tbody> </table>		Fiscal Year	Measure Value	FY2018 Actual	236	FY2019 Estimate	203	FY2020 Estimate	230
Fiscal Year	Measure Value								
FY2018 Actual	236								
FY2019 Estimate	203								
FY2020 Estimate	230								

Strategic Goal	 Sense of Community  Quality of Life								
Measure	Calls for EMS Service								
Description/Explanation	Calls for EMS Services. This number is an indicator for Fire Service levels.								
 <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>6,939</td> </tr> <tr> <td>FY2019 Estimate</td> <td>7,012</td> </tr> <tr> <td>FY2020 Estimate</td> <td>7,100</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2018 Actual	6,939	FY2019 Estimate	7,012	FY2020 Estimate	7,100
Fiscal Year	Value								
FY2018 Actual	6,939								
FY2019 Estimate	7,012								
FY2020 Estimate	7,100								

Strategic Goal	 Sense of Community  Quality of Life								
Measure	Average Turn-Out Time for Fire (In Seconds)								
Description/Explanation	The time interval that begins when emergency response units notification process begins with an audible alarm and ends at the crew releasing the emergency brake to exit the station.								
 <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>70</td> </tr> <tr> <td>FY2019 Estimate</td> <td>78</td> </tr> <tr> <td>FY2020 Estimate</td> <td>70</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2018 Actual	70	FY2019 Estimate	78	FY2020 Estimate	70
Fiscal Year	Value								
FY2018 Actual	70								
FY2019 Estimate	78								
FY2020 Estimate	70								

Strategic Goal	 Sense of Community  Quality of Life								
Measure	Average Turn-Out Time for EMS (In Seconds)								
Description/Explanation	The time interval that begins when emergency response units notification process begins with an audible alarm and ends at the crew releasing the emergency brake to exist the station.								
 <table border="1"> <caption>Average Turn-Out Time for EMS (In Seconds)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value (Seconds)</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>71</td> </tr> <tr> <td>FY2019 Estimate</td> <td>64</td> </tr> <tr> <td>FY2020 Estimate</td> <td>60</td> </tr> </tbody> </table>		Fiscal Year	Value (Seconds)	FY2018 Actual	71	FY2019 Estimate	64	FY2020 Estimate	60
Fiscal Year	Value (Seconds)								
FY2018 Actual	71								
FY2019 Estimate	64								
FY2020 Estimate	60								

Strategic Goal	 Sense of Community  Quality of Life	
Measure	Average Priority 1 Travel Time	
Description/Explanation	The time interval that begins when a unit is in route to the emergency incident and ends when the unit arrives at the scene.	
	FY2018 Actual	FY2019 Estimate
	5:19 minutes	5:00 minutes

Strategic Goal	 Fiscal and Resource Management	
Measure	Number of Fire Corps Volunteer Hours	
Description/Explanation	With a target of 3,000 per year, the monthly amount is 250 hours (3,000/12).	
	FY2018 Actual	FY2019 Estimate
	2,913	3,143
		FY2020 Estimate
		3,200

Strategic Goal	 Quality of Life	
Measure	Number of Commercial and Industrial Occupancies Inspected by Full-Time Inspectors	
Description/Explanation	This number is an indicator of Commercial and Industrial Occupancies inspected within the city's jurisdiction.	
	FY2018 Actual	FY2019 Estimate
	923	1,028
		FY2020 Estimate
		1,200

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*HUMAN RESOURCES*

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<b>ANNUAL BUDGET:</b>	\$ 3,616,100 - General Fund
	888,200 - Risk Reserve
	<hr/>
	\$ 4,504,300 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

The Human Resources Department supports the organization’s efforts to develop and maintain a highly engaged workforce by providing resources and development strategies that focus on the “whole person”. We partner organizationally to create environments where team members can do their best work. The Human Resources Department also provides organizational leadership, strategic partnership, continuous improvement/lean thinking support and quality, fair and impartial services that ensure we implement best practices and are compliant with legislative requirements.

**Administration**

The division facilitates continuous improvement and lean thinking initiatives, partners with stakeholders on employee relations and labor relations matters, maintains the master employee records, administers reporting and analysis of applicant and employee information, updates and maintains records in the payroll/personnel system, manages benefit programs, administers compensation programs, coordinates the volunteer program and provides recruitment services. The Administration Division also provides organizational development services to maximize organizational effectiveness, change management, continuous improvement support and learning, and development opportunities that attract, retain, develop and motivate employees to give their best performance in support of city of Goodyear goals.

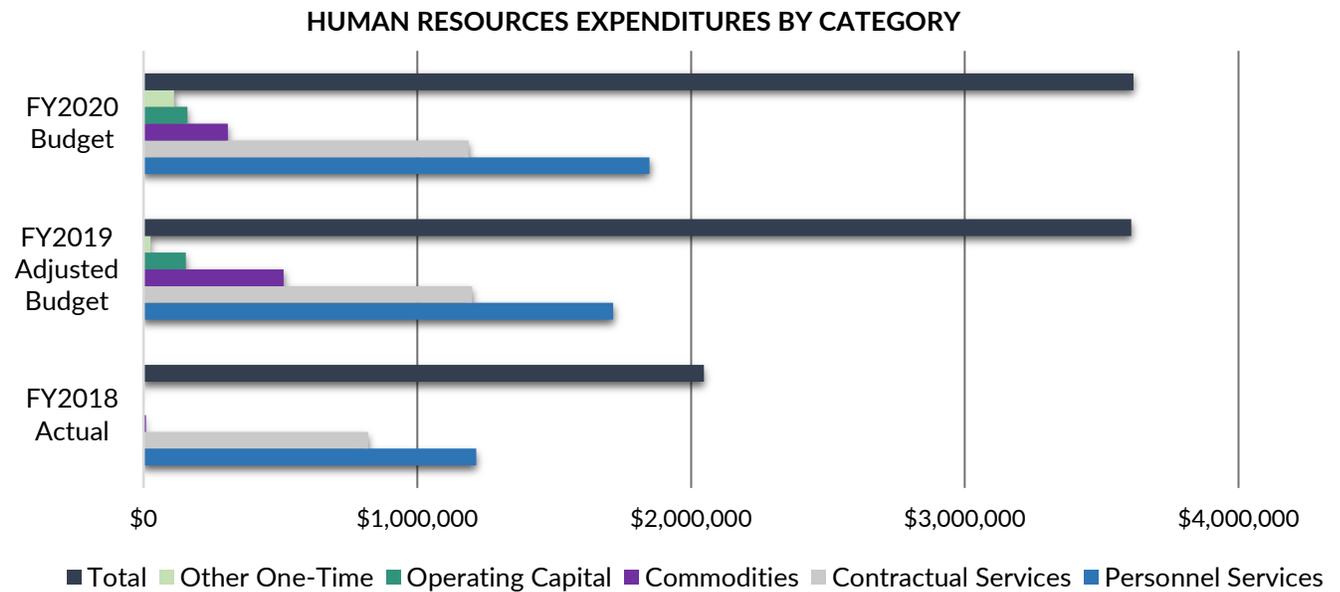
**Enterprise Risk Management**

The Enterprise Risk Management Division is responsible for the development, implementation and administration of the city’s safety, liability and insurance programs. These include workers’ compensation, safety, auto, property, general liability and other federally mandated compliance programs. The identification and preparation for exposures is also the responsibility of Risk Management, as is the reduction of controllable losses and protection of the city’s personnel and financial assets.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$3,616,100, which is \$8,400 or .23% more than the FY2019 budget. The increase is due to supplemental additions, which are offset by adjustments to move some expenses to the health insurance trust and the bi-annual nature of employee survey.

The budget adds a benefit specialist; increases reward, recognition and events committee funding due to increases in the number of employees over the last several years; and an assessment of the liability insurance coverage. Also included are one-time funds for piloting expanded access to training programs and for executive leadership development programs.



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 1,826,442	\$ 1,709,500	\$ 2,078,500
Risk Management		1,898,200	1,537,600
Employee Development	220,901	-	-
<b>Total</b>	<b>\$ 2,047,343</b>	<b>\$ 3,607,700</b>	<b>\$ 3,616,100</b>

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Risk Reserve	-	-	\$888,200
<b>Human Resources Total Expenditures</b>	<b>\$ 2,047,343</b>	<b>\$ 3,607,700</b>	<b>\$ 4,504,300</b>

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	10.0	11.0	12.0
Administration Total Part-Time (FTE)	1.0	1.0	1.0
Risk Management	-	1.0	1.0
Total Full-Time	10.0	12.0	13.0
Total Part-Time (FTE)	1.0	1.0	1.0
<b>Total</b>	<b>11.0</b>	<b>13.0</b>	<b>14.0</b>

**STRATEGIC GOALS**



Fiscal and Resource Management



Sense of Community

**FY2020 GOALS & OBJECTIVES:**

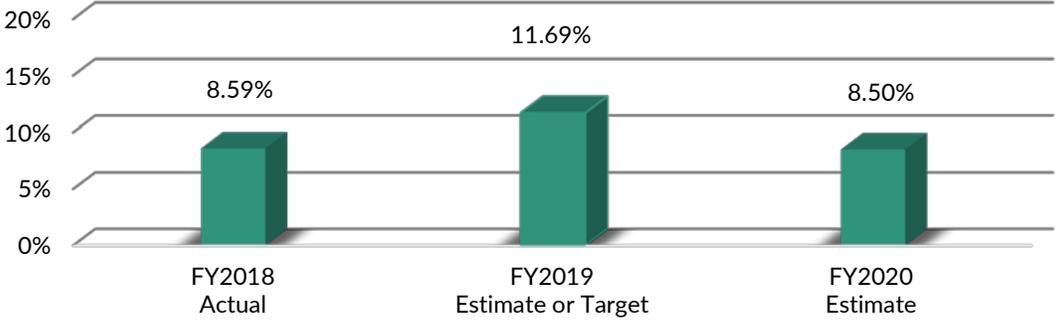
- Successful implementation of the “Intentional Design of Goodyear’s Culture – Core Values Rollout”.
  - 18 month rollout – Quarterly focus on each Core Value
  - Build awareness, understanding and proficiency in modeling the Core Values

- Implementation of an enhanced Onboarding Program.
  - Launch NEOGOV Onboard department portal component
  - Redesign job descriptions and migrate to NEOGOV
  - Design and launch JIT micro-learning modules to enhance user experience
  - Design and launch JIT benefits information to enhance the candidate experience
- Improve Human Resources Service Delivery.
  - Increase capacity for Lean and Continuous Improvement Efforts
  - Update and improve the effectiveness of our Performance Management System

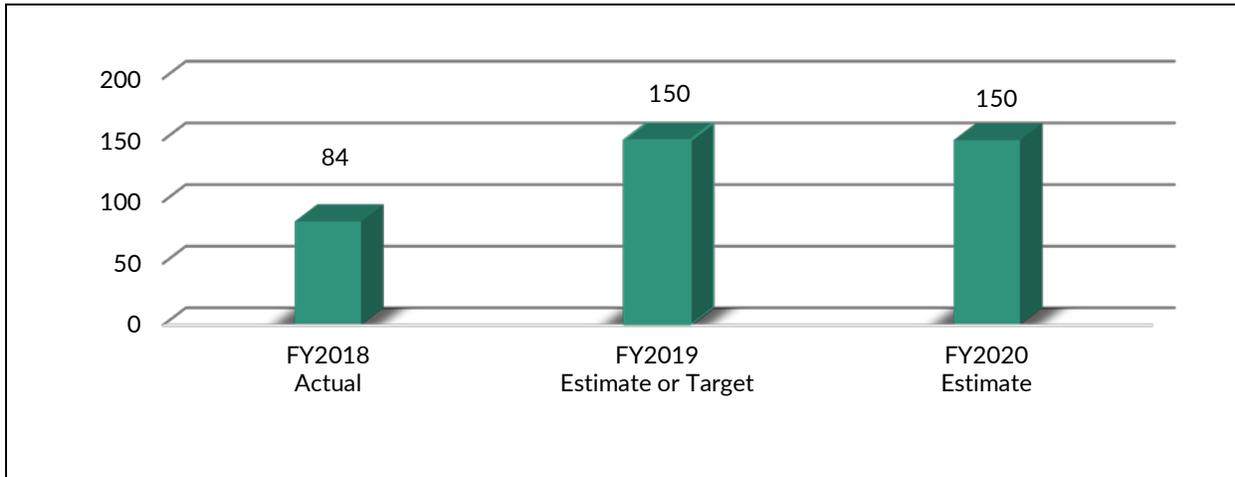
#### FY2019 ACCOMPLISHMENTS:

- Successfully launched Executime Time Entry system. This included teaming with Finance to conduct 45 training sessions and 8 full-day instructional labs.
- Successfully implemented the 2018 Employee Satisfaction Survey.
- Achieved a participation rate above 90% with our 2018 Employee Satisfaction Survey.
- Engaged the People Master Plan Committee in the process to get employee feedback on the survey action plan.
- Worked with the People Master Plan Committee to assess and make changes to our city's Core Values. The work of the Committee included defining each value and develop specific behaviors associated with each value.
- Successfully facilitated Prosci change management training for the leadership team at the Leadership Team Retreat. Through this process we:
  - Delivered content to improve and sync leaderships understanding of the Prosci methodology for change management
  - Developed a project plan for a **City Manager sponsored** initiative for the "***Intentional Design of Goodyear's Culture - Core Values Rollout***"
  - Established and brought clarity to the sponsorship model that will be used
  - Developed key messaging, a communications plan, leadership development curriculum, and accountability mechanisms
- Facilitated the completion of 360° Assessments for Leadership Team Managers, and supervisors across the city.
- Coordinated the Leadership Team's completion of 16 hours of Core Values related training based on Franklin Covey's 4 Essentials of Leadership.
- Successfully conducted our 2018 Employee Benefits Survey.

**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management								
Measure	Turnover Rate (Rolling Calendar Year)								
Description/Explanation	This goal supports the department's Guiding Principle "Take Care of our Workforce" under Fiscal and Resource Management in the Strategic Plan. Turnover is one measure of employee engagement and satisfaction and taking care of the city's workforce.								
 <table border="1"> <caption>Turnover Rate (Rolling Calendar Year)</caption> <thead> <tr> <th>Fiscal Year</th> <th>Turnover Rate</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>8.59%</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>11.69%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>8.50%</td> </tr> </tbody> </table>		Fiscal Year	Turnover Rate	FY2018 Actual	8.59%	FY2019 Estimate or Target	11.69%	FY2020 Estimate	8.50%
Fiscal Year	Turnover Rate								
FY2018 Actual	8.59%								
FY2019 Estimate or Target	11.69%								
FY2020 Estimate	8.50%								

Strategic Goal	 Fiscal and Resource Management
Measure	Number of Working Days Lost Due to Work Related Injuries
Description/Explanation	This goal supports the department's Guiding Principle "Take Care of our Workforce" under Fiscal and Resource Management in the Strategic Plan. The number of days is reported to OSHA and used to evaluate the city. This number indicates if improvements were accomplished when comparing it to previous years.



Strategic Goal	 Fiscal and Resource Management	
Measure	Total Case Rate (TCR) Number of work-related Injuries per 100 full-time Employees during a one year Period	
Description/Explanation	This goal supports the department’s Guiding Principle “Take Care of our Workforce” under Fiscal and Resource Management in the Strategic Plan. The number of injury cases is reported to OSHA and used to evaluate the city. This number is compared with previous years and labor statics and indicates whether improvements have been made to reduce injuries.	
	FY2018 Actual	FY2019 Estimate/Target
	7.19	6.87
		FY2020 Estimate
		6.87

Strategic Goal	 Fiscal and Resource Management  Sense of Community	
Measure	Number of Volunteer Hours Worked	
Description/Explanation	<p>This goal supports the department's Guiding Principle of Sense of Community and Fiscal &amp; Resource Management. It shows how the department is engaging the city's residents and volunteers, and that they are connected to the city. Providing volunteer hours shows the amount of savings to the city. There may be a lower amount of hours reported in FY2019 due to the changes that were made in reporting hours in the Parks department. That department stopped reporting the hours for the assistant coaches for a season before switching over to the NAYS program.</p>	
FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
33,271	32,400	33,000

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*INFORMATION TECHNOLOGY*

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<b>ANNUAL BUDGET:</b>	\$ 6,061,800 - General Fund
	1,007,100 - Technology Asset Management Reserve
	62,400 - Information Technology - Water
	70,400 - Information Technology -Wastewater
	<hr/>
	\$14,107,900 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

The Information Technology (IT) Department is a vital component of the city's mission to deliver efficient, effective and expected citizen services. From 911 communications and smart phone applications to water bills and planning/zoning processes, the IT Department provides strategic business information and technology solutions so that city departments can meet their goals and enhance the city/citizen experience. In its operations, the IT Department considers the needs and wants of citizens and city departments, the ever-changing technology landscape, and the city's fundamental responsibility for financial stewardship. IT provides access to technology, innovation, data, process improvements and the means to manage, geospatially demonstrate and analyze city assets. IT's objectives for city departments is to reduce cost of service, increase speed of service delivery and improve service offerings.

**Administration**

The Administration Division provides strategic planning and operations for the information, innovation, geospatial and technology needs of all city departments and oversees all other IT divisions. The division also monitors customer service, adherence to technology standards and best practices, and related fiscal accountability.

**Security and Infrastructure**

The Security and Infrastructure Division provides cyber security, voice, audio, video, desktop, server, network, mobile, helpdesk and infrastructure support. The division also manages enterprise systems including e-mail, storage and data backups.

**Application Development & Support**

The Application Development and Support Division provides all city departments with business analysis, application design and development, support for commercially available and implemented applications and database administration for all on site applications. Application Development and Support is also responsible for project management which leads the initiation, planning, execution, and implementation of moderate to highly complex technology projects.

**Geospatial Information Division**

The Geospatial Information Division provides city departments and the public with the capability to access and visualize location-based data. Geospatial Information enables the quick analysis of city assets for making accurate, efficient, cost-effective, data-driven decisions that improve service delivery and improve the quality of life in our community.

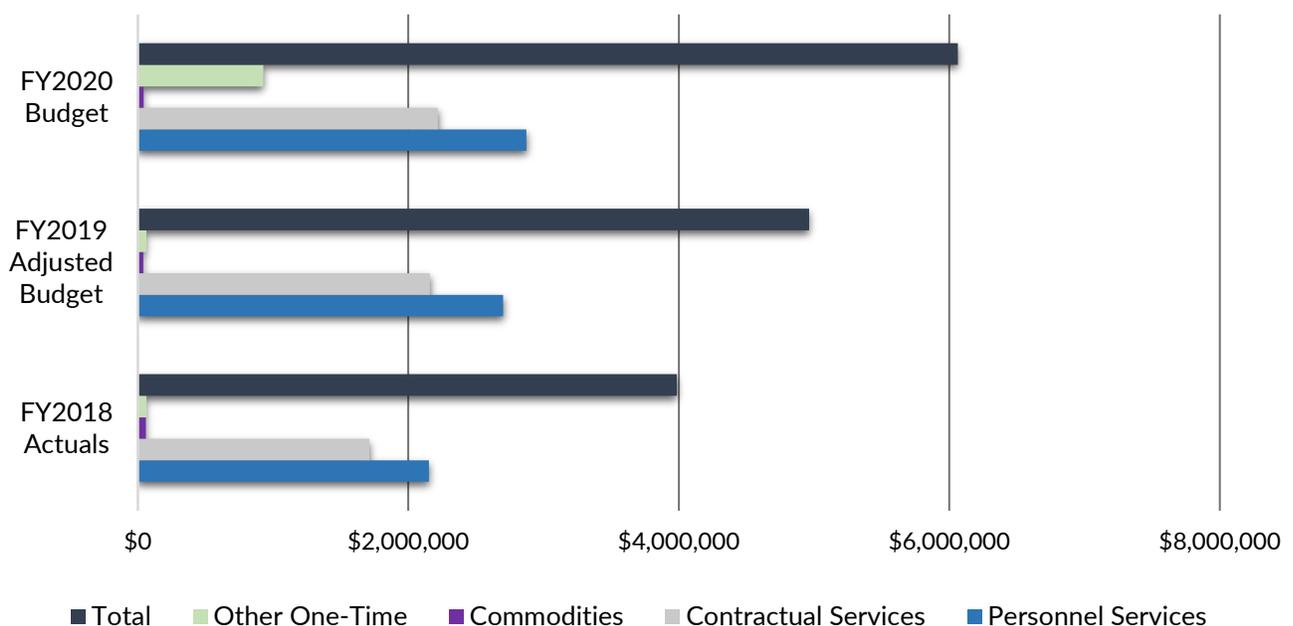
**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$6.1 million which is \$1.1 million or 18% more than FY2019 budget. This increase is due to citywide salary and benefit increases, software implementation and maintenance services cost increases, the addition of one full-time and one contract IT Security Engineer, two contract GIS contract positions, and the addition of a contract Business Analyst position to manage software implementation within the City Clerk’s office. Also, included in the budget is \$0.2 million for one-time carryovers to continue the records management system upgrade, software consulting services, and city website redesign.

The Technology Asset Management Reserve fund pays for hardware replacements programmed in a 10-year plan. The FY2020 base budget is \$0.1 million or 12% less than FY2019 budget. This decrease is primarily due to the reduction in the number of planned computer replacements.

The FY2020 Water and Wastewater Enterprise Funds budget splits the cost for the Information Technology SCADA Engineer position. The base budget for the Technology Water and Wastewater combined is 6% more than the prior year due to salary and benefit increases as well training and development increases.

**INFORMATION TECHNOLOGY EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 1,663,424	\$ 2,065,400	\$ 468,900
Application Development & Support	1,096,979	1,173,300	3,140,000
Infrastructure	1,155,096	1,304,600	1,357,700
Geospatial Information	70,569	420,800	666,900
Security	-	-	428,300
Total	\$ 3,986,068	\$ 4,964,100	\$ 6,061,800

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Technology Asset Management Reserve	\$ 794,588	\$ 1,124,000	\$ 1,007,100
Water-Information Technology	27,850	61,200	62,400
Wastewater-Information Technology	62,457	63,700	70,400

<b>Information Technology Total Expenditures</b>	<b>\$ 4,870,963</b>	<b>\$ 6,213,000</b>	<b>\$ 7,201,700</b>
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**AUTHORIZED PERSONNEL:**

FUND	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	2.0	2.0	2.0
Application Development & Support	9.0	9.0	9.0
Infrastructure	8.0	9.0	9.0
Geospatial Information	3.0	3.0	3.0
Security	-	-	1.0
Total Full-Time	22.0	23.0	24.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**

## Fiscal and Resource Management

**FY2020 GOALS & OBJECTIVES:**

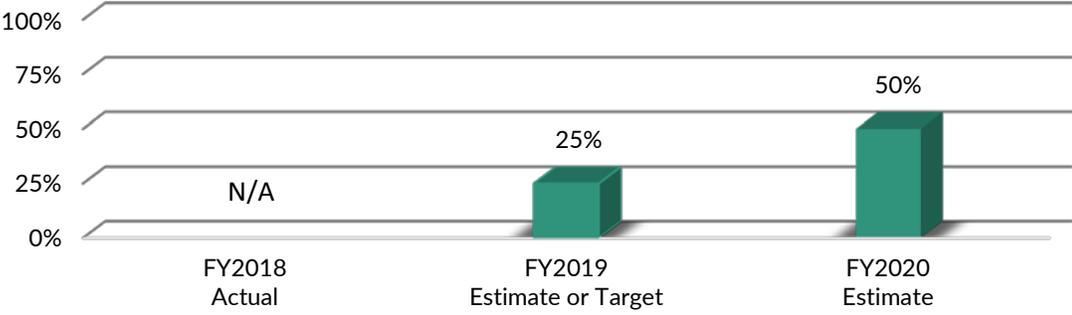
- Update the city's Storage Area Network to enhance internal accessibility to the city's digitally stored data.
- Upgrade the Police Department's eCAD system to provide easy access to critical information, improve workflow and ensure compliance with state and federal mandates.
- Enable public facing GIS Applications on the Internet.
- Deploy GIS business specific applications.
- Deploy GIS field mobility solutions.

**FY2019 ACCOMPLISHMENTS:**

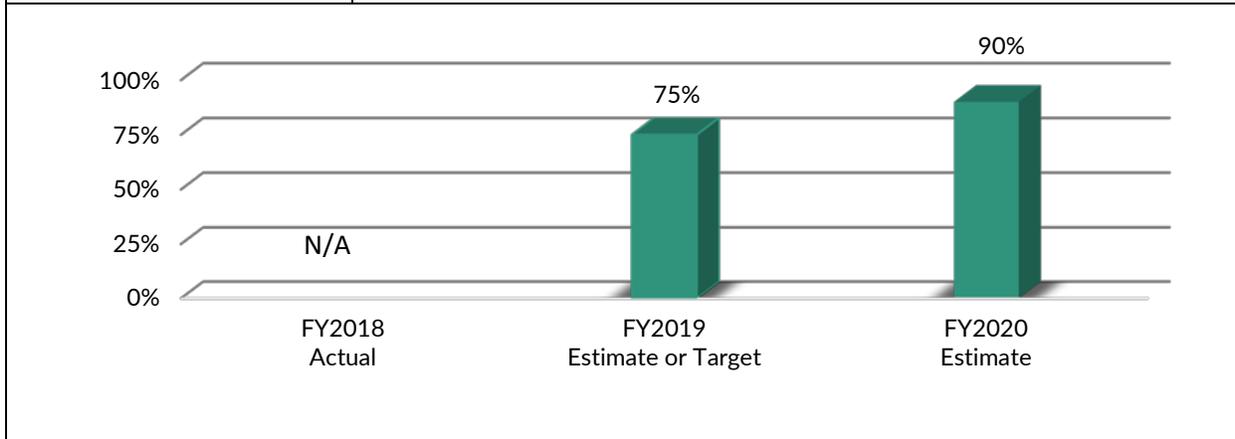
- Collaborated between multiple cities surrounding Phoenix to standardize work flow and reporting for Fire Records Management System.
- Implemented mobile devices to allow real time Inspection reports to be delivered with International Code Council (ICC) references attached.
- Completed mapping functionality to allow for visualization of statistical information to be displayed.
- Upgraded the Interactive Voice Response system which provides better tracking of caller activity.
- Implemented a new Citizen Self-Service utility where citizens can view and pay their utility bills.
- Moved to a Level 1 payment card industry compliant electronic bill presentment and payment (EPBB) platform to ensure electronic payments are secure and meet industry standards. Also, provided industry leading uptime and performance.
- Implemented a new cashiering system at the City Hall Customer Service Desk that now gives citizens one place where they can pay city issued bills, water bills, business licenses, fire permits, Fat, Oil & Grease (FOG) and liquor license invoices.

- Implemented a new agenda management system for the City Clerk’s Office which included customization, data conversion, and process optimization.
- Completed the redesign of all agendas/minutes.
- Defined council action request/agenda workflow.
- Completed citizen focus groups and published additional survey to gather input on the current website site, how it is most utilized, and desired updates. Working with vendor to collaborate and define the redesign.

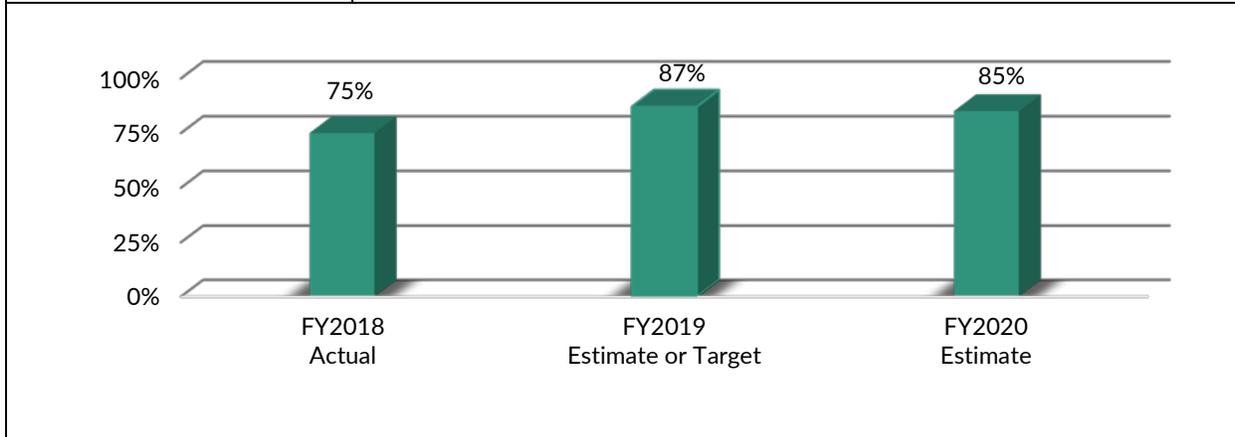
**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management								
Measure	Map Parcels, Addresses and Streets within 5 Business Days of Final Plat Recording								
Description/Explanation	This measure is important for operational and planning decisions across departments and support safety and emergency services.								
 <table border="1"> <caption>Performance Measure Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Performance Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>25%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>50%</td> </tr> </tbody> </table>		Fiscal Year	Performance Percentage	FY2018 Actual	N/A	FY2019 Estimate or Target	25%	FY2020 Estimate	50%
Fiscal Year	Performance Percentage								
FY2018 Actual	N/A								
FY2019 Estimate or Target	25%								
FY2020 Estimate	50%								

Strategic Goal	 Fiscal and Resource Management
Measure	Percent of GIS Requests Meeting Delivery Dates
Description/Explanation	This measure is important to support operational activities and decision making within departments.



Strategic Goal	 Fiscal and Resource Management
Measure	Percent of Projects Meeting Delivery Date
Description/Explanation	A project plan is created to define activities, resource needs, duration and anticipated cost of successful project completion.



Strategic Goal	 Fiscal and Resource Management	
Measure	Percent of Help Desk Calls Resolved Upon First Call	
Description/Explanation	This measure is important to support operational activities and decision making within departments.	
	FY2018 Actual	FY2019 Estimate/Target
	N/A	86%
		FY2020 Estimate
		88%

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**LEGAL SERVICES**

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**ANNUAL BUDGET:** \$1,912,400 – Legal Services

**DEPARTMENT OVERVIEW:**

The mission of the Legal Services Department is to be the finest public law office in providing professional and ethical legal representation to the City of Goodyear, to advocate for victim rights and crime prevention while administering justice on behalf of the public, to facilitate Goodyear's vision by assisting the city in enhancing the quality of life within Goodyear and building trust in the integrity of city government.

The Legal Service's Department plays an integral and often behind-the-scenes role in City government by drafting legislation and laws, and providing top-notch legal advice and counsel to the Mayor, City Council, City Manager and City departments, boards and commissions in their official capacities. The office encompasses the divisions of the City Attorney and the City Prosecutor.

**City Attorney – Civil Division**

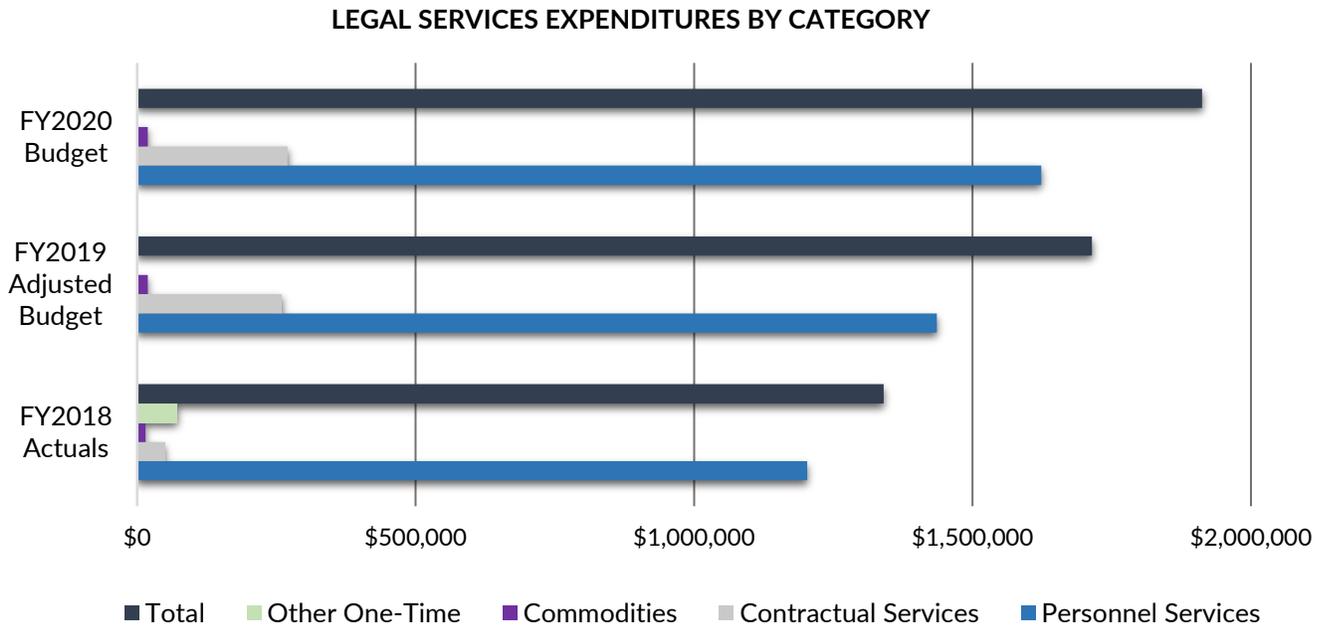
The City Attorney's Office provides professional, timely and cost-effective legal services to the Mayor, City Manager, City Council, city departments, boards and commissions, as well as city staff. The office represents the city in local, state, and federal courts, as well as before administrative agencies and legislative bodies. In addition to representing the city in litigation and settlement negotiations involving official city business, the city's civil attorneys work with the various departments they represent in drafting ordinances, resolutions, contracts, development agreements and other legal documents. The division advises city officials regarding election issues and departments regarding personnel issues. The office additionally prepares written legal opinions and correspondence. The office is responsible for interpreting and providing advice concerning the City Charter and Code, Arizona and federal law.

**City Prosecutor – Criminal Division**

The City Prosecutor's Office represents the city in the prosecution of criminal misdemeanors that occur in the City of Goodyear in violation of Arizona statutes and the Goodyear City Code along with civil traffic cases filed in the Goodyear Municipal Court with the goal of administering justice in an equitable manner while advocating for victim rights and crime prevention. Additionally, the office represents the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa County Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$1.9 million which is 10% more than the FY2019 budget. This increase is due to citywide salary and benefit increases and the addition of a full-time Assistant City Attorney position within the Civil Division.



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
City Attorney-Civil Division	\$ 818,047	\$ 1,189,300	\$ 1,378,900
City Prosecutor-Criminal Division	522,100	525,200	533,500
Total	\$ 1,340,147	\$ 1,714,500	\$ 1,912,400

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
City Attorney-Civil Division	6.0	6.0	7.0
City Prosecutor-Criminal Division	4.0	4.0	4.0
Total Full-Time	10.0	10.0	11.0
Total Part-Time (FTE)	-	-	-

**STRATEGIC GOALS:**



Fiscal and Resource Management



Quality of Life

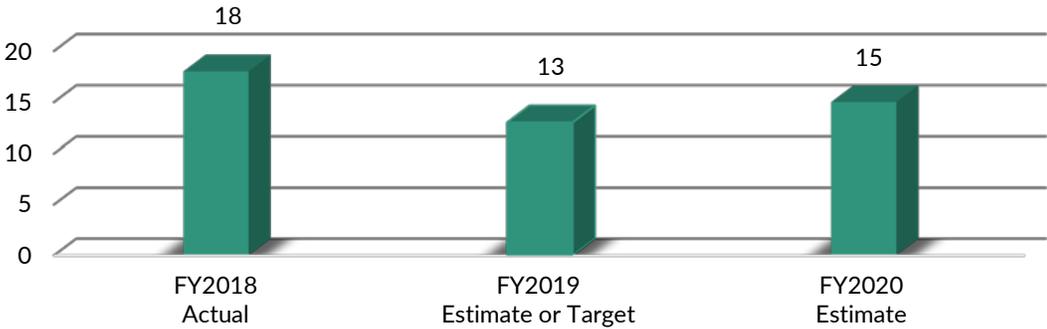
**FY2020 GOALS & OBJECTIVES:**

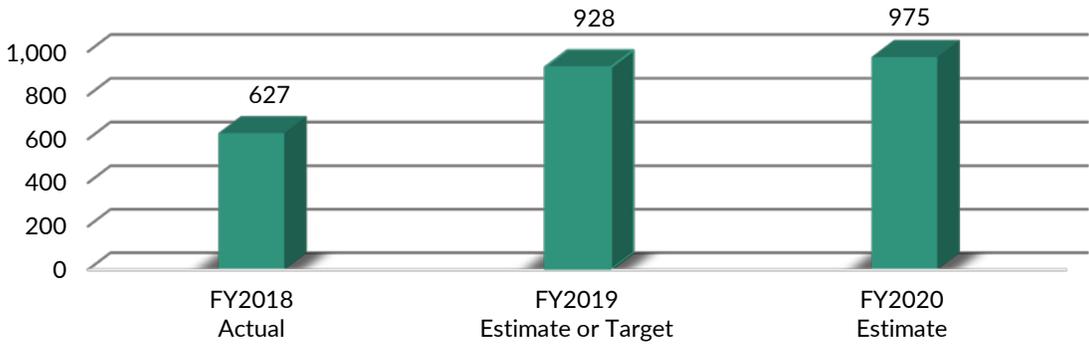
- Continue to explore and identify ways to provide expert, professional legal services in the most efficient and cost-effective manner possible.
- Maintain a team of highly-qualified and dedicated attorneys and paralegals to provide the highest quality of legal services to City officials, departments, boards and commissions by negotiating, drafting and reviewing agreements, legislation, regulations, policies and procedures and helping to shape viable, legally sound policies, programs and services for the City.
- Aggressively defend Goodyear’s interests and resources in court and in administrative proceedings and initiate legal action and other initiatives to protect the rights and interests and enhance the quality of life of our community.
- Ensure compliance with meeting laws, public records, election laws, conflicts of interest and constitutional guarantees.
- Continue to develop and conduct internal trainings for staff to educate and minimize potential liability.

**FY2019 ACCOMPLISHMENTS:**

- Assisted department staff in updating various chapters of Goodyear City Code.
- Drafted and negotiated several new contracts and development agreements.
- Reviewed and advised staff on multiple planning and development related plats, rezones, use permits and easements.
- Successfully acquired four properties and have nine properties under contract for the Riggs Road project.
- Marketed and sold the Western Avenue property.
- Collaborated with courts to provide audio and video feeds allowing for remote access to court proceedings for victims and witnesses at municipal court.
- Prosecution division streamlined their processes by converting all forms to electronic versions to provide compatibility with the new case management system.
- Provided legislative updates and conducted several internal trainings for staff to minimize potential liability.

**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management								
Measure	Civil Division - Number of Internal Department Trainings Conducted								
Description/Explanation	Internal Department Trainings are provided to city staff to ensure best practice and compliance with current law.								
 <table border="1"> <caption>Internal Department Trainings Conducted</caption> <thead> <tr> <th>Fiscal Year</th> <th>Number of Trainings</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>18</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>13</td> </tr> <tr> <td>FY2020 Estimate</td> <td>15</td> </tr> </tbody> </table>		Fiscal Year	Number of Trainings	FY2018 Actual	18	FY2019 Estimate or Target	13	FY2020 Estimate	15
Fiscal Year	Number of Trainings								
FY2018 Actual	18								
FY2019 Estimate or Target	13								
FY2020 Estimate	15								

Strategic Goal	 Fiscal and Resource Management									
Measure	Civil Division - Internal Legal Service Requests									
Description/Explanation	Legal review requests for development related activity.									
 <table border="1"> <caption>Internal Legal Service Requests</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>627</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>928</td> </tr> <tr> <td>FY2020 Estimate</td> <td>975</td> </tr> </tbody> </table>			Fiscal Year	Value	FY2018 Actual	627	FY2019 Estimate or Target	928	FY2020 Estimate	975
Fiscal Year	Value									
FY2018 Actual	627									
FY2019 Estimate or Target	928									
FY2020 Estimate	975									

Strategic Goal	 Fiscal and Resource Management		
Measure	Civil Division – Number of Contracts Reviewed		
Description/Explanation	Number of contracts reviewed including development, construction, procurement, intergovernmental agreements, and other miscellaneous contracts.		
	FY2018 Actual	FY2019 Estimate/Target	FY2020 Estimate
	825	845	845

*MAYOR & COUNCIL*

**ANNUAL BUDGET:** \$366,500 – General Fund

**DEPARTMENT OVERVIEW:**

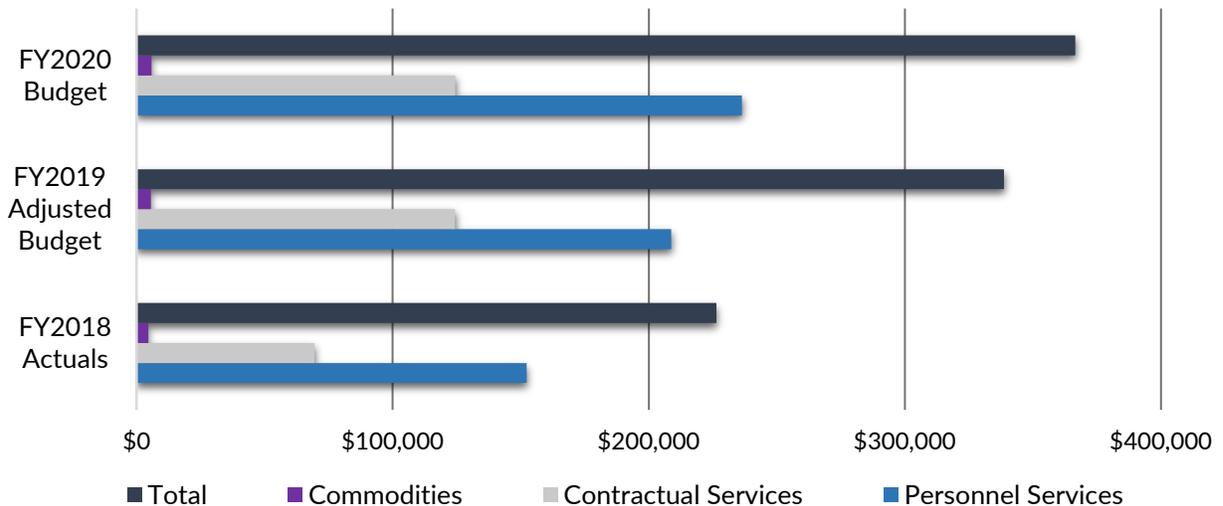
The mission of the Mayor & Council is to represent and serve our community as responsible stewards of public trust. We envision and shape our future by engaging citizen involvement and fostering city staff innovation.

Goodyear has a council-manager form of government. The City Charter provides for a mayor and six councilmembers all elected at large on a non-partisan ballot. The mayor and council serve four-year terms. The mayor has a two-term limit and council a three-term limit. Councilmembers serve staggered terms to ensure continuity. The City Council is responsible for appointing the City Manager, City Attorney, Municipal Judge, as well as Board and Commission members.

**BUDGET OVERVIEW:**

The FY2020 General Fund budget is used to cover discretionary funds for special projects, membership dues, conference registration, travel, and stipends for the mayor and councilmembers. The FY2020 General Fund budget is \$366,500, which is \$27,800 or 8% more than the FY2019 budget. This increase is due to the base budget increase for membership dues and voter approved salary increases.

**MAYOR & COUNCIL EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 226,421	\$ 338,700	\$ 366,500

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*MUNICIPAL COURT*

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<b>ANNUAL BUDGET:</b>	\$ 1,447,100 - General Fund
	55,000 - Court Enhancement Fund
	40,000 - Judicial Collection Enhancement Fund
	<hr/>
	\$ 1,542,100 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

Committed to the fair and impartial administration of justice, we deliver efficient and accessible customer service by timely processing all legal matters within our jurisdiction.

**Description**

**Criminal Traffic (Misdemeanor):**

- DUI
- Hit and Run
- Reckless Driving
- Driving on Suspended Driver License

**Criminal (Misdemeanor):**

- Domestic Violence
- Theft
- Assault
- Liquor Violations
- City Ordinance & City Codes

**Civil Traffic:**

- Moving Violations
- Non-Moving Violations
- Parking (Title 28 and City Ordinance)
- Violations of City Ordinances & City Codes

The Court also issues protective orders and search warrants. The Municipal Court has jurisdiction over a limited variety of cases. The Municipal Judge presides over misdemeanor crimes and petty offenses committed within the city. Jurisdiction of the Goodyear Municipal Court includes all civil traffic, criminal traffic, criminal misdemeanors, juvenile traffic, liquor violations, and city code violations within the city of Goodyear.

The court has concurrent jurisdiction with the Justice Courts on orders of protective orders, and search warrants. The court also collects bonds, fines, fees, and restitution. The Goodyear Municipal Court is part of the integrated judicial system and serves as the judicial branch of the Goodyear Municipal government and is subject to the administrative authority of the Arizona Superior Court and Arizona Supreme Court.

**BUDGET OVERVIEW:**

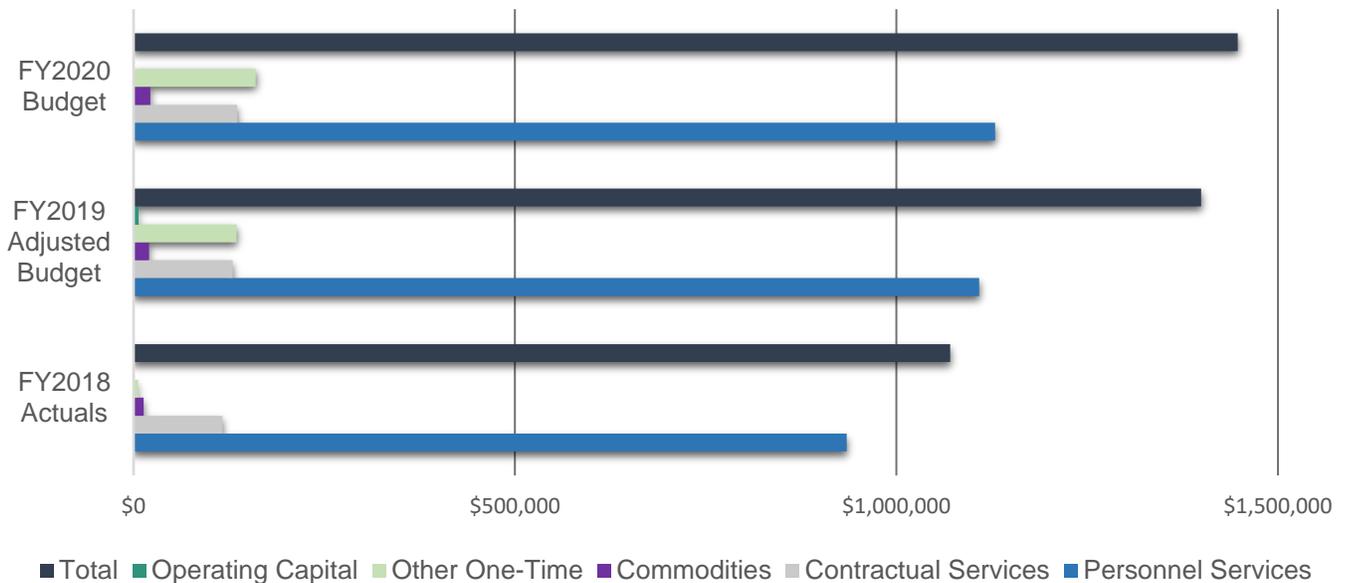
The FY2020 General Fund budget is \$1.4 million, which is \$47,700 or 3.4% more than the FY2019 budget. The increase is due to citywide salary and benefit increases and supplementals.

Included in the budget are three supplementals. A new Court Specialist II as well as a one-time funded Court Specialist II and Court Supervisor positions. Also included is a case filing storage system.

The FY2020 Court Enhancement and Judicial Collection Enhancement Funds budget will partially fund a Court Security Guard position and the one-time funded Court Supervisor position.

The FY2020 major CIP project in Municipal Court is the court security improvement needed based on a study performed in FY2019.

**MUNICIPAL COURTS EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 1,070,309	\$ 1,399,400	\$ 1,447,100

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Court Enhancement Fund	\$ -	\$ 46,200	\$ 55,000
Judicial Collection Enhancement Fund (JCEF)	27,333	-	40,000
<b>Municipal Court Total Expenditures</b>	<b>\$ 1,097,642</b>	<b>\$ 1,445,600</b>	<b>\$ 1,542,100</b>

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	10.0	11.0	12.0
Administration Part-Time (FTE)	0.3	0.3	0.3
Total Full-Time	10.0	11.0	12.0
Total Part-Time (FTE)	0.3	0.3	0.3
<b>Total Municipal Court</b>	<b>10.3</b>	<b>11.3</b>	<b>12.3</b>

**STRATEGIC GOALS:**



Fiscal and Resource Management



Quality of Life

**FY2020 GOALS & OBJECTIVES:**

- Ensure the Goodyear Municipal Court provides fair, impartial and expedient justice to all individuals who require the assistance of the Court.
- Evaluate current practices and procedures and identify opportunities for improvement.

- Implement and focus on personnel training supporting the City of Goodyear Core Values and Arizona Code of Judicial Conduct Canons within the organization.
- Be in compliance with all federal, state and local laws and mandates.
- Draft strategic, technological, emergency and operational plans for the Court.
- Focus on delay reduction efforts by evaluating court processes and taking action to implement effective changes for areas of desired improvement.
- Collaborate with Arizona Supreme Court for electronic records retention destruction project to address backlog of retained cases meeting purge eligibility.
- Design and begin construction of security upgrades as a part of the City of Goodyear Capital Improvement Projects, in order to meet compliance with mandated Security Standards.

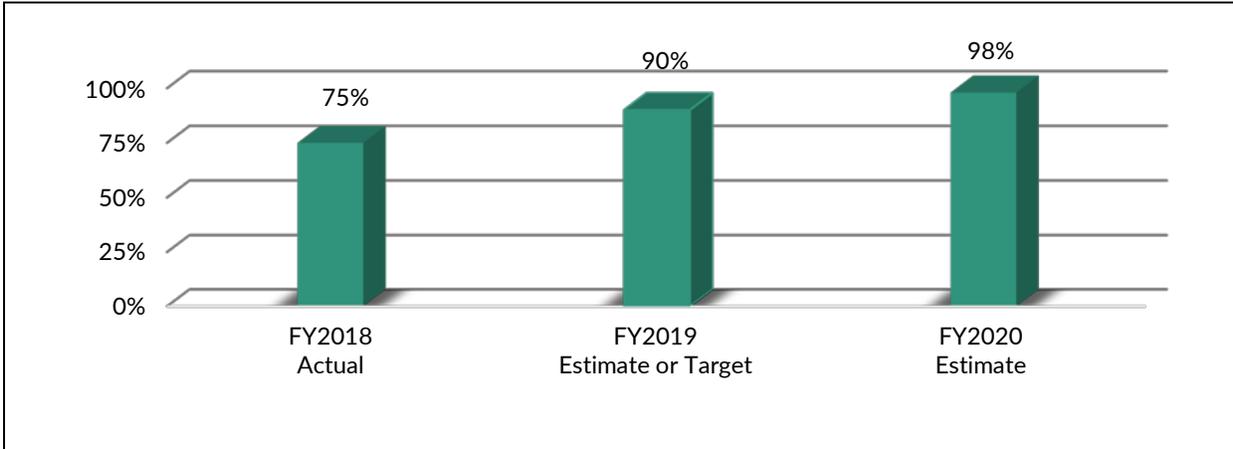
**FY2019 ACCOMPLISHMENTS:**

- Ensured the Goodyear Municipal Court provides fair, impartial and expedient justice to all individuals who require the assistance of the Court.
- In compliance with all federal, state and local laws and mandates.
- Focused on delay reduction efforts by evaluating court processes and taking action to implement effective changes for areas of desired improvement.
- Collaborated with Arizona Supreme Court for electronic records retention destruction project to address backlog of retained cases meeting purge eligibility.
- Encouraged and assist staff in personal development and educational opportunities.
- Conducted court security study in preparation of Court Security Standards & Implementation Phases 2 & 3 as mandated by the Arizona Supreme Court and Administrative Office of the Courts.
- Facility re-named from 'Justice Center' to 'Goodyear Municipal Court'.

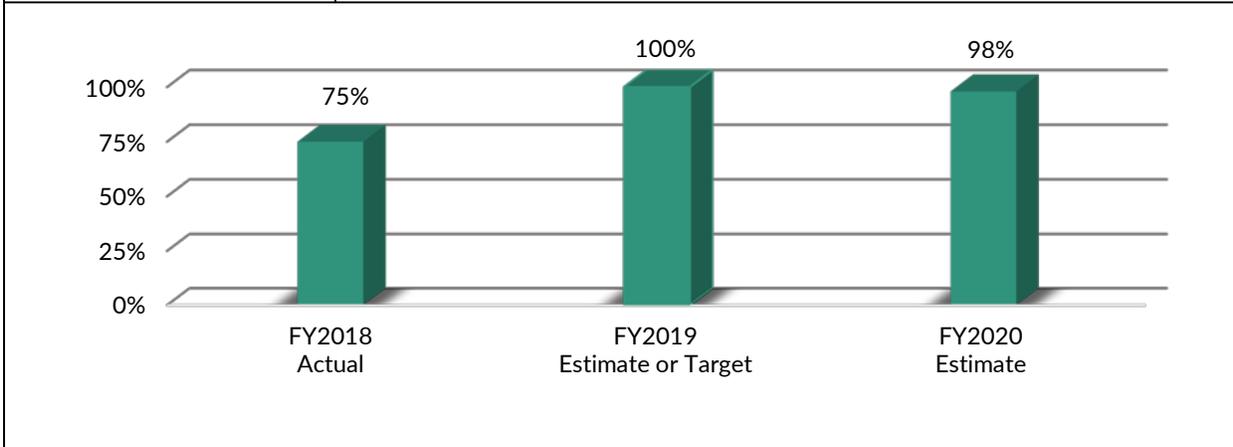
**PERFORMANCE MEASURES:**

Strategic Goal	 Fiscal and Resource Management  Quality of Life								
Measure	Civil Traffic Filings Completed Within 90 Days								
Description/Explanation	Arizona Supreme Court Case Processing Time Standards								
<table border="1"> <caption>Civil Traffic Filings Completed Within 90 Days Performance</caption> <thead> <tr> <th>Fiscal Year</th> <th>Performance (%)</th> </tr> </thead> <tbody> <tr> <td>FY2018 Actual</td> <td>75%</td> </tr> <tr> <td>FY2019 Estimate or Target</td> <td>90%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>98%</td> </tr> </tbody> </table>		Fiscal Year	Performance (%)	FY2018 Actual	75%	FY2019 Estimate or Target	90%	FY2020 Estimate	98%
Fiscal Year	Performance (%)								
FY2018 Actual	75%								
FY2019 Estimate or Target	90%								
FY2020 Estimate	98%								

Strategic Goal	 Fiscal and Resource Management  Quality of Life
Measure	Criminal Traffic Cases Resolved Within 180 Days
Description/Explanation	Arizona Supreme Court Case Processing Time Standards



Strategic Goal	 Fiscal and Resource Management  Quality of Life
Measure	Criminal Misdemeanor Cases Resolved Within 180 Days
Description/Explanation	Arizona Supreme Court Case Processing Time Standards



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**PARKS & RECREATION**

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<b>ANNUAL BUDGET:</b>	\$ 9,632,400 - General Fund
	838,300 - Parks Asset Management
	5,106,300 - Ballpark
	933,000 - Ballpark Capital Replacement
	<hr/>
	\$16,510,000 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

Through quality programs, services, and facilities, the Parks & Recreation Department enhances the quality of life, fosters a sense of community, contributes to the city's economic vitality, while exercising fiscal and resource management. Programs, activities, and facilities instill a sense of community pride by providing opportunities for the community to gather, recreate, and develop lasting relationships in a well-maintained and attractive city. The last two citizen surveys indicated that improving parks and recreational opportunities were top priorities for residents.

The department is responsible for operating and maintaining public parks and rights of way, recreation and aquatic programs, and arts and culture. The department also operates the Goodyear Ballpark and associated state-of-the-art baseball facilities. These facilities host Major League Baseball Spring Training as well as public/private events year-round. In addition, the department provides Library Services through an agreement with Maricopa County Library District. Working with the Parks and Recreation Advisory Commission and the Arts and Culture Commission, the department provides safe parks, diverse programs that promote active lifestyles and community events.

**Park Maintenance**

The Park Maintenance Division manages and maintains 223 acres in 17 public parks. The division ensures parks and amenities are clean, safe, attractive and functional. Amenities include athletic fields, sport courts, picnic areas, open turf, tot lots, pump track, splash pad, and off-leash dog areas. The division also oversees park planning/development, renovation and land acquisition.

**Right of Way Maintenance**

The Right of Way Division is responsible for the maintenance and care of over 23 million square feet of city-maintained right of way and medians. The division maximizes resources by utilizing a contract service provider as well as the Perryville Inmate Program to ensure these areas are clean, safe and aesthetically pleasing.

## Recreation Operations

The Recreation Operations Division is responsible for the delivery of programs and services that positively impact the quality of life and enhance a sense of community for the citizens of Goodyear. The division serves nearly 27,000 participants in over 500 programs annually. Program areas include youth and adult sports, active adult activities, community special events and special interest classes. The division also coordinates park and facility rentals.

## Aquatics

The Aquatics Division is responsible for the operation of Loma Linda Pool as well as pool related programs and activities such as swim lessons, swim/dive teams, open swim and private pool rentals. Loma Linda Pool serves over 42,000 visitors and conducts over 931 swim lessons annually. The division also ensures safety standards are met in regards to operational and lifeguarding best practices, general pool maintenance and compliance with Maricopa County regulations.

## Arts & Culture

The Arts and Culture Division provides Arts opportunities that enhance the sense of community in Goodyear. Through the promotion and organization of public and community art projects, exhibitions, special events, and the celebration of the fine and performing arts, all residents are encouraged to be involved. Each year, over 20,000 participants enjoy a unique arts experience through Goodyear Arts & Culture programs.

## Ballpark Operations

The Ballpark Operations Division is responsible for business operations of the Goodyear Ballpark and associated state-of-the-art baseball facilities. The 108-acre site is the Spring Training and year-round player development home of the Cleveland Indians and Cincinnati Reds. The site is comprised of a 10,311 seat ballpark and related facilities and amenities. Business operations include tickets sales, concessions, sponsorship, corporate sales and marketing, as well as event solicitation, development, coordination and facilitation. In addition to attracting more than 166,000 fans to Major League Spring Training this past year, the facility also hosts more than 85 events annually such as youth and adult regional and national baseball tournaments, city signature events, graduations, festivals and adventure runs.

## Ballpark Maintenance

The Ballpark Maintenance Division is responsible for the maintenance and horticultural care of the Goodyear Ballpark and associated state-of-the-art baseball facilities. The 108-acre site is comprised of a 10,311 - seat ballpark and related facilities, 13 full-sized baseball fields, four half sized baseball fields, two agility fields, four pitching galleries, four batting tunnels, two 43,000 sq. ft. club houses, three multipurpose fields, three paved parking lots, common areas, and surrounding right of way.

## **BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$9.6 million which is \$0.9 million or 11% more than the FY2019 budget. This increase is due to citywide salary and benefit increases, water rate increase, landscape maintenance contract increase, and ongoing supplementals. Included in the budget is \$0.5 million in on-going and \$0.7 million for one-time funding for a full-time Parks Foreman position, recreation software, water irrigation usage increase, landscape maintenance, landscape materials, landscape equipment, Falcon Park field drainage improvement, special event funding, pilot part-time park ranger program, recreation carpet replacement, wall maintenance for city owned property, and traffic cabinet artwork.

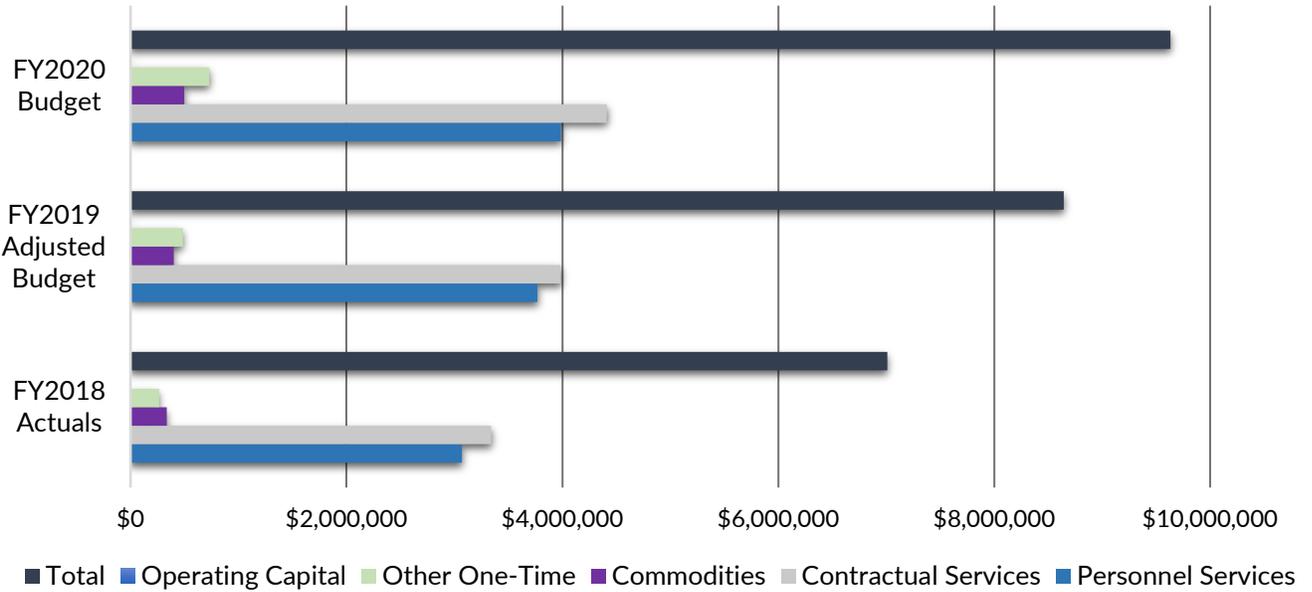
Parks Asset Management Reserve fund is \$0.8 million and is based on the ten-year plan for right-of-way, parks, and rolling stock replacement.

The FY2020 Ballpark budget is \$5.1 million which is \$0.2 million or 4% higher than the prior year primarily due to the addition of a full-time Irrigation Technician position and citywide salary and benefit increases. Also, included in the increase is \$0.1 million in one-time costs for concrete repairs, facility maintenance, Ballpark Website, outfield dressing, and one-time operating expenses for the Irrigation Technician position.

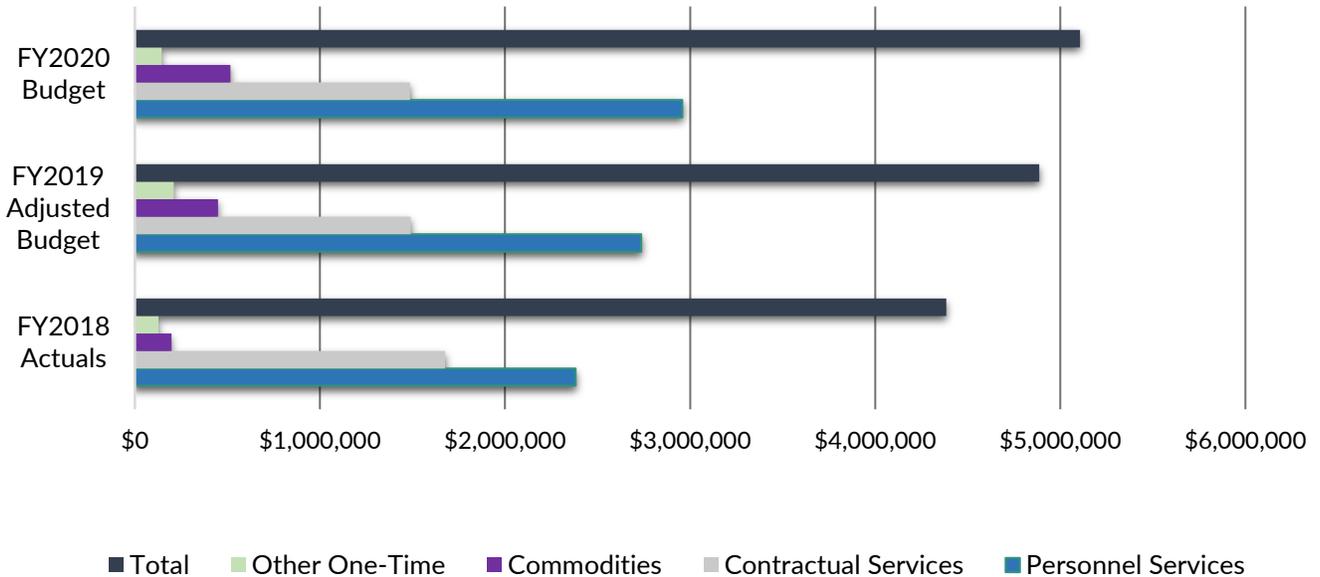
The Ballpark Capital Replacement fund budget is \$0.9 million which pays for expenses such as stadium seating, canopies, batting cages, and etc. These items are contractually obligated by the use agreements with the two major teams.

The FY2020 major CIP projects for the department include the recreation campus, aquatic facility, recreation center and park. There are also right of way landscape projects that are included in the department asset management plan. New video board, public address system, Indians field renovation, Reds complex carpet replacement, and safety repairs are projects included for the Ballpark.

**PARKS & RECREATION EXPENDITURES BY CATEGORY**



**BALLPARK EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 520,406	\$ 551,600	\$ 561,800
Art & Culture Administration	179,447	237,800	262,200
Operations	2,640,683	2,839,200	3,580,100
Right-of-Way (ROW)	1,235,072	1,726,900	1,804,800
CFD Service	410,024	411,200	428,400
Recreation Operations	1,015,508	1,602,800	1,713,100
Aquatics	463,287	464,200	495,900
Library	546,635	810,000	786,100
Total	\$ 7,011,062	\$ 8,643,700	\$ 9,632,400

BALLPARK			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Business Operations	\$ 1,402,316	\$ 1,469,000	\$ 1,532,100
Maintenance Operations	2,980,952	3,416,600	3,574,200
Total	\$ 4,383,268	\$ 4,885,600	\$ 5,106,300

OTHER FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Parks Asset Management Reserve	\$ 1,621,954	\$ 2,114,400	\$ 828,200
Ballpark Capital Replacement	687,039	2,200,000	933,000

<b>Parks &amp; Recreation Total Expenditures</b>	<b>\$ 13,703,323</b>	<b>\$ 17,843,700</b>	<b>\$ 16,499,900</b>
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**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	4.0	4.0	4.0
Operations	14.0	14.0	14.0
Operations Part-Time (FTE)	2.4	2.4	2.4
Right of Way	7.0	7.0	7.0
Right of Way Park-Time (FTE)	1.8	1.8	1.8
Recreation Operations	6.0	8.0	8.0
Recreation Operations Part-Time (FTE)	5.3	5.3	5.3
Aquatics Part-Time (FTE)	6.2	6.2	6.2
Arts & Culture Administration	1.0	1.0	1.0
Business Operations	6.0	6.0	6.0
Business Operations Part-Time (FTE)	8.4	8.4	8.4
Maintenance Operations	18.0	18.0	18.0
Maintenance Operations Part-Time (FTE)	11.1	11.1	11.1
Total Full-Time	56.0	58.0	60.0
Total Part-Time (FTE)	35.2	35.2	35.2
Total Parks & Recreation	91.2	93.2	95.2

**STRATEGIC GOALS:**



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

### **FY2020 GOALS & OBJECTIVES:**

- Implement Council Strategic goal: Increase attendance at city events by 30% (before 2021).
- Implement Council Strategic goal: Construct new recreation facility and increase participation.
- Complete the department's FY2020 Asset Management Plan to improve and renovate existing parks, facilities, rights of way, and Goodyear Ballpark.
- Deliver projects outlined in the 2020 CIP Plan on-time and within budget.
- Continue execution of the implementation plan for the Parks, Recreation, Trails and Open Space Master Plan and the Parks & Recreation Department Strategic/Operations Action Plan.
- Implement strategies to increase ballpark utilization during non-spring training months.
- Ensure successful facilitation of the 2020 Spring Training season.
- Implement the Safety Management System for the department in programs and activities that foster a healthy, quality lifestyle by 30% (before 2021).
- Implement LEAN initiatives throughout the department.
- Implement the Arts and Culture annual art plan.

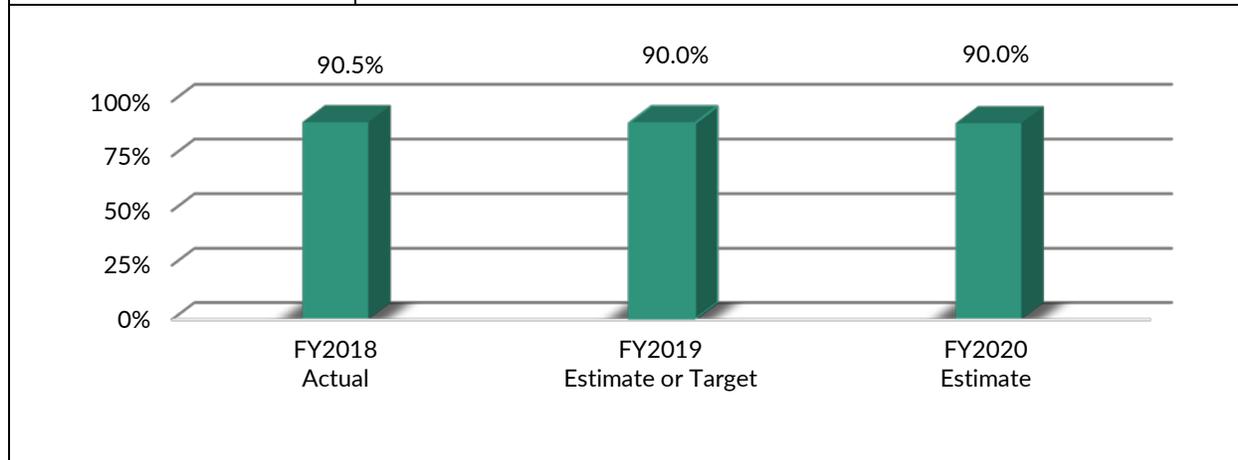
### **FY2019 ACCOMPLISHMENTS:**

- Completed the first stage of the design for the Recreation Campus (30-acre park, 48,000 square foot recreation center and aquatic facility) and is expected to be fully complete by late calendar year 2019.
- Added Goodyear's newest Signature Event, Hop & Hops, with approximately 5,700 attendees. In addition, Lakeside Music Festival attracted nearly 12,000 attendees featuring Smash Mouth as the headline act.
- Attracted 166,000 (2% increase) spring training fans for the 2019 season, which marked the year for 10-year celebrations. "Ace", the new Ballpark mascot was also introduced during the season.
- Installed a new "Terrace Level" furniture outside, new carpet inside the suites, and a new left field concession area at the Goodyear Ballpark.
- Completed irrigation, tree/shrub plantings, and granite replacement at Goodyear Community Park, Roscoe Dog Park, and over one million square feet in the Goodyear right of way.

- Completed the final phase of playground conversions to wood fiber fall protection chips.
- Replaced the playground at Wildflower North Park as a part of the FY2019 asset management plan.
- Completed Foothills Community Park ballfield modifications to allow for expanded use.
- Reconfigured the existing sport courts at Goodyear Community Park to allow for the addition of four dedicated pickleball courts and two high school regulation basketball courts.
- Installed a new pool heater and spectator shade at the Loma Linda Pool.
- Increased swimming lesson attendance to 931 participants which is a 69% increase.
- Completed the pilot program for the artist embellished traffic cabinets to beautify Goodyear. A total of five cabinets were wrapped/painted throughout the community.

**PERFORMANCE MEASURES:**

Strategic Goal	 Sense of Community  Quality of Life
Measure	Ensure Park Conditions are at the Established Standard of Care
Description/Explanation	The department’s goal is to measure and monitor park conditions to ensure the user experience of park patrons is a quality one.



Strategic Goal	 Economic Vitality	
Measure	Out of Town Spring Training Attendees	
Description/Explanation	The department's goal is to remain a 63% of attendees. Out of town spring training attendees contribute to Goodyear's economy through hotel stays, dining in restaurants and shopping at local stores.	
	FY2018 Actual	FY2019 Estimate/Target
	62.25%	63%
		FY2020 Estimate
		63%

Strategic Goal	 Quality of Life	
Measure	Parks Acreage Per Capita (Per 1,000 Population)	
Description/Explanation	The department's goal is to provide adequate parks and open spaces to residents to ensure a high quality of life in the city.	
	FY2018 Actual	FY2019 Estimate/Target
	2.59	3
		FY2020 Estimate
		3

Strategic Goal	 Quality of Life	
Measure	Number of Completed Maintenance Cycles Using the Perryille Inmate Program for Right of Way Landscape Maintenance.	
Description/Explanation	Completion of the established ROW maintenance plan will ensure that Goodyear's roadways continue to have excellent conditions.	
	FY2018 Actual	FY2019 Estimate/Target
	4.45	3
		FY2020 Estimate
		3

Strategic Goal	 Sense of Community	
Measure	Achieve an Above Average or Excellent Rating on Program Evaluations for Recreation Program	
Description/Explanation	Recreation programming continues to provide diverse and high-quality recreational experiences for the Goodyear Community. New in FY2019 was the “Hop & Hops Easter Event” that drew nearly 6,000 in attendance.	
	<b>FY2018 Actual</b>	<b>FY2019 Estimate/Target</b>
	91.7%	92%
		<b>FY2020 Estimate</b>
		92%

Strategic Goal	 Sense of Community	
Measure	Achieve an Above Average or Excellent on Program/Event Evaluations for Arts and Culture Programs	
Description/Explanation	Arts & Culture programming continues to meet the diverse needs of residents in visual and performing arts. New in FY2019 were the youth programs “Zero2Design” and “StoryRise Goodyear”.	
	<b>FY2018 Actual</b>	<b>FY2019 Estimate/Target</b>
	98.5%	99%
		<b>FY2020 Estimate</b>
		98%

Strategic Goal	 Sense of Community	
Measure	Maintain or Increase Overall Satisfaction Levels of Ballpark Users (on a 5 pt. scale)	
Description/Explanation	Goodyear Ballpark continues to provide an exceptional fan experience during spring training from the outstanding customer service, quality of food and cleanliness of the ballpark.	
	FY2018 Actual	FY2019 Estimate/Target
	4.84	4.8
		FY2020 Estimate
		4.8

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*POLICE*

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<b>ANNUAL BUDGET:</b>	\$26,859,300 - General Fund
	147,100 - Impound Fund
	25,000 - Officer Safety Fund
	381,300 - Police Grants
	<hr/>
	\$27,412,700 - Total Annual Budget

**DEPARTMENT OVERVIEW:**

The Goodyear Police Department is a professional and progressive organization that takes great pride in providing excellent customer service to our community. Department staff realizes the importance of excellence in service provision, accountability, and quality communication with the community we serve. The Goodyear Police Department leads our profession with integrity, transparency, and strives to be a model agency in the law enforcement community.

**Administration**

The Administration Division of the Police Department accounts for the Office of the Chief and Support Services functions. The Office of the Chief leads the department in policy direction and special projects, and also encompasses the Professional Standards Unit, and the Public Information Officer. It also includes the Training Division, which is dedicated to maintaining and enhancing the skills of sworn officers. Support Services is responsible for records management, budget, planning and research, grant writing, and other areas of administrative support. Administration also includes portions of the department budget that are centrally administered for efficient operations, such as fleet, supplies, and contractual service costs.

**Enforcement Bureau**

**Field Operations**

The Field Operations Division is assigned to monitor and patrol jurisdictional areas of Goodyear, respond to calls for service, act as a deterrent to crime, enforce state and local laws, and respond to emergencies 24 hours a day, seven days a week. The division consists of eight squads: two day, two swing, and two night shifts plus two additional “power squads” which can be assigned to the busiest days and time of the week. There are also three non-sworn Police Assistants who respond to certain types of non-emergency calls that do not require a sworn officer. There are four Police Lieutenants and eight Police Sergeants who supervise operations.

The Field Operations Division also includes the court officer and the K9 unit. A patrol officer is assigned to the Goodyear Municipal Court to assist with courtroom and City Council security, immediate bookings, defendant compliance payments, counseling and any other court ordered mandates. The K9 unit consists of four K9/handler teams that support patrol by conducting narcotics searches, building or area searches, suspect tracks and suspect apprehensions. One of the four K9 teams has an explosive ordinance detection (EOD) dog, which has been specially trained to search for various types of explosives. All K9 teams are dual purpose, meaning that in addition to either narcotic or EOD work, they are also used as a tool in the location and apprehension of fleeing suspects.

### ***Support Services Bureau***

#### **Telecommunications**

The Telecommunications Division is responsible for all operations regarding 911, non-emergency phones, and the radio system. Through these operations, the operators and supervisors in the division maintain that critical link between the public and officers in the field. The communications center functions as the first point of contact in most situations, ranging from in progress violent calls and traffic accidents, to noise complaints and general information.

#### **Investigations**

The Criminal Investigations Division is responsible for investigating all types of persons and property crimes. Division personnel provide specialized law enforcement response to assist Field Operations personnel in high risk situations. The Investigations Division is divided into six sections based on areas of responsibility: Persons Crimes Unit; Property Crimes Unit; Task Force; Neighborhood Enforcement Team; Crisis Services Unit; and Crime and Intelligence Analysis Unit. The mission of the Criminal Investigations Division is to identify, target, arrest, and successfully prosecute individuals involved in criminal activity as well as recover any stolen property.

#### **Specialized Patrol**

The Specialized Patrol Division is comprised of the Traffic Unit, School Resource Officers (SRO) Unit, Homeless Outreach/Behavioral Health, and the Community Services Unit (CSU). The units within Specialized Patrol each have a specific area of focus and use specific investigative techniques as they work alongside the Enforcement Bureau to fulfill the mission of deterring crime and apprehending criminals. The Traffic Unit encompasses both marked and unmarked patrol and motorcycle enforcement, as well as Towing Administration, which administers police programs in support of state statutes that require law enforcement to impound a motor vehicle under certain circumstances. School Resource Officers maintain a steady presence at City of Goodyear schools, promoting a positive image of law enforcement, and keeping children safe and focused on school. The Homeless Outreach Team provides a unique resource in dealing with ancillary issues that arise from this particular population, including nuisance behaviors such as panhandling and urban camping. The Community Services Unit works to maintain and enhance the community through the strengthening of neighborhoods, communication, and implementing community programs. Community Services also implements and guides proactive crime prevention and community policing concepts.

## Hiring and Recruiting

The Hiring and Recruiting unit's primary function is to coordinate the lengthy hiring process for the department to include sworn, non-sworn, and volunteers. The background investigation process includes review of each applicant's packet for compliance with AZPOST standards (sworn) and compliance with city of Goodyear and Police Department requirements (non-sworn). The process also includes clarification of personal information, work, military and driving history, criminal history check, reference validation, and coordination of all necessary polygraphs, psychological tests, and medical evaluations.

### **BUDGET OVERVIEW:**

The FY2020 General Fund budget is \$26.9 million which is \$2.3 million or 9% more than the FY2019 budget. This increase is due to salary and benefit increases and higher costs for electricity, professional services contracts, and vehicles expenses. Also included is \$1.2 million in on-going costs for nine new positions, six sworn and three non-sworn. Two sworn positions are being assigned to the Criminal Investigations Division to address growing workloads. Two sworn positions are being added to create the Homeless Outreach/Behavioral Health Team that is currently being provided by temporary assignment of patrol staff. In addition, two of four positions for the Neighborhood Enforcement Team (NET) are being added this year to begin to phase the program from delivery through temporary assignment from Patrol to a permanently staffed activity. The department is also adding a Records Specialist, a Management Assistant, a Forensics Specialist, and a part-time Telecommunications position. The budget also includes \$1.2 million in one-time costs for supplies and equipment for the new positions, building repairs, three new vehicles to build a spare vehicle ratio program for Patrol, and a carryover for police facility security improvements.

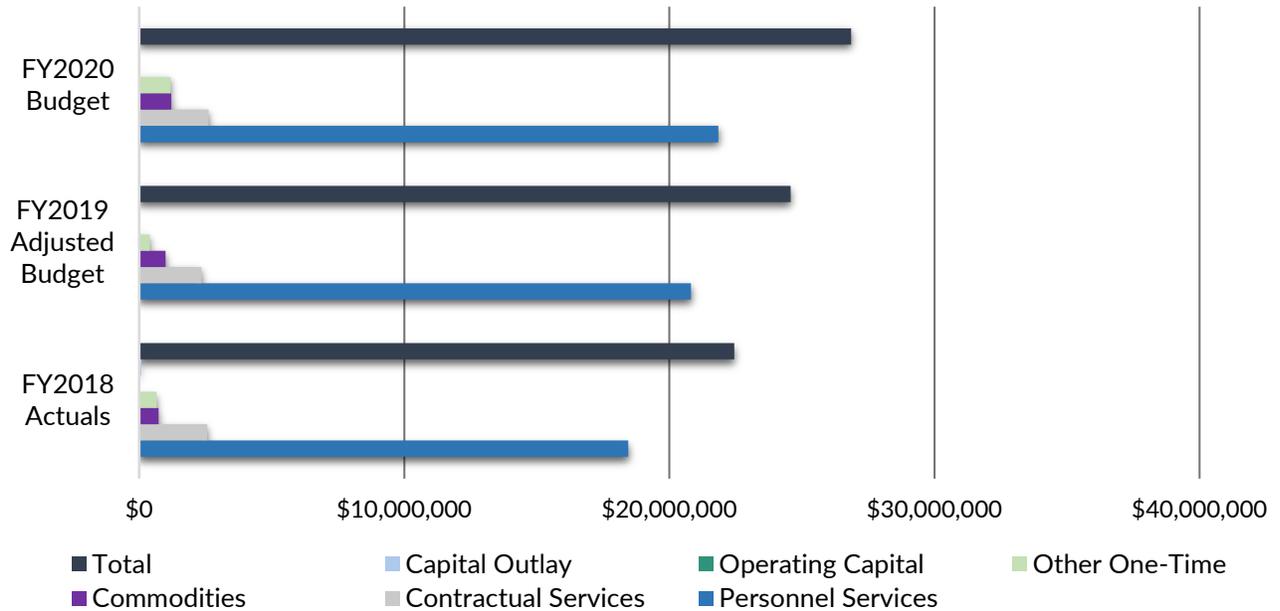
The Impound Fund budget is \$147,000. This is a restricted fund that includes expenditures associated with the operations and administration of state-mandated tow and impound of vehicles for specific offenses. The FY2020 budget is reduced by \$47,600 from the FY2019 budget due personnel cost adjustments and the FY2019 budget included one-time funding for an automated license plate reader system.

The Officer Safety Fund budget is \$25,000. This fund is also restricted and funded through a share of each civil fine collected by the courts. Expenditures are for vehicles, protective armor, electronic stun devices, and other safety equipment.

The Police Grants budget is \$381,300 and funding primarily comes from federal and state sources. State grants from the Department of Public Safety include Gang and Immigration Intelligence Team Enforcement Mission (GIITEM) and Vehicle Theft Task Force (VTTF) which supplement overtime expenditures for task force activities. The department also receives grants from the Governor's Office of Highway Safety (GOHS) for DUI abatement and work zone safety activities. Federal grants include the Urban Area Security Initiative (UASI) through the Department of Homeland Security, and the Bullet Proof Vest Program (BVP) through the Department of Justice. Additional funding includes grants from the Justice Assistance Grant program and the Tohono O'odham Nation to purchase automated external defibrillator (AED) units for patrol vehicles.

The FY2020 major CIP projects in Police include the RWC Radio System Simulcast Site and the completion of the New World System Upgrade.

**POLICE EXPENDITURES BY CATEGORY**



**EXPENDITURES:**

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 5,939,615	\$ 8,593,000	\$ 6,929,100
Field Operations	9,320,394	10,144,500	9,659,600
Telecommunications	2,361,253	2,477,200	2,453,900
Specialized Patrol/Investigations	4,831,858	3,331,200	7,816,700
RICO	-	30,000	-
<b>Total</b>	<b>\$ 22,453,120</b>	<b>\$ 24,575,900</b>	<b>\$ 26,859,300</b>

SPECIAL REVENUE FUNDS			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Impound	\$ 163,993	\$ 194,700	\$ 147,100
Officer Safety	-	-	25,000
Grants	292,660	326,000	381,300
Total	\$ 456,653	\$ 520,700	\$ 553,400

<b>Police Total Expenditures</b>	<b>\$ 22,909,773</b>	<b>\$ 25,096,600</b>	<b>\$ 27,412,700</b>
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**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	22.0	22.0	25.0
Administration Part-Time (FTE)	1.0	1.0	1.0
Impound Traffic	1.0	1.0	1.0
Field Operations	71.0	71.0	71.0
Telecommunications	20.0	20.0	20.0
Telecommunications Part-Time (FTE)	-	-	0.3
Investigations	17.0	17.0	21.0
Special Patrol	19.0	22.0	24.0
Total Full-Time	150.0	153.0	162.0
Total Part-Time (FTE)	1.0	1.0	1.3
<b>Total Police</b>	<b>151</b>	<b>154</b>	<b>163.3</b>

## STRATEGIC GOALS:



Quality of Life



Fiscal and Resource Management

## FY2020 GOALS & OBJECTIVES:

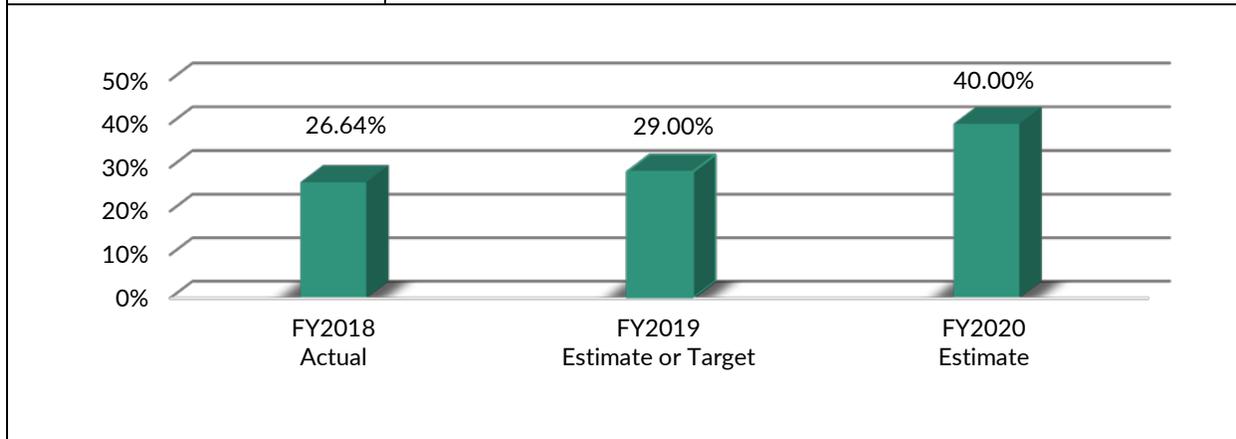
- Create specifications for purchase of a FY2021 new Command Vehicle for Police and Fire use.
- Complete upgrade of CAD system and begin upgrade of law enforcement records management system.
- Complete upgrade of security systems in police facilities to include enhanced CCTV viewing in critical areas, and network connectivity to dispatch for alert notifications.
- Expand E-Citations program for electronic citation capture.
- Increase functionality of outreach of the department's Neighborhood Enforcement Team.
- Formalize the functions of the Homeless Outreach Team through hiring of an authorized Sergeant and Officer position.

## FY2019 ACCOMPLISHMENTS:

- Continued participation in the Urban Areas Security Initiatives grant program.
- Continued implementation of the Responders Unite Autism Awareness campaign for both law enforcement and the community.
- Began the upgrade of the computer aided dispatch (CAD) software to new web based platform.
- Partnered with the Arizona Humane Society for initial response to calls for animal cruelty, and assistance with animal investigations calls.
- Began upgrade of security systems in police facilities including enhanced physical security and additional closed circuit television cameras at the property and evidence warehouse, and web based management of access control.

**PERFORMANCE MEASURES:**

Strategic Goal	 Quality of Life
Measure	Average Pro-Active Patrol Time Per Officer
Description/Explanation	This goal is in the citywide strategic plan. Proactive policing is the practice of deterring criminal activity and increasing public safety by showing police presence, targeting community issues, and engaging the public to learn their concerns. This is in contrast to responding to a complaint after a crime has been committed. The ICMA recommends 40% of a patrol officer’s time dedicated to proactive policing activities.



Strategic Goal	 Quality of Life	
Measure	Average Priority 1 Response Time (Minutes)	
Description/Explanation	This is how quickly a citizen can expect to see an officer show up in response to a call. It is the measure of how efficiently the department meets the main mission to save lives and property.	
	FY2018 Actual	FY2019 Estimate/Target
	4:45	4:42
		FY2020 Estimate
		4:40

Strategic Goal	 Quality of Life	
Measure	Average Seconds to Answer 911 Line	
Description/Explanation	This is considered a red-flag indicator because it is a very consistent metric of telecom workload and performance.	
	FY2018 Actual	FY2019 Estimate/Target
	5	5
		FY2020 Estimate
		5

Strategic Goal	 Quality of Life  Fiscal and Resource Management	
Measure	Uniform Crime Reporting-Annual Crime Rate per 1,000 Residents	
Description/Explanation	<p>The FBI's Uniform Crime Reporting (UCR) Program is a nationwide, cooperative statistical effort of agencies voluntarily reporting data on reported crimes. UCR tracks information on key indicator persons and property crimes, and is used for planning, budget formulation, resource allocation, assessment of police performance, and the evaluation of programs. <i>It is important to note this information is regulated by FBI guidelines - compiled and reported on a calendar year basis.</i></p>	
	FY2018 Actual	FY2019 Estimate/Target
	27.93*	27.00*
		FY2020 Estimate
		<27.00*

\*Calendar Year 2018, 2019, 2020

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*PUBLIC WORKS*

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<b>ANNUAL BUDGET:</b>	\$ 6,839,100 - General Fund
	11,853,000 - Water Fund
	6,805,600 - Wastewater Fund
	6,713,300 - Solid Waste Fund
	2,858,100 - Fleet Asset Management Reserve
	<u>\$35,069,100 - Total Annual Budget</u>
	<u>(2,162,300) - General Fund Fleet Interdepartmental Credit</u>
	\$32,906,800 - Total Annual Net Budget

**DEPARTMENT OVERVIEW:**

The Public Works Department manages water and wastewater services for areas of the city south of Interstate 10. The Department provides citywide services such as water resources and conservation initiatives, residential trash/bulk collection and recycling, and stormwater. Internal services include the maintenance of city-owned vehicles and facilities.

**Administration**

The Administration Division provides managerial oversight to all of Public Works' divisions in maintaining the city's infrastructure. This division also works with multiple agencies and stakeholders to develop cost-effective, innovative processes that aid in the delivery of essential resources and services that enhance the quality of life for Goodyear citizens and visitors.

**Program Management**

The Program Management Division is responsible for managing programs that protect and enhance the public health and environment in the areas of environmental quality, pretreatment, stormwater, and engineering support of development and capital projects, in conformance with Arizona Department of Environmental Quality (ADEQ) and Environmental Protection Agency (EPA) regulations.

**Facilities Management**

The Facilities Management Division manages all aspects of delivering a facility maintenance program for city facilities and related equipment and systems, and property management services. Examples of services and systems include custodial, landscaping, cooling and heating systems, plumbing, pest control, small facility improvement projects and handling of special requests. Division responsibilities include customer service, in-house technical services as well as oversight of contracted services and commodity contracts, and preventative and reactive maintenance for specialized systems such as fire life safety, elevators, and backflow devices.

### **Fleet and Equipment Management**

The Fleet and Equipment Management Division manages all aspects of forecasting, budgeting, and executing a comprehensive asset management and maintenance program for city fleet vehicles and rolling stock equipment for all departments including Public Safety (Police and Fire).

Division responsibilities include customer service and asset management, in-house technical and mechanic services, vehicle and equipment specifications and acquisitions, management of service and commodity contracts, preventative and reactive maintenance and regulatory compliance requirements for fleet operations, fueling, emissions, and safety.

### **Water**

The Water Services Division manages, protects, and ensures the city's water resources portfolio to efficiently and effectively provide the needed water supplies for not only the existing and committed development but also future projected growth and development. This includes the production and delivery of excellent water to our customers to protect public health, support the economy, protect life and property from the threat of fire, and contribute to the overall quality of life.

### **Wastewater**

The Wastewater Services Division ensures environmentally sensitive wastewater collection, treatment, and reuse. Wastewater is treated to a level that can be safely recharged (allowed to percolate down into the water table). Cleaned recharged water has the potential to improve the groundwater quality and is a renewable resource for future recovery.

### **Solid Waste**

The Solid Waste Division performs the essential tasks of bulk collections, mandated inspections and enhanced recycling through public education and oversight of the contracted residential container refuse/recycling collections. The division also manages the distribution and replacement of refuse and recycling containers for residents. The division also coordinates and administers special events such as the annual Household Hazardous Waste Collection event.

## **BUDGET OVERVIEW:**

The FY2020 Public Works Department total annual budget is \$35.1 million which is \$5.5 million or 19% more than the FY2019 budget. The total annual net budget, which includes the General Fund interdepartmental credit, is \$32.9 million which is \$5.6 million or 21% higher than the prior year. Supplementals include \$1.2 million in new ongoing costs, including funding for nine new positions, plus \$3.1 million in one-time services and equipment.

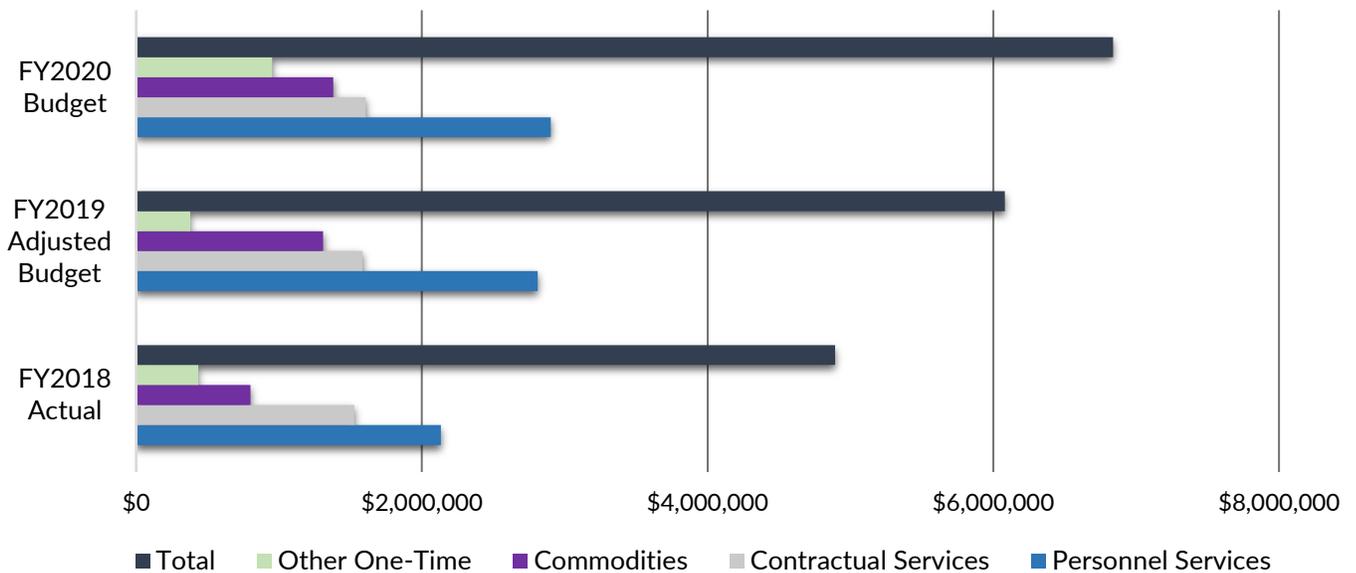
### **General Fund**

The Public Works General Fund annual budget that supports the Administration, Program Management, Facility Administration and Fleet Services is 12% higher than the prior year. The net budget allowing for the interdepartmental credits is 21% higher than the prior year. This increase is primarily attributable to supplemental additions. The Fleet Services interdepartmental credit is a maintenance program for the city's vehicles.

In Administration, one fourth of the costs of a new safety, training and operational readiness coordinator is included. The enterprise funds are also each charged 25% of this position which will serve the entire department. Program Management reflects the addition of a stormwater coordinator position and a one-time stormwater program fee study. The fee study will recommend an appropriate fee to support growing stormwater requirements. Facility Administration includes the addition of a facilities contract coordinator position, which was funded on a one-time basis in FY2019. In addition, the budget for the department includes one-time funding for improvement of city facilities, resurface and stripe a parking area and a city storage facility.

In FY2019, the budget for Fleet Services was moved to the General Fund. Through interdepartmental credits, departments are charged for fleet's supplies and services and that offset Fleet's budget with the exception of one-time funding to add an articulated tow boom lift, diesel fuel additive and oil dispensers, and a commercial grade pressure washer. Equipment is charged out over the life of equipment in the rates.

**PUBLIC WORKS-GENERAL FUND EXPENDITURES BY CATEGORY**



\*Excludes credits for Fleet charges to departments

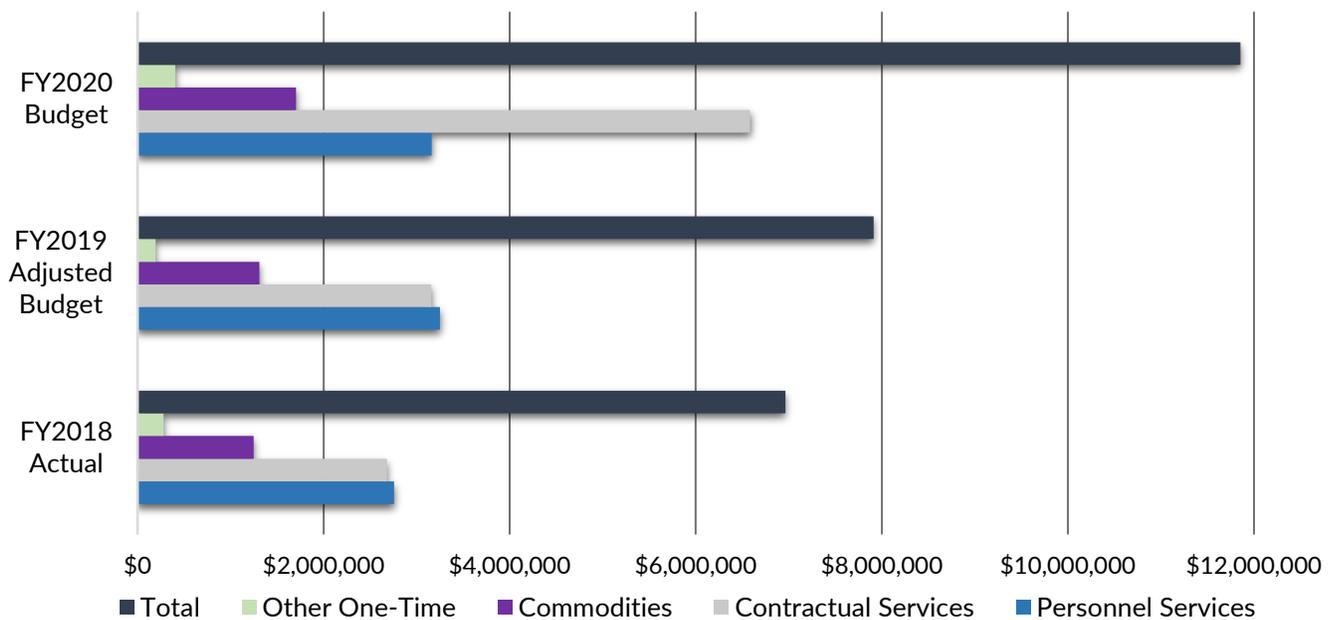
**Water**

The Public Works Water Fund budget is 50% higher than the prior year. This increase is primarily due to the addition of \$3.5 million for bulk water purchases. Part of the funding strategy for the Surface Water project included not purchasing these long-term storage credits for FY2018 and FY2019 to free up those funds for the project.

In Administration, the Water portion of a new safety training and operational readiness coordinator is included.

Operations Maintenance reduction is attributable to shifting major equipment and maintenance repairs for storage tanks to the capital improvement plan. Production is increased due to the addition of a superintendent position and ongoing water treatment chemicals. Prior year one-time items are not repeated in Water Quality and account for the budget reduction. Other one-time items funded in the budget include a smart irrigation controller pilot program, a chemical storage/feed system assessment and new equipment.

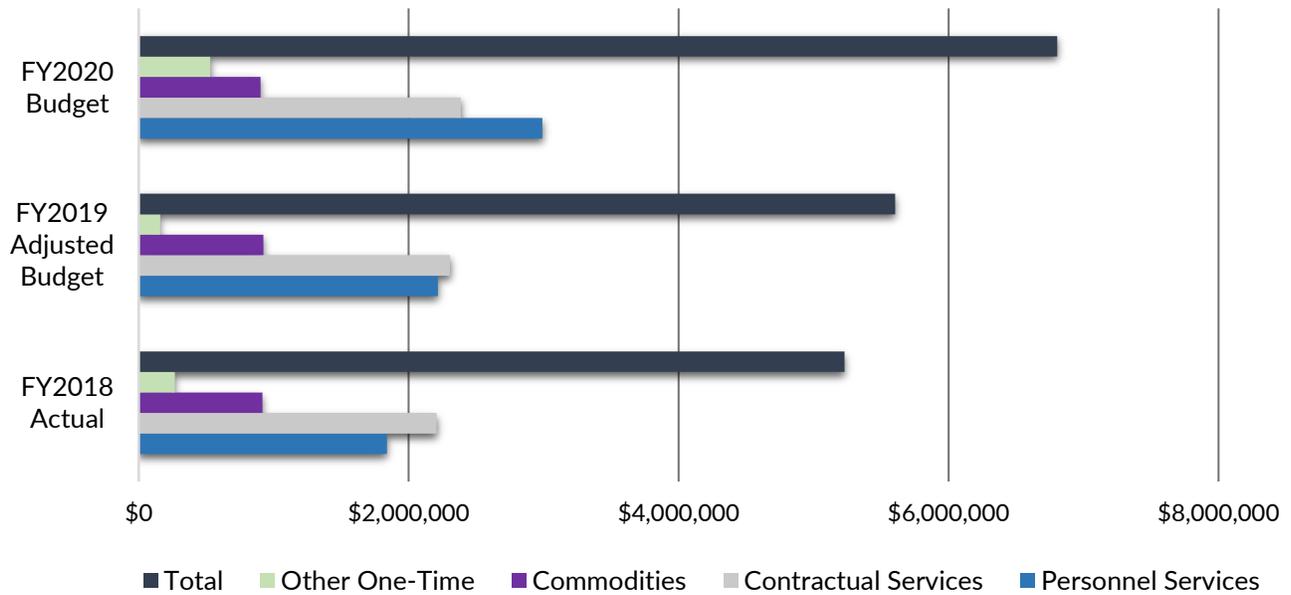
**WATER EXPENDITURES BY CATEGORY**



**Wastewater**

The Wastewater Fund budget is increased 21% from the prior year. This is attributable primarily to supplemental additions. Administration increased 46% due to share of the safety, training and operational readiness coordinator. The Operations Maintenance budget includes one new full-time maintenance mechanic position and one-time funding for tools and equipment. The Collection Systems division budget adds two full-time Utility Tech II positions. Environment division budget includes the addition of a Senior Industrial Pretreatment Inspector and pretreatment program consultant assistance.

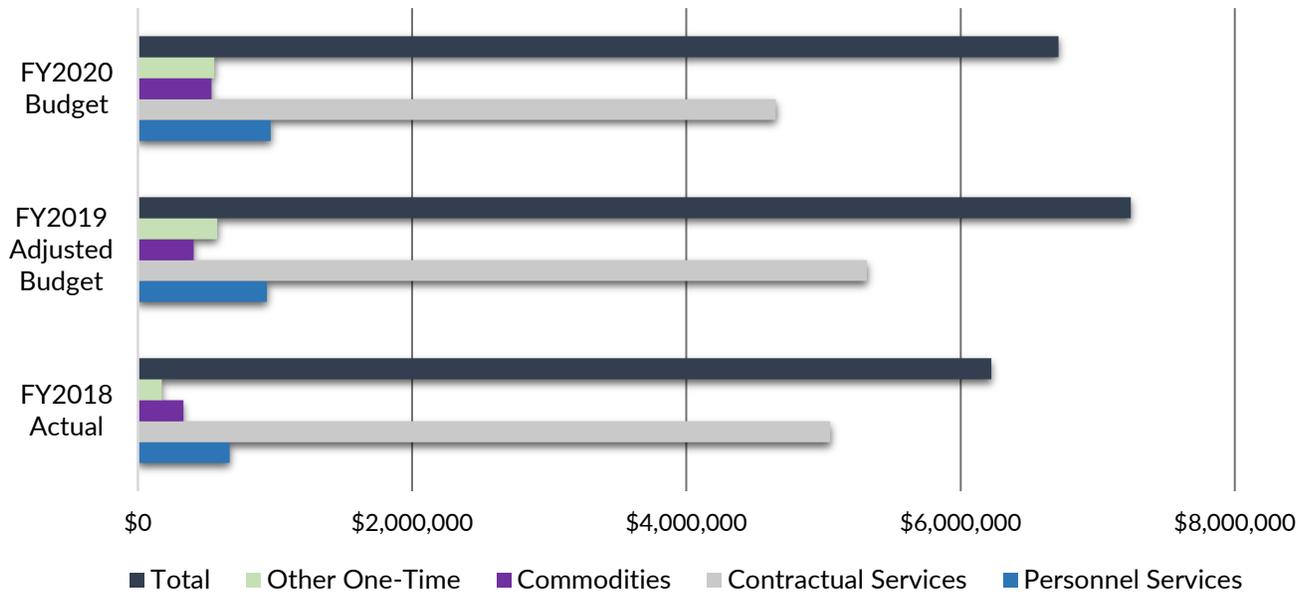
**WASTEWATER EXPENDITURES BY CATEGORY**



**Solid Waste**

The Solid Waste budget decreased by 7% largely due to a lower residential garbage service contract resulting from rebidding the service.

**SOLID WASTE EXPENDITURES BY CATEGORY**



Administration includes a shared portion for the safety, training and operational readiness coordinator and a full-time position for a solid waste inspector. The Container Maintenance division increased 52% owing to a one-time funding for a container delivery truck, household hazardous waste drop-off site and refuse/recycling container exchanges.

### Fleet Asset Management Reserve

The Fleet Asset Management fund expenses decreased by 7% due to one-time nature of this fund. This fund pays for the replacement of General Fund operations vehicles. It is budgeted and funded based on a 10-year plan.

### CIP Project Highlights

The FY2020 major CIP projects in Public Works include the surface water project and the completion of several projects comprising the site 12 improvements, new well 26, and Goodyear Water Reclamation Facility expansion and site improvements. A facilities conditions assessment, critical repairs, municipal operations center and city hall parking improvements are also included.

### EXPENDITURES:

GENERAL FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 470,943	\$ 518,800	\$ 546,900
Program Management	169,480	447,600	623,500
Facility Administration	2,304,241	2,872,100	3,267,400
Fleet Services	-	2,242,000	2,401,300
Total Annual Budget	\$ 2,944,664	\$ 6,080,500	\$ 6,839,100
Fleet Services Interdepartmental Credits	-	(2,207,400)	(2,162,300)
Total Net Annual Budget	\$ 2,944,664	\$ 3,873,100	\$ 4,676,800

WATER FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 926,314	\$ 593,700	\$ 964,400
Operations Maintenance	255,624	683,700	453,400
Distribution System	1,907,210	1,794,300	1,979,500
Production	2,939,867	3,688,300	3,807,600
Water Quality	194,168	270,500	254,300
Water Resources	741,745	880,300	4,393,800
Total	\$ 6,964,928	\$ 7,910,800	\$ 11,853,000

WASTEWATER FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 828,132	\$ 536,300	\$ 784,200
Operations Maintenance	137,549	290,300	670,300
Collection Systems	1,129,708	1,237,700	1,493,700
Environment	500,166	555,200	829,400
Reclamation	708,771	871,100	877,200
Reclamation Corgett	240,538	350,900	334,600
Reclamation Goodyear	1,285,905	1,405,300	1,461,600
Reclamation Rainbow Valley	397,275	357,700	354,600
Total	\$ 5,228,044	\$ 5,604,500	\$ 6,805,600

SOLID WASTE FUND			
Division	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Administration	\$ 5,864,639	\$ 6,864,900	\$ 6,142,200
Container Maintenance	359,342	376,900	571,100
Total	\$ 6,223,981	\$ 7,241,800	\$ 6,713,300

OTHER FUND			
Fund	FY2018 Actual	FY2019 Adjusted Budget	FY2020 Budget
Fleet Asset Management Reserve	\$ 2,127,051	\$ 2,669,400	\$ 2,858,100
Public Works Total Annual Expenditures	\$ 23,488,668	\$ 29,507,000	\$ 35,069,100
Fleet Services Interdepartmental Credits	-	(2,207,400)	(2,162,300)
<b>Public Works Total Net Annual Expenditures</b>	<b>\$ 23,488,668</b>	<b>\$ 27,299,600</b>	<b>\$ 32,906,800</b>

**AUTHORIZED PERSONNEL:**

Division	FY2018 Actual	FY2019 Estimate	FY2020 Budget
Administration	5.0	5.0	6.0
Administration Part-Time (FTE)	2.0	2.0	2.0
Facility Administration	9.0	12.0	13.0
Program Management	5.0	6.0	8.0
Fleet Services	7.0	7.0	7.0
Solid Waste Administration	7.0	9.0	10.0
Water Administration	2.0	2.0	2.0
Distribution System	10.0	10.0	10.0
Production	7.0	9.0	10.0
Operation Maintenance	5.0	5.0	5.0
Water Resources	3.0	3.0	3.0
Wastewater Administration	1.0	1.0	1.0
Collection Systems	6.0	6.0	8.0
Reclamation	9.0	10.0	10.0
Operations Maintenance	2.0	2.0	3.0
Total Full-Time	78.0	87.0	96.0
Total Part-Time (FTE)	2.0	2.0	2.0
Public Works Total	80.0	89.0	98.0

**STRATEGIC GOALS:**

Economic Vitality



Quality of Life

**FY2020 GOALS & OBJECTIVES:**

- Complete and implement a storm cleanup strategy. This strategy will address how the individual divisions within the city respond to damage caused by any extraordinary storm events that may occur in the future.
- Assess the Stormwater Program needs and develop a plan, including a new fee, and operational structure.
- Implement Lucity in Stormwater for work orders and asset management and Solid Waste for container delivery work orders, asset management, track trash and recycling inspections, violations and use for reporting.
- Develop a replacement program for significant assets managed by Public Works.
- Conduct facility condition assessments, to prepare a Facilities Asset Replacement Plan and submit for consideration in the FY2021 budget.
- Enhancement of the Safety and Professional development Programs through the integration of the Safety, Training, and Operational Readiness Coordinator position.
- Implement Fleet innovation and efficiency projects to right size the fleet. Examples of right sizing efforts include; evaluating vehicle types and sizes, and exploring the use of alternative transportation options and services in lieu of traditional purchases.
- Coordinate development of specifications and procurement of Fire Station 186 fire pumper.
- Develop a water resources model that can provide future projected water to assist economic development efforts in the city.

- Implement a pilot program with smart irrigation controllers to determine the average percentage of residential water savings by using this technology.
- Implement in-house closed caption television (CCTV) program for the sewer system in accordance with the Capacity Management, Operation, and Maintenance plan.
- Complete three water augmentation projects currently under way. These projects were identified in the 2016 Integrated Water Master Plan as necessary to provide redundancy and reliability of our potable water system.
- Complete implementation of new SAMS Wastewater software to manage and document recycled water quality sampling and testing results to report ADEQ regulatory compliance.
- Develop a strategy for water treatment brine disposal.
- Provide customers a seamless transition for trash and recycling services from previous contractor to new contractor.
- Develop a Hazardous Household Waste drop-off program to supplement the semi-annual events.

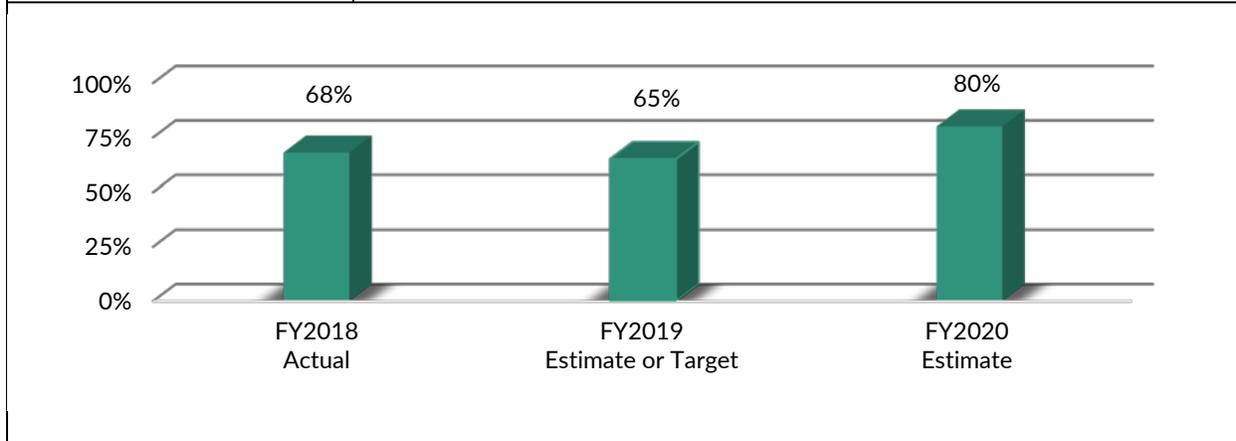
#### **FY2019 ACCOMPLISHMENTS:**

- Met all regulatory requirements set by ADEQ for the Pretreatment program.
- Completed the City Hall Front Lobby Renovation Project which included new paint, the installation of LED lighting, deep floor cleaning, and new lobby furniture.
- Developed a “Facilities Site and Building Standards” document for new construction and tenant improvements to provide maintenance efficiencies by standardizing major building systems in city facilities.
- Implemented Lucity for Facilities work orders and asset management.
- The city made a step in delivering a more sustainable fleet through the introduction of two electric vehicles to the fleet and a charging station at City Hall.
- Following a two-year planning, specification and build process, placed three new state-of-the-art fire pumpers in service.

- Completed ten water and wastewater rehabilitation projects, which were identified in the Integrated Water Master Plan and totaled almost \$5 million. These projects have added reliability, created safer working environments, and improved efficiencies for our processes.
- Completed a membrane assessment and corrosion study for the Bullard Water Campus to ensure the reliability of this critical water treatment facility.
- Purchased new SAMS Wastewater software to manage and document potable water quality sampling and testing results to report ADEQ regulatory compliance.
- Worked with five home owner associations to improve their water efficiency using WaterFluence software which compares actual water consumption with calculated water budgets.
- Partnered with the City of Avondale, EPCOR, and Liberty Water to host a ProjectWET water festival with 1,100 fourth graders in attendance, teaching students about the Earth's finite but renewable water resources.
- Organized a Water 101 class for ten of the city's Youth Commissioners who learned about the long complex history of water and water rights in the Valley and the overall importance of water for our dry arid environment.
- Partnered with a local high school to educate over 300 students about the Soil Aquifer Treatment facility.
- Hosted an Arizona State University Decision Center for a Desert City (ASU DCDC) intern and project to develop a water efficiency outreach program for high school students in Goodyear.
- Completed a Level 1 validation M36 water loss audit.
- Completed the new city badging replacement program. The badges include the newest city color scheme and the city's core values are printed on the backside of the badges.
- Advertised and selected new contractor for residential trash and recycling collection, to begin service on July 1, 2019.
- Transitioned solid waste services from alleys to curbside for approximately 400 customers to enhance safety, reduce property damage and eliminate the need for specialized equipment.

**PERFORMANCE MEASURES:**

Strategic Goal	 Economic Vitality  Quality of Life
Measure	Available Water Production Capacity to Meet Current Demands and Future Needs
Description/Explanation	This measure calculates the average demand divided by the maximum total production capacity, which allows the department to monitor for current demands and future needs. Once 80% are reached, planning for additional capacity will begin.



Strategic Goal	 Quality of Life	
Measure	Percentage of Bulk Waste Service Completed on each Scheduled Day	
Description/Explanation	This measure demonstrates the department's effectiveness in providing bulk waste collection service.	
	FY2018 Actual	FY2019 Estimate/Target
	99.96%	99.9%
		FY2020 Estimate
		99.9 %

Strategic Goal	 Quality of Life	
Measure	Fleet Availability Rate for Public Safety Vehicles	
Description/Explanation	This measure shows the percentage of time public safety vehicles are available during the time period specified.	
	FY2018 Actual	FY2019 Estimate/Target
	94%	94%
		FY2020 Estimate
		95%

Strategic Goal	 Quality of Life	
Measure	Fleet Availability Rate for Non-Public Safety Vehicles	
Description/Explanation	This measure shows the percentage of time non-public safety vehicles are available during the time period specified.	
	FY2018 Actual	FY2019 Estimate/Target
	96%	95%
		FY2020 Estimate
		95%

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# DEBT SERVICE

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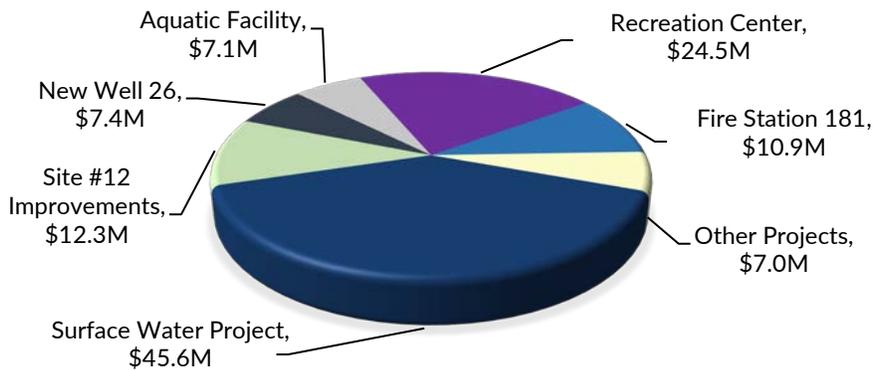
**DEBT SERVICE SUMMARY**

**DEBT MANAGEMENT**

The City of Goodyear uses General Obligation (G.O.), Revenue and Public Improvement Corporation (PIC) Bonds to finance capital improvement projects. G.O. Bond debt service is paid from secondary property taxes and utility revenues. Revenue Bonds are paid from utility revenues. Public Improvement Corporation (PIC) financed debt are backed by an excise tax pledge.

Bond funding allows the City to continue to place a high priority in infrastructure investments to attract and service future development. The FY2020 capital improvement plan includes \$114.8 million in bond spending to pay for the projects. This amounts to 22% of total budgeted expenditures and 39% of the total fiscal year capital improvement plan. The largest capital project is the construction of the Surface Water Project at \$121.2 million with \$45.6 million in revenue bond funding. The Recreation Center is the second largest project at \$25.3 million with \$24.5 million in secondary property tax backed G.O. Bonds. The city will utilize remaining bond proceeds from prior issuances and issue new bonds during the fiscal year to pay for the projects.

**FY2020 BOND PORTION FUNDED PROJECTS**



The City Council has adopted financial policies that includes debt management to provide capacity to build capital projects while also maintaining conservative financial practices. In addition to self-imposed financial policies shown below, the use of bonded debt is limited by State statute, assessed valuations established by Maricopa County, and financial markets.

The city has instituted a conservative plan of financing for capital improvement projects. The main objectives of the plan are:

- Evaluate all possible funding mechanisms
- Utilize debt structure that match the useful lives of the projects being financed

Outlined below is the debt section of the city's financial policy.

- A. Short-term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the city's financial advisor determines and recommends that this is in the city's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
- B. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C. City of Goodyear Public Improvement Corporation lease payments are funded by an excise tax pledge. These type of bonds require a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- D. Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.
- E. Annual levy calculations should be at the maximum amount allowed for the city's primary property tax.
- F. Maintain bond rating of investment grade from at least one rating agency.
- G. Enterprise Funds should finance water and wastewater Bond sales where appropriate.
- H. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. Construction Sales Tax revenues considered as ongoing revenue per policy 1(D) will be included in computing the applicable revenue beginning with FY2019.

Identifying and forecasting available revenues for servicing principal and interest payments is a key factor in planning for new debt issuances. Outstanding existing debt service, capacity limitations and cash flow analysis are all viewed as part of the capital budgeting and financing process. Multi-year rate plans and fund forecasts are prepared for utilities, secondary property tax and the General Fund. Annual debt service payments are included in the operating budget.

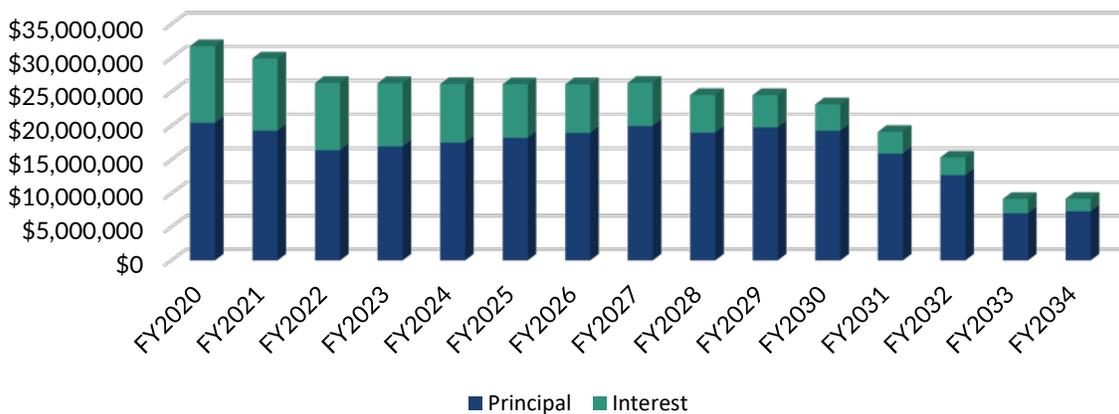
Total outstanding debt service requirements for the city at July 1, 2019 is \$410,577,522.

TOTAL DEBT SERVICE REQUIREMENTS OUTSTANDING				
Type of Bond	Remaining Maturity Dates	Principal	Interest	Total Debt Service Requirements To Maturity
General Obligation Bonds (G.O.)	07/01/2019-07/01/2038	\$122,670,000	\$ 38,553,089	\$ 161,223,089
Public Improvement Corporation (PIC) Bonds	07/01/2019-07/01/2032	106,216,525	32,622,947	138,839,472
Improvement District Bonds	07/01/2019-01/01/2032	33,260,000	6,872,995	40,132,995
Water and Sewer Revenue Bonds*	07/01/2019-07/01/2049	41,838,972	28,542,994	70,381,966
<b>Total Debt Service Requirements</b>		<b>\$303,985,496</b>	<b>\$ 106,592,025</b>	<b>\$ 410,577,522</b>

\*Includes \$3,702,763 for WIFA Loan

Below is a graphical look at 15 years of future annual debt service requirements. Previous refunding's and new issues structured payments to achieve level debt service payments. PIC Bonds for baseball and Improvement District Bond for McDowell Road improvement issuances mature in FY2030.

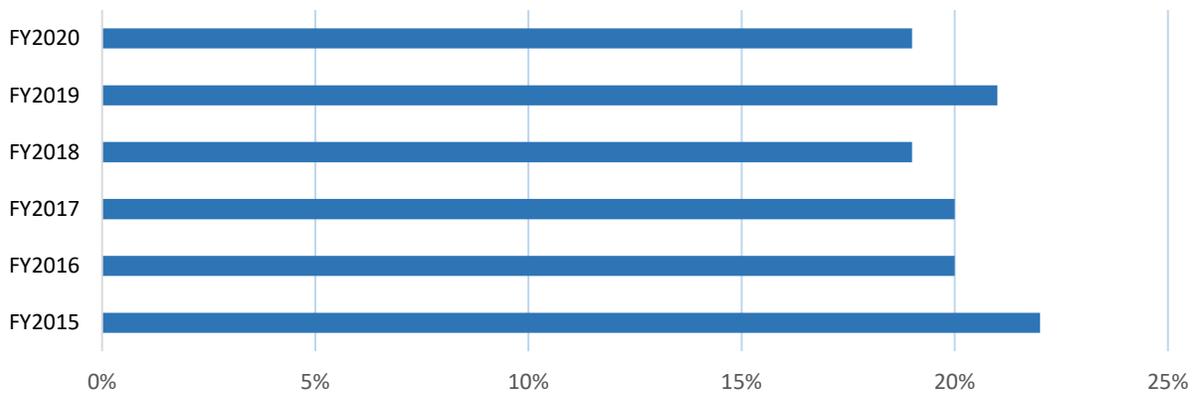
**TOTAL ANNUAL DEBT SERVICE REQUIREMENTS  
(15 YEARS SHOWN)**



Analysis of the city’s debt position is essential, as the currently planned five-year capital improvement projects will require new Property Tax and Revenue Bonds sales. The city actively manages its debt portfolio. Debt is refunded if doing so provides cost savings.

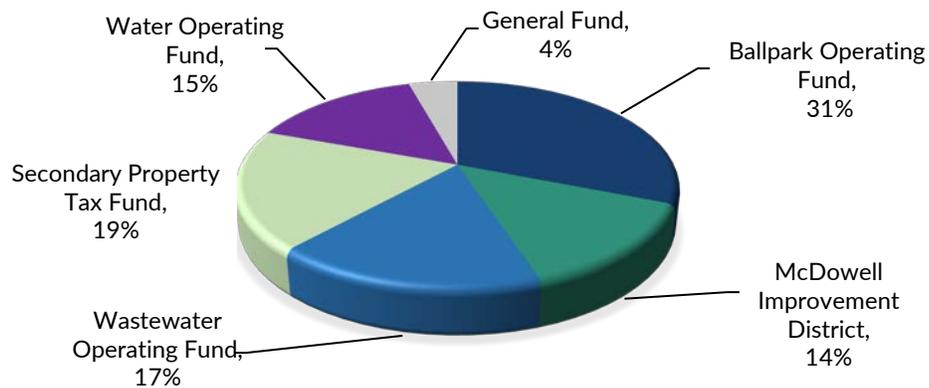
The amount of debt that can be supported by the operating budget helps determine the amount of the bonds that can be sold in any given fiscal year. Operating budget resources as governed by the city’s revenue and by its budget stability and debt management policies, determine the level of debt. The city’s debt policy contains guidelines to help the city stay within a sound fiscal framework despite variations in the amount of resources available for debt service.

**TOTAL DEBT AS A PERCENT OF TOTAL OPERATING BUDGET**

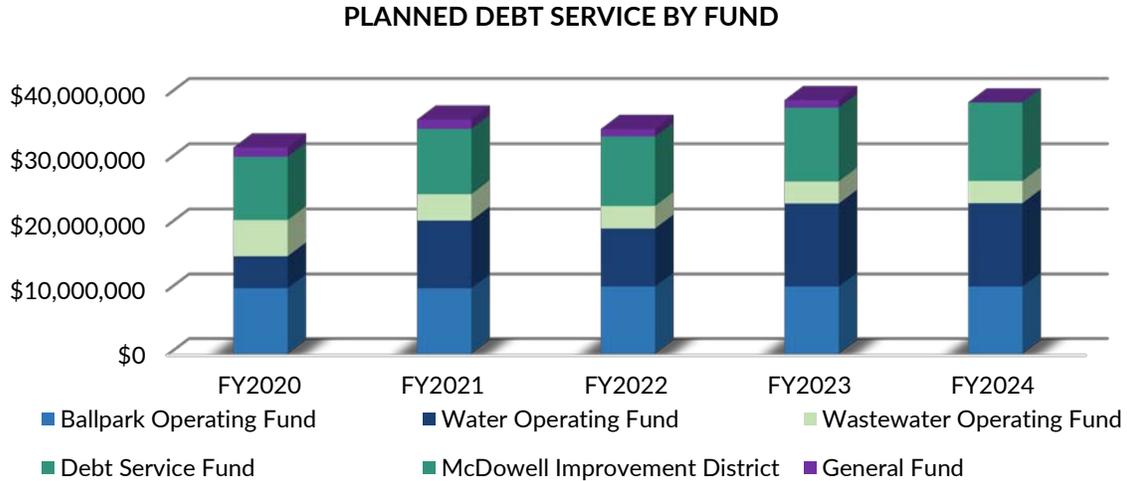


Debt service expenditures include payments of principal, interest, costs of issuance and related costs such as trustee fees, and reserve requirements for bonds issued. The budget assumes \$76 million in Water and Sewer Revenue Bonds will be issued in FY2020 with half a year of principal and interest payments.

**FY2020 DEBT SERVICE BY FUND \$32.8 M**



The chart below includes payments due in the next four years including estimated debt service and new bonds planned for large capital projects.



**BOND RATINGS**

The city has its General Obligation Bond credit reviewed by two national bond-rating agencies.

In April 2019, Moody’s upgraded General Obligation Bonds from Aa2 to Aa1 and the Improvement District bonds from Aa3 to Aa2. The upgrade is due to the city’s conservative financial management.

In January 2018, Moody’s upgraded Water and Sewer Revenue Bonds. This included both senior lien and subordinate lien bonds. The change in rating went from A2 to Aa3.

General Obligation Bonds (G.O.)	Moody's Standard & Poor's	Aa1 AA
Public Improvement Corporation (PIC) Bonds	Moody's Standard & Poor's	Aa3 AA-
Water & Sewer Revenue Bonds Senior Lien	Moody's Standard & Poor's	Aa3 AA-

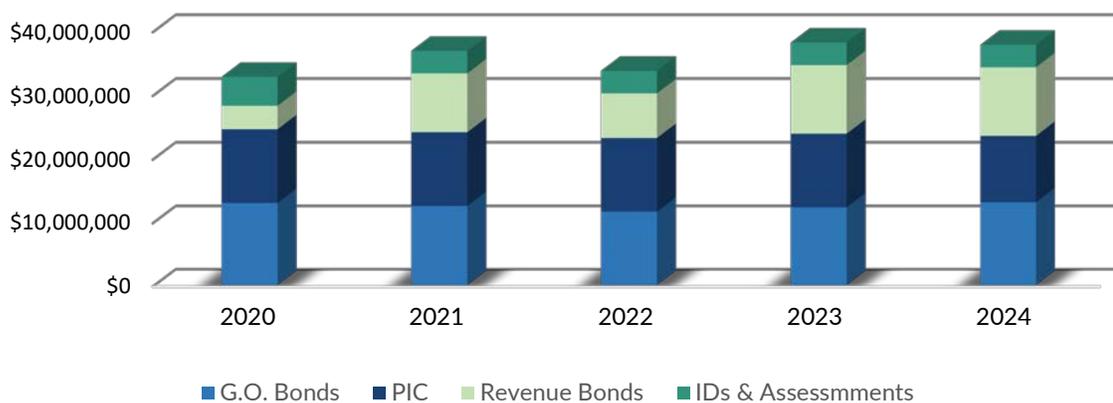
Water & Sewer Revenue Bonds Subordinate Lien	Moody's Aa3 Standard & Poor's A+
Improvement District Bonds	Moody's Aa2 Standard & Poor's A

**FY2020 DEBT SERVICE BY TYPE**

In FY2020, the largest type of debt service are General Obligation (G.O.) Bonds totaling \$12.9 million or 40% of total debt service. This is due to the issue of \$26.9 million in new G.O. Bonds in FY2019 for a Fire Station, Police Radio Antenna and the Recreation Campus. G.O. debt is paid from both secondary property tax levies and utility revenues. Other debt includes Public Improvement Corporation (PIC) Bonds totaling \$11.6 million or 35%, Water and Sewer Revenue Bonds totaling \$3.7 million or 11%, Improvement Districts (ID) totaling \$4.5 million or 14% of debt.

Below is a graphical view of the five-year planned debt service payments by type. New G.O. Bonds are planned in FY2021 as a previous bond matures in FY2020. In addition, Water and Sewer Revenue bond new issues are being considered. Both planned issues are to finance the Water Surface Project and the Recreation Campus as well as other projects.

**PLANNED DEBT SERVICE BY TYPE**



The table below summarizes by issuance the total outstanding principal and interest on city debt obligations for the next five years.

5-YEAR DEBT PAYMENT SCHEDULE					
Bond Description	Payments FY2020	Payments FY2021	Payments FY2022	Payments FY2023	Payments FY2024
<b>Secondary Property Tax Funded Debt</b>					
General Obligation Bond Series 2021 - \$62.7M	\$ -	\$ 1,361,200	\$ 3,365,800	\$ 4,054,300	\$ 3,802,800
General Obligation Bond Series 2019	1,818,000	2,999,500	682,000	682,000	1,652,000
General Obligation Refunding Bonds Series 2019	441,100	205,300	205,300	205,300	205,300
General Obligation Bond Series 2017	1,194,300	1,305,300	713,200	713,200	713,200
General Obligation Refunding Bonds Series 2016	5,403,700	5,398,000	5,381,400	5,363,200	5,435,200
General Obligation Refunding Bonds Series 2014	3,586,600	-	-	-	-
General Obligation Refunding Bonds Series 2010	204,200	579,200	575,000	574,800	574,000
Taxable General Obligation Refunding Bonds Series 2010	329,800	656,200	680,800	688,400	695,000
<b>Secondary Property Tax Funded Debt Total</b>	<b>\$ 12,977,700</b>	<b>\$ 12,504,700</b>	<b>\$ 11,603,500</b>	<b>\$ 12,281,200</b>	<b>\$ 13,077,500</b>
<b>Water Infrastructure Finance Authority Funded Debt</b>					
2009 Loan	\$ 339,600	\$ 339,600	\$ 339,700	\$ 338,100	\$ 339,600
<b>Water Infrastructure Finance Authority Funded Debt Total</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,700</b>	<b>\$ 338,100</b>	<b>\$ 339,600</b>
<b>Water &amp; Sewer Revenue Funded Debt</b>					
Water & Sewer Planned Revenue Obligations, Series 2021 - \$78.0M	\$ -	\$ 5,527,500	\$ 3,997,600	\$ 7,755,100	\$ 7,757,600
Water & Sewer Revenue and Refunding Obligations, Series 2016	1,413,100	1,451,500	446,200	444,800	448,200
Water & Sewer Revenue Obligations, Series 2011	1,058,600	1,054,800	1,057,000	1,057,400	1,059,600
Water & Sewer Revenue Obligations, Series 2010	840,600	840,600	1,140,600	1,140,600	1,139,800
Water & Sewer Revenue Refunding Bonds, Series 2009	21,800	21,800	21,800	21,800	21,800
<b>Water &amp; Sewer Revenue Funded Debt Total</b>	<b>\$ 3,334,100</b>	<b>\$ 8,896,200</b>	<b>\$ 6,663,200</b>	<b>\$ 10,419,700</b>	<b>\$ 10,427,000</b>
<b>Improvement District Funded Debt</b>					
McDowell Road Commercial Corridor Improvement District	\$ 4,547,900	\$ 3,547,300	\$ 3,544,900	\$ 3,537,400	\$ 3,539,500
<b>Improvement District Funded Debt Total</b>	<b>\$ 4,547,900</b>	<b>\$ 3,547,300</b>	<b>\$ 3,544,900</b>	<b>\$ 3,537,400</b>	<b>\$ 3,539,500</b>
<b>Public Improvement Corporation Funded Debt</b>					
PIC Series 2017 - MLB Indians Project	\$ 1,271,400	\$ 1,269,000	\$ 1,270,600	\$ 1,271,000	\$ 1,270,200
PIC Refunding Bonds, Series 2016A	4,736,800	4,742,400	5,089,800	1,141,800	1,141,800
PIC Refunding Bonds, Series 2016B	3,020,800	3,011,000	2,927,400	2,623,000	2,614,400
PIC Tax-Exempt Revenue Bonds, Series 2012A	1,021,200	1,021,200	1,021,300	1,021,300	-
PIC Taxable Revenue Bonds, Series 2012B	126,800	126,900	126,900	126,900	-
PIC Revenue Refunding Bonds, Series 2011A	1,395,200	1,397,800	1,135,200	5,385,200	5,392,800
<b>Public Improvement Corporation Funded Debt Total</b>	<b>\$ 11,572,200</b>	<b>\$ 11,568,300</b>	<b>\$ 11,571,200</b>	<b>\$ 11,569,200</b>	<b>\$ 10,419,200</b>
<b>TOTAL DEBT SERVICE PAYMENTS (ALL BONDS)**</b>	<b>\$ 32,771,500</b>	<b>\$ 36,856,100</b>	<b>\$ 33,722,500</b>	<b>\$ 38,145,600</b>	<b>\$ 37,802,800</b>

\*\*Does not include fiscal agent fees

**GENERAL OBLIGATION (G.O. BONDS)**

The Arizona Constitution (Article 9, Section 8) limits a city’s bonded debt capacity to certain percentages of the city’s assessed secondary property value and by the type of project to be constructed with G.O. Bonds. For projects involving water, sewer, artificial lighting, parks, open space preserves, recreational facilities, public safety, and streets and transportation facilities; the city can, with voter approval, issue G.O. Bonds up to 20% (in addition to the 6% limit) of its assessed valuation. For any general municipal purposes, the city may issue bonds up to 6% of its assessed property value.

Fiscal Year	Water and Sewer	Parks and Recreation	Street and Highway	Fire Facilities	Ballpark	Public Safety	Total G.O. DS Outstanding
FY2019	\$ 7,293,376	\$ 2,034,211	\$ 744,837	\$ 686,159	\$ 629,946	\$ 1,484	\$ 11,390,013
FY2020	6,565,148	2,998,334	1,387,907	847,153	1,149,446	51,988	12,999,976
FY2021	5,066,677	3,211,614	935,411	1,009,706	866,776	63,972	11,154,156
FY2022	5,004,650	1,224,845	932,089	312,812	750,722	14,545	8,239,663
FY2023	4,994,662	1,222,652	928,619	312,812	746,285	14,545	8,219,575
FY2024	5,026,871	1,929,985	937,009	554,952	746,613	35,233	9,230,663
FY2025	5,007,137	1,936,018	931,536	557,598	743,184	35,458	9,210,931
FY2026	4,997,882	1,936,556	930,158	557,598	744,273	35,458	9,201,925
FY2027	5,584,797	2,397,146	526,013	875,862		42,157	9,425,975
FY2028	5,091,530	2,464,635	398,253	902,281		42,451	8,899,150
FY2029	5,079,198	2,463,668	399,557	901,806		42,496	8,886,725
FY2030	3,635,555	2,408,945	400,498	889,752		37,500	7,372,250
FY2031	2,318,991	2,409,502	401,074	889,914		37,531	6,057,012
FY2032	2,321,225	2,409,894	402,125	889,851		37,642	6,060,737
FY2033	2,332,348	2,409,887	405,796	889,474		37,832	6,075,337
FY2034	2,333,935	2,408,491	406,110	889,025		37,777	6,075,338
FY2035	2,345,348	2,408,366	409,046	888,925		37,803	6,089,488
FY2036	2,354,173	2,405,759	411,569	887,887		37,799	6,097,187
FY2037	2,383,993	2,398,579	417,606	885,919		37,341	6,123,438
FY2038		3,217,668		1,101,750		94,132	4,413,550
	<b>\$ 79,737,496</b>	<b>\$ 46,296,755</b>	<b>\$ 12,305,213</b>	<b>\$ 15,731,236</b>	<b>\$ 6,377,245</b>	<b>\$ 775,144</b>	<b>\$ 161,223,089</b>

Although the principal and interest on the 20% limit bonds can be paid with property tax revenues, debt service may also be paid by revenues generated from the utility or a combination of both sources of revenue. The city currently pays debt service on existing G.O. Bonds from both property taxes and utility system revenues.

Constitutional Debt Limit Calculations:

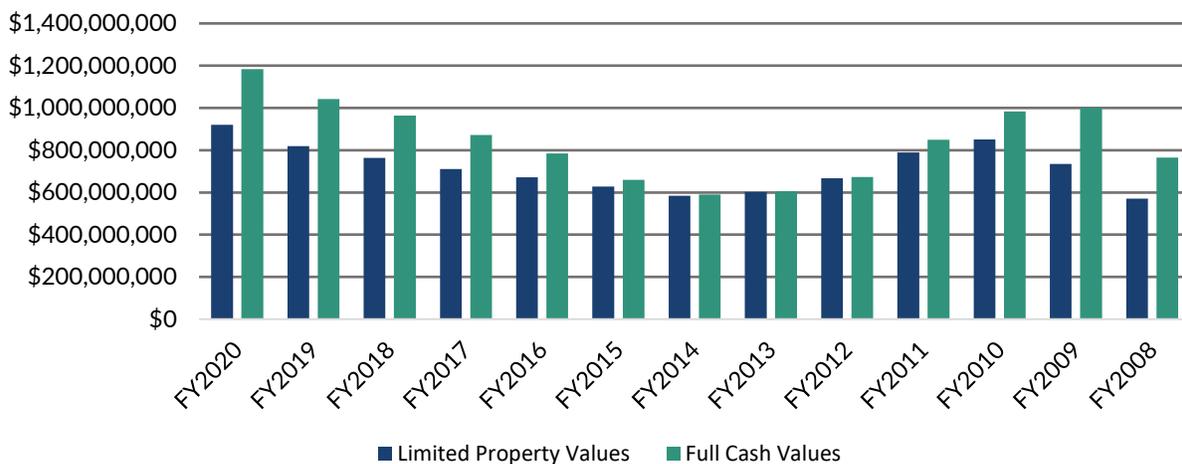
GENERAL OBLIGATION BONDS		
Constitutional Debt Limits	All Other Purposes 6%	Water/Sewer Lights, Open Space and Parks
Net Secondary Assessed Valuation	\$ 70,993,226	\$ 236,644,085
Outstanding Debt	-	123,440,000
Available Borrowing Capacity	\$ 70,993,226	\$ 113,204,085

For water and sewer projects funded by G.O. Bonds, the city has typically used water and sewer revenues to pay debt service. However, if those utility system revenues are not sufficient to pay the principal and interest on the bonds, then the city is required to levy and collect property taxes sufficient to pay the debt service.

The amount of the levy is intended to fund the annual cost of debt service over the life of the authorized bonds. State law (A.R.S. 35-458) limits the amount of secondary property tax levy to the projected General Obligation principle and interest due, plus a reasonable delinquency factor. Accumulated fund balance to pay G.O. debt service is limited to 10% of the current fiscal year debt service payment.

Below is a table of the Historical Assessed Property Value. The impacts of the recession are evident in tax years 2009 through 2014. Beginning in 2015, the assessed values began their ascent. This drop in assessed valuations resulted in the city discontinuing planned bond funded projects. As the economy is improving, G.O. bond funded projects have been reintroduced beginning in FY2019.

PROPERTY VALUE BY FISCAL YEAR

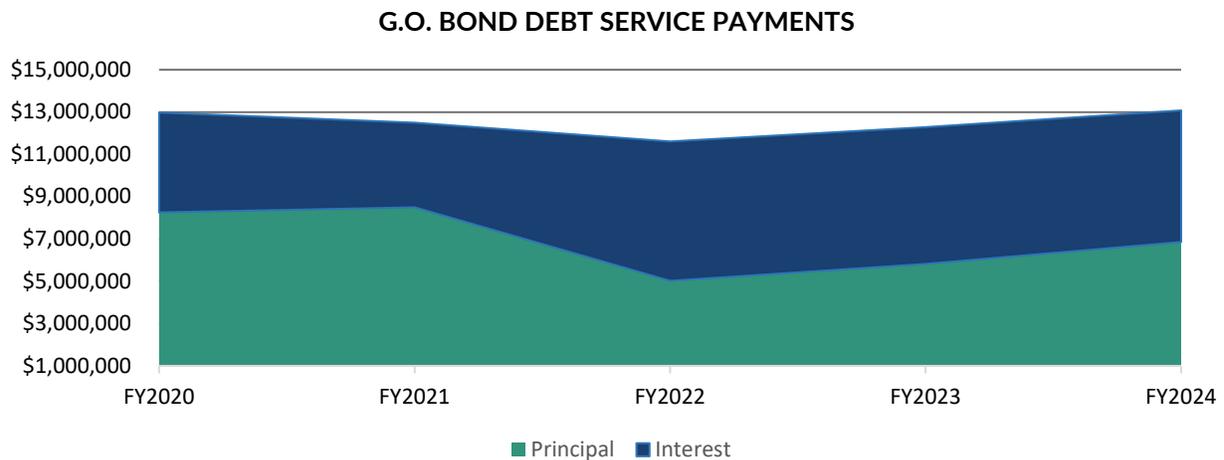


Property tax year 2019 is the FY2020 budget assessed valuation. Prior to FY2015, limited property value (LPV) was used to levy primary property tax and full cash value was used to levy secondary property tax. In November 2012, Arizona voters amended the State constitution regarding property valuation. As a result, beginning FY2016 all property tax is based on the limited property value.

The total outstanding debt, as of June 30, 2019, for G.O. Bonds is \$163,223,089. This includes both principal and interest.

The G.O. Bond debt service payments are reduced as older debt obligations mature and leave capacity available for planned issues of new bonds. Debt is structured differently for each bond and can vary when principal and interest payments are due. G.O. Bond debt is aligned with the financial policy to maintain a combined property tax rate of \$1.74 or lower.

Below are the planned G.O. Bond principal and interest payments over the next 5 years.



The city has the following amounts of voter authorized and unissued G. O. Bonds totaling \$116 million. The remaining unused authorizations are from 1988, 1994, 2000 and 2004.

Library, Municipal Buildings	\$ 45 Million
Storm Sewers & Bridge Drainage	\$ 18 Million
Sanitary Systems	\$ 27 Million
Public Safety-Police Only	\$ 10 Million
Street & Highway	\$ 8 Million
Fire Protection	\$ 5 Million
Transportation	\$ 3 Million

The remaining authorized and unissued balance decreased \$26.8 million from the prior year for bonds issued for three capital projects. The three projects are the Community and Recreation Center (\$19.6M), Fire Station (\$6.7M) and Public Safety Improvements (\$0.5M).

## WATER AND SEWER REVENUE BONDS

Revenue Bonds used to finance projects have an identifiable revenue source. Similar to G.O. Bonds, Senior Lien Utility Revenue Bonds must be approved by the voters for projects in which the net revenue from the project is pledged to pay the debt service. There is no limit on the amount of Water and Sewer Revenue Bonds that may be issued. Subordinate lien water and sewer revenue obligations may be issued without voter approval. There can be other bond issue related constraints that limit the amount of Water and Sewer Revenue Bonds that may be issued. The bond covenants, as an example, may require a “coverage ratio” of at least 1.15%, which means that the projected new revenues from the project must be at least 115% of projected debt service requirements. In addition, each of the outstanding bond issues must maintain a debt service reserve fund sufficient to cover the aggregate maximum annual debt service. There are also practical limits in terms of utility rate increases that can be borne by the system users.

Property taxes cannot be used for payment of this type of debt service. Revenues used to service outstanding Water and Sewer Revenue Bonds come from user charges or fees-for-service such as connection fees, service charges, etc. Since Water and Sewer Revenue Bonds are not backed by the full faith and credit of the city, they normally carry a higher interest rate than G.O. Bonds. The total outstanding debt as of June 30, 2019 for Water & Sewer Revenue Bonds (excluding the WIFA loan) is \$66,679,204.

One of the city’s financial plan objectives for capital improvement projects includes the use of revenue-based bond issues for Enterprise Funds where appropriate. A major planned water capital improvement project will utilize bonds as part of the projects financing.

In FY2021 the issuance of \$78.0 million in revenue bonds is planned for the Surface Water Project increasing the total debt service payments.

WATER & SEWER REVENUE BOND PLANNED DEBT SERVICE PAYMENTS					
Fiscal Year	Principal	Interest	Total Current Debt Payment	Planned Debt Payment	Total Payment
FY2020	\$ 1,390,000	\$ 1,944,100	\$ 3,334,100	\$ -	\$ 3,334,100
FY2021	\$ 1,480,000	\$ 1,888,700	\$ 3,368,700	\$ 5,527,500	\$ 8,896,200
FY2022	\$ 835,000	\$ 1,830,600	\$ 2,665,600	\$ 3,997,600	\$ 6,663,200
FY2023	\$ 875,000	\$ 1,789,600	\$ 2,664,600	\$ 7,755,100	\$ 10,419,700
FY2024	\$ 920,000	\$ 1,749,400	\$ 2,669,400	\$ 7,757,600	\$ 10,427,000

## PUBLIC IMPROVEMENT CORPORATION (PIC) BONDS

Public Improvement Corporation (PIC) is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of city capital projects. PIC Bonds are secured by excise tax (City Sales & Use Tax, State Shared Revenues, Franchise Fees, Licenses, and Fines & Forfeiture's) or other undesignated General Fund revenues. These bonds can be without limitation as to interest rate or amount. Debt policies are in place and the bond market provides practical limits.

A significant advantage of the PIC structure is that certain municipal capital needs can be financed without effecting the statutory municipal bonding approvals or limitations. Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. In order to obtain the funds necessary for the construction of the facilities, the PIC issues its own bonds. The facility financed with the PIC Bonds is then leased to the city for lease-rental payments, which mirror the semi-annual interest and annual principal payments on the PIC Bonds.

Although there is no statutory limitation as to the amount of bonds or certificates the PIC may issue, there are legal limitations through the covenants in the trust indenture. The issue will be required to have a "coverage ratio" of at least 1.50 to 1.00, which means that the projected net revenues from the project must be at least 150% to 100% of projected debt service.

The total outstanding debt, as of June 30, 2019 for Public Improvement Corporation Bonds is \$138,839,472.

This outstanding debt includes an agreement with the Cleveland Indians major league baseball team. The city took on \$10.5 million in debt with the team to reimburse the principal and interest. This amounts to approximately \$1.2 million per year in debt service payments reimbursed to the city. The team bond will mature in FY2027.

PUBLIC IMPROVEMENT CORPORATION BONDS PLANNED DEBT SERVICE PAYMENTS				
Fiscal Year	Principal	Interest	Total Payments	Indians Reimbursement
FY2020	\$ 7,152,700	\$ 4,419,500	\$ 11,572,200	\$ 1,271,400
FY2021	\$ 7,459,800	\$ 4,108,500	\$ 11,568,300	\$ 1,269,000
FY2022	\$ 7,787,700	\$ 3,783,500	\$ 11,571,200	\$ 1,270,600
FY2023	\$ 8,131,300	\$ 3,437,900	\$ 11,569,200	\$ 1,271,000
FY2024	\$ 7,335,000	\$ 3,084,200	\$ 10,419,200	\$ 1,270,200

**IMPROVEMENT DISTRICT BONDS**

Improvement District Bonds are used to finance infrastructure projects for multiple property owners that have created an Improvement District. The creation of the district requires a majority of the owners within the proposed district to agree on the formation of the district. The debt service is paid by the collection of property assessments levied on the property within the district. There is no statutory debt limit or legal limit to the amount of Improvement District Bonds that may be issued.

The total outstanding debt, as of June 30, 2019, for the McDowell Road Improvement District Bonds is \$40,132,995.

IMPROVEMENT DISTRICT BONDS PLANNED DEBT SERVICE PAYMENTS			
Year	Principal	Interest	TOTAL PAYMENT
FY2020	\$ 3,575,000	\$ 972,900	\$ 4,547,900
FY2021	\$ 2,635,000	\$ 912,300	\$ 3,547,300
FY2022	\$ 2,700,000	\$ 844,900	\$ 3,544,900
FY2023	\$ 2,765,000	\$ 772,400	\$ 3,537,400
FY2024	\$ 2,845,000	\$ 694,500	\$ 3,539,500

**WATER INFRASTRUCTURE FINANCE AUTHORITY (WIFA)**

WIFA is a low interest loan provided by the Arizona Clean Water State Revolving Fund. These funds are eligible to fund water and energy efficiency projects, green infrastructure, construction of wastewater treatment plants, wastewater facilities expansions, water reclamation facilities expansions and construction of district sewer collection systems.

WIFA REVENUE BONDS PLANNED DEBT SERVICE PAYMENTS			
Fiscal Year	Principal	Interest	Total Payment
FY2020	\$ 273,157	\$ 66,479	\$ 339,637
FY2021	\$ 278,620	\$ 61,016	\$ 339,637
FY2022	\$ 284,193	\$ 55,444	\$ 339,637
FY2023	\$ 289,877	\$ 49,760	\$ 339,637
FY2024	\$ 295,674	\$ 43,963	\$ 339,637

In FY2016, part of the WIFA loans were refinanced with Water and Sewer Revenue Bonds.

The WIFA Bond was issued to finance sanitary sewer system improvements. The total outstanding debt as of June 30<sup>th</sup>, 2019 for WIFA Bonds is \$3,702,762.

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# CAPITAL IMPROVEMENT PROGRAM

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*CAPITAL IMPROVEMENT PROGRAM (CIP)*

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The City of Goodyear's five-year Fiscal Year 2020-2024 Capital Improvement Program (CIP) plan totals \$555 million and includes one-time projects of significant value, generally over \$100,000, that increase capital assets, or major maintenance that extends the life of capital assets by at least five years. Projects are categorized by programs that include: Parks, Arts, and Ballpark; Facilities, Technology and Equipment; Streets; Water; and Wastewater.

The CIP is updated each year to incorporate new funding information, and to ensure it is aligned with City Council priorities included in the City of Goodyear Strategic Plan. The plan's first year projects include two fire stations, the surface water project, and a recreational campus that includes a recreation center, aquatic facility and 30-acre park. Added to the plan this year is a new civic square project. The city has entered into a public-private partnership to build government and private facilities at a joint site. The city's funding for the project includes a city hall with a library and a two-acre park for civic activities and events.

Overall, the process to develop the five year plan included developing detailed project scopes, cost estimates, and timelines for projects in the first five years. This was a significant undertaking in that the entire five year program was fully updated and reviewed. The overall goal continues to be to develop a full five-year CIP that is 100% deliverable on time and within budget. The published plan only includes funded projects. While not included in the CIP, projects in years six through ten are identified and included in the city's updated master plans and Infrastructure Improvements Plan.

The CIP includes a financial plan to support and finance capital projects. The CIP identifies project costs, funding sources, and estimated future operating costs associated with each project. The CIP is the result of a budgeting process designed to identify and allocate resources to projects when needed, and to ensure that the city will have the funds to pay for and maintain them.

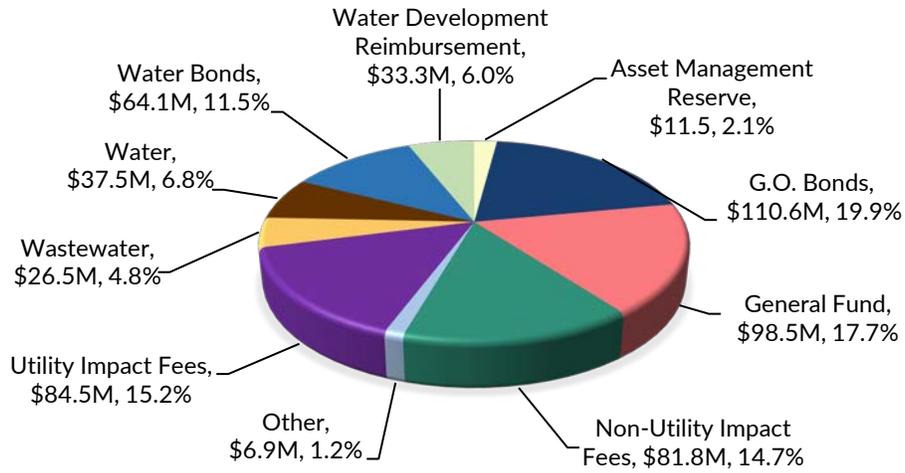
In preparing the Fiscal Year 2020-2024 CIP, projects in the five-year plan have been prioritized based on an analysis of existing infrastructure inventory, forecast for future service demand, existing obligations, and availability of funding. Resources for the CIP are generated from voter authorized bonds, development impact fees, one-time general funds, grants, or user fee revenue or revenue bonds from municipal utilities.

**MAJOR SOURCES OF FINANCING**

The five-year CIP totals \$555,165,000.

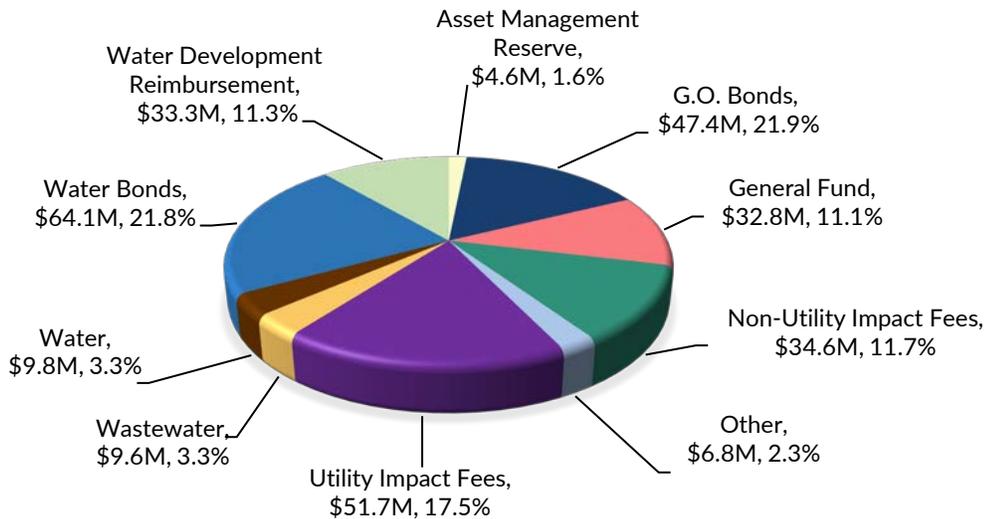
CIP FIVE YEAR PLAN FUNDING SOURCES					
Project Name	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24
General Fund	\$ 32,835,600	\$ 45,210,000	\$ 6,688,000	\$ 7,713,200	\$ 6,019,000
Fleet Asset Management Reserve	-	990,000	605,000	1,584,000	451,000
Parks Asset Management Reserve	3,822,000	969,000	267,000	-	-
Ballpark Operations	1,940,400	-	-	-	-
Ballpark Capital Replacement Fund	760,000	221,000	-	-	1,841,000
Highway User Revenue	1,227,300	-	-	-	-
Water Enterprise	9,789,200	7,635,500	6,205,000	8,019,500	5,859,000
Wastewater Enterprise	9,566,000	2,865,500	9,491,000	2,026,500	2,576,000
Solid Waste Enterprise	387,000	-	-	-	-
G. O. Bonds	47,432,300	55,416,000	7,768,000	-	-
Developer Reimbursement	33,323,200	-	-	-	-
Water Bonds	64,104,500	-	-	-	-
Wastewater Bonds	3,319,200	-	-	-	-
Fire Impact Fees	9,539,000	1,708,200	12,913,000	556,600	613,000
Park & Rec. Impact Fees	17,657,600	1,073,900	628,200	26,400	-
Police Impact Fees	-	900	4,671,000	12,400	-
Streets Impact Fees	2,411,600	1,338,100	8,505,000	2,272,200	12,893,000
Construction Sales Tax - Impact Fee	5,000,000	-	-	-	-
Water Impact Fees	45,349,900	8,184,000	5,038,400	6,891,200	7,093,000
Wastewater Impact Fees	6,226,000	2,260,900	1,310,000	544,000	1,520,600
<b>TOTAL</b>	<b>\$ 294,690,800</b>	<b>\$ 127,873,000</b>	<b>\$64,089,600</b>	<b>\$ 29,646,000</b>	<b>\$ 38,865,600</b>

**5 YEAR PLAN FUNDING SOURCES**  
\$555.2M



The first year of the Fiscal Year 2020-2024 plan is adopted by Council as part of the Fiscal Year 2020 Budget. The adopted Fiscal Year 2020 CIP budget is \$294.7 million, which includes \$132.5 million for new projects and \$162.2 million for projects carried over from the prior year.

**CURRENT YEAR PLAN FUNDING SOURCE**  
\$294.7M



## SOURCES OF FUNDING FOR CIP

Developer Contributions–Developers provide the city with funding in advance or on a reimbursement basis as part of a development requirement or to advance infrastructure. Contributions are collected to ensure that infrastructure and community facilities support the needs of our growing community.

Development Impact Fees–Development Impact Fees were adopted by the City Council beginning in 1986, which required new development to pay its proportionate share of the costs associated with providing necessary public infrastructure. These fees provide capital revenues to pay for infrastructure demands placed on the city by new development. State law restricts these fees. The Infrastructure Improvement Plan (IIP) as adopted by Council became effective April 1, 2019. Impact fees are assessed for: Streets, Police, Fire, Parks, Wastewater, and Water.

Grants–Grant funding is a contribution from one government unit or funding source to another. The contribution is usually made to support a specified program, but may be for more general purposes.

General Obligation (G.O.) Bonds–G.O. Bonds require voter approval and finance a variety of public capital projects. These bonds are a common method used to raise revenues for large-scale city projects.

Revenue Bonds–Revenue bonds can be issued for utility and street operations to support major capital improvements. These bonds are not secured by general taxing authority. Backing comes from specific revenues earmarked for their operations. Bond proceeds to support large water and wastewater utility projects are repaid from utility rate revenue. The city can also use Highway User Revenue Fund (HURF) revenue allocation to pay debt service on street revenue bonds. The city does not have HURF backed bonds.

Operating Funds–These funds are used to support vital government and business type operations. Each year, the city identifies any one-time, non-recurring revenues from each of these fund types that may be used to support capital needs. These include funds such as the General Fund and Water and Wastewater operating funds.

## MULTI-YEAR PLAN REVIEW PROCESS

The CIP brings together projects and needs identified through several capital planning processes including the General Plan, master plans, and planned rehabilitation, repair and maintenance schedules. These plans provide the foundation for both short-term and long-range planning of land use and infrastructure needs. They provide project priorities, timing and implementation strategies. Planning is critical to ensure a sustainable future for the City of Goodyear.

## GOODYEAR 2025 GENERAL PLAN

The General Plan is the community's vision for the growth and development in Goodyear. It was created by the community and approved by the voters of Goodyear on November 4, 2014. The purpose of the General Plan is to guide decision making in the community in order to ensure that we are growing according to our shared vision and strategy:

- Strategy 1: Create Attractive Places and Diverse Destinations
- Strategy 2: Develop a Physically and Socially Connected Community
- Strategy 3: Expand the Parks, Open Space, Trails, and Recreation System
- Strategy 4: Cultivate Art and Culture
- Strategy 5: Advance Economic Opportunity
- Strategy 6: Protect and Utilize our Assets
- Strategy 7: Maximize Partnerships and Collaboration
- Strategy 8: Provide Opportunities for Living a Healthy Lifestyle
- Strategy 9: Foster a Sustainable Economy and Community

The city is required by Arizona Revised Statutes to update the General Plan at least once every ten years. The Goodyear 2025 General Plan update started in October 2012 and was completed in the fall of 2014. The update revisited the elements contained in the previous General Plan, and added a number of new elements which are required now that the city's population exceeds 50,000.

## FACILITY MASTER PLAN

Employing a twenty year planning horizon, the citywide Facilities Master Plan was developed to ensure that the short and long-term needs of the city are met, through responsible planning and prioritization of facility projects. As facility needs continue to evolve, periodic reviews of the master plan will move projects identified to the city's proposed CIP. Projects identified within the current CIP include the Police Operations Phase II Building and the renovation of various facilities.

## PARKS AND RECREATION MASTER PLAN

The purpose of the Parks, Recreation, Trails and Open Space Master Plan is to offer strategies and operational policies that provide guidance and direction in the development and preservation of parks and recreation facilities. This comprehensive plan was adopted by City Council (July 2014) and was developed through a highly interactive process involving public forums, stakeholder meetings, surveys, site evaluations, benchmarks to like communities and meetings with the Parks and Recreation Advisory Commission as well as the General Plan Committee.

The plan is focused on the city's commitment to providing high-quality parks, trails, facilities and recreational opportunities that continue to meet the needs of residents, while contributing to the economic well-being of the city.

## **TRANSPORTATION MASTER PLAN**

The Transportation Master Plan is the city's plan for maintaining and enhancing its transportation system. The plan addresses all transportation modes in the city – vehicular, non-motorized, and transit and provides the city with direction on specific improvements to enhance the ability of residents and visitors to navigate the community. The public will benefit from the systematic planning of transportation to ensure that the short-term and long-term needs of the city are met through responsible planning and prioritization of transportation projects.

## **INTEGRATED WATER MASTER PLAN (IWMP)**

The Integrated Water Master Plan (IWMP) is a composition of four master plans that include the 1) Water Resources Master Plan; 2) Water System Master Plan; 3) Wastewater System Master Plan; and 4) the Reclaimed Water Master Plan. This plan looks at critical components of growth, desired levels of services, and the capital assets as a whole in meeting the needs of the service areas. The IWMP is the first plan needed in a linear progression of plans towards the development of a sound Capital Improvement Plan (CIP), an Infrastructure Improvement Plan (IIP), and the setting of development impact fees. The Capital Improvement Plan will be integral along with the annual costs of services to determine utility rates each year. The 2016 IWMP produced a new 5-year CIP which looked at existing customers and improving upon the level of services. A new IIP is currently underway that will use the IWMP information to update existing development impact fees and if needed, develop new ones. The IWMP also determines the challenges of resources needed for long range planning. For example, the 100-year assured water supplies where new water resources are needed, where they can be secured and acquired, and what the costs are associated with the infrastructure to move it to the city. The planning horizons for the IWMP were 2015 (current state), 2020, 2025, and build-out.

## **WATER & WASTEWATER INFRASTRUCTURE IMPROVEMENT PROGRAM**

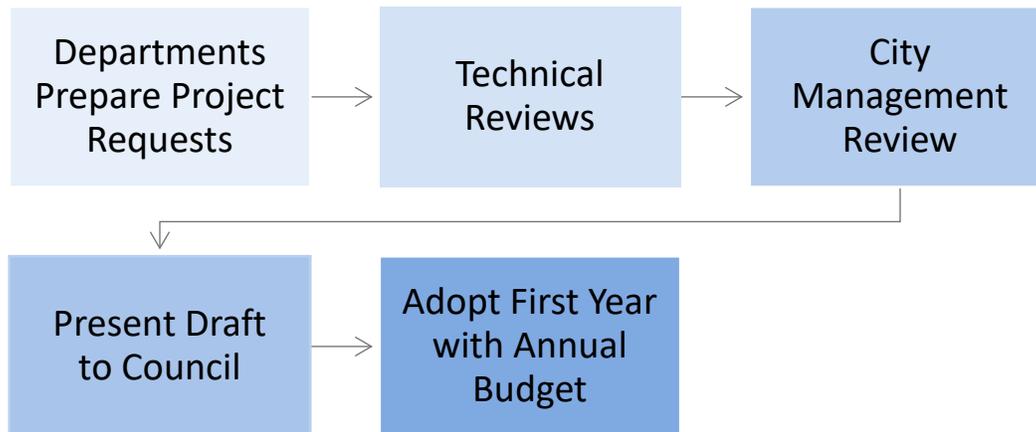
In October of 2015, City Council approved a new 5-year Water & Wastewater rate plan that will support the improvement of the utility infrastructure throughout the city. The new rate schedule was effective on January 1, 2016. These improvements will assure the safety and reliability of service for our current residents by funding projects that include re-drilling of wells, rehabilitation of pump stations, major equipment replacements in water and wastewater delivery and treatment facilities, and upgrades in technology. The projects were identified in the first phase of the Integrated Water Master Plan and are planned to be completed over the next five years. The community vision is to create a highly desirable and sustainable place for all to live, work, visit, and play.

## **INFRASTRUCTURE IMPROVEMENT PLAN**

The Infrastructure Improvement Plan identifies necessary public infrastructure needed to meet the demands of growth over a ten-year period. City Council approved the current plan in October 2018 as part of the Development Impact Fee update. Infrastructure categories included in the plan are Police, Fire, Parks, Streets, Water, and Wastewater.

*DEVELOPING CAPITAL IMPROVEMENT PROGRAM*

CIP Planning occurs at various levels. Staff works continuously to maintain an evolving capital plan. Requests are submitted in a standardized format with detailed information about the project. All information included in the form is important, as it assists with all phases of review of the request such as scope, costs, justification, ongoing operating costs, and the focus areas of the City of Goodyear Strategic Plan or other related plan. The staff and administrative portion of the process is conducted in three separate phases each going through the department request, technical reviews and city management reviews steps shown below. The three steps are project request, project scope development, and project costing and timelines. The CIP projects then join in with the operating budget process to develop and adopt the budget.



Project request is the first overall step. Departments identify new projects they desire to request funding for in the five-year capital plan. This step includes a project name, project description, and rough order of magnitude cost estimate. The budget team reviews and classifies the requests into categories such as obligations and inclusion in a funded asset management plan. The executive team then determines which projects will move onto the next step of developing a detailed scope. This evaluation is based on alignment with the City of Goodyear Strategic Plan and other capital plans as well as other Council and community survey priorities.

Departments are notified which projects are approved to move into the scope development phase. The developed scopes are reviewed by the budget and project management teams for completeness relative to ability to move onto the next step to prepare detailed costs and project implementation timelines. Again, the executive team determines which projects will move on into the process based on the review team feedback.

Departments prepare project cost and timelines for each approved scope in the final phase of developing the requests for movement into the funding portion of the budget process. Costs and timelines are prepared by project phases of study; land; design; construction; furniture, fixtures

and equipment; and other. Start and complete milestones are established for each phase and the overall project. Finally, operating costs are also identified at this phase of the overall project request process. Once these projects are submitted, the next process is a technical review of the project requests with the Engineering Department, Budget and Research office, and Procurement. This team addresses reasonableness of cost and time line estimates and assesses the internal capacity to manage each project.

A report is prepared showing projects with no proposed changes, projects with proposed changes including new projects, or changes due to statutory requirements. City Management reviews the proposed CIP and prioritizes the projects. In balancing the coming year budget and the five-year plan to available resources for both financial and administrative capacity, inflation is added based on where projects ultimately land in the five-year plan. Projects not fundable within the five-year plan resources are noted for consideration in future years.

The City Council annually reviews multi-year plans for water, wastewater, streets, parks, major facilities, equipment, and technology. City Council's strategic goals and financial policies provide the parameters for development of the annual capital plan. The Council reviews annual improvements based on community feedback, and considers the impact of increased debt on the city's overall tax rate. The Council approves yearly CIP allocations, and adopts the annual tax rate and utility rates to support proposed debt payments.

The capital planning process not only provides an orderly and routine method for planning and financing of capital improvements, but the process also makes capital expenditures more responsive to community needs by informing and involving the public. By prioritizing projects according to criteria that are grounded in the city's mission and plans, the CIP process also creates a more understandable and defensible investment in the decision making process, improves linkages between capital investments, and the city's long-term vision and goals, and builds citizen confidence by making more efficient use of city resources. Existing projects are reviewed annually to monitor their progress. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

## **ON-GOING OPERATING IMPACTS**

The city's CIP has a direct effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, annual debt service payments are required.

Although the CIP is prepared separately from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted through a carryover process each year until the project is completed. In the year the new project is to open for operations, the operating costs are addressed as part of the operating budget supplemental process. The city takes a proactive approach to ensure funds will be available to pay for the new General Fund project operating costs by implementing an operating cost set-aside for General Fund. For enterprise funds, planning for capital projects operating costs is an element of the multi-year rate plans. The set-aside concept

protects future ongoing General Fund budget capacity by diverting the use of current ongoing revenues to one-time costs, so that those one-time items can be eliminated once the new operating costs materialize.

Most new CIP projects have ongoing expenses for routine maintenance and operation of facilities and equipment including utilities, staffing, repair and maintenance and fuel for heavy equipment. The costs of future operations and maintenance for new CIP projects are estimated based on past expenditures and anticipated increase in materials, labor and other related costs. Departments are asked to identify new operating costs if projected to be greater than \$10,000. Below are several expense categories that are considered when developing operating cost estimates for a CIP project:

- Staffing–salary, benefits, training
- Supplies/Contracts–professional services, supplies
- Utilities–water, refuse, electricity
- Maintenance–building, landscape, equipment
- Insurance: Fire and Liability–personnel and property
- Information Technology–cost of new or replacement equipment
- Vehicles–purchase cost, annual replacement, repairs and maintenance, and fuel

Operating costs are carefully considered in deciding which projects move forward in the CIP. The budget process, including multi-year fund forecasts, ensures the city's operating budget is able to absorb the additional costs. City Council will carefully stagger capital projects so the operating impacts are manageable.

As shown in the following table, there are a number of projects in the CIP that will require substantial operating funds and have a significant impact on the operating budget. Only the first year amounts are shown below. The ongoing portions in subsequent years are incorporated into the five-year fund forecasts.

CIP ANTICIPATED NEW OPERATING COSTS IN EXCESS OF \$10,000				
Project Name	Operating Costs Anticipated FY2021	Operating Costs Anticipated FY2022	Operating Costs Anticipated FY2023	Operating Costs Anticipated FY2024
Recreation Center	\$ 1,287,000	\$ -	\$ -	\$ -
Community Aquatic Facility	1,118,000	-	-	-
Central Goodyear 30-Acre Park	1,186,600	-	-	-
Police Operations Building Phase II	-	480,300	-	-
EMR Fire Station	277,400	-	-	-
Refurbishment of Reserve Fire Apparatus	24,000	24,700	-	-
West Goodyear Fire Station	-	1,987,500	325,000	-
Goodyear Community Park Maintenance Building Improvements	17,500	-	-	-
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	16,100	-	-	-
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	17,900	-	-	-
Traffic Signals	17,700	24,000	18,600	-
<b>Total Non-Utility Projects</b>	<b>\$ 3,962,200</b>	<b>\$ 2,516,500</b>	<b>\$ 343,600</b>	<b>\$ -</b>
Rainbow Valley Water Reclamation Facility Expansion	\$ 637,800	\$ -	\$ -	\$ -
Surface Water Treatment	-	3,505,600	-	-
<b>Total Utility Projects</b>	<b>\$ 637,800</b>	<b>\$ 3,505,600</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Anticipated Operating Costs</b>	<b>\$ 4,600,000</b>	<b>\$ 6,022,100</b>	<b>\$343,600</b>	<b>\$ -</b>

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:

Pre-Scope and/or Study
Land
Design

Construction
FFE, Others

PARKS, ART & BALLPARK PROJECTS																									
Project Name	Project Number	Project Planned Completion	QUARTER																						
			FY2020				FY2021				FY2022				FY2023				FY2024						
			1st	2nd	3rd	4th																			
Recreation Campus - Recreation Center	50001	5/2021	Pre-Scope and/or Study	Construction																					
Recreation Campus - Central Goodyear 30-Acre Park	50002	5/2021	Pre-Scope and/or Study	Construction																					
Recreation Campus - Aquatic Facility	50003	5/2021	Pre-Scope and/or Study	Construction																					
Goodyear Community Park Dog Park Relocation - Study	5000A	6/2021	Pre-Scope and/or Study																						
Goodyear Community Park Maintenance Building Improvements	50004	6/2021	Design																						
Loma Linda Baby Pool Conversion to Splash Pad	5000B	3/2022	Design																						
Ballpark Safety Repairs	50005	10/2020	Construction																						
Goodyear Ballpark HVAC	5000C	5/2024	Construction																						
Goodyear Ballpark Public Address System Replacement	50006	6/2020	Pre-Scope and/or Study	Construction																					
Goodyear Ballpark Seating	5000D	6/2024	Construction																						
Goodyear Ballpark Video Board	50007	2/2020	Pre-Scope and/or Study	Construction																					
Indians Development Complex Field Renovation	50008	9/2020 6/2021	Pre-Scope and/or Study	Construction																					
Indians Development Complex HVAC	5000E	6/2024	Construction																						
Indians Development Complex Windscreen and Protective Netting	5000F	5/2024	Construction																						
Reds Development Complex Carpet Replacement	50009	5/2020	Pre-Scope and/or Study	Construction																					
Reds Development Complex Field Renovation	5000G	9/2020 6/2021	Pre-Scope and/or Study	Construction																					
Right-of-way Landscape Estrella Parkway: I10-MC85	5000H	6/2021	Pre-Scope and/or Study	Construction																					

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:

Pre-Scope and/or Study
Land
Design

Construction
FFE, Others

PARKS, ART & BALLPARK PROJECTS (CONTINUED)																									
Project Name	Project Number	Project Planned Completion	QUARTER																						
			FY2020				FY2021				FY2022				FY2023				FY2024						
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Right-of-way Landscape Estrella Pkwy: Start of Development-N. of Willis Rd	50010	6/2020																							
Right-of-way Landscape Indian School Rd: Litchfield Rd-Wigwam Rd (including median east of Litchfield)	50011	6/2020																							
Right-of-way Landscape Indian School Rd: Wigwam Rd-Pebblecreek Pkwy	50012	6/2020																							
Right-of-way Landscape Virginia/Sarival: Pebblecreek Pkwy-Mc Dowell Rd	50013	6/2020																							
Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr	5000J	6/2022																							
Newland Reimbursement EMR Park	21007	Ongoing																							

FACILITIES, TECHNOLOGY & EQUIPMENT PROJECTS																									
Project Name	Project Number	Project Planned Completion	QUARTER																						
			FY2020				FY2021				FY2022				FY2023				FY2024						
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Bullard Tech Corridor	41001	10/2022																							
Franklin Pierce University-Tenant Improvement	41002	8/2020																							
Newland Reimbursement-Fire Station	21001	Ongoing																							
Capital Projects Reserve	21002	NA																							
Civic Square Project Reserve	21003	NA																							
Impact Fee Audit	2100A	Bi-Annual																							
Impact Fee Study	2100B	4/2024																							
Northwest Rainbow Valley Infrastructure Improvement Plan	21004	4/2020																							
Financial System Implementation Project	21005	12/2021																							
Financial System Implementation Project - Budget Module	21006	12/2019																							
Fire Station 181 Replacement	30001	3/2021																							
EMR Fire Station 186 with Apparatus	30002	12/2020																							
Fire Station 188 West Goodyear	3000A	6/2022																							

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:



FACILITIES, TECHNOLOGY & EQUIPMENT PROJECTS (CONTINUED)																								
Project Name	Project Number	Project Planned Completion	QUARTER																					
			FY2020				FY2021				FY2022				FY2023				FY2024					
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th		
Court Security Standards	15001	1/2021	Design	Design	Design	Design	Construction	Construction	Construction	Construction														
Police Building Phase II	3500A	6/2022					Design	Design	Design	Design					Construction	Construction	Construction	Construction						
RWC Radio System Simulcast Site	35001	6/2021	Design	Design	Design	Design	Construction	Construction	Construction	Construction														
New World Systems/Tyler RMS Upgrade	35002	6/2022	FFE, Others	FFE, Others	FFE, Others	FFE, Others	FFE, Others	FFE, Others	FFE, Others	FFE, Others														
Civic Square	42016	6/2022	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study	Construction	Construction	Construction	Construction	Construction	Construction	Construction	Construction										
Municipal Operations Center Parking and Infrastructure Improvements	60001	2/2021	Design	Design	Design	Design	Construction	Construction	Construction	Construction														
Development of Space Solutions for Public Works Facility	60002	7/2020	Design	Design	Design	Design	Construction	Construction	Construction	Construction														
Expansion of Municipal Operations Center Pre-Study	6000A	6/2022	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study					Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study										
Facility Lock Changeout/Key Management Software	6000B	6/2021					FFE, Others	FFE, Others	FFE, Others	FFE, Others														
City Facility Condition Assessments	60003	6/2020	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study	Pre-Scope and/or Study																		
Mobile Command Vehicle	6000C	9/2021					Design	Design	Design	Design														
Wastewater Vehicles	6000D	6/2022									Design	Design	Design	Design					Design	Design	Design	Design		
Water Vehicles	6000E	5/2021					Design	Design	Design	Design					Design	Design	Design	Design						
Fire Apparatus	6000F	9/2022									Design	Design	Design	Design										
Street Sign Vehicles	6000G	5/2024																	Design	Design	Design	Design		
Street Sweepers	6000H	6/2023													Design	Design	Design	Design						
Streets Maintenance Vehicles	6000J	6/2023													Design	Design	Design	Design						
		6/2024																	Design	Design	Design	Design		

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:



STREETS PROJECTS																										
Project Name	Project Number	Project Planned Completion	QUARTER																							
			FY2020				FY2021				FY2022				FY2023				FY2024							
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
86 Acre Recreation Campus - Roosevelt Irrigation District Relocation	42001	11/2020	Design																							
Bullard Wash Tailwater	42002	8/2020	Design		Construction																					
Citrus Road, I-10 to Thomas Road	4200A	1/2026																						Design		
Cotton Lane - Estrella Parkway to Cotton Lane Bridge	4200B	7/2024																								Construction
Cotton Lane and Estrella Parkway Intersection	4200C	1/2025																						Land		Construction
Development Reimbursement Traffic Signal	42003	One-time																								
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)	4200D	10/2025																								Construction
Estrella Parkway/PebbleCreek Parkway and I-10 Interchange	4200E	6/2023																								Design
Traffic Signal - Estrella Parkway & San Miguel	42004	1/2020	Construction																							
Fiber Project: Elwood St; Cotton Lane	42005	1/2020	Construction																							
LED Street Light Conversion	4200F	6/2021																								Construction
Litchfield Road Pavement Preservation	42006	6/2020																								Construction
Lower Buckeye Road and Sarival Avenue	4200G	4/2024																								Design
McDowell Road and Citrus Road Intersection	4200H	4/2023																								Design
Traffic Signal - Camelback Road and Sarival Avenue	42007	12/2020	Design																							Construction
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	42008	12/2020	Design																							Construction
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	42009	12/2020	Design																							Construction
Riggs Road and Bullard Avenue Pavement Rehabilitation	42010	11/2019	Land																							Construction

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

STREETS PROJECTS (CONTINUED)																										
Project Name	Project Number	Project Planned Completion	QUARTER																							
			FY2020				FY2021				FY2022				FY2023				FY2024							
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
Sarival Ave: Jefferson Street To Yuma	42011	6/2021																								
Sarival Avenue (west half) Yuma Road to Elwood Street	4200J	1/2027																								
Sonoran Valley Parkway - Bureau of Land Management Right-of-Way Application	40001	10/2019																								
Traffic Signal - 173rd Avenue and Yuma Road	42012	4/2021																								
Traffic Signal - Perryville and Camelback	42013	4/2021																								
Traffic Signal - Sarival Avenue and Harrison Street	4200K	9/2021																								
Traffic Signals - Two per year	4200L	TBD Projects																								
Traffic Signal - 146th & Camelback	42014	8/2019																								
Transportation Master Plan Update	4200M	1/2024																								
Van Buren Street - Estrella Parkway To Sarival	42015	7/2019																								
Yuma Road, Canyon Trails to Sarival	4200N	1/2026																								

WATER PROJECTS																										
Project Name	Project Number	Project Planned Completion	QUARTER																							
			FY2020				FY2021				FY2022				FY2023				FY2024							
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
2 MG Storage	6000K	6/2024																								
Adaman Well #3	60004	9/2020																								
Adaman Well Loan Payoff	6000L	One payment																								
Booster Site 13 and 23 TTHM Mitigation	60005	6/2021																								
Booster Site 13 Valve Replacement	60006	4/2020																								
CAP Subcontract Capital Charges	60007	Semi-Annual																								
Differential Impact Fee Credits	60008	As Needed																								
Historic Goodyear Water Replacements	6000S	6/2023																								
Increase Booster Capacity at Site #12	6000M	12/2022																								
Liberty Potable Interconnects	60009	7/2019																								
New Well 26	60010	6/2020																								

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

WATER PROJECTS (CONTINUED)																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2020				FY2021				FY2022				FY2023				FY2024				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Potable Water Storage Reservoir Rehabilitation	60011	Ongoing																					
Redesignation of Assured Water Supply	6000N	6/2023																					
Regional Interconnect Study	60012	9/2020																					
Replace VFDs at Site 21	60013	3/2020																					
Site 12 Improvements and Increased Capacity	60014	12/2019																					
Surface Water Project	60015	12/2021																					
Treatment Improvements at Site 18	60016	11/2021																					
Water Line Oversizing - Water	60017	As Needed																					
Well 11 Rehabilitation	6000P	3/2023																					
WPA 2 - 16-inch water main	6000Q	12/2021																					
WPA 2 - 16-inch water main 2	6000R	6/2021																					
Debt Service Water DIF Share	21008	Semi-Annual																					
Debt Service GRIC - Water DIF Share	21009	Semi-Annual																					
Water Reimbursement - Newland Zone 3	21010	Ongoing																					

WASTEWATER PROJECTS																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2020				FY2021				FY2022				FY2023				FY2024				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Canta Mia Lift Station Pumps	6000V	3/2024																					
CCTV Truck	60018	6/2020																					
Collection System Rehabilitation or Replacements	60019	Ongoing																					
Corgett WRF Rehabilitation & Replacement Program	60020	Ongoing																					
Corgett WRF Road Paving	60021	6/2020																					
Differential Impact Fee Credits	60022	Ongoing																					
Direct Potable Reuse (DPR) Pilot Project/Study	6000T	6/2024																					
El Cidro Sewer Line	60023	7/2019																					

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
PROJECT TIMELINES

Timeline Phases:

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

WASTEWATER PROJECTS (CONTINUED)																						
Project Name	Project Number	Project Planned Completion	QUARTER																			
			FY2020				FY2021				FY2022				FY2023				FY2024			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Wastewater and Water SCADA and Site Security Enhancements	60024	6/2023																				
Brine Management Study	60025	12/2019																				
Goodyear WRF Expansion and Site Improvements	60026	12/2019																				
Goodyear WRF Rehabilitation & Replacement Program	60027	Ongoing																				
Lift Station Rehabilitation & Replacement Program	60028	Ongoing																				
LS 2 Del Camino Lift Station-Rehabilitation	60029	3/2020																				
Quarter Section 59: Sewer Pipe Rehabilitation or Replacements	60030	9/2019																				
Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	60031	6/2020																				
Rainbow Valley WRF Rehabilitation & Replacement Program	60032	Ongoing																				
WPS 2 - New 12 inch sewer	6000U	2/2024																				
WW Line Oversizing	60033	As Needed																				
Debt Service WW- DIF Share	21011	Semi-Annual																				
Wastewater Reimbursement - Newland	21012	Ongoing																				

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
SUMMARY BY PROJECT

PROJECT	PROJECT NUMBER	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
<b>PARKS, ARTS &amp; BALLPARK</b>							
Recreation Campus - Recreation Center	50001	\$ 25,342,500	\$ -	\$ -	\$ -	\$ -	\$ 25,342,500
Recreation Campus-Central Goodyear 30-Acre Park	50002	20,819,100	-	-	-	-	20,819,100
Recreation Campus-Aquatic Facility	50003	12,538,500	-	-	-	-	12,538,500
Goodyear Community Park Dog Park Relocation (Study Only)	5000A	-	89,000	-	-	-	89,000
Goodyear Community Park Maintenance Building Improvements	50004	23,000	264,000	-	-	-	287,000
Loma Linda Baby Pool Conversion	5000B	-	495,000	-	-	-	495,000
Ballpark Safety Repairs	50005	1,189,400	-	-	-	-	1,189,400
Goodyear Ballpark HVAC	5000C	-	-	-	-	360,000	360,000
Goodyear Ballpark Public Address System Replacement	50006	153,000	-	-	-	-	153,000
Goodyear Ballpark Seating	5000D	-	-	-	-	777,000	777,000
Goodyear Ballpark Video Board	50007	1,069,000	-	-	-	-	1,069,000
Indians Development Complex Field Renovation	50008	105,000	55,000	-	-	-	160,000
Indians Development Complex HVAC	5000E	-	-	-	-	496,000	496,000
Indians Development Complex Windscreen and Protective Netting	5000F	-	-	-	-	208,000	208,000
Reds Development Complex Carpet Replacement	50009	184,000	-	-	-	-	184,000
Reds Development Complex Field Renovation	5000G	-	166,000	-	-	-	166,000
Right-of-way Landscape Estrella Parkway: I10-MC85	5000H	-	969,000	-	-	-	969,000
Right-of-way Landscape Estrella Pkwy: Start of Development-N. of Willis Rd	50010	2,217,000	-	-	-	-	2,217,000
Right-of-way Landscape Indian School: Litchfield Rd-Wigwam Rd	50011	410,000	-	-	-	-	410,000
Right-of-way Landscape Indian School Rd: Wigwam Rd-Pebblecreek Pkwy	50012	895,000	-	-	-	-	895,000
Right-of-way Landscape Virginia/Sarival: Pebblecreek Pkwy-McDowell Rd	50013	300,000	-	-	-	-	300,000
Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr	5000J	-	-	267,000	-	-	267,000
Newland Reimbursement EMR Park	21007	1,048,000	1,072,000	628,200	-	-	2,748,200
<b>SUBTOTAL: PARKS, ARTS &amp; BALLPARK</b>		<b>\$ 66,293,500</b>	<b>\$ 3,110,000</b>	<b>\$ 895,200</b>	<b>\$ -</b>	<b>\$ 1,841,000</b>	<b>\$ 72,139,700</b>
<b>FACILITIES, TECHNOLOGY &amp; EQUIPMENT</b>							
Bullard Tech Corridor Dark Conduit	41001	\$ 303,000	\$ 2,276,000	\$ 333,000	\$ -	\$ -	\$ 2,912,000
Franklin Pierce University-Tenant Improvement	41002	389,000	125,000	-	-	-	514,000
Newland Reimbursement-Fire Station	21001	486,000	497,000	513,000	541,000	613,000	2,650,000
Capital Projects Reserve	21002	5,500,000	(2,000,000)	(900,000)	(400,000)	(2,200,000)	-
Civic Square Project Reserve	21003	6,800,000	-	5,500,000	2,750,000	-	15,050,000
Impact Fee Audit	2100A	-	28,000	-	30,000	-	58,000
Impact Fee Study	2100B	-	-	-	358,000	-	358,000
Northwest Rainbow Valley Infrastructure Improvement Plan	21004	65,000	-	-	-	-	65,000
Financial System Implementation	21005	1,128,100	-	-	-	-	1,128,100
Financial System Implementation - Budget Module	21006	400,000	-	-	-	-	400,000

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
SUMMARY BY PROJECT

PROJECT	PROJECT NUMBER	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
<b>FACILITIES, TECHNOLOGY &amp; EQUIPMENT (CONTINUED)</b>							
Fire Station 181 Replacement	30001	10,935,000	-	-	-	-	10,935,000
EMR Fire Station 186 with Apparatus	30002	9,093,000	-	-	-	-	9,093,000
Fire Station 188 West Goodyear	3000A	-	1,210,000	12,400,000	-	-	13,610,000
Court Security Standards	15001	1,384,000	-	-	-	-	1,384,000
Police Building Phase II	3500A	-	2,376,000	12,439,000	-	-	14,815,000
RWC Radio System Simulcast Site	35001	919,000	3,025,000	-	-	-	3,944,000
New World Systems/Tyler RMS Upgrade	35002	819,000	1,111,000	-	-	-	1,930,000
Civic Square	42016	-	87,468,000	-	-	-	87,468,000
Municipal Operations Center Parking and Infrastructure Improvements	60001	1,162,000	-	-	-	-	1,162,000
Development of Space Solutions for Public Works Facility	60002	607,000	-	-	-	-	607,000
Expansion of Municipal Operations Center Pre-Study	6000A	-	-	259,000	-	-	259,000
Facility Lock Changeout/Key Management Software	6000B	-	138,000	-	-	-	138,000
City Facility Condition Assessments	60003	184,000	-	-	-	-	184,000
Mobile Command Vehicle	6000C	-	990,000	-	-	-	990,000
Wastewater Vehicles	6000D	-	-	203,000	-	372,000	575,000
Water Vehicles	6000E	-	149,000	477,000	-	-	626,000
Fire Apparatus	6000F	-	-	605,000	-	-	605,000
Street Sign Vehicles	6000G	-	-	-	-	161,000	161,000
Street Sweepers	6000H	-	-	-	1,158,000	-	1,158,000
Streets Maintenance Vehicles	6000J	-	-	-	426,000	290,000	716,000
<b>SUBTOTAL: FACILITIES, TECHNOLOGY &amp; EQUIPMENT</b>		<b>\$ 40,174,100</b>	<b>\$ 97,393,000</b>	<b>\$ 31,829,000</b>	<b>\$ 4,863,000</b>	<b>\$ (764,000)</b>	<b>\$ 173,495,100</b>
<b>STREETS</b>							
86 Acre Recreation Campus - Roosevelt Irrigation District Relocation	42001	3,084,100	\$ -	\$ -	\$ -	\$ -	\$ 1,259,100
Bullard Wash Tailwater	42002	3,492,000	-	-	-	-	337,000
Citrus Road, I-10 to Thomas Road	4200A	-	-	-	-	4,970,000	4,970,000
Cotton Lane - Estrella Parkway to Cotton Lane Bridge	4200B	-	-	-	442,000	3,988,000	4,430,000
Cotton Lane and Estrella Parkway Intersection	4200C	-	-	-	1,707,000	6,227,000	7,934,000
Development Reimbursement Traffic Signal	42003	180,000	-	-	-	-	180,000
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)	4200D	-	-	3,416,000	1,914,000	-	5,330,000
Estrella Parkway/PebbleCreek Parkway and I-10 Interchange	4200E	-	316,000	2,866,000	-	-	3,182,000
Traffic Signal - Estrella Parkway & San Miguel	42004	551,800	-	-	-	-	551,800
Fiber Project: Elwood St; Cotton Lane	42005	54,100	-	-	-	-	54,100
LED Street Light Conversion	4200F	-	3,520,000	-	-	-	3,520,000
Litchfield Road Pavement Preservation	42006	550,000	-	-	-	-	550,000
Lower Buckeye Road and Sarival Avenue	4200G	-	-	133,000	1,370,000	-	1,503,000
McDowell Road and Citrus Road Intersection	4200H	-	1,039,000	2,090,000	-	-	3,129,000
Traffic Signal - Camelback Road and Sarival Avenue	42007	399,400	-	-	-	-	399,400
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	42008	3,084,100	-	-	-	-	3,084,100

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
SUMMARY BY PROJECT

PROJECT	PROJECT NUMBER	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
<b>STREETS (CONTINUED)</b>							
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	42009	3,492,000	-	-	-	-	3,492,000
Riggs Road and Bullard Avenue Pavement Rehabilitation	42010	1,087,900	-	-	-	-	1,087,900
Sarival Ave: Jefferson Street To Yuma	42011	1,732,800	-	-	-	-	1,732,800
Sarival Avenue (west half) Yuma Road to Elwood Street	4200J	-	-	-	-	2,628,000	2,628,000
Sonoran Valley Parkway - Bureau of Land Management R-O-W Application	40001	10,100	-	-	-	-	10,100
Traffic Signal - 173rd Avenue and Yuma Road	42012	42,500	490,000	-	-	-	532,500
Traffic Signal - Perryville and Camelback	42013	42,500	512,000	-	-	-	554,500
Traffic Signal - Sarival Avenue and Harrison Street	4200K	-	716,000	-	-	-	716,000
Traffic Signals - Two Per Year	4200L	-	-	1,496,000	1,549,000	1,612,000	4,657,000
Traffic Signal - 146th & Camelback	42014	250,000	-	-	-	-	250,000
Transportation Master Plan Update	4200M	-	-	-	596,000	-	596,000
Van Buren Street - Estrella Parkway To Sarival	42015	461,100	-	-	-	-	461,100
Yuma Road, Canyon Trails to Sarival	4200N	-	-	-	-	1,687,000	1,687,000
<b>SUBTOTAL: STREETS</b>		<b>\$ 13,534,400</b>	<b>\$ 6,593,000</b>	<b>\$ 10,001,000</b>	<b>\$ 7,578,000</b>	<b>\$ 21,112,000</b>	<b>\$ 58,818,400</b>
<b>WATER</b>							
2 MG Storage	6000K	\$ -	\$ -	\$ -	\$ 477,000	\$ 4,464,000	\$ 4,941,000
Adaman Well #3	60004	4,178,900	-	-	-	-	4,178,900
Adaman Well Payoff	6000L	-	-	-	477,000	-	477,000
Booster Site 13 and 23 TTHM Mitigation	60005	236,000	1,650,000	-	-	-	1,886,000
Booster Site 13 Valve Replacement	60006	131,000	-	-	-	-	131,000
CAP Subcontract Capital Charges	60007	767,000	839,000	840,000	896,000	961,000	4,303,000
Differential Impact Fee Credits	60008	904,000	-	-	-	-	904,000
Historic Goodyear Water Replacements	6000S	-	440,000	3,450,000	2,742,000	-	6,632,000
Increase Booster Capacity at Site #12	6000M	-	-	-	324,000	-	324,000
Liberty Potable Interconnects	60009	274,800	-	-	-	-	274,800
New Well 26	60010	7,396,500	-	-	-	-	7,396,500
Potable Water Storage Reservoir Rehabilitation	60011	788,000	1,430,000	575,000	894,000	434,000	4,121,000
Redesignation of Assured Water Supply	6000N	-	-	-	358,000	-	358,000
Regional Interconnect Study	60012	158,000	-	-	-	-	158,000
Replace VFDs at Site 21	60013	189,000	-	-	-	-	189,000
Site 12 Improvements and Increased Capacity	60014	12,324,300	-	-	-	-	12,324,300
Surface Water Project	60015	121,208,500	-	-	-	-	121,208,500
Treatment Improvements at Site 18	60016	789,000	2,585,000	-	-	-	3,374,000
Water Line Oversizing - Water	60017	591,000	-	-	-	-	591,000

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
SUMMARY BY PROJECT

PROJECT	PROJECT NUMBER	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
<b>WATER (CONTINUED)</b>							
Well 11 Rehabilitation	6000P	-	-	863,000	2,086,000	-	2,949,000
WPA 2 - 16-inch Water Main	6000Q	-	2,057,000	-	-	-	2,057,000
WPA 2 - 16-inch Water Main 2	6000R	-	303,000	-	-	-	303,000
Debt Service Water DIF Share	21008	327,700	341,400	-	-	-	669,100
Debt Service GRIC - Water DIF Share	21009	963,400	960,800	964,400	966,400	965,000	4,820,000
Water Reimbursement - Newland Zone 3	21010	4,858,000	4,968,000	4,074,000	5,410,000	6,128,000	25,438,000
<b>SUBTOTAL: WATER</b>		<b>\$ 156,085,100</b>	<b>\$ 15,574,200</b>	<b>\$ 10,766,400</b>	<b>\$ 14,630,400</b>	<b>\$ 12,952,000</b>	<b>\$ 210,008,100</b>
<b>WASTEWATER</b>							
Canta Mia Lift Station Pumps	6000V	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000
CCTV Truck	60018	630,000	-	-	-	-	630,000
Collection System Rehabilitation or Replacements	60019	551,000	660,000	748,000	834,000	930,000	3,723,000
Corgett WRF Rehabilitation & Replacement Program	60020	452,000	418,000	863,000	179,000	186,000	2,098,000
Corgett WRF Road Paving	60021	263,000	-	-	-	-	263,000
Differential Impact Fee Credits	60022	705,000	-	-	-	-	705,000
Direct Potable Reuse (DPR) Pilot Project/Study	6000T	-	-	5,750,000	-	-	5,750,000
EI Cidro Sewer Line	60023	166,000	-	-	-	-	166,000
Wastewater and Water SCADA and Site Security Enhancements	60024	368,000	165,000	-	179,000	-	712,000
Brine Management Study	60025	105,000	-	-	-	-	105,000
Goodyear WRF Expansion and Site Improvements	60026	9,123,600	-	-	-	-	9,123,600
Goodyear WRF Rehabilitation & Replacement Program	60027	893,000	825,000	1,380,000	477,000	496,000	4,071,000
Lift Station Rehabilitation & Replacement Program	60028	273,000	275,000	403,000	298,000	223,000	1,472,000
LS 2 Del Camino Lift Station-Rehabilitation	60029	331,000	-	-	-	-	331,000
Quarter Section 59: Sewer Pipe Rehabilitation or Replacements	60030	250,000	-	-	-	-	250,000
Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	60031	1,101,000	-	-	-	-	1,101,000
Rainbow Valley WRF Rehabilitation & Replacement Program	60032	404,000	605,000	144,000	149,000	-	1,302,000
WPS 2 - New 12 inch sewer	6000U	-	-	-	119,000	1,364,000	1,483,000
WW Line Oversizing	60033	788,000	-	-	-	-	788,000
Debt Service WW-DIF Share	21011	962,100	987,800	339,600	339,600	339,600	2,968,700
Wastewater Reimbursement - Newland	21012	1,238,000	1,267,000	970,400	-	-	3,475,400
<b>SUBTOTAL: WASTEWATER</b>		<b>\$ 18,603,700</b>	<b>\$ 5,202,800</b>	<b>\$ 10,598,000</b>	<b>\$ 2,574,600</b>	<b>\$ 3,724,600</b>	<b>\$ 40,703,700</b>
<b>TOTAL CIP</b>		<b>\$ 294,690,800</b>	<b>\$ 127,873,000</b>	<b>\$ 64,089,600</b>	<b>\$ 29,646,000</b>	<b>\$ 38,865,600</b>	<b>\$ 555,165,000</b>

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
SUMMARY BY PROGRAM

<b>PROGRAM</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>FY2024</b>	<b>FIVE YEAR TOTAL</b>
Parks, Arts & Ballpark	\$ 66,293,500	\$ 3,110,000	\$ 895,200	\$ -	\$ 1,841,000	\$ 72,139,700
Facilities, Technology & Equipment	40,174,100	97,393,000	31,829,000	4,863,000	(764,000)	173,495,100
Streets	13,534,400	6,593,000	10,001,000	7,578,000	21,112,000	58,818,400
Water	156,085,100	15,574,200	10,766,400	14,630,400	12,952,000	210,008,100
Wastewater	18,603,700	5,202,800	10,598,000	2,574,600	3,724,600	40,703,700
<b>TOTAL</b>	<b>\$ 294,690,800</b>	<b>\$ 127,873,000</b>	<b>\$ 64,089,600</b>	<b>\$ 29,646,000</b>	<b>\$ 38,865,600</b>	<b>\$ 555,165,000</b>

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM FY2020-2024  
SUMMARY BY FUND

FUND	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
General Funds	\$ 32,835,600	\$ 45,210,000	\$ 6,688,000	\$ 7,713,200	\$ 6,019,000	\$ 98,465,800
Fleet Asset Management Reserve	-	990,000	605,000	1,584,000	451,000	3,630,000
Parks Asset Management Reserve	3,822,000	969,000	267,000	-	-	5,058,000
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 36,657,600</b>	<b>\$ 47,169,000</b>	<b>\$ 7,560,000</b>	<b>\$ 9,297,200</b>	<b>\$ 6,470,000</b>	<b>\$ 107,153,800</b>
Ballpark Operating	\$ 1,940,400	\$ -	\$ -	\$ -	\$ -	\$ 1,940,400
Ballpark Capital Replacement Fund	760,000	221,000	-	-	1,841,000	2,822,000
Highway Users Revenue Fund (HURF)	1,227,300	-	-	-	-	1,227,300
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 3,927,700</b>	<b>\$ 221,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,841,000</b>	<b>\$ 5,989,700</b>
Water	\$ 9,789,200	\$ 7,635,500	\$ 6,205,000	\$ 8,019,500	\$ 5,859,000	\$ 37,508,200
Wastewater	9,566,000	2,865,500	9,491,000	2,026,500	2,576,000	26,525,000
Solid Waste	387,000	-	-	-	-	387,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 19,742,200</b>	<b>\$ 10,501,000</b>	<b>\$ 15,696,000</b>	<b>\$ 10,046,000</b>	<b>\$ 8,435,000</b>	<b>\$ 64,420,200</b>
General Obligation Bonds-Secondary Property Tax	\$ 47,432,300	\$ 55,416,000	\$ 7,768,000	\$ -	\$ -	\$ 110,616,300
CIP Development Contributions	33,323,200	-	-	-	-	33,323,200
Water Bonds	64,104,500	-	-	-	-	64,104,500
Wastewater Bonds	3,319,200	-	-	-	-	3,319,200
Fire North Impact Fees	-	1,210,600	12,400,000	7,800	-	13,618,400
Fire South Impact Fees	9,539,000	497,600	513,000	548,800	613,000	11,711,400
Parks North Impact Fees	16,609,600	1,300	-	18,600	-	16,629,500
Parks South Impact Fees	1,048,000	1,072,600	628,200	7,800	-	2,756,600
Police Impact Fees	-	900	4,671,000	12,400	-	4,684,300
Streets North Impact Fees	1,679,800	1,337,200	5,089,000	668,800	6,666,000	15,440,800
Streets South Impact Fees	731,800	900	3,416,000	1,603,400	6,227,000	11,979,100
Construction Sales Tax - Impact Fee	5,000,000	-	-	-	-	5,000,000
Water North Impact Fees	40,491,900	3,209,800	964,400	1,395,900	965,000	47,027,000
Water South Impact Fees	4,858,000	4,974,200	4,074,000	5,495,300	6,128,000	25,529,500
Wastewater North Impact Fees	4,988,000	992,600	339,600	525,400	1,520,600	8,366,200
Wastewater South Impact Fees	1,238,000	1,268,300	970,400	18,600	-	3,495,300
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 234,363,300</b>	<b>\$ 69,982,000</b>	<b>\$ 40,833,600</b>	<b>\$ 10,302,800</b>	<b>\$ 22,119,600</b>	<b>\$ 377,601,300</b>
<b>TOTAL</b>	<b>\$ 294,690,800</b>	<b>\$ 127,873,000</b>	<b>\$ 64,089,600</b>	<b>\$ 29,646,000</b>	<b>\$ 38,865,600</b>	<b>\$ 555,165,000</b>

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Recreation Campus - Recreation Center	50001	GO Bonds	\$ 24,502,000	-	-	-	-	\$ 24,502,000
Recreation Campus - Recreation Center		DIF - Comm Fac	810,500	-	-	-	-	810,500
Recreation Campus - Recreation Center		General	30,000	-	-	-	-	30,000
Total			<b>\$ 25,342,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,342,500</b>
Recreation Campus-Central Goodyear 30-Acre Park	50002	DIF Parks N/C 2014	\$ 3,920,100	\$ -	\$ -	\$ -	\$ -	\$ 3,920,100
Recreation Campus-Central Goodyear 30-Acre Park		DIF Parks North 2019	8,536,500	-	-	-	-	8,536,500
Recreation Campus-Central Goodyear 30-Acre Park		Const Tax DIF	5,000,000	-	-	-	-	5,000,000
Recreation Campus-Central Goodyear 30-Acre Park		DIF Parks Pre14	3,342,500	-	-	-	-	3,342,500
Recreation Campus-Central Goodyear 30-Acre Park		General	20,000	-	-	-	-	20,000
Total		<b>\$ 20,819,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,819,100</b>	
Recreation Campus-Aquatic Facility	50003	General	\$ 5,465,000	\$ -	\$ -	\$ -	\$ -	\$ 5,465,000
Recreation Campus-Aquatic Facility		GO Bonds	7,073,500	-	-	-	-	7,073,500
Total		<b>\$ 12,538,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,538,500</b>	
Goodyear Community Park Dog Park Relocation	5000A	General	\$ -	\$ 89,000	\$ -	\$ -	\$ -	\$ 89,000
Goodyear Community Park Maintenance Building Improvements	50004	General	\$ 23,000	\$ 264,000	\$ -	\$ -	\$ -	\$ 287,000
Loma Linda Baby Pool Conversion	5000B	General	\$ -	\$ 495,000	\$ -	\$ -	\$ -	\$ 495,000
Ballpark Safety Repairs	50005	Ballpark Op	\$ 1,189,400	\$ -	\$ -	\$ -	\$ -	\$ 1,189,400
Goodyear Ballpark HVAC	5000C	Ballpark Cap Rep	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ 360,000
Goodyear Ballpark Public Address System Replacement	50006	Ballpark Cap Rep	\$ 153,000	\$ -	\$ -	\$ -	\$ -	\$ 153,000

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Goodyear Ballpark Seating	5000D	Ballpark Cap Rep	\$ -	\$ -	\$ -	\$ -	\$ 777,000	\$ 777,000
Goodyear Ballpark Video Board	50007	Ballpark Cap Rep	\$ 318,000	\$ -	\$ -	\$ -	\$ -	\$ 318,000
Goodyear Ballpark Video Board		Ballpark Op	751,000	-	-	-	-	751,000
Total			\$ 1,069,000	\$ -	\$ -	\$ -	\$ -	\$ 1,069,000
Indians Development Complex Field Renovation	50008	Ballpark Cap Rep	\$ 105,000	\$ 55,000	\$ -	\$ -	\$ -	\$ 160,000
Indians Development Complex HVAC	5000E	Ballpark Cap Rep	\$ -	\$ -	\$ -	\$ -	\$ 496,000	\$ 496,000
Indians Development Complex Windscreen and Protective Netting	5000F	Ballpark Cap Rep	\$ -	\$ -	\$ -	\$ -	\$ 208,000	\$ 208,000
Reds Development Complex Carpet Replacement	50009	Ballpark Cap Rep	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
Reds Development Complex Field Renovation	5000G	Ballpark Cap Rep	\$ -	\$ 166,000	\$ -	\$ -	\$ -	\$ 166,000
Right-of-way Landscape Estrella Parkway: 110-MC85	5000H	Parks AM	\$ -	\$ 969,000	\$ -	\$ -	\$ -	\$ 969,000
Right-of-way Landscape Estrella Pkwy: Start of Development-N. of Willis Rd	50010	Parks AM	\$ 2,217,000	\$ -	\$ -	\$ -	\$ -	\$ 2,217,000
Right-of-way Landscape Indian School Rd: Litchfield Rd-Wigwam Rd (including median east of Litchfield)	50011	Parks AM	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000
Right-of-way Landscape Indian School Rd: Wigwam Rd-Pebblecreek Pkwy	50012	Parks AM	895,000	-	-	-	-	895,000
Right-of-way Landscape Virginia/Sarival: Pebblecreek Pkwy-McDowell Rd	50013	Parks AM	300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr	5000J	Parks AM	\$ -	\$ -	\$ 267,000	\$ -	\$ -	\$ 267,000
Newland Reimbursement EMR Park	21007	DIF Parks South	\$ 1,048,000	\$ 1,072,000	\$ 628,200	\$ -	\$ -	\$ 2,748,200
<b>TOTAL PROJECTS</b>			<b>\$ 66,293,500</b>	<b>\$ 3,110,000</b>	<b>\$ 895,200</b>	<b>\$ -</b>	<b>\$ 1,841,000</b>	<b>\$ 72,139,700</b>

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK PROGRAM BY PROJECT AND FUND

FUNDS	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
General	\$ 5,538,000	\$ 848,000	\$ -	\$ -	\$ -	\$ 6,386,000
Parks Asset Management Reserve	3,822,000	969,000	267,000	-	-	5,058,000
Ballpark Operating	1,940,400	-	-	-	-	1,940,400
Ballpark Capital Replacement Fund	760,000	221,000	-	-	1,841,000	2,822,000
General Obligation Bonds-Secondary Property Tax	31,575,500	-	-	-	-	31,575,500
Parks North Impact Fees	16,609,600	-	-	-	-	16,609,600
Parks South Impact Fees	1,048,000	1,072,000	628,200	-	-	2,748,200
Construction Sales Tax - Impact Fee	5,000,000	-	-	-	-	5,000,000
<b>TOTAL FUNDS</b>	<b>\$ 66,293,500</b>	<b>\$ 3,110,000</b>	<b>\$ 895,200</b>	<b>\$ -</b>	<b>\$ 1,841,000</b>	<b>\$ 72,139,700</b>

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Recreation Campus-Recreation Center PROJECT NUMBER: 50001  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design and construct a Recreation Center to include an indoor gymnasium with multipurpose sports courts, running/walking track, multipurpose use areas/rooms, stage and performing arts area, and locker room with changing and shower  
 RELATED PLAN(S): Parks and Recreation Master Plan, General Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 810,500	\$ -	\$ -	\$ -	\$ -	\$ 810,500
Design	79,000	-	-	-	-	79,000
Construction	22,638,000	-	-	-	-	22,638,000
Furniture, Fixtures & Equipment (FFE)	1,785,000	-	-	-	-	1,785,000
Carryover - Art	30,000	-	-	-	-	30,000
<b>TOTAL</b>	<b>\$ 25,342,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,342,500</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
DIF Comm Fac	810,500	-	-	-	-	810,500
G. O. Bonds	24,502,000	-	-	-	-	24,502,000
<b>TOTAL</b>	<b>\$ 25,342,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,342,500</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2021																				

PROJECT TITLE: Recreation Campus - Central Goodyear 30-Acre Park PROJECT NUMBER: 50002  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Design and construct a 30-acre park to include lighted ball fields, lighted sport courts, restrooms, ramada and picnic area, parking, landscape, trails/paths and tot lots  
 RELATED PLAN(S): Parks and Recreation Master Plan, General Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design - Carryover	\$ 528,100	\$ -	\$ -	\$ -	\$ -	\$ 528,100
Art - Carryover	20,000	-	-	-	-	20,000
Design	105,000	-	-	-	-	105,000
Construction	18,485,000	-	-	-	-	18,485,000
Furniture, Fixtures & Equipment (FFE)	1,208,000	-	-	-	-	1,208,000
Public Art	473,000	-	-	-	-	473,000
<b>TOTAL</b>	<b>\$ 20,819,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,819,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Parks North	\$ 12,456,600	\$ -	\$ -	\$ -	\$ -	\$ 12,456,600
Construction Tax - DIF	5,000,000	-	-	-	-	5,000,000
Impact Fees - Comm Fac Pre12	2,728,000	-	-	-	-	2,728,000
Impact Fees - Parks 12	614,500	-	-	-	-	614,500
General	20,000	-	-	-	-	20,000
<b>TOTAL</b>	<b>\$ 20,819,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,819,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2021																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION

PROJECT TITLE: Recreation Campus - Aquatic Facility PROJECT NUMBER: 50003  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Design and construct an Aquatic Center family activity pool, lap swim, water slides, lazy river, and a splash play  
RELATED PLAN(S): Parks and Recreation Master Plan, General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design - Carryover	\$ 430,500	\$ -	\$ -	\$ -	\$ -	\$ 430,500
Design	105,000	-	-	-	-	105,000
Construction	11,499,000	-	-	-	-	11,499,000
Furniture, Fixtures & Equipment (FFE)	504,000	-	-	-	-	504,000
<b>TOTAL</b>	<b>\$ 12,538,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,538,500</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 5,465,000	\$ -	\$ -	\$ -	\$ -	\$ 5,465,000
G. O Bonds	7,073,500	-	-	-	-	7,073,500
<b>TOTAL</b>	<b>\$ 12,538,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,538,500</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2021																				

PROJECT TITLE: Goodyear Community Park Dog Park Relocation PROJECT NUMBER: 5000A  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Study relocation of the existing GCP dog park to a more optimal location in the northeast corner of the park  
RELATED PLAN(S): Parks and Recreation Master Plan, General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ -	\$ 89,000	\$ -	\$ -	\$ -	\$ 89,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 89,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 89,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ 89,000	\$ -	\$ -	\$ -	\$ 89,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 89,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 89,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Goodyear Community Park Maintenance Building Improvements PROJECT NUMBER: 50004  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Add climate control break room to maintenance shop  
 RELATED PLAN(S): Parks and Recreation Master Plan, General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000
Construction	-	264,000	-	-	-	264,000
<b>TOTAL</b>	<b>\$ 23,000</b>	<b>\$ 264,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 287,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 23,000	\$ 264,000	\$ -	\$ -	\$ -	\$ 287,000
<b>TOTAL</b>	<b>\$ 23,000</b>	<b>\$ 264,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 287,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

PROJECT TITLE: Loma Linda Baby Pool Conversion PROJECT NUMBER: 5000B  
 DEPARTMENT: Parks and Recreation  
 PROJECT DESCRIPTION: Convert the existing baby pool to a splash play amenity  
 RELATED PLAN(S): Parks and Recreation Master Plan, General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ 495,000	\$ -	\$ -	\$ -	\$ 495,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 495,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ 495,000	\$ -	\$ -	\$ -	\$ 495,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 495,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	3/2022																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Ballpark Safety Repairs PROJECT NUMBER: 50005  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Evaluate and make safety repairs at Goodyear Ballpark  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 1,189,400	\$ -	\$ -	\$ -	\$ -	\$ 1,189,400
<b>TOTAL</b>	<b>\$ 1,189,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,189,400</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Operating	\$ 1,189,400	\$ -	\$ -	\$ -	\$ -	\$ 1,189,400
<b>TOTAL</b>	<b>\$ 1,189,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,189,400</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	10/2020																				

PROJECT TITLE: Goodyear Ballpark HVAC PROJECT NUMBER: 5000C  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace/upgrade HVAC units at Goodyear Ballpark. Includes rooftop units, split systems and controls  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ 360,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ 360,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2024																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Goodyear Ballpark Public Address System Replacement PROJECT NUMBER: 50006  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace/upgrade public address system at Goodyear Ballpark  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 153,000	\$ -	\$ -	\$ -	\$ -	\$ 153,000
<b>TOTAL</b>	<b>\$ 153,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 153,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ 153,000	\$ -	\$ -	\$ -	\$ -	\$ 153,000
<b>TOTAL</b>	<b>\$ 153,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 153,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

PROJECT TITLE: Goodyear Ballpark Seating PROJECT NUMBER: 5000D  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Repair/replace Goodyear Ballpark seating as necessary  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ -	\$ -	\$ -	\$ 777,000	\$ 777,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 777,000</b>	<b>\$ 777,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 777,000	\$ 777,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 777,000</b>	<b>\$ 777,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2024																				

FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION

PROJECT TITLE: Goodyear Ballpark Video Board PROJECT NUMBER: 50007  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Replace/upgrade videoboard at Goodyear Ballpark  
RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 1,069,000	\$ -	\$ -	\$ -	\$ -	\$ 1,069,000
<b>TOTAL</b>	<b>\$ 1,069,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,069,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ 318,000	\$ -	\$ -	\$ -	\$ -	\$ 318,000
Ballpark Operating	751,000	-	-	-	-	751,000
<b>TOTAL</b>	<b>\$ 1,069,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,069,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																				
		FY2020				FY2021				FY2022				FY2023				FY2024				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
	2/2020																					

PROJECT TITLE: Indians Development Complex Field Renovation PROJECT NUMBER: 50008  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Renovate playing fields 1-6 at Indians Development Complex. Includes removal of existing turf, laser leveling, and installation of new sod  
RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 105,000	\$ 55,000	\$ -	\$ -	\$ -	\$ 160,000
<b>TOTAL</b>	<b>\$ 105,000</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ 105,000	\$ 55,000	\$ -	\$ -	\$ -	\$ 160,000
<b>TOTAL</b>	<b>\$ 105,000</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																				
		FY2020				FY2021				FY2022				FY2023				FY2024				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
	9/2020																					
	6/2021																					

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Indians Development Complex HVAC PROJECT NUMBER: 5000E  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace/upgrade HVAC units at Indians Development Complex. Includes rooftop units, split systems and controls  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ -	\$ -	\$ -	\$ 496,000	\$ 496,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 496,000</b>	<b>\$ 496,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 496,000	\$ 496,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 496,000</b>	<b>\$ 496,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2024																				

PROJECT TITLE: Indians Development Complex Windscreen and Protective Netting PROJECT NUMBER: 5000F  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace windscreen/protective netting around fields 1-6 at the Indians Development Complex  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ -	\$ -	\$ -	\$ 208,000	\$ 208,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 208,000</b>	<b>\$ 208,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 208,000	\$ 208,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 208,000</b>	<b>\$ 208,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2024																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Reds Development Complex Carpet Replacement PROJECT NUMBER: 50009  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace carpet in Reds Development Complex to include major league clubhouse, minor league clubhouse, coaches areas and offices  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
<b>TOTAL</b>	<b>\$ 184,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 184,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
<b>TOTAL</b>	<b>\$ 184,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 184,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2020																				

PROJECT TITLE: Reds Development Complex Field Renovation PROJECT NUMBER: 5000G  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Renovation of six infields, aprons, and back arcs at the Reds Development Complex.  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ 166,000	\$ -	\$ -	\$ -	\$ 166,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 166,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 166,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Ballpark Capital Replacement	\$ -	\$ 166,000	\$ -	\$ -	\$ -	\$ 166,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 166,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 166,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2020																				
	6/2021																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Right-of-way Landscape Estrella Parkway: I10-MC85 PROJECT NUMBER: 5000H  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ 969,000	\$ -	\$ -	\$ -	\$ 969,000
<b>TOTAL</b>	\$ -	\$ 969,000	\$ -	\$ -	\$ -	\$ 969,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Parks Asset Management	\$ -	\$ 969,000	\$ -	\$ -	\$ -	\$ 969,000
<b>TOTAL</b>	\$ -	\$ 969,000	\$ -	\$ -	\$ -	\$ 969,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

PROJECT TITLE: Right-of-way Landscape Estrella Pkwy: Start of Development-N. of Willis Rd PROJECT NUMBER: 50010  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 2,217,000	\$ -	\$ -	\$ -	\$ -	\$ 2,217,000
<b>TOTAL</b>	\$ 2,217,000	\$ -	\$ -	\$ -	\$ -	\$ 2,217,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Parks Asset Management	\$ 2,217,000	\$ -	\$ -	\$ -	\$ -	\$ 2,217,000
<b>TOTAL</b>	\$ 2,217,000	\$ -	\$ -	\$ -	\$ -	\$ 2,217,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Right-of-way Landscape Indian School Rd: Litchfield Rd-Wigwam Rd (including median east of Litchfield) PROJECT NUMBER: 50011  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000
<b>TOTAL</b>	<b>\$ 410,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 410,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Parks Asset Management	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000
<b>TOTAL</b>	<b>\$ 410,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 410,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

PROJECT TITLE: Right-of-way Landscape Indian School Rd: Wigwam Rd-Pebblecreek Pkwy PROJECT NUMBER: 50012  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 895,000	\$ -	\$ -	\$ -	\$ -	\$ 895,000
<b>TOTAL</b>	<b>\$ 895,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 895,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Parks Asset Management	\$ 895,000	\$ -	\$ -	\$ -	\$ -	\$ 895,000
<b>TOTAL</b>	<b>\$ 895,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 895,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Right-of-way Landscape Virginia/Sarival: Pebblecreek Pkwy-McDowell Rd PROJECT NUMBER: 50013  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement  
 RELATED PLAN(S): General Plan

Phase	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Parks Asset Management	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

PROJECT TITLE: Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr PROJECT NUMBER: 5000J  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement  
 RELATED PLAN(S): General Plan

Phase	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ -	\$ 267,000	\$ -	\$ -	\$ 267,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Parks Asset Management	\$ -	\$ -	\$ 267,000	\$ -	\$ -	\$ 267,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT TITLE: Newland Reimbursement EMR Park PROJECT NUMBER: 21007  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Reimburse master developer for the cost of the land of the Foothills Park in Estrella  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Reimbursement	\$ 1,048,000	\$ 1,072,000	\$ 628,200	\$ -	\$ -	\$ 2,748,200
<b>TOTAL</b>	<b>\$ 1,048,000</b>	<b>\$ 1,072,000</b>	<b>\$ 628,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,748,200</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Parks South	\$ 1,048,000	\$ 1,072,000	\$ 628,200	\$ -	\$ -	\$ 2,748,200
<b>TOTAL</b>	<b>\$ 1,048,000</b>	<b>\$ 1,072,000</b>	<b>\$ 628,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,748,200</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Ongoing																								

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Bullard Tech Corridor Dark Conduit	41001	General	\$ 303,000	\$ 2,276,000	\$ 333,000	\$ -	\$ -	\$ 2,912,000
Franklin Pierce University-Tenant Improvement	41002	General	\$ 389,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 514,000
Newland Reimbursement-Fire Station	21001	DIF Fire South	\$ 486,000	\$ 497,000	\$ 513,000	\$ 541,000	\$ 613,000	\$ 2,650,000
Capital Projects Reserve	21002	General	\$ 5,500,000	\$ (2,000,000)	\$ (900,000)	\$ (400,000)	\$ (2,200,000)	\$ -
Civic Square Project Reserve	21003	General	\$ 6,800,000	\$ -	\$ 5,500,000	\$ 2,750,000	\$ -	\$ 15,050,000
Impact Fee Audit	2100A	DIF Fire North	\$ -	\$ 600	\$ -	\$ 600	\$ -	\$ 1,200
Impact Fee Audit		DIF Fire South	-	600	-	600	-	1,200
Impact Fee Audit		DIF Park North	-	1,300	-	1,400	-	2,700
Impact Fee Audit		DIF Parks South	-	600	-	600	-	1,200
Impact Fee Audit		DIF Police	-	900	-	1,000	-	1,900
Impact Fee Audit		DIF Streets North	-	3,200	-	3,500	-	6,700
Impact Fee Audit		DIF Streets South	-	900	-	1,000	-	1,900
Impact Fee Audit		DIF Water North	-	7,600	-	8,100	-	15,700
Impact Fee Audit		DIF Water South	-	6,200	-	6,600	-	12,800
Impact Fee Audit		DIF WW North	-	4,800	-	5,200	-	10,000
Impact Fee Audit		DIF WW South	-	1,300	-	1,400	-	2,700
Total				\$ -	\$ 28,000	\$ -	\$ 30,000	\$ -
Impact Fee Study	2100B	DIF Fire North	\$ -	\$ -	\$ -	\$ 7,200	\$ -	\$ 7,200
Impact Fee Study		DIF Fire South	-	-	-	7,200	-	7,200
Impact Fee Study		DIF Park North	-	-	-	17,200	-	17,200
Impact Fee Study		DIF Parks South	-	-	-	7,200	-	7,200
Impact Fee Study		DIF Police	-	-	-	11,400	-	11,400
Impact Fee Study		DIF Streets North	-	-	-	41,500	-	41,500
Impact Fee Study		DIF Streets South	-	-	-	11,400	-	11,400
Impact Fee Study		DIF Water North	-	-	-	97,400	-	97,400
Impact Fee Study		DIF Water South	-	-	-	78,700	-	78,700
Impact Fee Study		DIF WW North	-	-	-	61,600	-	61,600
Impact Fee Study		DIF WW South	-	-	-	17,200	-	17,200
Total				\$ -	\$ -	\$ -	\$ 358,000	\$ -

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Northwest Rainbow Valley Infrastructure Improvement Plan	21004	General	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Financial System Implementation	21005	General	\$ 1,128,100	\$ -	\$ -	\$ -	\$ -	\$ 1,128,100
Financial System Implementation - Budget Module	21006	General	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Fire Station 181 Replacement	30001	General	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Fire Station 181 Replacement		GO Bonds	10,895,000	-	-	-	-	10,895,000
Total			\$ 10,935,000	\$ -	\$ -	\$ -	\$ -	\$ 10,935,000
EMR Fire Station 186 with Apparatus	30002	DIF Fire Pre14	\$ 1,303,700	\$ -	\$ -	\$ -	\$ -	\$ 1,303,700
EMR Fire Station 186 with Apparatus		DIF Fire South	7,749,300	-	-	-	-	7,749,300
EMR Fire Station 186 with Apparatus		General	40,000	-	-	-	-	40,000
Total			\$ 9,093,000	\$ -	\$ -	\$ -	\$ -	\$ 9,093,000
Fire Station 188 West Goodyear	3000A	DIF Fire North	\$ -	\$ 1,210,000	\$ 12,400,000	\$ -	\$ -	\$ 13,610,000
Court Security Standards	15001	General	\$ 1,384,000	\$ -	\$ -	\$ -	\$ -	\$ 1,384,000
Police Building Phase II	3500A	DIF Police	\$ -	\$ -	\$ 4,671,000	\$ -	\$ -	\$ 4,671,000
Police Building Phase II		GO Bonds	-	2,376,000	7,768,000	-	-	10,144,000
Total				\$ -	\$ 2,376,000	\$ 12,439,000	\$ -	\$ -
RWC Radio System Simulcast Site	35001	General	\$ 350,000	\$ 3,025,000	\$ -	\$ -	\$ -	\$ 3,375,000
RWC Radio System Simulcast Site		GO Bonds	569,000	-	-	-	-	569,000
Total				\$ 919,000	\$ 3,025,000	\$ -	\$ -	\$ -
New World Systems/Tyler RMS Upgrade	35002	General	\$ 819,000	\$ 1,111,000	\$ -	\$ -	\$ -	\$ 1,930,000
Civic Square	42016	General	\$ -	\$ 34,428,000	\$ -	\$ -	\$ -	\$ 34,428,000
Civic Square		GO Bonds	-	53,040,000	-	-	-	53,040,000
Total				\$ -	\$ 87,468,000	\$ -	\$ -	\$ -

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Municipal Operations Center Parking and Infrastructure Improvements	60001	Solid Waste	\$ 387,000	\$ -	\$ -	\$ -	\$ -	\$ 387,000
Municipal Operations Center Parking and Infrastructure Improvements		Wastewater Ops	388,000	-	-	-	-	388,000
Municipal Operations Center Parking and Infrastructure Improvements		Water Ops	387,000	-	-	-	-	387,000
Total			\$ 1,162,000	\$ -	\$ -	\$ -	\$ -	\$ 1,162,000
Development of Space Solutions for Public Works Facility	60002	Wastewater Ops	\$ 303,500	\$ -	\$ -	\$ -	\$ -	\$ 303,500
Development of Space Solutions for Public Works Facility		Water OPS	303,500	-	-	-	-	303,500
Total			\$ 607,000	\$ -	\$ -	\$ -	\$ -	\$ 607,000
Expansion of Municipal Operations Center Pre-Study	6000A	General	\$ -	\$ -	\$ 259,000	\$ -	\$ -	\$ 259,000
Facility Lock Changeout/Key Management Software	6000B	General	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ 138,000
City Facility Condition Assessments	60003	General	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
Mobile Command Vehicle	6000C	Fleet AM	\$ -	\$ 990,000	\$ -	\$ -	\$ -	\$ 990,000
Wastewater Vehicles	6000D	Wastewater Ops	\$ -	\$ -	\$ 203,000	\$ -	\$ 372,000	\$ 575,000
Water Vehicles	6000E	Water Ops	\$ -	\$ 149,000	\$ 477,000	\$ -	\$ -	\$ 626,000
Fire Apparatus	6000F	Fleet AM	\$ -	\$ -	\$ 605,000	\$ -	\$ -	\$ 605,000
Street Sign Vehicles	6000G	Fleet AM	\$ -	\$ -	\$ -	\$ -	\$ 161,000	\$ 161,000
Street Sweepers	6000H	Fleet AM	\$ -	\$ -	\$ -	\$ 1,158,000	\$ -	\$ 1,158,000
Streets Maintenance Vehicles	6000J	Fleet AM	\$ -	\$ -	\$ -	\$ 426,000	\$ 290,000	\$ 716,000
<b>TOTAL PROJECTS</b>			<b>\$ 40,174,100</b>	<b>\$ 97,393,000</b>	<b>\$ 31,829,000</b>	<b>\$ 4,863,000</b>	<b>\$ (764,000)</b>	<b>\$ 173,495,100</b>

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT PROGRAM BY PROJECT AND FUND

FUNDS	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
General	\$ 17,402,100	\$ 39,103,000	\$ 5,192,000	\$ 2,350,000	\$ (2,200,000)	\$ 61,847,100
Fleet Asset Management Reserve	-	990,000	605,000	1,584,000	451,000	3,630,000
Water Operations	690,500	-	-	-	-	690,500
Wastewater Operations	691,500	149,000	680,000	-	372,000	1,892,500
Solid Waste Operations	387,000	-	-	-	-	387,000
General Obligation Bonds-Secondary Property Tax	11,464,000	55,416,000	7,768,000	-	-	74,648,000
Fire North Impact Fees	-	1,210,600	12,400,000	7,800	-	13,618,400
Fire South Impact Fees	9,539,000	497,600	513,000	548,800	613,000	11,711,400
Parks North Impact Fees	-	1,300	-	18,600	-	19,900
Parks South Impact Fees	-	600	-	7,800	-	8,400
Police Impact Fees	-	900	4,671,000	12,400	-	4,684,300
Streets North Impact Fees	-	3,200	-	45,000	-	48,200
Streets South Impact Fees	-	900	-	12,400	-	13,300
Water North Impact Fees	-	7,600	-	105,500	-	113,100
Water South Impact Fees	-	6,200	-	85,300	-	91,500
Wastewater North Impact Fees	-	4,800	-	66,800	-	71,600
Wastewater South Impact Fees	-	1,300	-	18,600	-	19,900
<b>TOTAL FUNDS</b>	<b>\$ 40,174,100</b>	<b>\$ 97,393,000</b>	<b>\$ 31,829,000</b>	<b>\$ 4,863,000</b>	<b>\$ (764,000)</b>	<b>\$ 173,495,100</b>

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Bullard Tech Corridor Dark Conduit  
 DEPARTMENT: Economic Development  
 PROJECT DESCRIPTION: Install Dark Conduit MC85 north to I-10 at Bullard  
 RELATED PLAN(S): Strategic Plan

PROJECT NUMBER: 41001

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Design	258,000	76,000	-	-	-	334,000
Construction	-	2,200,000	333,000	-	-	2,533,000
<b>TOTAL</b>	<b>\$ 303,000</b>	<b>\$ 2,276,000</b>	<b>\$ 333,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,912,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 303,000	\$ 2,276,000	\$ 333,000	\$ -	\$ -	\$ 2,912,000
<b>TOTAL</b>	<b>\$ 303,000</b>	<b>\$ 2,276,000</b>	<b>\$ 333,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,912,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	10/2022																				

PROJECT TITLE: Franklin Pierce University-Tenant Improvements  
 DEPARTMENT: Economic Development  
 PROJECT DESCRIPTION: Space Planning and Tenant Improvements for FPU expansion. City-Owned Building A at GMC  
 RELATED PLAN(S): Strategic Plan

PROJECT NUMBER 41002

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 62,000	\$ -	\$ -	\$ -	\$ -	\$ 62,000
Construction	327,000	125,000	-	-	-	452,000
<b>TOTAL</b>	<b>\$ 389,000</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 514,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 389,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 514,000
<b>TOTAL</b>	<b>\$ 389,000</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 514,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	8/2020																				

CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS

PROJECT TITLE: Newland Reimbursement-Fire Station PROJECT NUMBER: 21001  
DEPARTMENT: Finance  
PROJECT DESCRIPTION: Repay developer for upfront financing of fire station construction  
RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Reimbursement	\$ 486,000	\$ 497,000	\$ 513,000	\$ 541,000	\$ 613,000	\$ 2,650,000
<b>TOTAL</b>	<b>\$ 486,000</b>	<b>\$ 497,000</b>	<b>\$ 513,000</b>	<b>\$ 541,000</b>	<b>\$ 613,000</b>	<b>\$ 2,650,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Fire South	\$ 486,000	\$ 497,000	\$ 513,000	\$ 541,000	\$ 613,000	\$ 2,650,000
<b>TOTAL</b>	<b>\$ 486,000</b>	<b>\$ 497,000</b>	<b>\$ 513,000</b>	<b>\$ 541,000</b>	<b>\$ 613,000</b>	<b>\$ 2,650,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Ongoing																								

PROJECT TITLE: Capital Projects Reserve PROJECT NUMBER: 21002  
DEPARTMENT: Finance  
PROJECT DESCRIPTION: Anticipate funding requirements for the five-year plan  
RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ 5,500,000	\$ (2,000,000)	\$ (900,000)	\$ (400,000)	\$ (2,200,000)	\$ -
<b>TOTAL</b>	<b>\$ 5,500,000</b>	<b>\$ (2,000,000)</b>	<b>\$ (900,000)</b>	<b>\$ (400,000)</b>	<b>\$ (2,200,000)</b>	<b>\$ -</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 5,500,000	\$ (2,000,000)	\$ (900,000)	\$ (400,000)	\$ (2,200,000)	\$ -
<b>TOTAL</b>	<b>\$ 5,500,000</b>	<b>\$ (2,000,000)</b>	<b>\$ (900,000)</b>	<b>\$ (400,000)</b>	<b>\$ (2,200,000)</b>	<b>\$ -</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
NA																								

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Civic Square Project Reserve PROJECT NUMBER: 21003  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Anticipate funding requirements for Civic Square project  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ 6,800,000	\$ -	\$ 5,500,000	\$ 2,750,000	\$ -	\$ 15,050,000
<b>TOTAL</b>	<b>\$ 6,800,000</b>	<b>\$ -</b>	<b>\$ 5,500,000</b>	<b>\$ 2,750,000</b>	<b>\$ -</b>	<b>\$ 15,050,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 6,800,000	\$ -	\$ 5,500,000	\$ 2,750,000	\$ -	\$ 15,050,000
<b>TOTAL</b>	<b>\$ 6,800,000</b>	<b>\$ -</b>	<b>\$ 5,500,000</b>	<b>\$ 2,750,000</b>	<b>\$ -</b>	<b>\$ 15,050,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	NA																				

PROJECT TITLE: Impact Fee Audit PROJECT NUMBER: 2100A  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Audit the city's land use assumptions, infrastructure improvements plan and development fees per State law  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ -	\$ 28,000	\$ -	\$ 30,000	\$ -	\$ 58,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 28,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 58,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Fire North	\$ -	\$ 600	\$ -	\$ 600	\$ -	\$ 1,200
DIF - Fire South	-	600	-	600	-	1,200
DIF - Parks North	-	1,300	-	1,400	-	2,700
DIF - Parks South	-	600	-	600	-	1,200
DIF - Police	-	900	-	1,000	-	1,900
DIF - Street North	-	3,200	-	3,500	-	6,700
DIF - Street South	-	900	-	1,000	-	1,900
DIF - Water North	-	7,600	-	8,100	-	15,700
DIF - Water South	-	6,200	-	6,600	-	12,800
DIF - Wastewater North	-	4,800	-	5,200	-	10,000
DIF - Wastewater South	-	1,300	-	1,400	-	2,700
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 28,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 58,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Bi-Annual																				

CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS

PROJECT TITLE: Impact Fee Study PROJECT NUMBER: 2100B  
DEPARTMENT: Finance  
PROJECT DESCRIPTION: Update the city's land use assumptions and infrastructure improvement plan as required by State law  
RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 358,000</b>	<b>\$ -</b>	<b>\$ 358,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF-Fire North	\$ -	\$ -	\$ -	\$ 7,200	\$ -	\$ 7,200
DIF-Fire South	-	-	-	7,200	-	7,200
DIF-Parks North	-	-	-	17,200	-	17,200
DIF-Parks South	-	-	-	7,200	-	7,200
DIF-Police	-	-	-	11,400	-	11,400
DIF-Street North	-	-	-	41,500	-	41,500
DIF-Street South	-	-	-	11,400	-	11,400
DIF-Water North	-	-	-	97,400	-	97,400
DIF-Water South	-	-	-	78,700	-	78,700
DIF-Wastewater North	-	-	-	61,600	-	61,600
DIF-Wastewater South	-	-	-	17,200	-	17,200
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 358,000</b>	<b>\$ -</b>	<b>\$ 358,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2024																				

PROJECT TITLE: Northwest Rainbow Valley Infrastructure Improvement Plan PROJECT NUMBER: 21004  
DEPARTMENT: Finance  
PROJECT DESCRIPTION: Update the city's land use assumptions and infrastructure improvement plan for Fire, Police and Streets to include Northwest Rainbow Valley area  
RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Other	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>TOTAL</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>TOTAL</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2020																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Financial System Implementation Project PROJECT NUMBER: 21005  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Implement an enterprise wide data management solution that will interface with both vendors and other departments in the city  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Other	\$ 1,128,100	\$ -	\$ -	\$ -	\$ -	\$ 1,128,100
<b>TOTAL</b>	<b>\$ 1,128,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,128,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 1,128,100	\$ -	\$ -	\$ -	\$ -	\$ 1,128,100
<b>TOTAL</b>	<b>\$ 1,128,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,128,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2021																				

PROJECT TITLE: Financial System Implementation Project - Budget Module PROJECT NUMBER: 21006  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Implement budget software to interface with Financial System  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Other	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2019																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Fire Station 181 Replacement PROJECT NUMBER: 30001  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Design and construct a neighborhood fire station to include Public Art  
RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 651,900	\$ -	\$ -	\$ -	\$ -	\$ 651,900
Carryover - Construction	4,706,400	-	-	-	-	4,706,400
Carryover - FFE	99,700	-	-	-	-	99,700
Carryover - Art	40,000	-	-	-	-	40,000
Design	153,000	-	-	-	-	153,000
Construction	4,912,000	-	-	-	-	4,912,000
FFE	372,000	-	-	-	-	372,000
<b>TOTAL</b>	<b>\$ 10,935,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,935,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
GO Bonds	\$ 10,895,000	\$ -	\$ -	\$ -	\$ -	\$ 10,895,000
General	40,000	-	-	-	-	40,000
<b>TOTAL</b>	<b>\$ 10,935,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,935,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	3/2021																				

PROJECT TITLE: EMR Fire Station 186 with Apparatus PROJECT NUMBER: 30002  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Design and construct a neighborhood fire station to include Public Art  
RELATED PLAN(S): Strategic Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 58,600	\$ -	\$ -	\$ -	\$ -	\$ 58,600
Carryover - Construction	4,645,400	-	-	-	-	4,645,400
Carryover - FFE	820,000	-	-	-	-	820,000
Carryover - Art	40,000	-	-	-	-	40,000
Design	169,000	-	-	-	-	169,000
Construction	3,138,000	-	-	-	-	3,138,000
FFE	222,000	-	-	-	-	222,000
<b>TOTAL</b>	<b>\$ 9,093,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,093,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fire Impact Fees Pre-2014	\$ 1,303,700	\$ -	\$ -	\$ -	\$ -	\$ 1,303,700
Fire Impact Fees South	7,749,300	-	-	-	-	7,749,300
General	40,000	-	-	-	-	40,000
<b>TOTAL</b>	<b>\$ 9,093,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,093,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2020																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Fire Station 188 West Goodyear PROJECT NUMBER: 3000A  
 DEPARTMENT: Fire Department  
 PROJECT DESCRIPTION: Design and construct a neighborhood fire station in West Goodyear to include Public Art  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 1,188,000	\$ -	\$ -	\$ -	\$ 1,188,000
Construction	-	-	11,914,000	-	-	11,914,000
Furniture, Fixtures & Equipment (FFE)	-	-	463,000	-	-	463,000
Public Art	-	22,000	23,000	-	-	45,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,210,000</b>	<b>\$ 12,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,610,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fire North Impact Fees	\$ -	\$ 1,210,000	\$ 12,400,000	\$ -	\$ -	\$ 13,610,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,210,000</b>	<b>\$ 12,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,610,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				

PROJECT TITLE: Court Security Standards PROJECT NUMBER: 15001  
 DEPARTMENT: Municipal Court  
 PROJECT DESCRIPTION: Design and construct improvements to comply with mandated security standards per Supreme Court Administrative Order 2017-15 and Court security best practices  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Construction	947,000	-	-	-	-	947,000
FF&E	137,000	-	-	-	-	137,000
<b>TOTAL</b>	<b>\$ 1,384,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,384,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 1,384,000	\$ -	\$ -	\$ -	\$ -	\$ 1,384,000
<b>TOTAL</b>	<b>\$ 1,384,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,384,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2021																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Police Building Phase II PROJECT NUMBER: 3500A  
 DEPARTMENT: Police  
 PROJECT DESCRIPTION: Construct Phase II of Police facility to include Training Unit, School Resources Unit, Community Services Unit, and Volunteers in Police Services  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 912,000	\$ -	\$ -	\$ -	\$ 912,000
Construction	-	-	12,439,000	-	-	12,439,000
Furniture, Fixtures & Equipment (FFE)	-	1,464,000	-	-	-	1,464,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,376,000</b>	<b>\$ 12,439,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,815,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
GO Bonds	\$ -	\$ 2,376,000	\$ 7,768,000	\$ -	\$ -	\$ 10,144,000
Impact Fees	-	-	4,671,000	-	-	4,671,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,376,000</b>	<b>\$ 12,439,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,815,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				

PROJECT TITLE: RWC Radio System Simulcast Site PROJECT NUMBER: 35001  
 DEPARTMENT: Police  
 PROJECT DESCRIPTION: Relocate a simulcast radio site to an existing tower at the Police Telecommunications facility  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 236,000	\$ -	\$ -	\$ -	\$ -	\$ 236,000
Furniture, Fixtures & Equipment (FFE)	683,000	-	-	-	-	683,000
Construction	-	3,025,000	-	-	-	3,025,000
<b>TOTAL</b>	<b>\$ 919,000</b>	<b>\$ 3,025,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,944,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
GO Bonds	\$ 569,000	\$ -	\$ -	\$ -	\$ -	\$ 569,000
General	350,000	3,025,000	-	-	-	3,375,000
<b>TOTAL</b>	<b>\$ 919,000</b>	<b>\$ 3,025,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,944,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: New World Systems/Tyler RMS Upgrade PROJECT NUMBER: 35002  
 DEPARTMENT: Police  
 PROJECT DESCRIPTION: Upgrade the Computer Aided Dispatch (CAD) and Records Management System (RMS)  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Other	\$ 819,000	\$ -	\$ -	\$ -	\$ -	\$ 819,000
Other	-	1,111,000	-	-	-	1,111,000
<b>TOTAL</b>	<b>\$ 819,000</b>	<b>\$ 1,111,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,930,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 819,000	\$ 1,111,000	\$ -	\$ -	\$ -	\$ 1,930,000
<b>TOTAL</b>	<b>\$ 819,000</b>	<b>\$ 1,111,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,930,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				

PROJECT TITLE: Civic Square PROJECT NUMBER: 42016  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Design and Construct a New City Hall, Library, Council Chamber  
 RELATED PLAN(S): Facilities Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	-	87,468,000	-	-	-	87,468,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 87,468,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,468,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ 34,428,000	\$ -	\$ -	\$ -	\$ 34,428,000
GO Bonds	-	53,040,000	-	-	-	53,040,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 87,468,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,468,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				

CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS

PROJECT TITLE: Municipal Operations Center Parking and Infrastructure Improvements PROJECT NUMBER: 60001  
DEPARTMENT: PW-Facilities  
PROJECT DESCRIPTION: Parking and infrastructure improvements to add capacity and enhance safety and for multiple city departments  
RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ 63,000
Construction	939,000	-	-	-	-	939,000
Furniture, Fixtures & Equipment (FFE)	160,000	-	-	-	-	160,000
<b>TOTAL</b>	<b>\$ 1,162,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,162,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water	\$ 387,000	\$ -	\$ -	\$ -	\$ -	\$ 387,000
Wastewater	387,000	-	-	-	-	387,000
Solid Waste	388,000	-	-	-	-	388,000
<b>TOTAL</b>	<b>\$ 1,162,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,162,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	2/2021																				

PROJECT TITLE: Development of Space Solutions for Public Works Facility PROJECT NUMBER: 60002  
DEPARTMENT: PW-Wastewater  
PROJECT DESCRIPTION: Design/construction (split 50/50 between Water and Wastewater)  
RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 54,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Construction	512,000	-	-	-	-	512,000
Furniture Fixtures Equipment	41,000	-	-	-	-	41,000
<b>TOTAL</b>	<b>\$ 607,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 607,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 303,500	\$ -	\$ -	\$ -	\$ -	\$ 303,500
Water Ops	303,500	-	-	-	-	303,500
<b>TOTAL</b>	<b>\$ 607,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 607,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	7/2020																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Expansion of Municipal Operations Center Pre-Study PROJECT NUMBER: 6000A  
 DEPARTMENT: PW-Facilities  
 PROJECT DESCRIPTION: Consolidating all city operational services at Municipal Operations Center  
 RELATED PLAN(S): Facilities Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ -	\$ -	\$ 259,000	\$ -	\$ -	\$ 259,000
<b>TOTAL</b>	\$ -	\$ -	\$ 259,000	\$ -	\$ -	\$ 259,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ 259,000	\$ -	\$ -	\$ 259,000
<b>TOTAL</b>	\$ -	\$ -	\$ 259,000	\$ -	\$ -	\$ 259,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				

PROJECT TITLE: Facility Lock Change Out/Key Management Software PROJECT NUMBER: 6000B  
 DEPARTMENT: PW-Facilities  
 PROJECT DESCRIPTION: Change all locks on city doors, install badge readers on exterior doors, and purchase key and upgrade badge management software (excluding Ballpark)  
 RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ 138,000
<b>TOTAL</b>	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ 138,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ 138,000
<b>TOTAL</b>	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ 138,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: City Facility Condition Assessments PROJECT NUMBER: 60003  
 DEPARTMENT: PW-Facilities  
 PROJECT DESCRIPTION: Conduct facility condition assessments for use in asset replacement (excluding Ballpark)  
 RELATED PLAN(S): Strategic Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
<b>TOTAL</b>	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
<b>TOTAL</b>	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

PROJECT TITLE: Mobile Command Vehicle PROJECT NUMBER: 6000C  
 DEPARTMENT: Police (Joint use with Fire)  
 PROJECT DESCRIPTION: Replace existing, outdated mobile command vehicle  
 RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
FF&E	\$ -	\$ 990,000	\$ -	\$ -	\$ -	\$ 990,000
<b>TOTAL</b>	\$ -	\$ 990,000	\$ -	\$ -	\$ -	\$ 990,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fleet Asset Management	\$ -	\$ 990,000	\$ -	\$ -	\$ -	\$ 990,000
<b>TOTAL</b>	\$ -	\$ 990,000	\$ -	\$ -	\$ -	\$ 990,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2021																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Wastewater Vehicles PROJECT NUMBER: 6000D  
 DEPARTMENT: PW-Fleet  
 PROJECT DESCRIPTION: Replace Wastewater vehicles per the Fleet Replacement Plan  
 RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture, Fixtures & Equipment (FFE)	\$ -	\$ -	\$ 203,000	\$ -	\$ 372,000	\$ 575,000
<b>TOTAL</b>	\$ -	\$ -	\$ 203,000	\$ -	\$ 372,000	\$ 575,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater	\$ -	\$ -	\$ 203,000	\$ -	\$ 372,000	\$ 575,000
<b>TOTAL</b>	\$ -	\$ -	\$ 203,000	\$ -	\$ 372,000	\$ 575,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2022																				
	6/2024																				

PROJECT TITLE: Water Vehicles PROJECT NUMBER: 6000E  
 DEPARTMENT: PW-Fleet  
 PROJECT DESCRIPTION: Replace Water vehicles per the Fleet Replacement Plan  
 RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture, Fixtures & Equipment (FFE)	\$ -	\$ 149,000	\$ 477,000	\$ -	\$ -	\$ 626,000
<b>TOTAL</b>	\$ -	\$ 149,000	\$ 477,000	\$ -	\$ -	\$ 626,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water	\$ -	\$ 149,000	\$ 477,000	\$ -	\$ -	\$ 626,000
<b>TOTAL</b>	\$ -	\$ 149,000	\$ 477,000	\$ -	\$ -	\$ 626,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2021																				
	5/2022																				

CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS

PROJECT TITLE: Fire Apparatus PROJECT NUMBER: 6000F  
DEPARTMENT: PW-Fleet  
PROJECT DESCRIPTION: Replace Fire Apparatus per the Fleet Replacement Plan  
RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture, Fixtures & Equipment (FFE)	\$ -	\$ -	\$ 605,000	\$ -	\$ -	\$ 605,000
<b>TOTAL</b>	\$ -	\$ -	\$ 605,000	\$ -	\$ -	\$ 605,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ 605,000	\$ -	\$ -	\$ 605,000
<b>TOTAL</b>	\$ -	\$ -	\$ 605,000	\$ -	\$ -	\$ 605,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2022																				

PROJECT TITLE: Street Sign Vehicles PROJECT NUMBER: 6000G  
DEPARTMENT: PW-Fleet  
PROJECT DESCRIPTION: Replace Street sign vehicles per the Fleet Replacement Plan  
RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture, Fixtures & Equipment (FFE)	\$ -	\$ -	\$ -	\$ -	\$ 161,000	\$ 161,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 161,000	\$ 161,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 161,000	\$ 161,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 161,000	\$ 161,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	5/2024																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY & EQUIPMENT  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Street Sweepers PROJECT NUMBER: 6000H  
 DEPARTMENT: PW-Fleet  
 PROJECT DESCRIPTION: Replace Street Sweepers per the Fleet Replacement Plan  
 RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture, Fixtures & Equipment (FFE)	\$ -	\$ -	\$ -	\$ 1,158,000	\$ -	\$ 1,158,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 1,158,000	\$ -	\$ 1,158,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ -	\$ 1,158,000	\$ -	\$ 1,158,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 1,158,000	\$ -	\$ 1,158,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2023																				

PROJECT TITLE: Streets Maintenance Vehicles PROJECT NUMBER: 6000J  
 DEPARTMENT: PW-Fleet  
 PROJECT DESCRIPTION: Replace Streets maintenance vehicle per the Fleet Replacement Plan  
 RELATED PLAN(S): Fleet Asset Replacement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture, Fixtures & Equipment (FFE)	\$ -	\$ -	\$ -	\$ 426,000	\$ 290,000	\$ 716,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 426,000	\$ 290,000	\$ 716,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ -	\$ 426,000	\$ 290,000	\$ 716,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 426,000	\$ 290,000	\$ 716,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2023																				
	6/2024																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
86 Acre Recreation Campus - Roosevelt Irrigation District Relocation	42001	General	\$ 1,259,100	\$ -	\$ -	\$ -	\$ -	\$ 1,259,100
Bullard Wash Tailwater	42002	General	\$ 337,000	\$ -	\$ -	\$ -	\$ -	\$ 337,000
Citrus Road, I-10 to Thomas Road	4200A	DIF Streets North	\$ -	\$ -	\$ -	\$ -	\$ 2,628,000	\$ 2,628,000
Citrus Road, I-10 to Thomas Road		General	-	-	-	-	2,342,000	2,342,000
Total				\$ -	\$ -	\$ -	\$ -	\$ 4,970,000
Cotton Lane - Estrella Parkway to Cotton Lane Bridge	4200B	General	\$ -	\$ -	\$ -	\$ 442,000	\$ 3,988,000	\$ 4,430,000
Cotton Lane and Estrella Parkway Intersection	4200C	DIF Streets South	\$ -	\$ -	\$ -	\$ 184,000	\$ 6,227,000	\$ 6,411,000
Cotton Lane and Estrella Parkway Intersection		General	-	-	-	1,523,000	-	1,523,000
Total				\$ -	\$ -	\$ -	\$ 1,707,000	\$ 6,227,000
Development Reimbursement Traffic Signal	42003	DIF Streets South	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)	4200D	DIF Streets South	\$ -	\$ -	\$ 3,416,000	\$ 1,407,000	\$ -	\$ 4,823,000
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)		General	-	-	-	507,000	-	507,000
Total				\$ -	\$ -	\$ 3,416,000	\$ 1,914,000	\$ -
Estrella Parkway/PebbleCreek Parkway and I-10 Interchange	4200E	DIF Streets North	\$ -	\$ 316,000	\$ 2,866,000	\$ -	\$ -	\$ 3,182,000
Traffic Signal - Estrella Parkway & San Miguel	42004	DIF Streets South	\$ 551,800	\$ -	\$ -	\$ -	\$ -	\$ 551,800

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Fiber Project: Elwood St; Cotton Lane	42005	General	\$ 54,100	\$ -	\$ -	\$ -	\$ -	\$ 54,100
LED Street Light Conversion	4200F	General	\$ -	\$ 3,520,000	\$ -	\$ -	\$ -	\$ 3,520,000
Litchfield Road Pavement Preservation	42006	HURF	\$ 370,900	\$ -	\$ -	\$ -	\$ -	\$ 370,900
Litchfield Road Pavement Preservation		General	179,100	-	-	-	-	179,100
Total			\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Lower Buckeye Road and Sarival Avenue	4200G	DIF Streets North	\$ -	\$ -	\$ 133,000	\$ 623,800	\$ -	\$ 756,800
Lower Buckeye Road and Sarival Avenue		General	-	-	-	746,200	-	746,200
Total			\$ -	\$ -	\$ 133,000	\$ 1,370,000	\$ -	\$ 1,503,000
McDowell Road and Citrus Road Intersection	4200H	DIF Streets North	\$ -	\$ 1,018,000	\$ 2,090,000	\$ -	\$ -	\$ 3,108,000
McDowell Road and Citrus Road Intersection		General	-	21,000	-	-	-	21,000
Total			\$ -	\$ 1,039,000	\$ 2,090,000	\$ -	\$ -	\$ 3,129,000
Traffic Signal - Camelback Road and Sarival Avenue	42007	HURF	\$ 399,400	\$ -	\$ -	\$ -	\$ -	\$ 399,400
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	42008	General	\$ 3,084,100	\$ -	\$ -	\$ -	\$ -	\$ 3,084,100
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	42009	General	\$ 3,492,000	\$ -	\$ -	\$ -	\$ -	\$ 3,492,000
Riggs Road and Bullard Avenue Pavement Rehabilitation	42010	General	\$ 630,900	\$ -	\$ -	\$ -	\$ -	\$ 630,900
Riggs Road and Bullard Avenue Pavement Rehabilitation		HURF	457,000	-	-	-	-	457,000
Total			\$ 1,087,900	\$ -	\$ -	\$ -	\$ -	\$ 1,087,900

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Sarival Ave: Jefferson Street To Yuma	42001	DIF Street North	\$ 1,679,800	\$ -	\$ -	\$ -	\$ -	\$ 1,679,800
Sarival Ave: Jefferson Street To Yuma		General	53,000	-	-	-	-	53,000
Total			\$ 1,732,800	\$ -	\$ -	\$ -	\$ -	\$ 1,732,800
Sarival Avenue (west half) Yuma Road to Elwood Street	4200J	DIF Streets North	\$ -	\$ -	\$ -	\$ -	\$ 2,628,000	\$ 2,628,000
Sonoran Valley Parkway - Bureau of Land Management Right-of-Way Application	40001	General	\$ 10,100	\$ -	\$ -	\$ -	\$ -	\$ 10,100
Traffic Signal - 173rd Avenue and Yuma Road	42012	General	\$ 42,500	\$ 490,000	\$ -	\$ -	\$ -	\$ 532,500
Traffic Signal - Perryville and Camelback	42013	General	\$ 42,500	\$ 512,000	\$ -	\$ -	\$ -	\$ 554,500
Traffic Signal - Sarival Avenue and Harrison Street	4200K	General	\$ -	\$ 716,000	\$ -	\$ -	\$ -	\$ 716,000
Traffic Signals - Two Per Year	4200L	General	\$ -	\$ -	\$ 1,496,000	\$ 1,549,000	\$ 1,612,000	\$ 4,657,000
Traffic Signal - 146th & Camelback	42014	General	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Transportation Master Plan Update	4200M	General	\$ -	\$ -	\$ -	\$ 596,000	\$ -	\$ 596,000
Van Buren Street - Estrella Parkway To Sarival	42015	General	\$ 461,100	\$ -				\$ 461,100
Yuma Road, Canyon Trails to Sarival	4200N	DIF Streets North	\$ -	\$ -	\$ -	\$ -	\$ 1,410,000	\$ 1,410,000
Yuma Road, Canyon Trails to Sarival		General	-	-	-	-	277,000	277,000
Total			\$ -	\$ -	\$ -	\$ -	\$ 1,687,000	\$ 1,687,000
<b>TOTAL PROJECTS</b>			<b>\$ 13,534,400</b>	<b>\$ 6,593,000</b>	<b>\$ 10,001,000</b>	<b>\$ 7,578,000</b>	<b>\$ 21,112,000</b>	<b>\$ 58,818,400</b>

FUNDS	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
General	\$ 9,895,500	\$ 5,259,000	\$ 1,496,000	\$ 5,363,200	\$ 8,219,000	\$ 30,232,700
Highway Users Revenue Fund (HURF)	1,227,300	-	-	-	-	1,227,300
Streets North Impact Fees	1,679,800	1,334,000	5,089,000	623,800	6,666,000	15,392,600
Streets South Impact Fees	731,800	-	3,416,000	1,591,000	6,227,000	11,965,800
<b>TOTAL FUNDS</b>	<b>\$ 13,534,400</b>	<b>\$ 6,593,000</b>	<b>\$ 10,001,000</b>	<b>\$ 7,578,000</b>	<b>\$ 21,112,000</b>	<b>\$ 58,818,400</b>

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: 86 Acre Recreation Campus - Roosevelt Irrigation District Relocation PROJECT NUMBER: 42001  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Design and construct irrigation relocation improvement for 86 acre city park site  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 299,700	\$ -	\$ -	\$ -	\$ -	\$ 299,700
Carryover - Construction	912,700	-	-	-	-	912,700
Construction	46,700	-	-	-	-	46,700
<b>TOTAL</b>	<b>\$ 1,259,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,259,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 1,259,100	\$ -	\$ -	\$ -	\$ -	\$ 1,259,100
<b>TOTAL</b>	<b>\$ 1,259,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,259,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	11/2020																				

PROJECT TITLE: Bullard Wash Tailwater PROJECT NUMBER: 42002  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Make minor drainage modifications and add signs to Bullard Wash between Camelback and Indian School Rds  
RELATED PLAN(S): General Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 32,000	\$ -	\$ -	\$ -	\$ -	\$ 32,000
Construction	305,000	-	-	-	-	305,000
<b>TOTAL</b>	<b>\$ 337,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 337,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 337,000	\$ -	\$ -	\$ -	\$ -	\$ 337,000
<b>TOTAL</b>	<b>\$ 337,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 337,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	8/2020																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Citrus Rd, I-10 to Thomas Road PROJECT NUMBER: 4200A  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Citrus Rd - Full City cross section from End of ADOT Improvements  
RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ 1,890,000	\$ 1,890,000
Land Acquisition	-	-	-	-	3,080,000	\$ 3,080,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,970,000</b>	<b>\$ 4,970,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ -	\$ -	\$ 1,890,000	\$ 1,890,000
Impact Fee - Streets North	-	-	-	-	3,080,000	\$ 3,080,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,970,000</b>	<b>\$ 4,970,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2026																				

PROJECT TITLE: Cotton Lane - Estrella Parkway to Cotton Lane Bridge PROJECT NUMBER: 4200B  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Rehabilitate existing roadway and widening of two additional travel lanes only. The southbound outside lane of Cotton Lane from Elwood Street to Hutamaki will be completed to provide two southbound through lanes  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ 442,000	\$ -	\$ 442,000
Construction	-	-	-	-	3,988,000	\$ 3,988,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 442,000</b>	<b>\$ 3,988,000</b>	<b>\$ 4,430,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ -	\$ 442,000	\$ 3,988,000	\$ 4,430,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 442,000</b>	<b>\$ 3,988,000</b>	<b>\$ 4,430,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	7/2024																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Cotton Lane and Estrella Parkway Intersection PROJECT NUMBER: 4200C  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Reconstruct roundabout intersection to a signalized intersection per City Standards  
 RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ 795,000	\$ -	\$ 795,000
Land	-	-	-	912,000	-	912,000
Construction	-	-	-	-	6,227,000	6,227,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,707,000</b>	<b>\$ 6,227,000</b>	<b>\$ 7,934,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ -	\$ 1,523,000	\$ -	\$ 1,523,000
Impact Fees - Streets South	-	-	-	184,000	6,227,000	6,411,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,707,000</b>	<b>\$ 6,227,000</b>	<b>\$ 7,934,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2025																				

PROJECT TITLE: Development Reimbursement Traffic Signal PROJECT NUMBER: 42003  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Reimburse developers for traffic signal improvements  
 RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Streets South	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	One-time																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge) PROJECT NUMBER: 4200D  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design and acquire land for 2.02 lane miles to expand intersection, street and bridge  
RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ 3,416,000	\$ -	\$ -	\$ 3,416,000
Land Acquisition	-	-	-	1,914,000	-	\$ 1,914,000
	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,416,000</b>	<b>\$ 1,914,000</b>	<b>\$ -</b>	<b>\$ 5,330,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ -	\$ 507,000	\$ -	\$ 507,000
Impact Fees - Streets South	-	-	3,416,000	1,407,000	-	4,823,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,416,000</b>	<b>\$ 1,914,000</b>	<b>\$ -</b>	<b>\$ 5,330,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	10/2025																				

PROJECT TITLE: Estrella Parkway/PebbleCreek Parkway and I-10 Interchange PROJECT NUMBER: 4200E  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Add lanes under overpass in both directions  
RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 223,000	\$ -	\$ -	\$ -	\$ 223,000
Land Acquisition	-	93,000	-	-	-	93,000
Construction	-	-	2,866,000	-	-	2,866,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 316,000</b>	<b>\$ 2,866,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,182,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Streets North	\$ -	\$ 316,000	\$ 2,866,000	\$ -	\$ -	\$ 3,182,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 316,000</b>	<b>\$ 2,866,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,182,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2023																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Traffic Signal-Estrella Parkway & San Miguel PROJECT NUMBER: 42004  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install traffic signal at intersection  
 RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 42,500	\$ -	\$ -	\$ -	\$ -	\$ 42,500
Carryover - Construction	509,300	-	-	-	-	509,300
<b>TOTAL</b>	<b>\$ 551,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 551,800</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Streets South	\$ 551,800	\$ -	\$ -	\$ -	\$ -	\$ 551,800
<b>TOTAL</b>	<b>\$ 551,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 551,800</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2020																				

PROJECT TITLE: Fiber Project: Elwood St; Cotton Lane PROJECT NUMBER: 42005  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Install fiber optic conduit to connect traffic signal to the fiber optic network  
 RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 54,100	\$ -	\$ -	\$ -	\$ -	\$ 54,100
<b>TOTAL</b>	<b>\$ 54,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 54,100	\$ -	\$ -	\$ -	\$ -	\$ 54,100
<b>TOTAL</b>	<b>\$ 54,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 54,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2020																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: LED Street Light Conversion PROJECT NUMBER: 4200F  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Convert approximately 9,100 HPS street lights to LED technology  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ -	\$ 3,520,000	\$ -	\$ -	\$ -	\$ 3,520,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 3,520,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,520,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ -	\$ 3,520,000	\$ -	\$ -	\$ -	\$ 3,520,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 3,520,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,520,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

PROJECT TITLE: Litchfield Road Pavement Preservation PROJECT NUMBER: 42006  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Complete pavement preservation on Litchfield Road from Yuma Road/Western Avenue to Wigwam Boulevard  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
<b>TOTAL</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 550,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
HURF	\$ 370,900	\$ -	\$ -	\$ -	\$ -	\$ 370,900
General	179,100	-	-	-	-	179,100
<b>TOTAL</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 550,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Lower Buckeye Road and Sarival Avenue PROJECT NUMBER: 4200G  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Intersection improvements  
 RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ 108,000	\$ -	\$ -	\$ 108,000
Land Acquisition	-	-	25,000	-	-	25,000
Construction	-	-	-	1,370,000	-	1,370,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 133,000</b>	<b>\$ 1,370,000</b>	<b>\$ -</b>	<b>\$ 1,503,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ -	\$ 746,200	\$ -	\$ 746,200
Impact Fees - Streets North	-	-	133,000	623,800	-	756,800
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 133,000</b>	<b>\$ 1,370,000</b>	<b>\$ -</b>	<b>\$ 1,503,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2024																				

PROJECT TITLE: McDowell Road and Citrus Road Intersection PROJECT NUMBER: 4200H  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Reconstruct existing roadway and intersection widening to full City cross-section  
 RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 913,000	\$ -	\$ -	\$ -	\$ 913,000
Land Acquisition	-	126,000	-	-	-	126,000
Construction	-	-	2,090,000	-	-	2,090,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,039,000</b>	<b>\$ 2,090,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,129,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Streets North	\$ -	\$ 1,018,000	\$ 2,090,000	\$ -	\$ -	\$ 3,108,000
General	-	21,000	-	-	-	21,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,039,000</b>	<b>\$ 2,090,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,129,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2023																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Traffic Signal-Camelback Road and Sarival Avenue PROJECT NUMBER: 42007  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design, construct, and install ADOT style traffic signal  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Construction	364,400	-	-	-	-	364,400
<b>TOTAL</b>	<b>\$ 399,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 399,400</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
HURF	\$ 399,400	\$ -	\$ -	\$ -	\$ -	\$ 399,400
<b>TOTAL</b>	<b>\$ 399,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 399,400</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2020																				

PROJECT TITLE: Recreation Campus-Estrella Pkwy - One Lane Harrison to Goodyear Blvd PROJECT NUMBER: 42008  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Design and construct street improvements for recreation campus  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 322,600	\$ -	\$ -	\$ -	\$ -	\$ 322,600
Carryover - Construction	30,800	-	-	-	-	30,800
Design	65,000	-	-	-	-	65,000
Construction	2,665,700	-	-	-	-	2,665,700
<b>TOTAL</b>	<b>\$ 3,084,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,084,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 3,084,100	\$ -	\$ -	\$ -	\$ -	\$ 3,084,100
<b>TOTAL</b>	<b>\$ 3,084,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,084,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2020																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Recreation Campus - Harrison Half St - 158th to Estrella Pkwy PROJECT NUMBER: 42009  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Design and construct street improvements for recreation campus  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 331,800	\$ -	\$ -	\$ -	\$ -	\$ 331,800
Design	53,000	-	-	-	-	53,000
Construction	3,107,200	-	-	-	-	3,107,200
<b>TOTAL</b>	<b>\$ 3,492,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,492,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	3,492,000	-	-	-	-	3,492,000
<b>TOTAL</b>	<b>\$ 3,492,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,492,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2020																				

PROJECT TITLE: Riggs Road and Bullard Avenue Pavement Rehabilitation PROJECT NUMBER: 42010  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Complete pavement rehabilitation on Riggs Road (187th Avenue to Bullard Avenue) and Bullard Avenue (Riggs Road to 1.5 miles south) in accordance with cost-share agreement with APS  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Land	\$ 173,900	\$ -	\$ -	\$ -	\$ -	\$ 173,900
Construction	914,000	-	-	-	-	914,000
<b>TOTAL</b>	<b>\$ 1,087,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,087,900</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 630,900	\$ -	\$ -	\$ -	\$ -	\$ 630,900
HURF	457,000	-	-	-	-	457,000
<b>TOTAL</b>	<b>\$ 1,087,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,087,900</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	11/2019																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Sarival Ave: Jefferson Street to Yuma PROJECT NUMBER: 42011  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Widen roadway to provide two through lanes in each direction  
RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Land	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Carryover - Design	108,400	-	-	-	-	108,400
Carryover - Construction	1,499,400	-	-	-	-	1,499,400
<b>TOTAL</b>	<b>\$ 1,732,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,732,800</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Streets North	\$ 1,679,800	\$ -	\$ -	\$ -	\$ -	\$ 1,679,800
General	53,000	-	-	-	-	53,000
<b>TOTAL</b>	<b>\$ 1,732,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,732,800</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

PROJECT TITLE: Sarival Avenue (west half) Yuma Road to Elwood Street PROJECT NUMBER: 4200J  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: 1.47 lane miles on west half of Sarival Avenue. Cost is all inclusive of design, construction, ROW, landscaping, lighting, curbs and gutters  
RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ 1,178,000	\$ 1,178,000
Land Acquisition	-	-	-	-	1,450,000	1,450,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,628,000</b>	<b>\$ 2,628,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - Streets North	\$ -	\$ -	\$ -	\$ -	\$ 2,628,000	\$ 2,628,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,628,000</b>	<b>\$ 2,628,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2027																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Sonoran Valley Parkway - Bureau of Land Management Right-of-Way Application PROJECT NUMBER: 40001  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Application for right-of-way across Bureau of Land Management lands  
 RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Land	\$ 10,100	\$ -	\$ -	\$ -	\$ -	\$ 10,100
<b>TOTAL</b>	<b>\$ 10,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 10,100	\$ -	\$ -	\$ -	\$ -	\$ 10,100
<b>TOTAL</b>	<b>\$ 10,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	10/2019																				

PROJECT TITLE: Traffic Signal - 173rd Avenue and Yuma Road PROJECT NUMBER: 42012  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Design, construct, and install ADOT style traffic signal  
 RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 42,500	\$ -	\$ -	\$ -	\$ -	\$ 42,500
Construction	-	490,000	-	-	-	490,000
<b>TOTAL</b>	<b>\$ 42,500</b>	<b>\$ 490,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 532,500</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 42,500	\$ 490,000	\$ -	\$ -	\$ -	\$ 532,500
<b>TOTAL</b>	<b>\$ 42,500</b>	<b>\$ 490,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 532,500</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2021																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Traffic Signal - Perryville and Camelback PROJECT NUMBER: 42013  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design, construct, and install ADOT style traffic signal  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 42,500	\$ -	\$ -	\$ -	\$ -	\$ 42,500
Construction	-	512,000	-	-	-	512,000
<b>TOTAL</b>	<b>\$ 42,500</b>	<b>\$ 512,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 554,500</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 42,500	\$ 512,000	\$ -	\$ -	\$ -	\$ 554,500
<b>TOTAL</b>	<b>\$ 42,500</b>	<b>\$ 512,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 554,500</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2021																				

PROJECT TITLE: Traffic Signal - Sarival Avenue and Harrison Street PROJECT NUMBER: 4200K  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design, construct, and install modular traffic signal  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 39,000	\$ -	\$ -	\$ -	\$ 39,000
Construction	-	677,000	-	-	-	677,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 716,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 716,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ 716,000	\$ -	\$ -	\$ -	\$ 716,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 716,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 716,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2021																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Traffic Signals - Two Per Year  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design, construct, and install modular traffic signal  
RELATED PLAN(S): Transportation Master Plan

PROJECT NUMBER: 4200L

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ 81,000	\$ 83,000	\$ 87,000	\$ 251,000
Construction	-	-	1,415,000	1,466,000	1,525,000	4,406,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,496,000</b>	<b>\$ 1,549,000</b>	<b>\$ 1,612,000</b>	<b>\$ 4,657,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ 1,496,000	\$ 1,549,000	\$ 1,612,000	\$ 4,657,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,496,000</b>	<b>\$ 1,549,000</b>	<b>\$ 1,612,000</b>	<b>\$ 4,657,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
TBD Projects																					

PROJECT TITLE: Traffic Signal -146th & Camelback Road  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Install ADOT style traffic signal  
RELATED PLAN(S): Transportation Master Plan

PROJECT NUMBER: 42014

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
8/2019																					

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Transportation Master Plan Update PROJECT NUMBER: 4200M  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Update 2014 Transportation Master Plan  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ -	\$ -	\$ -	\$ 596,000	\$ -	\$ 596,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 596,000	\$ -	\$ 596,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ -	\$ -	\$ -	\$ 596,000	\$ -	\$ 596,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 596,000	\$ -	\$ 596,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2024																				

PROJECT TITLE: Van Buren Street - Estrella Parkway to Sarival PROJECT NUMBER: 42015  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Improve sections of Van Buren Street between Sarival Avenue and Estrella Parkway to a four lane arterial roadway with center median, bike lanes, and sidewalks  
RELATED PLAN(S): Transportation Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 461,100	\$ -	\$ -	\$ -	\$ -	\$ 461,100
<b>TOTAL</b>	\$ 461,100	\$ -	\$ -	\$ -	\$ -	\$ 461,100

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
General	\$ 461,100	\$ -	\$ -	\$ -	\$ -	\$ 461,100
<b>TOTAL</b>	\$ 461,100	\$ -	\$ -	\$ -	\$ -	\$ 461,100

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	7/2019																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
STREETS  
PROJECT DESCRIPTIONS

PROJECT TITLE: Yuma Road, Canyon Trails to Sarival PROJECT NUMBER: 4200N  
 DEPARTMENT: Engineering  
 PROJECT DESCRIPTION: Widen south half of Yuma Road to provide three eastbound through lanes and raised median with landscaping  
 RELATED PLAN(S): Transportation Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ -	\$ 1,029,000	\$ 1,029,000
Land	-	-	-	-	658,000	658,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,687,000</b>	<b>\$ 1,687,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF Streets North	\$ -	\$ -	\$ -	\$ -	\$ 1,410,000	\$ 1,410,000
General	-	-	-	-	277,000	277,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,687,000</b>	<b>\$ 1,687,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	1/2026																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
2 MG Storage	6000K	Water Ops	\$ -	\$ -	\$ -	\$ 477,000	\$ 4,464,000	\$ 4,941,000
Adaman Well #3	60004	Water Bond16	\$ 2,855,700	\$ -	\$ -	\$ -	\$ -	\$ 2,855,700
Adaman Well #3		CIP-Dev Reimb	1,323,200	-	-	-	-	1,323,200
Total			\$ 4,178,900	\$ -	\$ -	\$ -	\$ -	\$ 4,178,900
Adaman Well Payoff	6000L	Water Ops	\$ -	\$ -	\$ -	\$ 477,000	\$ -	\$ 477,000
Booster Site 13 and 23 TTHM Mitigation	60005	Water Ops	\$ 236,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,886,000
Booster Site 13 Valve Replacement	60006	Water Ops	\$ 131,000	\$ -	\$ -	\$ -	\$ -	\$ 131,000
CAP Subcontract Capital Charges	60007	Water Ops	\$ 767,000	\$ 839,000	\$ 840,000	\$ 896,000	\$ 961,000	\$ 4,303,000
Differential Impact Fee Credits	60008	Water Ops	\$ 904,000	\$ -	\$ -	\$ -	\$ -	\$ 904,000
Historic Goodyear Water Replacements	6000S	Water Ops	\$ -	\$ 440,000	\$ 3,450,000	\$ 2,742,000	\$ -	\$ 6,632,000
Increase Booster Capacity at Site #12	6000M	DIF- WaterN2019	\$ -	\$ -	\$ -	\$ 324,000	\$ -	\$ 324,000
Liberty Potable Interconnects	60009	Water Bond16	\$ 274,800	\$ -	\$ -	\$ -	\$ -	\$ 274,800
New Well 26	60010	Water Bond19	\$ 7,396,500	\$ -	\$ -	\$ -	\$ -	\$ 7,396,500
Potable Water Storage Reservoir Rehabilitation	60011	Water Ops	\$ 788,000	\$ 1,430,000	\$ 575,000	\$ 894,000	\$ 434,000	\$ 4,121,000
Redesignation of Assured Water Supply	6000N	Water Ops	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000
Regional Interconnect Study	60012	Water Ops	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000
Replace VFDs at Site 21	60013	Water Ops	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000
Site 12 Improvements and Increased Capacity	60014	Water Bond19	\$ 12,324,300	\$ -	\$ -	\$ -	\$ -	\$ 12,324,300
Surface Water Project	60015	Water Bond19	\$ 41,253,200	\$ -	\$ -	\$ -	\$ -	\$ 41,253,200
Surface Water Project		CIP-Dev Reimb	32,000,000	-	-	-	-	32,000,000
Surface Water Project		DIF- WaterN14	39,200,800	-	-	-	-	39,200,800
Surface Water Project		GO Bond	4,392,800	-	-	-	-	4,392,800
Surface Water Project		Water Ops	4,361,700	-	-	-	-	4,361,700
Total			\$ 121,208,500	\$ -	\$ -	\$ -	\$ -	\$ 121,208,500

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Treatment Improvements at Site 18	60016	Water Ops	\$ 789,000	\$ 2,585,000	\$ -	\$ -	\$ -	\$ 3,374,000
Water Line Oversizing - Water	60017	Water Ops	\$ 591,000	\$ -	\$ -	\$ -	\$ -	\$ 591,000
Well 11 Rehabilitation	6000P	Water Ops	\$ -	\$ -	\$ 863,000	\$ 2,086,000	\$ -	\$ 2,949,000
WPA 2 - 16-inch Water Main	6000Q	Water Ops	\$ -	\$ 357,000	\$ -	\$ -	\$ -	\$ 357,000
WPA 2 - 16-inch Water Main		DIF- WaterN2019	-	1,700,000	-	-	-	1,700,000
Total			\$ -	\$ 2,057,000	\$ -	\$ -	\$ -	\$ 2,057,000
WPA 2 - 16-inch Water Main 2	6000R	Water Ops	\$ -	\$ 103,000	\$ -	\$ -	\$ -	\$ 103,000
WPA 2 - 16-inch Water Main 2		DIF- WaterN2019	-	200,000	-	-	-	200,000
Total			\$ -	\$ 303,000	\$ -	\$ -	\$ -	\$ 303,000
Debt Service Water DIF Share	21008	DIF Water N/C	\$ 327,700	\$ 341,400	\$ -	\$ -	\$ -	\$ 669,100
Debt Service GRIC - Water DIF Share	21009	DIF Water N/C	\$ 963,400	\$ 960,800	\$ 964,400	\$ 966,400	\$ 965,000	\$ 4,820,000
Water Reimbursement - Newland Zone 3	21010	DIF Water South	\$ 4,858,000	\$ 4,968,000	\$ 4,074,000	\$ 5,410,000	\$ 6,128,000	\$ 25,438,000
<b>TOTAL PROJECTS</b>			<b>\$ 156,085,100</b>	<b>\$ 15,574,200</b>	<b>\$ 10,766,400</b>	<b>\$ 14,630,400</b>	<b>\$ 12,952,000</b>	<b>\$ 210,008,100</b>

FUNDS	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Water Operations	\$ 8,914,700	\$ 7,404,000	\$ 5,728,000	\$ 7,930,000	\$ 5,859,000	\$ 35,835,700
General Obligation Bonds-Secondary Property Tax	4,392,800	-	-	-	-	4,392,800
CIP Development Contributions	33,323,200	-	-	-	-	33,323,200
Water Bonds	64,104,500	-	-	-	-	64,104,500
Water North Impact Fees	40,491,900	3,202,200	964,400	1,290,400	965,000	46,913,900
Water South Impact Fees	4,858,000	4,968,000	4,074,000	5,410,000	6,128,000	25,438,000
<b>TOTAL FUNDS</b>	<b>\$ 156,085,100</b>	<b>\$ 15,574,200</b>	<b>\$ 10,766,400</b>	<b>\$ 14,630,400</b>	<b>\$ 12,952,000</b>	<b>\$ 210,008,100</b>

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS

PROJECT TITLE: 2 MG Storage PROJECT NUMBER: 6000K  
DEPARTMENT: PW-Utility Operations  
PROJECT DESCRIPTION: Additional storage needed in north pressure zone  
RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ 477,000	\$ -	\$ 477,000
Construction	-	-	-	-	4,464,000	4,464,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 477,000</b>	<b>\$ 4,464,000</b>	<b>\$ 4,941,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ -	\$ -	\$ -	\$ 477,000	\$ 4,464,000	\$ 4,941,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 477,000</b>	<b>\$ 4,464,000</b>	<b>\$ 4,941,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2024																				

PROJECT TITLE: Adaman Well #3 PROJECT NUMBER: 60004  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Equip Adaman Well #3 (1,300 gpm) north of Camelback Rd along Sarival, treat for arsenic, and connect well to the Sarival transmission main  
RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 4,178,900	\$ -	\$ -	\$ -	\$ -	\$ 4,178,900
<b>TOTAL</b>	<b>\$ 4,178,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,178,900</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Bond	\$ 2,855,700	\$ -	\$ -	\$ -	\$ -	\$ 2,855,700
CIP Dev Reimbursement	1,323,200	-	-	-	-	1,323,200
<b>TOTAL</b>	<b>\$ 4,178,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,178,900</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2020																				

# Capital Improvement Program

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Adaman Well Payoff PROJECT NUMBER: 6000L  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Pay off Adaman Well #3  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ -	\$ -	\$ -	\$ 477,000	\$ -	\$ 477,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 477,000</b>	<b>\$ -</b>	<b>\$ 477,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ -	\$ -	\$ -	\$ 477,000	\$ -	\$ 477,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 477,000</b>	<b>\$ -</b>	<b>\$ 477,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
One payment																					

PROJECT TITLE: Booster Site 13 and 23 TTHM Mitigation PROJECT NUMBER: 60005  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Design and install mixers and aerators at Site 13 and 23 for control of disinfection byproducts  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 236,000	\$ -	\$ -	\$ -	\$ -	\$ 236,000
Construction	-	1,650,000	-	-	-	1,650,000
<b>TOTAL</b>	<b>\$ 236,000</b>	<b>\$ 1,650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,886,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 236,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,886,000
<b>TOTAL</b>	<b>\$ 236,000</b>	<b>\$ 1,650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,886,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
6/2021																					

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS

PROJECT TITLE: Booster Site 13 Valve Replacement PROJECT NUMBER: 60006  
DEPARTMENT: PW-Utility Operations  
PROJECT DESCRIPTION: Replace discharge valves at Site 13  
RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 131,000	\$ -	\$ -	\$ -	\$ -	\$ 131,000
<b>TOTAL</b>	<b>\$ 131,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 131,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 131,000	\$ -	\$ -	\$ -	\$ -	\$ 131,000
<b>TOTAL</b>	<b>\$ 131,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 131,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	4/2020																				

PROJECT TITLE: CAP Subcontract Capital Charges PROJECT NUMBER: 60007  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Repayment to Central Arizona Project for building the canal  
RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ 767,000	\$ 839,000	\$ 840,000	\$ 896,000	\$ 961,000	\$ 4,303,000
<b>TOTAL</b>	<b>\$ 767,000</b>	<b>\$ 839,000</b>	<b>\$ 840,000</b>	<b>\$ 896,000</b>	<b>\$ 961,000</b>	<b>\$ 4,303,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 767,000	\$ 839,000	\$ 840,000	\$ 896,000	\$ 961,000	\$ 4,303,000
<b>TOTAL</b>	<b>\$ 767,000</b>	<b>\$ 839,000</b>	<b>\$ 840,000</b>	<b>\$ 896,000</b>	<b>\$ 961,000</b>	<b>\$ 4,303,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Semi-Annual																				

# Capital Improvement Program

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Differential Impact Fee Credits PROJECT NUMBER: 60008  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Reimburse water impact fee fund for fees waived per development agreement  
 RELATED PLAN(S): Water & Wastewater Infrastructure Improvement Program

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ 904,000	\$ -	\$ -	\$ -	\$ -	\$ 904,000
<b>TOTAL</b>	<b>\$ 904,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 904,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 904,000	\$ -	\$ -	\$ -	\$ -	\$ 904,000
<b>TOTAL</b>	<b>\$ 904,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 904,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
As Needed																								

PROJECT TITLE: Historic Goodyear Water Replacements PROJECT NUMBER: 6000S  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Complete the Historic District Water Replacement/Rehabilitation Project  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 440,000	\$ -	\$ -	\$ -	\$ 440,000
Construction	-	-	3,450,000	2,742,000	-	6,192,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 440,000</b>	<b>\$ 3,450,000</b>	<b>\$ 2,742,000</b>	<b>\$ -</b>	<b>\$ 6,632,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ -	\$ 440,000	\$ 3,450,000	\$ 2,742,000	\$ -	\$ 6,632,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 440,000</b>	<b>\$ 3,450,000</b>	<b>\$ 2,742,000</b>	<b>\$ -</b>	<b>\$ 6,632,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
6/2023																								

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Increase Booster Capacity at Site #12 PROJECT NUMBER: 6000M  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Design, engineer, and construct site expansion to add 4 MGD of boosting capacity  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Furniture Fixtures Equipment	\$ -	\$ -	\$ -	\$ 324,000	\$ -	\$ 324,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 324,000	\$ -	\$ 324,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees-WaterNorth 2019	\$ -	\$ -	\$ -	\$ 324,000	\$ -	\$ 324,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 324,000	\$ -	\$ 324,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2022																				

PROJECT TITLE: Liberty Potable Interconnects PROJECT NUMBER: 60009  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Complete hydraulic analysis, design and construct an interconnect with another agency  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Other	\$ 274,800	\$ -	\$ -	\$ -	\$ -	\$ 274,800
<b>TOTAL</b>	\$ 274,800	\$ -	\$ -	\$ -	\$ -	\$ 274,800

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Bonds	\$ 274,800	\$ -	\$ -	\$ -	\$ -	\$ 274,800
<b>TOTAL</b>	\$ 274,800	\$ -	\$ -	\$ -	\$ -	\$ 274,800

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	7/2019																				

# Capital Improvement Program

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: New Well 26 PROJECT NUMBER: 60010  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Drill new Well 26 to replace Wells 1 and 3 that are threatened by contaminated groundwater  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Design	\$ 301,800	\$ -	\$ -	\$ -	\$ -	\$ 301,800
Carryover - Land	103,700	-	-	-	-	103,700
Carryover - Construction	6,991,000	-	-	-	-	6,991,000
<b>TOTAL</b>	<b>\$ 7,396,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,396,500</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Bond 19	\$ 7,396,500	\$ -	\$ -	\$ -	\$ -	\$ 7,396,500
<b>TOTAL</b>	<b>\$ 7,396,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,396,500</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

PROJECT TITLE: Potable Water Storage Reservoir Rehabilitation PROJECT NUMBER: 60011  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Assessment and rehabilitation of potable water storage reservoirs  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 788,000	\$ 1,430,000	\$ 575,000	\$ 894,000	\$ 434,000	\$ 4,121,000
<b>TOTAL</b>	<b>\$ 788,000</b>	<b>\$ 1,430,000</b>	<b>\$ 575,000</b>	<b>\$ 894,000</b>	<b>\$ 434,000</b>	<b>\$ 4,121,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 788,000	\$ 1,430,000	\$ 575,000	\$ 894,000	\$ 434,000	\$ 4,121,000
<b>TOTAL</b>	<b>\$ 788,000</b>	<b>\$ 1,430,000</b>	<b>\$ 575,000</b>	<b>\$ 894,000</b>	<b>\$ 434,000</b>	<b>\$ 4,121,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS

PROJECT TITLE: Redesignation of Assured Water Supply PROJECT NUMBER: 6000N  
DEPARTMENT: PW-Utility Operations  
PROJECT DESCRIPTION: Development of compliance report  
RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2023																				

PROJECT TITLE: Regional Interconnect Study PROJECT NUMBER: 60012  
DEPARTMENT: PW-Utility Operations  
PROJECT DESCRIPTION: Evaluate feasibility of regional connections with Phoenix and other cities  
RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000
<b>TOTAL</b>	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000
<b>TOTAL</b>	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2020																				

# Capital Improvement Program

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Replace VFDs at Site 21 PROJECT NUMBER: 60013  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Replace four variable frequency drives (VFDs) at Site 21  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000
<b>TOTAL</b>	<b>\$ 189,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 189,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000
<b>TOTAL</b>	<b>\$ 189,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 189,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	3/2020																				

PROJECT TITLE: Site 12 Improvements and Increased Capacity PROJECT NUMBER: 60014  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Complete construction of a 1.2 MG storage tank for Northern Service area  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 12,324,300					\$ 12,324,300
<b>TOTAL</b>	<b>\$ 12,324,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,324,300</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Bonds	\$ 12,324,300	\$ -	\$ -	\$ -	\$ -	\$ 12,324,300
<b>TOTAL</b>	<b>\$ 12,324,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,324,300</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2019																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Surface Water Project PROJECT NUMBER: 60015  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Construct water treatment facility to treat CAP Water allocation  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Land	\$ 4,392,800	\$ -	\$ -	\$ -	\$ -	\$ 4,392,800
Carryover - Study	590,500					417,600
Carryover - Design	8,422,100					8,422,100
Carryover - Construction	87,053,000					87,225,900
Carryover - Contingency	6,000,000					6,000,000
Study	172,900					172,900
Construction	14,577,200					14,577,200
<b>TOTAL</b>	<b>\$ 121,208,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 121,208,500</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
GO Bonds	\$ 4,392,800	\$ -	\$ -	\$ -	\$ -	\$ 4,392,800
Water Ops	4,361,700					4,361,700
Water Bond19	41,253,200					41,253,200
CIP Dev Reimbursement	32,000,000					32,000,000
Water Impact Fees	39,200,800					39,200,800
<b>TOTAL</b>	<b>\$ 121,208,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 121,208,500</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2021																				

PROJECT TITLE: Treatment Improvements at Site 18 PROJECT NUMBER: 60016  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Convert chlorine tablet system to liquid chlorine; design and construct nitrate treatment; rehabilitate arsenic vessels at Site 18  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ 263,000	\$ -	\$ -	\$ -	\$ -	\$ 263,000
Construction	\$ 526,000	\$ 2,585,000	\$ -	\$ -	\$ -	3,111,000
<b>TOTAL</b>	<b>\$ 789,000</b>	<b>\$ 2,585,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,374,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 789,000	\$ 2,585,000	\$ -	\$ -	\$ -	\$ 3,374,000
<b>TOTAL</b>	<b>\$ 789,000</b>	<b>\$ 2,585,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,374,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	11/2021																				

# Capital Improvement Program

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Water Line Oversizing - Water PROJECT NUMBER: 60017  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Fund oversizing of lines as new developments are constructed to ensure additional system capacity for the city  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 591,000	\$ -	\$ -	\$ -	\$ -	\$ 591,000
<b>TOTAL</b>	<b>\$ 591,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 591,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ 591,000	\$ -	\$ -	\$ -	\$ -	\$ 591,000
<b>TOTAL</b>	<b>\$ 591,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 591,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As Needed																					

PROJECT TITLE: Well 11 Rehabilitation PROJECT NUMBER: 6000P  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Design and construction to re-drill well and install security  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Land	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000
Design	-	-	288,000	-	-	288,000
Construction	-	-	-	2,086,000	-	2,086,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 863,000</b>	<b>\$ 2,086,000</b>	<b>\$ -</b>	<b>\$ 2,949,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Water Ops	\$ -	\$ -	\$ 863,000	\$ 2,086,000	\$ -	\$ 2,949,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 863,000</b>	<b>\$ 2,086,000</b>	<b>\$ -</b>	<b>\$ 2,949,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2023																					

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: WPA 2 - 16-inch Water Main PROJECT NUMBER: 6000Q  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Design and construct 16-inch main on Litchfield Road from Yuma to Van Buren (5,280 Linear Feet)  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ 187,000	\$ -	\$ -	\$ -	\$ 187,000
Construction	-	1,870,000	-	-	-	1,870,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,057,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,057,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - WaterNorth 2019	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 1,700,000
Water Ops	-	357,000	-	-	-	357,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 2,057,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,057,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2021																				

PROJECT TITLE: WPA 2 - 16-inch Water Main 2 PROJECT NUMBER: 6000R  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Design and construct 16-inch main on Litchfield Road from El Cielo Street to MC85 (650 Linear Feet)  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	-	55,000	-	-	-	55,000
Construction	-	248,000	-	-	-	248,000
<b>TOTAL</b>	<b>-</b>	<b>303,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>303,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - WaterNorth 2019	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Water Ops	-	103,000	-	-	-	103,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 303,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 303,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2021																				

# Capital Improvement Program

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Debt Service Water DIF Share PROJECT NUMBER: 21008  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Debt Service Payment for Water Infrastructure Finance Authority Loan  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Debt Service	\$ 327,700	\$ 341,400	\$ -	\$ -	\$ -	\$ 669,100
<b>TOTAL</b>	<b>\$ 327,700</b>	<b>\$ 341,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 669,100</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Water North	\$ 327,700	\$ 341,400	\$ -	\$ -	\$ -	\$ 669,100
<b>TOTAL</b>	<b>\$ 327,700</b>	<b>\$ 341,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 669,100</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Semi-Annual																				

PROJECT TITLE: Debt Service GRIC - Water DIF Share PROJECT NUMBER: 21009  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Debt Service Payment on GRIC Lease that provides 7,000 acre-feet per year water rights  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Debt Service	\$ 963,400	\$ 960,800	\$ 964,400	\$ 966,400	\$ 965,000	\$ 4,820,000
<b>TOTAL</b>	<b>\$ 963,400</b>	<b>\$ 960,800</b>	<b>\$ 964,400</b>	<b>\$ 966,400</b>	<b>\$ 965,000</b>	<b>\$ 4,820,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Water North	\$ 963,400	\$ 960,800	\$ 964,400	\$ 966,400	\$ 965,000	\$ 4,820,000
<b>TOTAL</b>	<b>\$ 963,400</b>	<b>\$ 960,800</b>	<b>\$ 964,400</b>	<b>\$ 966,400</b>	<b>\$ 965,000</b>	<b>\$ 4,820,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Semi-Annual																				

**CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Water Reimbursement - Newland Zone 3 PROJECT NUMBER: 21010  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Repay developer per development agreement  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Reimbursement	\$ 4,858,000	\$ 4,968,000	\$ 4,074,000	\$ 5,410,000	\$ 6,128,000	\$ 25,438,000
<b>TOTAL</b>	<b>\$ 4,858,000</b>	<b>\$ 4,968,000</b>	<b>\$ 4,074,000</b>	<b>\$ 5,410,000</b>	<b>\$ 6,128,000</b>	<b>\$ 25,438,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Water South	\$ 4,858,000	\$ 4,968,000	\$ 4,074,000	\$ 5,410,000	\$ 6,128,000	\$ 25,438,000
<b>TOTAL</b>	<b>\$ 4,858,000</b>	<b>\$ 4,968,000</b>	<b>\$ 4,074,000</b>	<b>\$ 5,410,000</b>	<b>\$ 6,128,000</b>	<b>\$ 25,438,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Ongoing																								

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Canta Mia Lift Station Pumps	6000V	Wastewater Ops	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000
CCTV Truck	60018	Wastewater Ops	\$ 630,000	\$ -	\$ -	\$ -	\$ -	\$ 630,000
Collection System Rehabilitation or Replacements	60019	Wastewater Ops	\$ 551,000	\$ 660,000	\$ 748,000	\$ 834,000	\$ 930,000	\$ 3,723,000
Corgett WRF Rehabilitation & Replacement Program	60020	Wastewater Ops	\$ 452,000	\$ 418,000	\$ 863,000	\$ 179,000	\$ 186,000	\$ 2,098,000
Corgett WRF Road Paving	60021	Wastewater Ops	\$ 263,000	\$ -	\$ -	\$ -	\$ -	\$ 263,000
Differential Impact Fee Credits	60022	Wastewater Ops	\$ 705,000	\$ -	\$ -	\$ -	\$ -	\$ 705,000
Direct Potable Reuse (DPR) Pilot Project/Study	6000T	Wastewater Ops	\$ -	\$ -	\$ 5,750,000	\$ -	\$ -	\$ 5,750,000
El Cidro Sewer Line	60023	Wastewater Ops	\$ 166,000	\$ -	\$ -	\$ -	\$ -	\$ 166,000
Wastewater and Water SCADA and Site Security Enhancements	60024	Wastewater Ops	\$ 184,000	\$ 82,500	\$ -	\$ 89,500	\$ -	\$ 356,000
Wastewater and Water SCADA and Site Security Enhancements		Water Ops	184,000	82,500	-	89,500	-	356,000
Total			\$ 368,000	\$ 165,000	\$ -	\$ 179,000	\$ -	\$ 712,000
Brine Management Study	60025	Wastewater Ops	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ 105,000
Goodyear WRF Expansion and Site Improvements	60026	DIF - WWN14	\$ 4,025,900	\$ -	\$ -	\$ -	\$ -	\$ 4,025,900
Goodyear WRF Expansion and Site Improvements		Wastewater Ops	1,778,500	-	-	-	-	1,778,500
Goodyear WRF Expansion and Site Improvements		WW Bond19	3,319,200	-	-	-	-	3,319,200
Total			\$ 9,123,600	\$ -	\$ -	\$ -	\$ -	\$ 9,123,600
Goodyear WRF Rehabilitation & Replacement Program	60027	Wastewater Ops	\$ 893,000	\$ 825,000	\$ 1,380,000	\$ 477,000	\$ 496,000	\$ 4,071,000
Lift Station Rehabilitation & Replacement Program	60028	Wastewater Ops	\$ 273,000	\$ 275,000	\$ 403,000	\$ 298,000	\$ 223,000	\$ 1,472,000
LS 2 Del Camino Lift Station-Rehabilitation	60029	Wastewater Ops	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 331,000

CITY OF GOODYEAR  
FY2020-2024 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Quarter Section 59: Sewer Pipe Rehabilitation or Replacements	60030	Wastewater Ops	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	60031	Wastewater Ops	\$ 1,101,000	\$ -	\$ -	\$ -	\$ -	\$ 1,101,000
Rainbow Valley WRF Rehabilitation & Replacement Program	60032	Wastewater Ops	\$ 404,000	\$ 605,000	\$ 144,000	\$ 149,000	\$ -	\$ 1,302,000
WPS 2 - New 12 inch Sewer	6000U	DIF-WWNorth19	\$ -	\$ -	\$ -	\$ 119,000	\$ 1,181,000	\$ 1,300,000
WPS 2 - New 12 inch Sewer		Wastewater Ops	-	-	-	-	183,000	183,000
Total			\$ -	\$ -	\$ -	\$ 119,000	\$ 1,364,000	\$ 1,483,000
WW Line Oversizing	60033	Wastewater Ops	\$ 788,000	\$ -	\$ -	\$ -	\$ -	\$ 788,000
Debt Service WW-DIF Share	21011	DIF WW N/C	\$ 962,100	\$ 987,800	\$ 339,600	\$ 339,600	\$ 339,600	\$ 2,968,700
Wastewater Reimbursement - Newland	21012	DIF WW South	\$ 1,238,000	\$ 1,267,000	\$ 970,400	\$ -	\$ -	\$ 3,475,400
<b>TOTAL PROJECTS</b>			<b>\$ 18,603,700</b>	<b>\$ 5,202,800</b>	<b>\$ 10,598,000</b>	<b>\$ 2,574,600</b>	<b>\$ 3,724,600</b>	<b>\$ 40,703,700</b>

FUNDS	FY2020	FY2021	FY2022	FY2023	FY2024	FIVE YEAR TOTAL
Water Operations	\$ 184,000	\$ 82,500	\$ -	\$ 89,500	\$ -	\$ 356,000
Wastewater Operations	8,874,500	2,865,500	9,288,000	2,026,500	2,204,000	25,258,500
Wastewater Bonds	3,319,200	-	-	-	-	3,319,200
Wastewater North Impact Fees	4,988,000	987,800	339,600	458,600	1,520,600	8,294,600
Wastewater South Impact Fees	1,238,000	1,267,000	970,400	-	-	3,475,400
<b>TOTAL FUNDS</b>	<b>\$ 18,603,700</b>	<b>\$ 5,202,800</b>	<b>\$ 10,598,000</b>	<b>\$ 2,574,600</b>	<b>\$ 3,724,600</b>	<b>\$ 40,703,700</b>



**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Collection System Rehabilitation or Replacements PROGRAM NUMBER: 60019  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes throughout the city  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 551,000	\$ 660,000	\$ 748,000	\$ 834,000	\$ 930,000	\$ 3,723,000
<b>TOTAL</b>	<b>\$ 551,000</b>	<b>\$ 660,000</b>	<b>\$ 748,000</b>	<b>\$ 834,000</b>	<b>\$ 930,000</b>	<b>\$ 3,723,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 551,000	\$ 660,000	\$ 748,000	\$ 834,000	\$ 930,000	\$ 3,723,000
<b>TOTAL</b>	<b>\$ 551,000</b>	<b>\$ 660,000</b>	<b>\$ 748,000</b>	<b>\$ 834,000</b>	<b>\$ 930,000</b>	<b>\$ 3,723,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																					

PROJECT TITLE: Corgett WRF Rehabilitation & Replacement Program PROGRAM NUMBER: 60020  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 452,000	\$ 418,000	\$ 863,000	\$ 179,000	\$ 186,000	\$ 2,098,000
<b>TOTAL</b>	<b>\$ 452,000</b>	<b>\$ 418,000</b>	<b>\$ 863,000</b>	<b>\$ 179,000</b>	<b>\$ 186,000</b>	<b>\$ 2,098,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 452,000	\$ 418,000	\$ 863,000	\$ 179,000	\$ 186,000	\$ 2,098,000
<b>TOTAL</b>	<b>\$ 452,000</b>	<b>\$ 418,000</b>	<b>\$ 863,000</b>	<b>\$ 179,000</b>	<b>\$ 186,000</b>	<b>\$ 2,098,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																					

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Corgett WRF Road Paving PROGRAM NUMBER: 60021  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: Grade and asphalt pave existing driveway, install security gate and conduit for future security enhancements  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 263,000	\$ -	\$ -	\$ -	\$ -	\$ 263,000
<b>TOTAL</b>	<b>\$ 263,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 263,000	\$ -	\$ -	\$ -	\$ -	\$ 263,000
<b>TOTAL</b>	<b>\$ 263,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

PROJECT TITLE: Differential Impact Fee Credits PROGRAM NUMBER: 60022  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Reimburse wastewater impact fee fund for fees waived per development agreement  
 RELATED PLAN(S): Water & Wastewater Infrastructure Improvement Program

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Other	\$ 705,000	\$ -	\$ -	\$ -	\$ -	\$ 705,000
<b>TOTAL</b>	<b>\$ 705,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 705,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 705,000	\$ -	\$ -	\$ -	\$ -	\$ 705,000
<b>TOTAL</b>	<b>\$ 705,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 705,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Direct Potable Reuse (DPR) Pilot Project/Study PROGRAM NUMBER: 6000T  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: Design and construction of pilot technology to meet regulatory requirement of DPR project and develop scope of future design and construction of production facility  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Study	\$ -	\$ -	\$ 5,750,000	\$ -	\$ -	\$ 5,750,000
<b>TOTAL</b>	\$ -	\$ -	\$ 5,750,000	\$ -	\$ -	\$ 5,750,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ -	\$ -	\$ 5,750,000	\$ -	\$ -	\$ 5,750,000
<b>TOTAL</b>	\$ -	\$ -	\$ 5,750,000	\$ -	\$ -	\$ 5,750,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2024																				

PROJECT TITLE: El Cidro Sewer Line PROGRAM NUMBER: 60023  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: El Cidro Sewer Line construction  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 166,000	\$ -	\$ -	\$ -	\$ -	\$ 166,000
<b>TOTAL</b>	\$ 166,000	\$ -	\$ -	\$ -	\$ -	\$ 166,000

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 166,000	\$ -	\$ -	\$ -	\$ -	\$ 166,000
<b>TOTAL</b>	\$ 166,000	\$ -	\$ -	\$ -	\$ -	\$ 166,000

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	7/2019																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Wastewater and Water SCADA and Site Security Enhancements PROGRAM NUMBER: 60024  
 DEPARTMENT: PW-Water and Wastewater  
 PROJECT DESCRIPTION: Implement mandated security enhancements at wastewater facilities  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 368,000	\$ 165,000	\$ -	\$ 179,000	\$ -	\$ 712,000
<b>TOTAL</b>	<b>\$ 368,000</b>	<b>\$ 165,000</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ 712,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 184,000	\$ 82,500	\$ -	\$ 89,500	\$ -	\$ 356,000
Water Ops	184,000	82,500	-	89,500	-	\$ 356,000
<b>TOTAL</b>	<b>\$ 368,000</b>	<b>\$ 165,000</b>	<b>\$ -</b>	<b>\$ 179,000</b>	<b>\$ -</b>	<b>\$ 712,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2023																				

PROJECT TITLE: Brine Management Study PROGRAM NUMBER: 60025  
 DEPARTMENT: PW-Utility Operations  
 PROJECT DESCRIPTION: Assessment of brine production from water treatment process and development of alternatives for disposal  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Study	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ 105,000
<b>TOTAL</b>	<b>\$ 105,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ 105,000
<b>TOTAL</b>	<b>\$ 105,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2019																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Goodyear WRF Expansion and Site Improvements PROGRAM NUMBER: 60026  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Design and construct to expand existing capacity from 4 MGD to 6 MGD  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 9,123,600	\$ -	\$ -	\$ -	\$ -	\$ 9,123,600
<b>TOTAL</b>	<b>\$ 9,123,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,123,600</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 1,778,500	\$ -	\$ -	\$ -	\$ -	\$ 1,778,500
Wastewater North 14 Impact Fees	4,025,900	-	-	-	-	4,025,900
Wastewater Bond 19	3,319,200	-	-	-	-	3,319,200
<b>TOTAL</b>	<b>\$ 9,123,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,123,600</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	12/2019																				

PROJECT TITLE: Goodyear WRF Rehabilitation & Replacement Program PROGRAM NUMBER: 60027  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 893,000	\$ 825,000	\$ 1,380,000	\$ 477,000	\$ 496,000	\$ 4,071,000
<b>TOTAL</b>	<b>\$ 893,000</b>	<b>\$ 825,000</b>	<b>\$ 1,380,000</b>	<b>\$ 477,000</b>	<b>\$ 496,000</b>	<b>\$ 4,071,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 893,000	\$ 825,000	\$ 1,380,000	\$ 477,000	\$ 496,000	\$ 4,071,000
<b>TOTAL</b>	<b>\$ 893,000</b>	<b>\$ 825,000</b>	<b>\$ 1,380,000</b>	<b>\$ 477,000</b>	<b>\$ 496,000</b>	<b>\$ 4,071,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Lift Station Rehabilitation & Replacement Program PROGRAM NUMBER: 60028  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 273,000	\$ 275,000	\$ 403,000	\$ 298,000	\$ 223,000	\$ 1,472,000
<b>TOTAL</b>	<b>\$ 273,000</b>	<b>\$ 275,000</b>	<b>\$ 403,000</b>	<b>\$ 298,000</b>	<b>\$ 223,000</b>	<b>\$ 1,472,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 273,000	\$ 275,000	\$ 403,000	\$ 298,000	\$ 223,000	\$ 1,472,000
<b>TOTAL</b>	<b>\$ 273,000</b>	<b>\$ 275,000</b>	<b>\$ 403,000</b>	<b>\$ 298,000</b>	<b>\$ 223,000</b>	<b>\$ 1,472,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Ongoing																					

PROJECT TITLE: LS 2 Del Camino Lift Station-Rehabilitation PROGRAM NUMBER: 60029  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace pump, piping, and wet well coating  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 331,000
<b>TOTAL</b>	<b>\$ 331,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 331,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 331,000
<b>TOTAL</b>	<b>\$ 331,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 331,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
3/2020																					

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Quarter Section 59: Sewer Pipe Rehabilitation or Replacements PROGRAM NUMBER: 60030  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Rehabilitate or replace existing small diameter sewer pipes which have cracks, holes, fractures, root penetrations, and visible misalignments.  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Study	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
<b>TOTAL</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	9/2019																				

PROJECT TITLE: Rainbow Valley Water Reclamation Facility-Disc Filter Replacement PROGRAM NUMBER: 60031  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace sand filter with the newer disc filter technology  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Carryover - Construction	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
Construction	931,000	-	-	-	-	931,000
<b>TOTAL</b>	<b>\$ 1,101,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,101,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 1,101,000	\$ -	\$ -	\$ -	\$ -	\$ 1,101,000
<b>TOTAL</b>	<b>\$ 1,101,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,101,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	6/2020																				

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Rainbow Valley WRF Rehabilitation & Replacement Program PROGRAM NUMBER: 60032  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 404,000	\$ 605,000	\$ 144,000	\$ 149,000	\$ -	\$ 1,302,000
<b>TOTAL</b>	<b>\$ 404,000</b>	<b>\$ 605,000</b>	<b>\$ 144,000</b>	<b>\$ 149,000</b>	<b>\$ -</b>	<b>\$ 1,302,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 404,000	\$ 605,000	\$ 144,000	\$ 149,000	\$ -	\$ 1,302,000
<b>TOTAL</b>	<b>\$ 404,000</b>	<b>\$ 605,000</b>	<b>\$ 144,000</b>	<b>\$ 149,000</b>	<b>\$ -</b>	<b>\$ 1,302,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																				
		FY2020				FY2021				FY2022				FY2023				FY2024				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Ongoing																						

PROJECT TITLE: WPS 2 - New 12 inch Sewer PROGRAM NUMBER: 6000U  
 DEPARTMENT: PW-Wastewater  
 PROJECT DESCRIPTION: 12-inch sewer line on Bullard Avenue from Van Buren to Yuma (5,090) Linear Feet  
 RELATED PLAN(S): Integrated Water Master Plan, Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Design	\$ -	\$ -	\$ -	\$ 119,000	\$ -	\$ 119,000
Construction	-	-	-	-	1,364,000	1,364,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,000</b>	<b>\$ 1,364,000</b>	<b>\$ 1,483,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Impact Fees - WastewaterNorth 2019	\$ -	\$ -	\$ -	\$ 119,000	\$ 1,181,000	\$ 1,300,000
Wastewater Ops	-	-	-	-	183,000	183,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,000</b>	<b>\$ 1,364,000</b>	<b>\$ 1,483,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																				
		FY2020				FY2021				FY2022				FY2023				FY2024				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
2/2024																						

CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS

PROJECT TITLE: WW Line Oversizing PROGRAM NUMBER: 60033  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Fund oversizing of lines as new developments are constructed to ensure additional system capacity for the city  
 RELATED PLAN(S): Integrated Water Master Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Construction	\$ 788,000	\$ -	\$ -	\$ -	\$ -	\$ 788,000
<b>TOTAL</b>	<b>\$ 788,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 788,000</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Wastewater Ops	\$ 788,000	\$ -	\$ -	\$ -	\$ -	\$ 788,000
<b>TOTAL</b>	<b>\$ 788,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 788,000</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
As Needed																					

PROJECT TITLE: Debt Service WW-DIF Share PROGRAM NUMBER: 21011  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Debt service payment for Water Infrastructure Finance Authority loan  
 RELATED PLAN(S): Infrastructure Improvement Plan

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Debt Service	\$ 962,100	\$ 987,800	\$ 339,600	\$ 339,600	\$ 339,600	\$ 2,968,700
<b>TOTAL</b>	<b>\$ 962,100</b>	<b>\$ 987,800</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 2,968,700</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF - Wastewater North	\$ 962,100	\$ 987,800	\$ 339,600	\$ 339,600	\$ 339,600	\$ 2,968,700
<b>TOTAL</b>	<b>\$ 962,100</b>	<b>\$ 987,800</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 2,968,700</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																			
		FY2020				FY2021				FY2022				FY2023				FY2024			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Semi-Annual																					

**CITY OF GOODYEAR  
FY2020-24 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTIONS**

PROJECT TITLE: Wastewater Reimbursement - Newland  
 DEPARTMENT: Finance  
 PROJECT DESCRIPTION: Repay developer per development agreement  
 RELATED PLAN(S): Infrastructure Improvement Plan

PROGRAM NUMBER: 21012

Expenditures	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
Reimbursement	\$ 1,238,000	\$ 1,267,000	\$ 970,400	\$ -	\$ -	\$ 3,475,400
<b>TOTAL</b>	<b>\$ 1,238,000</b>	<b>\$ 1,267,000</b>	<b>\$ 970,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,475,400</b>

Funding Sources	FY2020	FY2021	FY2022	FY2023	FY2024	TOTAL
DIF-Wastewater South	\$ 1,238,000	\$ 1,267,000	\$ 970,400	\$ -	\$ -	\$ 3,475,400
<b>TOTAL</b>	<b>\$ 1,238,000</b>	<b>\$ 1,267,000</b>	<b>\$ 970,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,475,400</b>

PROJECT TIMELINE	Project Planned Completion	QUARTER																						
		FY2020				FY2021				FY2022				FY2023				FY2024						
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Ongoing																								

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# CITY SCHEDULES

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CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 1  
 TOTAL SOURCES AND USES

REVENUES					EXPENDITURES								Estimated Ending Balance June 30, 2020
	Beginning Balance July 1, 2019	Projected Revenues	Transfers In	Total Sources	Operations	Capital Improvement Projects	One-Time Supplementals + Operating Carryover	Long-Term Debt	Contingency	Total Expenditures	Transfers Out	Total Uses	
<b>GENERAL FUNDS</b>													
General Fund	\$ 60,329,500	\$ 111,377,200	\$ 3,829,600	\$ 175,536,300	\$ 90,485,100	\$ 32,835,600	\$ 10,077,500	\$ 1,413,000	\$ 15,762,000	\$ 150,573,200	\$ 24,963,100	\$ 175,536,300	\$ -
Fleet Asset Management Reserve	3,734,800	-	2,050,000	5,784,800	1,943,700	-	914,400	-	-	2,858,100	-	2,858,100	2,926,700
Parks Asset Management Reserve	3,076,600	-	1,800,000	4,876,600	828,200	3,822,000	-	-	-	4,650,200	-	4,650,200	226,400
Technology Asset Management Reserve	1,733,000	-	1,200,000	2,933,000	1,007,100	-	-	-	-	1,007,100	-	1,007,100	1,925,900
Police Asset Management Reserve	134,200	-	-	134,200	-	-	-	-	-	-	-	-	134,200
Fire Asset Management Reserve	688,800	-	600,000	1,288,800	492,000	-	-	-	-	492,000	-	492,000	796,800
Traffic Signals Asset Management Reserve	1,362,100	-	875,000	2,237,100	1,080,500	-	-	-	-	1,080,500	-	1,080,500	1,156,600
Risk Reserve	888,200	-	-	888,200	888,200	-	-	-	-	888,200	-	888,200	-
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 71,947,200</b>	<b>\$ 111,377,200</b>	<b>\$ 10,354,600</b>	<b>\$ 193,679,000</b>	<b>\$ 96,724,800</b>	<b>\$ 36,657,600</b>	<b>\$ 10,991,900</b>	<b>\$ 1,413,000</b>	<b>\$ 15,762,000</b>	<b>\$ 161,549,300</b>	<b>\$ 24,963,100</b>	<b>\$ 186,512,400</b>	<b>\$ 7,166,600</b>
<b>SPECIAL REVENUE FUNDS</b>													
Ballpark Operating	\$ -	\$ 3,731,700	\$ 13,487,700	\$ 17,219,400	\$ 4,961,000	\$ 1,940,400	\$ 145,300	\$ 10,172,700	\$ -	\$ 17,219,400	\$ -	\$ 17,219,400	\$ -
Ballpark Capital Replacement Fund	1,283,200	115,000	1,150,000	2,548,200	933,000	760,000	-	-	-	1,693,000	-	1,693,000	855,200
Highway User Revenue Fund (HURF)	-	5,413,600	3,800,400	9,214,000	7,240,100	1,227,300	746,600	-	-	9,214,000	-	9,214,000	-
Impound Fund	295,600	160,000	-	455,600	147,100	-	-	-	-	147,100	-	147,100	308,500
Arizona Lottery Funds	539,800	195,000	-	734,800	296,900	-	22,000	-	-	318,900	-	318,900	415,900
Park and Ride Marquee	1,174,800	120,000	-	1,294,800	-	-	-	-	-	-	-	-	1,294,800
Court Enhancement Fund	148,400	50,000	-	198,400	55,000	-	-	-	-	55,000	-	55,000	143,400
Judicial Collection Enhancement Fund (JCEF)	105,400	16,000	-	121,400	-	-	40,000	-	-	40,000	-	40,000	81,400
Fill the Gap	110,400	7,500	-	117,900	-	-	-	-	-	-	-	-	117,900
Officer Safety Equipment	42,900	18,000	-	60,900	25,000	-	-	-	-	25,000	-	25,000	35,900
Miscellaneous Grants	295,500	460,000	-	755,500	285,400	-	256,700	-	-	542,100	-	542,100	213,400
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 3,996,000</b>	<b>\$ 10,286,800</b>	<b>\$ 18,438,100</b>	<b>\$ 32,720,900</b>	<b>\$ 13,943,500</b>	<b>\$ 3,927,700</b>	<b>\$ 1,210,600</b>	<b>\$ 10,172,700</b>	<b>\$ -</b>	<b>\$ 29,254,500</b>	<b>\$ -</b>	<b>\$ 29,254,500</b>	<b>\$ 3,466,400</b>
<b>DEBT SERVICE FUNDS</b>													
Secondary Property Tax	\$ 113,700	\$ 6,175,100	\$ -	\$ 6,288,800	\$ -	\$ -	\$ -	\$ 6,175,100	\$ -	\$ 6,175,100	\$ -	\$ 6,175,100	\$ 113,700
McDowell Improvement District	1,377,800	4,548,900	-	5,926,700	-	-	-	4,548,900	-	4,548,900	-	4,548,900	1,377,800
<b>TOTAL DEBT SERVICE</b>	<b>\$ 1,491,500</b>	<b>\$ 10,724,000</b>	<b>\$ -</b>	<b>\$ 12,215,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,724,000</b>	<b>\$ -</b>	<b>\$ 10,724,000</b>	<b>\$ -</b>	<b>\$ 10,724,000</b>	<b>\$ 1,491,500</b>
<b>ENTERPRISE FUNDS</b>													
Water	\$ 18,308,300	\$ 23,364,900	\$ -	\$ 41,673,200	\$ 11,555,400	\$ 9,789,200	\$ 450,000	\$ 4,945,300	\$ 3,504,700	\$ 30,244,600	\$ 1,190,300	\$ 31,434,900	\$ 10,238,300
Water Reserve	2,477,000	-	-	2,477,000	-	-	-	-	-	-	-	-	2,477,000
Wastewater	13,257,900	17,046,700	-	30,304,600	6,599,100	9,566,000	366,900	5,542,000	2,557,000	24,631,000	1,707,800	26,338,800	3,965,800
Wastewater Reserve	200,800	-	-	200,800	-	-	-	-	-	-	-	-	200,800
Solid Waste	3,334,400	8,511,200	-	11,845,600	6,138,800	387,000	594,500	-	1,276,700	8,397,000	931,500	9,328,500	2,517,100
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 37,578,400</b>	<b>\$ 48,922,800</b>	<b>\$ -</b>	<b>\$ 86,501,200</b>	<b>\$ 24,293,300</b>	<b>\$ 19,742,200</b>	<b>\$ 1,411,400</b>	<b>\$ 10,487,300</b>	<b>\$ 7,338,400</b>	<b>\$ 63,272,600</b>	<b>\$ 3,829,600</b>	<b>\$ 67,102,200</b>	<b>\$ 19,399,000</b>
<b>CAPITAL FUNDS</b>													
General Obligation Bonds-Secondary Property Tax	\$ 47,626,500	\$ -	\$ -	\$ 47,626,500	\$ -	\$ 47,432,300	\$ -	\$ -	\$ -	\$ 47,432,300	\$ -	\$ 47,432,300	\$ 194,200
CIP - Potential Improvement District	-	15,000,000	-	15,000,000	-	-	-	-	15,000,000	15,000,000	-	15,000,000	-
Water Bonds	(4,065,700)	68,500,000	-	64,434,300	-	64,104,500	-	-	-	64,104,500	-	64,104,500	329,800
Water Developer Reimbursement	3,936,400	32,000,000	-	35,936,400	-	33,323,200	-	-	-	33,323,200	-	33,323,200	2,613,200
Wastewater Bonds	(1,517,900)	7,500,000	-	5,982,100	-	3,319,200	-	-	-	3,319,200	-	3,319,200	2,662,900
Non-Utility Impact Fees	18,920,200	11,057,000	-	29,977,200	-	29,608,200	-	-	-	29,608,200	-	29,608,200	369,000
Construction Sales Tax - Impact Fee	7,694,700	4,000,000	-	11,694,700	-	5,000,000	-	-	-	5,000,000	-	5,000,000	6,694,700
Utility Impact Fees	202,800	52,045,000	-	52,247,800	-	51,575,900	-	-	-	51,575,900	-	51,575,900	671,900
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 72,797,000</b>	<b>\$ 190,102,000</b>	<b>\$ -</b>	<b>\$ 262,899,000</b>	<b>\$ -</b>	<b>\$ 234,363,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ 249,363,300</b>	<b>\$ -</b>	<b>\$ 249,363,300</b>	<b>\$ 13,535,700</b>
<b>GRAND TOTAL ALL FUNDS</b>	<b>\$ 187,810,100</b>	<b>\$ 371,412,800</b>	<b>\$ 28,792,700</b>	<b>\$ 588,015,600</b>	<b>\$ 134,961,600</b>	<b>\$ 294,690,800</b>	<b>\$ 13,613,900</b>	<b>\$ 32,797,000</b>	<b>\$ 38,100,400</b>	<b>\$ 514,163,700</b>	<b>\$ 28,792,700</b>	<b>\$ 542,956,400</b>	<b>\$ 45,059,200</b>

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 2  
REVENUES

	FY2018 ACTUALS	FY2019 BUDGET	FY2019 ESTIMATE	FY2020 BUDGET
<b>GENERAL FUND-ONGOING</b>				
Property Tax-Primary	\$ 8,546,321	\$ 9,072,800	\$ 9,000,000	\$ 9,767,400
Property Tax-Prior Year Levy	13,381	50,000	-	-
<b>Primary Property Taxes</b>	<b>\$ 8,559,702</b>	<b>\$ 9,122,800</b>	<b>\$ 9,000,000</b>	<b>\$ 9,767,400</b>
General Sales Tax	\$ 45,049,175	\$ 45,938,200	\$ 48,765,400	\$ 50,392,500
Construction Sales Tax	-	4,500,000	4,500,000	4,500,000
Franchise Taxes	3,181,840	3,183,900	3,261,400	3,342,900
<b>Sales &amp; Franchise Taxes</b>	<b>\$ 48,231,015</b>	<b>\$ 53,622,100</b>	<b>\$ 56,526,800</b>	<b>\$ 58,235,400</b>
<b>Licenses &amp; Registrations</b>	<b>\$ 218,290</b>	<b>\$ 218,800</b>	<b>\$ 220,000</b>	<b>\$ 225,000</b>
<b>Proceeds from Development Agreements</b>	<b>\$ 747,219</b>	<b>\$ 600,000</b>	<b>\$ 2,408,000</b>	<b>\$ 2,408,000</b>
Urban Revenue Sharing (Income Tax)	\$ 9,569,138	\$ 9,568,100	\$ 9,568,100	\$ 10,569,900
Auto Lieu Tax	3,202,962	3,398,600	3,400,000	3,646,400
State Sales Tax	7,151,224	7,836,900	7,508,400	8,392,100
<b>State Shared Revenues</b>	<b>\$ 19,923,324</b>	<b>\$ 20,803,600</b>	<b>\$ 20,476,500</b>	<b>\$ 22,608,400</b>
<b>Reimbursements &amp; Miscellaneous Services</b>	<b>\$ 1,900,948</b>	<b>\$ 1,450,700</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b>Rentals</b>	<b>\$ 443,931</b>	<b>\$ 404,800</b>	<b>\$ 443,900</b>	<b>\$ 443,900</b>
<b>Parks &amp; Recreation Fees</b>	<b>\$ 440,037</b>	<b>\$ 402,600</b>	<b>\$ 460,000</b>	<b>\$ 495,500</b>
Planning & Engineering Fees	\$ 3,052,078	\$ 2,852,500	\$ 3,200,000	\$ 2,812,900
Building Safety & Code Compliance Fees	7,364,065	4,147,500	4,800,000	4,566,500
<b>Development Related Revenue</b>	<b>\$ 10,416,143</b>	<b>\$ 7,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 7,379,400</b>
<b>Municipal Court</b>	<b>\$ 947,913</b>	<b>\$ 836,700</b>	<b>\$ 900,000</b>	<b>\$ 925,000</b>
<b>Miscellaneous Revenue</b>	<b>\$ 1,334,232</b>	<b>\$ 2,777,400</b>	<b>\$ 992,000</b>	<b>\$ 1,092,000</b>
<b>Total General Fund-Ongoing</b>	<b>\$ 93,162,754</b>	<b>\$ 97,239,500</b>	<b>\$ 100,927,200</b>	<b>\$ 105,080,000</b>
<b>GENERAL FUND-ONE TIME</b>				
Construction Sales Tax	\$ 9,965,876	\$ 3,240,000	\$ 5,500,000	\$ 5,500,000
Sale of Real estate	1,672,235	-	-	-
In Lieu Recovery	1,624,763	-	-	-
Reimbursements	-	196,300	196,300	767,200
RICO	-	-	-	30,000
<b>Total General Fund-One Time</b>	<b>\$ 13,262,874</b>	<b>\$ 3,436,300</b>	<b>\$ 5,696,300</b>	<b>\$ 6,297,200</b>
<b>Reserve Funds</b>				
Fleet Asset Management Reserve	\$ 174,929	\$ -	\$ -	\$ -
Risk Reserve	13,345	-	-	-
Miscellaneous Revenue	65,028	-	-	-
<b>Total Reserve Funds</b>	<b>\$ 253,302</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 106,678,930</b>	<b>\$ 100,675,800</b>	<b>\$ 106,623,500</b>	<b>\$ 111,377,200</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 2  
 REVENUES

	FY2018 ACTUALS	FY2019 BUDGET	FY2019 ESTIMATE	FY2020 BUDGET
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$ 2,391,248	\$ 3,810,400	\$ 3,792,700	\$ 3,731,700
Ballpark Capital Replacement Fund	160,657	115,200	115,000	115,000
Highway User Revenue Fund (HURF)	5,163,062	5,375,000	5,467,600	5,413,600
Impound Fund	182,088	140,000	150,000	160,000
Arizona Lottery Funds (ALF)	312,029	195,000	195,000	195,000
Park & Ride Marquee Fund	112,512	100,500	110,000	120,000
Court Enhancement Fund	49,612	42,000	46,000	50,000
Judicial Collection Enhancement Fund (JCEF)	16,191	13,000	15,000	16,000
Fill the Gap	7,583	7,500	7,500	7,500
Officer Safety Equipment	22,808	13,000	16,000	18,000
Grants	1,455,097	451,100	451,100	460,000
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 9,872,887</b>	<b>\$ 10,262,700</b>	<b>\$ 10,365,900</b>	<b>\$ 10,286,800</b>
<b>DEBT SERVICE FUNDS</b>				
Ballpark Operating	\$ 968,619	\$ -	\$ -	\$ -
Secondary Property Tax	5,263,001	5,129,000	5,100,000	6,175,100
McDowell Improvement District	4,890,965	3,534,700	4,500,000	4,548,900
Miscellaneous	-	-	1,129,500	-
<b>TOTAL DEBT SERVICE</b>	<b>\$ 11,122,585</b>	<b>\$ 8,663,700</b>	<b>\$ 10,729,500</b>	<b>\$ 10,724,000</b>
<b>ENTERPRISE FUNDS</b>				
<b>Water Enterprise Fund</b>				
Residential Fees	\$ 7,769,737	\$ 8,652,500	\$ 8,709,400	\$ 9,565,000
Commercial Fees	2,566,169	2,742,500	2,796,600	2,929,000
Industrial Fees	651,667	644,600	718,800	777,600
Irrigation Fees	5,209,582	5,074,900	5,467,600	5,829,400
Construction Fees	465,032	90,000	485,800	500,800
Connection Fees	296,714	270,000	270,000	280,000
CAP Surcharge Fees	1,786,076	2,076,800	2,151,300	2,220,100
Miscellaneous Revenue	1,189,097	1,253,400	1,260,700	1,263,000
<b>Total Water Enterprise Fund</b>	<b>\$ 19,934,074</b>	<b>\$ 20,804,700</b>	<b>\$ 21,860,200</b>	<b>\$ 23,364,900</b>
<b>Wastewater Enterprise Fund</b>				
Residential Fees	\$ 11,945,447	\$ 12,080,300	\$ 12,701,100	\$ 13,306,000
Commercial/Effluent Fees	3,262,149	3,479,600	3,453,700	3,571,800
Miscellaneous Revenue	29,881	258,400	186,200	168,900
<b>Total Wastewater Enterprise Fund</b>	<b>\$ 15,237,477</b>	<b>\$ 15,818,300</b>	<b>\$ 16,341,000</b>	<b>\$ 17,046,700</b>
<b>Solid Waste Enterprise Fund</b>	<b>\$ 7,835,093</b>	<b>\$ 8,103,900</b>	<b>\$ 8,105,900</b>	<b>\$ 8,511,200</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 43,006,644</b>	<b>\$ 44,726,900</b>	<b>\$ 46,307,100</b>	<b>\$ 48,922,800</b>
<b>INTERNAL SERVICE FUND - FLEET</b>	<b>\$ 1,947,867</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>CAPITAL FUNDS</b>				
<b>G.O. Bonds</b>	<b>\$ 25,015,000</b>	<b>\$ 6,500,000</b>	<b>\$ 26,975,000</b>	<b>\$ -</b>
<b>Potential Improvement District</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ 15,000,000</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 2  
 REVENUES

	FY2018 ACTUALS	FY2019 BUDGET	FY2019 ESTIMATE	FY2020 BUDGET
<b>Ballpark PIC 2017</b>	\$ 10,160	\$ -	\$ -	\$ -
<b>Enterprise Capital</b>				
Water Bonds	\$ 13,254	\$ 55,626,600	\$ -	\$ 68,500,000
Developer Reimbursement	82,912	32,000,000	-	32,000,000
Wastewater Bonds	38	7,500,000	-	7,500,000
Miscellaneous Revenue	5,624	-	-	-
<b>Total Enterprise Capital Funds</b>	\$ 101,828	\$ 95,126,600	\$ -	\$ 108,000,000
<b>Non-Utility Development Fees</b>				
Construction Sales Tax	\$ 3,970,720	\$ 3,147,400	\$ 3,771,400	\$ 4,000,000
General Government	24	-	-	-
Public Works	210	-	200	-
Transportation	946	-	-	-
Library	1,431	-	1,000	-
Parks & Recreation 2012	3,572	-	32,400	-
Fire 2012	20,464	-	11,700	-
Transportation 2012	3,166	-	4,000	-
Parks & Recreation North	933,279	847,300	562,700	1,031,000
Parks & Recreation South	509,998	445,500	531,800	1,048,000
Fire North	488,985	425,700	481,100	1,034,000
Fire South	346,747	6,237,300	326,900	486,000
Police	650,836	647,200	632,700	1,347,000
Transportation North	1,057,125	886,400	1,223,900	2,902,000
Transportation Central	1,442,341	1,108,000	530,500	-
Transportation South	565,700	633,000	727,300	1,709,000
Financing Bonds	-	-	-	1,500,000
<b>Total Non-Utility Impact Fees</b>	\$ 9,995,544	\$ 14,377,800	\$ 8,837,600	\$ 15,057,000
<b>Utility Impact Fees</b>				
Water North & Central	\$ 2,616,356	\$ 36,690,700	\$ 3,247,300	\$ 4,858,000
Water South	3,812,891	4,692,500	3,043,100	3,734,000
Financing Bonds	-	-	-	40,000,000
Development Fees Water 2012	275	-	-	-
Wastewater North & Central	1,913,169	4,441,300	529,000	2,215,000
Wastewater South	756,187	1,054,000	721,800	1,238,000
Development Fees Sewer 2012	-	-	-	-
Wastewater	217,828	-	-	-
Miscellaneous	769	-	-	-
<b>Total Utility Impact Fees</b>	\$ 9,317,475	\$ 46,878,500	\$ 7,541,200	\$ 52,045,000
<b>TOTAL CAPITAL FUNDS</b>	\$ 44,440,007	\$ 177,882,900	\$ 43,353,800	\$ 190,102,000
<b>TOTAL REVENUE ALL FUNDS</b>	\$ 217,068,920	\$ 342,212,000	\$ 217,379,800	\$ 371,412,800

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 3  
 OPERATING EXPENDITURES – ALL FUNDS

DEPARTMENT/ DIVISION	FY2018 ACTUAL	FY2019 ADJUSTED BUDGET	FY2020 Initial Budget	FY2020 Ongoing Supplementals	FY2020 BASE BUDGET	FY2020 One-Time Supplementals	FY2020 One-Time Carryovers	FY2020 TOTAL BUDGET
<b>GENERAL FUNDS</b>								
<b>MAYOR AND COUNCIL</b>								
Administration	\$ 226,421	\$ 338,700	\$ 366,500	\$ -	\$ 366,500	\$ -	\$ -	\$ 366,500
<b>Total Mayor and Council</b>	<b>\$ 226,421</b>	<b>\$ 338,700</b>	<b>\$ 366,500</b>	<b>\$ -</b>	<b>\$ 366,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 366,500</b>
<b>CITY CLERK</b>								
Administration	\$ 514,408	\$ 682,400	\$ 679,000	\$ 21,500	\$ 700,500	\$ 92,500	\$ 62,400	\$ 855,400
Records Management	158,952	-	-	-	-	-	-	-
Elections	-	215,400	-	-	-	-	-	-
<b>Total City Clerk</b>	<b>\$ 673,360</b>	<b>\$ 897,800</b>	<b>\$ 679,000</b>	<b>\$ 21,500</b>	<b>\$ 700,500</b>	<b>\$ 92,500</b>	<b>\$ 62,400</b>	<b>\$ 855,400</b>
<b>CITY MANAGER'S OFFICE</b>								
City Manager's Office	\$ 811,660	\$ 625,100	\$ 1,419,100	\$ -	\$ 1,419,100	\$ -	\$ -	\$ 1,419,100
Deputy City Manager Office	852,342	957,600	-	-	-	-	-	-
Intergovernmental	713,601	778,400	965,500	116,100	1,081,600	59,200	-	1,140,800
Risk Management	1,312,082	-	-	-	-	-	-	-
Communications	732,055	-	-	-	-	-	-	-
<b>Total City Manager's Office</b>	<b>\$ 4,421,740</b>	<b>\$ 2,361,100</b>	<b>\$ 2,384,600</b>	<b>\$ 116,100</b>	<b>\$ 2,500,700</b>	<b>\$ 59,200</b>	<b>\$ -</b>	<b>\$ 2,559,900</b>
<b>DIGITAL COMMUNICATIONS</b>								
Administration	\$ -	\$ 946,700	\$ 940,900	\$ 112,900	\$ 1,053,800	\$ 54,900	\$ -	\$ 1,108,700
<b>Total Digital Communications</b>	<b>\$ -</b>	<b>\$ 946,700</b>	<b>\$ 940,900</b>	<b>\$ 112,900</b>	<b>\$ 1,053,800</b>	<b>\$ 54,900</b>	<b>\$ -</b>	<b>\$ 1,108,700</b>
<b>LEGAL SERVICES</b>								
City Attorney - Civil Division	\$ 818,047	\$ 1,189,300	\$ 1,221,600	\$ 157,300	\$ 1,378,900	\$ -	\$ -	\$ 1,378,900
City Prosecutor - Criminal Division	522,100	525,200	533,500	-	533,500	-	-	533,500
<b>Total Legal Services</b>	<b>\$ 1,340,147</b>	<b>\$ 1,714,500</b>	<b>\$ 1,755,100</b>	<b>\$ 157,300</b>	<b>\$ 1,912,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,912,400</b>
<b>FINANCE</b>								
Administration	\$ 522,456	\$ 633,200	\$ 682,000	\$ -	\$ 682,000	\$ -	\$ -	\$ 682,000
Budget & Research	659,055	896,700	755,400	115,000	870,400	4,000	150,000	1,024,400
Financial Services	832,231	1,099,600	1,132,900	-	1,132,900	-	-	1,132,900
CFD	93,015	1,000	-	-	-	-	-	-
Customer Service	690,666	795,800	865,900	-	865,900	-	-	865,900
Procurement	330,567	516,600	515,600	-	515,600	-	-	515,600
Mailroom	80,466	89,300	90,100	-	90,100	-	-	90,100
<b>Total Finance</b>	<b>\$ 3,208,456</b>	<b>\$ 4,032,200</b>	<b>\$ 4,041,900</b>	<b>\$ 115,000</b>	<b>\$ 4,156,900</b>	<b>\$ 4,000</b>	<b>\$ 150,000</b>	<b>\$ 4,310,900</b>
<b>INFORMATION TECHNOLOGY</b>								
Administration	\$ 1,663,424	\$ 2,065,400	\$ 348,900	\$ -	\$ 348,900	\$ -	\$ 120,000	\$ 468,900
Application Development & Support	1,096,979	1,173,300	2,966,000	-	2,966,000	124,000	50,000	3,140,000
Infrastructure	1,155,096	1,304,600	1,297,700	10,000	1,307,700	50,000	-	1,357,700
Geospatial Information	70,569	420,800	382,200	-	382,200	284,700	-	666,900
Security	-	-	1,000	127,500	128,500	299,800	-	428,300
<b>Total Information Technology</b>	<b>\$ 3,986,068</b>	<b>\$ 4,964,100</b>	<b>\$ 4,995,800</b>	<b>\$ 137,500</b>	<b>\$ 5,133,300</b>	<b>\$ 758,500</b>	<b>\$ 170,000</b>	<b>\$ 6,061,800</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 3  
 OPERATING EXPENDITURES – ALL FUNDS

CITY OF GOODYEAR

DEPARTMENT/ DIVISION	FY2018 ACTUAL	FY2019 ADJUSTED BUDGET	FY2020 Initial Budget	FY2020 Ongoing Supplementals	FY2020 BASE BUDGET	FY2020 One-Time Supplementals	FY2020 One-Time Carryovers	FY2020 TOTAL BUDGET
<b>HUMAN RESOURCES</b>								
Administration	\$ 1,826,758	\$ 1,709,500	\$ 1,878,600	\$ 88,300	\$ 1,966,900	\$ 86,600	\$ -	\$ 2,053,500
Risk Management	(316)	1,898,200	1,537,600	-	1,537,600	25,000	-	1,562,600
Employee Development	220,901	-	-	-	-	-	-	-
<b>Total Human Resources</b>	<b>\$ 2,047,343</b>	<b>\$ 3,607,700</b>	<b>\$ 3,416,200</b>	<b>\$ 88,300</b>	<b>\$ 3,504,500</b>	<b>\$ 111,600</b>	<b>\$ -</b>	<b>\$ 3,616,100</b>
<b>NON-DEPARTMENTAL</b>								
Special Projects	\$ 3,189,956	\$ 5,433,000	\$ 2,700,000	\$ -	\$ 2,700,000	\$ -	\$ -	\$ 2,700,000
<b>Total Non-Departmental</b>	<b>\$ 3,189,956</b>	<b>\$ 5,433,000</b>	<b>\$ 2,700,000</b>	<b>\$ -</b>	<b>\$ 2,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,700,000</b>
<b>POLICE DEPARTMENT</b>								
Administration	\$ 5,939,615	\$ 8,593,000	\$ 6,203,700	\$ 313,500	\$ 6,517,200	\$ 361,900	\$ 50,000	\$ 6,929,100
Telecommunications	2,361,253	2,477,200	2,442,300	11,600	2,453,900	-	-	2,453,900
Field Operations	9,320,394	10,144,500	9,545,900	(81,300)	9,464,600	195,000	-	9,659,600
Special Patrol/Investigations	3,513,664	3,331,200	6,326,700	910,400	7,237,100	579,600	-	7,816,700
Support Services	1,318,194	-	-	-	-	-	-	-
RICO	-	30,000	-	-	-	-	-	-
<b>Total Police</b>	<b>\$ 22,453,120</b>	<b>\$ 24,575,900</b>	<b>\$ 24,518,600</b>	<b>\$ 1,154,200</b>	<b>\$ 25,672,800</b>	<b>\$ 1,136,500</b>	<b>\$ 50,000</b>	<b>\$ 26,859,300</b>
<b>FIRE DEPARTMENT</b>								
Administration	\$ 867,098	\$ 762,700	\$ 726,400	\$ -	\$ 726,400	\$ -	\$ 74,300	\$ 800,700
Emergency Services	13,364,489	17,165,000	16,913,900	-	16,913,900	141,600	112,100	17,167,600
Homeland Security	223,915	168,700	280,100	-	280,100	78,100	-	358,200
Prevention	443,716	576,300	527,800	194,900	527,800	-	-	527,800
Support Services	913,935	959,800	1,000,200	2,000	1,195,100	77,000	110,000	1,382,100
Facilities O & M	393,647	380,200	380,200	-	382,200	-	-	382,200
Wildland	80,065	105,900	105,900	-	105,900	-	-	105,900
Ambulance	11,200	224,000	204,700	-	204,700	-	1,022,500	1,227,200
<b>Total Fire</b>	<b>\$ 16,298,065</b>	<b>\$ 20,342,600</b>	<b>\$ 20,139,200</b>	<b>\$ 196,900</b>	<b>\$ 20,336,100</b>	<b>\$ 296,700</b>	<b>\$ 1,318,900</b>	<b>\$ 21,951,700</b>
<b>MUNICIPAL COURT</b>								
Administration	\$ 1,070,309	\$ 1,399,400	\$ 1,212,500	\$ 74,500	\$ 1,287,000	\$ 160,100	\$ -	\$ 1,447,100
<b>Total Municipal Court</b>	<b>\$ 1,070,309</b>	<b>\$ 1,399,400</b>	<b>\$ 1,212,500</b>	<b>\$ 74,500</b>	<b>\$ 1,287,000</b>	<b>\$ 160,100</b>	<b>\$ -</b>	<b>\$ 1,447,100</b>
<b>ECONOMIC DEVELOPMENT</b>								
Administration	\$ 938,811	\$ 1,177,100	\$ 1,072,000	\$ 266,000	\$ 1,338,000	\$ 34,700	\$ 1,767,200	\$ 3,139,900
<b>Total Economic Development</b>	<b>\$ 938,811</b>	<b>\$ 1,177,100</b>	<b>\$ 1,072,000</b>	<b>\$ 266,000</b>	<b>\$ 1,338,000</b>	<b>\$ 34,700</b>	<b>\$ 1,767,200</b>	<b>\$ 3,139,900</b>
<b>DEVELOPMENT SERVICES</b>								
Administration	\$ 406,188	\$ 448,400	\$ 454,300	\$ -	\$ 454,300	\$ -	\$ -	\$ 454,300
Code Compliance	307,991	323,700	325,000	-	325,000	3,500	-	328,500
Building Safety	1,445,224	1,951,500	1,327,400	207,200	1,534,600	760,800	-	2,295,400
Planning & Zoning	652,016	977,100	755,500	136,200	891,700	12,000	60,000	963,700
<b>Total Development Services</b>	<b>\$ 2,811,419</b>	<b>\$ 3,700,700</b>	<b>\$ 2,862,200</b>	<b>\$ 343,400</b>	<b>\$ 3,205,600</b>	<b>\$ 776,300</b>	<b>\$ 60,000</b>	<b>\$ 4,041,900</b>

FY2020 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES – ALL FUNDS

DEPARTMENT/ DIVISION	FY2018 ACTUAL	FY2019 ADJUSTED BUDGET	FY2020 Initial Budget	FY2020 Ongoing Supplementals	FY2020 BASE BUDGET	FY2020 One-Time Supplementals	FY2020 One-Time Carryovers	FY2020 TOTAL BUDGET
<b>ENGINEERING</b>								
Administration	\$ 1,063,944	\$ 779,200	\$ 779,900	\$ -	\$ 779,900	\$ 38,500	\$ -	\$ 818,400
Permit Processing	491,516	786,200	477,800	-	477,800	140,400	-	618,200
Inspections	586,265	981,300	501,400	103,700	605,100	527,800	-	1,132,900
GIS	206,349	-	-	-	-	-	-	-
Project Management	711,345	563,800	777,400	99,400	876,800	36,300	-	913,100
Plan Review	290,040	882,500	637,400	-	637,400	601,800	-	1,239,200
<b>Total Engineering</b>	<b>\$ 3,349,459</b>	<b>\$ 3,993,000</b>	<b>\$ 3,173,900</b>	<b>\$ 203,100</b>	<b>\$ 3,377,000</b>	<b>\$ 1,344,800</b>	<b>\$ -</b>	<b>\$ 4,721,800</b>
<b>PARKS AND RECREATION</b>								
Administration	\$ 520,406	\$ 551,600	\$ 561,800	\$ -	\$ 561,800	\$ -	\$ -	\$ 561,800
Art & Culture Administration	179,447	237,800	214,700	3,500	218,200	44,000	-	262,200
Operations	2,640,683	2,839,200	2,770,300	305,800	3,076,100	504,000	-	3,580,100
Right-of-Way (ROW)	1,235,072	1,726,900	1,734,800	50,000	1,784,800	20,000	-	1,804,800
CFD Service	410,024	411,200	428,400	-	428,400	-	-	428,400
Recreation Operations	1,015,508	1,602,800	1,369,900	180,000	1,549,900	163,200	-	1,713,100
Aquatics	463,287	464,200	495,900	-	495,900	-	-	495,900
Library	546,635	810,000	786,100	-	786,100	-	-	786,100
<b>Total Parks and Recreation</b>	<b>\$ 7,011,062</b>	<b>\$ 8,643,700</b>	<b>\$ 8,361,900</b>	<b>\$ 539,300</b>	<b>\$ 8,901,200</b>	<b>\$ 731,200</b>	<b>\$ -</b>	<b>\$ 9,632,400</b>
<b>PUBLIC WORKS</b>								
Administration	\$ 470,943	\$ 518,800	\$ 515,100	\$ 30,900	\$ 546,000	\$ 900	\$ -	\$ 546,900
Program Management	169,480	447,600	307,100	127,800	434,900	188,600	-	623,500
Facility Administration	2,304,241	2,872,100	2,556,200	101,700	2,657,900	609,500	-	3,267,400
Fleet Services	-	2,242,000	2,261,300	1,000	2,262,300	139,000	-	2,401,300
Fleet Services Interdepartmental Credits	-	(2,207,400)	(2,162,300)	-	(2,162,300)	-	-	(2,162,300)
<b>Total Public Works (General Fund)</b>	<b>\$ 2,944,664</b>	<b>\$ 3,873,100</b>	<b>\$ 3,477,400</b>	<b>\$ 261,400</b>	<b>\$ 3,738,800</b>	<b>\$ 938,000</b>	<b>\$ -</b>	<b>\$ 4,676,800</b>
<b>CONTINGENCY</b>								
City Manager	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
Other Funds	-	-	100,000	-	100,000	-	-	100,000
<b>Total - Contingency</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
<b>Total - General Fund</b>	<b>\$ 75,970,400</b>	<b>\$ 92,001,300</b>	<b>\$ 86,697,700</b>	<b>\$ 3,787,400</b>	<b>\$ 90,485,100</b>	<b>\$ 6,499,000</b>	<b>\$ 3,578,500</b>	<b>\$ 100,562,600</b>
<b>GENERAL FUND - RESERVES</b>								
Fleet Asset Management Reserve	\$ 2,127,051	\$ 2,669,400	\$ 1,943,700	\$ -	\$ 1,943,700	\$ -	\$ 914,400	\$ 2,858,100
Parks Asset Management Reserve	1,621,954	2,114,400	828,200	-	828,200	-	-	828,200
Technology Asset Management Reserve	794,588	1,124,000	1,007,100	-	1,007,100	-	-	1,007,100
Fire Asset Management Reserve	652,168	685,000	492,000	-	492,000	-	-	492,000
Traffic Signals	1,925,485	12,600	1,080,500	-	1,080,500	-	-	1,080,500
Risk Reserve	58,836	-	888,200	-	888,200	-	-	888,200
<b>Total General Fund - Reserves</b>	<b>\$ 7,180,082</b>	<b>\$ 6,605,400</b>	<b>\$ 6,239,700</b>	<b>\$ -</b>	<b>\$ 6,239,700</b>	<b>\$ -</b>	<b>\$ 914,400</b>	<b>\$ 7,154,100</b>
<b>TOTAL - GENERAL FUNDS</b>	<b>\$ 83,150,482</b>	<b>\$ 98,606,700</b>	<b>\$ 92,937,400</b>	<b>\$ 3,787,400</b>	<b>\$ 96,724,800</b>	<b>\$ 6,499,000</b>	<b>\$ 4,492,900</b>	<b>\$ 107,716,700</b>

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 3  
OPERATING EXPENDITURES – ALL FUNDS

DEPARTMENT/ DIVISION	FY2018 ACTUAL	FY2019 ADJUSTED BUDGET	FY2020 Initial Budget	FY2020 Ongoing Supplementals	FY2020 BASE BUDGET	FY2020 One-Time Supplementals	FY2020 One-Time Carryovers	FY2020 TOTAL BUDGET
<b>SPECIAL REVENUE FUNDS</b>								
<b>BALLPARK OPERATING FUND - PARKS AND RECREATION</b>								
Business Operations	\$ 1,402,316	\$ 1,469,000	\$ 1,516,100	\$ 700	\$ 1,516,800	\$ 15,300	\$ -	\$ 1,532,100
Maintenance Operations	2,980,952	3,416,600	3,356,700	87,500	3,444,200	130,000	-	3,574,200
<b>Total Ballpark Fund - Parks and Recreation</b>	<b>\$ 4,383,268</b>	<b>\$ 4,885,600</b>	<b>\$ 4,872,800</b>	<b>\$ 88,200</b>	<b>\$ 4,961,000</b>	<b>\$ 145,300</b>	<b>\$ -</b>	<b>\$ 5,106,300</b>
<b>BALLPARK CAPITAL REPLACEMENT - PARKS AND RECREATION</b>								
Maintenance Operations	\$ 687,039	\$ 2,200,000	\$ 933,000	\$ -	\$ 933,000	\$ -	\$ -	\$ 933,000
<b>Total Ballpark Capital Replacement - Parks and Recreation</b>	<b>\$ 687,039</b>	<b>\$ 2,200,000</b>	<b>\$ 933,000</b>	<b>\$ -</b>	<b>\$ 933,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 933,000</b>
<b>Total Ballpark Fund - Parks and Recreation</b>	<b>\$ 5,070,307</b>	<b>\$ 7,085,600</b>	<b>\$ 5,805,800</b>	<b>\$ 88,200</b>	<b>\$ 5,894,000</b>	<b>\$ 145,300</b>	<b>\$ -</b>	<b>\$ 6,039,300</b>
<b>HIGHWAY USER REVENUE FUND (HURF) - ENGINEERING</b>								
Pavement Management	\$ -	\$ 3,394,200	\$ 2,615,200	\$ -	\$ 2,615,200	\$ -	\$ -	\$ 2,615,200
Street Lights	-	-	1,032,600	-	1,032,600	-	-	1,032,600
Street Maintenance	2,159,151	1,273,200	1,252,300	26,000	1,278,300	423,800	-	1,702,100
Streets & Markings	277,540	337,500	362,300	-	362,300	-	-	362,300
Sweeper Operations	282,948	277,700	286,600	1,000	287,600	1,800	-	289,400
Traffic Management	361,510	547,100	562,700	8,500	571,200	116,000	135,000	822,200
Traffic Signals	2,164,771	2,082,100	1,092,900	-	1,092,900	40,000	30,000	1,162,900
<b>Total HURF - Engineering</b>	<b>\$ 5,245,920</b>	<b>\$ 7,911,800</b>	<b>\$ 7,204,600</b>	<b>\$ 35,500</b>	<b>\$ 7,240,100</b>	<b>\$ 581,600</b>	<b>\$ 165,000</b>	<b>\$ 7,986,700</b>
<b>IMPOUND FUND - POLICE</b>								
Traffic - Impound	\$ 163,993	\$ 194,700	\$ 147,100	\$ -	\$ 147,100	\$ -	\$ -	\$ 147,100
<b>Total Impound Fund - Police</b>	<b>\$ 163,993</b>	<b>\$ 194,700</b>	<b>\$ 147,100</b>	<b>\$ -</b>	<b>\$ 147,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 147,100</b>
<b>ARIZONA LOTTERY FUNDS - ENGINEERING</b>								
Transit	\$ 310,714	\$ 253,200	\$ 296,900	\$ -	\$ 296,900	\$ 22,000	\$ -	\$ 318,900
<b>Total Arizona Lottery Funds - Engineering</b>	<b>\$ 310,714</b>	<b>\$ 253,200</b>	<b>\$ 296,900</b>	<b>\$ -</b>	<b>\$ 296,900</b>	<b>\$ 22,000</b>	<b>\$ -</b>	<b>\$ 318,900</b>
<b>COURT ENHANCEMENT FUND</b>								
Court Enhancement Fund	\$ -	\$ 46,200	\$ 55,000	\$ -	\$ 55,000	\$ -	\$ -	\$ 55,000
<b>Total Court Enhancement Fund</b>	<b>\$ -</b>	<b>\$ 46,200</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,000</b>
<b>JUDICIAL COLLECTION ENHANCEMENT FUND (JCEF)</b>								
Administration	\$ 27,633	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
<b>Total JCEF Fund</b>	<b>\$ 27,633</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>
<b>OFFICER SAFETY EQUIPMENT FUND - POLICE</b>								
Administration	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
<b>Total Officer Safety - Police</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 3  
 OPERATING EXPENDITURES – ALL FUNDS

DEPARTMENT/ DIVISION	FY2018 ACTUAL	FY2019 ADJUSTED BUDGET	FY2020 Initial Budget	FY2020 Ongoing Supplementals	FY2020 BASE BUDGET	FY2020 One-Time Supplementals	FY2020 One-Time Carryovers	FY2020 TOTAL BUDGET
<b>GRANTS</b>								
Police	\$ 292,660	\$ 326,000	\$ 285,400	\$ -	\$ 285,400	\$ -	\$ 95,900	\$ 381,300
Fire	129,063	119,500	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	160,800	160,800
Public Works	-	138,300	-	-	-	-	-	-
<b>Total Grants</b>	<b>\$ 421,723</b>	<b>\$ 583,800</b>	<b>\$ 285,400</b>	<b>\$ -</b>	<b>\$ 285,400</b>	<b>\$ -</b>	<b>\$ 256,700</b>	<b>\$ 542,100</b>
<b>TOTAL - SPECIAL REVENUE FUNDS</b>	<b>\$ 11,240,290</b>	<b>\$ 16,075,300</b>	<b>\$ 13,819,800</b>	<b>\$ 123,700</b>	<b>\$ 13,943,500</b>	<b>\$ 788,900</b>	<b>\$ 421,700</b>	<b>\$ 15,154,100</b>
<b>ENTERPRISE FUNDS</b>								
<b>WATER - PUBLIC WORKS</b>								
Administration	\$ 926,314	\$ 593,700	\$ 721,400	\$ 60,600	\$ 782,000	\$ 900	\$ 181,500	\$ 964,400
Operations Maintenance	255,624	683,700	453,400	-	453,400	-	-	453,400
Distribution System	1,907,210	1,794,300	1,929,100	-	1,929,100	30,000	20,400	1,979,500
Production	2,939,867	3,688,300	3,337,600	411,400	3,749,000	58,600	-	3,807,600
Water Quality	194,168	270,500	220,700	-	220,700	-	33,600	254,300
Water Resources	741,745	880,300	4,358,800	-	4,358,800	35,000	-	4,393,800
<b>Total Water - Public Works</b>	<b>\$ 6,964,928</b>	<b>\$ 7,910,800</b>	<b>\$ 11,021,000</b>	<b>\$ 472,000</b>	<b>\$ 11,493,000</b>	<b>\$ 124,500</b>	<b>\$ 235,500</b>	<b>\$ 11,853,000</b>
<b>WATER - FINANCE</b>								
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ 90,000
<b>Total Water - Finance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 90,000</b>
<b>WATER - INFORMATION TECHNOLOGY</b>								
Security & Infrastructure	\$ 27,850	\$ 61,200	\$ 62,400	\$ -	\$ 62,400	\$ -	\$ -	\$ 62,400
<b>Total Water - Information Technology</b>	<b>\$ 27,850</b>	<b>\$ 61,200</b>	<b>\$ 62,400</b>	<b>\$ -</b>	<b>\$ 62,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 62,400</b>
<b>WATER - NON-DEPARTMENTAL</b>								
Contingency	\$ -	\$ 301,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Water - Non-Departmental</b>	<b>\$ -</b>	<b>\$ 301,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total - Water Fund</b>	<b>\$ 6,992,778</b>	<b>\$ 8,273,500</b>	<b>\$ 11,083,400</b>	<b>\$ 472,000</b>	<b>\$ 11,555,400</b>	<b>\$ 214,500</b>	<b>\$ 235,500</b>	<b>\$ 12,005,400</b>
<b>WASTEWATER - PUBLIC WORKS</b>								
Administration	\$ 828,132	\$ 536,300	\$ 680,300	\$ 86,400	\$ 766,700	\$ 4,500	\$ 13,000	\$ 784,200
Operations Maintenance	137,549	290,300	494,300	89,500	583,800	86,500	-	670,300
Collection Systems	1,129,708	1,237,700	1,290,100	99,300	1,389,400	49,200	55,100	1,493,700
Environment	500,166	555,200	662,500	98,300	760,800	68,600	-	829,400
Reclamation	708,771	871,100	877,200	-	877,200	-	-	877,200
Reclamation Corgett	240,538	350,900	334,600	-	334,600	-	-	334,600
Reclamation Goodyear	1,285,905	1,405,300	1,461,600	-	1,461,600	-	-	1,461,600
Reclamation Rainbow Valley	397,275	357,700	354,600	-	354,600	-	-	354,600
<b>Total Wastewater - Public Works</b>	<b>\$ 5,228,044</b>	<b>\$ 5,604,500</b>	<b>\$ 6,155,200</b>	<b>\$ 373,500</b>	<b>\$ 6,528,700</b>	<b>\$ 208,800</b>	<b>\$ 68,100</b>	<b>\$ 6,805,600</b>
<b>WASTEWATER - FINANCE</b>								
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ 90,000
<b>Total Wastewater - Finance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 90,000</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 3  
 OPERATING EXPENDITURES – ALL FUNDS

DEPARTMENT/ DIVISION	FY2018 ACTUAL	FY2019 ADJUSTED BUDGET	FY2020 Initial Budget	FY2020 Ongoing Supplementals	FY2020 BASE BUDGET	FY2020 One-Time Supplementals	FY2020 One-Time Carryovers	FY2020 TOTAL BUDGET
<b>WASTEWATER - INFORMATION TECHNOLOGY</b>								
Security & Infrastructure	\$ 62,457	\$ 63,700	\$ 70,400	\$ -	\$ 70,400	\$ -	\$ -	\$ 70,400
<b>Total Wastewater - Information Technology</b>	<b>\$ 62,457</b>	<b>\$ 63,700</b>	<b>\$ 70,400</b>	<b>\$ -</b>	<b>\$ 70,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,400</b>
<b>NON-DEPARTMENTAL - WASTEWATER</b>								
Non-Departmental	\$ 440,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Wastewater - Non-Departmental</b>	<b>\$ 440,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Wastewater Fund</b>	<b>\$ 5,731,001</b>	<b>\$ 5,668,200</b>	<b>\$ 6,225,600</b>	<b>\$ 373,500</b>	<b>\$ 6,599,100</b>	<b>\$ 298,800</b>	<b>\$ 68,100</b>	<b>\$ 6,966,000</b>
<b>SOLID WASTE - PUBLIC WORKS</b>								
Administration	\$ 5,864,639	\$ 6,864,900	\$ 5,564,900	\$ 132,800	\$ 5,697,700	\$ 163,500	\$ 281,000	\$ 6,142,200
Container Maintenance	359,342	376,900	441,100	-	441,100	130,000	-	571,100
<b>Total Solid Waste - Public Works</b>	<b>\$ 6,223,981</b>	<b>\$ 7,241,800</b>	<b>\$ 6,006,000</b>	<b>\$ 132,800</b>	<b>\$ 6,138,800</b>	<b>\$ 293,500</b>	<b>\$ 281,000</b>	<b>\$ 6,713,300</b>
<b>SOLID WASTE - FINANCE</b>								
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Total Solid Waste - Finance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>
<b>Total Solid Waste Fund</b>	<b>\$ 6,223,981</b>	<b>\$ 7,241,800</b>	<b>\$ 6,006,000</b>	<b>\$ 132,800</b>	<b>\$ 6,138,800</b>	<b>\$ 313,500</b>	<b>\$ 281,000</b>	<b>\$ 6,733,300</b>
<b>TOTAL - ENTERPRISE FUNDS</b>	<b>\$ 18,947,760</b>	<b>\$ 21,183,500</b>	<b>\$ 23,315,000</b>	<b>\$ 978,300</b>	<b>\$ 24,293,300</b>	<b>\$ 826,800</b>	<b>\$ 584,600</b>	<b>\$ 25,704,700</b>
<b>INTERNAL SERVICE FUNDS</b>								
<b>FLEET - PUBLIC WORKS</b>								
Fleet and Equipment Management	\$ 1,947,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Public Works Fleet</b>	<b>\$ 1,947,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL - INTERNAL SERVICE FUNDS</b>	<b>\$ 1,947,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GRAND TOTAL ALL FUNDS</b>	<b>\$ 115,286,397</b>	<b>\$ 135,865,500</b>	<b>\$ 130,072,200</b>	<b>\$ 4,889,400</b>	<b>\$ 134,961,600</b>	<b>\$ 8,114,700</b>	<b>\$ 5,499,200</b>	<b>\$ 148,575,500</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 4  
 DEBT SERVICE

DEBT BY BOND	FY2018 ACTUAL	FY2019 BUDGET	FY2019 ESTIMATE	FY2020 BUDGET
<b>General Obligation Bonds (G.O.)</b>				
G.O. Series 2019	\$ -	\$ -	\$ 520,600	\$ 1,818,000
G.O. Refunding 2019	-	-	313,900	441,100
G.O. Series 2017	2,575,762	3,762,200	3,762,200	1,194,300
G.O. Refunding 2016	4,058,500	5,308,000	5,416,400	5,403,700
G.O. Refunding 2014	2,725,000	3,174,000	3,187,600	3,586,600
G.O. Refunding 2012	1,300,000	-	-	-
G.O. Refunding 2010	204,169	204,200	204,200	204,200
G.O. Build America Bonds 2010	232,923	224,800	224,800	329,800
G.O. Refunding 2009	285,737	285,800	747,400	-
G.O. Series 2008	1,457,500	-	-	-
<b>Total G.O.</b>	<b>\$ 12,839,591</b>	<b>\$ 12,959,600</b>	<b>\$ 14,377,100</b>	<b>\$ 12,977,700</b>
<b>Water Infrastructure Finance Authority (WIFA)</b>				
2009	\$ 339,637	\$ 339,600	\$ 339,600	\$ 339,600
<b>Total WIFA</b>	<b>\$ 339,637</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>
<b>Water &amp; Sewer Refunding (W&amp;S)</b>				
Revenue 2019	\$ -	\$ 2,482,400	\$ -	\$ -
Revenue 2016	1,395,600	1,390,600	1,408,300	1,413,100
Revenue 2011	1,051,000	1,048,200	1,056,800	1,058,600
Revenue 2010	827,044	827,000	840,600	840,600
Refunding 2009	21,938	21,800	21,800	21,800
Refunding 1999	400,000	-	-	-
<b>Total W&amp;S</b>	<b>\$ 3,695,582</b>	<b>\$ 5,770,000</b>	<b>\$ 3,327,500</b>	<b>\$ 3,334,100</b>
<b>McDowell Improvement District</b>				
2008	\$ 4,883,455	\$ 3,534,700	\$ 3,210,600	\$ 4,547,900
<b>Total McDowell</b>	<b>\$ 4,883,455</b>	<b>\$ 3,534,700</b>	<b>\$ 3,210,600</b>	<b>\$ 4,547,900</b>
<b>Public Improvement Corporation</b>				
PIC Series 2017 - MLB Indians Project	\$ 1,272,691	\$ 1,272,800	\$ 1,272,800	\$ 1,271,400
PIC Refunding Series 2016A	1,794,800	4,754,800	4,754,800	4,736,800
PIC Refunding Series 2016B	2,202,800	3,000,400	3,000,400	3,020,800
PIC 2012 A Goodyear Municipal Complex	1,021,272	1,021,200	1,021,200	1,021,200
PIC 2012 B Goodyear Municipal Complex & 911 Ctr.	126,850	126,800	126,800	126,800
PIC Refunding 2011 A&B	2,970,225	1,397,400	1,397,400	1,395,200
<b>Total Public Improvement Corporation</b>	<b>\$ 9,388,638</b>	<b>\$ 11,573,400</b>	<b>\$ 11,573,400</b>	<b>\$ 11,572,200</b>
<b>Total Fiscal Agent Fees</b>	<b>\$ 21,972</b>	<b>\$ 23,500</b>	<b>\$ 23,500</b>	<b>\$ 25,500</b>
<b>TOTAL</b>	<b>\$ 31,168,875</b>	<b>\$ 34,200,800</b>	<b>\$ 32,851,700</b>	<b>\$ 32,797,000</b>
<b>DEBT BY FUNDING SOURCE</b>	<b>FY2018 Actual</b>	<b>FY2019 Budget</b>	<b>FY2019 Estimate</b>	<b>FY2020 Budget</b>
General Fund	\$ 1,430,754	\$ 1,415,200	\$ 1,415,200	\$ 1,413,000
Ballpark Debt Service	7,969,576	10,171,700	10,171,700	10,172,700
Secondary Property Tax	4,994,692	5,771,500	6,881,200	6,175,100
McDowell Improvement District	4,883,455	3,535,700	3,211,600	4,548,900
Water	6,212,874	8,233,500	5,856,400	4,945,300
Wastewater	5,677,524	5,073,200	5,315,600	5,542,000
<b>TOTAL</b>	<b>\$ 31,168,875</b>	<b>\$ 34,200,800</b>	<b>\$ 32,851,700</b>	<b>\$ 32,797,000</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 5  
 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
<b>CITY CLERK</b>						
Administration						
City Clerk	1.0	1.0	-	1.0	-	1.0
Deputy City Clerk	1.0	1.0	-	1.0	-	1.0
Records Administrator	1.0	1.0	-	1.0	-	1.0
Records Analyst II	1.0	1.0	-	1.0	-	1.0
City Clerk Specialist	2.0	2.0	-	2.0	-	2.0
<b>Total City Clerk</b>	<b>6.0</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>
<b>CITY MANAGER'S OFFICE</b>						
City Manager's Office						
City Manager	1.0	1.0	-	1.0	-	1.0
Deputy City Manager	-	-	-	-	-	2.0
Assistant to the City Manager	1.0	1.0	(1.0)	-	-	-
Continuous Improvement Program Manager	1.0	1.0	(1.0)	-	-	-
Development Agreement Coordinator	-	-	-	-	-	1.0
Executive Assistant	1.0	1.0	-	1.0	-	2.0
Executive Management Assistant	-	-	-	-	-	2.0
Intergovernmental						
Assistant to the Council	1.0	1.0	-	1.0	-	1.0
Assistant to the Mayor	1.0	1.0	-	1.0	-	1.0
Community Engagment Specialist	-	-	-	-	1.0	1.0
Executive Assistant	1.0	1.0	-	1.0	-	1.0
Governmental Relations Manager	1.0	1.0	-	1.0	-	1.0
Management Assistant	1.0	1.0	(1.0)	-	-	-
Neighborhood Services Coordinator	1.0	1.0	-	1.0	-	1.0
Deputy City Manager's Office						
Deputy City Manager	2.0	2.0	-	2.0	-	-
Executive Assistant	1.0	1.0	-	1.0	-	-
Development Agreement Coordinator	1.0	1.0	-	1.0	-	-
Executive Management Assistant	2.0	2.0	-	2.0	-	-
Risk Management						
Risk and Safety Administrator	1.0	1.0	(1.0)	-	-	-
Communications						
Communications Manager	1.0	1.0	(1.0)	-	-	-
Graphic Designer	1.0	1.0	(1.0)	-	-	-
Video Production Specialist	1.0	1.0	(1.0)	-	-	-
Public Information Officer	1.0	1.0	(1.0)	-	-	-
Digital Communications Administrator	1.0	1.0	(1.0)	-	-	-
<b>Total City Manager's Office</b>	<b>22.0</b>	<b>22.0</b>	<b>(9.0)</b>	<b>13.0</b>	<b>1.0</b>	<b>14.0</b>
<b>DIGITAL COMMUNUCATIONS</b>						
Administration						
Communications Director	-	-	1.0	1.0	-	1.0
Communications Manager	-	-	1.0	1.0	-	1.0
Communications Specialist	-	-	-	-	1.0	1.0
Digital Communications Administrator	-	-	1.0	1.0	-	1.0
Graphic Designer	-	-	1.0	1.0	-	1.0
Management Assistant	-	-	1.0	1.0	-	1.0
Video Production Specialist	-	-	1.0	1.0	-	1.0
<b>Total Digital Communications</b>	<b>-</b>	<b>-</b>	<b>6.0</b>	<b>6.0</b>	<b>1.0</b>	<b>7.0</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 5  
 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
<b>LEGAL SERVICES</b>						
City Attorney-Civil Division						
City Attorney	1.0	1.0	-	1.0	-	1.0
Assistant City Attorney	2.0	2.0	-	2.0	1.0	3.0
Legal Assistant	-	-	-	-	-	-
Management Assistant	1.0	1.0	-	1.0	-	1.0
Legal Services Coordinator	1.0	1.0	-	1.0	-	1.0
Real Estate Coordinator	1.0	1.0	-	1.0	-	1.0
City Prosecutor-Criminal Division						
City Prosecutor	1.0	1.0	-	1.0	-	1.0
Assistant City Prosecutor	1.0	1.0	-	1.0	-	1.0
Legal Assistant	1.0	1.0	-	1.0	-	1.0
Staff Assistant	1.0	1.0	-	1.0	-	1.0
				-		
<b>Total Legal Services</b>	<b>10.0</b>	<b>10.0</b>	<b>-</b>	<b>10.0</b>	<b>1.0</b>	<b>11.0</b>
<b>FINANCE</b>						
Administration						
Finance Director	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
Financial Services						
Finance Manager	1.0	1.0	-	1.0	-	1.0
Accounting Supervisor	1.0	1.0	-	1.0	-	1.0
Senior Accountant	2.0	2.0	-	2.0	-	2.0
Accountant	1.0	1.0	1.0	2.0	-	2.0
Senior Account Clerk	3.0	3.0	-	3.0	-	3.0
Special Districts & Taxation						
Accountant	1.0	1.0	(1.0)	-	-	-
Budget & Research						
Budget & Research Manager	1.0	1.0	-	1.0	-	1.0
Budget Coordinator	-	-	1.0	1.0	-	1.0
Budget & Research Analyst	3.0	3.0	(1.0)	2.0	1.0	3.0
Tax and Financial Analyst	1.0	1.0	-	1.0	-	1.0
Staff Assistant	1.0	1.0	-	1.0	-	1.0
Customer Service						
Customer Service Supervisor	1.0	1.0	-	1.0	-	1.0
Utility Billing Specialist	1.0	1.0	-	1.0	-	1.0
Customer Service Representative I	5.0	5.0	-	5.0	-	5.0
Customer Service Representative II	1.0	1.0	-	1.0	-	1.0
Procurement						
Procurement Manager	1.0	1.0	-	1.0	-	1.0
Procurement Officer	2.0	2.0	-	2.0	-	2.0
Procurement Specialist	1.0	1.0	-	1.0	-	1.0
Mailroom						
Mail & Copy Clerk	1.0	1.0	-	1.0	-	1.0
<b>Total Finance</b>	<b>31.0</b>	<b>31.0</b>	<b>-</b>	<b>31.0</b>	<b>1.0</b>	<b>32.0</b>
<b>INFORMATION TECHNOLOGY</b>						
Administration						
Chief Information Officer	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	1.0

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 5  
 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
Infrastructure						
Security & Infrastructure Manager	1.0	1.0	-	1.0	-	1.0
Infrastructure Support Supervisor	1.0	1.0	-	1.0	-	1.0
Infrastructure Administrator	1.0	1.0	-	1.0	-	1.0
Infrastructure Engineer	1.0	1.0	-	1.0	-	1.0
Sr. Infrastructure Engineer	1.0	1.0	-	1.0	-	1.0
SCADA Systems Engineer	1.0	1.0	-	1.0	-	1.0
IT Technician	2.0	3.0	-	3.0	-	3.0
Application Development & Support						
Application & Business Manager	1.0	1.0	-	1.0	-	1.0
Application & Business Analyst	4.0	4.0	-	4.0	-	4.0
Application Developer	3.0	3.0	(1.0)	2.0	-	2.0
ITS Web Developer	1.0	1.0	(1.0)	-	-	-
Sr. Application & Business Analyst	-	-	1.0	1.0	-	1.0
Sr. IT Project Manager	-	-	1.0	1.0	-	1.0
Geospatial Information						
GIS Analyst	1.0	1.0	-	1.0	-	1.0
GIS Manager	1.0	1.0	-	1.0	-	1.0
GIS Technician	1.0	1.0	-	1.0	-	1.0
Security						
Security Engineer	-	-	-	-	1.0	1.0
<b>Total Information Technology</b>	<b>22.0</b>	<b>23.0</b>	<b>-</b>	<b>23.0</b>	<b>1.0</b>	<b>24.0</b>
<b>HUMAN RESOURCES</b>						
Administration						
Human Resources Director	1.0	1.0	-	1.0	-	1.0
Continuous Improvement Program Manager	-	-	1.0	1.0	-	1.0
Senior Human Resources Business Partner	1.0	1.0	-	1.0	-	1.0
Human Resources Business Partner	4.0	4.0	-	4.0	-	4.0
Human Resources Specialist	1.0	1.0	(1.0)	-	-	-
HRIS Analyst	-	-	1.0	1.0	-	1.0
Training Specialist	1.0	1.0	-	1.0	-	1.0
Total Compensation Administrator	1.0	1.0	-	1.0	-	1.0
Wellness & Volunteer Coordinator	1.0	1.0	-	1.0	-	1.0
Benefits Specialist	-	-	-	-	1.0	1.0
Part-time (FTE's)						
Assistant	0.5	0.5	-	0.5	-	0.5
Intern	0.5	0.5	-	0.5	-	0.5
Risk Management						
Risk & Safety Administrator	-	-	1.0	1.0	-	1.0
<b>Total Human Resources</b>	<b>11.0</b>	<b>11.0</b>	<b>2.0</b>	<b>13.0</b>	<b>1.0</b>	<b>14.0</b>
<b>POLICE DEPARTMENT</b>						
Administration						
Chief of Police	1.0	1.0	-	1.0	-	1.0
Deputy Chief of Police	2.0	2.0	-	2.0	-	2.0
Support Services Manager	2.0	2.0	-	2.0	-	2.0
Administrative Assistant	2.0	2.0	-	2.0	-	2.0
Forensic Specialist	1.0	1.0	-	1.0	1.0	2.0
Management Assistant	1.0	1.0	-	1.0	1.0	2.0
Public Information Officer	1.0	1.0	-	1.0	-	1.0
Police Lieutenant	2.0	2.0	-	2.0	-	2.0
Police Records Clerk II	2.0	2.0	-	2.0	-	2.0
Police Records Specialist	2.0	2.0	-	2.0	1.0	3.0
Police Officer	1.0	1.0	-	1.0	-	1.0
Police Sergeant	2.0	2.0	-	2.0	-	2.0
Property Evidence Supervisor	1.0	1.0	-	1.0	-	1.0
Property Officer	2.0	2.0	-	2.0	-	2.0

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
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 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
Part-time (FTE's)						
Administrative Assistant	0.5	0.5	-	0.5	-	0.5
Volunteer Coordinator	0.5	0.5	-	0.5	-	0.5
Impound - Traffic						
Investigation Specialist	1.0	1.0	-	1.0	-	1.0
Field Operations						
Police Lieutenant	4.0	4.0	-	4.0	-	4.0
Police Sergeant	8.0	8.0	-	8.0	-	8.0
Police Officer	55.0	55.0	-	55.0	-	55.0
Police Recruit-Cadet	1.0	1.0	-	1.0	-	1.0
Police Assistant	3.0	3.0	-	3.0	-	3.0
Communications						
Telecommunications Manager	-	-	-	-	-	-
Telecommunications Supervisor	4.0	4.0	-	4.0	-	4.0
Telecommunications Operator	15.0	15.0	-	15.0	-	15.0
Police Lieutenant	1.0	1.0	-	1.0	-	1.0
Part-time (FTE's)						
Telecommunications Operator	-	-	-	-	0.3	0.3
Investigations						
Crime Intelligence Analyst	1.0	1.0	-	1.0	-	1.0
Crisis Services Coordinator	1.0	1.0	-	1.0	-	1.0
Investigations Specialist	1.0	1.0	-	1.0	-	1.0
Police Lieutenant	1.0	1.0	-	1.0	-	1.0
Police Sergeant	2.0	2.0	-	2.0	1.0	3.0
Police Detective	4.0	4.0	-	4.0	2.0	6.0
Police Officer	7.0	7.0	-	7.0	1.0	8.0
Special Patrol						
Police Lieutenant	1.0	1.0	-	1.0	-	1.0
Police Sergeant	4.0	4.0	-	4.0	1.0	5.0
Police Officer	14.0	17.0	-	17.0	1.0	18.0
<b>Total Police Department</b>	<b>151.0</b>	<b>154.0</b>	<b>-</b>	<b>154.0</b>	<b>9.3</b>	<b>163.3</b>
<b>FIRE DEPARTMENT</b>						
Administration						
Fire Chief	1.0	1.0	-	1.0	-	1.0
Administrative Services Supervisor	1.0	1.0	-	1.0	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	1.0
Staff Assistant	1.0	1.0	-	1.0	-	1.0
Prevention						
Fire Battalion Chief	1.0	1.0	-	1.0	-	1.0
Fire Captain	-	-	-	-	-	-
Fire Inspector II	2.0	2.0	-	2.0	-	2.0
Fire Marshal	-	-	-	-	1.0	1.0
Community Risk Reduction Specialist	-	-	-	-	1.0	1.0
Community Risk Reduction Coordinator	1.0	1.0	-	1.0	-	1.0
Part-time (FTE's)						
Fire Inspector	0.5	0.5	-	0.5	-	0.5
Community Risk Reduction Coordinator	1.0	1.0	-	1.0	(0.5)	0.5

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
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AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
<b>Emergency Services</b>						
Deputy Fire Chief	1.0	1.0	-	1.0	-	1.0
Fire Battalion Chief	5.0	5.0	-	5.0	-	5.0
Firefighter	40.0	48.0	-	48.0	-	48.0
Fire Captain	25.0	28.0	-	28.0	-	28.0
Fire Engineer	18.0	21.0	-	21.0	-	21.0
<b>Ambulance</b>						
Ambulance EMT's	3.0	3.0	-	3.0	-	3.0
Ambulance Paramedics	3.0	3.0	-	3.0	-	3.0
Assistant Contract Monitor	1.0	1.0	-	1.0	-	1.0
<b>Support Services</b>						
Deputy Fire Chief	1.0	1.0	-	1.0	-	1.0
Fire Equipment Maintenance Worker	2.0	2.0	-	2.0	-	2.0
<b>Emergency Management/ Homeland Security</b>						
Emergency Manager	1.0	1.0	-	1.0	-	1.0
<b>Total Fire Department</b>	<b>110.5</b>	<b>124.5</b>	<b>-</b>	<b>124.5</b>	<b>1.5</b>	<b>126.0</b>
<b>MUNICIPAL COURT</b>						
<b>Administration</b>						
Court Administrator	1.0	1.0	-	1.0	-	1.0
Court Supervisor	1.0	1.0	-	1.0	-	1.0
Court Interpreter	1.0	1.0	-	1.0	-	1.0
Court Specialist II	3.0	4.0	-	4.0	1.0	5.0
Court Specialist III	2.0	2.0	-	2.0	-	2.0
Security Guard	1.0	1.0	-	1.0	-	1.0
Judge	1.0	1.0	-	1.0	-	1.0
<b>Part-time (FTE's)</b>						
Protem Judge	0.3	0.3	-	0.3	-	0.3
<b>Total Municipal Court</b>	<b>10.3</b>	<b>11.3</b>	<b>-</b>	<b>11.3</b>	<b>1.0</b>	<b>12.3</b>
<b>ECONOMIC DEVELOPMENT</b>						
<b>Administration</b>						
Economic Development Director	1.0	1.0	-	1.0	-	1.0
Economic Development Project Manager	2.0	2.0	-	2.0	1.0	3.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
Marketing Coordinator	1.0	1.0	-	1.0	-	1.0
Project Manager - Small Business	1.0	1.0	-	1.0	-	1.0
Research Specialist	-	-	-	-	1.0	1.0
<b>Total Economic Development</b>	<b>6.0</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>	<b>2.0</b>	<b>8.0</b>
<b>DEVELOPMENT SERVICES</b>						
<b>Administration</b>						
Development Services Administrator	1.0	1.0	-	1.0	-	1.0
Development Services Director	1.0	1.0	-	1.0	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
<b>Planning &amp; Zoning</b>						
Planner II	1.0	1.0	-	1.0	-	1.0
Planner III	3.0	3.0	-	3.0	1.0	4.0
Planning Manager	1.0	1.0	-	1.0	-	1.0
<b>Building Inspection</b>						
Building Inspection Supervisor	1.0	1.0	-	1.0	-	1.0
Building Inspector II	3.0	3.0	-	3.0	2.0	5.0
Building Inspector III	1.0	1.0	-	1.0	-	1.0
Chief Building Official	1.0	1.0	-	1.0	-	1.0
Fire Plan Review and Inspection Specialist	1.0	1.0	-	1.0	-	1.0
Senior Fire Building Plans Examiner	1.0	1.0	-	1.0	-	1.0
Plans Examiner	3.0	3.0	-	3.0	-	3.0

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
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 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
Code Compliance						
Code Compliance Officer I	2.0	2.0	-	2.0	-	2.0
Code Compliance Officer II	1.0	1.0	-	1.0	-	1.0
<b>Total Development Services</b>	<b>22.0</b>	<b>22.0</b>	<b>-</b>	<b>22.0</b>	<b>3.0</b>	<b>25.0</b>
<b>ENGINEERING</b>						
Administration						
Director of Engineering	1.0	1.0	-	1.0	-	1.0
Assistant City Engineer	1.0	1.0	-	1.0	-	1.0
Deputy Director Engineer	-	-	1.0	1.0	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	1.0
Administrative Services Supervisor	1.0	1.0	-	1.0	-	1.0
Plan Review						
Civil Engineer	2.0	1.0	-	1.0	-	1.0
Plans Examiner	1.0	2.0	-	2.0	-	2.0
Plans Review Manager	1.0	1.0	-	1.0	-	1.0
Permit Processing						
Civil Engineer	1.0	1.0	-	1.0	-	1.0
Development Services Technician II	2.0	2.0	-	2.0	-	2.0
Development Services Technician III	2.0	2.0	-	2.0	-	2.0
Permit Administrator	1.0	1.0	-	1.0	-	1.0
Inspections						
Construction Inspector II	3.0	3.0	-	3.0	1.0	4.0
Construction Inspection Supervisor	1.0	1.0	-	1.0	-	1.0
Project Management						
Project Manager	1.0	1.0	-	1.0	-	1.0
Sr. Project Manager	3.0	3.0	-	3.0	-	3.0
CIP Project Field Inspector	-	-	-	-	1.0	1.0
Streets & Markings						
Traffic Operations Worker II	1.0	1.0	-	1.0	-	1.0
Traffic Operations Worker III	1.0	1.0	-	1.0	-	1.0
Streets Maintenance						
Pavement Management Coordinator	1.0	1.0	-	1.0	-	1.0
Street Maintenance Foreman	1.0	1.0	-	1.0	-	1.0
Streets Maintenance Worker II	3.0	3.0	-	3.0	-	3.0
Street Maintenance Worker III	1.0	1.0	-	1.0	-	1.0
Sweeper Operations						
Equipment Operator	2.0	2.0	-	2.0	-	2.0
Traffic Signals						
Signal Technician II	2.0	2.0	-	2.0	-	2.0
Signal Technician III	1.0	1.0	-	1.0	-	1.0
Streets and Traffic Superintendent	1.0	1.0	-	1.0	-	1.0
Traffic Operations Foreman	1.0	1.0	-	1.0	-	1.0
Traffic Management						
Assistant City Traffic Engineer	1.0	1.0	-	1.0	-	1.0
City Traffic Engineer	1.0	1.0	-	1.0	-	1.0
Intelligent Transportation Systems Analyst	-	1.0	-	1.0	-	1.0
<b>Total Engineering</b>	<b>40.0</b>	<b>41.0</b>	<b>1.0</b>	<b>42.0</b>	<b>2.0</b>	<b>44.0</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
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 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
<b>PUBLIC WORKS</b>						
<b>General Fund:</b>						
Administration						
Public Works Director	1.0	1.0	-	1.0	-	1.0
Administrative Services Supervisor	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	2.0	2.0	-	2.0	-	2.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
Operational Readiness Coordinator	-	-	-	-	1.0	1.0
Part-time (FTE's)						
Staff Assistant	0.5	0.5	-	0.5	-	0.5
Intern	1.5	1.5	-	1.5	-	1.5
Facility Administration						
Facilities and Fleet Manager	1.0	1.0	-	1.0	-	1.0
Facilities Maintenance Worker II	3.0	3.0	-	3.0	-	3.0
Facilities Maintenance Worker III	4.0	6.0	-	6.0	-	6.0
Facilities Maintenance Supervisor	-	1.0	-	1.0	-	1.0
Facility Superintendent	1.0	1.0	-	1.0	-	1.0
Facilities Contract Coordinator	-	-	-	-	1.0	1.0
Program Management						
Engineering & Regulatory Compliance Manager	1.0	1.0	-	1.0	-	1.0
Environmental Compliance Supervisor	1.0	1.0	-	1.0	-	1.0
Water Quality Technician II	1.0	1.0	-	1.0	-	1.0
Water Quality Technician III	1.0	1.0	-	1.0	-	1.0
Industrial Pretreatment Coordinator	1.0	1.0	-	1.0	-	1.0
Storm Water Inspector	-	1.0	-	1.0	-	1.0
Storm Water Coordinator	-	-	-	-	1.0	1.0
Senior Industrial Pretreatment Inspector	-	-	-	-	1.0	1.0
Fleet Services						
Fleet Management Superintendent	1.0	1.0	-	1.0	-	1.0
Mechanic I	1.0	1.0	-	1.0	-	1.0
Mechanic III	3.0	3.0	-	3.0	-	3.0
Mechanic Foreman	1.0	1.0	-	1.0	-	1.0
Service Advisor	1.0	1.0	-	1.0	-	1.0
<b>Solid Waste:</b>						
Administration						
Solid Waste Inspector	1.0	1.0	-	1.0	1.0	2.0
Solid Waste Supervisor	1.0	1.0	-	1.0	-	1.0
Solid Waste Worker I	2.0	3.0	-	3.0	-	3.0
Solid Waste Worker II	2.0	3.0	-	3.0	-	3.0
Solid Waste Worker III	1.0	1.0	-	1.0	-	1.0
<b>Water:</b>						
Administration						
Utilities Operations Manager	1.0	1.0	-	1.0	-	1.0
Water Superintendent	1.0	1.0	-	1.0	-	1.0
Distribution System						
Location Specialist	1.0	1.0	-	1.0	-	1.0
Sr. Utility Technician	1.0	1.0	-	1.0	-	1.0
Utility Technician	2.0	2.0	-	2.0	-	2.0
Utility Technician II	5.0	5.0	-	5.0	-	5.0
Water Distribution Supervisor	1.0	1.0	-	1.0	-	1.0
Production						
Operations Supervisor	1.0	1.0	-	1.0	-	1.0
Sr. Utility Technician	1.0	2.0	-	2.0	-	2.0
Utility Technician I	2.0	3.0	-	3.0	-	3.0
Utility Technician II	3.0	3.0	-	3.0	-	3.0
Water Treatment & Process Superintendent	-	-	-	-	1.0	1.0

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NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
Operation Maintenance						
Operations Supervisor	1.0	1.0	-	1.0	-	1.0
Instrumentation Control Technician	1.0	1.0	-	1.0	-	1.0
Maintenance Mechanic II	2.0	2.0	-	2.0	-	2.0
Maintenance Superintendent	1.0	1.0	-	1.0	-	1.0
Water Resources						
Water Conservation Specialist	1.0	1.0	-	1.0	-	1.0
Water Resources Manager	1.0	1.0	-	1.0	-	1.0
Water Resources Planning Advisor	1.0	1.0	-	1.0	-	1.0
<b>Wastewater:</b>						
Administration	-	-	-	-	-	-
Wastewater Superintendent	1.0	1.0	-	1.0	-	1.0
Collection Systems						
Operations Supervisor	1.0	1.0	-	1.0	-	1.0
Sr. Utility Technician	1.0	1.0	-	1.0	-	1.0
Utility Technician I	2.0	2.0	-	2.0	-	2.0
Utility Technician II	2.0	2.0	-	2.0	2.0	4.0
Reclamation						
Operations Supervisor Reclamation	1.0	1.0	-	1.0	-	1.0
Utility Technician I	2.0	3.0	-	3.0	-	3.0
Utility Technician II	4.0	4.0	-	4.0	-	4.0
Sr. Utility Technician	2.0	2.0	-	2.0	-	2.0
Operations Maintenance						
Instrumentation & Control Technician	-	-	-	-	-	-
Operations Supervisor	1.0	1.0	-	1.0	-	1.0
Maintenance Mechanic I	1.0	1.0	-	1.0	-	1.0
Maintenance Mechanic II	-	-	-	-	1.0	1.0
<b>Total Public Works</b>	<b>80.0</b>	<b>89.0</b>	<b>-</b>	<b>89.0</b>	<b>9.0</b>	<b>98.0</b>
<b>PARKS AND RECREATION</b>						
Administration						
Parks & Recreation Director	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	1.0
Parks and Recreation Manager	1.0	1.0	-	1.0	-	1.0
Operations						
Parks Foreman	1.0	1.0	-	1.0	1.0	2.0
Parks Worker I	4.0	4.0	-	4.0	-	4.0
Parks Worker II	5.0	5.0	-	5.0	-	5.0
Parks Worker III	3.0	3.0	-	3.0	-	3.0
Parks Superintendent	1.0	1.0	-	1.0	-	1.0
Part-time (FTE's)						
Maintenance Worker OPS	2.4	2.4	-	2.4	-	2.4
Right of Way						
Parks Foreman	1.0	1.0	-	1.0	-	1.0
Parks Worker III	2.0	2.0	-	2.0	-	2.0
Right of Way Superintendent	1.0	1.0	-	1.0	-	1.0
Right of Way Worker III	3.0	3.0	-	3.0	-	3.0
Part-time (FTE's)						
Maintenance Worker CFD	1.8	1.8	-	1.8	-	1.8

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 5  
 AUTHORIZED POSITION DETAIL BY POSITION TITLE

NAME POSITION TITLE	FY18 ACTUAL	FY19 BUDGET	FY19 CHANGE	FY19 ESTIMATE	FY20 SUPPLEMENTAL	FY20 BUDGET
Recreation Operations						
Customer Service Representative II	1.0	1.0	-	1.0	-	1.0
Recreation Coordinator	2.0	2.0	-	2.0	-	2.0
Recreation Programmers	2.0	2.0	-	2.0	-	2.0
Recreation Superintendent	1.0	1.0	-	1.0	-	1.0
Recreation Supervisor	-	1.0	-	1.0	-	1.0
Festival Event Coordinator	-	1.0	-	1.0	-	1.0
Part-time (FTE's)						
Recreation Leader	3.8	3.8	-	3.8	-	3.8
Recreation Instructor	1.5	1.5	-	1.5	-	1.5
Aquatics						
Part-time (FTE's)						
Lifeguard I	1.8	1.8	-	1.8	-	1.8
Lifeguard II	1.5	1.5	-	1.5	-	1.5
Pool Manager	0.5	0.5	-	0.5	-	0.5
Assistant Pool Manager	0.8	0.8	-	0.8	-	0.8
Swim Coach	0.8	0.8	-	0.8	-	0.8
Assistant Swim Coach	0.8	0.8	-	0.8	-	0.8
Arts & Culture Administration						
Arts & Culture Coordinator	1.0	1.0	-	1.0	-	1.0
Business Operations						
Ballpark General Manager	1.0	1.0	-	1.0	-	1.0
Business Operations & Marketing Coordinator	1.0	1.0	-	1.0	-	1.0
Ballpark Operations Coordinator	1.0	1.0	-	1.0	-	1.0
Ballpark Ticket Sales & Operations	1.0	1.0	-	1.0	-	1.0
Business Development Coordinator	1.0	1.0	-	1.0	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	1.0
Part-time (FTE's)						
Ticket Lead	0.6	0.6	-	0.6	-	0.6
Ticket Seller	1.6	1.6	-	1.6	-	1.6
Game Production	0.4	0.4	-	0.4	-	0.4
Intern-Ballpark	2.1	2.1	-	2.1	-	2.1
Event Services Lead	1.0	1.0	-	1.0	-	1.0
Event Services	2.7	2.7	-	2.7	-	2.7
Maintenance Operations						
Ballpark Foreman	3.0	3.0	-	3.0	-	3.0
Ballpark Superintendent	1.0	1.0	-	1.0	-	1.0
Grounds Equipment Mechanic	1.0	1.0	-	1.0	-	1.0
Groundskeeper I	6.0	6.0	-	6.0	-	6.0
Groundskeeper II	7.0	7.0	-	7.0	-	7.0
Irrigation Technician	-	-	-	-	1.0	1.0
Part-time (FTE's)						
Maintenance Worker BP	11.1	11.1	-	11.1	-	11.1
<b>Total Parks and Recreation</b>	<b>91.2</b>	<b>93.2</b>	<b>-</b>	<b>93.2</b>	<b>2.0</b>	<b>95.2</b>
<b>TOTAL POSITION COUNT</b>	<b>613.0</b>	<b>644.0</b>	<b>-</b>	<b>644.0</b>	<b>35.8</b>	<b>679.8</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 5A  
 AUTHORIZED POSITIONS BY DEPARTMENT AND BY FUND

POSITIONS BY DEPARTMENT	FY2018 ACTUAL	FY2019 ESTIMATE	FY2020 SUPPLEMENTAL	FY2020 BUDGET
City Clerk's Office	6.0	6.0	-	6.0
City Manager's Office	22.0	13.0	1.0	14.0
Digital Communications	-	6.0	1.0	7.0
Legal Services	10.0	10.0	1.0	11.0
Finance	31.0	31.0	1.0	32.0
Information Technology	22.0	23.0	1.0	24.0
Human Resources				
Full-Time	10.0	12.0	1.0	13.0
Part-Time	1.0	1.0	-	1.0
Economic Development	6.0	6.0	2.0	8.0
Development Services	22.0	22.0	3.0	25.0
Engineering	40.0	42.0	2.0	44.0
Municipal Court				
Full-Time	10.0	11.0	1.0	12.0
Part-Time	0.3	0.3	-	0.3
Police				
Full-Time	150	153.0	9.0	162.0
Part-Time	1.0	1.0	0.3	1.3
Fire				
Full-Time	109.0	123.0	2.0	125.0
Part-Time	1.5	1.5	(0.5)	1.0
Parks and Recreation				
Full-Time	56	58.0	2.0	60.0
Part-Time	35.2	35.3	-	35.3
Public Works				
Full-Time	78.0	87.0	9.0	96.0
Part-Time	2.0	2.0	-	2.0
<b>TOTAL POSITIONS BY DEPARTMENT</b>	<b>613.0</b>	<b>644.0</b>	<b>35.8</b>	<b>679.8</b>
Total Full-Time	572.0	603.0	36.0	639.0
Total Part-Time	41.0	41.0	(0.2)	40.8

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 5A  
 AUTHORIZED POSITIONS BY DEPARTMENT AND BY FUND

POSITIONS BY FUND	FY2018 ACTUAL	FY2019 ESTIMATE	FY2020 SUPPLEMENTAL	FY2020 BUDGET
General				
Full-Time	465.4	497.4	29.0	526.4
Part-Time	21.5	21.5	(0.2)	21.3
Highway User Revenue Fund	17.0	18.0	-	18.0
Impound Fund	1.0	1.0	-	1.0
Court Enhancement Fund	0.6	0.6	-	0.6
Water Enterprise Fund	30.0	32.0	1.0	33.0
Wastewater Enterprise Fund	20.0	21.0	4.0	25.0
Solid Waste Enterprise Fund	7.0	9.0	1.0	10.0
Ballpark Operating				
Full-Time	24.0	24.0	1.0	25.0
Part-Time	19.5	19.5	-	19.5
Fleet	7.0	-	-	-
<b>TOTAL POSITIONS BY FUND</b>	<b>613.0</b>	<b>644.0</b>	<b>35.8</b>	<b>679.8</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 6  
 INTERFUND TRANSFERS

	FY2018 ACTUALS		FY2019 BUDGET		FY2019 ESTIMATE		FY2020 BUDGET	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
<b>GENERAL FUND</b>								
Fleet Asset Management Reserve	\$ -	\$ 1,750,000	\$ -	\$ 1,900,000	\$ -	\$ 1,900,000	\$ -	\$ 2,050,000
Technology Asset Management Reserve	-	900,000	-	900,000	-	900,000	-	1,200,000
Parks Asset Management Reserve	-	1,900,000	-	1,900,000	-	1,900,000	-	1,800,000
Fire Asset Management Reserve	-	700,000	-	650,000	-	650,000	-	600,000
Traffic Signals Asset Management Reserve	-	2,000,000	-	1,300,000	-	1,300,000	-	875,000
Ballpark Operating	-	9,218,227	-	12,656,900	-	11,417,500	-	13,487,700
Ballpark Capital Replacement Fund	-	424,627	-	900,000	-	900,000	-	1,150,000
Highway User Revenue Fund	-	43,325	-	3,236,400	-	2,091,300	-	3,800,400
Impact Fees	392,668	-	-	-	-	-	-	-
Developer Contributions	296,743	-	-	-	-	-	-	-
Water	1,150,000	-	1,150,000	-	1,150,000	-	1,190,300	-
Wastewater	1,650,000	-	1,650,000	-	1,650,000	-	1,707,800	-
Solid Waste	900,000	-	900,000	-	900,000	-	931,500	-
<b>General Fund</b>	<b>\$ 4,389,411</b>	<b>\$ 16,936,179</b>	<b>\$ 3,700,000</b>	<b>\$ 23,443,300</b>	<b>\$ 3,700,000</b>	<b>\$ 21,058,800</b>	<b>\$ 3,829,600</b>	<b>\$ 24,963,100</b>
Fleet Asset Management Reserve	\$ 1,750,000	\$ -	\$ 1,900,000	\$ -	\$ 1,900,000	\$ -	\$ 2,050,000	\$ -
Technology Asset Management Reserve	900,000	-	900,000	-	900,000	-	1,200,000	-
Parks Asset Management Reserve	1,900,000	-	1,900,000	-	1,900,000	-	1,800,000	-
Fire Asset Management Reserve	700,000	-	650,000	-	650,000	-	600,000	-
Traffic Signals Asset Management Reserve	2,000,000	-	1,300,000	-	1,300,000	-	875,000	-
<b>General Fund Reserves</b>	<b>\$ 7,250,000</b>	<b>\$ -</b>	<b>\$ 6,650,000</b>	<b>\$ -</b>	<b>\$ 6,650,000</b>	<b>\$ -</b>	<b>\$ 6,525,000</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 11,639,411</b>	<b>\$ 16,936,179</b>	<b>\$ 10,350,000</b>	<b>\$ 23,443,300</b>	<b>\$ 10,350,000</b>	<b>\$ 21,058,800</b>	<b>\$ 10,354,600</b>	<b>\$ 24,963,100</b>
<b>SPECIAL REVENUE FUNDS</b>								
Ballpark Operating	\$ 9,218,227	\$ -	\$ 12,656,900	\$ -	\$ 11,417,500	\$ -	\$ 13,487,700	\$ -
Ballpark Capital Replacement Fund	765,912	-	900,000	-	900,000	-	1,150,000	-
Ballpark Infrastructure	-	341,284	-	-	-	-	-	-
Highway User Revenue Fund (HURF)	43,325	-	3,236,400	-	2,091,300	-	3,800,400	-
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 10,027,464</b>	<b>\$ 341,284</b>	<b>\$ 16,793,300</b>	<b>\$ -</b>	<b>\$ 14,408,800</b>	<b>\$ -</b>	<b>\$ 18,438,100</b>	<b>\$ -</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 6  
 INTERFUND TRANSFERS

	FY2018 ACTUALS		FY2019 BUDGET		FY2019 ESTIMATE		FY2020 BUDGET	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
<b>ENTERPRISE FUNDS</b>								
Water Staff and Administration	\$ 1,294,423	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ 724,500
Water In Lieu of Property Tax	-	450,000	-	450,000	-	450,000	-	465,800
Wastewater Staff and Administration	984,676	1,200,000	-	1,200,000	-	1,200,000	-	1,242,000
Wastewater In Lieu of Property Tax	-	450,000	-	450,000	-	450,000	-	465,800
Solid Waste	-	900,000	-	900,000	-	900,000	-	931,500
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 2,279,099</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 3,829,600</b>
<b>IMPACT FEES</b>								
Construction Sales Tax - Impact Fees	\$ -	\$ 1,284,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Developer Contributions	-	308,406	-	-	-	-	-	-
Parks Impact Fees	306,512	-	-	-	-	-	-	-
Fire Impact Fees	155,255	-	-	-	-	-	-	-
Police Impact Fees	88,461	-	-	-	-	-	-	-
Streets Impact Fees	746,375	392,668	-	-	-	-	-	-
Water Impact Fees	-	1,294,423	-	-	-	-	-	-
Wastewater Impact Fees	151,565	1,136,241	-	-	-	-	-	-
<b>TOTAL IMPACT FEES</b>	<b>\$ 1,448,168</b>	<b>\$ 4,416,679</b>	<b>\$ -</b>					
<b>TOTAL TRANSFERS - ALL FUNDS</b>	<b>\$ 25,394,142</b>	<b>\$ 25,394,142</b>	<b>\$ 27,143,300</b>	<b>\$ 27,143,300</b>	<b>\$ 24,758,800</b>	<b>\$ 24,758,800</b>	<b>\$ 28,792,700</b>	<b>\$ 28,792,700</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 7  
 PROPERTY TAX

DESCRIPTION	FY2018 BUDGET	FY2019 BUDGET	FY2020 BUDGET
<b>Primary Property Tax</b>			
Property Valuation	\$763,038,272	\$818,550,538	\$919,806,567
Primary Levy	\$ 8,655,906	\$ 9,072,814	\$ 9,767,426
Rate PER \$100 Assessed Valuation	\$1.1344	\$1.1084	\$1.0619
<b>Secondary Property Tax</b>			
Property Valuation	\$763,038,272	\$818,550,538	\$919,806,567
Secondary Levy	\$ 4,581,780	\$ 5,129,038	\$ 6,175,100
Rate	\$0.6005	\$0.6266	\$0.6713
<b>Combined Property Tax Levy</b>	\$ 13,237,686	\$ 14,201,852	\$ 15,942,526
<b>Combined Property Tax Rate</b>	\$1.7349	\$1.7350	\$1.7332

**Truth in Taxation - FY2020**

Primary property tax levy FY2019	\$ 9,072,814
Value of new construction FY2020	\$ 48,296,865
Net assessed value less new construction FY2020	<u>\$ 871,509,702</u>
Total Net assessed valuation FY2020	\$ 919,806,567
Truth in Taxation Rate	\$ 1.0410
Max. Levy Allowed by law Requires Truth in Taxation	\$ 9,767,426
Max. Levy that can be imposed without Truth in Taxation FY2020	<u>\$ 9,575,186</u>
Levy Amount Requiring Truth in Taxation	\$ 192,240
Maximum Allowable Tax Rate	\$ 1.0619

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 8  
 ARIZONA CONSTITUTIONAL DEBT LIMIT

<b>2019/2020 Secondary Assessed Valuation (AV)</b>	<b>\$ 1,183,220,427</b>
<b>6% Bonds</b>	
Debt Limit 6% Of Assessed Valuation (1)	\$ 70,993,226
Bonds Outstanding At June 30, 2019	\$ -
Excess Available At June 30, 2019	\$ 70,993,226
<b>20% Bonds</b>	
Debt Limit 20% Of Assessed Valuation (2)	\$ 236,644,085
Bonds Outstanding At June 30, 2019	\$ 94,300,000
Excess Available At June 30, 2019	\$ 330,944,085

(1) *The Arizona Constitution limits the amount of tax supported debt that a city may issue. The limit of bonds to finance other projects not in 20% category is 6% of the municipality's assessed valuation. The city has retired all of the 6% category G.O. bonds.*

(2) *Any incorporated city or town, with assent, may be allowed to become indebted but not exceed twenty per centum additional taxable property for supplying such city or town with water, artificial light, or sewers, when the works for supplying such water, light or sewers are or shall be owned and controlled by the municipality, and for the acquisition and development by the incorporated city or town of land or interest therein for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities.*  
*In FY06 projects involving public safety, law enforcement, fire and emergency service facilities, streets, and transportation facilities were added to this category.*

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 9  
 CAPITAL IMPROVEMENT PROGRAM

FUNDING SOURCE/PROJECT NAME	FY2020 AMOUNT
<b>GENERAL</b>	
Goodyear Community Park Maintenance Building Improvements	\$ 23,000
Recreation Campus-Aquatic Facility	5,465,000
<b>G.O. BONDS</b>	
Recreation Campus-Aquatic Facility	6,643,000
Recreation Campus-Recreation Center	24,502,000
<b>PARKS ASSET MANAGEMENT</b>	
ROW Landscape Estrella Pkwy: Start of Development-N. of Willis Rd	2,217,000
ROW Landscape Indian School Rd: Litchfield Rd-Wigwam Rd	410,000
ROW Landscape Indian School Rd: Wigwam Rd-Pebblecreek Pkwy	895,000
ROW Landscape Virginia/Sarival: Pebblecreek Pkwy-Mc Dowell Rd	300,000
<b>BALLPARK CAP REP</b>	
Goodyear Ballpark Public Address System Replacement	153,000
Goodyear Ballpark Video Board	318,000
Indians Development Complex Field Renovation	105,000
Reds Development Complex Carpet Replacement	184,000
<b>BALLPARK OPERATING</b>	
Goodyear Ballpark Video Board	751,000
<b>CONSTRUCTION SALES TAX IMPACT FEES</b>	
Recreation Campus-Central Goodyear 30-Acre Park	5,000,000
<b>NON-UTILITY IMPACT FEES</b>	
Newland Reimbursement EMR Park	1,048,000
Recreation Campus-Central Goodyear 30-Acre Park	15,271,000
<b>Arts &amp; Parks Projects Total</b>	<b>\$ 63,285,000</b>
<b>GENERAL</b>	
Bullard Tech Corridor	\$ 303,000
Franklin Pierce University-TI	389,000
Court Security Standards	1,384,000
RWC Radio System Simulcast Site	350,000
City Facility Condition Assessments	184,000
Civic Square Project Reserve	6,800,000
Capital Projects Reserve	5,500,000
<b>SOLID WASTE</b>	
Municipal Operations Center Parking and Infrastructure Improvements	387,000

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 9  
 CAPITAL IMPROVEMENT PROGRAM

FUNDING SOURCE/PROJECT NAME	FY2020 AMOUNT
<b>WATER ENTERPRISE</b>	
Municipal Operations Center Parking and Infrastructure Improvements	387,000
Development of Space Solutions for Public Works Facility	303,500
<b>WASTEWATER ENTERPRISE</b>	
Municipal Operations Center Parking and Infrastructure Improvements	388,000
Development of Space Solutions for Public Works Facility	303,500
<b>G.O. BONDS</b>	
Fire Station 181 Replacement	5,437,000
RWC Radio System Simulcast Site	569,000
<b>NON-UTILITY IMPACT FEES</b>	
Newland Reimbursement-Fire Station	486,000
EMR Fire Station 186 with Apparatus	3,529,000
<b>Facilities &amp; Technology Projects Total</b>	<b>\$ 26,700,000</b>
<b>GENERAL</b>	
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	\$ 2,730,700
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	3,160,200
86 Acre Recreation Campus - RID Relocation	46,700
Traffic Signal - 173rd Avenue and Yuma Road	42,500
Traffic Signal - Perryville and Camelback (50% participation)	24,000
Bullard Wash Tailwater	337,000
Litchfield Road Pavement Preservation	179,100
Riggs Road and Bullard Avenue Pavement Rehabilitation	457,000
Traffic Signal - Perryville and Camelback (50% participation)	18,500
<b>HIGHWAY USER REVENUE FUND</b>	
Traffic Signal - Camelback Road and Sarival Avenue	399,400
Riggs Road and Bullard Avenue Pavement Rehabilitation	457,000
Litchfield Road Pavement Preservation	370,900
<b>Streets Projects Total</b>	<b>\$ 8,223,000</b>
<b>WASTEWATER ENTERPRISE</b>	
Differential Impact Fee Credits	\$ 705,000
WW Line Oversizing	788,000
Collection System Rehabilitation or Replacements	551,000
Rainbow Valley Water Reclamation Facility-Disc	931,000
LS 2 Del Camino Lift Station-Rehabilitation	331,000
Corgett WRF Rehabilitation & Replacement Program	452,000

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 9  
 CAPITAL IMPROVEMENT PROGRAM

FUNDING SOURCE/PROJECT NAME	FY2020 AMOUNT
Goodyear WRF Rehabilitation & Replacement Program	893,000
Wastewater and Water SCADA and Site Security Enhancements	184,000
Rainbow Valley WRF Rehabilitation & Replacement Program	404,000
Lift Station Rehabilitation & Replacement Program	273,000
CCTV Truck	630,000
Corgett WRF Road Paving	263,000
<b>WATER ENTERPRISE</b>	
Wastewater and Water SCADA and Site Security Enhancements	184,000
<b>UTILITY IMPACT FEES</b>	
Debt Service Wastewater-IFSHARE	962,100
Wastewater Reimbursement-Newland	1,238,000
<b>Wastewater Projects Total</b>	<b>\$ 8,789,100</b>
<b>WATER ENTERPRISE</b>	
CAP Subcontract Capital Charges	\$ 767,000
Differential Impact Fee Credits	904,000
Potable Water Storage Reservoir Rehabilitation	788,000
Booster Site 13 and 23 TTHM Mitigation	236,000
Booster Site 13 Valve Replacement	131,000
Regional Interconnect Study	158,000
Replace VFDs at Site 21	189,000
Treatment Improvements at Site 18	789,000
Water Line Oversizing - Water	591,000
<b>WATER BONDS</b>	
Surface Water Project	14,750,100
<b>UTILITY IMPACT FEES</b>	
Water Reimbursement-Newland Zone 3	4,858,000
Debt Service Water DIF Share	327,700
Debt Service GRIC - Water DIF Share	963,400
<b>Water Projects Total</b>	<b>\$ 25,452,200</b>
<b>Total FY2020 Capital Improvement Program</b>	<b>\$ 132,449,300</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 9  
 CAPITAL IMPROVEMENT PROGRAM

<b>SUMMARY BY FUNDING SOURCE</b>	<b>FY2020 AMOUNT</b>
General	\$ 27,393,700
Parks Asset Management	3,822,000
Ballpark Operating	751,000
Ballpark Cap Rep	760,000
Highway Users Revenue Fund	1,227,300
Water Enterprise	5,427,500
Wastewater Enterprise	7,096,500
Solid Waste Enterprise	387,000
G.O. Bonds (includes existing and new)	37,151,000
Water Bonds	14,750,100
Fire South Impact Fee	4,015,000
Parks North Impact Fee	15,271,000
Parks South Impact Fee	1,048,000
Construction Sales Tax Impact Fees	5,000,000
Water North Impact Fee	1,291,100
Water South Impact Fee	4,858,000
Wastewater North Impact Fee	962,100
Wastewater South Impact Fee	1,238,000
<b>Total FY2020 Capital Improvement Program</b>	<b>\$ 132,449,300</b>

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 10  
CARRYOVERS BY FUNDING SOURCE

CIP PROJECT NAME	CARRYOVER BUDGET
Financial System Implementation Project - Initial Phase	\$ 1,128,100
Financial System Implementation Project - Budget Module	400,000
Northwest Rainbow Valley Infrastructure Improvement Plan	65,000
Fire Station 186 - Estrella Mountain Ranch	40,000
Fire Station 181 Replacement	40,000
New World System Upgrade	819,000
86 Acre Recreation Campus Harrison Street	331,800
86 Acre Recreation Campus - Estrella Parkway	353,400
86 Acre Recreation Campus - Roosevelt Irrigation District Relocation	1,212,400
Sarival Ave: Jefferson Street To Yuma	53,000
Van Buren Street - Estrella Parkway To Sarival	461,100
Riggs Road Survey Land Acquisition & Repair	173,900
Traffic Signal - 146th & Camelback	250,000
Fiber Project: Elwood St; Cotton Lane	54,100
Sonoran Valley Parkway - Bureau of Land Management Right-of-Way Application	10,100
Public Art: Recreation Center	30,000
Public Art: Central Goodyear	20,000
<b>TOTAL GENERAL FUND</b>	<b>\$ 5,441,900</b>
Ballpark Safety Repairs	\$ 1,189,400
<b>TOTAL BALLPARK OPERATING</b>	<b>\$ 1,189,400</b>
Fire Station 181 Replacement	\$ 5,458,000
Recreation Campus - Aquatic Facility	430,500
Surface Water Project	4,392,800
<b>TOTAL GO BONDS FUND</b>	<b>\$ 10,281,300</b>
Surface Water Project	\$ 4,361,700
<b>TOTAL WATER ENTERPRISE FUND</b>	<b>\$ 4,361,700</b>
Goodyear Water Reclamation Facility Expansion	\$ 1,778,500
Quarter Section 59 Sewer Pipe Rehabilitation or Replacement	250,000
Rainbow Valley Water Reclamation Facility - Disc Filter Replacement	170,000
El Cidro Sewer Line	166,000
Brine Management Study	105,000
<b>TOTAL WASTEWATER ENTERPRISE FUND</b>	<b>\$ 2,469,500</b>
Site 12 Improvements	\$ 12,324,300
New Well 26	7,396,500
Surface Water Project	26,503,100
Adaman Well #3	2,855,700
Liberty Potable Interconnects	274,800
<b>TOTAL WATER BONDS FUND</b>	<b>\$ 49,354,400</b>
Adaman Well #3	\$ 1,323,200
Surface Water Project	32,000,000
<b>TOTAL WATER DEVELOPER REIMBURSEMENT FUND</b>	<b>\$ 33,323,200</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 10  
 CARRYOVERS BY FUNDING SOURCE

CIP PROJECT NAME	CARRYOVER BUDGET
Goodyear Water Reclamation Facility Expansion	\$ 3,319,200
<b>TOTAL WASTEWATER BOND FUND</b>	<b>\$ 3,319,200</b>
Recreation Campus - Recreation Center	\$ 810,500
Recreation Campus 30 Acre Park	528,100
Fire Station 186 - Estrella Mountain Ranch	5,524,000
Sarival Ave: Jefferson Street To Yuma	1,679,800
Estrella Pkwy & San Miguel Signal	551,800
Development Reimbursement Traffic Signal	180,000
<b>TOTAL NON-UTILITY IMPACT FEES FUND</b>	<b>\$ 9,274,200</b>
Goodyear Water Reclamation Facility Expansion	\$ 4,025,900
Surface Water Project	39,200,800
<b>TOTAL UTILITY IMPACT FEES FUND</b>	<b>\$ 43,226,700</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$ 162,241,500</b>
OPERATING CARRYOVER DESCRIPTION	CARRYOVER BUDGET
Redesign City Website (Goodyearaz.gov)	\$ 50,000
Finance - Consulting Fees	150,000
Agenda Management Software	62,400
OpenText Records Management Upgrade	95,000
Software Consulting Services	25,000
Ucapit-Secure Supply Dispensing System Used for Restock of Medication and Supplies	11,000
Paramedic Training	51,100
Paramedic Training Backfill	50,000
Plymovent-Exhaust System for Truck Bays	63,000
Traffic Flashers FS182	47,000
Ambulance Service Start Up/Contractual	1,022,500
Image Trend-Software for Records Management System	74,300
Police Facility Security Improvements	50,000
Landscape Ordinance Update	60,000
Strategic Analysis and Development Fund	100,000
Economic Opportunity	1,667,200
ProjectDox Upgrade (\$59,300 to related CIP project FSIP-Community Development)	
<b>TOTAL GENERAL FUND</b>	<b>\$ 3,578,500</b>
Fleet Asset Management Reserve (1 Fire Pumper Truck)	\$ 914,400
<b>FLEET ASSET MANAGEMENT RESERVE</b>	<b>\$ 914,400</b>
Calistoga Drive Pedestrian Crossing	\$ 30,000
Intelligent Transportation Systems Analyst - Aerial Traffic Truck	135,000
<b>TOTAL HIGHWAY USER REVENUE FUND (HURF)</b>	<b>\$ 165,000</b>

CITY OF GOODYEAR  
 FY2020 ANNUAL BUDGET  
 SCHEDULE 10  
 CARRYOVERS BY FUNDING SOURCE

OPERATING CARRYOVER DESCRIPTION	CARRYOVER BUDGET
AZDHS UASI Grant	\$ 37,400
Bulletproof Vest Partnership Grant	7,000
DUI Enforcement Grant	44,500
Work Safety Zone Grant	7,000
<b>TOTAL POLICE GRANTS</b>	<b>\$ 95,900</b>
ADOT Street Signs	\$ 160,800
<b>TOTAL STREET GRANTS</b>	<b>\$ 160,800</b>
<b>TOTAL GRANTS</b>	<b>\$ 256,700</b>
IT Asset Management Reserve	\$ 181,500
Fleet Asset Management Reserve (Vehicles)	54,000
<b>TOTAL WATER ENTERPRISE FUND</b>	<b>\$ 235,500</b>
IT Asset Management Reserve	\$ 13,000
Fleet Asset Management Reserve (Vehicles)	33,100
Sewer Collection System Video Storage	22,000
<b>TOTAL WASTEWATER ENTERPRISE FUND</b>	<b>\$ 68,100</b>
Fleet Asset Management Reserve (Rear Loader)	\$ 281,000
<b>TOTAL SOLID WASTE ENTERPRISE FUND</b>	<b>\$ 281,000</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 584,600</b>
<b>TOTAL OPERATING</b>	<b>\$ 5,499,200</b>

FUND TYPE	FY2020 AMOUNT
General	\$ 9,020,400
Fleet Asset Management Reserve	914,400
Ballpark Operating	1,189,400
Highway User Revenue	165,000
Grants	256,700
Water Enterprise	4,597,200
Wastewater Enterprise	2,537,600
Solid Waste Enterprise	281,000
G.O. Bonds	10,281,300
Water Bonds	49,354,400
Water Developer Reimbursement	33,323,200
Wastewater Bonds	3,319,200
Non-Utility Impact Fees	9,274,200
Utility Impact Fees	43,226,700
<b>Total FY2020 Carryovers</b>	<b>\$ 167,740,700</b>

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
<b>CITY CLERK</b>					
	OpenText Licenses	\$ 21,500	\$ 92,500	\$ 114,000	-
	<b>Total City Clerk</b>	<b>\$ 21,500</b>	<b>\$ 92,500</b>	<b>\$ 114,000</b>	<b>-</b>
<b>CITY MANAGER</b>					
	Community Engagement Specialist	\$ 106,100	\$ 3,600	\$ 109,700	1.0
	Community Funding Increase	-	25,600	25,600	-
	West Valley Veterans Success Center	-	30,000	30,000	-
	Youth Commission Budget	10,000	-	10,000	-
	<b>Total City Manager</b>	<b>\$ 116,100</b>	<b>\$ 59,200</b>	<b>\$ 175,300</b>	<b>1.0</b>
<b>DIGITAL COMMUNICATIONS</b>					
	Communications Specialist	\$ 111,400	\$ 4,200	\$ 115,600	1.0
	Communications AV Equipment	1,500	9,000	10,500	-
	Census 2020 Regional Marketing/Community Outreach	-	41,700	41,700	-
	<b>Total Digital Communications</b>	<b>\$ 112,900</b>	<b>\$ 54,900</b>	<b>\$ 167,800</b>	<b>1.0</b>
<b>LEGAL SERVICES</b>					
	Assistant City Attorney	\$ 157,300	\$ -	\$ 157,300	1.0
	<b>Total Legal Services</b>	<b>\$ 157,300</b>	<b>\$ -</b>	<b>\$ 157,300</b>	<b>1.0</b>
<b>FINANCE</b>					
	Budget & Research Analyst	\$ 115,000	\$ 4,000	\$ 119,000	1.0
	<b>Total Finance</b>	<b>\$ 115,000</b>	<b>\$ 4,000</b>	<b>\$ 119,000</b>	<b>1.0</b>
<b>INFORMATION TECHNOLOGY</b>					
	Security Engineer	\$ 127,500	\$ 139,800	\$ 267,300	1.0
	GIS Data Administrator	-	150,000	150,000	-
	LogRhythm Admin Co-Pilot & Analytics Co-Pilot Serv	-	160,000	160,000	-
	GIS Analyst	-	134,700	134,700	-
	Oaisys Call Recording	10,000	50,000	60,000	-
	City Clerk Applications Administration and Support	-	124,000	124,000	-
	<b>Total Information Technology</b>	<b>\$ 137,500</b>	<b>\$ 758,500</b>	<b>\$ 896,000</b>	<b>1.0</b>
<b>HUMAN RESOURCES</b>					
	Benefits Specialist	\$ 78,300	\$ 7,600	\$ 85,900	1.0
	FranklinCovey - All Access Pass 200	-	47,000	47,000	-
	RR&E Committee	10,000	-	10,000	-
	Assessment of Insurance Coverage	-	25,000	25,000	-
	Executive Leadership Development	-	32,000	32,000	-
	<b>Total Human Resources</b>	<b>\$ 88,300</b>	<b>\$ 111,600</b>	<b>\$ 199,900</b>	<b>1.0</b>
<b>POLICE</b>					
	Homeless Outreach / Behavioral Health Team	\$ 312,100	\$ 193,200	\$ 505,300	2.0
	Neighborhood Enforcement Team (NET)	312,100	193,200	505,300	2.0
	Assistant Squad Leader Assignment Pay	(81,300)	-	(81,300)	-
	Police Records Specialist	89,400	30,100	119,500	1.0
	Police Officers - Investigations Assignment	286,200	193,200	479,400	2.0
	Forensics Specialist	97,600	175,800	273,400	1.0
	Support Staff For Police Operations	119,300	-	119,300	1.3

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
	Property Warehouse Repairs and Improvements	500	50,000	50,500	-
	Patrol Spare Program	14,000	195,000	209,000	-
	TruNarc Narcotics Analyzer	1,500	25,000	26,500	-
	Building Repairs - Police Impound Lot	2,800	55,000	57,800	-
	SWAT Robot Repair	-	26,000	26,000	-
	<b>Total Police</b>	<b>\$ 1,154,200</b>	<b>\$1,136,500</b>	<b>\$ 2,290,700</b>	<b>9.3</b>
<b>FIRE</b>					
	Paramedic Initial Training and Certification	\$ -	\$ 141,600	\$ 141,600	-
	SCBA Decontamination Washer	300	25,000	25,300	-
	Fire Marshall	146,400	-	146,400	1.0
	Forklift	1,500	25,000	26,500	-
	Community Risk Reduction Specialist	80,000	-	80,000	1.0
	Community Risk Reduction Coordinator part-time reduction	(31,500)	-	(31,500)	(0.5)
	Shade Awning for Fire Station 187	-	15,000	15,000	-
	Emergency Operations (EOC) Technology	-	78,100	78,100	-
	Flatbed Trailer	200	12,000	12,200	-
	<b>Total Fire</b>	<b>\$ 196,900</b>	<b>\$ 296,700</b>	<b>\$ 493,600</b>	<b>1.5</b>
<b>MUNICIPAL COURT</b>					
	Court Specialist II	\$ 74,500	\$ -	\$ 74,500	1.0
	Court Specialist II - Case Processing	-	76,000	76,000	-
	Court Supervisor	-	61,600	61,600	-
	Court Case Filing Storage System	-	22,500	22,500	-
	<b>Total Municipal Court</b>	<b>\$ 74,500</b>	<b>\$ 160,100</b>	<b>\$ 234,600</b>	<b>1.0</b>
<b>ECONOMIC DEVELOPMENT</b>					
	Economic Development Research Specialist	\$ 117,200	\$ 7,600	\$ 124,800	1.0
	Economic Development Marketing	14,500	17,500	32,000	-
	InnovationHub Updates	3,000	2,000	5,000	-
	Customer Relationship Management (CRM) Plug-In	10,000	-	10,000	-
	Project Manager	121,300	7,600	128,900	1.0
	<b>Total Economic Development</b>	<b>\$ 266,000</b>	<b>\$ 34,700</b>	<b>\$ 300,700</b>	<b>2.0</b>
<b>DEVELOPMENT SERVICES</b>					
	Building Safety (New Positions & Contracts)	\$ 207,200	\$ 760,800	\$ 968,000	2.0
	Tommy Gate for Code Truck	-	3,500	3,500	-
	Planner III	116,200	3,400	119,600	1.0
	Contract Services - Special Projects	20,000	-	20,000	-
	Laptops and Monitors	-	8,600	8,600	-
	<b>Total Development Services</b>	<b>\$ 343,400</b>	<b>\$ 776,300</b>	<b>\$ 1,119,700</b>	<b>3.0</b>
<b>ENGINEERING</b>					
	CIP Project Field Inspector	\$ 98,900	\$ 34,000	\$ 132,900	1.0
	Const. Inspector's & Contract/Temp Service	102,200	510,700	612,900	1.0
	Contract/Temp Plan Review Services	-	436,800	436,800	-
	ROW Acquisition - Sedella	-	73,000	73,000	-
	Contract/Temp Development Services Tech Services	-	140,400	140,400	-
	ROW Acquisition - Las Ventanas	-	90,000	90,000	-
	Engineering Dept Technology Upgrades	2,000	21,400	23,400	-
	GMC Building D Assessment & Redesign	-	38,500	38,500	-
	<b>Total Engineering</b>	<b>\$ 203,100</b>	<b>\$1,344,800</b>	<b>\$ 1,547,900</b>	<b>2.0</b>

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
<b>PARKS AND RECREATION</b>					
	Parks Foreman	\$ 102,800	\$ 48,000	\$ 150,800	1.0
	Recreation Software	40,000	90,000	130,000	-
	Bullard Wash Culvert and Apron Clean-Up	-	108,000	108,000	-
	Falcon Park-Goldschmidt Field Drainage Improvement	-	25,000	25,000	-
	ROW Landscape Maintenance Services Increase	20,000	-	20,000	-
	Contract Maintenance-Turf Care	80,000	-	80,000	-
	Special Event Enhancement Funding	140,000	-	140,000	-
	Landscape Materials Increase	-	88,000	88,000	-
	Water Volume Irrigation Increases	-	150,000	150,000	-
	Part Time Park Ranger Program	-	43,200	43,200	-
	Light Pole Banners	3,500	16,000	19,500	-
	Toro Sand Pro 5040	-	35,000	35,000	-
	Traffic Cabinet Artwork	-	28,000	28,000	-
	Bullard Avenue Landscape Maintenance Services	28,000	-	28,000	-
	Wall Maintenance of City Owned Property	2,000	20,000	22,000	-
	Contract Maintenance-Large Canopy Tree Care	-	50,000	50,000	-
	Recreation Office Carpet Replacement	-	30,000	30,000	-
	Bullard Wash II - Enhanced Turf Maintenance	123,000	-	123,000	-
	<b>Total Parks &amp; Recreation</b>	<b>\$ 539,300</b>	<b>\$ 731,200</b>	<b>\$ 1,270,500</b>	<b>1.0</b>
<b>PUBLIC WORKS</b>					
	Facility Critical Needs Replacement	\$ -	\$ 365,900	\$ 365,900	-
	City Hall Asset Replacement/Maintenance-Critical Needs	-	129,000	129,000	-
	Safety/Training/Operational Readiness Coordinator	30,900	900	31,800	1.0
	Stormwater Coordinator	127,800	38,600	166,400	1.0
	Stormwater Program Fee Study	-	150,000	150,000	-
	Facilities Contract Coordinator	113,700	44,600	158,300	1.0
	City Storage Facility	-	70,000	70,000	-
	Articulated Tow Behind Boom Lift	(11,000)	55,000	44,000	-
	Diesel Fuel Additive and Oil Dispensers	-	60,000	60,000	-
	Pressure Washer Upgrade	-	24,000	24,000	-
	<b>Total Public Works</b>	<b>\$ 261,400</b>	<b>\$ 938,000</b>	<b>\$ 1,199,400</b>	<b>3.0</b>
	<b>TOTAL GENERAL FUND</b>	<b>\$ 3,787,400</b>	<b>\$6,499,000</b>	<b>\$ 10,286,400</b>	<b>28.8</b>
<b>BALLPARK</b>					
	Irrigation Technician	\$ 88,200	\$ 15,300	\$ 103,500	1.0
	Ballpark Concrete Repairs	-	50,000	50,000	-
	Ballpark Facility Maintenance and Repairs	-	40,000	40,000	-
	BP - Outfield Recycle Dressing Contract Service	-	25,000	25,000	-
	Ballpark Website	-	15,000	15,000	-
	<b>Total Ballpark</b>	<b>\$ 88,200</b>	<b>\$ 145,300</b>	<b>\$ 233,500</b>	<b>1.0</b>
<b>ENGINEERING - HIGHWAY USER REVENUE FUND (HURF)</b>					
	Contract/Temp Street Maintenance Worker II	\$ -	\$ 55,000	\$ 55,000	-
	Citywide Traffic Counts	5,000	20,000	25,000	-
	On-Call Barricade Contract for Emergency Response	25,000	-	25,000	-
	Bridge Repairs and Maintenance	-	300,000	300,000	-
	Replacement of Message Board (Vehicle/Unit 690)	-	18,000	18,000	-

CITY OF GOODYEAR  
FY2020 ANNUAL BUDGET  
SCHEDULE 11  
LISTING OF SUPPLEMENTALS

DEPT	SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
	Grader Rental	-	57,000	57,000	-
	Engineering Dept Technology Upgrades	2,000	13,600	15,600	-
	Traffic Signal Battery Backup Battery Rplcmnt	-	40,000	40,000	-
	Pre-Emption Management Software	3,500	18,000	21,500	-
	Fiber Optic Conduit - Sarival Avenue	-	60,000	60,000	-
	<b>Total Engineering - HURF</b>	<b>\$ 35,500</b>	<b>\$ 581,600</b>	<b>\$ 617,100</b>	<b>-</b>
	<b>ENGINEERING - ARIZONA LOTTERY FUND</b>				
	Replace HVAC at Park and Ride	\$ -	\$ 9,000	\$ 9,000	-
	Replace Bicycle Lockers - Park and Ride	-	13,000	13,000	-
	<b>Total Arizona Lottery Fund</b>	<b>\$ -</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>-</b>
	<b>COURT - JUDICIAL COURT ENHANCEMENT FUND</b>				
	Court Supervisor	\$ -	\$ 40,000	\$ 40,000	-
	<b>Total Judicial Court Enhancement Fund</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>-</b>
	<b>TOTAL SPECIAL REVENUE FUND</b>	<b>\$ 123,700</b>	<b>\$ 788,900</b>	<b>\$ 912,600</b>	<b>1.0</b>
	<b>PUBLIC WORKS - SOLID WASTE</b>				
	Container Delivery Truck	\$ -	\$ 65,000	\$ 65,000	-
	Solid Waste Inspector	85,400	66,600	152,000	1.0
	Household Hazardous Waste Drop-Off Site	16,500	95,000	111,500	-
	Utility Rate Study	-	20,000	20,000	-
	Safety/Training/Operational Readiness Coordinator	30,900	900	31,800	-
	Refuse/Recycling Container Exchange	-	66,000	66,000	-
	<b>Total Public Works - SOLID WASTE</b>	<b>\$ 132,800</b>	<b>\$ 313,500</b>	<b>\$ 446,300</b>	<b>1.0</b>
	<b>PUBLIC WORKS - WATER</b>				
	Utility Rate Study	\$ -	\$ 90,000	\$ 90,000	-
	Water Treatment and Process Superintendent	141,100	3,600	144,700	1.0
	SCADA Programming	25,000	-	25,000	-
	Water Treatment Chemicals	275,000	-	275,000	-
	Smart Irrigation Controller Program	-	35,000	35,000	-
	Chemical Storage/Feed System Assessments	-	55,000	55,000	-
	Safety/Training/Operational Readiness Coordinator	30,900	900	31,800	-
	Ditch Witch Hydro-Vac	-	30,000	30,000	-
	<b>Total Public Works - Water</b>	<b>\$ 472,000</b>	<b>\$ 214,500</b>	<b>\$ 686,500</b>	<b>1.0</b>
	<b>PUBLIC WORKS - WASTEWATER</b>				
	Screenings Hauling	\$ 30,000	\$ -	\$ 30,000	-
	Staffing/Support for CCTV Truck	69,300	49,200	118,500	2.0
	Pretreatment Program Consultant Assistance	-	30,000	30,000	-
	Utility Maintenance Tools/Equipment	-	35,000	35,000	-
	Senior Industrial Pretreatment Inspector	102,000	38,600	140,600	1.0
	Utility Rate Study	-	90,000	90,000	-
	Safety/Training/Operational Readiness Coordinator	30,900	900	31,800	-
	Maintenance Mechanic II	94,600	55,100	149,700	1.0
	SCADA Programming	46,700	-	46,700	-
	<b>Total Public Works - Wastewater</b>	<b>\$ 373,500</b>	<b>\$ 298,800</b>	<b>\$ 672,300</b>	<b>4.0</b>
	<b>TOTAL ENTERPRISE FUND</b>	<b>\$ 978,300</b>	<b>\$ 826,800</b>	<b>\$ 1,805,100</b>	<b>6.0</b>
	<b>TOTAL ALL FUNDS</b>	<b>\$ 4,889,400</b>	<b>\$8,114,700</b>	<b>\$ 13,004,100</b>	<b>35.8</b>

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# STATE SCHEDULES

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**CITY OF GOODYEAR**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2020**

Fiscal Year	S c h	FUNDS								
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds	
2019	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	137,794,500	28,546,000	13,657,200	219,053,600	0	48,299,300	0	447,350,600
2019	Actual Expenditures/Expenses**	E	100,014,700	25,054,100	10,092,800	25,405,900	0	38,371,700	0	198,939,200
2020	Fund Balance/Net Position at July 1***		71,947,200	3,996,000	1,491,500	72,797,000		37,578,400		187,810,100
2020	Primary Property Tax Levy	B	9,767,426							9,767,426
2020	Secondary Property Tax Levy	B			6,175,100					6,175,100
2020	Estimated Revenues Other than Property Taxes	C	101,609,800	10,286,800	4,548,900	114,102,000	0	48,922,800	0	279,470,300
2020	Other Financing Sources	D	0	0	0	76,000,000	0	0	0	76,000,000
2020	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2020	Interfund Transfers In	D	10,354,600	18,438,100	0	0	0	0	0	28,792,700
2020	Interfund Transfers (Out)	D	24,963,100	0	0	0	0	3,829,600	0	28,792,700
2020	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
	Future Capital Projects									0
	Maintained Fund Balance for Financial Stability									0
										0
										0
2020	Total Financial Resources Available		168,715,926	32,720,900	12,215,500	262,899,000	0	82,671,600	0	559,222,926
2020	Budgeted Expenditures/Expenses	E	161,549,300	29,254,500	10,724,000	249,363,300	0	63,272,600	0	514,163,700

**EXPENDITURE LIMITATION COMPARISON**

Budgeted expenditures/expenses	2019	2020
	\$ 447,350,600	\$ 514,163,700
Add/subtract: estimated net reconciling items		
Budgeted expenditures/expenses adjusted for reconciling items	447,350,600	514,163,700
Less: estimated exclusions	57,349,700	116,085,000
Amount subject to the expenditure limitation	\$ 390,000,900	\$ 398,078,700
EEC expenditure limitation	\$ 404,532,205	\$ 430,549,830

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

SCHEDULE A

**CITY OF GOODYEAR**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2020**

	<b>2019</b>	<b>2020</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>9,072,814</u>	\$ <u>9,767,426</u>
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>9,072,814</u>	\$ <u>9,767,426</u>
B. Secondary property taxes	<u>5,129,038</u>	<u>6,175,100</u>
C. Total property tax levy amounts	\$ <u>14,201,852</u>	\$ <u>15,942,526</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ <u>9,072,814</u>	
(2) Prior years' levies	<u>50,000</u>	
(3) Total primary property taxes	\$ <u>9,122,814</u>	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ <u>5,129,038</u>	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ <u>5,129,038</u>	
C. Total property taxes collected	\$ <u>14,251,852</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.1084</u>	<u>1.0619</u>
(2) Secondary property tax rate	<u>0.6266</u>	<u>0.6713</u>
(3) Total city/town tax rate	<u>1.7350</u>	<u>1.7332</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>0</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**CITY OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
Sales	\$ 45,938,200	\$ 48,765,400	\$ 50,392,500
Construction	7,740,000	10,000,000	10,000,000
Franchise	3,183,900	3,261,400	3,342,900
<b>Licenses and permits</b>			
License and Registration	218,800	220,000	225,000
<b>Intergovernmental</b>			
Urban Revenue Sharing (Income Tax)	9,568,100	9,568,100	10,569,900
Auto Lieu (VLT)	3,398,600	3,400,000	3,646,400
State Shared Sales Tax	7,836,900	7,508,400	8,392,100
<b>Charges for services</b>			
General Government	1,450,700	1,500,000	1,500,000
Rentals	404,800	443,900	443,900
Parks, Recreation and Aquatics	402,600	460,000	495,500
Development Related	7,000,000	8,000,000	7,379,400
<b>Fines and forfeits</b>			
Fines	836,700	900,000	925,000
<b>Interest on investments</b>			
<b>In-lieu property taxes</b>			
<b>Contributions</b>			
<b>Miscellaneous</b>			
Development Agreement Proceeds	600,000	2,408,000	2,408,000
Miscellaneous Revenue	2,973,700	1,188,300	1,889,200
<b>Total General Fund</b>	<b>\$ 91,553,000</b>	<b>\$ 97,623,500</b>	<b>\$ 101,609,800</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.







**CITY OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2019</b>	<b>ACTUAL REVENUES* 2019</b>	<b>ESTIMATED REVENUES 2020</b>
<b>INTERNAL SERVICE FUNDS</b>			
	\$ _____	\$ _____	\$ _____
	_____	_____	_____
	_____	_____	_____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	_____	_____	_____
	_____	_____	_____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	_____	_____	_____
	_____	_____	_____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	_____	_____	_____
	_____	_____	_____
	\$ _____	\$ _____	\$ _____
<b>Total Internal Service Funds</b>	\$ _____	\$ _____	\$ _____
<b>TOTAL ALL FUNDS</b>	\$ <u>258,333,600</u>	\$ <u>176,304,800</u>	\$ <u>279,470,300</u>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY OF GOODYEAR**  
**Other Financing Sources/(Uses) and Interfund Transfers**  
**Fiscal Year 2020**

<b>FUND</b>	<b>OTHER FINANCING 2020</b>		<b>INTERFUND TRANSFERS 2020</b>	
	<b>SOURCES</b>	<b>(USES)</b>	<b>IN</b>	<b>(OUT)</b>
<b>GENERAL FUND</b>				
General Fund	\$	\$	\$	\$ 24,963,100
Asset Management Reserves			6,525,000	
Water			1,190,300	
Wastewater			1,707,800	
Solid Waste			931,500	
<b>Total General Fund</b>	\$	\$	\$ 10,354,600	\$ 24,963,100
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$	\$	\$ 13,487,700	\$
Ballpark Capital Replacement Fund			1,150,000	
Highway User Revenue Fund (HURF)			3,800,400	
<b>Total Special Revenue Funds</b>	\$	\$	\$ 18,438,100	\$
<b>DEBT SERVICE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Debt Service Funds</b>	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>				
Water Bonds	\$ 68,500,000	\$	\$	\$
Wastewater Bonds	7,500,000			
<b>Total Capital Projects Funds</b>	\$ 76,000,000	\$	\$	\$
<b>PERMANENT FUNDS</b>				
	\$	\$	\$	\$
<b>Total Permanent Funds</b>	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>				
Water	\$	\$	\$	\$ 1,190,300
Wastewater				1,707,800
Solid Waste				931,500
<b>Total Enterprise Funds</b>	\$	\$	\$	\$ 3,829,600
<b>INTERNAL SERVICE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Internal Service Funds</b>	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	\$ 76,000,000	\$	\$ 28,792,700	\$ 28,792,700

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2020**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2019</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2020</b>
<b>GENERAL FUND</b>				
General Government	\$ 18,231,800	\$ 338,200	\$ 17,766,200	\$ 20,258,200
Public Safety	50,816,700	(1,037,800)	44,426,900	50,791,600
Development Services	8,161,300	769,500	8,899,700	11,903,600
Public Works	3,888,200	(15,100)	3,817,800	4,676,800
Parks & Recreation	8,638,900	4,800	8,480,500	9,632,400
Debt Service	1,415,200		1,415,200	1,413,000
General Fund Capital Projects	17,168,800	991,300	5,279,600	32,835,600
Contingency/Non-Departmental	20,131,200	(112,000)	3,850,300	19,062,000
Fleet Asset Management Reserve	4,704,600	(1,120,800)	2,669,600	2,858,100
Parks Asset Management Reserve	2,202,300	(87,900)	1,857,000	4,650,200
Technology Asset Management Reserve	1,124,000		1,123,200	1,007,100
Fire Asset Management Reserve	706,200	(21,200)	416,100	492,000
Traffic Signals Asset Management Reserve	12,600		12,600	1,080,500
Risk Reserve	883,700			888,200
<b>Total General Fund</b>	<b>\$ 138,085,500</b>	<b>\$ (291,000)</b>	<b>\$ 100,014,700</b>	<b>\$ 161,549,300</b>
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$ 16,467,300		\$ 15,210,200	\$ 17,219,400
Ballpark Capital Replacement Fund	2,200,000		1,695,600	1,693,000
Highway User Revenue Fund (HURF)	8,611,400	(67,300)	7,536,100	9,214,000
Impound Fund	194,700		157,200	147,100
Arizona Lottery Fund (ALF)	238,100	15,100	253,200	318,900
Court Enhancement Fund	46,200		46,200	55,000
Judicial Collection Enhancement Fund (JCEF)				40,000
Officer Safety Equipment				25,000
Grants	92,100	748,400	155,600	542,100
<b>Total Special Revenue Funds</b>	<b>\$ 27,849,800</b>	<b>\$ 696,200</b>	<b>\$ 25,054,100</b>	<b>\$ 29,254,500</b>
<b>DEBT SERVICE FUNDS</b>				
Secondary Property Tax	\$ 5,771,500		\$ 6,881,200	\$ 6,175,100
McDowell Improvement District	3,535,700	4,350,000	3,211,600	4,548,900
<b>Total Debt Service Funds</b>	<b>\$ 9,307,200</b>	<b>\$ 4,350,000</b>	<b>\$ 10,092,800</b>	<b>\$ 10,724,000</b>
<b>CAPITAL PROJECTS FUNDS</b>				
General Obligation Bonds	\$ 28,190,500	\$ (44,200)	\$ 1,224,600	\$ 47,432,300
CIP Potential Improvement District	15,000,000	796,200		15,000,000
Water Developer Reimbursement	34,459,300	(248,400)	887,700	33,323,200
Water Bonds	59,496,100	(3,816,700)	6,325,000	64,104,500
Wastewater Bonds	5,300,000	(462,900)	1,517,900	3,319,200
Non-Utility Impact Fees	23,967,400	146,000	2,407,100	29,608,200
Construction Sales Tax - Impact Fee				5,000,000
Utility Impact Fees	57,456,700	(1,186,400)	13,043,600	51,575,900
<b>Total Capital Projects Funds</b>	<b>\$ 223,870,000</b>	<b>\$ (4,816,400)</b>	<b>\$ 25,405,900</b>	<b>\$ 249,363,300</b>
<b>PERMANENT FUNDS</b>				
	\$	\$	\$	\$
<b>Total Permanent Funds</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>ENTERPRISE FUNDS</b>				
Water	\$ 23,245,200	\$ 51,500	\$ 15,919,700	\$ 30,244,600
Wastewater	17,611,900	(132,100)	15,271,000	24,631,000
Solid Waste	7,381,000	141,800	7,181,000	8,397,000
<b>Total Enterprise Funds</b>	<b>\$ 48,238,100</b>	<b>\$ 61,200</b>	<b>\$ 38,371,700</b>	<b>\$ 63,272,600</b>
<b>INTERNAL SERVICE FUNDS</b>				
	\$	\$	\$	\$
<b>Total Internal Service Funds</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 447,350,600</b>	<b>\$</b>	<b>\$ 198,939,200</b>	<b>\$ 514,163,700</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2020**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
<b>MAYOR AND COUNCIL</b>				
General Fund	338,700	-	331,900	366,500
<b>TOTAL MAYOR AND COUNCIL</b>	<b>338,700</b>	<b>-</b>	<b>331,900</b>	<b>366,500</b>
<b>CITY CLERK</b>				
General Fund	980,700	(20,500)	880,000	855,400
<b>TOTAL CITY CLERK</b>	<b>980,700</b>	<b>(20,500)</b>	<b>880,000</b>	<b>855,400</b>
<b>CITY MANAGER</b>				
General Fund	4,940,000	(2,528,900)	2,308,000	2,559,900
General Fund - Risk Reserve	883,700	(883,700)	-	-
General Fund Contingency	-	-	-	600,000
<b>TOTAL CITY MANAGER</b>	<b>5,823,700</b>	<b>(3,412,600)</b>	<b>2,308,000</b>	<b>3,159,900</b>
<b>COMMUNICATIONS</b>				
General Fund	-	946,700	932,800	1,108,700
<b>TOTAL COMMUNICATIONS</b>	<b>-</b>	<b>946,700</b>	<b>932,800</b>	<b>1,108,700</b>
<b>LEGAL SERVICES</b>				
General Fund	1,714,500	-	1,680,200	1,912,400
<b>TOTAL COMMUNICATIONS</b>	<b>1,714,500</b>	<b>-</b>	<b>1,680,200</b>	<b>1,912,400</b>
<b>FINANCE</b>				
General Fund	4,032,200	-	3,804,600	4,310,900
General Fund - Capital Projects	9,025,500	(217,600)	1,587,600	13,893,100
Water	-	-	-	90,000
Wastewater	-	-	-	90,000
Solid Waste	-	-	-	20,000
General Obligation Bonds	16,640,400	-	-	-
Capital Projects Loan Reserve	12,532,100	-	-	-
Non-Utility Impact Fees	108,500	(8,400)	-	-
<b>TOTAL FINANCE</b>	<b>42,338,700</b>	<b>(226,000)</b>	<b>5,392,200</b>	<b>18,404,000</b>
<b>INFORMATION TECHNOLOGY</b>				
General Fund	5,041,400	42,700	4,866,100	6,061,800
Technology Asset Management Reserve	1,124,000	-	1,123,200	1,007,100
Capital Projects	2,459,300	-	-	-
Enterprise Fund - Water	61,200	-	61,200	62,400
Enterprise Fund - Wastewater	63,700	-	63,700	70,400
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>8,749,600</b>	<b>42,700</b>	<b>6,114,200</b>	<b>7,201,700</b>
<b>HUMAN RESOURCES</b>				
General Fund	1,709,500	1,898,200	3,477,300	3,616,100
General Fund Risk Reserve	-	883,700	-	888,200
<b>TOTAL HUMAN RESOURCES</b>	<b>1,709,500</b>	<b>2,781,900</b>	<b>3,477,300</b>	<b>4,504,300</b>
<b>NON - DEPARTMENTAL</b>				
General Fund	5,545,000	(112,000)	3,850,300	2,700,000
<b>TOTAL NON - DEPARTMENTAL</b>	<b>5,545,000</b>	<b>(112,000)</b>	<b>3,850,300</b>	<b>2,700,000</b>
<b>POLICE</b>				
General Fund	25,594,300	(968,400)	24,092,500	26,859,300
General Fund Capital Projects	-	998,400	179,400	1,169,000
General Obligation Bonds	153,000	-	153,000	569,000
Impound Fund	194,700	-	157,200	147,100
Officer Safety Fund	-	-	-	25,000
Grants	74,000	347,900	-	381,300
Non-Utility Impact Fees	-	-	2,500	-
<b>TOTAL POLICE</b>	<b>26,016,000</b>	<b>377,900</b>	<b>24,584,600</b>	<b>29,150,700</b>

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2020**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
<b>FIRE</b>				
General Fund	21,730,900	(69,400)	18,445,600	21,951,700
General Fund Capital Projects	234,200	-	234,200	80,000
Fire Asset Management Reserve	706,200	(21,200)	416,100	492,000
General Obligation Bonds	6,431,000	50,000	1,023,000	10,895,000
Non-Utility Impact Fees	7,098,700	91,300	1,669,200	9,539,000
Grants	18,100	101,400	17,400	-
<b>TOTAL FIRE</b>	<b>36,219,100</b>	<b>152,100</b>	<b>21,805,500</b>	<b>42,957,700</b>
<b>MUNICIPAL COURT</b>				
General Fund	1,399,400	-	1,374,100	1,447,100
General Fund Capital Projects	30,000	-	30,000	1,384,000
Court Enhancement Fund	46,200	-	46,200	55,000
Judicial Collection Enhancement Fund (JCEF)	-	-	-	40,000
<b>TOTAL MUNICIPAL COURT</b>	<b>1,475,600</b>	<b>-</b>	<b>1,450,300</b>	<b>2,926,100</b>
<b>ECONOMIC DEVELOPMENT</b>				
General Fund	1,168,400	8,700	1,155,700	3,139,900
General Fund Capital Projects	-	-	-	692,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>1,168,400</b>	<b>8,700</b>	<b>1,155,700</b>	<b>3,831,900</b>
<b>DEVELOPMENT SERVICES</b>				
General Fund	3,432,100	328,600	3,809,600	4,041,900
General Fund Capital Projects	17,600	49,400	56,900	10,100
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>3,449,700</b>	<b>378,000</b>	<b>3,866,500</b>	<b>4,052,000</b>
<b>ENGINEERING</b>				
General Fund	3,560,800	432,200	3,934,400	4,721,800
General Fund Capital Projects	6,212,700	(14,700)	2,489,300	9,885,400
Traffic Signals Asset Management Reserve	12,600	-	12,600	1,080,500
Highway User Revenue Fund (HURF)	8,144,100	(67,300)	7,468,200	7,986,700
Highway User Revenue Fund (HURF) - Capital Projects	467,300	-	67,900	1,227,300
Arizona Lottery Fund (ALF)	238,100	15,100	253,200	318,900
Grants	-	160,800	-	160,800
Non-Utility Impact Fees	2,455,500	-	55,800	2,411,600
<b>TOTAL ENGINEERING</b>	<b>21,091,100</b>	<b>526,100</b>	<b>14,281,400</b>	<b>27,793,000</b>
<b>PARKS AND RECREATION</b>				
General Fund	8,638,900	4,800	8,480,500	9,632,400
General Fund Capital Projects	575,400	194,300	639,700	5,538,000
Parks Asset Management Reserve	2,202,300	(87,900)	1,857,000	828,200
Parks Asset Management Reserve Capital Projects	-	-	-	3,822,000
General Obligations Bond - Community Aquatic Facility	573,300	(94,200)	48,600	7,073,500
General Obligations Bond	-	-	-	24,502,000
Non-Utility Impact Fees	1,949,600	63,100	679,600	22,657,600
Ballpark Operating	4,885,600	-	4,817,900	5,106,300
Ballpark Capital Projects	1,410,000	-	220,600	1,940,400
Ballpark Capital Replacement Fund	2,200,000	-	1,695,600	933,000
Ballpark Capital Replacement Fund Capital Projects	-	-	-	760,000
<b>TOTAL PARKS AND RECREATION</b>	<b>22,435,100</b>	<b>80,100</b>	<b>18,439,500</b>	<b>82,793,400</b>
<b>PUBLIC WORKS</b>				
General Fund	3,888,200	(15,100)	3,817,800	4,676,800
General Fund Capital Projects	81,000	(18,500)	62,500	184,000
Fleet Asset Management Reserve	4,704,600	(1,120,800)	2,669,600	2,858,100
General Obligations Bonds	4,392,800	-	-	4,392,800
Enterprise Fund - Water	8,126,500	51,500	7,809,600	11,853,000
Enterprise Fund - Water Capital Projects	6,522,500	-	2,192,500	9,789,200
Enterprise Fund - Water Developer Reimbursement	34,459,300	(248,400)	887,700	33,323,200
Enterprise Fund - Water Bonds	59,496,100	(3,816,700)	6,325,000	64,104,500

**CITY OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2020**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
Enterprise Fund - Water Utility Impact Fees	48,401,800	-	9,239,600	45,349,900
Enterprise Fund - Wastewater	5,672,900	(132,100)	5,690,900	6,805,600
Enterprise Fund - Wastewater Utility Impact Fees	8,977,900	(1,186,400)	3,804,000	6,226,000
Enterprise Fund - Wastewater Bonds	5,300,000	(462,900)	1,517,900	3,319,200
Enterprise Fund - Wastewater Capital Projects	6,802,100	-	4,200,800	9,566,000
Enterprise Fund - Solid Waste	7,381,000	141,800	7,181,000	6,713,300
Enterprise Fund - Solid Waste Capital Projects	-	-	-	387,000
Grants - Capital Projects	-	138,300	138,200	-
<b>TOTAL PUBLIC WORKS</b>	<b>204,206,700</b>	<b>(6,669,300)</b>	<b>55,537,100</b>	<b>209,548,600</b>
<b>DEBT SERVICE</b>				
General Fund	1,415,200	-	1,415,200	1,413,000
Secondary Property Tax	5,771,500	-	6,881,200	6,175,100
McDowell Improvement District	3,535,700	4,350,000	3,211,600	4,548,900
Ballpark	10,171,700	-	10,171,700	10,172,700
Enterprise Fund - Water	8,233,500	-	5,856,400	4,945,300
Enterprise Fund - Wastewater	5,073,200	-	5,315,600	5,542,000
<b>TOTAL DEBT SERVICE</b>	<b>34,200,800</b>	<b>4,350,000</b>	<b>32,851,700</b>	<b>32,797,000</b>
<b>CONTINGENCY</b>				
General Fund	14,586,200	-	-	15,762,000
Enterprise Fund - Water	301,500	-	-	3,504,700
Enterprise Fund - Solid Waste	-	-	-	1,276,700
Enterprise Fund - Wastewater	-	-	-	2,557,000
Potential Improvement District	15,000,000	796,200	-	15,000,000
<b>TOTAL CONTINGENCY</b>	<b>29,887,700</b>	<b>796,200</b>	<b>-</b>	<b>38,100,400</b>
<b>TOTAL ALL DEPARTMENTS/FUNDS</b>	<b>447,350,600</b>	<b>-</b>	<b>198,939,200</b>	<b>514,163,700</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY OF GOODYEAR**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2020**

<b>FUND</b>	<b>Full-Time Equivalent (FTE) 2020</b>	<b>Employee Salaries and Hourly Costs 2020</b>	<b>Retirement Costs 2020</b>	<b>Healthcare Costs 2020</b>	<b>Other Benefit Costs 2020</b>	<b>Total Estimated Personnel Compensation 2020</b>
<b>GENERAL FUND</b>	548.3	\$ 46,423,300	\$ 10,919,700	\$ 9,904,700	\$ 1,304,600	\$ 68,552,300
<b>SPECIAL REVENUE FUNDS</b>						
Highway User Revenue Fund (HURF)	18.0	\$ 1,330,500	\$ 239,700	\$ 330,400	\$ 73,100	\$ 1,973,700
Ballpark Operating Fund	44.5	2,118,800	325,400	480,600	33,400	2,958,200
Impound Fund	1.0	60,600	10,600	18,100	1,000	90,300
Court Enhancement Fund		23,100	4,200	10,000	100	37,400
Grants		127,400			97,000	224,400
<b>Total Special Revenue Funds</b>	<b>63.5</b>	<b>\$ 3,660,400</b>	<b>\$ 579,900</b>	<b>\$ 839,100</b>	<b>\$ 204,600</b>	<b>\$ 5,284,000</b>
<b>DEBT SERVICE FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Debt Service Funds</b>		\$	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Capital Projects Funds</b>		\$	\$	\$	\$	\$
<b>PERMANENT FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Permanent Funds</b>		\$	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>						
Water	33.0	\$ 2,234,500	\$ 402,600	\$ 538,200	\$ 38,600	\$ 3,213,900
Wastewater	25.0	2,084,700	374,100	553,000	31,100	3,042,900
Solid Waste	10.0	640,300	110,900	192,600	15,700	959,500
<b>Total Enterprise Funds</b>	<b>68.0</b>	<b>\$ 4,959,500</b>	<b>\$ 887,600</b>	<b>\$ 1,283,800</b>	<b>\$ 85,400</b>	<b>\$ 7,216,300</b>
<b>INTERNAL SERVICE FUND</b>						
		\$	\$	\$	\$	\$
<b>Total Internal Service Fund</b>		\$	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	<b>679.8</b>	<b>\$ 55,043,200</b>	<b>\$ 12,387,200</b>	<b>\$ 12,027,600</b>	<b>\$ 1,594,600</b>	<b>\$ 81,052,600</b>

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# APPENDIX

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**RESOLUTION NO. 2019-1935**

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF GOODYEAR FOR FY2020 BEGINNING JULY 1, 2019 AND ENDING JUNE 30, 2020 AND DESIGNATING THE CHIEF FINANCIAL OFFICER FOR SUBMITTING THE EXPENDITURE LIMITATION REPORT FOR FY2019 AND FY2020.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 20, 2019, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Goodyear; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on June 10, 2019 at the Goodyear Municipal Court and Council Chambers (also known as Goodyear Justice Center), at 14455 West Van Buren Street, Suite B101, Goodyear, AZ 85338, for the purpose of holding a public hearing on the 2019-2020 (FY2020) budget and the truth in taxation increase in the primary property tax levy; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 10, 2019 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A); and

WHEREAS, the Arizona Auditor General requires that the City Council name, by July 31, 2019, the chief financial officer designated to submit the expenditure limitation report;

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. That the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced, or changed, are hereby adopted as the budget of the city of Goodyear, Maricopa County, Arizona for FY2020 beginning July 1, 2019 and ending June 30, 2020.

SECTION 2. That Doug Sandstrom, Finance Director, is designated the chief financial officer for purposes of submitting the Expenditure Limitation Report for FY2019 and FY2020.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 10<sup>th</sup> day of June, 2019.

Georgia Lord  
Georgia Lord Mayor

Date: 6-11-19

ATTEST:

APPROVED AS TO FORM:

Darcie McCracken  
Darcie McCracken, City Clerk

Roric Massey  
Roric Massey, City Attorney

**CERTIFICATION OF RECORDING OFFICER**

STATE OF ARIZONA )  
 ) ss.  
County of Maricopa )

I, the undersigned Darcie McCracken, being the duly appointed, qualified City Clerk of the city of Goodyear, Maricopa County, Arizona, certify that the foregoing Resolution No. 2019-1935 is a true, correct and accurate copy of Resolution No. 2019-1935, passed and adopted at a regular meeting of the Council of the city of Goodyear, Maricopa County, Arizona, held on the 10<sup>th</sup> day of June 20 19, at which a quorum was present and, by a 7-0 vote, 7 voted in favor of said resolution.

Given under my hand and sealed this 11<sup>th</sup> day of June, 2019.

seal



Darcie McCracken  
City Clerk

**ORDINANCE NO. 2019-1426**

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, LEVYING UPON THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE CITY OF GOODYEAR, SUBJECT TO PRIMARY AND SECONDARY TAXATION A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNTS ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET FOR THE PURPOSE OF PAYING FOR VARIOUS EXPENSES; TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM OTHER SOURCES OF REVENUES; PROVIDING FUNDS FOR VARIOUS BOND REDEMPTIONS, FOR THE PURPOSE OF PAYING PRINCIPAL AND INTEREST UPON BONDED INDEBTEDNESS; ALL FOR FISCAL YEAR ENDING THE 30<sup>TH</sup> DAY OF JUNE, 2020.

WHEREAS, the Mayor and Council of the city of Goodyear, Arizona adopted the fiscal year 2019-2020 final budget June 10<sup>th</sup>, 2019; and

WHEREAS, the County of Maricopa is now the assessing and collecting authority for the City of Goodyear, the City Clerk is hereby directed to transmit a certified copy of this Ordinance to the Assessor and Board of Supervisors of Maricopa County, Arizona;

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. PRIMARY PROPERTY TAX LEVY

There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a primary property tax rate sufficient to raise the sum of nine million, seven hundred sixty seven thousand, four hundred and twenty six dollars (\$9,767,426) for the City of Goodyear for the fiscal year ending June 30, 2020.

SECTION 2. SECONDARY PROPERTY TAX LEVY

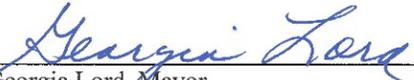
There is hereby levied on each one hundred dollars (\$100.00) of assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a secondary property tax rate sufficient to raise the sum of six million, one hundred seventy five thousand, and one hundred dollars (\$6,175,100) for the City of Goodyear for the fiscal year ending June 30, 2020.

SECTION 3. No failure by the County Officials of Maricopa County, Arizona, to properly return the delinquent list and no irregularity in the assessment or omission in the same, or irregularity of any kind in any proceedings shall invalidate such proceedings or invalidate any title conveyed by any tax deed; nor shall any failure

or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment and levy of taxes or of the judgment or sale by which the collection of the same may be enforced or in any manner affect the lien of the City upon such property for the delinquent taxes unpaid thereon, and no overcharge as to part of the taxes or of costs shall invalidate any proceedings for collection of taxes or the foreclosure, and all acts of officer de facto shall be valid as if performed by officers de jure.

SECTION 4. All ordinances and parts of ordinances in conflict are hereby repealed.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 24 day of June, 2019.

  
Georgia Lord, Mayor

Date: 6-25-19

ATTEST:

  
Darcie McCracken, City Clerk

APPROVED AS TO FORM:

  
Roric Massey, City Attorney

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## GLOSSARY

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### ACCRUAL BASIS OF ACCOUNTING

A method of accounting whereby revenues and expenses are recognized and recorded when revenue is earned and the expense is incurred, regardless of when the cash is actually received or the expense is paid.

### ACTUAL

Represents the actual costs of operations.

### ADOPTED BUDGET

Formal action made by the City Council that set the spending limits for the fiscal year.

### ADJUSTED BUDGET

Is the original adopted budget plus any contingency transfers, approved changes, and anticipated year-end savings.

### ALTERNATIVE LOCAL EXPENDITURE LIMITATION

Under the state-imposed expenditure limitation, a City may only spend a certain amount of funds regardless of the City's revenue, as its budget is limited by the state-imposed ceiling. If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval:

1. Local home rule (alternative expenditure) limitation
2. Permanent base adjustment
3. Capital projects accumulation fund
4. One-time override

### APPROPRIATION

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources from a specific fund for a specific purpose.

### ASSESSED VALUATION

A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.

### BALANCED BUDGET

An annual budget in which expenditures do not exceed available resources.

### BASE BUDGET

Ongoing funding to keep a department functioning, which is derived from the previous year's spending and adjustments. It is not designed to fund special projects.

### BEGINNING BALANCE

The residual funds brought forward from the previous fiscal year.

### BOND

A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

### BOND RATING

The measure of the quality and safety of a bond. It indicates the likelihood that a debt issuer will meet scheduled repayments and dictates the interest paid.

### CATEGORY (OF EXPENSE)

A grouping of related types of expenditures, such as Personnel Services, Contractual Services, Commodities, and Capital Outlay.

### BUDGETING PROCESS

Steps by which governments create and approve a budget.

### BUILDING PERMIT

A document authorizing the holder to construct a building of a particular kind on a particular lot issued by the municipality.

### CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water & wastewater lines, and parks.

### CAPITAL FUND

A fund used to accumulate the revenues and expenditures for the acquisition or repair and replacement of the capital assets in a municipality. In general, capital assets refer to buildings, equipment, infrastructure, arenas, trucks, graders, roads, water/wastewater systems and the like.

### CAPITAL OUTLAY

Money spent to purchase fixed assets which have a value of \$5,000 or more and have a useful economic life of more than one year.

### CAPITAL IMPROVEMENT PLAN OR PROGRAM (CIP)

A long-range study or plan of financial wants, needs, expected revenues and policy intentions. CIP is defined capital expenditures/projects, in general, as the purchase or construction of long-lived, high-cost, tangible assets. "Long-lived" implies a useful life in excess of one year. "High-cost" means that the project costs are substantial. "Tangible" assets exclude contractual services except those that are necessary for putting a tangible asset into service.

### CARRYOVER

An approved budget expenditure that have not been expended or encumbered at the close of the fiscal year and is re-appropriated in the subsequent fiscal year.

## COMMODITIES

Raw materials or products that can be bought and sold.

## COMMUNITY FACILITIES DISTRICTS (CFD)

CFDs are special purpose public improvement districts. By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.

## COMPREHENSIVE ANNUAL REPORT (CAFR)

The audited financial statements prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP).

## CONTINGENCY FUND

A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all transfers of appropriation authority from contingency.

## CONTRACTUAL SERVICES

Expenditures for services such as rentals, insurance, maintenance, etc. that are purchased by the city.

## DEBT SERVICE

Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

## DEBT SERVICE FUND

A special revenue fund established for the cash required over a given period for the repayment of interest and principal on a debt.

## DEPARTMENT

The basic organizational unit of government which is functionally unique in its delivery of services.

## DEPRECIATION

Decline in the value of a capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

## DEVELOPMENT-IMPACT FEES (DIF)

Fees assessed by a municipality to offset costs associated with providing necessary public services to a development, including the costs of infrastructure, improvements, real property, engineering and architectural services, financing and professional services required for the preparation or revision of a development (ARS § 9-463.05). Also referred to as Impact Fees.

## DIVISION

An organized unit within a department.

### EMPLOYEE BENEFITS

Various types of non-wage compensation provided to employees in addition to their normal wages or salaries.

### ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

### ENDING BALANCE

The residual funds that are available for appropriation at the end of the fiscal year.

### ENTERPRISE FUND

A governmental accounting fund in which the services provided, such as water or wastewater or solid waste, are financed and operated similarly to those of a private business. Enterprise funds are intended to be self-sufficient. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

### EXPENDITURE/EXPENSE

This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.

### EXPENDITURE LIMITATION

An amendment to the Arizona State Constitution limiting annual expenditures for all municipalities. The Arizona Economic Estimates Commission sets the limit based on population growth and inflation.

### FEES

Fees are charges for specific services.

### FINANCIAL POLICY

Provides an agreed upon set of principles for the planning and programming of government budgets and funding to promote financial stability.

### FISCAL YEAR (FY)

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.

### FORECAST

A prediction of a future outcome based on known and unknown factors.

### FUND

A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Commonly used fund types in public accounting are the general fund, special revenue funds, debt service funds, capital project funds, trust and agency funds, enterprise funds, and internal service funds.

### FUND BALANCE

The net difference between total financial resources and total appropriated uses. The beginning fund balance represents the residual funds brought forward from the previous fiscal year (ending balance), when actual revenues exceed budgeted revenues and/or actual expenditures are less than budgeted expenditures.

### FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current years adopted budgets.

### FULL-TIME EQUIVALENT (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.

### GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

A framework of accounting standards, rules, and procedures publicized by the Governmental Accounting Standards Board defining acceptable accounting practices. GASB is the official standard setting agency for state and local governments.

### GENERAL FUND

The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local and state shared taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.

### GENERAL OBLIGATION BONDS (G.O. BONDS)

Bonds that finance a variety of public projects and repayment is usually made from secondary property tax revenues.

### GRANT

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

### HIGHWAY USER REVENUE FUND (HURF)

This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

### IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

### INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

### INTER-FUND TRANSFERS

The authorized transfer of cash or other resources between funds, departments, and/or capital projects of the same government entity.

### IN LIEU PROPERTY TAXES

An amount charged to enterprise funds that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies.

### LONG TERM DEBT

Debt with a maturity of more than one year after date of issuance.

### MODIFIED ACRUAL METHOD OF ACCOUNTING

A method of accounting that combines accrual-basis accounting with cash-basis accounting. Revenues are recognized in the period when they become available and measurable. They are considered to be available when collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized in the period in which the associated liability is incurred, as under accrual accounting. However, debt services expenditures, and those related to compensated absences, claims, and judgments, are recorded only when payment is due.

### OPERATING BUDGET

The plan for day-to-day expenses needed to deliver city services. The operating budget contains funding for expenditures such as personnel, supplies, utilities, etc. This is also referred to as operations and maintenance or O&M.

### ORDINANCE

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

### PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS

Capital projects whose funding source is derived from city operating revenue sources rather than restricted sources such as bonds or capital grants.

### PERFORMANCE MEASURES

Data collected by departments to determine how effective or efficient a service area is achieving their objective set at the beginning of the year.

### PERSONNEL SERVICES

Compensation paid to employees plus benefits, such as the city's contributions to retirement, social security, health, and life insurance.

### PRIMARY PROPERTY TAX

Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.

### PROPERTY TAX

Total property tax levied by a municipality on the assessed value of all property within the city limits.

### PROPERTY TAX LEVY

The total amount to be raised by property taxes for purposes specified in the tax levy ordinance.

### PROPERTY TAX RATE

The amount of tax levied for each \$100 of assessed valuation on a property.

### PROPRIETARY FUNDS

Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds. See these two definitions under revenue funds.

### PUBLIC IMPROVEMENT CORPORATION (PIC)

A non-profit corporation created as a financing mechanism to issue bonded debt for the purpose of financing CIP projects. PIC bonds are secured by excise tax or other undesignated General Fund revenues and can be without limitation as to interest rate or amount.

### RESOURCES

Total amounts available for appropriation including fund balances, revenues, and fund transfers.

### RESERVE

An account which records a portion of the fund balance which must be segregated for some future use.

### REVENUE

Income collected by municipalities for public use.

### SALES TAX

Tax based on a percentage of the selling price of goods and services. State and local governments assess sales tax and set the percentage to charge. Also, refer to transaction privilege tax.

### SECONDARY PROPERTY TAX

Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the city's general obligation bonds.

### SELF-INSURED

Employer who collects premiums and assumes the responsibility and financial risk of paying the employees' and covered dependents medical claims.

### SHORT-TERM DEBT

Any debt that is due within one year.

### SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

### SPECIAL REVENUE FUND

A separate fund that accounts for receipts from revenue sources that have been allocated or restricted for specific activities and related expenditures.

### STAKEHOLDER

Refers to anyone that can affect or be affected by the organization's actions, objectives and policies.

### STATE-SHARED REVENUES

Revenues including state income tax, sales tax, and motor vehicle registration fees. In accordance with longstanding agreements, these revenues are collected by the State of Arizona and distributed to cities and towns on a population-based formula. The State also allocates a portion of gas tax revenues and lottery proceeds to cities which is used to fund city road & transportation projects.

### SUPPLEMENTAL REQUEST

A request for additional funding for personnel, equipment and related services to enhance the service level of a program.

### TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.

### TRANSACTION PRIVILEGE TAX (TPT)

Is a tax on a vendor for the privilege of doing business in Arizona and is not a true sales tax. Various business activities are subject to transaction privilege tax and must be licensed.

### TRANSFERS

The authorized exchanges of cash or other resources between funds, divisions, and/or capital projects.

### TRUST FUND

A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.

### USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

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## ACRONYMS

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ADEQ	Arizona Department of Environmental Quality
AJACS	Arizona Judicial Automated Case System
ALF	Arizona Lottery Fund
AMWUA	Arizona Municipal Water Users Association
APA	Arizona American Planning Association
A.R.S	Arizona Revised Statute
AZTEC	Arizona Training & Evaluation Center
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CAP	Central Arizona Project
CAR	Council Action Request
CAWRT	Central Area Wildfire Response Team
CERT	Community Emergency Response Team
CFD	Community Facilities District
CIP	Capital Improvement Program
CMS	Court Case Management System
COJET	Committee on Judicial Education Training
CMMS	Computerized Maintenance Management System
CON	Certificate of Necessity
COOP	Continuity of Operations
CSU	Community Services Unit
DIF	Development Impact Fees
DUI	Driving Under the Influence
EMR	Estrella Mountain Ranch
EMS	Emergency Medical System
EPA	Environmental Protection Agency
FFE	Furniture, Fixtures and Equipment
FSIP	Financial System Implementation Project
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geospatial Information System
G.O.	General Obligation Bond
GPM	Gallons Per Minute
GRIC	Gila River Indian Community
GWRF	Goodyear Wastewater Reclamation
GWTF	Goodyear Water Treatment Facility (Surface Water Project)
HURF	Highway User Revenue Fund
I-10	Interstate 10

ID	Improvement District
IGA	Intergovernmental Agreement
IIP	Infrastructure Improvement Plan
IWMP	Integrated Water Master Plan
JCEF	Judicial Collection Enhancement Fund
LEAD	Leadership Enrichment and Development
LS	Lift Station
LTAF	Local Transportation Assistance Funds
MAG	Maricopa Association of Governments
MG	Million Gallons
MGD	Million Gallons per Day
MLB	Major League Baseball
MOU	Memorandum of Understanding
O & M	Operations and Maintenance
PIC	Public Improvement Corporation
PW	Public Works
RID	Roosevelt Irrigation District
RFQ	Request for Qualifications
RMS	Records Management System
RO	Reverse Osmosis
RV	Rainbow Valley
ROW	Right of Way
RWC	Regional Wireless Cooperation
SCADA	Supervisory Control and Data Acquisition
SRO	School Resource Officer
SRP	Salt River Project
TOM	Topics on the Move
UPS	Universal Power Supply
UASI	Urban Areas Security Initiative
VLT	Vehicle License Tax
W&S	Water & Sewer
WIFA	Water Infrastructure Finance Authority
WRF	Water Reclamation Facility
WS	Water Services
WTF	Water Treatment Facility
WW	Wastewater

ANNUAL BUDGET / FISCAL YEAR 2019-2020

**City of Goodyear, Arizona**  
Finance Department  
190 North Litchfield Road  
Goodyear, Arizona 85338  
623-932-3015

