

# Annual Budget



FISCAL YEAR 2020-2021

City of Goodyear, Arizona  
Finance Department



# ANNUAL BUDGET BOOK

City of Goodyear  
FY2021 Annual Budget  
Submitted to the City Council  
June 22, 2020





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## READER'S GUIDE

This is an overview of the structure of the FY2021 Adopted Budget and outlines its contents. It is designed to help citizens, media, and city officials more easily understand and participate in budget deliberations. In an effort to focus on what is achieved through spending, the budget includes funding levels and expected program outcomes, taking into consideration the current economic situation.

### INTRODUCTION

A brief introduction to the City of Goodyear's Mayor and Council, city management organizational chart, history of Goodyear, and residential communities located throughout Goodyear, and Goodyear's statistics at a glance. The city's Performance Management Program and Strategic Plan, which is used to drive the city's policy and program direction, is also outlined in this section.

### BUDGET SUMMARY

In this summary, an overview is provided to present and outline the city's budget process, financial policies, funding sources as well as budget updates for each department and for the five-year Capital Improvement Program.

#### **City Manager's Budget Message**

The City Manager addresses the Mayor and City Council to highlight budget development priorities and any significant changes from the prior year adopted budget.

#### **Budget Process**

An overview of the budget process is outlined. This includes a calendar noting significant milestones within the budget process. A brief summary explaining the development of the base budget, budget reviews, adoption, budget amendments, and budget basics are also provided.

#### **Financial Planning**

A financial overview is provided to summarize key financial policies that govern the city's approach to debt management, revenue and expenditure classifications and practices, maintenance of fund balances, asset management, long-term financial planning, and other financial responsibilities.

#### **Budget Overview**

The city's financial organization chart as well as a brief overview and summary of all major city funds are presented.

#### **Revenue Overview**

An overview of the city's revenues by sources and fund types is provided, as well as a brief summary explaining the development of FY2021's revenue estimates.

#### **Department Budget Overview**

The city's department mission statements and services provided by each division within each city department are described. The FY2021 budget by department is provided.

Reader's Guide

Discussion includes changes to operating budgets, authorized personnel and department performance measures.

**Debt Service Overview**

An overview of the city's debt management is provided, including bonds by projects, outstanding debt service requirements, debt service by fund and type as well as bond ratings and a five-year debt payment schedule. The debt service summary also includes a detailed description of each debt service type and any legal or policy limitations.

**Capital Improvement Program (CIP) Overview**

The following detailed information is provided within this section: the city's CIP five-year plan, sources of funding, expenditures, operating impacts, and project summaries.

**BUDGET DETAIL**

This section presents a more detailed update outlined in City Schedules, State Schedules and Schedules related to the five-year Capital Improvement Program.

**City Schedules**

These schedules summarize transfers, revenues, expenditures, debt service, authorized positions, property taxes, debt capacity and CIP projects.

**Five-Year Capital Improvement Program**

A detailed overview of the five-year Capital Improvement Program includes project timelines and project descriptions by program, project and fund.

**State Schedules**

Detailed schedules as required by Arizona Revised Statutes for the Auditor's General's Office provide an overview of the adopted budget by fund and department.

**APPENDIX**

The final section of this book is a reference section that contains the City Council Resolution adopting the FY2020-2021 annual budget, property tax levy ordinance, a list of acronyms and glossary of terms used throughout the city's budget.



**GFOA PRESENTATION AWARD**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Goodyear**

**Arizona**

For the Fiscal Year Beginning

**July 1, 2019**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Goodyear for its fiscal year beginning on July 1, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# INTRODUCTION TO GOODYEAR



## GOODYEAR CITY COUNCIL



*Front Row (Left to Right) Councilmember Wally Campbell, Mayor Georgia Lord, Councilmember Laura Kaino  
Back Row (Left to Right) Councilmember Joe Pizzillo, Vice Mayor Bill Stipp, Councilmember Sheri Lauritano,  
Councilmember Brannon Hampton*

Goodyear has a Council-Manager form of government. Our charter provides for six councilmembers and a mayor – all elected at large on a non-partisan ballot. The Mayor and Council serve four-year terms. The Mayor has a two-term limit and Council a three-term limit. Councilmembers serve staggered terms to ensure continuity.

### CITY COUNCIL

Georgia Lord, Mayor  
Term 2017 - 2022

Bill Stipp, Vice Mayor  
Term 2019 - 2024

Joe Pizzillo, Councilmember  
Term 2017 - 2022

Sheri Lauritano, Councilmember  
Term 2019 - 2024

Wally Campbell, Councilmember  
Term 2017 - 2022

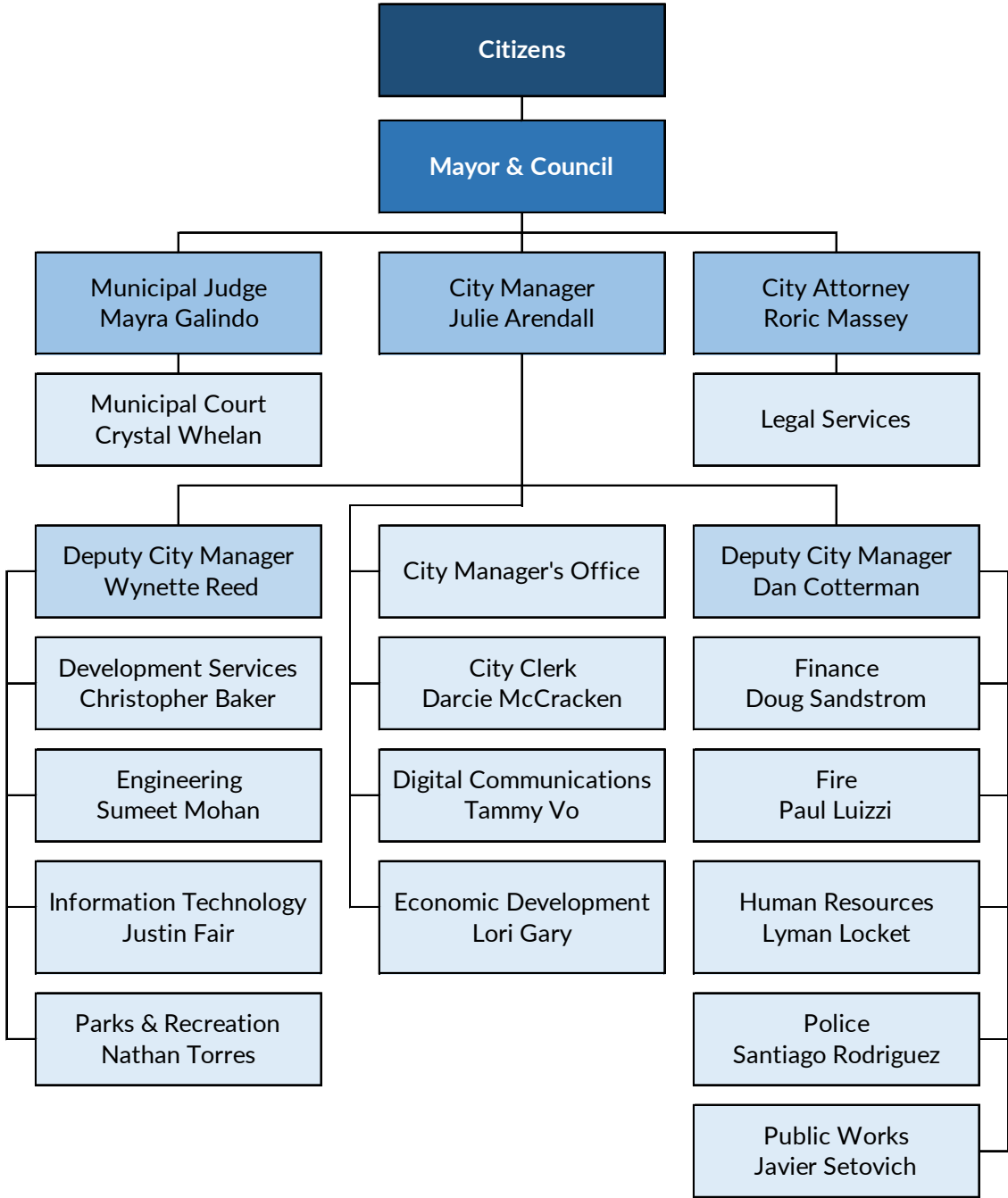
Brannon Hampton, Councilmember  
2017 - 2022

Laura Kaino, Councilmember  
Term 2019 - 2024





FY2021 ORGANIZATIONAL CHART



Introduction to Goodyear

CITY OVERVIEW

HISTORY OF GOODYEAR



These views of Western Avenue at Litchfield Road in the 1950s show:

- Bowman's Drug
- Abraham's Market
- Goodyear Post Office (with flagpole)
- Airline Restaurant
- Goodale Hardware (Sign: Dutch Boy Paints)
- First National Bank

Top: view to southwest  
Bottom: view to east

The Goodyear of today exists because of the cotton of yesteryear. It was part of the 16,000 acres purchased in 1917 for the Goodyear Tire and Rubber Company by junior executive Paul Litchfield. Cotton used to make rubber tires for airplanes in World War I was in short supply because foreign sources were in war torn countries or disease ridden. When Goodyear found that Arizona's climate and soil was similar to foreign sources, the company sent Litchfield to purchase land.



The small community that formed as a result of the Goodyear Farms cotton industry first became known as "Egypt" for the Egyptian cotton grown there and then, finally, was called Goodyear. The Goodyear Tire and Rubber Company was named in honor of Charles Goodyear, the man who discovered the process to vulcanize rubber in the mid-1800s. The process, which Goodyear discovered by accident, produced a very durable rubber and later

allowed the founders of the popular company to form a foundation of success. The community thrived as long as the cotton industry was strong.



Introduction to Goodyear

The town of Goodyear was incorporated in November 1946. At that time, the town had 151 homes, 250 apartments, a grocery store, drug store, barber shop, beauty shop and service station.



World War II brought a recovery in the early 1940s when the Litchfield Naval Air Facility employed as many as 7,500 people at one time. During World War II, Goodyear Aircraft Corporation manufactured more than three million pounds of aircraft frames. After the war, the Naval Air Facility served as a storage base for thousands of World War II aircraft that were moth balled and salvaged.

Goodyear Aircraft Corporation was where some of the famous dirigibles or "blimps" were manufactured that hovered over the Rose and Orange bowl football games and the Indianapolis 500. Goodyear played a key role in a Thanksgiving Day tradition in the 1950s. A group of women who worked at Goodyear Aircraft in Arizona manufactured the huge balloons of cartoon characters that hovered above floats at the Macy's Department Store Parade in New York. They were known as "The Balloon Ladies."

In 1963, a long history of aerospace and defense programs began when the Goodyear Aerospace Corporation replaced Goodyear Aircraft Corporation. That plant was later sold to Loral Defense Systems and eventually evolved by merger and acquisition into the current Lockheed Martin Corporation.



The Litchfield Naval Air Facility was the training base for the Navy Blue Angels aerial demonstration team until 1968. That year, the Navy sold the airfield to the city of Phoenix who named it the Phoenix-Litchfield Airport. In 1986, it was renamed the Phoenix-Goodyear Airport.

In the 1980s, the 10,000 acres that remained of the original Goodyear Farms was sold to SunCor who developed much of the land into the Palm Valley master-planned, mixed-use community located north of I-10.



The Three Rivers Historical Society works to preserve the heritage of the cities which grew at the confluence of the Salt, Gila and Agua Fria rivers - Goodyear, Avondale, Litchfield Park and Tolleson.



Introduction to Goodyear

## HOUSING

Founded more than 70 years ago, Goodyear is just beginning to flourish and we expect to see a lot of growth in the near future. The projected build-out for the Goodyear Municipal Planning Area is estimated at 760,000 residents with 288,000 dwelling units and 328,000 jobs. Currently, there are more than 30,000 dwelling units and the city is approximately 11% of its build out potential.

Goodyear offers excellent residential options from affordable starter homes to a variety of upscale executive housing including mountainside custom builds or equestrian estates. The city is a valley leader in master-planned communities, offering exquisite amenities such as a country club lifestyle, active community centers, golf courses, walking/jogging paths, lakes and mountain trails. In 2018, the city saw a surge of multi-family and luxury rental developments, providing more options for those looking for maintenance-free lifestyles and rounding out Goodyear's housing market.



**Estrella** is a mixed-use, master-planned community of smaller villages and neighborhoods connected by wild desert trails and lakes for both sporting and relaxing. This 20,000-acre community offers the perfect balance of solitude and activity, bordering the Estrella Mountain Regional Park.

This oasis in Goodyear offers amazing mountain views and 72 acres of lakes. Enjoy three action-packed residents clubs, golf, hiking, annual events, community parks, sail boating, kayaking, fishing, or just watching the sunset glimmering across the water. Select from three communities including Mountain Ranch, Montecito, and CantaMia. Construction is also underway on the newest village of Lucero, encompassing 617 acres of new homes and amenities.



**Palm Valley** is located along Litchfield Road north of I-10, is a thoughtfully planned 9,000 acre community of housing, outdoor recreation, shopping, dining and family activities. Within the development, four retail centers offer restaurants

and popular stores. Sports enthusiasts will appreciate Palm Valley's championship golf course, mid-length course, walking trails, and volleyball and basketball courts.

Introduction to Goodyear



**Canyon Trails** has brought back good old-fashioned neighborliness with tree-lined streets, and front porches on many homes. A vast system of walking and biking trails connects the five distinctive neighborhoods and several mini-parks with the trails converging at a centrally located park.

**PebbleCreek** is a Robson Communities Inc. 55+ Luxury Retirement Community for active adults, all in a stunning setting with palms lining the golf course reflecting a country club lifestyle. From the very first day you step into this upscale setting of beauty and quality, you will notice the abundance of amenities and activities rivaling world-class resorts. In addition to a superb range of housing, PebbleCreek offers two championship golf courses, a luxurious clubhouse, grand ballroom and auditorium, art center, restaurants, dog park and a sport and aquatics complex; including multiple pools, pickleball and tennis courts, aerobics room and fitness studios. You will also find more than 100 clubs, classes and activities to make life even better including creative and performing arts, games, wellness and fitness clubs, classic cars clubs, and more!



**CantaMia** at Estrella is for the active adult who isn't planning to slow down anytime soon. Comprised of 540 total acres, CantaMia has a gated entry, as well as a dozen home designs to choose from. This spectacular enclave is woven together by means of lakes, waterways, and walking paths. Parks and common areas. The 29,000-sq.ft. Village Center is the heart of the community with a calendar chock-full of events for you to experience.

Numerous other amenities include a State-of-the Art Fitness Center, Beach Entry – Resort-style Outdoor Pool, Locker Rooms, Tennis & Pickleball Courts, Billiards, Conversation Fire Pits, Indoor Lap Pool, Arts & Crafts Studio, Library, Café, Lounge and More!



**Vanderbilt Farms** is a community of one-acre home sites for custom homes, the perfect setting for a balance of suburban and country living. From elaborate master-planned communities to intimate gated subdivisions, Goodyear provides numerous options for executive housing.

## AWARD WINNING COMMUNITY

Goodyear is an outstanding community for families to grow, businesses to thrive and dreams to turn to reality. The city was recently ranked by the U.S. Census Bureau as being among the fastest growing cities in the country. We enjoy more than 300 days of sunshine a year, affordable housing, a low cost of doing business, and excellent access to transportation.

The 2018 Citizen Satisfaction Survey reveals that 96 percent of residents feel safe in their neighborhood and 95 percent said Goodyear is an excellent or good place to live. According to a ten-year study conducted by Your Local Security, Goodyear ranks sixth in the nation in overall safety.

A NerdWallet study ranked Goodyear (#3) as one of the best cities in the nation for veterans. The study based its selection criteria on the level of economic opportunity for veterans; and Movoto ranked Goodyear in its top 10 for "Best Places Near Phoenix for Young Professionals" and "Best Phoenix Suburbs for Young Couples."

## GOODYEAR'S GOT TALENT

Goodyear has the most educated workforce in West Metro Phoenix and is in the top tier for the Metro region for a city of its size. With the city's population expected to double in the next 20 years expect Goodyear to continue attracting the high-caliber workforce that it is known for.

### **Abundant Land for Development**

Goodyear has over 4,000 acres of land for development within 5 minutes of the I-10 freeway for industrial or office use, including shovel ready sites in master-planned business parks.

### **Access to Markets**

Goodyear is strategically located near airports, freeways and rail, giving your company access to national and international markets.

### **Business Incentives & Benefits**

Goodyear offers attractive business incentives to reduce costs, including major property tax savings with qualifying programs such as Foreign Trade, Military Reuse and Redevelopment, and Opportunity Zones.

Introduction to Goodyear

**TOP 15 PRIVATE SECTOR EMPLOYERS**

Name	Number of Employees	Type of Business
Amazon	1,315	Internet Fulfillment and Business Services
Abrazo West Campus	1,009	Health Services
Macy's - Bloomingdale's	1,008	Internet Fulfillment
Cancer Treatment Centers of America	768	Health Services
Chewy.com	700	Internet Fulfillment
Sub-Zero	590	Advanced Manufacturing
McLane Sunwest	345	Logistics
Walmart	343	Retail
REI	325	Logistics
Huhtamaki	280	Advanced Manufacturing
AerSale, Inc.	273	Aviation
CornellCookson	265	Advanced Manufacturing
Dick's Sporting Goods	259	Logistics
Fry's Marketplace	243	Retail
Snyder's of Hanover	218	Food Manufacturing

Source: Economic Development Department - as of March 2020

**QUALITY OF LIFE**

- 164+ restaurants, great shopping and entertainment options
- 20,000+ acres of recreational parks
- 47 miles of hiking & biking trails
- 100+ miles of paved bike routes
- Year-round events at Goodyear Ballpark

## Introduction to Goodyear

- Spring Training home of the Cincinnati Reds and Cleveland Indians
- Over 4,000 acres of developable land
- Safe neighborhoods with low crime rates
- Variety of housing in master planned communities

### CITY GOVERNMENT

Goodyear has a Council-Manager form of government. The city's charter government provides for six councilmembers and a mayor, elected at large on a non-partisan ballot. Councilmembers serve four-year staggered terms and the mayor, a four-year term. The Vice Mayor is elected annually by the existing six councilmembers. As the local legislative body, the Council adopts ordinances and policies which direct the city government. The City Council also appoints members to all boards and commissions.

While city management participates in the development of policies, the City Council is the final decision-making authority. As elected officials, their responsibility is to represent the residents. Therefore, citizen participation at all levels is invited and encouraged by the City Council. The Council frequently relies on ad hoc citizen committees or standing boards and commissions to recommend actions on major issues. While the City Council has the responsibility to make the final decision, what the citizen committees recommend is highly valued by this municipal legislative body.

The City Manager, who is appointed by the City Council, is responsible for the overall operation and supervision of the government functions within the policy directives of the City Council. As the administrative head of the city government, she is responsible for the appointment and dismissal of all employees, except for the Magistrate and City Attorney who are appointed by City Council.

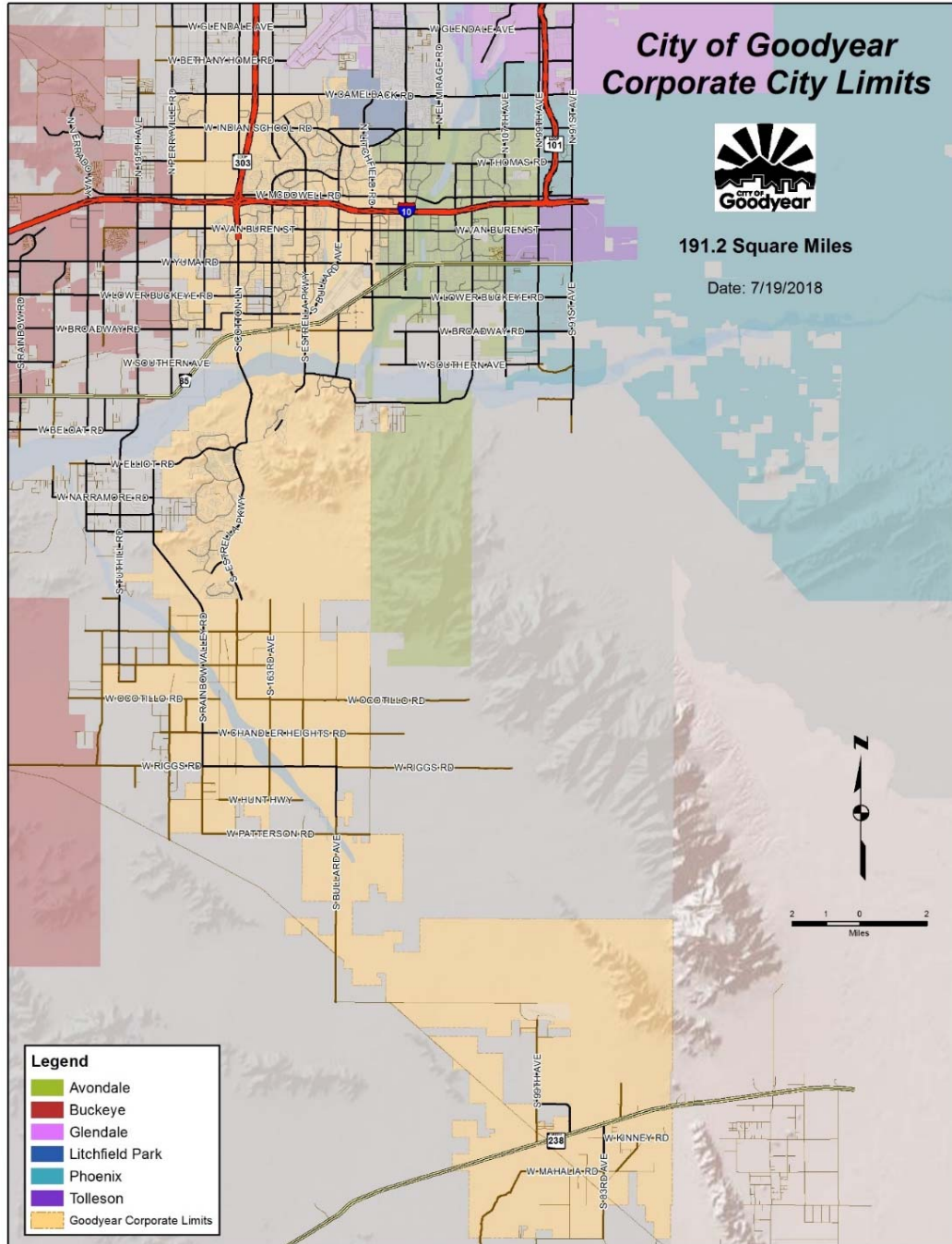
Goodyear's excellent Police and Fire departments make the city one of the safest in Arizona. The Fire Department provides services directed at the prevention and control of fires, accidents, and other medical emergencies, in order to preserve lives and protect the property of the community. The Fire Department currently has five fire stations located throughout the city. The Police Department provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, the Teen Police Academy, ride-along programs and school resource officers.

Utilities provided by the city include Water and Wastewater for areas of the city south of Interstate 10. Residential weekly trash/recycling services are contracted through RAD (Right Away Disposal), while the city offers monthly bulk collection. The Public Works department also provides water resources and conservation initiatives and stormwater. Internal services include management of the city-owned fleet and facilities.



Introduction to Goodyear

GOODYEAR, AZ MAP



Introduction to Goodyear

**GOODYEAR AT A GLANCE**

Goodyear City Hall  
190 N Litchfield Rd., Goodyear, AZ 85338  
Phone: 623-932-3910  
goodyearaz.gov | developgoodyearaz.com

Current Population.....	88,870	Population Growth.....	5%
Number of Households.....	33,894	Average Household Size.....	2.98
Households with Children.....	43.9%	Median Household Income.....	\$80,336
Median Age (Years).....	38.2	City Positions (FTE).....	706.2
Workforce Population*.....	1.56 M		

\*Workforce Population within a 30 minute drive time  
Source: Economic Development Department - as of March 2020





Introduction to Goodyear

**FIRE DEPARTMENT**



Goodyear Fire Department  
Administration Headquarters  
14455 W Van Buren St.  
E102, Goodyear, AZ 85338  
Phone: 623-932-2300  
[goodyearaz.gov/fire](http://goodyearaz.gov/fire)

Number of Stations	5	FY2020 Fire Calls	242
Number of Positions	126	FY2020 Miscellaneous Calls	2,010
Average Response Time	5:12 minutes	FY2020 EMS Incidents	7,550

Number of Stations does not include two Fire Stations currently under construction: Fire Station 186 is projected to open December 2020, and Fire Station 181 is projected to open March 2021. FY2020 data shown are estimates.



Introduction to Goodyear

**PARKS & RECREATION**

**Goodyear Recreation Office**

3075 N Litchfield Rd  
Goodyear, AZ 85395  
Phone: 623-882-7525  
[goodyearaz.gov/government/parks-recreation](http://goodyearaz.gov/government/parks-recreation)

**Goodyear Ballpark**

1933 S Ballpark Way  
Goodyear, AZ 85338  
Phone: 623-882-3120  
[goodyearbp.com](http://goodyearbp.com)

**Community Parks**

Goodyear Community Park  
Foothills Community Park

**Neighborhood Parks**

Canada Village Park  
Estrella Vista Park North  
Estrella Vista Park South  
Loma Linda Park  
Palmateer Park  
Palm Valley Park  
Parque De Paz  
Wildflower Park North  
Wildflower Park South  
Rio Paseo Park  
Falcon Park  
Portales Park

**Trails**

Bullard Wash Park Phase 1  
Bullard Wash Park Phase 2

**Specialty Parks**

BMX Park  
Roscoe Dog Park





Introduction to Goodyear

**Park Amenities**

Playground - 18

Picnic Areas - 40

Ball Fields - 8

Tennis Courts - 6

Dog Parks - 2

BMX Track - 1

Pump Track - 1

Swimming Pool - 1

Splash Pad - 1

Skate Park - 1



Wildflower Park South



Estrella Foothills Pump Track



Introduction to Goodyear

**BALLPARK**

**Goodyear Ballpark**

10,311 Seat Ballpark

Cleveland Indians & Cincinnati Reds Development Complexes

13 Major League Baseball Quality Fields

105 Acres Maintained



Introduction to Goodyear

**POLICE**



Goodyear Police Department  
Administration Headquarters  
14455 W Van Buren St., E101  
Goodyear, AZ 85338  
Non-emergency: 623-932-1220  
[goodyearaz.gov/police](http://goodyearaz.gov/police)

FY2020 Calls for Service/Incidents	47,254	Average Time to Answer 911	5 seconds
FY2020 Average Calls Per Month Received by Dispatch	9,065	Average Priority 1 Response Time	4:58 minutes

FY2020 data shown are estimates.





Introduction to Goodyear

**STREETS**

Arterial	111.1 miles	Residential	240.9 miles
Collector	60.0 miles	Unpaved	11.1 miles



Introduction to Goodyear

**UTILITY SERVICE PROVIDERS**

Electricity	Arizona Public Service (APS)
Garbage Collection	Right Away Disposal (RAD)
Natural Gas	Southwest Gas
Sewer/Wastewater	City of Goodyear
Telephone/Cable/Internet	CenturyLink, Cox Communication
Water (North of I-10)	City of Goodyear, EPCOR, Liberty
Water (South of I-10)	City of Goodyear
Water (White Tanks/Canada Village)	Arizona Water Company



Introduction to Goodyear

**EDUCATION**

<u>College Educated-Graduate Degree</u>	11.5%	<u>College Educated-Some College</u>	30.7%
<u>College Educated-Bachelor Degree</u>	18.6%	<u>High School Graduate or Higher</u>	92.8%
<u>College Educated-Associates Degree</u>	9.9%		

Source: Maricopa Association of Governments

**SCHOOL DISTRICT SERVING GOODYEAR**

<u>District</u>	<u>School Type</u>	<u># of Schools</u>	<u># of Students</u>
Avondale	Elementary K-8	9	5,759
Liberty	Elementary K-8	6	3,789
Litchfield	Elementary K-8	16	11,815
Mobile	Elementary K-8	1	24
Agua Fria	High 9-12	5	8,338
Buckeye Union	High 9-12	3	4,499
Charter Schools	All Levels	7	4,371

Source: Arizona Department of Education 2018-2019 Enrollment

**ELECTIONS**

<u>Date</u>	<u>Type of Election</u>	<u>Registered Voters</u>	<u>Votes Cast</u>	<u>Registered</u>
May 16, 2017	General Election	42,379	10,226	24%
March 14, 2017	Primary Election	43,244	12,562	29%
March 12, 2019	Primary Election	46,328	10,205	22%



Introduction

**STRATEGIC PLAN**

This Strategic Plan is actively used by the city to drive policy implementation and program direction, including the development of the city’s annual budget. Any requests for new funding are evaluated in the context of their relationship to the strategic focus areas. The plan is also discussed yearly with City Council to review progress and determine priorities for the annual plan update.

As the plan is adopted, city departments use the document to update their own department operations plans. City Council receives a mid-year update on the action items in the plan. Below you will find the full Strategic Plan.

**VISION, MISSION, VALUES, AND STRATEGIC PURPOSE**

**GOODYEAR VISION**

The City of Goodyear will be...

- ...a great place to live, work and raise a family.
- ...a city with healthy lifestyles and commitment to the environment.
- ...a growing community that provides quality opportunities and lifestyles.

We will be known as:

- A destination place for regional shopping
- A destination for higher education designed for workforce needs
- A place for diverse job opportunities and an inventory of industries
- An incubator for entrepreneurs
- A hub of arts and culture in the West Valley

**GOODYEAR MISSION**

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community’s prosperity through citizen and employee participation. We are committed to the stewardship of resources and fulfillment of the public trust.

**GOODYEAR VALUES**

The City of Goodyear and its employees serve residents according to six core values:

- Empathy
- Initiative
- Innovation
- Integrity
- Optimism
- Adaptability

Introduction

**OUR PURPOSE**

With unified leadership, a talented workforce, and an involved citizenry, Goodyear is on the leading edge of tremendous growth and quality development opportunities. By eliminating all barriers and staying flexible, we will take calculated risks to maximize the community’s potential. We deliver services to meet the needs of our city so that Goodyear continues to be a thriving sustainable community for all.

**STRATEGIC FOCUS AREAS AND GOALS**

Goodyear’s Strategic Plan uses the city’s vision and the four City Council focus areas described below as its roadmap for action. Goodyear City Council has adopted citywide goals to advance each area by fiscal year 2021. While there are many projects within city departments that support these focus areas, the Strategic Plan features the highest priority outcomes.

Results from this plan are tracked and shared with the citizens on the city’s website. The latest update is February, 2020. Within each strategic focus area, the percentage of goals completed, on track or some disruption are noted. Completed means the goal has been accomplished. On Track means the city is on tract to meet the goal. Some/Disruption means we have encountered some obstacles that may prevent the city from achieving the goal.

**Overall Summary:**

- ◆ Completed 29.41%
- ◆ On Track 52.94%
- ◆ Some Disruption 17.65%



**Fiscal & Resource Management**

*Maintaining a long-term view, we manage our fiscal, human, and physical resources in an efficient and effective manner. This effort is aligned across the organization with an emphasis on transparency. The city’s business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.*

On Track.....60%  
Completed .....40%

1. Improve employee satisfaction and engagement by 10% by FY2021.
  - ◆ On Track – Consistent improvement with stronger satisfaction levels from the city’s employees and are five percentage points away from meeting the goal.

Introduction

2. Achieve a 75% positive employee rating of the organization’s support of continual learning and development by FY2021 to support building employees’ skills in technical and leadership competencies.
  - ◆ Completed - 76% of the cities employees rated continual learning and development as good or excellent.
3. Create a replacement program for all city capital assets by FY2021.
  - ◆ On Track – Capital asset replacement plans currently exist in the areas of Utilities, Streets, Ballpark, Parks and Information Technology. Plans are currently being developed for Facilities and Stormwater, which will be completed in FY2021.
4. By July 1, 2019, adopt a 5-year Capital Improvement Plan that is 100% deliverable as presented.
  - ◆ Completed - Council adopted the FY2020 Budget and FY2020-24 CIP on June 10, 2019.
5. Implement technology solutions that expand online accessibility to city services and increase organizational capacity through improving or automating an additional 50 services by FY2021.
  - ◆ On Track – The IT department led a city-wide team to create a detailed plan that identifies areas for consideration. 29 services have been implemented.



**Economic Vitality**

*We will continue to ensure the prosperity of our community by increasing the growth of our economy through diversity of industry, business investment, quality job creation, education, and tourism. To support this growing economy, we will invest in transportation and infrastructure and seek high quality retail and entertainment opportunities.*

On Track ..... 100%

1. Grow the property tax base through a primary assessed valuation increase due to growth average of 15% and total secondary assessed valuation annual growth of 9% for tax years 2019-2021.
  - ◆ On Track – The combined Primary AV increase for FY19 through FY21 is \$132.8 million or 179% of our three-year goal. Secondary Assessed Valuation goal has reached \$99.96% of the three-year goal.

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2. Increase total job creation by 4,500 of which 2,000 jobs are in targeted industries by FY2021.
  - ◆ On Track – Combining FY19 and the first half of FY202, Economic Development assisted in the creation of 3,017 total new jobs which is 67% of the three year goal.
3. Increase the number of businesses reporting in the restaurant and entertainment tax categories by 10% by FY2021.
  - ◆ On Track – A net increase of 14 businesses was seen in the Restaurant and Entertainment tax category as of December 2019. With 178 businesses currently reported in this tax category, the city is at 98.8% of the three-year goal.
4. Increase the sales tax revenue reported in the retail category by 10% over 2018 projections by FY2021.
  - ◆ On Track - \$37,071,200 equals a 10% increase in the city’s forecast for FY2021. FY2020 TPT collections (July-December): \$21,135,626 equals approximately 59% of the forecast.



**Sense of Community**

*The city will cultivate a sense of pride through programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. We will continue to make Goodyear residents feel connected to their city government through community engagement, outstanding customer service, and clear, accessible communication.*

On Track..... 50%  
Completed..... 50%

1. Increase attendance at city events by 30% by FY2021.
  - ◆ On Track - Special event attendance reached a goal of 10% growth in FY2019 and on track to achieve remaining 20% of goal.
2. Create an additional 250 Goodyear ambassadors through city-offered engagement programs by FY2021.
  - ◆ On Track – 146 new ambassadors to date have been added.
3. Complete a bike/pedestrian study of shaded paths/sidewalk in FY2019 to identify projects for future Capital Improvement Plan consideration.
  - ◆ Completed - In June 2019, the final shade study was delivered to the city.
4. Increase the total views and impressions of the city’s digital media content by 10% by FY2021.
  - ◆ Completed – Followers across all digital plat forms has nearly doubled, and are up 95%.

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**Quality of Life**

*We will continue to make Goodyear a place to live, work, and play that provides diverse activities and amenities in a safe and well-maintained environment, while supporting the arts and promoting the health and wellness of our community.*

Some Disruption.... 75%  
Completed..... 25%

1. Construct new recreation facility and increase participation in programs and activities that foster a healthy, quality lifestyle by 30% by FY2021.
  - ◆ Some Disruption - Goodyear Recreation Campus is scheduled to be open in spring/summer of 2021. Some disruption is due an increase in participation may not be fully realized until FY2022.
  
2. Ensure a safe community by increasing police officer pro-active time to 40%
  - ◆ Some Disruption - Proactive patrol time disruption is due to patrol staffing being at a minimum during the months of November and December.
  - ◆ Ensure a safe community by improving fire response times by 15 seconds by FY2021.
  - ◆ Some Disruption - Goal success is dependent on the opening of new fire stations. Two new fire stations are anticipated to open late December 2020 and March 2021.
  
3. By FY2021, ensure availability of water to support growth of the city for the following 10 years.
  - ◆ Completed - Water resources have been secured to support this goal.



## GUIDING PRINCIPLES

Within each of the Focus Areas, Goodyear City Council has adopted Guiding Principles to inform the way city business is carried out across the entire organization.

### **Fiscal & Resource Management Guiding Principles**

Organizational Alignment: While the city is made up of several departments, we all work together as a system. Plans drive implementation, and results are measured and analyzed so that they can be improved. Priorities are communicated clearly across all city functions and are understood by all levels of employees. We work to continuously improve governance and teamwork between the Mayor and Council, the city manager, the leadership team, and city staff.

Taking Care of our Workforce: Goodyear's number one asset is its people. To sustain an excellent organization, the city has a People Master Plan to empower and support employees to thrive. Proactive approaches to recruit, train, support, and retain our best employees lead to improved customer service for residents, businesses, and visitors. We strive to implement programs that create a professional, safe, value-oriented, accountable, and responsive work environment with opportunities for education, advancement, and job fulfillment.

Maintaining Transparency: The city strives to improve communication and transparency for city employees and our residents by providing timely and open access to information about city operations.

Never Stop Improving Services: The city strives to always do better through organizational systems like the performance management program. Departments seek to be more efficient and effective on an ongoing basis to reduce the cost of government and provide better customer service.

Managing our Finances Responsibly: Fiscal responsibility is demonstrated through established financial policies, budgeting practices, and financial standards that meet the requirements and benchmarks for financial reporting established by the Governmental Finance Officer Association (GFOA) and the Government Accounting Standards Board (GASB).

Focusing on Processes: Ensure that all city processes are easy to understand and are designed with their ultimate purpose in mind. Creating value for our residents and customers requires eliminating waste.

Setting Responsible Priorities: Goodyear's work is driven by a combination of community needs, desires, and legal requirements, and validated with data and evidence. Priorities are updated each year through the strategic planning process. Performance measurements are tracked and analyzed through benchmarking with peer communities or evaluated against internal or industry standards. The City Council and staff work together to make sure city resources are used for the highest community priorities.

## Introduction

Keeping Up with Technology: Investment in new and innovative technology where appropriate can improve efficiency and customer service, encourage private development investment, and free valuable city staff time to continually improve processes and directly work with residents and customers.

### **Economic Vitality Guiding Principles**

Fostering Relationships with Businesses: The city strives for a strong relationship with the business community through regular communication and outstanding service. Public-facing services and processes are continually streamlined to be efficient, customer focused, and responsive to support local economic development.

Strengthening our Local Economy: Goodyear supports local workforce development, entrepreneurship, and small business growth through ongoing retention efforts and ensuring that city policies and priorities support their long-term success.

Maintaining and Investing in Infrastructure: The city creates and follows long-term planning, prioritization, and investment strategies for current and future infrastructure and facilities that improve the quality of life for citizens, prepare for community growth, and promote economic development while being financially sustainable. Community well-being is protected through investment in sound transportation and water infrastructure. Existing infrastructure is sustained through regular maintenance to ensure safety for the community.

Focusing on Jobs and Quality of Life: The city focuses on economic development pursuits that will increase local jobs, generate additional revenue, and create demand for supporting businesses, including retail and entertainment. We also pursue place-based economic development strategies that invest in public amenities to enhance our quality of life and make Goodyear a destination for people to live, visit, and locate their business.

### **Sense of Community Guiding Principles**

Respecting all Individuals: We value all residents, visitors, workers, and city employees in Goodyear.

Engaging our Residents and Committed Volunteers: Residents have the opportunity to engage with City Council and staff, provide input to the way city resources are used, and have access to information in a timely and transparent manner. City officials connect with the community through focused outreach, surveys, various communication tools, and outstanding customer service. Goodyear's generous volunteers contribute thousands of hours every year to help city programs and events run smoothly while keeping city costs low.

Building Partnerships: The city forms strategic partnerships with other cities, counties, school districts and educational institutions, healthcare and nonprofit organizations, private businesses, and others when there are opportunities to serve the community better. Regional collaboration in key areas allows us to share resources and solve complex issues extending beyond the city borders.

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Bringing People Together: Goodyear invests in gathering places to enhance community connections through recreation, arts, and cultural events, and other activities.

### Quality of Life Guiding Principles

Keeping our Community Safe: Goodyear's top priority is to maintain safety and security for residents, visitors, and businesses. This includes ongoing investment and support of Police and Fire departments to make sure that first responders have all of the resources they need to protect the community. The city also works to continuously improve the safety of the community through innovative programs. Public safety is also a key concern when planning for growth and development.

Promoting Health and Wellness: Happy, healthy residents keep our community strong. Goodyear invests in programs and amenities that encourage individuals, families, and neighborhoods to be active and connected to each other while improving the health of their minds, bodies, and spirits.

Taking Care of our Environment: The city pursues initiatives and policies that support a clean, well-maintained, and sustainable community while protecting our natural resources.

## PERFORMANCE MANAGEMENT CONTEXT

### Goodyear Performance Management

The City of Goodyear's Performance Management Program brings together the various planning, prioritization, measurement, and improvement efforts that the city uses to deliver excellent services. The program aligns city activities and ensures goals are achieved efficiently.

This program framework follows a **plan-implement-review-improve** cycle that relies heavily on Goodyear community input and feedback from citizens. As the cycle progresses, each stage informs the next. Communication to City Council and the community is crucial at every step.

The **planning** stage of the cycle is driven by the Goodyear community and City Council. Residents vote every ten years to approve the General Plan, which outlines the high-level vision and guiding roadmap for the city's future. Annually, the Mayor and City Council update and adopt the city Strategic Plan (this document) which translates the long-term General Plan vision into three-year priorities. Their subsequent approval of the annual budget allocates resources to carry out the Strategic Plan.

The **implementing** stage represents the work conducted by city employees throughout each year, based on the plans described above. Work is managed by each city department and overseen by city management, achievements and obstacles are documented, and the City Council and general public are regularly informed about progress.

The **reviewing** stage includes all of Goodyear's activities related to measuring and monitoring the performance of city programs and services using a variety of tools. Regular progress reports on city priorities are presented to Council and the public. Departments report process and outcome

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measures during and after the implementation of projects and programs to demonstrate the results of their work and assess whether process improvements are needed. This stage also involves gathering feedback from residents and customers through surveys, meetings, and other input opportunities.

The performance management cycle ends and begins again during the fourth stage, improving. The city seeks to improve in a variety of ways including increasing efficiency, becoming more responsive to customer needs, and seeking innovative solutions to service delivery challenges. Fresh ideas are always welcome in Goodyear—from the community, our elected officials, and our employees. These improvements are incorporated into the next planning cycle.





# BUDGET SUMMARY



# City Manager's Budget Message



## City Manager's Budget Message

June 8, 2020

Honorable Mayor and City Council,

I am pleased to present you with the budget for fiscal year 2020-2021 (FY2021). Due to the unprecedented times we are currently experiencing, the \$599.4 million budget provides for ongoing operations at current service levels and adds to the ongoing and one-time operating budget only what is needed to meet known obligations or that are essential to operations. Existing capital projects in progress are continued and critical new projects are added. This budget also reflects carryovers of contracts and projects budgeted in, but not fully paid for or completed in the prior fiscal year. Despite the current economic challenges, this budget follows Council adopted policies addressing areas such as matching ongoing costs with ongoing revenues, a strong contingency, debt management, an allocation of a portion of construction sales tax for ongoing purposes, and also provides for a deliverable capital plan.

With the negative effects of the coronavirus pandemic on local government revenue, your conservative fiscal practices and policies are serving the city well. As this budget was prepared, there was very little information on the real impacts to local sales taxes and state-shared sales, gas and vehicle taxes that are driven by consumer and business spending and miles driven. Revenue projections that support this budget were prepared with no local data on the impacts of the stay at home order, the federal government's stimulus payments to our residents and small business loans, or the Opening Up America Again plan guidance. The city's revenues are projected to drop in the area of sales taxes and state-shared revenues significantly for two months and then begin a slow climb throughout FY2021. However, given housing projects underway, population growth, and economic development related activity, a slowdown in development activity is not anticipated in this budget beyond our typical conservative approach to estimating related fee and construction sales tax revenues. All of these areas will be monitored closely as data becomes available and we have prepared this budget to allow us the ability to adapt to this dynamic situation.

Continuing the Council's commitment to providing high quality services to our residents, while maintaining long-term financial sustainability, remains at the core of this budget. Funds needed

to complete construction of, and open the recreation campus are among a collection of 'must do' budget additions. Continued construction of the surface water plant, the Civic Square at Estrella Falls, new Fire Station 186 and replacement Fire Station 181 are all also included.

The combined property tax rate remains below the \$1.74 per \$100 of assessed valuation called for in our adopted financial policies. No rate changes in sales taxes, user fees, or utility rates are included in the budget. However, several studies are in progress to review citywide user fees; water, wastewater and solid waste rates; and the development of a storm water program and fee. These will be coming forward for Council discussion and action through the first half of FY2021. Planning for the surface water project did forecast annual water rate increases to pay for debt services on the water revenue supported bonds as well as operations of the new plant.

#### **CHANGES FROM BUDGET RECOMMENDED IN MAY**

Based on Council discussion regarding non-represented employee compensation, the budget now reflects the 2.5% increase as ongoing, rather than as a one-time 2.5% lump sum. As shared at the presentation of the recommended budget, operating costs to open the two under-construction fire stations have been added, and the position count reduced by one (1) to correct an error in the recreation center operating costs staffing.

Other changes to the budgeted activities and projects include funding from restricted revenues to provide two temporary positions in the Court, construction of two traffic signals on Camelback (one at Perryville and one at Sarival) have been pushed into FY2022 from FY2021 due to delays associated with third party negotiations, \$50,000 is added for outside services to assist in preparation of required plan documents to become a Community Development Block Grant direct recipient beginning in FY2022, the SCADA room relocation project has been removed and will be incorporated into the Surface Water project facilities, and due to new bids the Ballpark Wall Stabilization project has been removed and can be absorbed into the current year safety improvements project. The FY2021 General Fund savings of nearly \$2.0 million from these changes has all been allocated into the Special Contingency. Of these savings, half is attributable to the delayed traffic signal projects and will be needed in FY2022 to complete those projects.



Finally, the budget also includes a \$10 million increase in the General Fund FY2021 beginning balance due to reimbursements to be received for FY2020 public safety expenses from State of Arizona CARES Act funds. This increases one-time General Fund resources by \$10 million in FY2021 which has also been added to the General Fund Special Contingency bringing it to \$17.1 million.

### **GENERAL FUND OVERVIEW**

The \$150.2 million General Fund budget is balanced and, as an additional measure of conservatism, puts more into contingencies than is called for by Council-adopted policy. Costs to open the new recreation campus and fire station projects, to meet existing obligations including labor agreements with represented police and fire, and to provide a 2.5% ongoing compensation increase to non-represented employees are included in this budget.

The budget also includes continuing funding through the first quarter of FY2021 the current levels of temporary and contractual staffing now being used to support development related activity. Fiscal year 2020-2021 revenues in this area are budgeted conservatively with ongoing revenues equal to the ongoing costs captured in the fees plus 50% of the one-time temporary support costs. The budget has sufficient capacity to use higher revenues from development activity above the base budget to continue funding or add positions as we evaluate and experience the actual impacts of COVID-19 on development activity.

Revenue assumptions include sharp declines in local sales taxes from restaurants and bars, amusement, and hotels and moderate declines in retail sales taxes with the low point for all categories occurring in April 2020. These decreases are slightly offset by a projected spike in March food for home consumption sales taxes as well as retail sales taxes from online sales. A steady, moderate rate of recovery is assumed for all non-construction sales taxes throughout FY2021. These non-construction sales taxes are the single biggest revenue source to the General Fund, and are projected for FY2021 at only five percent above FY2019 actual revenues. This two-year growth is below population growth and is well below the eight and twelve percent growth rates experienced in FY2018 and FY2019 respectively.

Benefits from our economic development efforts, development activity, and local population growth are evident in the local economy, and are reflected in the high levels of year over year growth in our property valuation. Residential building permit activity is once again ahead of last year. Through eight months of FY2020, construction sales tax collections are more than double last year and non-construction sales taxes are up 18% over the same months in the prior year. These strong revenues in excess of the budgeted level in the first eight months of the year, are expected to sustain the city's General Fund budget for the balance of FY2020. Even with the significant projected revenue reductions our year-end General Fund revenue estimates are still slightly above the budgeted level. March and April sales tax collections exceeded the estimates used to prepare this budget. Despite this expectation, hiring and purchasing activities are subject to review by the City Manager's Office for the foreseeable future. We are anticipating higher expenditure savings than are reflected in this budget which will help sustain further revenue losses in FY2020.

The 'rainy day' contingency includes the policy requirement of 15% of ongoing revenues. As a result of the uncertainty in which the revenue estimates have been prepared, an additional \$17.1 million General Fund Special Contingency is included in the budget. This Special Contingency provides capacity to absorb or adapt to further revenue declines or expenditure increases. As the level of uncertainty lessens and if revenue estimates hold, all or portions of this Special Contingency will be available to address important needs throughout the year with Council's approval.

#### **NEW POSITIONS AND EXISTING EMPLOYEES**

The City Council has steadfastly placed an emphasis on developing and supporting our employees. Accordingly, the budget includes for represented sworn police and fire employees a 2.5% market adjustment, and for those not at the top of their pay range, a 5% step increase as provided in the new Memorandum of Understanding agreements. Other provisions of those agreements include; increases to specialty and assignment pays, city paid deferred compensation and/or contributions to retirement health plans. The value of the total compensation packages for represented sworn

police and fire include increases of 4.8% and 4.7% respectively. Non-represented employees will receive a 2.5% ongoing pay increase. We will revisit non-represented salary and benefits with you in mid FY2021 once the outcomes of the initial pandemic response and the impact on the economy, and our local revenues are better known.

The budget adds 25.4 full-time equivalent positions of which 17.4 are for the recreation campus. The remaining eight (8) positions are added in the Water and Wastewater enterprise funds to address growth and maintenance needs and new capital project operating costs. Six part-time positions in Parks are also converted to full-time positions. These changes grow the citywide authorized position count from 680.8 to 706.2 full-time equivalent positions.

### **CAPITAL PROJECTS**

The city continues to place a high priority on infrastructure investment to attract new growth. I am pleased to include a five-year \$586.8 million FY2021-2025 Capital Improvement Plan (CIP), which includes \$218.9 million in carryovers from FY2020 for incomplete or multi-year projects. The first year of the plan, which is included in this budget, totals \$341.1 million and is funded by general obligation property tax supported and utility revenue bonds, developer participation, development impact fees, and operating funds. The recreation campus, Civic Square, two fire stations, and the surface water treatment facility projects are the key components of our capital plan.

Traffic signals, street projects, and asset replacement projects per ten-year asset management plans are also in the five-year plan and FY2021 budget. Significant projects planned to begin in FY2021 include design for a fire station in west Goodyear, design for the expansion of the Police Operations facility, as well as utility projects to replace water meters and perform major maintenance projects. The capital plan also provides for existing agreements that require reimbursements for developer installed infrastructure or where funding was advanced to assist the city to in completing critical projects.

## FINANCIAL POLICIES

The city has a long-standing history of maintaining conservative financial practices. This budget is consistent with the Financial Policies adopted by the City Council in early March 2020.

Key elements of the policies include:

- Using one-time resources for one-time expenses
- Maintaining investment grade bond ratings
- Adopting contingency amounts of 15% of ongoing revenue for the General Fund and each enterprise fund
- Presentation of a five-year forecast for the General Fund
- Managing debt issuance through restrictions on property tax rates and coverage ratios.

This budget continues the practice to prepare for future operating costs of planned capital projects by using a set-aside concept in the balancing of the General Fund. Many capital projects that are needed in a growing community are funded from one-time revenues generated in these growth periods. Once completed and placed into operations these projects present new ongoing operating costs for the city. The set-aside concept "sets aside" a portion of ongoing revenue based upon the future anticipated operating costs of these projects. These revenues are used for one-time purposes in the budget until such time that the capital project comes online. This provides for a gradual stepping into paying for those new operating costs.

The budget allocates \$4.1 million of ongoing resources to one-time purposes for the future capital operating cost set-aside. The key future projects provided for in the set aside include the remaining cost of the recreation campus to account for a full year of operations above the partial year funding included in this budget, the fire station in west Goodyear that will begin design in FY2021, and for the Civic Square. The set-aside concept is also capturing the anticipated cessation of two revenue streams developers are under contract to provide for police and/or fire operating costs. Both these revenue streams are anticipated to end within the next three years.



## ECONOMIC CLIMATE

In early February, the City Council received an update from a local economist that projected year-over-year growth throughout the coming ten years. Goodyear was presented as well situated to outperform other areas during a future recession. Economic development focus, population growth, financial conservatism, location on an interstate freeway and state highway, and sound management were cited as positives. A conservative five-year general fund forecast was presented consistent with that message as well as with economic forecasts for the region from other sources. This forecast included positive news that anticipated reimbursements associated with ballpark construction from the Arizona Sports and Tourism program would begin earlier than anticipated in FY2020.

At the time of the forecast, a recession was not anticipated for two to three years. In mid-March, it became clear that a recession would be immediate, and much deeper than any forecast due to the COVID-19 pandemic and associated responses. At the time this budget was developed, local tax reporting and revenues reflecting March business activity were not yet due from businesses. We have used several economic forecasts and limited available data about the potential impacts of the pandemic to prepare revised estimates for FY2020 and FY2021 revenues. As previously discussed, these estimates reflect a sharp drop with a moderate climb out into March 2021. Current year revenue estimates for March 2020 through June 2021 were reduced by more than \$12 million in the General fund. An additional \$1.0 million in revenue was lost in FY2020 due to the cancellation of Spring Training by Major League Baseball and the FY2021 projected \$2.3 million reimbursement from the Arizona Sports and Tourism Authority has been reduced to \$900,000.

The city's population continues to grow, consistent with high levels of building permit activity for new housing, as do property valuations. Many new businesses are locating here and are contributing immediately to both one-time and ongoing revenues through permit fees, construction sales taxes, and use tax on equipment. These new and expanding businesses will also generate future sales, property, and state-shared tax revenues for the city.

That longer term impact of growth on city revenues continue to materialize. For FY2021, newly constructed properties added \$62.5 million of assessed valuation to the property tax rolls. In FY2020, new construction was up \$48.3 million, compared to the prior two years which were in the \$20 to \$25 million range. Existing property valuations grew 4.9% for FY2021. Growth on individual existing properties is restricted by statute to 5.0%. The increase in assessed valuations is reflective of strong real property appreciation and economic development activities.

These property values serve as the base for both Primary and Secondary property taxes. Primary property tax revenue supports the day-to-day General Fund operating budget. This levy is constrained by statute to two percent (2.0%) growth over the prior year plus a levy on new properties. Secondary property taxes support voter-approved bonded debt service. The valuations on which secondary property taxes are levied has changed from the former market-based valuation to the same limited growth base as the primary taxes. Further, the addition of new properties to the rolls takes about two years. Development activity has been increasing steadily over the last three years.

#### **BUDGET DEVELOPMENT PRIORITIES AND FRAMEWORK**

By mid-March, the budget process which began in October with departments preparing base budget, capital project, and supplemental budget addition requests was reaching completion. Labor negotiations were at a state of tentative agreements. A first draft budget had been prepared based on the February forecast and the financial policies adopted by Council in early March.

Within days of completing that first draft, it was clear the budget would become a 'Must Dos' only approach as a result of the pandemic responses across the nation and state and the limited economic data available to us. Emphasis was placed on the benefits of continuing our capital projects which provide jobs and related economic activity including business for local restaurants, maintaining our existing programs and services, satisfying contractual obligations, opening in progress capital projects, providing fair compensation and benefits to our employees, and providing budget and contingency capacity to address the economic uncertainty created by the pandemic. The Council adopted strategic plan, the bi-annual community survey and the council retreat held in January also provide input into the additions in is budget.

'Must Do' supplemental budget additions include \$3.5 million each in ongoing and one-time items respectively. Of those, \$1.9 million is for ongoing General Fund expenses, primarily the recreation campus and fire stations operating costs, and \$2.4 million is for one-time General Fund expenses. In addition to the recreation campus and new fire stations operating costs, the General Fund 'must dos' include the costs to start-up ambulance service as early as July 2021, the ongoing costs to convert six part-time positions to full-time; and one-time costs for temporary support for development-related activity, the continuation of the charter committee and related election, paramedic training, a containment area for street sweeping debris, and for a celebration of the city's 75<sup>th</sup> anniversary.

The budget also includes 'must do' additions to operate new capital projects coming on line in the Water and Wastewater enterprise funds, address growth in operations and maintenance, safety improvements, blue staking demands, and contract services to repair and maintain large valves and fire hydrants. The Solid Waste budget includes one-time funding for recycling outreach. Restricted revenues provide for two temporary positions in the Court for FY2021 only.

Key new projects in the five-year capital plan include widening of northbound Estrella Parkway near Interstate 10, a traffic signal at Estrella Foothills, a fire pumper to provide safe and adequate back-up for maintenance cycles and repairs of front-line pumpers, a replacement for the building permitting system, and landscape enhancements on the Bullard tech corridor. A project to add a lane to Sarival Road from Yuma to Jefferson has been expanded in scope to include two lanes, median, and a planned traffic signal incorporated into that project. Although this will complete the entire section of Sarival Road at one time, the expanded scope will cause the project timeline to be extended.

Several projects have been removed or deferred in the five-year plan to address economic, other city or private development influences, or other project specific timeline changes. Some of these include delaying the Loma Linda Baby Pool conversion pending impacts of opening of the new aquatic facility, expansion rather than internal remodeling to create space for work crews at the Goodyear Park, and a dark conduit project on Bullard.

## **FY2021 BUDGET SUMMARY**

The FY2021 all fund budget totals \$599.4 million. This represents an increase of \$85.2 million from the prior year. Of this amount, \$145.6 million supports the ongoing day-to-day operations of the city and is up 7.9% from the FY2020 operating budget. The operating budget includes salaries and benefits, utilities, supplies, fuel, and routine maintenance and minor repairs. In addition, the budget reflects higher contingencies at \$68.8 million compared to the prior year of \$38.1 million. The unusual items in contingencies include \$17.1 million for a General Fund Special Contingency, plus extra capacity should revenues and the economy perform better than now anticipated and fully recover initial FY2021 revenue projections. Uses of the General Fund Special Contingency will require City Council approval and will be dependent on improved understanding and stabilization of the economy. The capital projects and one-time portion of the budget are unique, not-ongoing, and as a result vary greatly from year to year.

The General Fund budget is \$150.2 million and includes \$96.3 million for the day-to-day operating budget. This is a 6.5% increase from the FY2020 operating budget that is attributable to \$1.9 million in must do supplemental budget additions, inflationary increases and obligations, and salary and benefit increases. The Contingency is set by financial policy at \$16.4 million equal to 15% of general fund ongoing revenue, plus another \$17.1 million has been added to provide capacity to absorb further revenue deterioration than anticipated or to address mid-year needs. Additional budget capacity has also been included in the event that revenue exceeds current expectations. This budget capacity would allow for mid-year supplemental budget or project additions with council approval. The capital improvement program includes \$54.4 million in General Funds allocated to support capital projects in FY2021. The majority of those funds are for the Civic Square project and recreation campus related projects.

## **CONCLUSION**

Goodyear's FY2021 budget is a product of collaboration between the City Council, city management, department directors, and staff to identify funding priorities. The preparation of the budget is one of the most important tasks performed each year and the review and adoption of the budget is also one of the most important policy decisions that you as elected officials make in the best interests of our community.

City Manager's Budget Message

I would like to thank the Finance Budget and Research team for their diligence in developing the budget and to the leadership team who manage the operations of the city on a daily basis. Finally, thank you to the Mayor and City Council for your guidance and leadership in establishing the vision for this great city, and for allowing us to take a creative approach with the FY2021 budget that will allow us to wait to see the actual impacts of the COVID-19 pandemic.

Sincerely,

A handwritten signature in black ink that reads "Julie Arendall". The signature is written in a cursive, flowing style.

Julie Arendall, ICMA-CM  
City Manager



# Budget Process



## **BUDGET PROCESS OVERVIEW AND CALENDAR**

The FY2021 budget development process included a retreat and two work sessions with the City Council, and the efforts of city management, departments and Finance Department staff. Three additional Council meetings were also held to complete formal adoption of the budget and property tax levies and to hold required public hearings.

The staff process for the operating budget portion of the process began in October with departments preparing an updated current year estimate and a base budget request for FY2021 operating budgets. The base budget is the ongoing budget needed to continue current operations and service levels. Later in November, departments received instructions for the process and requirements to request supplemental budget additions for ongoing and one-time needs. Consistency and alignment with the Strategic Plan, contractual obligations, and other Council adopted plans, policies and direction were key aspects to be addressed and considered in evaluating supplemental budget requests for funding consideration.

In the base budget process, increases were allowed over the prior year for inflation, normal account growth, and for known contract pricing and utility rate changes. Departments first worked to absorb the increases within the existing base budget. This department-based process focuses on non-personnel related costs. Reviews with Budget and Research included a focus on establishing base budgets consistent with experience and known or anticipated cost changes. These base budget changes were discussed and quantified and shared with the executive team and then with the City Council in budget presentations.

Revenues and salary and benefit budgets are prepared centrally by Budget and Research. Departments provide input on user fee revenues from their operations.

Supplemental budget addition requests can be for on-going costs, services enhancements or new services, one-time projects of less than \$100,000, position additions, and other one-time items such as new equipment. Supplemental requests were also subject to technical reviews by the Budget and Research team and were discussed with the department and City Manager's Office representative to ensure a good understanding of the request, need, and impacts of funding or not.

Capital projects are also part of the annual budget process. The capital budget process is for a five-year Capital Improvement Program (CIP) for which the first year is adopted in the FY2021 annual budget. The CIP process started in September with departments providing a title and brief description of projects desired in the five-year capital plan. Those requests also included a cost order of magnitude and were reviewed by the executive team to identify the projects that should move into the budget and funding process. The next step was the departments creating project scopes and then preparing the costs and timelines. The process involved review meetings with the Engineering Department, City Manager's Office, Procurement, Information Technology, and Budget and Research. Once through all these phases of the capital project process, projects proposed for FY2021 were evaluated for funding along with supplemental budget requests and forwarded in the City Manager Recommended Budget. Those projects in the second through fifth year were evaluated and included within the resources in the five-year forecast.

Budget Process

As shown in the following table, the Council process began in January with their annual retreat. One aspect of the annual retreat is the City Council providing input for the FY2021 budget development process. This included discussions of revenue including the portion of construction sales tax revenue treated as ongoing rather than as one-time General Fund revenue, other financial policies and practices, and priorities for service and project budget additions. Early input from City Council ensures better alignment of the City Manager Recommended Budget with Council priorities, allows staff time to scope and cost new program or project ideas and provides time to assess the ability to implement suggestions.

DATE	BUDGET PROCESS
January 10, 2020	City Council Retreat
February 3, 2020	FY2020 and FY2021 Initial General Fund Estimates and Five-Year Forecast – Work Session
February 24, 2020	Adopt Financial Policies – Action Item
May 4, 2020	City Manager’s Recommended FY2021 Annual Budget and FY2021-2025 Capital Improvement Program – Work Session
June 8, 2020	Tentative FY2021 Budget Adoption – Action Item
June 22, 2020	Budget and Truth and Taxation Hearings – Public Hearing Truth In Taxation Approval – Action Item FY2021 Final Budget Adoption – Action Item
July 6, 2020	FY2021 Property Tax Levy – Action Item

In February 2020, a five-year General Fund forecast was presented to provide the City Council and the public a sense of the environment in which the upcoming budget would be developed. The forecast was provided in major categories of resources and expenditures and categorized between on-going and one-time elements. Initial revenue estimates and a General Fund status for FY2020 and FY2021 were also presented and discussed.

The Financial Policies were revised to treat \$5.1 million of construction sales tax revenue as ongoing. Those revisions were adopted by the City Council on February 24, 2020 and served as the basic foundation for preparing the budget recommendations.

In addition to developing the base budget and supplemental budget additions to the FY2021 budget, the annual process also includes a step where departments are asked to identify capital projects and operating budget one-time items that require carryover into the new budget year. Carryovers are required when there is an in process procurement that will not be completed by year-end and/or when the full amount of an awarded contract or agreement will not be expended

Budget Process

by the end of the year. Carryovers primarily occur in the CIP due to the long periods required to complete capital projects. Budget must be available for the entire contract before it is awarded.

An Executive Budget Committee made up of the City Manager, Deputy City Managers, Finance Director, other City Manager's Office representatives, and Budget and Research staff met throughout the budget development process. This team ultimately develops the City Manager's Recommended Budget including supplemental and capital project changes.

The FY2021 budget process was abruptly stopped due to the pandemic. The calendar for adoption was extended to the latest date allowed by state law. Revenue estimates were revised as a result of negative effects of the pandemic. Decreased revenue estimates led the city to identify and prioritize 'Must Do' supplemental budgets additions and capital projects to focus on development and ongoing growth of the city. A General Fund Special Contingency was created to make funding available throughout the year for additional expenditures.

The City Manager Recommended Budget for the all funds FY2021 Annual Budget and 5-year CIP were presented and discussed at a City Council work session on May 4, 2020.

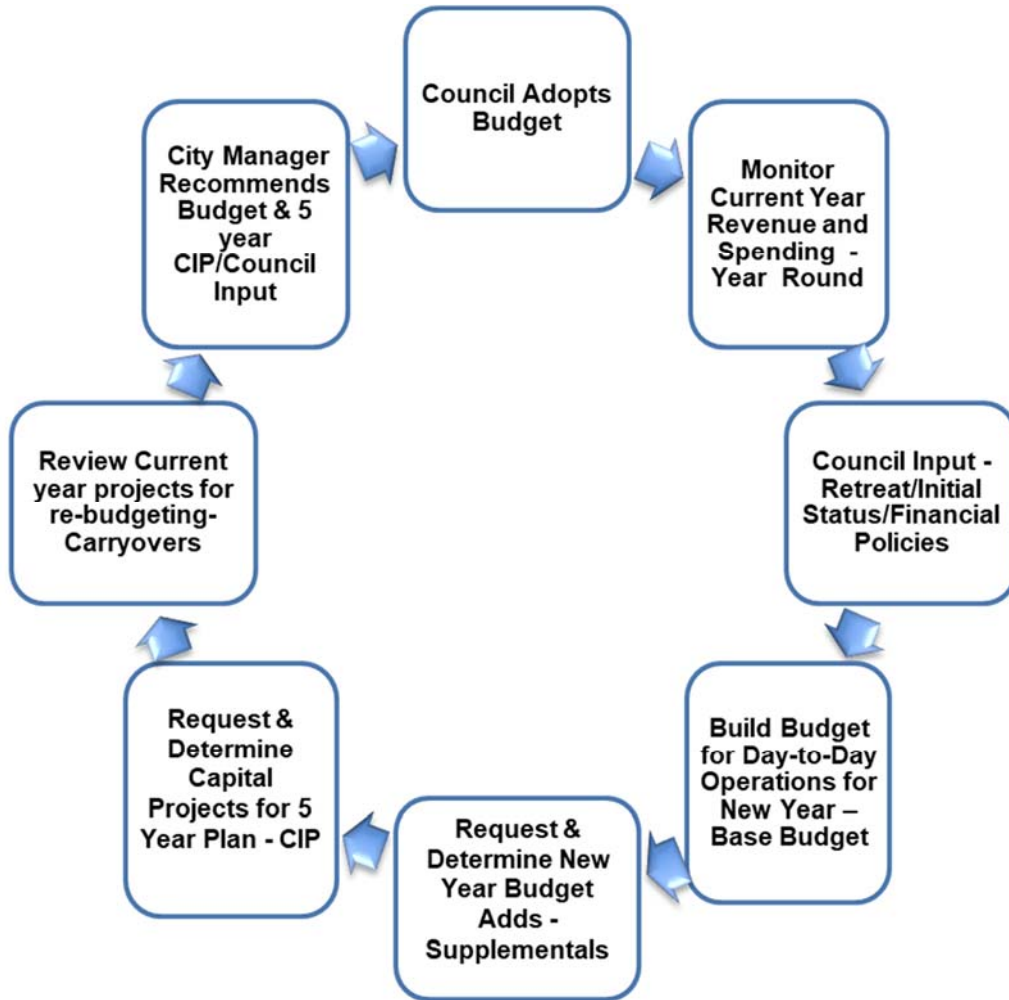
As part of the FY2021 budget process, a citizen communication strategy was utilized. All Council work sessions and documents are posted on the city's website and those meetings could be viewed live or later. There were also numerous newspaper notices and advertisements, a press release, and website postings providing information on the budget, property tax levy and public hearings. Some meetings were closed to the public this year due to the pandemic, and the city provided information on means through which residents could access the meetings and provide input. The city also maintains a Transparency in Government page on the city's website that is used to provide budget development information and historical budget documents at:  
[www.goodyearaz.gov/transparency](http://www.goodyearaz.gov/transparency).

As formal budget adoption proceeded, there were technical, but no programmatic changes made to the City Manager's Recommended budget and the formal budget adoption steps required by state law proceeded. The Tentative FY2021 budget was adopted on June 8, 2020. The tentative budget adoption sets the maximum limits for expenditure authority for the upcoming fiscal year. At this stage, notice was also posted for the public hearing on June 22, 2020 when the Council would consider adopting the final budget and the Truth and Taxation increase in the Primary Property Tax Levy. All budget schedules were posted to the city's website, published in the local newspaper and on file at the local library branch and City Clerk's office for public review.

Finally, the city is in compliance with all state laws. The final budget was formally adopted on June 22, 2020 with the property tax levy adoption following on July 6, 2020.

Budget Process

The following graphic shows that budget development is an ongoing process throughout the year.





## BUDGET BASIS AND AMENDMENTS

### BUDGET BASIS

The city's budgetary basis remains unchanged from prior years. All fund type budgets are prepared essentially on a cash basis that provides for spending the funds that are received. Legal budget appropriations are not adopted for non-budgetary funds or transactions such as the self-insurance health benefits trust or interfund transfers. However, budgets are prepared and entered into the financial system for all use of funds transactions due to global spending controls that require budgets in the system.

A cash basis approach to the budget is a more conservative approach when compared to the basis used in the Comprehensive Annual Financial Report (CAFR). The CAFR is prepared annually consistent with the Generally Accepted Accounting Principles (GAAP).

Consistent with GAAP reporting requirements, Governmental Fund financial statements are developed using the modified accrual basis of accounting. The city's Governmental funds consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds. Under the modified accrual basis, revenues are recognized when they become measurable and available for the fiscal year that they are accrued. Principal and interest on general long-term debt is budgeted as expenditures when due, whereas other expenditures are budgeted based on the timing of receipt of the goods or service.

The Water, Wastewater and Solid Waste enterprise funds are accounted for as Proprietary Funds. Generally Accepted Accounting Principles call for the full accrual basis of accounting for Proprietary funds, which means revenues and expenses are recorded when revenue is earned and the expense is incurred, regardless of when the cash is actually received or the expense is paid.

These are the major differences between the budget basis and the accounting/financial reporting basis:

- ❖ Certain Governmental and Proprietary Funds revenues, expenditures and transfers are not included in the budget, but are accrued and reported on the GAAP basis. For example, the increases or decreases in compensated absences are not included for budget purposes but are in the CAFR.
- ❖ New capital outlays in the Proprietary Funds are presented as expenses in the budget, but recorded as assets in the CAFR.
- ❖ Depreciation expenses for both Governmental and Proprietary Funds are not included in the budget, but are included in the CAFR.
- ❖ Debt service principal payments in the Proprietary Funds are expenses in the budget, but reported as reduction of long-term debt liability in the CAFR.

Budget Process

## BUDGET AMENDMENTS

The FY2021 total budget appropriation amount is \$599.4 million and is controlled and adopted by fund. The exception is the General Fund, which is by adopted by program.

Arizona Revised Statutes require cities to prepare annual budgets on forms the Auditor General's Office developed. The city's legal expenditures by fund, which serve as the adopted lines of appropriation, are published in one of these forms (Schedule E).

Arizona Revised Statutes establish that even if additional resources become available, the total budget may not be increased from the adopted amount. However, the Council can amend the appropriation for an individual fund or line of appropriation by making an offsetting transfer of appropriation in another. In order to make such transfers of appropriation the resources must be available. The transfer is to be in the best interest of the public and be based on a demonstrated need, would not cause a violation of the state expenditure limitation, and approved by a majority of the Council. Budget line item changes within a fund or line of appropriation do not require City Council approval under state law.

Through a resolution, the Mayor and Council have pre-authorized or approved the following budget transfers of appropriation:

- ❖ Grants from other agencies not exceeding \$75,000 that do not require a match.
- ❖ New resources that are donated or contributed to a specific purpose not exceeding \$75,000.
- ❖ Capital Improvement Plan project changes up to a cumulative amount of \$75,000 for a single project.
- ❖ Revisions to adjust carried over capital and one-time operating projects from one year to the next based on a reconciliation to correct for prior year(s) actuals compared to the total project budget.

Any budget revision requiring a transfer from a contingency regardless of amount must be approved by the Council.

Council also approves all position count changes the city might request.

In practice, the City Council approves all budget transfers that cross appropriation lines on a monthly basis. Departments may also request Council approval of budget transfers with another action such as accepting a grant when a budget transfer will be required to make related expenditures. All budget transfers are processed in the financial system regardless of the level of approval required.

Department expenditures within a fund are controlled at the category of expenditures such as contractual services or commodities. Capital projects are controlled at the total project budget by fund.

# Financial Planning



## FINANCIAL POLICIES

Through the annual budget process, the city's financial policies are reviewed and discussed with the Council, including a discussion on any changes. This is critical, as these policies set the foundation for the development of projections and budget models, and influence the ultimate balanced budget that is recommended. These policies adopted for FY2021 reflect the City Council's vision of a growing and vibrant community that provides an outstanding atmosphere for both citizens and our business community while also maintaining conservative fiscal practices. These policies are reflected in elements of the Strategic Plan, and carry through to the development and monitoring of the city's capital and operating budgets. They represent fiscally sound financial management practices for both the short and long-term fiscal sustainability of the city.

The changes made to the policy for FY2021 included one that is of substantive nature and two that are clarifications of current practice. The substantive change was to increase from \$4.5 million to \$5.1 million the amount of construction sales tax revenue treated as ongoing revenue. Per the policy, this allocation is to be reviewed annually and was increased based on the average of the five lowest of the last ten years of General Fund construction sales tax revenue. This measure has been at \$5.1 million for the last two years and is anticipated to remain at that for another two years until the FY2011 actuals move outside the ten year look back. FY2011 was the lowest of the collections experienced in conjunction with the 'great' recession and these revenues have grown every year since. The five- and ten-year averages are also part of the analysis both of which exceed the lowest five-year average and are both increasing over prior year analyses.

The other two changes added a clear statement that increases in the ongoing position count require City Council approval and also clarified the Finance Department performs carryover reconciling budget adjustments consistent with the Council adopted budget transfer policy. Council approval of position count changes is the long-standing practice and is implied in the adoption of state required budget forms.

These policies were adopted by City Council on February 24, 2020.

## OVERALL GOALS

The overall financial goals underlying these policies are:

1. Fiscal Conservatism: To ensure that the city is at all times in a solid financial condition. This can be defined as:
  - A. Cash Solvency-the ability to pay bills.
  - B. Budgetary Solvency-the ability to balance the budget.
  - C. Long Run Solvency-the ability to pay future costs.
  - D. Service Level Solvency-the ability to provide needed and desired services.

Financial Planning

2. Flexibility: To ensure that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. Adherence to the Highest Accounting and Management Practices: As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.
4. Comply with Statutory and Funding Entity Requirements in Budget Adoption: To ensure budgets are properly adopted and revenue restrictions are adhered to during planning, development, adoptions, and implementation.

As part of the budget process the Council is provided compliance analysis on each of the policies relative to the City Manager's Recommended Budget. The following reflects compliance updated for the budget as adopted.

**Budget Policies**

1. Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the city from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:
  - A. Ending fund balance should be used only for one-time expenditures such as CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off outstanding debt. The portion attributable to ongoing set-asides or contingencies may be used to fund those purposes.

*Compliance Statement: The General Fund budget is developed with a separation between the ongoing and one-time resources and expenses. Ending fund balance is fully allocated to the one-time analysis.*

- B. Ongoing maintenance costs, such as street resurfacing or swimming pool re-plastering, should be financed through operating revenues, rather than through bonds.

*Compliance Statement: Day-to-day operations and routine maintenance are all planned as ongoing expenses and paid with ongoing resources only. Major asset replacements are funded in advance in asset management funds. These are treated as one-time and are fully funded per the plans and policy.*

- C. Fluctuating federal grants should not be used to finance ongoing programs.

*Compliance Statement: Grants are not planned for any ongoing programs. Some police grants are very consistent at funding portions positions, however, these salaries are fully budgeted in the General Fund. Some savings do result in the General Fund when these grants are received.*



Financial Planning

- D. \$5.1 million in Construction Sales tax, to be reviewed annually, shall be treated as ongoing revenue. This recognizes the fact that based on the structure of transaction privilege taxes in Arizona, there will always be a base level of activity that will occur generating ongoing revenue for the city.

*Compliance Statement: The General Fund budget includes \$5.1 million of Construction Sales Tax as an ongoing revenue. The balance of Construction Sales Tax is treated as a one-time resource.*

2. Ensure growth or development activities are funded commensurate with or in proportion to revenue generated from related fees.

*Compliance Statement: Given the economic uncertainty raised with the COVID19 responses, the budget provides for 25% of the annual estimate to support one-time professional services and temporary staffing needs to support the current high levels of development activity. The budget includes a contingency that should these high levels of activity and revenues occur, the budget can be adjusted mid-year using those higher revenues.*

3. General Fund and Enterprise Fund appropriations should include a contingency reserve account equal to or greater than 15% of the amount budgeted for ongoing revenues.

*Compliance Statement: The General, Water, Wastewater, and Solid Waste funds all include a 15% contingency appropriation. Additionally, the General Fund includes a \$17.1 million Special Contingency that if revenue estimates hold through the pandemic economic impacts, will be used mid-year for budget additions.*

4. Enterprise Funds should be self-sufficient. They should include a sufficient un-appropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for “overhead” services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement or debt service as established within rate planning.

*Compliance Statement: These funds are self-sustaining in this budget. The budget reflects an increase in the interfund transfer to pay for central services from the General Government based on an updated cost allocation study. These funds are also conducting a five-year rate study which will provide for ongoing self-sustainment.*

5. Asset Management reserves should be established, funded and used to replace and preserve General Fund assets consistent with department plans.

*Compliance Statement: Despite the economic climate, these funds are fully funded based on the ten-year plans.*

Financial Planning

6. Enterprise Fund asset management requirements should be incorporated in multiyear forecasts and rate plans and included in the annual budget consistent with the underlying asset management plans.

*Compliance Statement: The base budget and capital improvement programs reflect asset management plans. The five-year rate planning process will incorporate future needs.*

7. Carryovers of one-time capital and operating projects from one budget year into the next will be estimated in the budget and reconciled by the Finance Department based on actual spending to ensure the project budget is adjusted to the approved funding level.

*Compliance: This is a revised goal. The budget does reflect estimated carryovers from FY2020 that will be reconciled based on FY2020 actual spending. In the current year, carryovers from FY2019 were reconciled and budget adjustments were approved and processed per the budget transfer resolution provisions.*

### Debt Management Policies

1. Short-term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the city's financial advisor determines and recommends that this is in the city's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.

*Compliance Statement: The budget reflects capital projects to replace existing streetlight with LED fixtures and some new and replacement poles. The planned funding includes and approved Community Development Block grant for a specific portion of the city and vendor financing to be funded from electricity cost savings.*

2. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.

*Compliance Statement: There is no short term debt in the budget.*

3. City of Goodyear Public Improvement Corporation-lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.

*Compliance Statement: The coverage ratio is 6.85. This includes the debt that was issued on behalf of the MLB Cleveland Indians that is 100% paid by them, but that is secured to bondholders by excise tax.*

4. Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.

*Compliance Statement: The budget maintains a combined property tax rate of less than \$1.74 and provides for a G.O. Bond sale to support general government projects within that rate.*

Financial Planning

5. Annual levy calculations should be at the maximum amount allowed for the city's primary property tax.

*Compliance Statement: The budget includes the maximum allowable primary property tax levy.*

6. Maintain bond rating of investment grade from at least one rating agency.

*Compliance Statement: Investment grade bond ratings were received from two rating agencies.*

7. Enterprise Funds should finance water and wastewater bonds sales where appropriate.

*Compliance Statement: Water and Wastewater funds pay for revenue and general obligation bond debt service with one Council approved exception. Debt service for \$7.5 million spent on the major surface water project was deemed a citywide economic development benefit and is funded by secondary property tax revenue.*

8. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. Construction Sales Tax revenues considered as ongoing revenue per policy 1(D) will be included in computing the applicable revenue beginning with FY2020.

*Compliance Statement: General Fund debt service as a percent of revenue is as follows:*

- 1.3% with strictly General Fund debt and revenue. Note that LED streetlight conversion using electric cost savings will be financed with utility fund savings and will add General Fund debt service in future years.
- For full disclosure, Ballpark debt is ultimately funded by the General Fund, but it is believed to be outside the intent of this Financial Policy. If Ballpark debt and Ballpark revenue are included, debt service is 9.4% and still within the 10%.
- Further, as reviewed with City Council, there may be a need to issue financing bonds for critical impact fee projects that will require General Fund as the backstop should impact fee revenues not be collected prior to constructing the infrastructure.

### **Budgetary Control System Policies**

1. Monthly budget status reports will be reviewed by the City Manager and then presented to the full City Council.

*Compliance Statement: Monthly financial reports are issued comparing budget to actual expenditures and revenues for all major funds. These also include category based analysis of local sales tax revenue. At the quarter, more detailed analysis is provided on all revenues and expenditures.*

Financial Planning

2. Annually update Strategic Plan in order to validate and adjust the Plan and assumptions to remain viable.

*Compliance Statement: An annual update is performed. Budget requests reflect the relationship to meeting the plan goals. However, the current economic crisis has limited the ability to fund some budget requests aimed at achieving the goals stated in the plan. A plan update is expected, but needed consultant funds are not included as a 'must do' budget addition.*

3. All changes to the Total Full-Time Equivalent (FTE) for ongoing positions as shown in city budget Schedule 5 and state budget Schedule G or equivalent schedules require City Council approval. This does not limit movement of budgeted positions within the organization by the City Manager.

*Compliance Statement: This is a newly added policy that is reflective of prior practice. The budget includes additions and changes to the count for full-time and part-time full-time equivalent positions. One mid-year changes was approved by City Council in FY2020.*

### Revenue Policies

1. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.

*Compliance Statement: There have been no changes in the revenue system. The semi-annual adjustment to the building valuations will be deferred in light of the current economic climate and the in progress user fee study. Revenues are running very high in this area and far exceed budgeted levels over the last few years.*

2. User fees for all operations will be examined every 3-5 years to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.

*Compliance Statement: A consultant study of user fees and cost allocation is ongoing. It is anticipated the results will be discussed with City Council over the next six months and the timing of any changes evaluated relative to the status of economic recovery from the COVID-19 response impacts.*

3. Development fees for one time capital expenses attributable to new development will be reviewed every 3-5 years to ensure that fees match development related expenses.

*Compliance Statement: A full update to the citywide development impact fee plans and fees was implemented in April 2019 and an update to incorporate an area south of the current fee areas was implemented in April 2020. The five-year capital improvement plan anticipates beginning the next update in late FY2022 for implementation on or before April 1, 2024.*

Financial Planning

4. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

*Compliance Statement: The in progress user fee and cost allocation includes this analysis. The consultant will provide a model that can be used to update this analysis on an annual basis.*

**Capital Budget Policies**

1. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) “unfunded” projects that carry out the city’s strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.

*Compliance Statement: A five-year fund capital improvement plan is included in this budget. Requested but unfunded projects are listed for information. Due to the significant impact to the local economy from the COVID-19 response, a small number of projects have been withdrawn or delayed in the plan.*

2. Each department must, when planning capital projects, estimate the impact on the city’s operating budget.

*Compliance Statement: Capital project requests include estimated operating costs.*

**Long Term Financial Plans Policies**

1. The city will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.

*Compliance Statement: The five year General Fund forecast was presented to City Council in February 2020. A local economist also provided information on the outlook for the region. Subsequent to this presentation, the COVID-19 response negatively impacted the local economy. The FY2020 and FY2021 estimates were updated, however, the five-year ongoing General Fund forecast was not. The one-time General Fund forecast was updated to measure fundability of the capital improvement plan.*

*The enterprise funds are in process of completing a five-year rate plan study which will use citizen input. The Council will adopt a five-year plan that will determine rate changes and operating and capital expenses to be effective January 2021. This budget reflects the last year of the current five-year rate plans and no rate increases.*

2. The General Fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process and should include operating costs anticipated for opening projects in the capital improvement plan.



*Compliance Statement: See above for multi-year forecast background.*

*In the General Fund an Operating Cost Set-Aside concept is used to provide ongoing revenue capacity for upcoming capital project operating costs. This is done by planning to use ongoing resources for one-time needs in the budget to protect that ongoing revenue capacity. The set-aside used in this budget is \$4.1 million and provides for the full-year costs of the recreation campus which is planned to open in the second half of FY2021, Fire Station 188 planned to begin design in FY2021, the end of two development agreements that provide operating costs for fire and police facilities, and various traffic signal and street projects. Ten-year asset management plans are also funded in advance based on the average annual requirements to address asset replacements for desktops, printers, and servers; parks facilities, rolling stock, and right of way; fire facilities and equipment; traffic signals; and vehicles and fleet equipment.*

## LONG TERM FINANCIAL PLAN

The City of Goodyear has used long term financial planning as a fundamental guide in its budget process for many years. Regardless of the economic climate, city leadership has always looked upon sound financial planning, both long and short term, to guide the city into the future. Fiscal conservatism to assure cash, budgetary, long run, and service level solvency are at the core of the financial policies that drive budget development and planning.

A new five-year forecast is prepared for the General and major special revenue funds annually. Enterprise funds go through extensive five-year planning cycles that involve outside professionals and citizen committee-based process. With the adoption of these rate plans, the Council approves five years of water, wastewater and solid waste rate increases. Progress against the enterprise fund plan forecasts are monitored and annual budgets are adapted to changes from the forecasts. Ten-year Infrastructure Improvement Plans (IIP) are prepared and updated at least every five-years to support development impact fees. The five-year capital project plan is updated each year and incorporates the needs identified in various plans including the utility rate plans, IIP, and master plans such as those for parks and transportation.

### Financial Trend Analysis and Long-Term Planning

As one of the fastest growing cities in the country, Goodyear has enjoyed good performance in General Fund revenues, especially from local sales taxes and development related user fees. The city is conservative in revenue forecasting and in planning for expenditures for the General Fund.

At the highest level, resource availability drives what the city can accomplish. The city utilizes historical trend analysis, professional judgment, and outside resources such as the University of Arizona, Eller College of Management's Arizona's Economy forecasts to aid in forecasting revenues. This year local economist, Rounds Consulting Group, also provided input into the five-year forecast developed and presented to the City Council prior to the pandemic. In addition, the city works with the State of Arizona to develop forecasts for state shared revenues, as a significant portion of the operating revenue is provided by the state through formula-based sharing of state income (urban revenue sharing), sales, vehicle license and gas taxes.

The use of a five-year forecast as an early step in the annual budget process is designed to guide the Council in understanding how past budgetary decisions and upcoming decisions for the FY2021 budget may impact the future financial picture. This also allows the Council to view the impact of revenue and expenditure policies on the future.

### Five-Year General Fund Forecast (as presented in February 2020, prior to the pandemic)

At a February 3, 2020 work session, the City Council received an economic update and the five-year General Fund forecast. Rounds Consulting Group provided a look into a ten-year horizon for Goodyear that was positive and essentially seen as recession proof due to ongoing growth and strength in the city and the west valley, as well as the city's economic development efforts and focuses. Discussion of recession was centered on a more typical slowdown to distinguish it from

Financial Planning

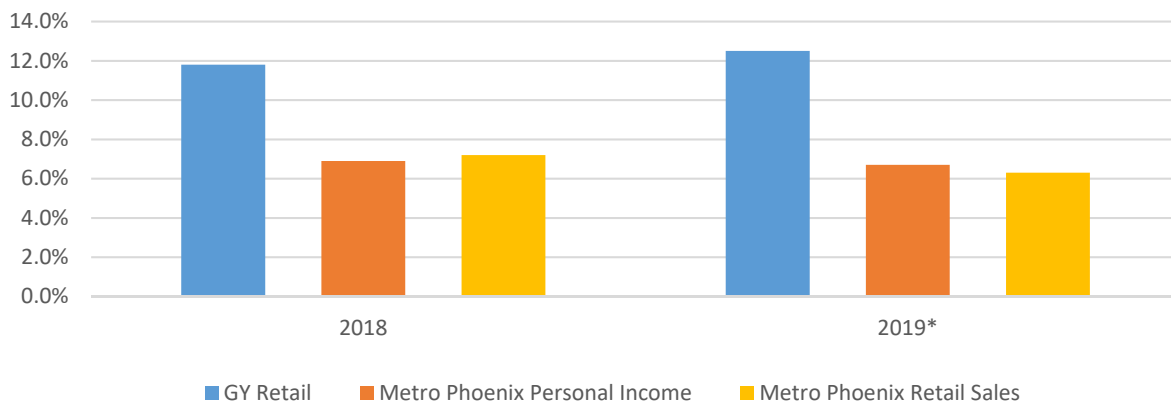
the most recent, unusual recession. The presentation also noted that the overall economy of the nation, state, and region drive many of the expenses and revenues of the city and the city has limited abilities to influence the broad economy.

This city is focused on what it can do to build the local economy by creating an attractive place to live and work. Strategic goals centered on Quality of Life, Sense of Community, Economic Vitality and Fiscal and Resource Management lay the ground work for positives in the local environment. Purposeful and directed economic development focus, providing a sound mix of quality government services, and providing needed infrastructure for growth as well as community resources such as the Recreation Campus all make this an attractive, vibrant community for people and businesses. These local environmental factors are applied in the judgement aspect of forecasting.

Sound financial policies protect the future. Carefully aligning ongoing expenses with ongoing revenues in the General Fund budget and forecasts, controlling debt and property tax rates while also serving growing needs, 'rainy day' contingencies, and protecting and planning for the future with separate fully-funded asset management ten-year replacement plans and set-asides for anticipated future operating costs or known revenue losses are part of the fiscally conservative approach that provide for current and future needs of the community. All of these practices and financial policies are incorporated into the forecast.

On the economic or dollars and cents side of the forecast, Goodyear continues to be a very fast-growing community that is able to keep pace in delivering needed infrastructure and services. As depicted in the following chart, Goodyear retail sales tax revenue growth outpaces the metro area growth for both retail sales and personal income. Personal income is a good measure of ability to spend and is important in sales tax forecasting and estimating. These growth rates are well in excess of the city's population growth of about four percent annually.

**GOODYEAR AND METRO PHOENIX GROWTH RATES  
OVER PRIOR CALENDAR YEAR**

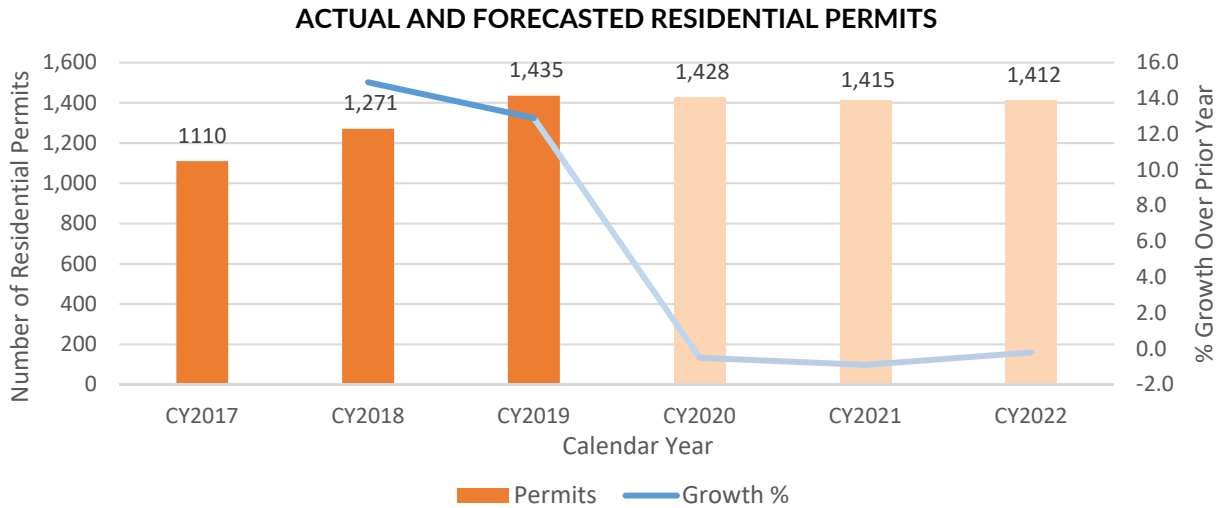


Metro Phoenix Source: University of Arizona, Eller College of Management Economic and Research Center (Eller College), December 2019

\*Goodyear retail uses an estimate for December and actuals for January through November.

Financial Planning

Continuing with a look at growth, residential permitting forecasts are shown in the following chart and indicate a flattening, but no drop off in the very high levels of activity the city has been experiencing. This is indicative of a continued growing development related user fee, and sales and property tax revenues.



Metro Phoenix Source: University of Arizona, Eller College of Management Economic and Research Center (Eller College), December 2019

The city also experiences higher levels of population growth than many other cities in the state and benefits in the form of annually receiving a larger portion of state revenues shared with cities. Based on region wide permitting activity, this trend should continue for a number of years, but will begin to be a smaller change relative to the other cities over time.

**Pre-Pandemic Forecast Summary**

The following summarizes the General Fund initial estimates and forecast as presented in February 2020 which was based on pre-pandemic data through December.

An update of FY2020 and initial estimates for FY2021 were presented along with a five-year forecast for FY2022 through FY2026. For the General Fund, forecasts are presented separately for ongoing and one-time resources and uses. One-time resources include beginning fund balance, project specific revenues, and all but the portion of construction sales tax assigned to ongoing per financial policy. The primary one-time expenses include the 15% 'rainy day' contingency, capital improvement projects, and transfers to asset management funds. Other General Fund revenues and expenses are treated as ongoing.

### **Expenses and Revenues – FY2020 Update**

General Fund revenues are trending high including unanticipated news that the first repayment of an estimated \$1.1 million for the city's reimbursable investment in the ballpark would be received from the Arizona Sports and Tourism Authority (ASTA) this year which was a year earlier than anticipated in the budget and prior forecasts. The operating and maintenance budget remains sound and within budget. Key capital projects are progressing. Higher revenues do cause increased expenses in the form of revenue-based reimbursements to developers for public infrastructure provided with their projects or as otherwise provided in development agreements.

Overall, funds needed to pay for the Civic Square project have been achieved within the FY2019 yearend actual savings and FY2020 estimates. This was to be the first use of these savings.

### **Expenses and Revenues – FY2021 Initial Estimates**

Initial estimates for FY2021 revenues are conservative. Ongoing sales tax is assumed at 4% growth over the FY2020 estimate which is below the Metro area forecast and at population growth only. Primary property tax is based on the most recent assessed valuation forecast and is maximized consistent with financial policy. State-shared revenues assume modest growth and do not have a population adjustment. With the funding for the planned Civic Square now place and to begin to bring down large unplanned year-end balances in the General Fund, one-time revenue estimates for construction sales tax and development related user fees are not as highly conservative as in past forecasts.

Expense estimates assume modest base budget growth, the existing CIP, and also address increased reimbursements associated with higher revenues. Staff are in the process of reviewing supplemental and new CIP project requests. Though revenue growth is good, as is typical each year initial department requests for these new budget additions exceed projected available funds and will be resolved through the budget process.

### **Five Year Forecast – FY2022 through FY2026**

The subsequent five years reflect conservative sales tax growth at three percent (3%) year. In general, the city experiences population growth in excess of four percent (4%) per year making this a very conservative forecasted growth rate. For ongoing purposes, construction sales tax is held constant at \$5.1 million which is estimated as the baseline level of ongoing construction activity and is established at this dollar amount in council-adopted financial policy. Otherwise, one-time construction sales tax is forecast for FY2022 below the FY2021 initial budget estimate and then grown at 2.5% per year through FY2026. Both FY2021 and FY2022 are well below the levels of construction sales tax experienced over the last several years.

The reimbursements from the Arizona Tourism and Sports Authority (AZSTA) are included as ongoing revenue and are higher than in the last forecast. These AZSTA revenues are tourism sales tax based in source and the forecast is from AZSTA which has historically prepared conservative estimates. State-shared revenues are projected to grow from 2.5% to 3% per year and do not include an adjustment for the relative population change that will occur.

Financial Planning

Primary property taxes are based on an underlying assessed valuation forecast that is updated annually. Primary property tax is projected at the maximum allowable levy growth of two percent (2%) plus new construction consistent with financial policy. The underlying assessed valuation forecast uses growth rates of 4% for existing properties and \$21,500,000 for new construction. By comparison, the FY2021 year annual average for existing properties growth is 4.9%. In FY2021, new properties added \$62,497,022 in assessed valuation. The same assessed valuation forecast underlies the secondary property tax forecast that pays for debt service on voter approved General Obligation Bonds.

Other user fee and miscellaneous revenues use a 2.5% per year growth factor. Included in revenue are reductions in FY2024 for the end of operating and maintenance requirements for development to pay operating costs for police and fire operations. The operating cost set-aside includes a factor to prepare for these revenue losses.

For one-time funds, the beginning balance is estimated at the prior year 15% contingency plus two percent (2%) expenditure savings and revenue increases in the prior year. Beginning balances have consistently experienced much higher levels than the two percent prior year savings.

On the expenditure side, full funding of the CIP and asset management plans plus the 15% General Fund contingency are treated as one-time expenses. Debt service and developer reimbursement obligations are assumed as ongoing costs. General Fund debt service is fully paid off with the last payments in FY2023. In addition, base budget growth is forecast at 3.25% annual growth on the FY2021 initial base budget estimate. Base budget includes the cost to continue current programs and services and the growth is for inflation.

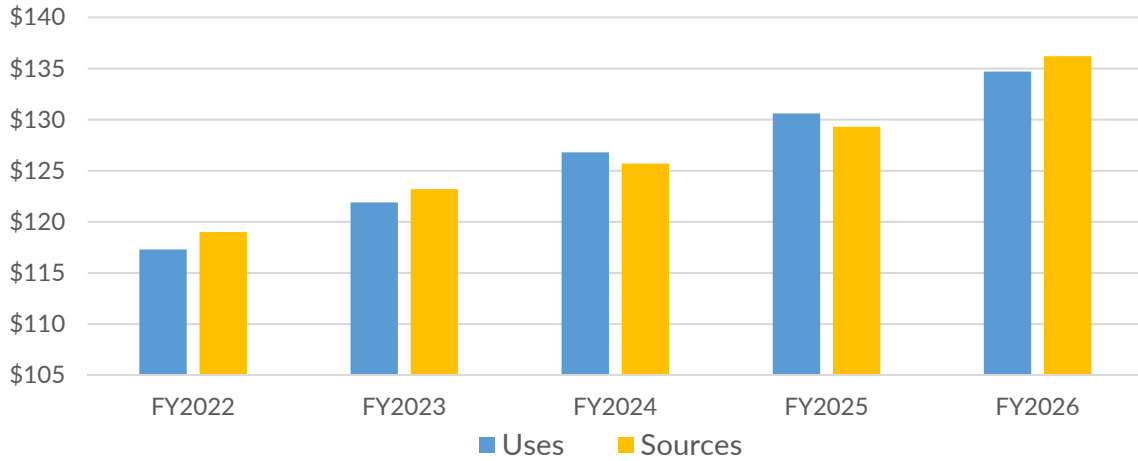
An operating cost set-aside is also provided for in the forecast. This set-aside prepares the city for future new operating costs such as for new capital facilities and a planned entry into provision of ambulance service as well as for the known revenue loss from the developer agreements previously noted. All capital projects are required to identify full-year operating cost for the year the project is anticipated to open and the CIP is the source for this portion of the future operating costs. These new costs and known revenue losses are incrementally stepped into over the term until the new cost is projected, generally five years, by shifting current year resources from the ongoing side to the one-time side of the forecast. This assures that a growing amount of ongoing revenue will be protected and is only used for one-time purposes until the new ongoing costs are to be incurred.

The following graph of side-by-side resources and uses, as expected by conservative forecasting especially in revenue, results in a compounding gap of ongoing expenditures and revenues passing from a positive to a negative position in FY2024 and rebounding by FY2026. Again, the forecast is conservative and it is fully anticipated these gaps will resolve without unusual action to increase revenues or reduce costs in the ongoing General Fund.



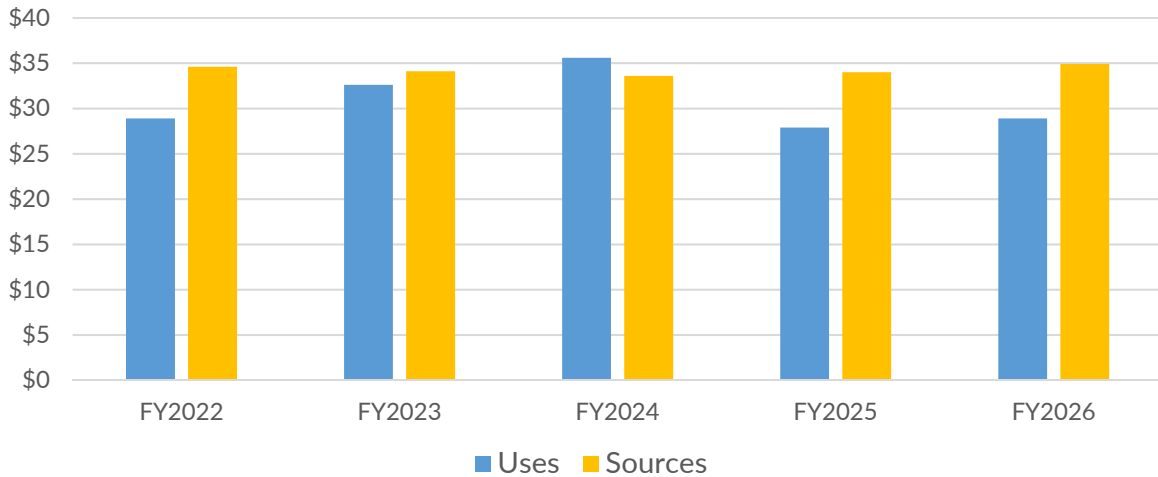
Financial Planning

**GENERAL FUND FIVE-YEAR FORECAST: ONGOING REVENUES AND EXPENSES  
IN MILLIONS OF DOLLARS**



On the one-time side, the following chart shows a slight shortage of resources in FY2024 which is resolved by the savings in the prior two years rolling over into fund balance to support known capital projects.

**GENERAL FUND FIVE-YEAR FORECAST: ONE-TIME REVENUES AND EXPENSES  
IN MILLIONS OF DOLLARS**



Both the forecast and the adopted FY2021 budget are compliant with all council adopted financial policies.

### **Contingencies**

The city currently employs several contingency accounts, each designed for different purposes. The largest fund totals over \$16.4 million, which is set by policy at 15% of ongoing General Fund revenues, and is intended as a 'rainy day' fund that is not anticipated to be needed except in extreme economic change. There is a \$600,000 City Manager General Fund contingency for unexpected mid-year needs including grant opportunity matching funds. The City Manager Contingency is funded \$250,000 from ongoing revenues and \$350,000 from one-time.

Additionally, due to the unusually high level of uncertainty associated with the pandemic, a new General Fund Special Contingency of \$17.1 million was created in FY2021 to allow the city to adapt as actual revenue impacts of the pandemic were known. It is anticipated this contingency will be used as long as revenue holds at or above the budget estimates. Council action is required to allocate these resources for spending.

### **Post-Announced Pandemic Adjustments**

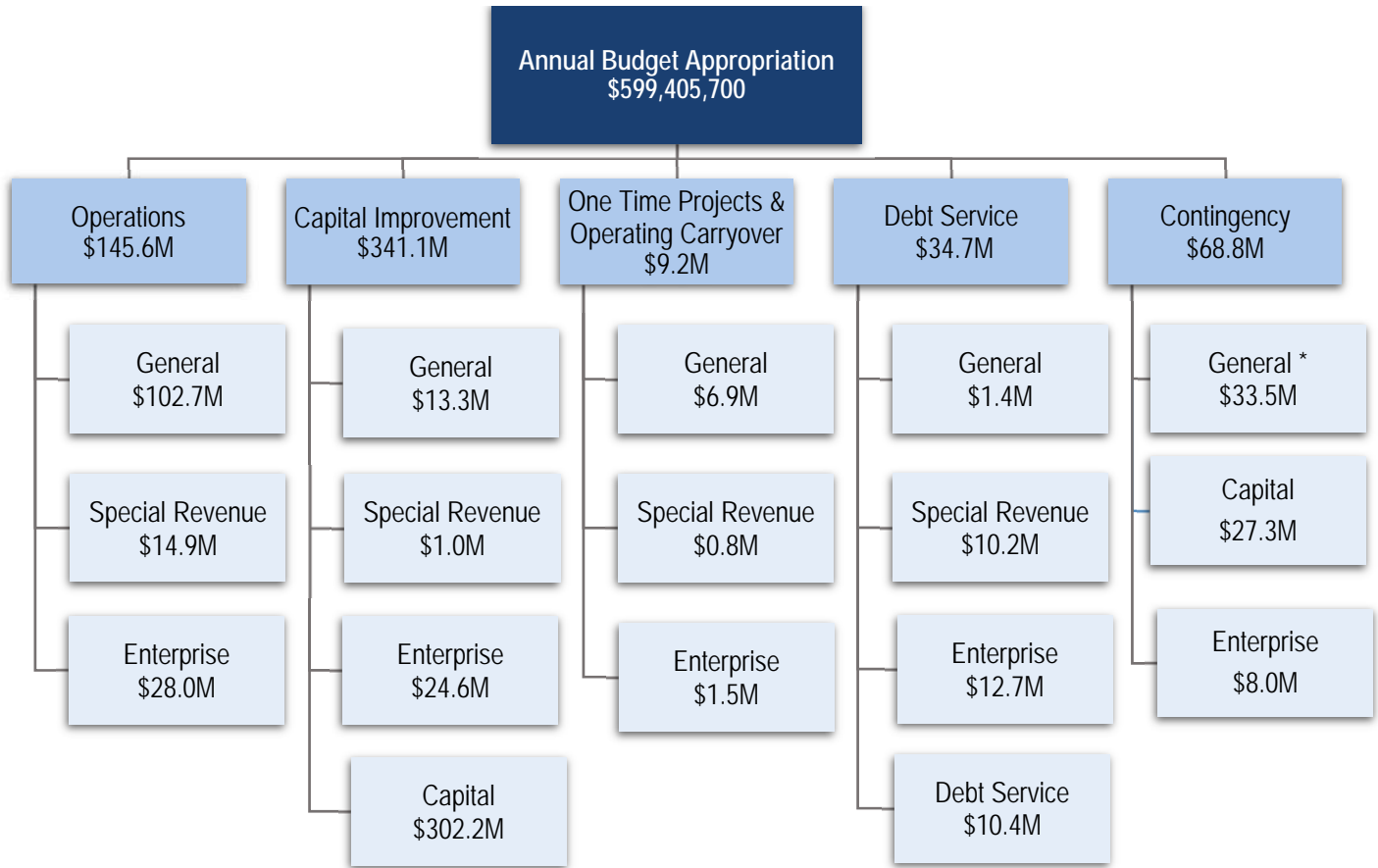
A new five year forecast was not completed following the mid-March declaration of a worldwide pandemic. However, FY2020 and FY2021 General Fund revenues were reduced a combined \$12.3 million over the two years. Because of conservative budgeting practices relative to revenue, FY2020 General Fund revenues were estimated to exceed the budgeted level due to high actual revenues collections through March. As the budget was in the adoption process, March and April 2020 revenues had exceeded the downward revised estimates.

# Budget Overview



Budget Overview

FY2021 FINANCIAL ORGANIZATIONAL CHART



- FY2021 Budget Appropriation
- Budget by Fund Type

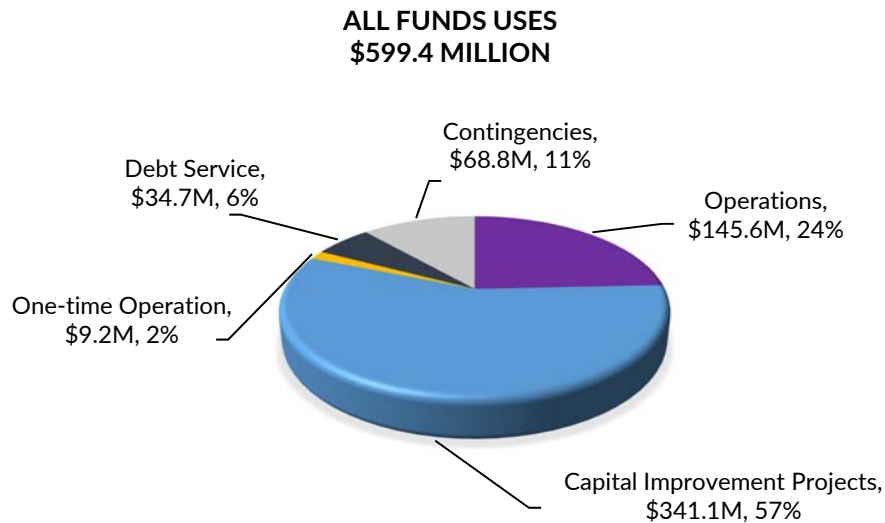
\*Includes \$17.1 million Special Contingency and \$16.4 million for the 15% of ongoing revenue policy requirement.

Budget Overview

**ALL FUNDS SUMMARY**

The total all funds budget is \$599.4 million in FY2021. This is an increase of 17% over the prior fiscal year budget of \$514.2 million. This \$85.2 million change can be mainly attributed to a \$46.4 million increase in capital improvement projects and a \$30.6 million contingencies increase. Significant projects include the continuation and carryover for civic square, surface water, and recreation campus. The increase in contingencies is primarily attributed to additional contingencies to adapt to the uncertainty raised by the pandemic.

The city continues to seek out efficiencies where possible, such as organizational restructuring and consolidation, closely monitoring performance measures, and implementing operational efficiencies in order to maintain a balanced budget. Further, the city's budget is structurally in balance with on-going operating revenues sufficient to cover on-going operating expenses.



The FY2021 operating budget for all funds is \$145.6 million and represents an 8% increase over the prior year operating budget of \$135 million. The \$10.6 million increase in the ongoing operations budget is primarily due to the addition of ongoing Supplementals for capital project operating costs, obligations and other essential needs only, inflation, and the growth in personnel services for salary increases and retirement contributions.

One-time operating budget items for all funds is \$9.2 million, which is a 4% decrease from the prior year budget of \$13.6 million. 'Must do' supplemental budget additions were prioritized by city management and include \$3.5 million each in ongoing and one-time items. They include the recreation campus and fire stations operating costs, new fire stations operating costs, the costs to start-up ambulance service as early as July 2021, and ongoing costs to convert six part-time positions to full-time. One-time items include temporary support for development-related activity, the continuation of the charter committee and related election, paramedic training, a containment

Budget Overview

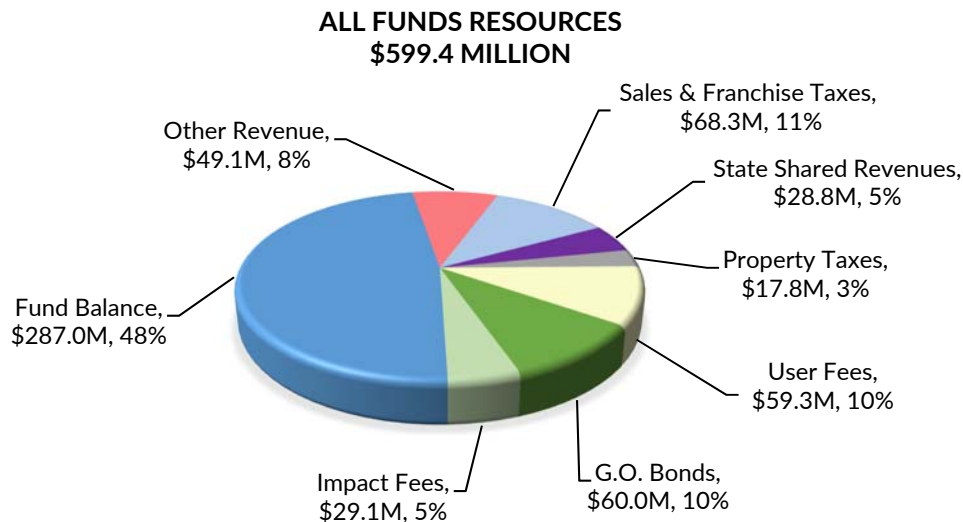
area for street sweeping debris, the pilot park ranger program, and a celebration of the city’s 75<sup>th</sup> anniversary.

Debt Service increased by \$1.9 million or 6% from the prior year due primarily to an increase of Enterprise funded debt in FY2021 associated with the surface water project.

The largest category of expense is capital projects at \$341.1 million, or 57% of the total FY2021 budget. This amount includes new FY2021 projects and re-budgeting carryover projects from the previous fiscal year. This is an unusually high level of capital spending due to the city being engaged in a surface water supply line and plant project. As a high growth city, there are also several growth-related projects moving forward as well as a city hall project.

The contingency appropriation totals \$68.8 million, or 11% of the total budget. Contingencies include a 15% of ongoing revenue “rainy day” fund for the General Fund and Enterprise Funds per financial policy. The increase of \$30.6 million from the prior year is primarily attributed to additional contingencies included to adapt to the uncertainty raised by the pandemic. First, a \$17.1 million General Fund Special Contingency is included and is anticipated to be spent if the pandemic impact revenue estimates are achieved and once the economic situation become less uncertain. Another contingency provides capacity to spend up to \$12.3 million in General Funds should revenues reach the pre-pandemic estimates. Uses of any contingency require City Council’s approval.

The following graph classifies the budget resources into the various types of resources.



Resources supporting this budget include local and state-shared taxes, user fees, and other revenues; bond proceeds; interfund transfers and fund balances. No fee increases are included in



Budget Overview

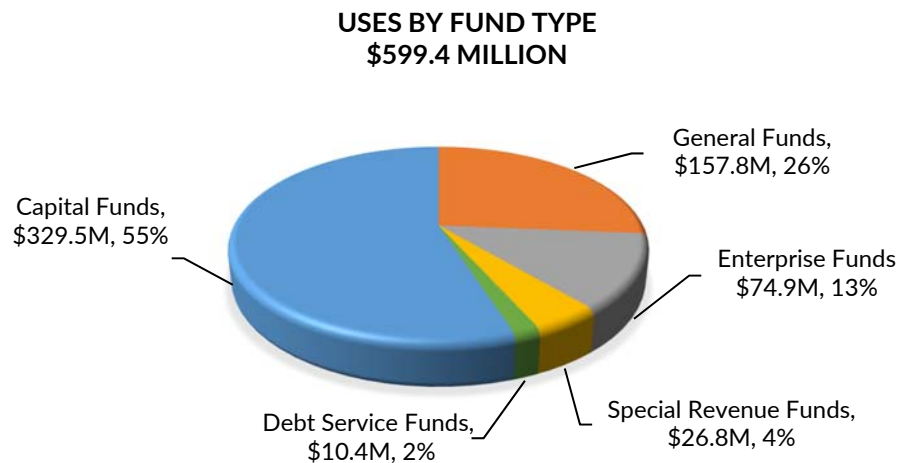
the budget. A five-year water, wastewater, solid waste and new storm water enterprise rate plan study is ongoing and anticipated to be approved and implemented to be effective in winter 2021.

The budget includes no sales tax or user fee rate increases. New user fees will also be established in January 2021 for the under-construction recreation campus that includes new programs and facilities not currently offered by the city. A citywide user fee study is in progress and is anticipated to be implemented in the FY2022 budget.

Fund balance is primarily attributable to carryovers from FY2020 in unspent bonds and impact fees that are dedicated to future or in-progress capital projects including a fire station and the surface water and recreation campus projects. Unspent 'rainy day' contingencies are also part of fund balance.

State-shared revenues include the city's population-based share of state income, sales, vehicle licensing and gas taxes. User fees include \$53.4 million in enterprise fees for water, wastewater and solid waste and \$9.1 million in General Fund department fees including \$7.8 million in development related fees. Property taxes include the constitutional maximum levy for the primary property tax which supports ongoing General Fund operations plus secondary property taxes sufficient to make required debt service payments.

The following graph classifies the budget into the fund types of General, Special Revenue, Debt Service, Enterprise and Capital funds.



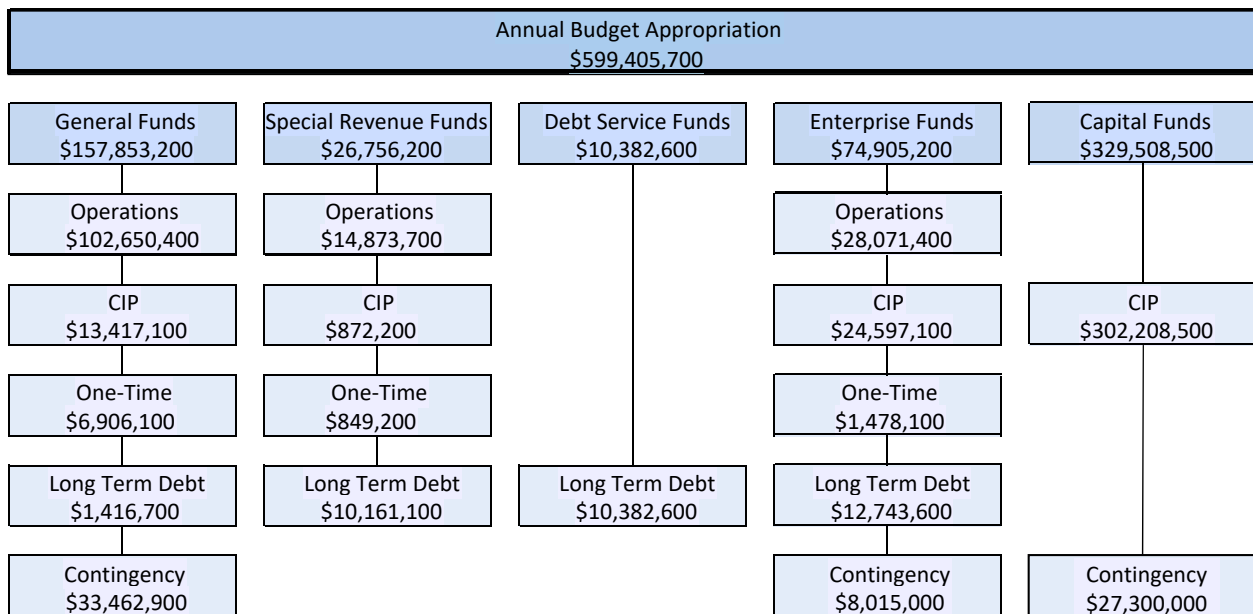
General Funds type includes the General Fund and several individual funds used to separately account and provide funding for liability losses (Risk Reserve) and asset replacements outlined in ten-year replacement plans (Asset Management funds). General Funds make up \$157.8 million or 26% of the total budget.

Budget Overview

The Special Revenues at \$26.8 million are restricted and primarily include Arizona Highway Users Funds (HURF), Ballpark related funds and grants. Debt Service funds are \$10.4 million of the total budget and include secondary property taxes used to pay principal and interest on voter approved General Obligation Bonds and an improvement district. Enterprise Funds include water, wastewater, and solid waste services and represent \$74.9 million of the planned spending.

At \$329.5 million, Capital Funds are restricted to capital projects. Included in this fund type are bond proceeds and development impact fees.

The next sections provide an overview of each major fund. The following chart shows uses by type of expenditure for each fund type.



**MAJOR FUND SUMMARIES**

The financial accounts for the city are organized on the basis of funds. In governmental accounting, a fund is a self-balancing set of accounts that are segregated to show operating results for a particular activity or set of activities. Funds are categorized into five major classes – General Funds, Special Revenue Funds, Debt Service Funds, Enterprise Funds and Capital Funds.

The following discusses the resources and expenditures of the major funds.

**GENERAL FUNDS**

General Funds includes all sources of revenue the city receives that are not designated for a specific purpose. Replacement or Asset Management funds were designed to allow the city to accumulate the funding needed to replace assets when necessary. The city reviews the plans that

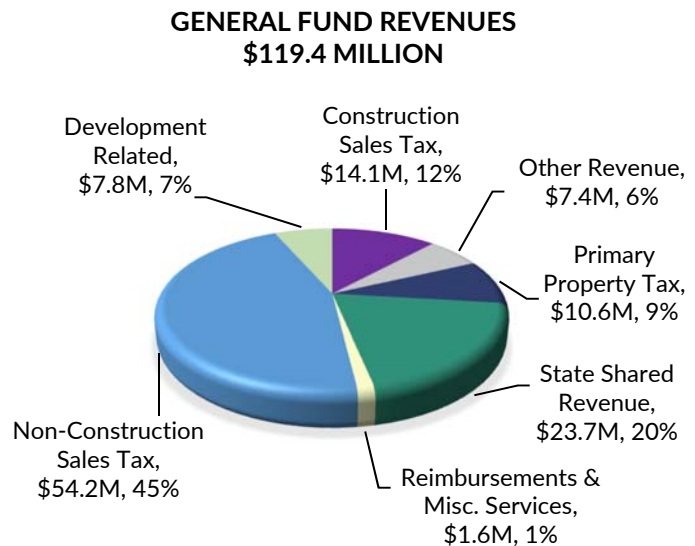
Budget Overview

support these funds annually to determine adequate funding for future years. Asset Management funds are used for vehicles and rolling stock, information technology hardware, fire equipment and facilities, traffic signals, parks and right of way landscaping, and ballpark facilities and fields. The city is working to expand asset management to citywide facilities.

**GENERAL FUND**

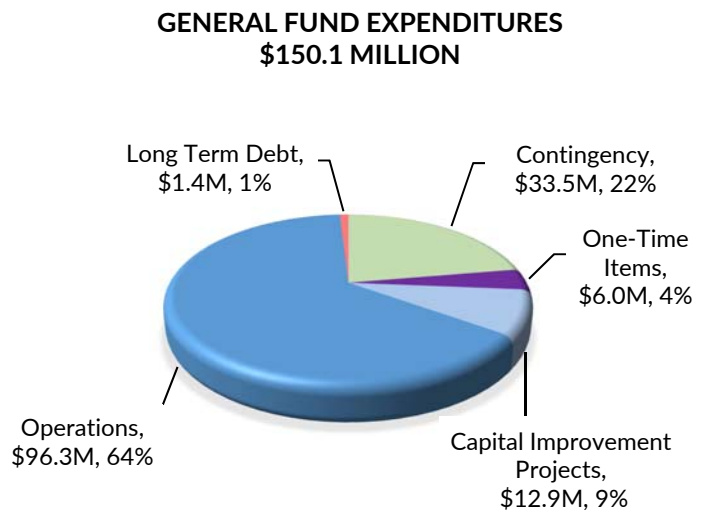
The General Fund is a governmental fund that supports most of the city's daily general operating activity including the operations of the different departments. This fund is supported by various sources of revenue, including sales and property taxes, state shared tax revenue, and development related revenue.

The FY2021 budget assumes continued moderate growth and a conservative approach in General Fund revenue projections. General Fund revenues are projected at \$119.4 million for FY2021, which represents an \$8 million or 7% increase from the prior year.



This includes non-construction sales tax of \$54.2 million, state shared revenue in the amount of \$23.7 million, primary property tax at \$10.6 million, development related revenue estimated at \$7.8 million, construction sales tax at \$14.1 million, reimbursements and user fees of \$1.6 million, and \$7.4 million in other revenue.

Total expenditure change from the prior year is a decrease of \$0.4 million or 0.3%. Though the Operations budget has been increased by \$5.8 million or 6% to include citywide salary and benefit increases, partial year funding for an additional 17.4 positions for the planned opening of the recreation campus, and \$6 million in one-time items, the decrease is contributed to changes in the Capital Improvement Projects. A new Special Contingency of \$17.1 million will allow spending later in the year once the local economic impacts are less uncertain and revenue stabilizes.



## Budget Overview

One-time Supplementals are also lower than the prior year by \$4.1 million or 41%. Due to the pandemic, the city prioritized and only funded “must do” supplemental additions which met certain criteria such as obligations and public safety. Key additions include partial year funding for Ambulance Service and for contractual services in Engineering and Development Services as the city continues to grow, as well as full funding for the opening of the Recreation Campus facilities, the Park Ranger Program, Paramedic Training and the Celebration of the City’s 75th Anniversary.

City Management will continue to monitor revenue forecasts and prioritize future spending of the Special Contingency throughout the fiscal year with City Council’s approval.

The full General Fund must be appropriated. The FY2021 beginning fund balance and Contingency budget are unusually large due to receipt of \$10 million in Arizona CARES funds from the State Arizona very late in FY2020. These funds paid public safety expenses in FY2020 resulting in General Fund savings that are programmed as undesignated one-time funds as part of the \$17.1 million Special General Fund contingency.

### **ASSET MANAGEMENT FUNDS**

Asset management funds are funded by an Interfund transfer from the General Fund in one-tenth of the cost of the ten-year plan. The concept is that by planning and funding on a ten-year horizon, fund balances build in years when replacement levels are lower and are available in years when replacements are above the average. When a plan is first introduced, higher levels of initial contributions from the General Fund may be needed if there are early peaks in replacements. The most recent addition was the traffic signal fund. A facilities plan is in development and will be added with the FY2022 budget consistent with a strategic plan goal to fully implement asset management funds where needed.

All asset management funds are fully budgeted and fully resourced for FY2021. This plan based approach accounts for changes in fund balance.

### **SPECIAL REVENUE FUNDS**

Special Revenue Funds typically are used to account for use of restricted resources. There are federal, state, or local government restrictions on these types of funds. Major Funds in this class are Ballpark and Highway User Revenue Fund (HURF). Other funds in this class include Impound Fund, Arizona Lottery Funds, Court Enhancement Fund, Judicial Collection Enhancement Fund, Fill the Gap, Officer Safety Equipment and grants.

### **BALLPARK OPERATING FUND**

The city operates the Goodyear Ballpark and Recreational Complex, which is the home of the Cincinnati Reds and Cleveland Indians Spring Training. This facility is also operated year-round hosting numerous community events and other sporting events and tournaments.

Budget Overview

The Ballpark Fund is a Special Revenue Fund, due to its specific nature of the revenues and operational structure, which anticipates General Fund support to sustain operations and pay for debt service. The Ballpark operating revenue for FY2021 total is \$3.5 million, which is a decrease of \$0.2 million or 5% compared to the prior year. This decrease accounts for the anticipation of less participation in FY2021 due to the pandemic, which would result in a decrease in ticket and concession sales as well as facility fees.

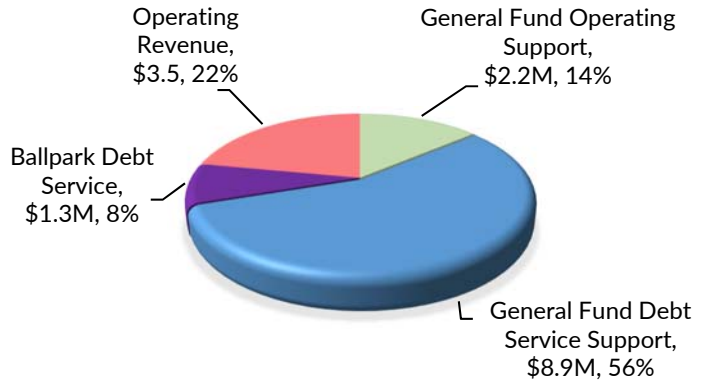
Operating costs of \$5.1 million, and Public Improvement Corporation (PIC) debt service payments of \$10.2 million, are supported through ballpark operating revenues along with the General Fund transfer of \$12.4 million for debt service and operations not covered by revenues.

Capital Improvement Projects in the FY2021 budget include Safety Netting for \$0.2 million and Safety Repairs for \$0.4 million.

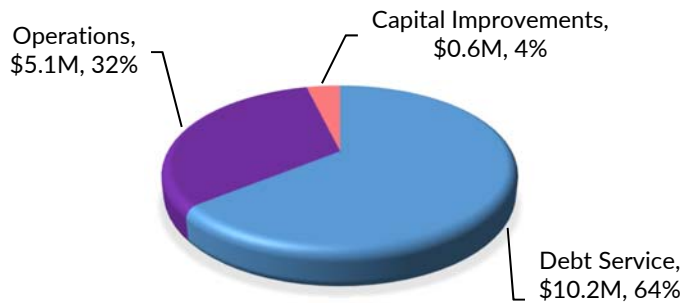
The FY2021 Ballpark operating fund budget of \$5.1 million is \$118,300 or 2% less than the prior year budget, primarily due to the transfer of a facilities maintenance worker position to Public Works and one-time only funded projects in the FY2020 budget. This decrease is partially offset by a water and electricity rate rise, a custodial contract increases and growth in sponsorship sales expenses.

Ballpark operations make up the largest share of expenses at 32%, aside from the servicing of long-term debt.

**BALLPARK RESOURCES**  
**\$15.9 MILLION**



**BALLPARK USES**  
**\$15.9 MILLION**



Budget Overview

**HIGHWAY USER REVENUE FUND (HURF)**

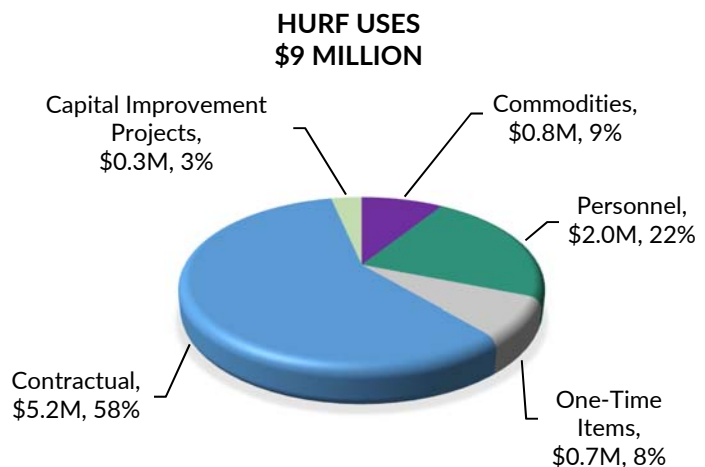
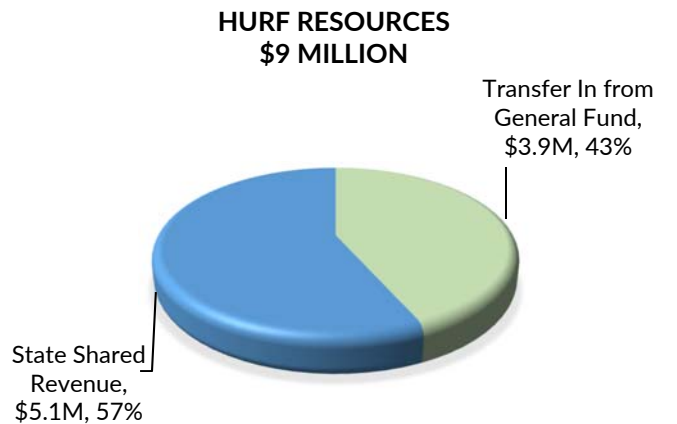
Highway User Revenue Fund resources are primarily generated through the city’s share of gasoline and fuel taxes distributed from the State of Arizona. The General Fund provides additional funding to support operations. Activities are restricted to street-related expenses, including road construction, repair, and right-of-way acquisition.

Total FY2021 revenue is forecasted at \$9.0 million, which is 2% lower than prior year’s revenues of \$9.2 million. The \$0.2 million decrease is due to uncertainties in the forecasted State Shared Revenue caused by the pandemic.

Street maintenance activity is also supported by the city’s General Fund, and expenses exceed the “maintenance of effort” requirement in state statute required to receive HURF revenue. A general fund transfer of \$3.9 million funds the gap between HURF revenues and expenditures.

HURF expenditures include \$3.3 million for pavement preservation as well as street maintenance, striping and signage, and signal and street light maintenance and electric.

One-Time funding added is for a traffic signal at Camelback & Sarival. Other one-time expenditures are budgeted at \$0.5 million for the Litchfield Road Pavement Preservation, ADOT Sign Replacement \$126,800, traffic signal structure paving \$49,000 training \$10,000 and equipment \$3,600.





Budget Overview

**DEBT SERVICE FUNDS**

Debt Service Funds are used to account for funding restricted for repaying principal and interest and related costs for bonds. Bonds are used to pay for long-term capital projects and infrastructure. This group includes Secondary Property Tax and McDowell Road Improvements bonds. The city's debt policies and long-range debt manage plans are described in detail in the Debt Service Summary section of this document.

Changes in resources, uses and fund balance are all consistent with required debt service payments. The Secondary Property Tax fund also anticipates revenue and expenses associated with a planned sale of \$60 million in G.O. Bonds late in the second half of FY2021. Fund balance in the Secondary Property Tax fund combined with water and wastewater G. O. Bond debt reserves are limited by state law and are within that permissible.

The following table gives an overview of the fiscal year's Debt Service beginning fund balance, revenues, expenditures and ending fund balance.

DEBT SERVICE FUND	REVENUES			EXPENDITURES			Ending Balance June 30, 2021
	Beginning Balance July 1, 2020	Projected Revenues	Total Sources	Long-Term Debt	Total Expenditures	Total Uses	
Secondary Property Tax	\$ 105,500	\$ 7,193,200	\$ 7,298,700	\$ 7,298,700	\$ 7,298,700	\$ 7,298,700	\$ -
McDowell Improvement District	316,100	3,111,000	3,427,100	3,083,900	3,083,900	3,083,900	343,200
<b>TOTAL DEBT SERVICE</b>	<b>\$ 421,600</b>	<b>\$ 10,304,200</b>	<b>\$ 10,725,800</b>	<b>\$ 10,382,600</b>	<b>\$ 10,382,600</b>	<b>\$ 10,382,600</b>	<b>\$ 343,200</b>

**ENTERPRISE FUNDS**

Enterprise Funds of Water, Wastewater and Solid Waste support the provision of water, sewer and trash collection services and are accounted for as proprietary funds. In principle, enterprise funds operate like a business, with revenues for certain service covering the costs associated with providing that service. User fees support these funds.

All three enterprise funds are undergoing a five-year rate planning study. That study includes a citizen committee. A five-year plan and related rates will be adopted by Council in late calendar year 2020 with the new rates going into effect in winter 2021 and each January after that through 2025. Actual results are reviewed annually for deviation from the plans. If there were major variations one way or another, the Council can act to change the five-year rates if needed to meet obligations or to address lower costs.

Budget Overview

**WATER FUND**

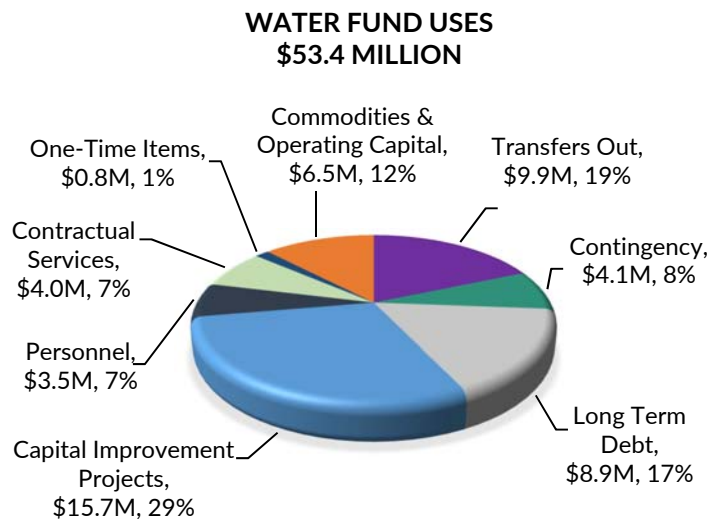
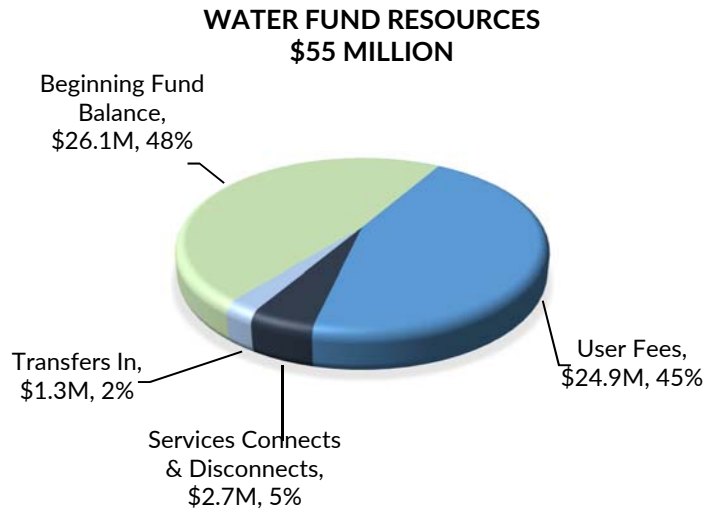
Water Fund total resources available for supporting expenditures in FY2021 are estimated at \$55.0 million. Sources of revenue are from user fees, charges for services, rate increase, and volume growth.

A five-year rate study and an update of the first phase of the Integrated Water Master Plan were prepared to analyze cost of services for the water utility. The results of those studies and the subsequent council-approved rate adjustments went into effect mid-year 2016 to address the pressing need for water infrastructure maintenance and replacement needs. The last of the last rate increases in that five-year rate plan was effective in January 2020.

User fee revenues reflect account and volume growth and the full year of the fee increases implemented in January 2020. Because the new five-year planning process is not complete, no rate changes are included in the budget estimates for FY2021.

Operating expenditures in the Water Fund are a combined 27% of the budget for the fund excluding contingency, debt service and capital expenses. As shown in the chart, expenses include personnel costs at \$3.5 million, contractual services \$4.0 million, and commodities and operating capital \$6.5 million have a combined total of \$14.8 million. Major operating costs include the purchase of water, charges for well sites, permit and transfer fees, and general equipment maintenance. Debt service of \$8.9 million is more than FY2020 estimate of \$6.3 million as a result of issuing new debt primarily for financing a major surface water plant and raw water line project.

Capital improvement projects of \$15.7 million include \$3.4 million for the water meter replacement project. There is a \$3.3 million transfer out to the General Fund for costs of administrative services such as finance, city management, technology, human resources and \$6.6 million transfer to the Water Capital Projects Fund for the surface water project.



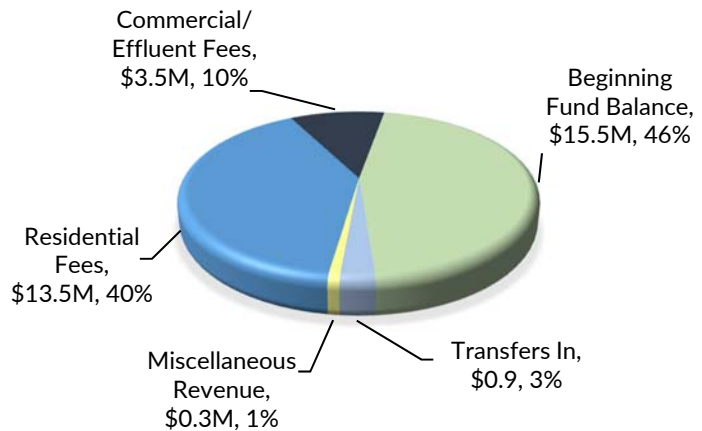
Budget Overview

The remaining fund balance of \$1.7 million for FY2021 is a reduction of \$24.5 million from the beginning balance. This use of fund balance is a planned use to support capital projects in FY2021.

**WASTEWATER FUND**

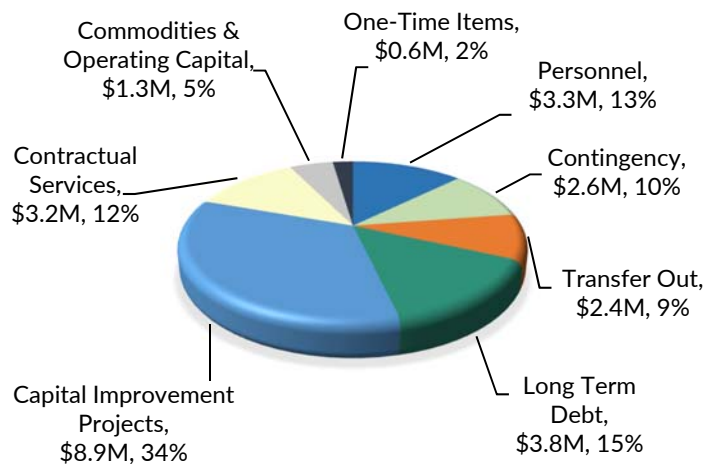
Wastewater Fund total resources available for supporting expenditures in FY2021 are estimated at \$33.7 million. Nearly all the revenue is derived from user fees, rate increase, and volume growth to support wastewater operations. Residential fee collections are estimated at a 1% increase over the FY2020 budget of \$13.3 million. Commercial/Effluent fee collections are expected to decrease by 0.9% from a budget of \$3.6 million in fiscal year 2020. The revenue estimates are based on historical account growth and include the partial year impact of the January 2020 rate plan increase of 2.0%. FY2021 estimate of 3.75% was used as a new rate study is in process.

**WASTEWATER FUND RESOURCES**  
**\$33.7 MILLION**



Expenditures for wastewater operations, excluding debt service and contingency, include \$3.3 million for personnel costs, \$3.2 million for contractual services, and \$1.3 million for commodities and operating capital, which make up the total \$7.8 million operating budget.

**WASTEWATER FUND USES**  
**\$26.1 MILLION**



Capital Improvement Project (CIP) expenditures of \$8.9 million total 34% of the budget and are related mainly to collection system rehabilitation, and other repair or rehabilitation projects that will allow the city to improve infrastructure

Similar to Water, there is a \$2.4 million transfer out to the General Fund for costs of administrative services such as finance, city management, technology, and human resources.

A \$7.8 million use of fund balance is required in FY2021 to support planned one-time purposes and capital improvements.

Budget Overview

**SOLID WASTE FUND**

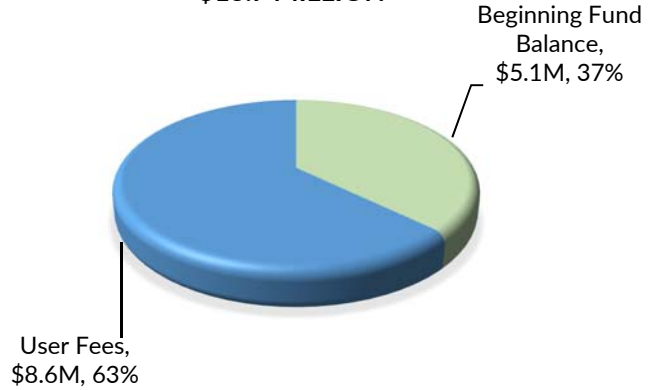
The city's Solid Waste Enterprise Fund is self-sustaining, with revenues generated to cover all aspects of the fund's activities. The city contracts with an outside vendor for residential contained trash pick-up. Administration, including billing and collections of the contracted services, is provided by the city's Finance Department staff. The Solid Waste Division provides uncontained residential bulk trash pick-up to residents. This service is included in the monthly residential fee.

Projected revenue for the Solid Waste Fund in FY2021 is estimated at \$13.7 million and is primarily derived from customer user fees. The budget assumes no rate increase and 3.75% account growth.

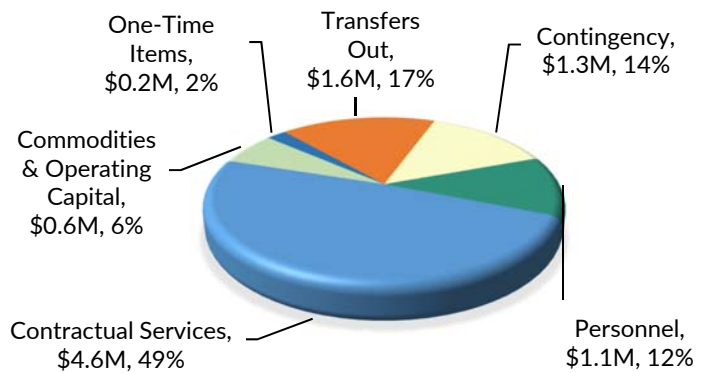
Primary expenditures for this fund are for the contract services paid to the outside vendor, which make up \$4.6 million of the total operations budget. Additionally, personnel costs are estimated at \$1.1 million, or 12% of the total budget.

A small fund balance use of \$0.8 million is anticipated for FY2021 and the rate study will include strategies to reduce this fund balance.

**SOLID WASTE RESOURCES  
\$13.7 MILLION**



**SOLID WASTE FUND USES  
\$9.4 MILLION**



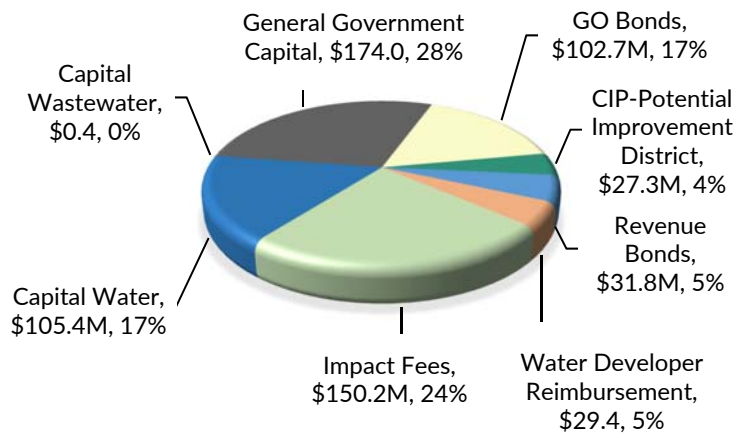
Budget Overview

**MAJOR CAPITAL FUNDS**

Capital Funds are used for the acquisition or construction of major capital facilities, equipment and infrastructure. This fund type is used when the funding source is restricted to capital purposes only and would include general obligation and revenue bond proceeds, development impact fees, and developer contributions to projects. Details on planned capital projects and their potential operating impacts are included in the *Capital Improvement Plan* sections of this document.

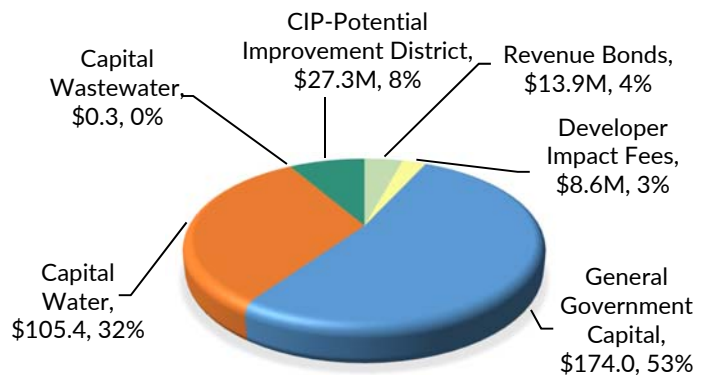
The FY2021 budget includes \$621.1 million of capital project funds, which are funds that consist of various types of financial resources utilized in acquiring or constructing of capital projects. For multi-funded projects, the city budgets the project as a single capital fund and uses interfund transfers from the funds to provide the resources for the projects. By using this method, the Finance Department is able to assure proper spend down priority such as ensuring bonds are spent timely.

**CAPITAL FUNDS RESOURCES  
\$621.1 MILLION**



The surface water project, which is budgeted at the remaining \$103.4 million to complete the project, is a major infrastructure project that is primarily growth related and the majority of the funding is from impact fees. Operating funds and revenue bonds are funding the replacement portions of the project, which will move some of the city's existing water production from well-sourced to surface water-sourced. Financing bonds were also issued to provide the resources in advance of the impact fee collections which will occur over 15 to 20 years.

**CAPITAL FUNDS USES  
\$329.5 MILLION**



The one-time and longer duration nature of capital projects, as well as timing of issuing bonds, causes changes in fund balance. For multi-year projects, the budget is established in full in the year the initial contract is awarded, and the unspent portion is carried over and re-budgeted in the next year.

Budget Overview

**GENERAL OBLIGATION (G.O.) BONDS**

City Council approved a budget that includes the sale of \$60 million in G.O. Bonds. Bond sale proceeds must be used for the purposes specified in the bond election. FY2021 projects ultimately using G.O. bond proceeds include the Fire Station 181 Replacement, RWC Radio System Simulcast Site, Police Building Phase II, the Recreation Campus Center and the Civic Square. These bonds are funded by revenue generated from secondary property taxes that are assessed by the city.

**REVENUE BONDS**

Revenue bonds were issued in FY2020 to support major capital improvement projects including New Well 26, Site 12 Improvements, and Booster Site 13 and 23 TTHM Mitigation. The Surface Water Project, a multi-fund project, will utilize bond proceeds. These bonds will be repaid from utility rate revenue.

**CAPITAL PROJECTS**

Three capital projects funds, general government, water, and wastewater include multi-funded projects. Amounts at the end of the fiscal year will be transferred to their ultimate funding sources.

The general government multi-funded projects include Civic Square, Recreation Campus Recreation Center, Aquatic Facility and 30 Acre Park, Fire Station 181 Replacement, Fire Station 186, Municipal Operations Center Parking and Infrastructure, Police Building Phase II, street improvements and traffic signals.

Water multi-funded projects fund include the WPA 2 - 16 Inch Water Main and the Surface Water Project.

Wastewater multi-funded project includes the Wastewater and Water SCADA and Site Security Enhancements.

**DEVELOPMENT IMPACT FEE FUNDS**

Development impact fees have been utilized by the city since 1986 as a way for new development to pay its proportionate share of costs associated with providing necessary public infrastructure. These fees provide revenues that are needed to meet the necessary service demands placed on the city by new development. The city estimates the amount of impact fee revenue available to pay for growth-related projects based on forecasts for building permits. Impact fees are collected for:

- Police Stations and apparatus
- Fire Stations and apparatus
- Parks
- Street Improvements
- Water Plants and Infrastructure
- Wastewater Treatment and Collection Infrastructure



Budget Overview

Significant development impact fee expenditures budgeted for FY2021 include Fire Stations 186 and 188, Recreation Campus Recreation Center and 30 Acre Park, Police Building Phase II, Sarival Avenue street improvements, and the Surface Water Project.

**DEVELOPER CONTRIBUTIONS**

Developers provide the city with funding to ensure that infrastructure and community facilities support the needs of the city's growing community. The Surface Water Project FY2021 funding includes developer contributions.

# Revenue Overview



Revenue Overview

**REVENUE SUMMARY**

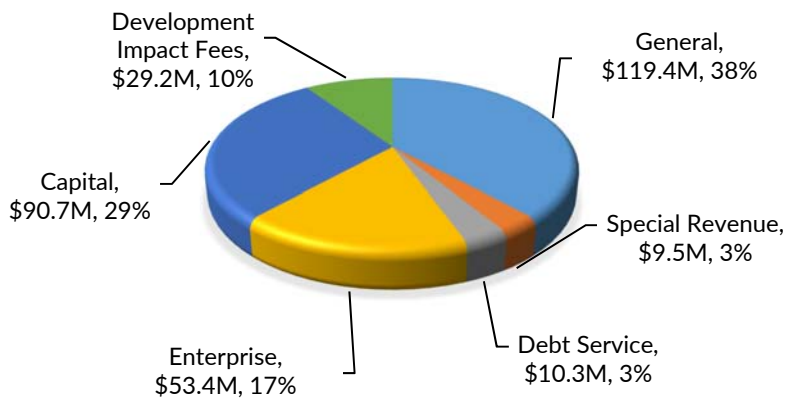
Total revenues for Fiscal Year 2021 are planned in the budget at \$312.4 million, a decrease of 19.2% compared to the prior year's estimate of \$386.7 million. The decrease is mainly due to one-time revenues from issuing water and wastewater bonds and developer reimbursements in the enterprise capital funds in FY2020.

Revenue estimates are prepared based on historical data and trends, assumptions on growth in population and service volumes, planned rate changes if any, and economic projections. Staff judgement and application of conservative financial policies are the final steps in preparing revenue estimates used in the budget process. Judgement became a significant factor in finalizing revenue estimates, primarily for the General Fund, for both FY2020 and FY2021 as a result of the COVID-19 pandemic. Due to the timing of the city budget adoption process as required under state law, no actual revenue data reflecting pandemic impacts were available to prepare the budget estimates. In addition, no significant third-party economic forecasts had been prepared.

All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels as part of the ongoing monthly analysis of budget to actuals. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

Revenues can be categorized into six major sources, as depicted in the following graph. The General and Enterprise funds make up 55% of all revenues.

**TOTAL REVENUES BY FUND \$312.4 MILLION**

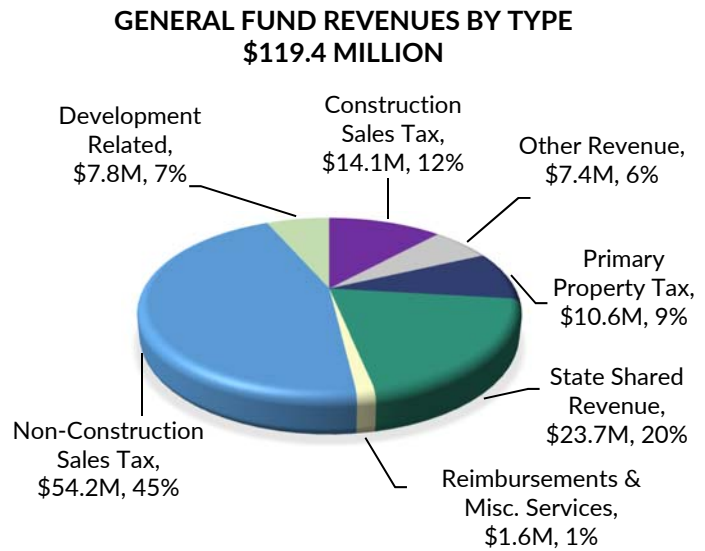


Revenue Overview

**GENERAL FUND**

The General Fund is a governmental fund that supports most of the city's daily operating activity including the operations of the different departments. This fund is supported by various sources of revenue, including sales and property taxes, state shared tax revenue, and development related revenue.

The FY2021 budget assumes impacts from the pandemic characteristic of a sharp drop in the spring of 2020 followed by slow growth. Non-construction sales taxes and state shared sales, gas and vehicle license taxes are the major revenues adjusted downward from initial revenue estimates prepared in early March. State income taxes are shared two years in arrears, so revenue losses related to the pandemic will not impact FY2021 city revenue.



General Fund revenues are projected at \$119.4 million for FY2021. Local taxes and state shared revenues make up 83% of the FY2021 general fund. This is a 7.2% increase over the FY2020 budget. Goodyear continues to experience high levels of growth generating large amounts of one-time revenue from construction sales tax and development related user fees. Without one-time revenues, the growth rate over the FY2020 budget is 4% with the majority of the increase being in property tax, state shared income tax, and a formula and policy driven increase in the portion of construction sales tax treated as ongoing.

**Sales Tax – Transaction Privilege Tax (TPT)**

The City of Goodyear imposes a Transaction Privilege Tax (TPT), where the seller, not the purchaser is responsible for the tax. A use tax is also in effect for goods brought into and used in the city. The following table presents the local sales tax rate. Additional state and county taxes also apply in most categories. This tax structure provides for a broader sales tax base and shifts some tax burden to non-residents with higher rates in areas such as hospitality industry.

Revenue Overview

Rate	Category
2.5%	Retail Sales
2.0%	Food for Home Consumption
1.2%	Retail Sales (Single item over \$5,000)
4.0%	Restaurant and Bars
3.5%	Contracting
2.5%	Hotels
2.5%	Hotel/Motel (Additional Tax)
2.5%	Use Tax
2.5%	Use Tax (Single item over \$5,000)
2.5%	Utilities
2.5%	Rental of Real Property
2.5%	Amusements

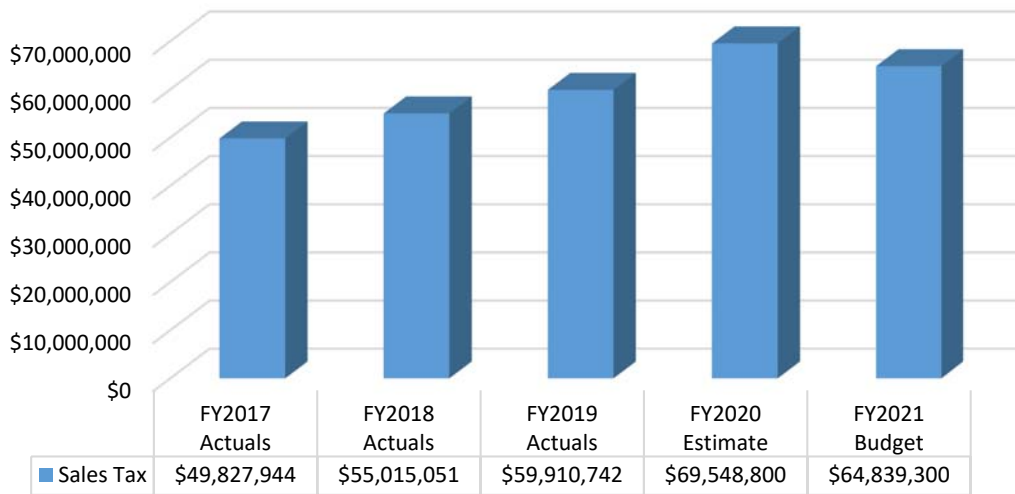
Revenue assumptions used for the FY2021 budget include sharp declines in local sales taxes from restaurants and bars, amusement, and hotels and moderate declines in retail sales taxes with the low point for all categories occurring in April 2020. The deepest impacts are in the FY2020 year. However, due to high growth the FY2020 estimate for non-construction sales taxes still exceed the budget given high collections in the first eight months of the fiscal year. These decreases are slightly offset by a projected spike in food for home consumption sales taxes as well as retail sales taxes from online sales. Online sales tax collections began in October 2019.

A steady, moderate rate of recovery is assumed for all non-construction sales taxes throughout FY2021. These non-construction sales taxes are the single biggest revenue source to the General Fund, and are projected for FY2021 at only five percent above FY2019 actual revenues. This two-year growth is below population growth and is well below the eight and twelve percent growth rates experienced in FY2018 and FY2019 respectively.

Construction Sales Tax, which is volatile and very high in the current environment, is planned in the budget at \$14.1 million for the General Fund portion. This is consistent with recent years' experience. Only \$5.1 million of the General Fund Construction Sales is considered an ongoing revenue with the balance being planned for one-time expenses only.

Revenue Overview

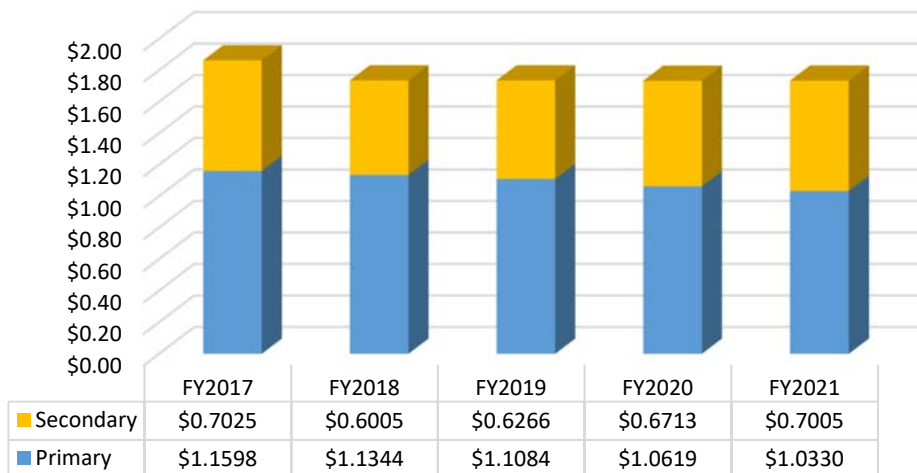
SALES TAX



Property Tax

Arizona has a two-part property tax structure. The primary property tax is a General Fund revenue and its growth is limited by state statute and constitution. A secondary property tax is also levied solely for the purpose of paying debt service on voter approved bonds. Goodyear assesses both of these property taxes. City financial policy includes a cap of \$1.74 per \$100 of assessed valuation on the combined primary and secondary property tax rate. In essence, this policy controls the timing of issuing new general obligation bonds. Typically, the primary rate declines each year due to the two percent growth limit on the levy allowing more capacity for secondary property tax.

PROPERTY TAX RATE





## Revenue Overview

The primary property tax levy for FY2021 of \$10,608,060 is expected to create a primary property tax rate of \$1.0330 per \$100 of assessed valuation. Primary property taxes, which make-up 9.7% of General Fund ongoing revenues in the FY2021 budget.

Consistent with financial policy, primary property taxes are levied at the maximum allowable levy of a two percent (2%) increase on the prior year levy plus new construction. In order to levy the two percent growth, numerous additional Truth in Taxation advertisements, postings, and a public hearing are required by state statute. These were all satisfied for the FY2021 levy, and the City Council acted to approve the Truth in Taxation increase of two percent or \$207,437 that is included in the adopted primary property tax levy.

The secondary property tax levy of \$7,193,200 is expected to create a secondary property tax rate of \$0.7005 per \$100 of assessed valuation and will be used to fund the principal, interest, and redemption charges on voter-approved general obligation bonds. Due to its restrictions, secondary property tax is a revenue of a debt service fund and not the General Fund.

The FY2021 overall combined property tax rate of \$1.7335 would equate to a city property tax payment of \$173.35 for a home with an assessed value of \$100,000. For the average residential property with an assessed valuation of \$191,590, the City of Goodyear property tax would be \$332.12 or an increase of \$15.87 or 5% from FY2020. This increase is mainly attributable to appreciation and a very small increase in the combined rate. Of the increase, \$11.72 is related to paying principal and interest on voter approved bonds and the balance will help pay for day-today costs of providing services.

### **State Shared Revenues**

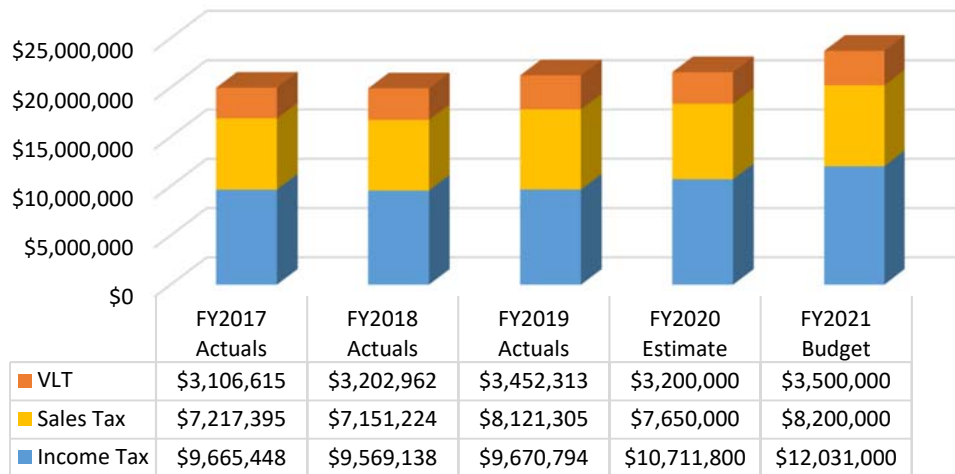
State shared revenue is received based on the city's relative share of state population in comparison to other cities in the cost sharing pool. The General Fund receives unrestricted state-shared revenues from Arizona income tax (urban revenue sharing), transaction privilege (sales) tax, and vehicle license tax (VLT).

Typically, the city relies on estimates provided by the Arizona Department of Revenue for preparing budget revenue estimates. However, due to the timing of the pandemic, city staff altered the estimates received prior to mid-March and the pandemic related restrictions began to be applied in Arizona. Assumptions were similar to those used in preparing city sales tax estimates. State-shared sales tax, vehicle license tax, and the Highway User Revenue Special Revenue fund revenues were all revised. Income tax is shared on a two-year lag and the state provided estimates were used as a result. Impacts from the pandemic on taxable incomes in the state, will be experienced in the city's FY2023 budget.

Revenue Overview

State shared revenues are projected \$23.7 million and are slightly above the FY2020 budget of \$22.6 million. This change is a combination of a known increase in shared income tax offset by reductions below the FY2020 budget for auto lieu and sales taxes.

STATE SHARED REVENUES



SPECIAL REVENUE FUNDS

Special Revenue Funds typically are used to account for use of restricted resources. There are federal, state, or local government restrictions on these types of funds. Major Funds in this class are Ballpark and Highway User Revenue Fund (HURF).

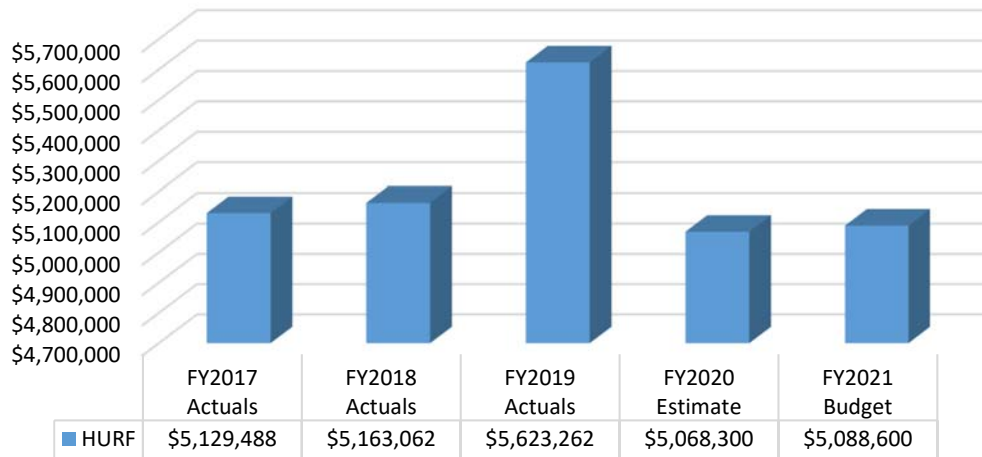
HURF

Highway User Revenue Fund resources are primarily generated through the city's share of gasoline and fuel taxes distributed from the State of Arizona. The General Fund provides additional funding to support operations. Activities are restricted to street-related expenses, including road construction, repair, and right-of-way acquisition.

Total FY2021 revenue is forecasted at \$5.1 million, which is 6% lower than FY2020 budget of \$5.4 million. The \$0.3 million decrease is due to anticipated reduction in driving associated with the pandemic.

Revenue Overview

HURF

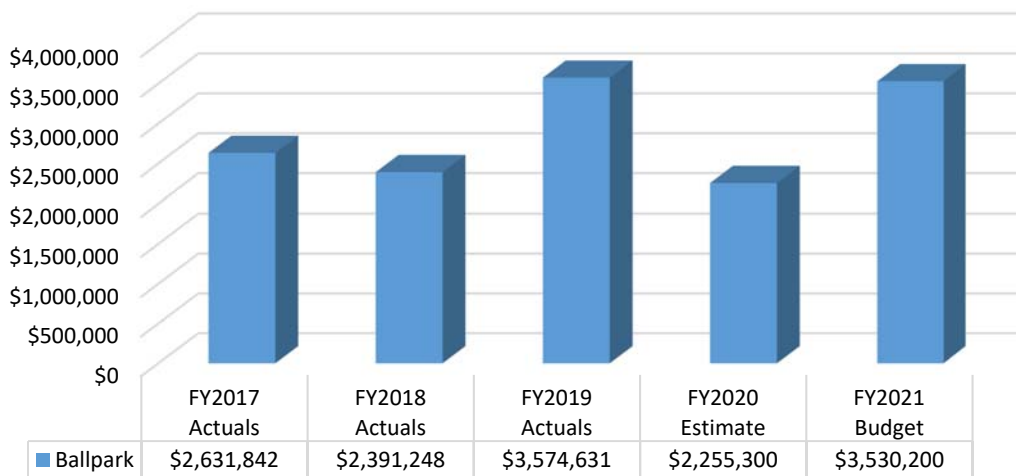


Ballpark

The Ballpark Fund anticipates General Fund support to sustain operations and pay for debt service above the expenses covered by day-to-day operating revenue from tickets, advertising concessions, and other miscellaneous sources. The Ballpark operating revenue for FY2021 total is \$3.5 million, which is a decrease of \$0.2 million or 5% compared to FY2020 budget. This decrease accounts for the anticipation of less participation in FY2021 due to the pandemic, which would result in a decrease in ticket and concession sales as well as facility fees.

In FY2020 ballpark revenue estimates were \$1.5 million or 65.5% below the budget and \$1.3 million or 58.5% lower than FY2019 actuals. The decrease in FY2020 revenues is attributed to the cancellation of spring training due to the coronavirus pandemic.

BALLPARK



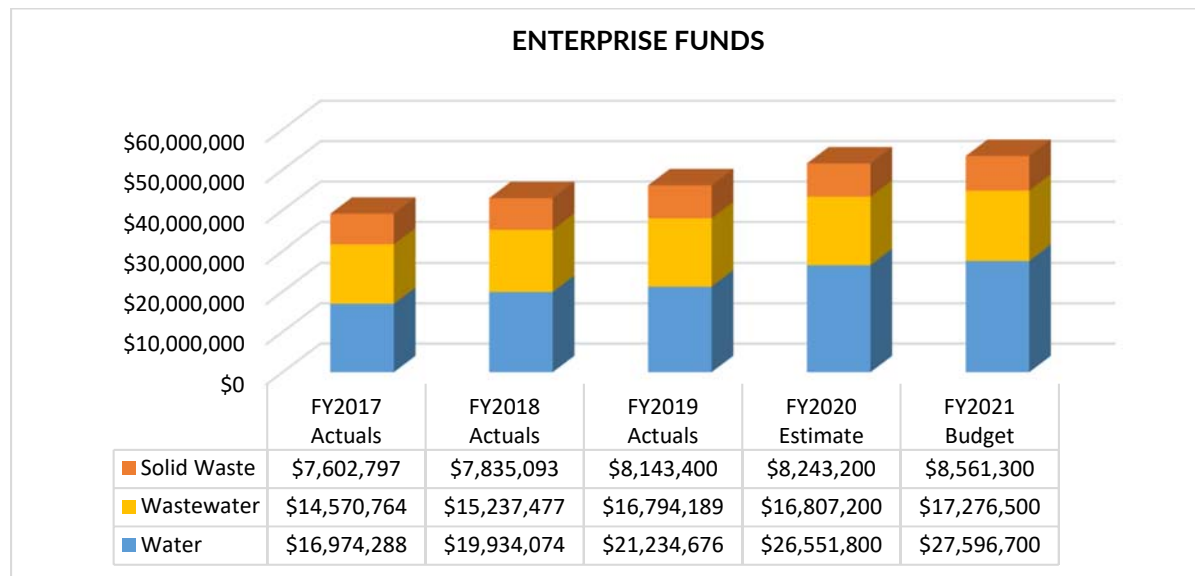
Revenue Overview

**ENTERPRISE FUNDS**

Enterprise funds for the city include Water, Wastewater and Solid Waste. Five-year rate planning is used in these funds. January 2020 was the last rate increase included in the current five-year plan. A new five-year rate planning process, including a citizen committee, is in process for the next five years. It is anticipated new rates will be adopted and effective for January 2021. AS a result, no rate increases are assumed in the FY2021 revenue estimates, however the full year revenue from the January 2020 increases are reflected as well as volume growth projections.

This year, the rate study is also exploring the creation of a Storm Water enterprise fund. Currently there are no storm water fees and the related costs are borne in the General Fund.

The following chart depicts growth in the enterprise fund revenues. In water and wastewater there have been rate increases each year in the current five-year plan. Solid waste fees have not been changed during the time frame depicted in the chart. The city is experiencing rapid growth impacting revenues and demands on the enterprise operations.



**Water**

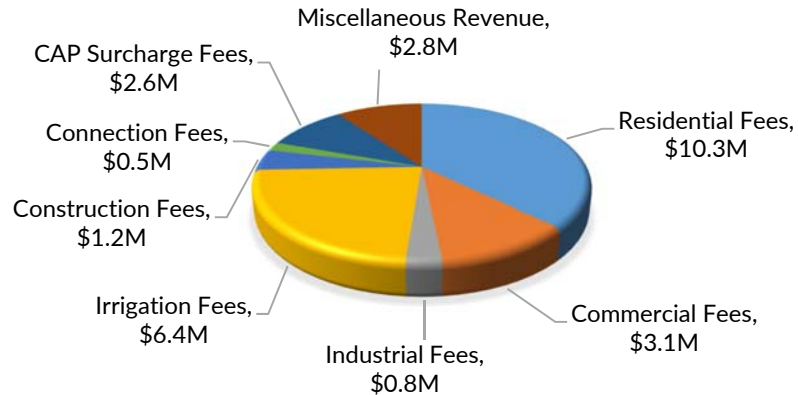
Total revenue supporting the FY2021 budget is forecasted to be \$53.7 million. Sources of revenue are from user fees, charges for services, the January 2020 rate increase, and volume growth.

Historical experience for growth in accounts of 4% is reflected in the estimates. In addition, volumes are adjusted for user type based also on historical experience. For a number of years, total volume increases were low, most likely from conservation efforts of residents and businesses. Some of this was likely an elastic response to rate changes. Finally, the FY2021 revenue estimate also include the July through December impacts of the six percent (6%) rate increase that became effective in January 2020.

Revenue Overview

FY2020 revenues are performing well above the budgeted level in all categories and are anticipated to be 13.6% over the budgeted level. Some of the FY2021 increases over the FY2020 budget are due to using these higher revenues as the base for applying the account and volume growth factors.

**WATER REVENUE BY TYPE**



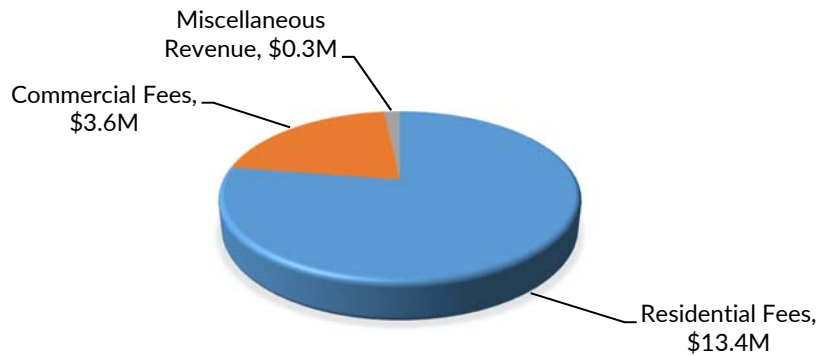
Residential user fee revenue is estimated at \$10.3 million, or a 7.6% increase over the FY2020 budget of \$9.6 million. Irrigation/Commercial fee collections are expected to increase to \$3.9 million which is 5.9% above the FY2020 budget. The other two major revenue categories include the CAP Surcharge and Miscellaneous at \$2.6 million and \$2.7 million respectively both of which are increase for account growth of 4%. The CAP Surcharge is a \$.95 fee per month to pay for CAP related raw water expenses. Miscellaneous includes customer service administrative fee, investment income and penalties.

**Wastewater**

Total revenue estimated for supporting the FY2021 budget is \$17.3 million. Nearly all the revenue is derived from user fees from residential and commercial, rate increase, and volume growth to support wastewater operations.

Revenue Overview

**WASTEWATER REVENUE BY TYPE**



Residential and commercial fee collections are estimated at a 0.1% increase over the FY2020 budget of \$16.9 million. The revenue estimates are based on historical account growth and include the partial year impact of the January 2020 rate plan increase of 2.0%.

**Solid Waste**

The city's Solid Waste Enterprise Fund is self-sustaining, with revenues generated to cover all aspects of the fund's activities. Projected revenue for the Solid Waste Fund in FY2021 is estimated at \$8.6 million or .5% higher than the FY2020 budget and is primarily derived from customer user fees. The budget assumes no rate increase and 3.75% account growth.

**CAPITAL FUNDS**

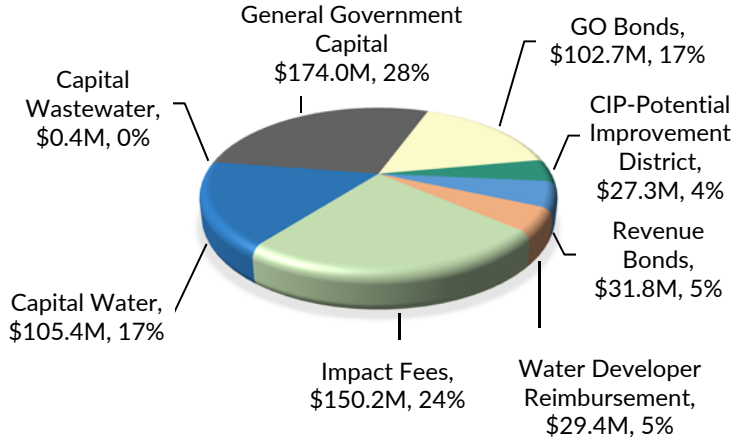
Capital project funds are funds that consist of various types of financial resources utilized in acquiring or constructing of capital projects. The following chart provides the sources of the \$621.1 million in capital fund revenues in the FY2021 budget.

Revenue Overview

Debt Service

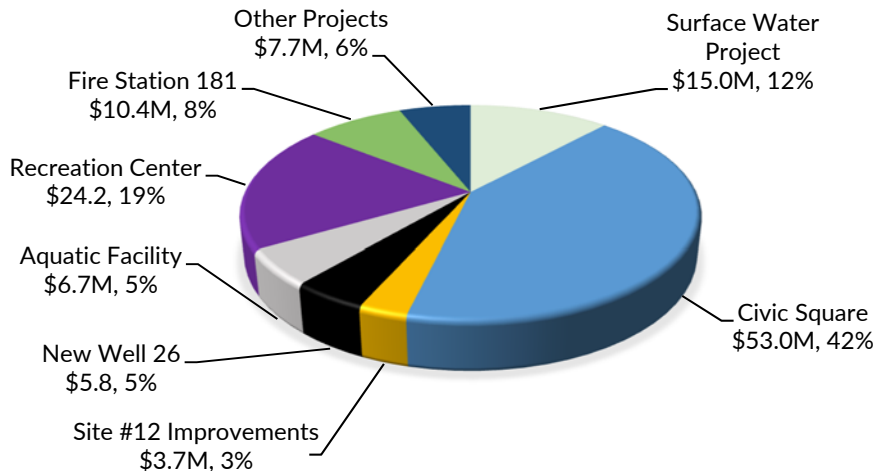
Bond funding allows the city to continue to place a high priority in infrastructure investments to attract and service future development. The FY2021 capital improvement plan includes \$126.5 million in bond funding to pay for the projects, most of which is in fund balance from water and wastewater bond sales in the prior year. This amounts to 21% of the total budgeted expenditures and 37% of the total fiscal year capital improvement plan.

**CAPITAL FUNDS RESOURCES  
\$621.1 MILLION**



The budget includes the sale of \$60 million in G.O. Bonds in late FY2021. Bond sale proceeds must be used for the purposes specified in the bond election. The largest G.O. Bond funded capital project in FY2021 is the construction of the Civic Square at \$53.0 million, which is 42% of total bond funded projects, as shown in the pie graph below. The Recreation Center is the second largest project at \$24.2 million.

**BOND FUNDED PROJECTS \$126.5 MILLION**

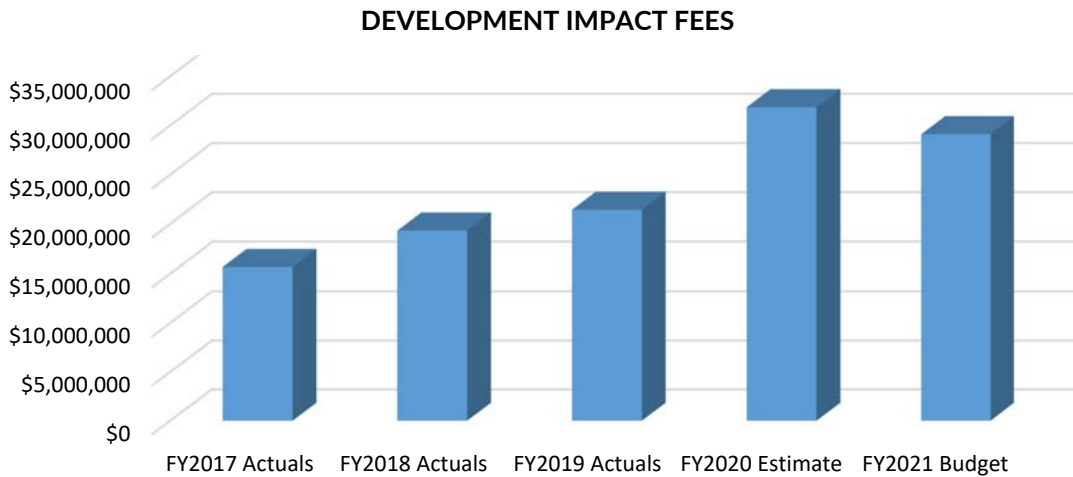




Revenue Overview

**Development Impact Fees**

Development impact fees have been utilized by the city since 1986 as a way for new development to pay its proportionate share of costs associated with providing necessary public infrastructure. These fees provide revenues that are needed to meet the necessary service demands placed on the city by new development. The city estimates the amount of impact fee revenue available to pay for growth-related projects based on forecasts for building permits



Development and Impact fee revenues for FY2021 budget are \$2M or 6.9% higher than the FY2020 budget and \$7.7M or 26.3% higher than FY2019 actuals. In FY2020 revenues are up due to residential building permit activity being up 21.4% over FY2019. The revenue estimates are based on the growth forecasts in the ten-year Infrastructure Improvement Plan that defines the infrastructure, costs, and distribution to various land uses subject to development impact fees. Even though the pandemic is continuing into FY2021 Goodyear's building activity is and should remain strong.

# Department Budget Overview



Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

Department Budget Overview

FY2021 ANNUAL OPERATING BUDGET

Department/Fund	FTE	Personnel	Contractual Services	Commodities	Capital Outlay/Other	One-Time Supplementals	Carryovers	Total
<b>City Clerk</b>								
General Fund	6.0	\$ 593,300	\$ 65,400	\$ 13,800	\$ 21,500	\$ 154,100	\$ 115,100	\$ 963,200
<b>Total City Clerk</b>	<b>6.0</b>	<b>\$ 593,300</b>	<b>\$ 65,400</b>	<b>\$ 13,800</b>	<b>\$ 21,500</b>	<b>\$ 154,100</b>	<b>\$ 115,100</b>	<b>\$ 963,200</b>
<b>City Manager's Office</b>								
General Fund	13.0	\$ 2,027,300	\$ 472,900	\$ 13,400	\$ -	\$ 50,000	\$ -	\$ 2,563,600
<b>Total City Manager</b>	<b>13.0</b>	<b>\$ 2,027,300</b>	<b>\$ 472,900</b>	<b>\$ 13,400</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 2,563,600</b>
<b>Development Services</b>								
General Fund	26.0	\$ 3,133,800	\$ 170,200	\$ 63,600	\$ -	\$ 315,200	\$ 165,400	\$ 3,848,200
<b>Total Development Services</b>	<b>26.0</b>	<b>\$ 3,133,800</b>	<b>\$ 170,200</b>	<b>\$ 63,600</b>	<b>\$ -</b>	<b>\$ 315,200</b>	<b>\$ 165,400</b>	<b>\$ 3,848,200</b>
<b>Digital Communications</b>								
General Fund	7.0	\$ 856,700	\$ 160,300	\$ 88,100	\$ -	\$ -	\$ -	\$ 1,105,100
<b>Total Digital Communications</b>	<b>7.0</b>	<b>\$ 856,700</b>	<b>\$ 160,300</b>	<b>\$ 88,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,105,100</b>
<b>Economic Development</b>								
General Fund	8.0	\$ 1,071,500	\$ 306,400	\$ 13,900	\$ -	\$ -	\$ 1,685,300	\$ 3,077,100
<b>Total Economic Development</b>	<b>8.0</b>	<b>\$ 1,071,500</b>	<b>\$ 306,400</b>	<b>\$ 13,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,685,300</b>	<b>\$ 3,077,100</b>
<b>Engineering</b>								
General Fund	27.0	\$ 3,399,000	\$ 161,500	\$ 73,500	\$ -	\$ 615,700	\$ 211,800	\$ 4,461,500
Highway User Revenue Fund (HURF)	18.0	1,984,400	5,432,900	828,800	-	21,000	429,000	8,696,100
Arizona Lottery Fund (ALF)	-	-	344,100	-	-	-	9,000	353,100
Park & Ride	-	-	200,000	-	-	-	-	200,000
Grants	-	-	-	-	-	-	138,400	138,400
Asset Management	-	-	-	-	1,394,300	-	-	1,394,300
<b>Total Engineering</b>	<b>45.0</b>	<b>\$ 5,383,400</b>	<b>\$ 6,138,500</b>	<b>\$ 902,300</b>	<b>\$ 1,394,300</b>	<b>\$ 636,700</b>	<b>\$ 788,200</b>	<b>\$ 15,243,400</b>
<b>Finance</b>								
General Fund	32.0	\$ 3,536,800	\$ 522,800	\$ 225,300	\$ -	\$ -	\$ 50,000	\$ 4,334,900
Water	-	-	-	-	-	-	50,000	50,000
Wastewater	-	-	-	-	-	-	50,000	50,000
Solid Waste	-	-	-	-	-	-	10,000	10,000
<b>Total Finance</b>	<b>32.0</b>	<b>\$ 3,536,800</b>	<b>\$ 522,800</b>	<b>\$ 225,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>	<b>\$ 4,444,900</b>
<b>Fire Department</b>								
General Fund	126.0	\$ 18,919,600	\$ 1,818,000	\$ 502,800	\$ 82,000	\$ 1,100,000	\$ 40,000	\$ 22,462,400
Asset Management	-	-	73,500	-	150,000	-	-	223,500
Grants	-	-	-	-	-	-	38,000	38,000
<b>Total Fire Department</b>	<b>126.0</b>	<b>\$ 18,919,600</b>	<b>\$ 1,891,500</b>	<b>\$ 502,800</b>	<b>\$ 232,000</b>	<b>\$ 1,100,000</b>	<b>\$ 78,000</b>	<b>\$ 22,723,900</b>
<b>Human Resources</b>								
General Fund	14.0	\$ 1,971,300	\$ 1,401,300	\$ 207,500	\$ 250,000	\$ -	\$ -	\$ 3,830,100
Risk Reserve	-	-	758,000	-	-	-	-	758,000
Water	-	-	51,000	-	-	-	-	51,000
Wastewater	-	-	42,000	-	-	-	-	42,000
Solid Waste	-	-	11,500	-	-	-	-	11,500
<b>Total Human Resources</b>	<b>14.0</b>	<b>\$ 1,971,300</b>	<b>\$ 2,263,800</b>	<b>\$ 207,500</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,692,600</b>
<b>Information Technology</b>								
General Fund	23.0	\$ 2,923,800	\$ 2,405,900	\$ 40,500	\$ -	\$ -	\$ 115,000	\$ 5,485,200
Asset Management	-	-	60,000	940,000	200,000	-	-	1,200,000
Water	0.5	64,100	-	-	-	-	-	64,100
Wastewater	0.5	64,100	3,700	700	-	-	-	68,500
<b>Total Information Technology</b>	<b>24.0</b>	<b>\$ 3,052,000</b>	<b>\$ 2,469,600</b>	<b>\$ 981,200</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 115,000</b>	<b>\$ 6,817,800</b>

**Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona**

**Department Budget Overview**

**FY2021 ANNUAL OPERATING BUDGET**

Department/Fund	FTE	Personnel	Contractual Services	Commodities	Capital Outlay/Other	One-Time Supplementals	Carryovers	Total
<b>Legal Services</b>								
General Fund	11.0	\$ 1,717,300	\$ 269,800	\$ 19,200	\$ -	\$ -	\$ -	\$ 2,006,300
<b>Total Legal Services</b>	<b>11.0</b>	<b>\$ 1,717,300</b>	<b>\$ 269,800</b>	<b>\$ 19,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,006,300</b>
<b>Mayor &amp; Council</b>								
General Fund	-	\$ 239,400	\$ 220,400	\$ 10,500	\$ -	\$ -	\$ -	\$ 470,300
<b>Total Mayor &amp; Council</b>	<b>-</b>	<b>\$ 239,400</b>	<b>\$ 220,400</b>	<b>\$ 10,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 470,300</b>
<b>Municipal Court</b>								
General Fund	11.7	\$ 1,130,300	\$ 136,100	\$ 21,800	\$ -	\$ -	\$ -	\$ 1,288,200
Court Enhancement Fund	0.57	37,800	-	10,000	-	-	-	47,800
Judicial Collection Enhancement Fund	-	-	-	-	-	80,000	-	80,000
Fill The Gap Fund	-	-	-	-	-	100,000	-	100,000
<b>Total Municipal Court</b>	<b>12.3</b>	<b>\$ 1,168,100</b>	<b>\$ 136,100</b>	<b>\$ 31,800</b>	<b>\$ -</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ 1,516,000</b>
<b>Non-Departmental</b>								
General Fund	-	\$ -	\$ 3,400,000	\$ -	\$ -	\$ -	\$ -	\$ 3,400,000
<b>Total Non-Departmental</b>	<b>-</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>
<b>Parks &amp; Recreation</b>								
General Fund	67.1	\$ 4,930,900	\$ 5,253,900	\$ 575,100	\$ 6,000	\$ 200,400	\$ 130,000	\$ 11,096,300
Asset Management	-	-	489,400	184,400	678,400	-	-	1,352,200
Ballpark Operations	43.5	2,911,500	1,598,100	553,400	-	-	15,000	5,078,000
Ballpark Capital Replacement	-	-	75,500	-	195,500	-	-	271,000
<b>Total Parks &amp; Recreation</b>	<b>110.6</b>	<b>\$ 7,842,400</b>	<b>\$ 7,416,900</b>	<b>\$ 1,312,900</b>	<b>\$ 879,900</b>	<b>\$ 200,400</b>	<b>\$ 145,000</b>	<b>\$ 17,797,500</b>
<b>Police Department</b>								
General Fund	162.3	\$ 22,991,200	\$ 2,663,300	\$ 1,301,200	\$ 1,200	\$ -	\$ 358,000	\$ 27,314,900
Impound Fund	1.0	95,100	15,500	16,800	67,300	-	-	194,700
Officer Safety	-	-	-	11,500	-	-	-	11,500
Grants	-	438,500	40,000	17,000	-	-	18,800	514,300
<b>Total Police Department</b>	<b>163.3</b>	<b>\$ 23,524,800</b>	<b>\$ 2,718,800</b>	<b>\$ 1,346,500</b>	<b>\$ 68,500</b>	<b>\$ -</b>	<b>\$ 376,800</b>	<b>\$ 28,035,400</b>
<b>Public Works</b>								
General Fund	39.0	\$ 3,051,600	\$ 1,556,100	\$ 1,706,300	\$ (2,541,100)	\$ -	\$ 286,600	\$ 4,059,500
Asset Management	-	-	-	-	1,398,200	-	863,500	2,261,700
Water	32.0	3,493,200	4,336,100	2,376,000	3,639,100	496,900	204,900	14,546,200
Wastewater	27.0	3,330,400	2,941,800	1,112,300	325,000	321,700	145,600	8,176,800
Solid Waste	10.0	1,134,900	4,418,300	505,900	221,300	89,000	110,000	6,479,400
<b>Total Public Works</b>	<b>108.0</b>	<b>\$ 11,010,100</b>	<b>\$ 13,252,300</b>	<b>\$ 5,700,500</b>	<b>\$ 3,042,500</b>	<b>\$ 907,600</b>	<b>\$ 1,610,600</b>	<b>\$ 35,523,600</b>
<b>Contingency - City Manager</b>								
General Fund	-	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000
<b>Total Contingency</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
<b>TOTAL ALL DEPARTMENTS</b>	<b>706.2</b>	<b>\$ 86,047,800</b>	<b>\$ 41,875,700</b>	<b>\$ 11,433,300</b>	<b>\$ 6,688,700</b>	<b>\$ 3,544,000</b>	<b>\$ 5,239,400</b>	<b>\$154,828,900</b>

Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

Department Budget Overview

FY2021 ANNUAL BUDGET - POSITION ADDITIONS

	FULL-TIME	PART-TIME	TOTAL POSITIONS
<b>FY2020 AUTHORIZED POSITIONS</b>	<b>640.0</b>	<b>40.8</b>	<b>680.8</b>
<b><u>PARKS &amp; RECREATION</u></b>			
<b>RECREATION CAMPUS - PARKS OPERATIONS</b>			
Parks Worker I	3.0	-	3.0
Parks Worker II	2.0	-	2.0
Parks Worker III	1.0	-	1.0
Recreation Coordinator	1.0	-	1.0
Parks Operations Specialist	-	0.3	0.3
<b>RECREATION CAMPUS - RECREATION CENTER OPERATIONS</b>			
Recreation Coordinator	2.0	-	2.0
Administrative Assistant	1.0	-	1.0
Recreation Specialist	-	1.8	1.8
<b>RECREATION CAMPUS - AQUATICS</b>			
Recreation Coordinator	1.0	-	1.0
Recreation Leader	-	3.3	3.3
<b>PART-TIME TO FULL-TIME CONVERSION</b>			
Maintenance Worker	-	(4.0)	(4.0)
Recreation Leader	-	(2.0)	(2.0)
Parks Worker I	4.0	-	4.0
Marketing Specialist	1.0	-	1.0
Recreation Programmer	1.0	-	1.0
<b>TOTAL PARKS AND RECREATION</b>	<b>17.0</b>	<b>(0.6)</b>	<b>16.4</b>
<b><u>PUBLIC WORKS</u></b>			
<b>RECREATION CAMPUS - RECREATION CENTER OPERATIONS</b>			
Facilities Maintenance Worker II	1.0	-	1.0
<b>BACKFLOW SPECIALIST</b>			
Backflow Specialist	1.0	-	1.0
<b>INSTRUMENT CONTROL TECHNICIANS</b>			
Instrumentation Control Technician	2.0	-	2.0
<b>SENIOR UTILITY TECHNICIAN - DISTRIBUTION</b>			
Senior Utility Technician	1.0	-	1.0
<b>UTILITY LOCATOR</b>			
Utility Locator	1.0	-	1.0
<b>SENIOR UTILITY TECHNICIAN - COLLECTIONS</b>			
Senior Utility Technician	1.0	-	1.0
<b>UTILITY TECHNICIAN II - RECLAMATION</b>			
Utility Technician II	2.0	-	2.0
<b>TOTAL PUBLIC WORKS</b>	<b>9.0</b>	<b>-</b>	<b>9.0</b>
<b>TOTAL CHANGE ALL POSITIONS</b>	<b>26.0</b>	<b>(0.6)</b>	<b>25.4</b>
<b>FY2021 AUTHORIZED POSITIONS</b>	<b>666.0</b>	<b>40.2</b>	<b>706.2</b>

## CITY CLERK'S OFFICE

### ANNUAL BUDGET

\$ 963,200 General Fund

### DEPARTMENT OVERVIEW

The Goodyear City Clerk's Office is customer focused and community driven. The department provides access to information, manages elections impartially and with integrity, enables informed decisions for community governance, and preserves the city's history.

#### Administration

The City Clerk's Office prepares, assembles, and distributes the Council agenda packet; records all Council actions; prepares minutes of meetings; coordinates follow-up from the Council meetings; supports the functions of Council-appointed boards, commissions, and committees; processes all applications for special events and liquor licenses; accepts and processes all claims against the city; administers the oaths of office; provides notary services to internal and external customers; fulfills legal public notice posting requirements; and adheres to the Open Meeting Law.

The Administrative Division also acts as historian and is responsible for managing the department's records, as well as overseeing the development, training, organization, and maintenance of an ongoing citywide records management program to make certain the city's records are collected, maintained, destroyed, or archived in a methodical, efficient, and cost-effective manner to ensure compliance with State Public Records Statues. The division also tracks and fulfills all records requests and maintains the city code.

#### Elections

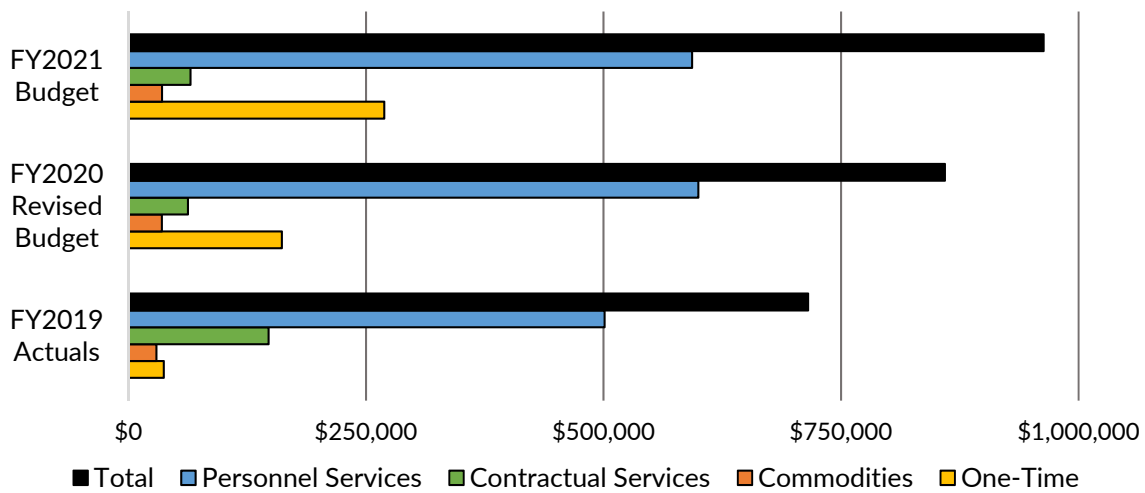
The City Clerk's Office conducts city elections on a non-partisan basis, and elections were recently changed to the fall of even years (August and November). The City Clerk's Office partners with the Maricopa County Elections Department to provide election information to our residents. Candidate packets are prepared for citizens who are interested in running for Council. The City Clerk's Office is also the filing office for all Goodyear candidate campaign finance reports. Voter information is shared with the public via the website, the InFocus, the West Valley View, and the Southwest Section of the Arizona Republic. The City Clerk's Office may serve as an early voting site for citizens who wish to vote early or in person, or need to obtain a replacement ballot and may serve as a polling place on Election Day for elections involving Goodyear voters.

Department Budget Overview

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget of \$963,200 is \$103,900 or 12% higher than the FY2020 budget. The increase is primarily due to FY2021 one time funding of \$154,100 for the Charter Review Election. The ongoing base budget is \$694,000, which is 1% less than the prior year. The department has lower salaries than in prior year due to new hires starting at a lower pay rate, which offsets the citywide salary and benefit increase. The FY2021 budget includes carryover funding of \$115,100 for agenda management software and open text licenses.

**GENERAL FUND EXPENDITURES BY CATEGORY**



**EXPENDITURES BY FUND AND DIVISION**

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 594,229	\$ 859,300	\$ 817,700	\$ 838,200
Elections	121,078	-	-	125,000
<b>Total Department</b>	<b>\$ 715,307</b>	<b>\$ 859,300</b>	<b>\$ 817,100</b>	<b>\$ 963,200</b>



Department Budget Overview

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	6.0	6.0	6.0
Total Full-Time	6.0	6.0	6.0
Total Part-Time (FTE)	-	-	-
<b>Total Department</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>

**STRATEGIC GOALS**



Fiscal and Resource Management



Sense of Community

**FY2021 GOALS & OBJECTIVES**

- Implement a new Agenda Management System.
- Implement a new Public Records Request System.
- Implement a new Boards and Commissions Application System.
- Update the City Clerk’s webpages to reflect new processes.
- Train staff liaisons to create, manage and publish their own agendas.
- In coordination with the Legal Department, update the city’s Regulatory Documents.


**FY2020 ACCOMPLISHMENTS**


- Updated the Special Event Ordinance to consolidate deadlines and clarify certain procedures.
- Updates were made to the records management system (OpenText) in coordination with the Information Technology Services Department.

Department Budget Overview

- Recommendations to improve the boards and commissions appointment and meeting processes were presented to the Council Subcommittee for Boards, Commissions and Committees.
- Work continues to be done to archive historical records in partnership with the Communications Department.
- Progress has been made to the records retrieval process within the Information Management Center.
- Records were retrieved and inventoried from offsite storage vendor.

**PERFORMANCE MEASURES**

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Compliance With All Open Meeting Law Statutes for Posting and Advertising</b>	
Description/Explanation	The goal is to remain 100% compliant with Open Meeting Law Statutes and to complete all postings and advertising timely.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
100%	100%	100%

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Public Records Requests Routing for Processing</b>	
Description/Explanation	The goal is to remain 100% compliant with the "promptly" requirement in statute and to route records requests timely within one business day.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
100%	100%	100%

Department Budget Overview

**CITY MANAGER'S OFFICE**

**ANNUAL BUDGET**

\$ 2,563,600 General Fund

**DEPARTMENT OVERVIEW**

The City Manager's Office implements the policy direction established by the City Council, and provides organizational leadership, planning, and coordination to all departments and the leadership team. Our mission is to provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation.

**City Manager's Office**

The City Manager serves as chief administrative officer of the city and is responsible for ensuring that administrative processes and programs are in place to effectively provide city services. The department is comprised of the City Manager's Office, Governmental Relations, Mayor and City Council support, Neighborhood Services, and Grants.

The City Manager's Office works closely with Finance to oversee the development and presentation of a balanced budget to City Council and keeps them advised of the city's financial position. The City Manager's Office is responsible for long-range strategic planning for the organization and development of recommendations to City Council on a variety of public policy issues. The office provides leadership and drives performance management to create a culture of innovation, continuous improvement, and best practices.

Government Relations is responsible for building upon partnerships with regional communities and stakeholder organizations to create efficiencies and enhance the quality of life in the community. This division also monitors legislative activities with our cities, the county, and state and federal government. They serve as a liaison to regional organizations to include: Luke Airforce Base, League of Arizona Cities and Towns, Maricopa Association of Governments, and more.

Neighborhood Services assists constituents with neighborhood issues or concerns and perform outreach to members of our community with timely information. In addition, they foster constituent relations and resident engagement through education programs like the Leadership Enrichment and Development (LEAD) program.

**DEPARTMENT BUDGET OVERVIEW**

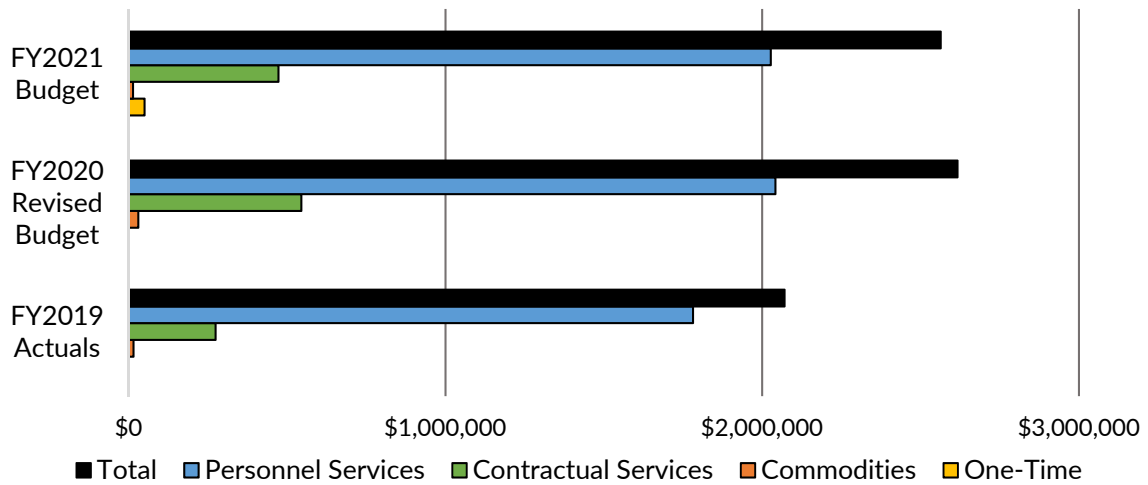
The FY2021 General Fund budget of \$2.6 million is 2.1% lower than the FY2020 base budget. The decrease is primarily due to transfer of the development coordinator position to Development

Department Budget Overview

Services, a vacant assistant position to Engineering to create a CIP coordinator position and transferring software renewals to Information Technology. These decreases are partially offset by citywide salary changes and the addition of an assistant to City Manager position approved for addition by City Council in mid-FY2020. Also included is a one-time Supplemental for \$50,000 to hire a consultant to develop needed plans for a Community Development Block Grant program.

Beginning with FY2021, the department is combining the Intergovernmental division into the City Managers' Office division.

GENERAL FUND EXPENDITURES BY CATEGORY



CIP Project Highlights

In addition to the operating budget, the City Manager's Office is the owner department for the Civic Square CIP project. The five-year CIP includes continuation and carryover of the funding for the design and construction of a new City Hall, Library and a two-acre civic park area. This project's budget has not changed.

Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
City Managers' Office	\$ 522,126	\$ 1,476,100	\$ 1,403,700	\$ 2,563,600
Deputy City Managers' Office	845,767	-	-	-
Intergovernmental	698,846	1,140,800	1,084,800	-
Communications	3,904	-	-	-
<b>Total Department</b>	<b>\$ 2,070,643</b>	<b>\$ 2,616,900</b>	<b>\$ 2,488,500</b>	<b>\$ 2,563,600</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
City Manager's Office	2.0	9.0	13.0
Intergovernmental	5.0	6.0	-
Deputy City Manager's Office	6.0	-	-
Total Full-Time	13.0	15.0	13.0
Total Part-Time (FTE)	-	-	-
<b>Total Department</b>	<b>13.0</b>	<b>15.0</b>	<b>13.0</b>

STRATEGIC GOALS



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

Department Budget Overview

**FY2021 GOALS & OBJECTIVES**

- Oversee the city hall, “Goodyear Civic Square at Estrella Falls” project through a public-private partnership with the Globe Corporation with an expected completion of mid-2022.
- Oversee the five-year Capital Improvement Plan that is fully funded and deliverable.
- Assist City Council with the creation and adoption of the FY2022 – 2024 Strategic Plan.
- Conduct a comprehensive, citizen-based review of the City Charter, and present recommendations to City Council in Fall 2020 to be ready for the ballot in March 2021.
- Conduct the biennial Employee Survey, and present results to City Council by December 2020.

**FY2020 ACCOMPLISHMENTS**

- City Council approved the Civic Square development agreement with the Globe Corporation, and the city assisted Globe in the process to select a master developer for future Civic Square.
- City Council adopted the FY2020 Budget and FY2020-2024 Capital Improvement Plan.
- Implemented the FY2019-2021 City Strategic Plan across all city departments with 82% of the 16 goals on target or complete.
- Implemented 18-month rollout to all employees on city’s six core values: Integrity, Empathy, Optimism, Adaptability, Initiative, and Innovation.
- Created 146 new Goodyear ambassadors through city-offered engagement programs since FY2019.
- Participated in regional and local efforts to promote the 2020 Complete Census Count, and established a committee to create awareness through social media and engagement events.

## DEVELOPMENT SERVICES

### ANNUAL BUDGET

\$ 3,848,200    General Fund

### DEPARTMENT OVERVIEW

The Development Services Department encompasses Planning & Zoning, Building Safety, and Code Compliance. The department is responsible for the administration of city zoning, planning, and development policies. In addition, the department is responsible for the preparation, adoption, and implementation of the City of Goodyear General Plan, which provides community goals and development policies to effectively guide and manage the long-term growth of the city. Development Services staff also prepare and implement various zoning and development ordinances. The Building Safety and Inspections Division is responsible for ensuring construction activity meets the minimum standards of the applicable life safety code. Code Compliance is responsible for ensuring fair and consistent application of the city property codes and ordinances.

#### Administration

Administration coordinates the activities of the divisions within the department, ensures that activities and programs are consistent with the department's mission, provides necessary resources and information services support, and provides staff support. This division also prepares monthly reports, manages the city's Kiosk Signage Program, responds to public records requests, and serves as the system administrator for the department's computer automation system.

#### Planning & Zoning

The Planning and Zoning Division is responsible for preparing and implementing various zoning and development related codes and ordinances, such as the Zoning Ordinance, Subdivision Regulations, Design Guidelines, and General Plan. Specific duties include reviewing and processing general plan amendments, rezone applications, variances, subdivision plats, use permits, special use permits, site plans, and development agreements to ensure compliance with city ordinances. Staff is also responsible for reviewing development plans, analysis of population and socioeconomic data, and providing support to the Planning & Zoning Commission and Board of Adjustment. The division also maintains all planning & zoning records.

#### Building Safety

The Building Safety Division ensures quality construction for the city's residents by regulating building construction and building occupancy. Building Safety encompasses both plan review and inspections to enforce the city's building, electrical, mechanical, plumbing, and zoning ordinances. This division also enforces other applicable state and local laws and ordinances.



Department Budget Overview

**Code Compliance**

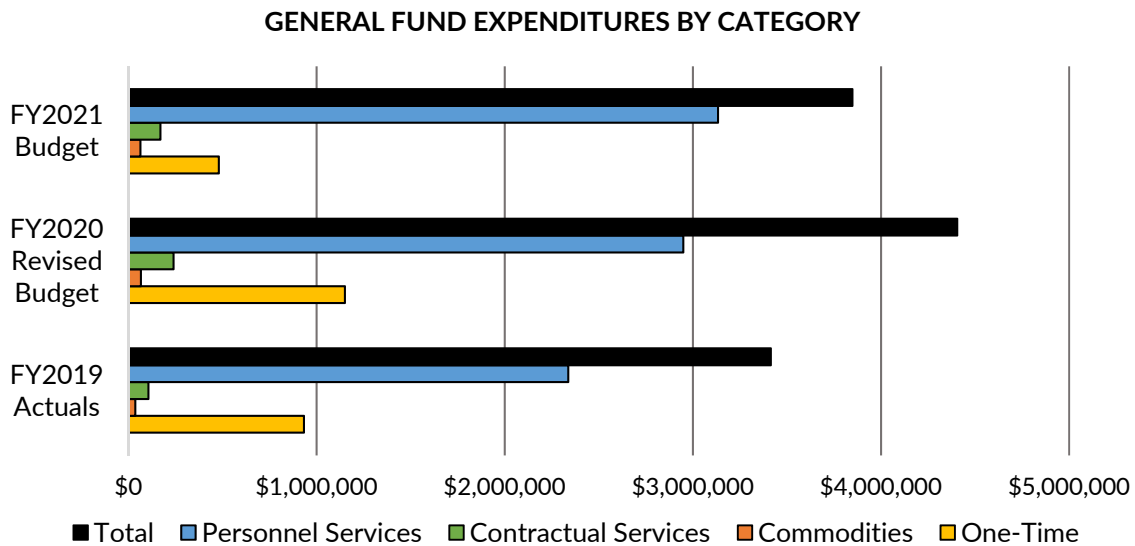
Code Compliance's goal is to keep our neighborhoods beautiful. Code Compliance works to educate citizens on city property code requirements, build relationships, and facilitate mediation when necessary.

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget of \$3.8 million is \$530,100 or 12% less than the FY2020 revised budget. This decrease is primarily due to one-time funding in the prior year for a full year of temporary and contractual services to meet workload activities. The FY2021 base budget is \$3.4 million and includes a transfer of the development coordinator position from the City Manager's Office and citywide salary and benefit increases. The FY2021 budget also includes \$165,400 in one-time carryovers for technology and office equipment, vehicle, zoning ordinance amendment, and landscape standards update.

Also, included in the budget is \$0.3 million in one-time Supplementals for building safety staffing needs, which are partially offset by revenue. This supplemental is being funded at 25% of the identified annual need to meet current high levels. Workload and revenues will be evaluated mid-year to determine further funding recommendations.

The department manages development impact fee reimbursements that are included in the CIP.



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 413,691	\$ 454,300	\$ 432,000	\$ 477,900
Planning & Zoning	897,737	988,700	940,200	1,095,000
Building Safety	1,772,002	2,606,800	2,478,900	1,964,200
Code Compliance	282,037	328,500	312,400	311,100
<b>Total Department</b>	<b>\$3,365,467</b>	<b>\$4,378,300</b>	<b>\$4,163,500</b>	<b>\$3,848,200</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	3.0	3.0	3.0
Planning & Zoning	5.0	6.0	7.0
Building Safety	11.0	13.0	13.0
Code Compliance	3.0	3.0	3.0
Total Full-Time	22.0	25.0	26.0
Total Part-Time (FTE)	-	-	-
<b>Total Department</b>	<b>22.0</b>	<b>25.0</b>	<b>26.0</b>

STRATEGIC GOALS



Economic Vitality



Quality of Life

Department Budget Overview



Sense of Community



Fiscal & Resource Management

### **FY2021 GOALS & OBJECTIVES**

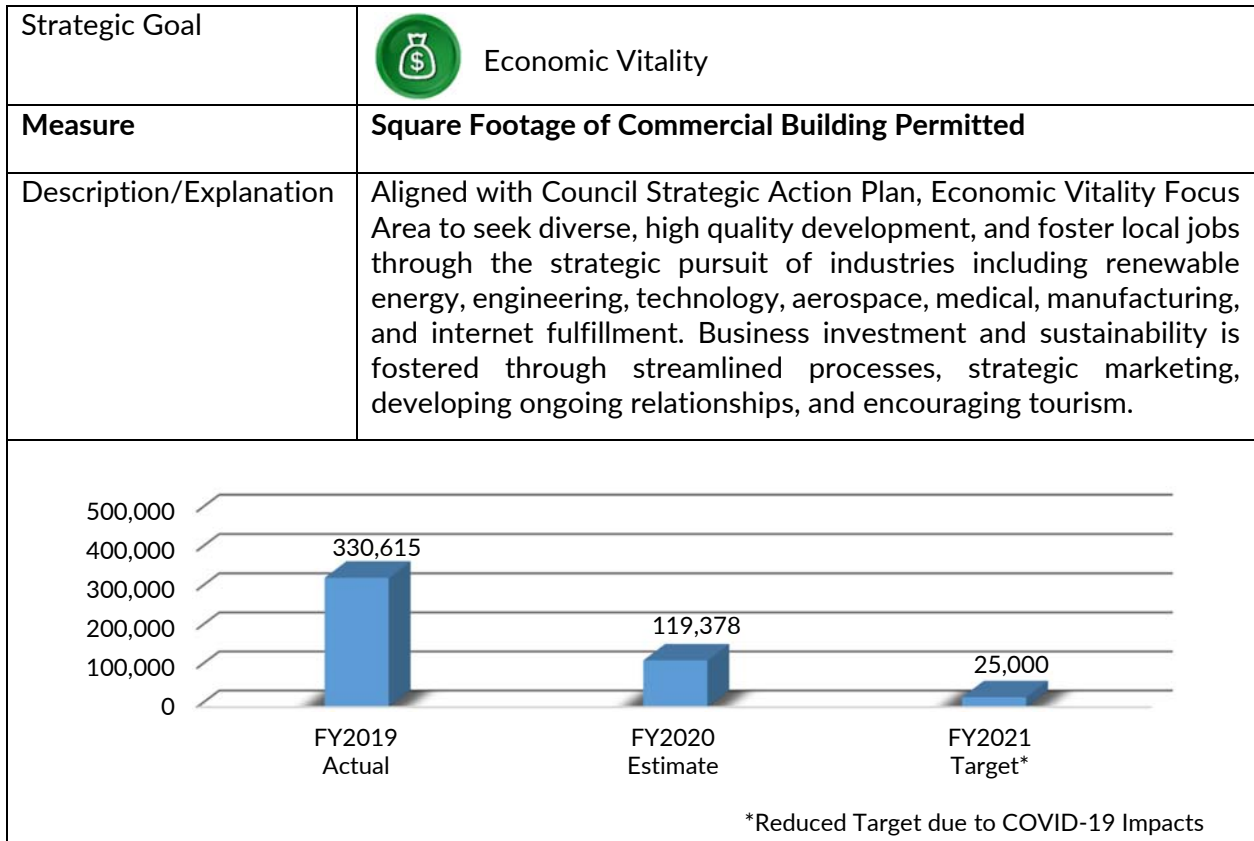
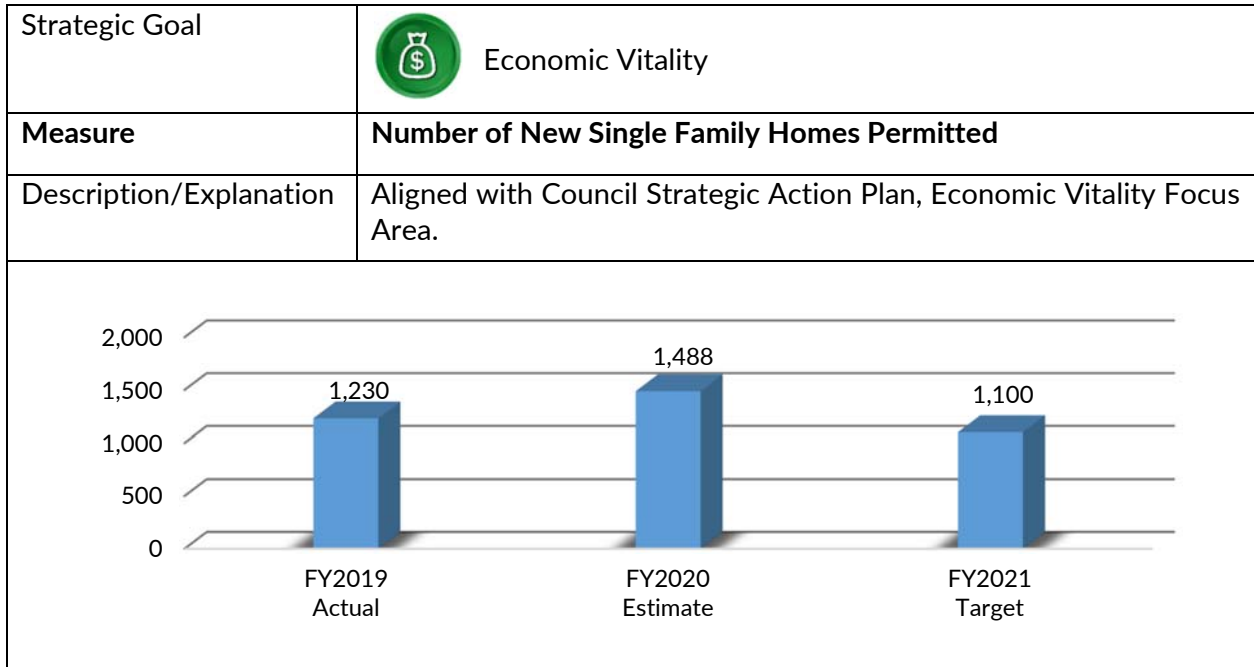
- Complete update to the landscape standards and review process.
- Begin needs assessment for the new permit software.
- Complete creation of development agreement/cost recovery obligation tracker.
- Continue to increase employee satisfaction through roll out of the city's new core values.

### **FY2020 ACCOMPLISHMENTS**

- Continued to identify Planning and Zoning efficiencies and presented them to the Planning and Zoning Commission and City Council.
- Trained staff and implemented transition to the new International Building Code.
- Implemented Building Safety and Planning & Zoning digital plan review.
- Increased employee satisfaction through roll out of the city's new core values.
- Civic Square Rezone and Development Agreement approved by Council.
- Conducted Planning & Zoning Commissioner training.
- Implemented Bullard Avenue design strategies landscape project.
- City-initiated General Plan Amendment, in partnership with property owners, to re-designate land surrounding the SR30 to compatible land uses.
- Implementation of Electronic Plan Review throughout all divisions by June 1<sup>st</sup>.

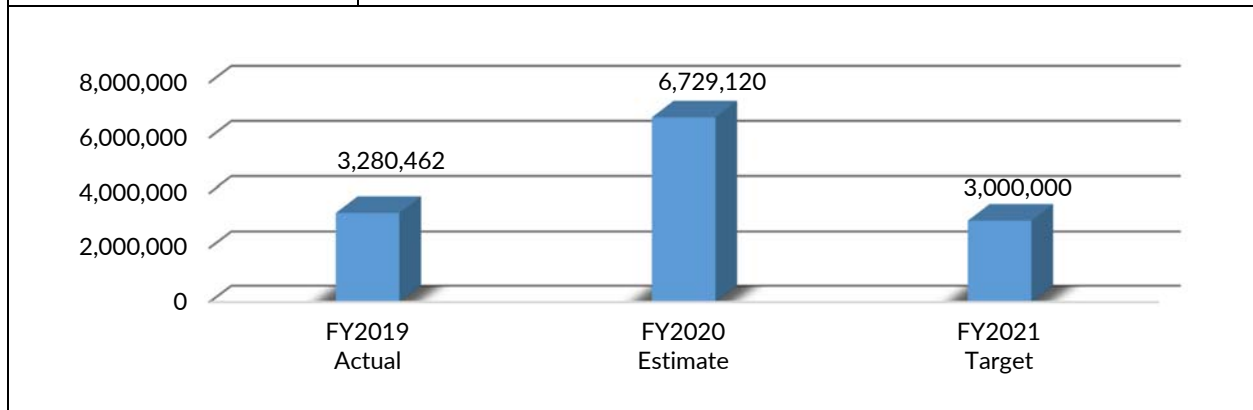
Department Budget Overview

PERFORMANCE MEASURES



Department Budget Overview

Strategic Goal	 Economic Vitality
Measure	<b>Square Footage of Industrial Building Permitted</b>
Description/Explanation	<p>Aligned with Council Strategic Action Plan, Economic Vitality Focus Area to seek diverse, high quality development, and foster local jobs through the strategic pursuit of industries including renewable energy, engineering, technology, aerospace, medical, manufacturing, and internet fulfillment. Business investment and sustainability is fostered through streamlined processes, strategic marketing, developing ongoing relationships, and encouraging tourism.</p>



Department Budget Overview

**DIGITAL COMMUNICATIONS**

**ANNUAL FUND**

\$ 1,105,100 General Fund

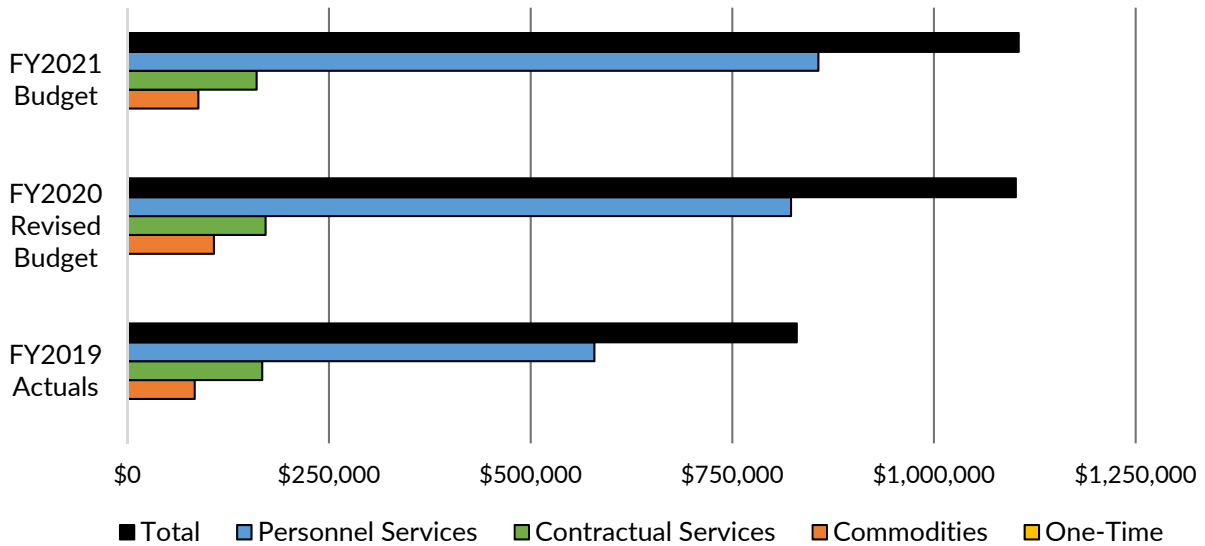
**DEPARTMENT OVERVIEW**

Digital Communications plans and directs citywide communications and marketing. This is accomplished through media relations, public outreach campaigns, audio-visual/video productions, and publication production, such as the “InFocus” magazine along with various brochures and flyers. Communications provides a user friendly website with close to 1,256 pages of information for residents, out-of-town visitors, and employees, as well as manages six social media accounts and provides oversight for all citywide social media accounts. Digital Communications also acts as the city media spokesperson, oversees the market research function, and assists with internal communications.

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget is \$1.1 million, which is \$3,700 or 0.3% higher than the FY2020 budget. The incremental increase is primarily due to citywide salary changes that are being offset by prior year one-time items for census outreach and equipment purchases.

**GENERAL FUND EXPENDITURES BY CATEGORY**



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 829,933	\$ 1,101,400	\$ 1,047,400	\$ 1,105,100
<b>Total Department</b>	<b>\$ 829,933</b>	<b>\$ 1,101,400</b>	<b>\$ 1,047,400</b>	<b>\$ 1,105,100</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	6.0	7.0	7.0
Total Full-Time	6.0	7.0	7.0
Total Part-Time (FTE)	-	-	-
<b>Total Department</b>	<b>6.0</b>	<b>7.0</b>	<b>7.0</b>

STRATEGIC GOALS



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life



Department Budget Overview

**FY2021 GOALS & OBJECTIVES**

- Continue to grow audiences across all social media platforms by a minimum of the ten percent goal set forth in the Strategic Plan.
- Create interesting and compelling videos to showcase the success of our city and promote online.
- Enhance goodyearaz.gov to improve the user experience by improving the overall look, feel, and ease of use of the site.
- Prioritize communications of economic development news and signature events in our city.

**FY2020 ACCOMPLISHMENTS**

- Evaluate the effectiveness of our public communication methods and make improvements to the city's website.
- Staff has implemented a communications strategy focused on informing and engaging our residents and visitors across multiple channels, including via enhanced social media platforms and print, and a building a strong relationship with Valley media outlets.

**GROWTH**

- Followers across all digital platforms\* are up 115% since the onset of the Strategic Plan in July 2018. In FY2019, we saw the greatest growth on Instagram at 157%. A billion people are on Instagram, and most are millennials.

**FACEBOOK**

- Growth is positive, with a 54.5% increase in Facebook followers in FY2019. Strategy includes providing more high-quality content, including LIVE and engaging topics, contests, creative videos and 3D animations, and city news.

**INSTAGRAM**

- Tremendous growth at 157% more followers in FY2019. Strategy changes include posting consistently, more visual content, less text and more hashtags.

**TWITTER**

- Twitter followers are up 18.7% in FY2019. Users are engaged with as much as a 36% increase in likes/shares. Strategy changes include more consistent, relevant posts and less text.

**GOODYEARAZ.GOV**

- The city's website traffic remains steady, with no significant gains or losses in page views since July 2018. Users are turning to a variety of sources to get their information, including social media. The city's website will be enhanced in 2020 through a partial redesign to enhance the user experience, including overall look and feel.

Department Budget Overview

NEXTDOOR

- The city reaches more than 35,000 households on Nextdoor. Nextdoor is reserved for pertinent information that appeals to residents with specific neighborhood concerns.

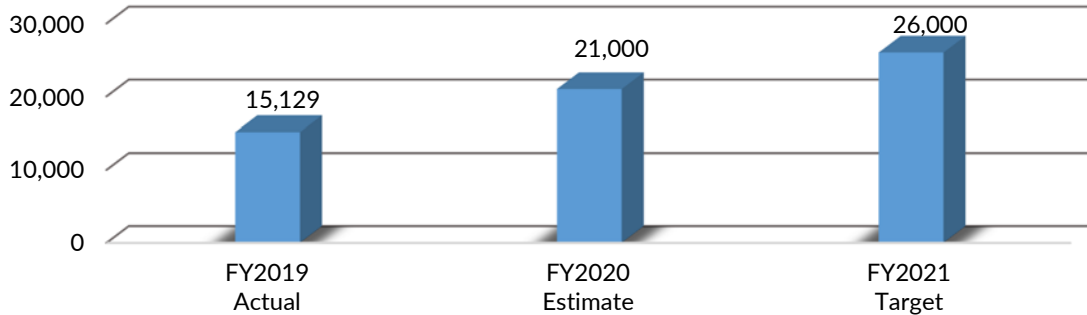
YOUTUBE

- The city’s YouTube page launched in December 2018. It serves as the home for users to watch city council meetings and other informative videos about the city.


\*Social media numbers reflect only the city’s main social accounts, which are operated by Digital Communications, and not department accounts.


PERFORMANCE MEASURES


Strategic Goal	 Sense of Community
Measure	<b>Number of Social Media Followers (Main Accounts)</b>
Description/Explanation	Use the city's social media channels to reach a broad, diverse audience is rapidly becoming one of the department's top communications tools. Not only is it immediate, but staff can interact in real-time and have two-way conversations with people. Digital Communications keeps track of social media followers as a way to see the effectiveness of messaging and to know how many people the city is reaching.



Department Budget Overview

Strategic Goal	 Sense of Community	
Measure	<b>Number of Videos produced</b>	
Description/Explanation	Video is an effective way to tell the city's story and reach people in a different way. Studies show that video is the top way to communicate on social media.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
99	109	120

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Number of Video Minutes watched</b>	
Description/Explanation	The number of video minutes watched helps the city determine what messages resonate with viewers.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
212,900	360,700	378,700

Strategic Goal	 Sense of Community	
Measure	<b>Publicity Value</b>	
Description/Explanation	Use the city's social media channels to reach a broad, diverse audience is rapidly becoming one of the department's top communications tools. Not only is it immediate, but staff can interact in real-time and have two-way conversations with people. Digital Communications keeps track of social media followers as a way to see the effectiveness of messaging and to know how many people the city is reaching.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
N/A	\$15.2 million	\$16 million

Department Budget Overview

**ECONOMIC DEVELOPMENT**

**ANNUAL BUDGET**

\$ 3,077,100 General Fund

**DEPARTMENT OVERVIEW**

The Economic Development Department improves the city’s economic, social, and environmental well-being through the attraction and enhancement of commercial and industrial projects that create and sustain employment base, tax revenues, financial security, and environmental stability for the community.

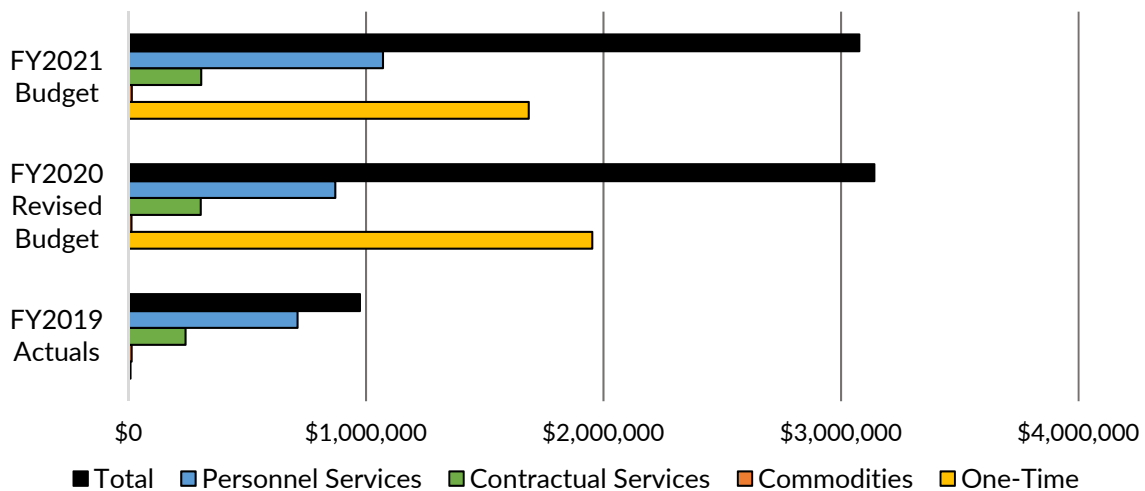
**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget of \$3.1 million is \$62,800 or 2% less than the FY2020 budget. The decrease is primarily due to one-time funding in the prior year for contractual services to support workload. The ongoing base budget is \$1,391,800 and includes a citywide salary and benefit increase. The FY2021 budget includes carryover funding of \$1.7 million for economic development programs including a branding campaign and the Economic Opportunity Fund to support targeted economic development projects.

**FY2021 CIP Project Highlights**

The department’s CIP projects include a study to assess needs for dark conduit as well as landscape improvements and branding for the Bullard Tech Corridor.

**GENERAL FUND EXPENDITURES BY CATEGORY**



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 974,638	\$ 3,139,900	\$ 2,985,800	\$ 3,077,100
<b>Total Department</b>	<b>\$ 974,638</b>	<b>\$ 3,139,900</b>	<b>\$ 2,985,800</b>	<b>\$ 3,077,100</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	6.0	8.0	8.0
Total Full-Time	6.0	8.0	8.0
Total Part-Time (FTE)	-	-	-
<b>Total Department</b>	<b>6.0</b>	<b>8.0</b>	<b>8.0</b>

STRATEGIC GOALS



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

FY2021 GOALS & OBJECTIVES

- Implement the strategic economic development plan in a manner that results in increased local jobs and creates demand for supporting businesses and fostering of a sustainable tax base.

Department Budget Overview

- Enhance the quality and quantity of development in Goodyear and promote the market as an excellent location for target industries including Aerospace and Aviation; Medical and Healthcare; Advanced Manufacturing and Logistics; Technology; Higher Education; Retail and Entertainment; and Small Business Development.
- Continue to develop relationships with established Goodyear businesses through regular communication and outstanding service.
- Support the attraction of retail and entertainment venues in Goodyear and increase the sales tax revenue reported in the retail category.


**FY2020 ACCOMPLISHMENTS**

- Continued to attract significant growth in advanced manufacturing and logistics operations with the announcement of Nike AirMI, Ferrero Rocher, and Quetico which will bring more than 1,000 new jobs, \$277.5 million in capital investment, and 2.3 million square feet of development to the community.
- Announced an additional data center campus bringing a two-year total to five data center campuses. This additional data center will bring 59 high wage technology jobs, \$430 million in capital investment, and 495,000 square feet of development over three buildings in its initial phase of construction. In addition to bringing high quality jobs and significant investment to our community, these data centers also bring increased power and fiber infrastructure capacity for future users.
- Achieved 2.9 million square feet of speculative industrial space under construction, validating our strong market and providing options for companies ranging from 16,000 square feet to 1.3 million square feet.
- Made robust additions to our Biz Buzz and development map sections of the Economic Development website [developgoodyearaz.com](http://developgoodyearaz.com), added a testimonial widget to the main page showcasing quotes from top Goodyear business leaders regarding their positive experiences working with staff.
- Completed an inventory of Goodyear's 58 locally owned restaurants and specialty food shops. Featured local businesses on our website and created a flyer that was distributed to the public at community meetings and other events.
- Continued to increase the department's digital presence on Twitter and LinkedIn, adding more than 2,000 new followers to our social media channels.

Department Budget Overview


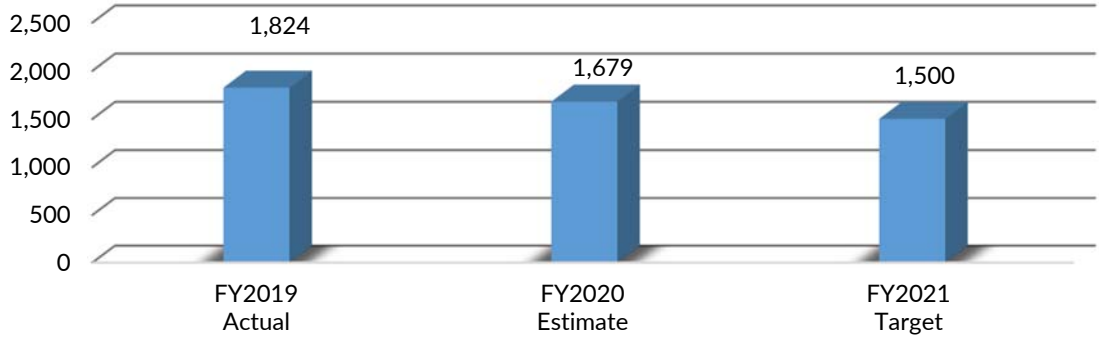
- Project Manager Harry Paxton was honored with title of Economic Developer of the Year, Medium Community at the Economic Development Distinguished by Excellence (EDDE) award ceremony hosted by the Arizona Association for Economic Development (AAED).
- Earned two Golden Prospector awards for our website and “Deal of the Year- Andersen Corporation” from the Arizona Association for Economic Development (AAED). Additionally, the Department was honored with two awards of merit for our digital advertising campaigns and our Business Builders special event.
- Continued to target quality healthcare options for Goodyear and FY2020 has seen significant success with healthcare expansions, unique adaptive reuse projects, and new ground up construction.
- Attained exciting retail growth with the opening of Booty’s Wings, Burgers & Beer, Café Rio, Cheddar’s Scratch Kitchen, Colados Coffee & Crepes, Off the Hook Meat Shop, Panera Bread, Roadrunner Harley Davidson, Taco Redempcion, The Buffalo Spot, Twisted Riddles Escape Rooms, and Yogi’s Grill.
- Continued to support local small business and start-up communities at the InnovationHub @ GoodyearAZ by offering Start-Up School twice per year, monthly Business Builders meet-ups, and one-on-one appointment-based mentoring.


PERFORMANCE MEASURES

Strategic Goal	 Economic Vitality	
Measure	<b>Total Capital Investment From New and/or Expanding Businesses</b>	
Description/Explanation	The department tracks the estimated fixed asset investment that newly announced companies in targeted industries sectors expect to make in the community. The investments tracked are only from companies who have been assisted by staff.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
1.34 Billion	740 Million	250 Million


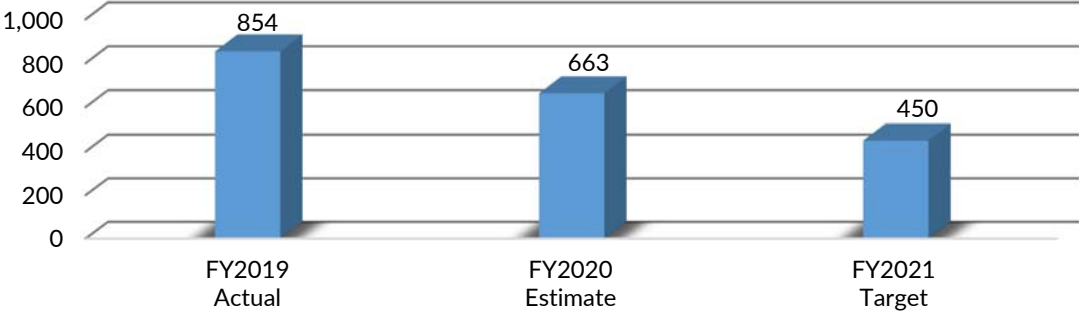



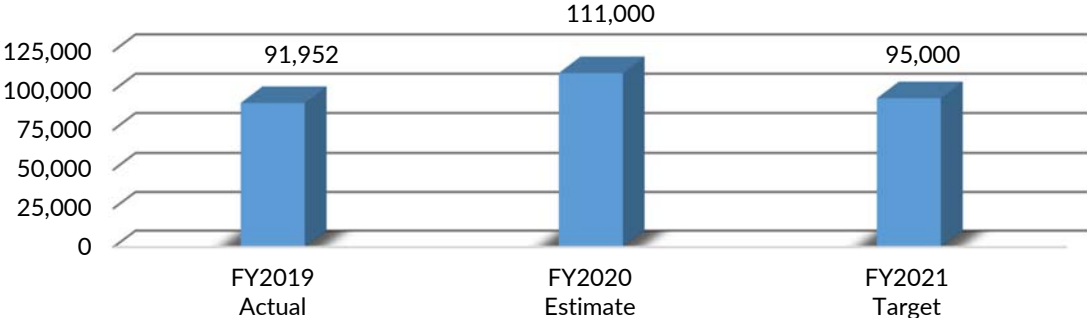
Department Budget Overview

Strategic Goal	 Economic Vitality								
Measure	<b>Number of Jobs Created from New and/or Expanding Businesses</b>								
Description/Explanation	Attracting diverse and high quality employment helps ensure the prosperity of the community and the quality of life for its residents. In FY2020, the goal number of jobs has been increased to align with the FY2021 Strategic Plan goal 2.2.								
 <table border="1"> <caption>Number of Jobs Created from New and/or Expanding Businesses</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>1,824</td> </tr> <tr> <td>FY2020 Estimate</td> <td>1,679</td> </tr> <tr> <td>FY2021 Target</td> <td>1,500</td> </tr> </tbody> </table>		Year	Value	FY2019 Actual	1,824	FY2020 Estimate	1,679	FY2021 Target	1,500
Year	Value								
FY2019 Actual	1,824								
FY2020 Estimate	1,679								
FY2021 Target	1,500								


Strategic Goal	 Economic Vitality	
Measure	<b>Number of New Prospects that are Qualified and Interested in Locating their Business in Goodyear</b>	
Description/Explanation	Prospects are companies in targeted industries that have shown interest in locating business operations in Goodyear. A small percentage of prospects will eventually locate in Goodyear.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
120	75	95

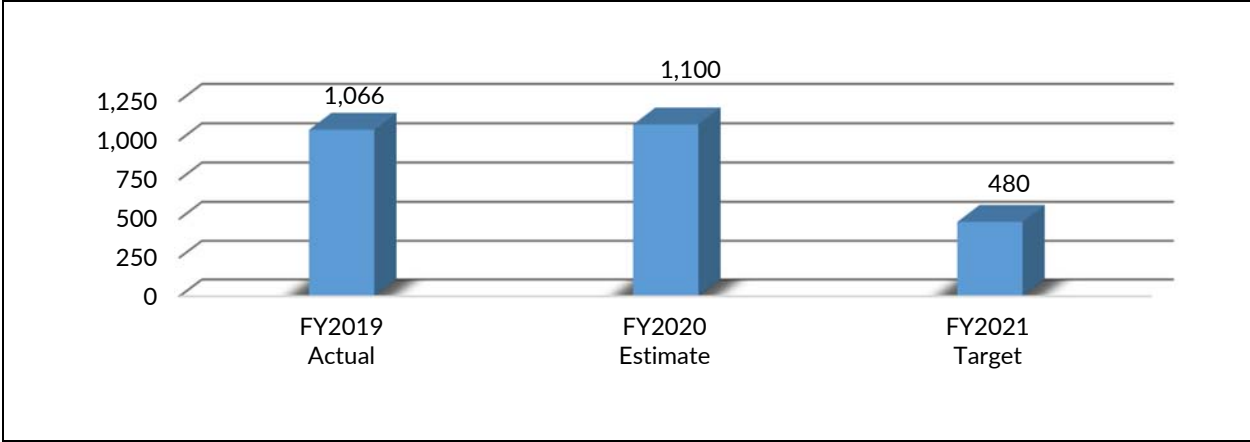
Department Budget Overview

Strategic Goal	 Economic Vitality								
Measure	<b>Total Number of Business Interactions Through the Business Retention &amp; Expansion Program</b>								
Description/Explanation	The number of interactions between staff and existing businesses and landowners within the community are tracked as part of the current BR&E program. The goal number will be reduced for FY2021 in order for staff to re-evaluate and create a more pertinent BR&E program.								
 <table border="1"> <caption>Total Number of Business Interactions</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>854</td> </tr> <tr> <td>FY2020 Estimate</td> <td>663</td> </tr> <tr> <td>FY2021 Target</td> <td>450</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2019 Actual	854	FY2020 Estimate	663	FY2021 Target	450
Fiscal Year	Value								
FY2019 Actual	854								
FY2020 Estimate	663								
FY2021 Target	450								

Strategic Goal	 Economic Vitality								
Measure	<b>Number of Website Hits (from Economic Development specific pages)</b>								
Description/Explanation	Website hits are tracked to help gauge the reach of Economic Development marketing.								
 <table border="1"> <caption>Number of Website Hits</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>91,952</td> </tr> <tr> <td>FY2020 Estimate</td> <td>111,000</td> </tr> <tr> <td>FY2021 Target</td> <td>95,000</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2019 Actual	91,952	FY2020 Estimate	111,000	FY2021 Target	95,000
Fiscal Year	Value								
FY2019 Actual	91,952								
FY2020 Estimate	111,000								
FY2021 Target	95,000								

Department Budget Overview

Strategic Goal	 Economic Vitality
Measure	<b>Total Number of Interactions at the Innovation Hub</b>
Description/Explanation	Hub interactions reflect the number of personal interactions between staff, affiliate organizations, and guest speakers that support the needs of local entrepreneurs and small businesses.



Department Budget Overview

**ENGINEERING DEPARTMENT**

**ANNUAL BUDGET**

\$ 4,461,500	General Fund
8,696,100	Highway User Revenue Fund
1,394,300	Traffic Signals Asset Management
353,100	Arizona Lottery Fund
200,000	Park & Ride Marquee
138,400	Grants
<hr/>	<hr/>
\$ 15,243,400	Total Annual Budget

**DEPARTMENT OVERVIEW**

The Engineering Department is responsible for the design, review, and inspection of the city's capital infrastructure including grading and drainage, water, sewer, storm drains, storm water retention, and streets. Engineering reviews site plans, preliminary and final plats, rezoning requests, special use permits, construction drawings, and water, sewer, traffic, and drainage master plans. Engineering issues construction permits and easements, assigns street names and addresses, and maintains the fiber optic network. Engineering also provides project management for the city's Capital Improvement Program. Engineering ensures traffic signals, signage, and striping meet federal, state, and local standards and coordinates freeway and transit improvements in the city.

**Administration**

Administration is the nexus of support for each of the Engineering divisions. The division responds to inquiries from the public, coordinates resources between internal service providers and department staff, and provides managerial oversight to executive directives conveyed by city management.

**Plan Review**

The Plan Review Division is responsible for the examination and approval of development and construction plans for improvements in the city right-of-way and site improvements on private property. The division is also integral to the review and approval of cases and entitlement documents processed through the Planning and Zoning Division of Development Services. Lastly, the division is responsible for maintaining the city of Goodyear Engineering Design Standards.

Department Budget Overview

**Permit Processing**

The Engineering Permit Division works closely with the Development Services Department to serve as a one-stop shop to city residents and business owners, to provide information on the telephone and at the Engineering & Development Services Counter, about development review processes and permitting requirements. The division is also responsible for accepting all development applications for review, as well as collecting fees and issuing construction permits. In addition, staff processes and releases all Certificates of Occupancy.

**Inspections**

The Inspections Division inspects the construction of new public and private infrastructure in the city of Goodyear to ensure that construction of city right-of-way and private site improvements meet the requirements of the Engineering Design Standards and Policies Manual and other applicable standards. The Inspections Division also manages temporary control devices placed in the city right-of-way, dry utility construction and maintenance, and monitoring of newly completed construction through the end of the warranty period.

**Project Management**

The Project Management Division provides oversight of the city's Capital Improvement Program. The Project Managers housed in Engineering work in partnership with internal and external customers to ensure high-quality design and construction services of public works projects that benefit Goodyear residents and visitors.

**Streets & Markings**

The Street & Markings Division is responsible for the safety of the traveling public by ensuring that the traffic signs and striping in Goodyear meet current federal, state, and local standards.

**Street Maintenance**

The Street Maintenance Division is responsible for maintaining city streets and sidewalks.

**Sweeper Operations**

The Sweeper Operations Division is responsible for the sweeping of city streets, which improves air quality by removing debris from roadways to help prevent particulates from becoming airborne. Street sweeping also helps keep gutters and storm drains free of debris.

**Traffic Signals**

The Traffic Signals Division performs preventative maintenance on the city's traffic signals to ensure safe operation for motorists, pedestrians, and emergency responders.

**Traffic Management**

The Traffic Management Division manages the city's traffic signal system to ensure the city's roadway network functions effectively and efficiently to serve the traveling public.

**Pavement Management**

The Pavement Management Division is responsible for assessing existing pavement conditions, planning, and implementing pavement preservation, and rehabilitation projects on over 1,000 lane-miles of roadways.

Department Budget Overview

**Street Lights**

The Street Lights Division is responsible for electricity and maintenance of over 9,200 City owned street lights.

**DEPARTMENT BUDGET OVERVIEW**

The Engineering Department's FY2021 budget of \$15.2 million is primarily funded from General Fund for administration and capital project management; from Highway User Revenue Fund and Traffic Signals Asset Management for street related purposes; and from Arizona Lottery and Park & Ride Marquee Funds for transit related services. Also included in the budget are \$0.6 million in one-time supplemental additions.

The General Fund FY2021 budget of \$4.5 million is \$1 million or 18% less than the FY2020 budget. This decrease is primarily due to one-time funding in the prior year for a full year of temporary staffing and contractual services to meet workload activities. The FY2021 base budget is \$3.6 million and includes a transferred position from the City Manager's Office for the CIP Project Coordinator and citywide salary and benefit increases. The FY2021 budget includes \$211,800 in one-time carryovers for right-of-way acquisition, technology upgrades, and building space remodeling. The included Supplemental is for plan review and inspection staffing needs, which are partially offset by revenue. This Supplemental is being funded at 25% of the identified annual need to meet current high levels. Workload and revenues will be evaluated mid-year to determine further funding recommendations.

The HURF FY2021 budget of \$8.7 million is \$492,300 or 6% above the FY2020 revised budget. The FY2021 budget reflects movement of \$0.8 million of the annual pavement management budget between the CIP and operating budget. Individual projects of greater than \$100,000 are accounted for in the CIP and the balance of the annual allocation is spent on smaller dollar projects in the operating budget. Citywide salary and benefit as well as inflationary increases for pavement management items are also included in the budget. The FY2021 budget includes a one-time supplemental to create street sweeper spoils containment area, and carryover funding for bridge repairs, Sarival Avenue fiber project, signal structure painting, wide crack patching, technology hardware, and new software training.

Arizona Lottery Fund pays for transit and park-and-ride expenses. The Arizona Lottery FY2021 budget of \$353,100 is \$45,100 or 11% lower than the prior year due to one-time funding in FY2020 for prior year late billings for transit services. The ALF FY2021 budget includes carryover funding for HVAC and bicycle lockers replacements.

The Park & Ride Marquee fund pays for a two-year, \$200,000 per year, RideChoice pilot program approved by City Council in FY2020. The Park & Ride Marquee FY2021 budget is \$200,000.

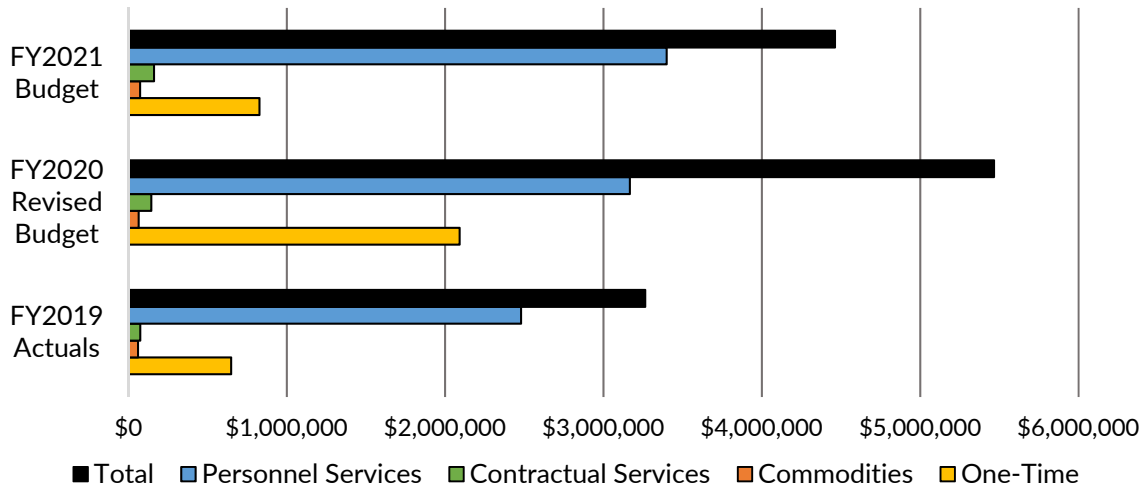
Department Budget Overview

The Traffic Signals Asset Management fund is \$1.4 million and based on the ten-year plan to replace traffic signal components. This year's plan includes a CIP project for a \$169,400 system rewire project at Litchfield and McDowell.

**FY2021 CIP Project Highlights**

The Engineering Department is responsible for citywide CIP project management as well as street CIP projects. The department's major CIP projects include: managing the Civic Square project and budget for the City Manager's Office; street improvements at the recreation campus; design and land acquisition for the street project on Sarival Avenue, from Jefferson to Yuma; design of traffic signals at the intersections of Camelback and Sarival and Camelback and Perryville; and construction of a traffic signal at Yuma and 173rd Avenue. Projects to start in FY2021 include a traffic signal at Estrella Parkway & Estrella Foothills; the initial study for the Estrella Parkway at Vineyard to MC85 bridge widening; beginning design of the Estrella Parkway/PebbleCreek and I-10 intersection improvements; widening the traffic lane at the southeast corner of Estrella Parkway and I10; traffic signal rewire project at Litchfield and McDowell Roads; and conversion of city streetlights to LED.

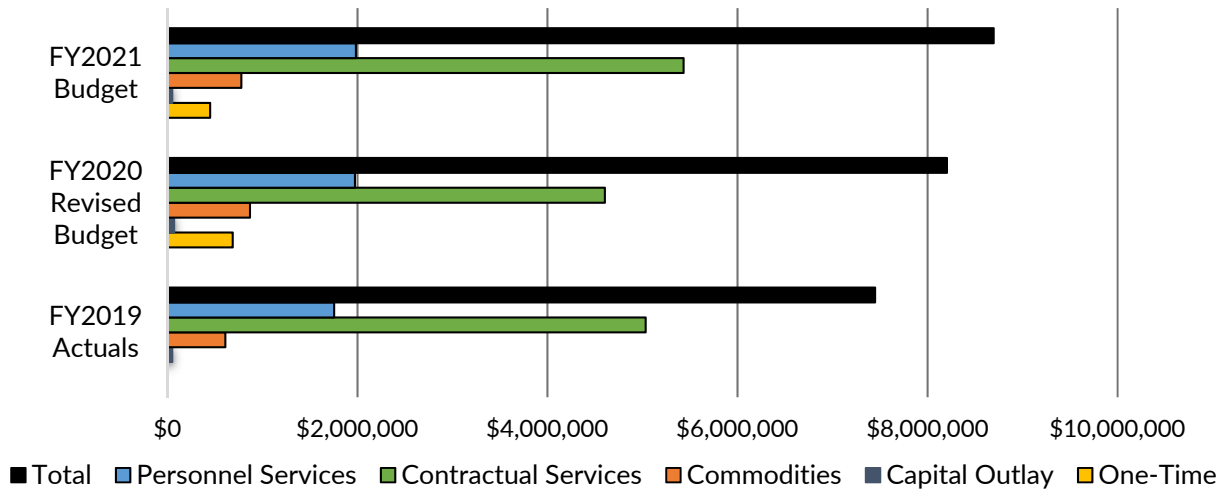
**GENERAL FUND EXPENDITURES BY CATEGORY**





Department Budget Overview

STREETS EXPENDITURES BY CATEGORY



EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 548,860	\$ 818,400	\$ 778,200	\$ 819,300
Plan Review	924,129	1,611,200	1,532,100	1,069,300
Permit Processing	505,779	722,200	686,800	537,500
Inspection	674,203	1,401,900	1,333,100	1,036,900
Project Management	610,099	912,600	867,800	998,500
<b>Total General Fund</b>	<b>\$ 3,263,070</b>	<b>\$ 5,466,300</b>	<b>\$ 5,198,000</b>	<b>\$ 4,461,500</b>
<b>Highway User Revenue Fund (HURF) by Division</b>				
Streets & Markings	\$ 313,511	\$ 362,300	\$ 333,900	\$ 350,000
Street Maintenance	1,149,311	1,702,100	1,568,400	1,617,800
Sweeper Operations	274,709	289,400	266,700	322,500
Traffic Signals	1,862,099	1,172,000	1,080,000	1,089,200
Traffic Management	468,414	762,200	702,300	654,200
Pavement Management	3,328,507	2,883,200	2,656,800	3,567,400
Street Lights	-	1,032,600	951,500	1,095,000
<b>Total HURF</b>	<b>\$ 7,396,551</b>	<b>\$ 8,203,800</b>	<b>\$ 7,559,600</b>	<b>\$ 8,696,100</b>

Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

Department Budget Overview

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
Traffic Signals Asset Management	\$ 12,600	\$ 1,080,500	\$ 1,059,900	\$ 1,394,300
Arizona Lottery Fund (ALF)	\$ 222,790	\$ 398,200	\$ 385,200	\$ 353,100
Park & Ride Marquee	\$ -	\$ 200,000	\$ 180,000	\$ 200,000
Grants	\$ -	\$ 160,800	\$ 46,400	\$ 138,400
<b>Total Department</b>	<b>\$10,895,011</b>	<b>\$15,509,600</b>	<b>\$14,429,100</b>	<b>\$15,243,400</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	6.0	6.0	6.0
Plan Review	4.0	4.0	4.0
Permit Processing	6.0	6.0	6.0
Inspection	4.0	5.0	5.0
Project Management	4.0	5.0	6.0
Streets & Markings	2.0	2.0	2.0
Street Maintenance	6.0	5.0	5.0
Sweeper Operations	2.0	2.0	2.0
Traffic Signals	5.0	5.0	5.0
Traffic Management	3.0	3.0	3.0
Pavement Management	-	1.0	1.0
<b>Total Full-Time</b>	<b>42.0</b>	<b>44.0</b>	<b>45.0</b>
<b>Total Part-Time (FTE)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Department</b>	<b>42.0</b>	<b>44.0</b>	<b>45.0</b>

Department Budget Overview

**STRATEGIC GOALS**



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

**FY2021 GOALS & OBJECTIVES**

- Provide project management to achieve significant CIP project progression:
  - Civic Square – Design progression
  - Surface Water Treatment Facility- Construction progression
  - Complete Court’s Security Standards Construction
  - Complete construction of Well #26
  - Complete construction of FS 186
  - Complete construction of the Recreation Campus and associated off-site projects
- Refine the CIP Dashboard and presentation used to monitor CIP projects to ensure projects remain on schedule and within budget.
- Develop and implement a CIP work flow to be used for the FY2022 CIP.
- Expand Electronic Plan Review Workflow and Application to include As-Builts for Civil Engineering Projects and Address Requests and Changes submittals.
- Coordinate with the City Clerk’s office to implement Electronic Plan Review Workflow and Application for Special Events submittals.
- Expand GIS inspections tracking to include residential, industrial, and commercial development projects.
- Re-assign one inspector to focus on traffic control permit application reviews and site inspections.
- Complete federally funded sign replacement project.

Department Budget Overview

- Complete priority bridge repairs.
- Complete pavement management projects that maintain the life of roads and improve the city's pavement condition index.
- Update traffic signal coordination plan and evaluate corridor travel times.
- Complete traffic signal asset management projects to replace equipment that has fulfilled its service life.
- Receive allocation of Federal Funding for fiber optic traffic signal projects through Maricopa Association of Governments (MAG).
- Use federal urbanized area funds to replace security cameras and the electronic locking system at the Goodyear Park and Ride, providing remote video access to Facilities and the Police Department.
- Complete MAG Avondale-Goodyear Transit Study by June 2021.

**FY2020 ACCOMPLISHMENTS**

- Collaborated with the GIS team to develop an interactive map of the city's road restrictions, allowing staff to enter road restriction data and the public to see the road restriction on the city website the same day the request is approved.
- Streamlined the spending authority process to project-specific spending authority versus individual project contracts, saving significant time and effort for both staff and Council.
- Completed pilot program for dry utility inspection activities in GIS.
- Worked with GIS to have a map designated to monitor lane restrictions and road closures in GIS.
- Recruited, hired and trained new CIP Inspector position and new dry utility Inspector position.
- Provided project management to ensure CIP projects including Recreation Campus and Fire Station projects remain on schedule and within budget.
- Managed the emergency repairs of the 24-inch diameter tailwater conveyance pipe in Bullard Wash.


Department Budget Overview

- Implemented Traffic Signal Coordination Plans on the following corridors through the Federally Funded MAG Traffic Signal Optimization Program:
  - Bullard Avenue – I-10 to Indian School Road
  - Indian School Road – Loop 303 to El Mirage Road
- Replaced 1,275 signs as part of a federally funded sign replacement project and implemented a process improvement to sort signs by neighborhood, eliminating a significant amount of vehicle routing.
- Completed battery backup of 34 intersections to provide full signal functionality during power outages.
- Completed federally funded project to connect six traffic signals on Sarival Avenue, Cotton Lane, Estrella Parkway, and Elliot Road to the city's fiber optic network.
- Implemented changes to street sweeping routes to ensure residential streets are swept approximately one week after bulk trash pickup.
- Eliminated approximately 720 concrete trip hazards on City sidewalks and ramps.
- Installed fiber to connect two Public Works facilities to the SCADA system.
- Began the first year of a two-year pilot RideChoice program with Valley Metro. The RideChoice program is available city-wide and is a less expensive alternative to Dial-A-Ride.
- Worked collaboratively and effectively based on Continuous Improvement efforts to provide exceptional customer service in the face of incredible workload increases. With City Manager and Council support, contracted additional plan review, inspections and front counter Permit assistance.
- Received federal funding to purchase new bicycle lockers for the Goodyear Park and Ride.
- Entered into an agreement with MAG and the city of Avondale to participate in an Avondale/Goodyear Transit Feasibility Study that will explore the need for enhanced and/or expanded transit service throughout the cities of Goodyear and Avondale.
- Altered the Goodyear Zoom extension to include the intersection of Indian School Road and Litchfield Road to provide access for passengers to medical, shopping, and employment.
- Upgraded the existing Avolve Software to include Best in Class Electronic Plan Review Workflows and Online Application System for Civil Engineering Plan Review, Building Safety/Fire Plan Review, and Planning and Zoning Reviews.


Department Budget Overview


- Replaced existing Permit by Email Program (minor electrical, mechanical, plumbing, patio covers, swimming pool/spas, Single Family/Multi-Family Production, and Fire Protection Production permits) and incorporated traffic control and dry utility reviews, with Express Lane Plan Review Workflow, and Online Application System.
- Shifted the administrative/prescreen review of civil engineering plans to the Permits division to allow the plan review division to focus more time on conducting technical review and improve consistency in submittal requirements, and reduce review comments.
- Implemented Pre-submittal and Vertical Pre-construction meetings for all new commercial ground up building/Fire permits.
- Collaborated with MAG to develop and submit a “BUILD” grant application to the U.S. Department of Transportation to request for \$5.9 million in funding for an Environmental Study, design and land acquisition for the widening of the Estrella bridge.

PERFORMANCE MEASURES


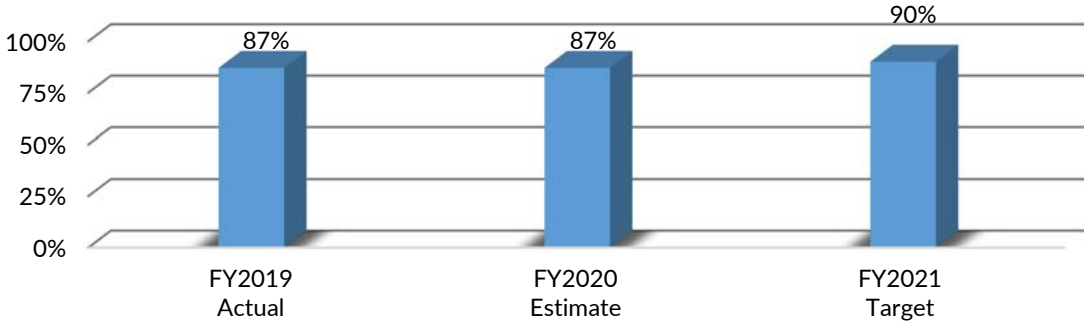
Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Review Traffic Control Plans within 2 Days of Receipt</b>								
Description/Explanation	Provides timely response to customer for scheduling work.								
<p>The bar chart displays performance percentages for three fiscal years. The y-axis ranges from 0% to 100% in 25% increments. The x-axis categories are FY2019 Actual (N/A), FY2020 Estimate (96%), and FY2021 Target (80%).</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Performance</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>96%</td> </tr> <tr> <td>FY2021 Target</td> <td>80%</td> </tr> </tbody> </table>		Fiscal Year	Performance	FY2019 Actual	N/A	FY2020 Estimate	96%	FY2021 Target	80%
Fiscal Year	Performance								
FY2019 Actual	N/A								
FY2020 Estimate	96%								
FY2021 Target	80%								


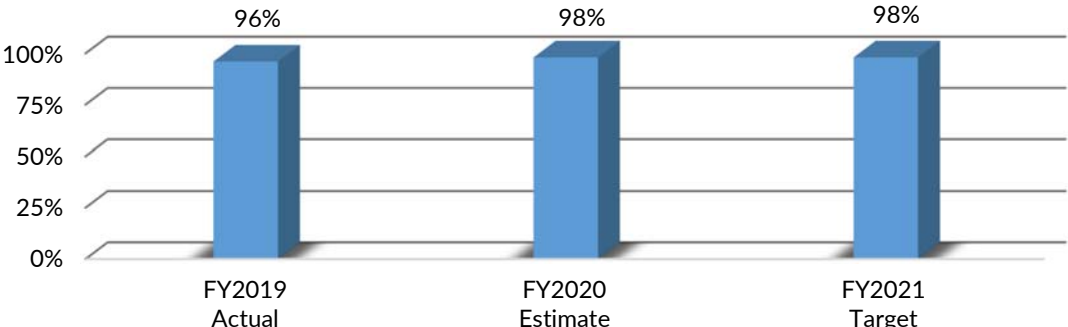
Department Budget Overview

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Sidewalk Trip Hazards Elimination/Protection within 2 Days of Notification</b>								
Description/Explanation	Percentage of the concrete trip hazards eliminated or protected within 2 business days response time.								
<table border="1"> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>90%</td> </tr> <tr> <td>FY2021 Target</td> <td>90%</td> </tr> </tbody> </table>		Year	Percentage	FY2019 Actual	N/A	FY2020 Estimate	90%	FY2021 Target	90%
Year	Percentage								
FY2019 Actual	N/A								
FY2020 Estimate	90%								
FY2021 Target	90%								

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Plans Reviewed Within 20 Days of Receipt (1st Review)</b>								
Description/Explanation	One of the primary functions of the Plan Review Division is performing plan review of engineering construction documents and returning comments to customers in a timely manner.								
<table border="1"> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>91%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>85%</td> </tr> <tr> <td>FY2021 Target</td> <td>90%</td> </tr> </tbody> </table>		Year	Percentage	FY2019 Actual	91%	FY2020 Estimate	85%	FY2021 Target	90%
Year	Percentage								
FY2019 Actual	91%								
FY2020 Estimate	85%								
FY2021 Target	90%								


Department Budget Overview

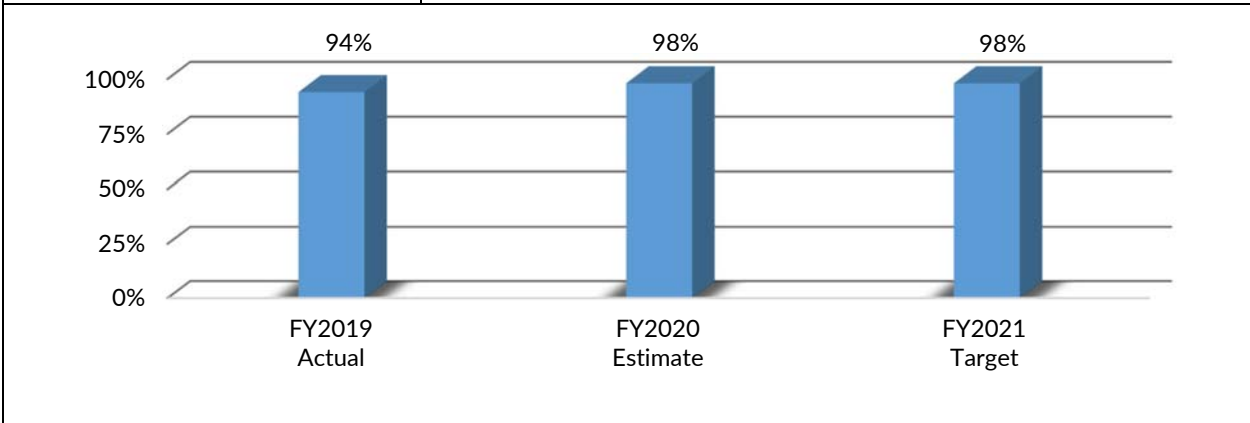
Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Complete Public Staff Requests for Street Maintenance, Street Lights, and Street Sweeper on time</b>								
Description/Explanation	Required completion time frames in Public Staff vary based type of request. This metric identifies percentage of requests completed within required time frame.								
 <table border="1"> <caption>Completion Percentage Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>87%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>87%</td> </tr> <tr> <td>FY2021 Target</td> <td>90%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2019 Actual	87%	FY2020 Estimate	87%	FY2021 Target	90%
Fiscal Year	Percentage								
FY2019 Actual	87%								
FY2020 Estimate	87%								
FY2021 Target	90%								

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>All Customers Assisted Within 15 Minutes of Sign-In at the Development Counter</b>								
Description/Explanation	New digital plan review software implemented last fiscal year should decrease our walk-in customers. With the reduction in walk-in customers, our goal is to hit 98%. Although the preference is to assist 100% of customers within 15 minutes or less from sign-in, only two FTE's are working at the counter.								
 <table border="1"> <caption>Completion Percentage Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>96%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>98%</td> </tr> <tr> <td>FY2021 Target</td> <td>98%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2019 Actual	96%	FY2020 Estimate	98%	FY2021 Target	98%
Fiscal Year	Percentage								
FY2019 Actual	96%								
FY2020 Estimate	98%								
FY2021 Target	98%								



Department Budget Overview

Strategic Goal	 Fiscal and Resource Management
Measure	<b>SFR Permits by Email Processed Within 4 Business Days Per Month</b>
Description/Explanation	One of the primary performance measures for our Department is processing permits for our Single Family Residential customers in a timely manner.



Department Budget Overview

**FINANCE**

**ANNUAL BUDGET**

\$ 4,334,900	General Fund
50,000	Water Operating Fund
50,000	Wastewater Operating Fund
10,000	Solid Waste Operating Fund
<hr/>	<hr/>
\$ 4,444,900	Total Annual Budget

**DEPARTMENT OVERVIEW**

The Finance Department provides timely and accurate financial services for city departments, citizens, and area businesses. The department is responsible for all aspects of financial services for the city including; the budget process, procurement, utility billing and collections, long-term financial planning and forecasting, investments, customer service, debt management, accounting, accounts payable, accounts receivable, cash handling, annual audit process, business registration and maintaining city financial records.

**Administration**

The Administration Division manages the department, the city's debt and investment portfolios, coordinates the financing of city projects, manages special projects and evaluates their potential fiscal impact for Goodyear. The administration division is responsible for the strategic vision of the department and for ensuring compliance with established financial policies for the organization.

**Budget & Research**

The Budget and Research Division directs the preparation and administration of the annual operating and capital budgets. Budget & Research is responsible for integrating development and planning activities of the city into all of our financial plans and forecasts. Additional responsibilities include; revenue/expenditure estimating and forecasting, long range fiscal planning, development impact fee management and conducting organizational and management studies. This division also administers the business licensing and sales tax programs for the city.

**Financial Services**

The Financial Services Division maintains the financial integrity of the city through effective fiscal oversight. This is achieved by implementing accounting policies, procedures, systems and fiscal controls for all financial activities of the city. Financial Services provides guidance to staff regarding financial controls, laws, policies and ensuring compliance with generally accepted accounting principles. Financial Services is also responsible for producing the city's annual audited financial statements; including the comprehensive annual financial report and ensuring all grants and expenditure limitations comply with Arizona Revised Statutes and City Code.

Department Budget Overview

**Customer Service**

The Customer Service Division provides for all utility billing and customer service issues for the city’s water, wastewater, and solid waste services. Customer services serves as the single point of contact for the majority of resident issues utilizing a multi-faceted approach including on-line, mobile, phone and in-person. Customer service manages accounts and processing all utility payments from city customers and performs collections for delinquent accounts. The Customer Service Division is also responsible for the front desk operations of City Hall.

**Procurement**

The Procurement Office provides purchasing and contract support while overseeing the procurement of a great variety of products, services, supplies, and equipment for all departments of the City of Goodyear in accordance with the City's Procurement Code. All formal solicitations for bids/proposals are managed through the Procurement Office.

**Mailroom**

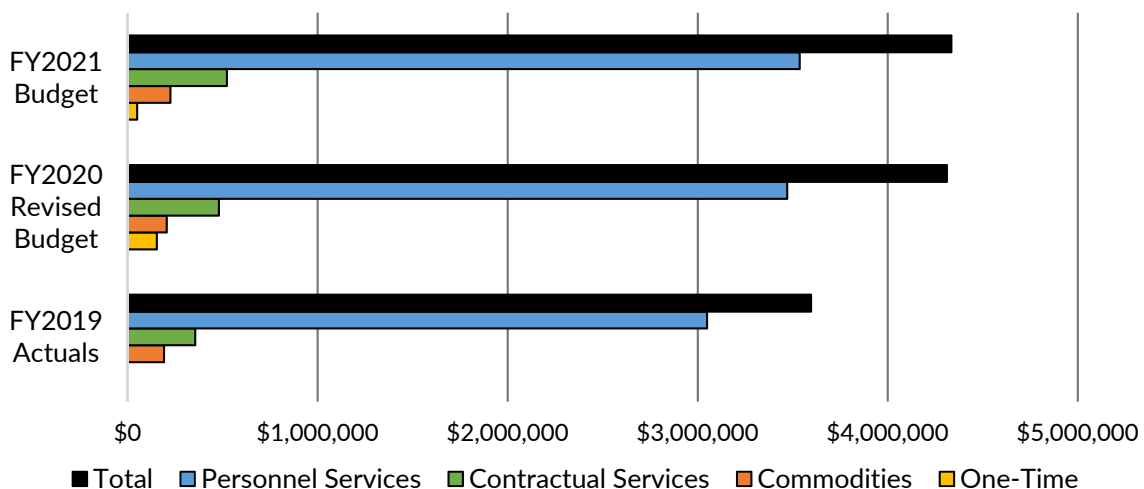
The Mail Room processes and distributes incoming and outgoing mail, makes copies of paperwork as requested by city departments, and provides assistance as needed.

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget of \$4,334,900, is \$24,000 or 1% more than the FY2020 revised budget. This increase is due to citywide salaries and benefits changes and the inflation and population related increases in the annual fee paid to the Arizona Department of Revenue for tax collection services, both are partially offset by one-time savings. Also, included in the budget is a one-time carryover from FY2020 for the cost allocation and user fee study.

The FY2021 budget for Water, Wastewater, and Solid Waste Enterprise Funds reflect the carryover of the ongoing utility rate study that will not be fully completed in FY2020.

**GENERAL FUND EXPENDITURES BY CATEGORY**



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 587,397	\$ 684,600	\$ 651,000	\$ 738,400
Budget and Research	710,195	1,023,400	973,200	974,500
Financial Services	1,023,912	1,131,800	1,076,300	1,158,600
Customer Service	757,919	865,900	823,400	860,200
Procurement	427,196	515,100	489,800	510,500
Mailroom	90,161	90,100	85,700	92,700
<b>Total General Fund</b>	<b>\$ 3,596,780</b>	<b>\$ 4,310,900</b>	<b>\$ 4,099,400</b>	<b>\$ 4,334,900</b>
<b>Finance - Water</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 81,400</b>	<b>\$ 50,000</b>
<b>Finance - Wastewater</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 79,500</b>	<b>\$ 50,000</b>
<b>Finance - Solid Waste</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 17,400</b>	<b>\$ 10,000</b>
<b>Total Department</b>	<b>\$ 3,596,780</b>	<b>\$ 4,510,900</b>	<b>\$ 4,277,700</b>	<b>\$ 4,444,900</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	3.0	3.0	3.0
Budget & Research	6.0	7.0	7.0
Financial Services	9.0	9.0	9.0
Customer Services	8.0	8.0	8.0
Procurement	4.0	4.0	4.0
Mailroom	1.0	1.0	1.0
<b>Total Full-Time</b>	<b>31.0</b>	<b>32.0</b>	<b>32.0</b>
<b>Total Part-Time (FTE)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Department</b>	<b>31.0</b>	<b>32.0</b>	<b>32.0</b>

Department Budget Overview

**STRATEGIC GOALS**



Fiscal and Resource Management

**FY2021 GOALS & OBJECTIVES**

- Completion of the Comprehensive Indirect Cost and User Fee Study for use in the FY2021 Budget to become effective October 1, 2020 (currently underway).
- Development of 5-year Enterprise Funds Rate Study (Water, Wastewater, Solid Waste), with new rate structure to become effective January 1, 2021 (currently underway).
- Process Improvement Team completion and certification of LEAN-123 training, identifying new areas in need and communicating and implementing necessary changes within department divisions.
  - Improving customer service hold times, goal not to exceed an average of 4 minutes
  - Improving online services and increasing the number of customers currently enrolled in auto pay.
  - Develop improved method of cash handling and receipting
- Developing measures and methods for employees to exercise telecommuting.
  - Adaptation of social media tools such as Microsoft Teams, Skype and Zoom
  - Converting paper to electronic document preparation, control, and storage.
- Tracking of performance measures for each Division


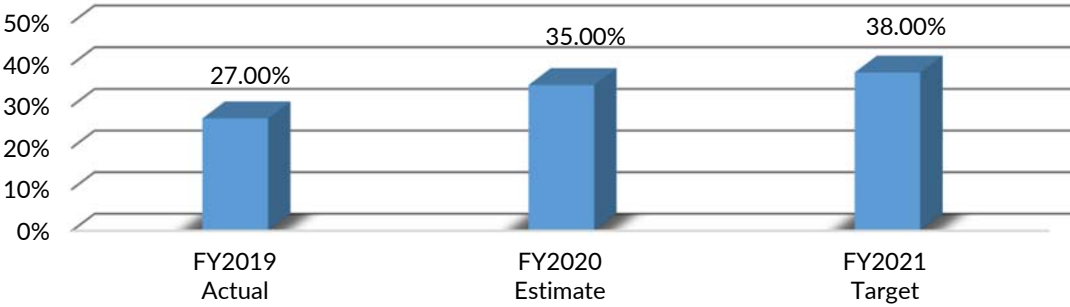
**FY2020 ACCOMPLISHMENTS**

- Successfully implemented new Questica budgeting system for use in FY2021 budget process; Departments were trained and used the new system to develop their FY2021 budgets.
- Developed updated Infrastructure Improvement Plan (IIP) and revised development impact fees for Northwest Rainbow Valley previously known as Waterman Wash area, effective April 13, 2020.
- Established Citizens Rate Review Committee to assist in the development of the 5-year Enterprise Funds Rate Study (Water, Wastewater, Solid Waste).


Department Budget Overview


- Successfully applied Process Improvement/Department Efficiency changes :
  - Implementation of process improvements identified in the areas of Utility Customer Service and Accounts Payable.
  - Eight department employees completed yellow belt training and certification
  - Updated Procurement Card Guideline to reflect process changes that occurred due to new financial system implementation
  - Updated Procurement Code
  - Developed approval workflows and standard work throughout department
- FY 2018-2019 CAFR Audit was successfully prepared using data stored within the new Munis Financial System

**PERFORMANCE MEASURES**

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Customer Service - Customers Enrollment in Autopay</b>								
Description/Explanation	The percentage of active customers enrolled in automatic payments from either checking account, savings account, credit card, or debit card.								
 <table border="1" style="margin: 0 auto; border-collapse: collapse;"> <thead> <tr> <th>Year</th> <th>Enrollment Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>27.00%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>35.00%</td> </tr> <tr> <td>FY2021 Target</td> <td>38.00%</td> </tr> </tbody> </table>		Year	Enrollment Percentage	FY2019 Actual	27.00%	FY2020 Estimate	35.00%	FY2021 Target	38.00%
Year	Enrollment Percentage								
FY2019 Actual	27.00%								
FY2020 Estimate	35.00%								
FY2021 Target	38.00%								

Department Budget Overview

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Customer Service - Average Hold Time</b>	
Description/Explanation	Average time each customer is in the hold queue when calling the city's Utility Billing department.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
5:41 min	4:00 min	4:00 min

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Accounts Payable-Purchase Card Usage</b>	
Description/Explanation	Citywide monthly average of purchasing card transactions	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
632	774	820

Department Budget Overview

**FIRE**

**ANNUAL BUDGET**

\$	22,462,400	General Fund
	223,500	Asset Management
	<u>38,000</u>	<u>Grants</u>
\$	22,723,900	Total Annual Budget

**DEPARTMENT OVERVIEW**

The purpose of the Goodyear Fire Department is to preserve lives and property in the community, while maintaining the highest standards of professionalism, efficiency, and effectiveness. The department serves by providing exceptional care, mitigation of emergencies, prevention, education and community outreach. There are currently six strategically located fire stations throughout Goodyear and is an all-hazards response fire department.

**Administration**

The Administration division connects the services of the Fire Department to the city's senior staff and division activities support citywide and department mission and values. Community and labor relations and effectiveness of operations are major responsibilities of the office. Additionally, the role of administration is to support front-line service providers by creating an environment for success. Administration is the link between the department, the Council, and the community. The division also provides support in the areas of customer service, human resources, information management, fiscal management, policy development, and planning.

**Emergency Services**

The Emergency Services division responds to various types of emergency and non-emergency incidents including emergency medical services (EMS), fire suppression, transportation-related accidents, hazardous materials incidents, and specialty response. Additionally, essential activities include operating in an advisory capacity for and participating in activities related to departmental training, health/safety, pre-incident planning, fire prevention, and community education.

**Emergency Management /Homeland Security**

The Emergency Management division is responsible for providing mitigation, preparedness, response, recovery, and coordination for large-scale emergencies and disasters, both natural and man-made, for the citizens of Goodyear for the purpose of saving lives and preventing property damage.



Department Budget Overview

### **Fire Prevention**

The Fire Prevention division handles fire code and inspection services for existing businesses. Fire Prevention is also responsible for the annual permit program involving high risk occupancies and works closely with the state for completing school and prison inspections. The division is also responsible for the investigation of the cause and origin of fires, and works closely with the Police Department on suspicious or arson related fires. Additionally, Community Risk Reduction provides public education to the community on numerous topics, including water safety, helmet safety, smoke alarms and more. They participate in all major city events with displays and information, work with organizations and schools in the area to host safety fairs, and participate in neighborhood activities. They also provide child safety seat inspections.

### **Support Services**

The Support Services division provides the maintenance of equipment frequently used by first responders and is responsible for supplying the stations and trucks with the proper inventory of supplies. The division also works toward improving the effectiveness of the department's logistical resources through research and planning in the areas of protective equipment, new fire apparatus, janitorial supplies, fleet and facility maintenance, and new facility construction.

### **Facilities Operations & Maintenance (O&M)**

The Facilities O&M division encompasses a broad spectrum of services required to assure the facilities will perform the functions for which the facility was designed and constructed. O&M typically includes day-to-day activities for the building, its systems and equipment to perform their intended function. Due to the 24 hour nature of the facilities, maintenance is critical to ensure continuity of operations. Items would include but not limited to; HVAC, swamp coolers, generators, kitchen and household appliances, exhaust removal systems, gates and general building maintenance and upkeep.

### **Wildland**

The Wildland division of the Goodyear Fire Department works as an adjunct to our Emergency Services division under the management of the Arizona Department of Forestry and Fire Management by providing personnel and apparatus to assist in suppressing wildfires across the state of Arizona and elsewhere in the United States. Team members maintain "Red Card" wildland firefighter certification through the State of Arizona, and the Central Area Wildfire Response Team (CAWRT) dispatches Goodyear Fire Department Type 3 and Type 6 engines to wild fires. Other members deploy as "single resource" assets to General and Command staff overhead fire management teams. All expenses incurred from wildfire deployments are reimbursed to the city through State Forestry. Wildland team members provide vital expertise in combatting brush and interface fires here in the City of Goodyear.

Department Budget Overview

**Ambulance Services**

The Ambulance Services division is a new division, which will provide the community with quality patient care and transport of sick or injured citizens. The application for certificate of necessity was submitted to the State of Arizona for review and the entire process can take up to 14 months.

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget of \$22,462,400 is \$397,100 or 2% more than the FY2020 revised budget. This increase is primarily due to citywide salaries and benefit increases, Supplementals, and carryovers.

Key changes in the base budget include an increase in the intergovernmental agreement with the City of Phoenix for dispatch services and the transfer of budget from Facilities to cover the cost of maintenance for fire buildings. The total General Fund increase would have been greater but is offset by the removal of \$1.6 million in one-time only funded projects in the prior year.

One-time funding of \$1.1 million is included in the budget for ambulance service start-up equipment and to train existing staff to be paramedics. Another \$453,200 in ongoing General Funds are added to hire staff in anticipation of beginning ambulance service as early as July 1, 2021, and for the partial year operating costs for Fire Stations 181 and 186 that are under construction and scheduled to open in mid-year. The ambulance service is an obligation once the application is approved. Also included in the FY2021 budget is \$40,000 in carryovers from the FY2020 budget for a shade awning for Fire Station 187 and a decontamination washer.

The FY2021 asset management plan budget is \$223,500, which is primarily used to replace equipment such as dual band mobile radios, cameras, mass casualty system, portable hazardous material (HAZMAT) equipment, and other miscellaneous equipment.

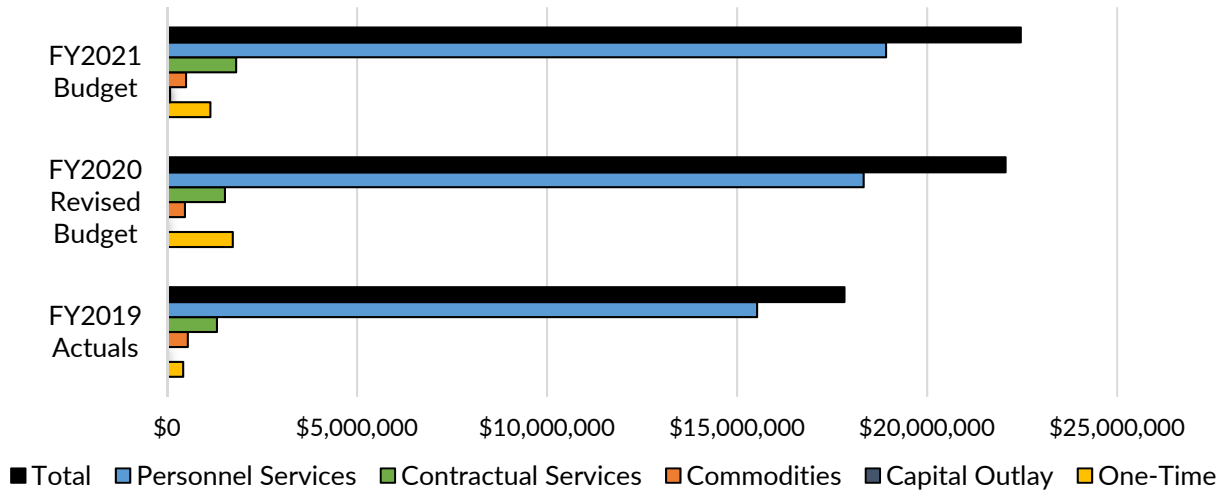
Also included in the FY2021 budget is a grant carryover for HAZMAT meters.

**FY2021 CIP Project Highlights**

The FY2021 major capital projects included in the CIP for this department are Fire Station 188 design, Fire Station 185 roof replacement, a new fire pumper, and the completion of Fire Stations 181 and 186. Fire stations 186 and 188 are growth projects funded by development impact fees and the others are critical projects to maintain or replace existing assets or to service delivery and safety.

Department Budget Overview

GENERAL FUND EXPENDITURES BY CATEGORY



EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 675,253	\$ 818,800	\$ 778,600	\$ 727,200
Emergency Services	14,973,727	17,310,200	16,460,700	18,017,800
Emergency Management/ Homeland Security	234,055	280,100	266,400	160,300
Fire Prevention	465,084	722,700	687,200	606,600
Support Services	979,260	1,217,200	1,157,500	1,068,800
Facilities O & M	403,564	380,200	361,500	536,000
Wildland	78,772	105,900	100,700	104,900
Ambulance Services	13,549	1,230,200	1,169,800	1,240,800
<b>Total General Fund</b>	<b>\$ 17,823,264</b>	<b>\$ 22,065,300</b>	<b>\$ 20,982,400</b>	<b>\$ 22,462,400</b>
<b>Grants</b>	<b>\$ 95,336</b>	<b>\$ 120,300</b>	<b>\$ 34,700</b>	<b>\$ 38,000</b>
<b>Fire Asset Management</b>	<b>\$ 375,712</b>	<b>\$ 492,000</b>	<b>\$ 473,000</b>	<b>\$ 223,500</b>
<b>Total Department</b>	<b>\$ 18,294,312</b>	<b>\$ 22,677,600</b>	<b>\$ 21,490,100</b>	<b>\$ 22,723,900</b>

Department Budget Overview

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	5.0	5.0	5.0
Emergency Services	103.0	103.0	103.0
Emergency Management/Homeland Security	1.0	1.0	1.0
Fire Prevention	5.5	8.0	8.0
Support Services	3.0	3.0	3.0
Ambulance Services	7.0	7.0	7.0
Total Full-Time	123.0	125.0	125.0
Total Part-Time (FTE)	1.5	1.0	1.0
<b>Total Department</b>	<b>124.5</b>	<b>126.0</b>	<b>126.0</b>

**STRATEGIC GOALS**



Fiscal and Resource Management



Sense of Community



Quality of Life

**FY2021 GOALS & OBJECTIVES**

- Send four firefighters to Paramedic School.
- Submit application for Certificate of Necessity (CON) – Gauge and track application to the Department of Health Services in support of hearings.
- Improve Fire Station 187.
- Complete the transition to accept and process special event permits using Image Trend.

Department Budget Overview

- Complete Image Trend setup for reporting to the National Fire Protection Association (NFPA) 1730.
- Provide Red Cross Shelter Operations training for Community Emergency Response Team (CERT) Cadre.
- Begin to update the Multijurisdictional Multi-Hazard Mitigation Plan.
- Work toward renewed Firewise designation for Estrella Mountain Ranch.
- Host the annual CERT event.
- Implement operational phase of Rescue Task Force.
- Conduct a rotation of Battalion Chiefs.
- Manage pandemic illness response plan for Fire Department.
- Deploy replacement heart monitor/defibrillator systems.
- Implement an Emergency Medical Services (EMS) treat and refer program.
- Establish in-house training center credentials for paramedic refresher.
- Complete NFPA 1500 compliance assessment.

**FY2020 ACCOMPLISHMENTS**



- Council approved the submission of the Certificate of Necessity application to provide ambulance service.
- Developed a more sustainable fire investigations program. We have added the Fire Marshal to the investigations schedule, which has allowed a more predictable on call schedule of 2 weeks a month.
- Submitted an application for a Staffing Adequate Fire Emergency Response (SAFER) Grant for 14 new firefighters in April 2020.
- Sent four members to Paramedic School and four members to Hazardous Material School.
- Image Trend Fire/EMS ePCR went live July 1, 2019.



Department Budget Overview

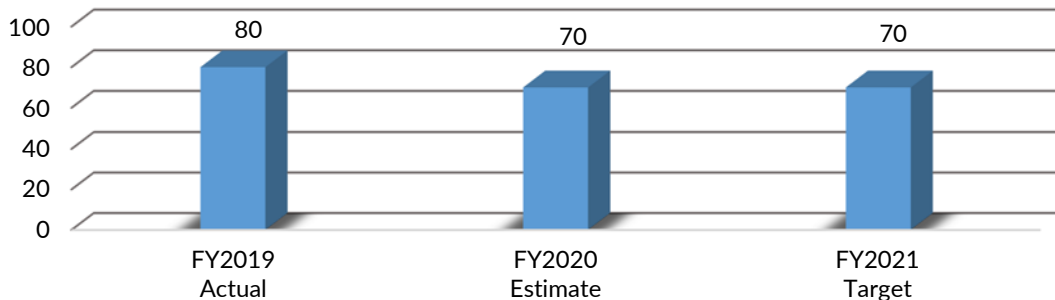
- Completed the installation of Knox Connect on responding apparatus. One Knox Connect has been installed on a responding apparatus for testing.
- Completed Image Trend setup for reporting on NFPA 1730. Currently still working on updating the added data points in the system. Progress has been made with tracking building sizes, types of occupancies, time on inspections and number of floors. Completion of this task will extend into Fiscal Year 2021.
- Promoted and provided CRP/AED & Stop the Bleed training for City Of Goodyear employees, residents and business education. The Community Risk Reduction team has collaborated with the Police to provide CPR and Stop the Bleed training at Cookson Doors and has conducted the same with the Cleveland Indians. A Public Safety Group was formed to address these issues with all City departments.
- Designed 90% of Fire Station 186 and replacement and completed Fire Station 181 design.
- Successfully completed condition assessment study and develop a remodeling scope of work for Fire Station 181, 182, and 183.
- Successfully implemented a rotation of deputy chiefs and battalion safety officers.
- Held an annual CERT class in October 2019.
- Completed the update of the Community Wildfire Protection Plan.
- Completed EOC technology upgrade.
- Fire Prevention Division began performing all special event permit inspections.

Department Budget Overview



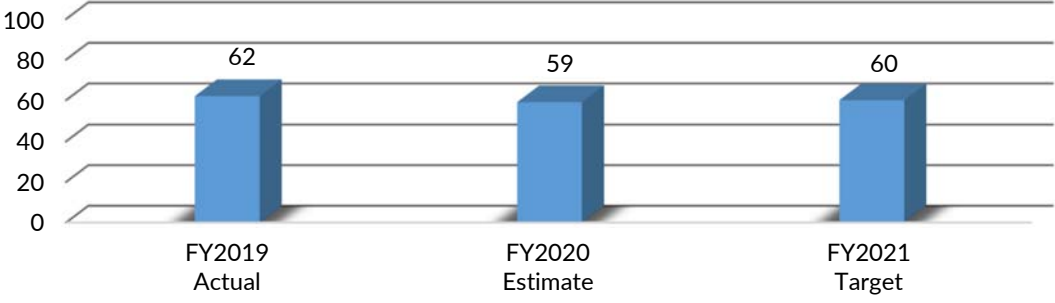
PERFORMANCE MEASURES


Strategic Goal	 Sense of Community  Quality of Life	
Measure	<b>Average Priority 1 Travel Time</b>	
Description/Explanation	The time interval that begins when a unit is in route to the emergency incident and ends when the unit arrives at the scene.	
	<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>
	5:12 minutes	5:01 minutes
		<b>FY2021 Target</b>
		5:00 minutes

Strategic Goal	 Sense of Community  Quality of Life	
Measure	<b>Average Turn-Out Time for Fire (In Seconds)</b>	
Description/Explanation	The time interval that begins when emergency response unit's notification process begins with an audible alarm and ends at the crew releasing the emergency brake to exit the station.	



Department Budget Overview


Strategic Goal	 Sense of Community  Quality of Life								
Measure	<b>Average Turn-Out Time for EMS (In Seconds)</b>								
Description/Explanation	The time interval that begins when emergency response unit's notification process begins with an audible alarm and ends at the crew releasing the emergency brake to exist the station.								
 <table border="1" data-bbox="293 709 1341 1010"> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>62</td> </tr> <tr> <td>FY2020 Estimate</td> <td>59</td> </tr> <tr> <td>FY2021 Target</td> <td>60</td> </tr> </tbody> </table>		Year	Value	FY2019 Actual	62	FY2020 Estimate	59	FY2021 Target	60
Year	Value								
FY2019 Actual	62								
FY2020 Estimate	59								
FY2021 Target	60								

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Number of Fire Corps Volunteer Hours</b>	
Description/Explanation	With a target of 3,000 per year, the monthly amount is 250 hours (3,000/12).	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
3,465	2,352*	3,000

\*\* 4<sup>th</sup> quarter estimates include a 50% reduction due to quarantine orders.



Department Budget Overview

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Number of Commercial and Industrial Occupancies Inspected by Full-Time Inspectors</b>	
Description/Explanation	This number is an indicator of Commercial and Industrial Occupancies inspected within the city's jurisdiction.	
	<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>
	909	797*
		<b>FY2021 Target</b>
		1,500**

\* Due to quarantine orders during the 4<sup>th</sup> quarter, Commercial and Industrial Occupancy Inspections resulted in a 26% reduction.

\*\* FY2021 Target demonstrates the improved method for documenting inspections per building, as well as improvements made possible through the Image Trend Records Management System allowing for enhanced documentation and reporting capabilities.

Department Budget Overview

**HUMAN RESOURCES**

**ANNUAL BUDGET**

\$ 3,830,100	General Fund
758,000	Risk Fund
51,000	Water Operating Fund
42,000	Wastewater Operating Fund
11,500	Solid Waste Operating Fund
<hr/>	<hr/>
\$ 4,692,600	Total Annual Budget

**DEPARTMENT OVERVIEW**

The Human Resources Department supports the organization’s efforts to develop and maintain a highly engaged workforce by providing resources and development strategies that focus on the “whole person”. We collaborate organizationally to create environments where team members can do their best work. The Human Resources Department also provides organizational leadership, strategic partnership, continuous improvement/lean thinking support and quality, fair and impartial services that ensure we implement best practices and are compliant with legislative requirements.

**Administration**

The division facilitates continuous improvement and lean thinking initiatives, partners with stakeholders on employee relations and labor relations matters, maintains the master employee records, administers reporting and analysis of applicant and employee information, updates and maintains records in the payroll/human resources information system, manages benefit programs, administers compensation programs, coordinates the volunteer program and provides recruitment services. The Administration Division also provides organizational development services to maximize organizational effectiveness, change management, continuous improvement support, and learning, and development opportunities that attract, retain, develop, and motivate employees to give their best performance in support of city of Goodyear goals.

**Enterprise Risk Management**

The Enterprise Risk Management Division is responsible for the development, implementation, and administration of the city’s safety, and risk management programs. These include workers’ compensation, safety, auto, property, general liability, and other federally mandated compliance programs. The identification and preparation for exposures is also the responsibility of Risk Management, as is the reduction of controllable losses and protection of the city’s personnel and financial assets.

Department Budget Overview

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 general fund budget is \$3,830,100, which is \$168,000 or 5% more than the FY2020 revised budget. This increase is primarily due to \$92,800 in non-medical citywide benefits moving from the health trust fund back into the department’s budget and \$84,000 liability insurance contract rate increase due to citywide growth. Also, included are salary and benefit increases.

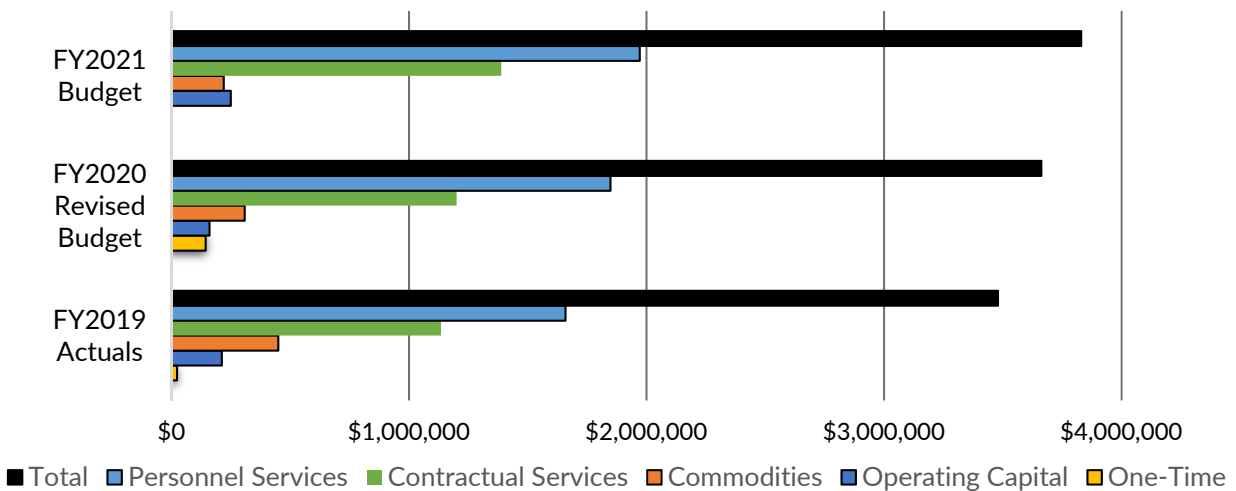
The Risk Reserve fund is maintained at three times the uninsured level of liability losses in the city’s liability insurance. This policy was established at a time when the fund had a higher balance. As the fund is spent down below the \$750,000 desired balance, it will be replenished in the next year budget.

The FY2021 budget for Water, Wastewater, and Solid Waste Enterprise Funds reflects budget for insured losses that occur within the Enterprise Funds.

**FY2021 CIP Project Highlights**

The FY2021 major CIP projects for the department include completion of the FSIP Performance Management software.

**GENERAL FUND EXPENDITURES BY CATEGORY**



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 1,779,414	\$ 2,065,100	\$ 1,963,800	\$ 2,158,700
Employee Development	3,429	25,000	23,800	-
Benefits & Compensation	1,319	-	-	-
RR&E Committee	-	21,100	20,100	38,000
Enterprise Risk Management	1,695,416	1,550,900	1,474,800	1,633,400
<b>Total General Fund</b>	<b>\$ 3,479,578</b>	<b>\$ 3,662,100</b>	<b>\$ 3,482,500</b>	<b>\$ 3,830,100</b>
<b>Risk Fund</b>	<b>\$ 103,913</b>	<b>\$ 888,200</b>	<b>\$ 48,000</b>	<b>\$ 758,000</b>
Human Resources - Water	\$ -	\$ -	\$ -	\$ 51,000
Human Resources - Wastewater	\$ -	\$ -	\$ -	\$ 42,000
Human Resources - Solid Waste	\$ -	\$ -	\$ -	\$ 11,500
<b>Total Department</b>	<b>\$ 3,583,491</b>	<b>\$ 4,550,300</b>	<b>\$ 3,530,500</b>	<b>\$ 4,692,600</b>

AUTHORIZED POSITIONS

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	12.0	13.0	13.0
Enterprise Risk Management	1.0	1.0	1.0
Full-Time	12.0	13.0	13.0
Part-Time (FTE)	1.0	1.0	1.0
<b>Total Department</b>	<b>13.0</b>	<b>14.0</b>	<b>14.0</b>

Department Budget Overview

**STRATEGIC GOALS**



Fiscal and Resource Management



Sense of Community

**FY2021 GOALS & OBJECTIVES**

- Intentional Design of Goodyear’s Culture (Stage 2)
  - Utilize a survey known as Q12 to measure employee engagement
  - Execute the 4 Essentials of Leadership with the next tier of Supervisors
  - Provide Leadership Training to build Organizational Support for our Intentional Design of Culture
- Implementation of an Enhanced Onboarding Program
  - Design and launch Just-in-Time (JIT) micro-learning modules to enhance user experience
  - Develop and launch citywide rollout plan (for portal)
  - Design new job posting templates (culture centric)
- Human Resources Service Delivery Enhancements
  - Expand the utilization and quality of E-Learning as a modality for learning
  - Provide strategic level support for organization-wide culture design initiatives
  - Implement HRIS enhancements that provide improved processes and information sharing


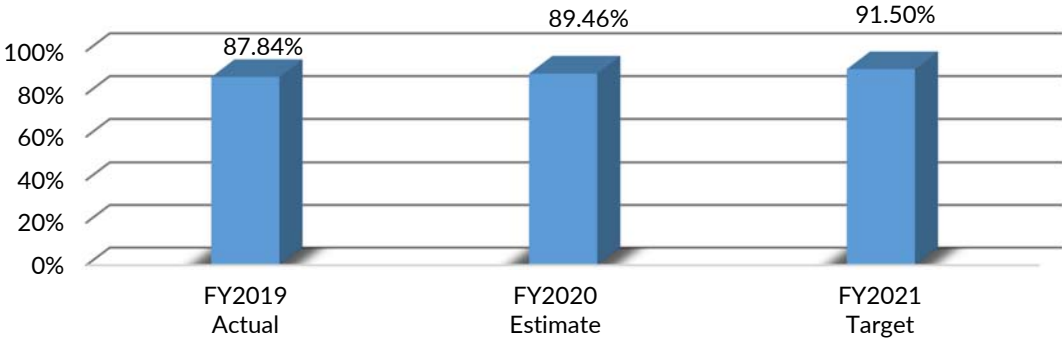
**FY2020 ACCOMPLISHMENTS**

- Successful implementation of the “Intentional Design of Goodyear’s Culture – Core Values Rollout” (Stage 1)
  - Completed the 18 month rollout – Quarterly focus on each Core Value
  - Building awareness, understanding and proficiency in modeling the Core Values (ongoing)
  - Launched the “You Have Been Mugged!” program recognizing employees that display our Core Values
  - Redesigned Goodyear Employee Orientation (GEO) to incorporate the Core Values
  - Launched and delivered Franklin Covey’s 4 Essential Roles of Leadership training


Department Budget Overview


- Implementation of an enhanced Onboarding Program
  - Launch pilot for NEOGOV Onboard department portal component
  - Redesigned job descriptions and migrated to NEOGOV
  - Created standard work to design and launch JIT micro-learning modules to enhance user experience
  - Designed and launched JIT benefits information to enhance the candidate experience
  
- Human Resources Service Delivery Enhancements
  - Increased capacity for Lean and Continuous Improvement Efforts, allowing expansion to four additional departments; saving close to 1,000 hours of time
  - Developed and implemented Culture Conversations with employees
  - Evaluated current Performance Management Systems and made recommendation for enhancements
  - Designed and implemented a hard-to-fill position program to meet department needs in an increasingly competitive employment market
  - Contracted with and transitioned CareATC as the Goodyear Wellness Center service provider, enhanced services to include select labs and RX benefits
  - Received the *Healthiest Employer Platinum Award* by Healthy AZ Works

**PERFORMANCE MEASURES:**



Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Retention Rate (Rolling Calendar Year)</b>								
Description/Explanation	This goal supports the department’s Guiding Principle “Take Care of our Workforce” under Fiscal and Resource Management in the Strategic Plan. Retention is one measure of employee engagement and satisfaction and taking care of the city’s workforce.								
 <table border="1" style="margin: 10px auto; border-collapse: collapse;"> <thead> <tr> <th>Year</th> <th>Retention Rate</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>87.84%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>89.46%</td> </tr> <tr> <td>FY2021 Target</td> <td>91.50%</td> </tr> </tbody> </table>		Year	Retention Rate	FY2019 Actual	87.84%	FY2020 Estimate	89.46%	FY2021 Target	91.50%
Year	Retention Rate								
FY2019 Actual	87.84%								
FY2020 Estimate	89.46%								
FY2021 Target	91.50%								

Department Budget Overview

Strategic Goal	 Fiscal and Resource Management									
Measure	<b>Internal Fills</b>									
Description/Explanation	Filling open positions with internal staff shows the value we have in our employees, the dedication we have to retain good quality employees, and encourages employee engagement & satisfaction while taking care of our workforce.									
<table border="1"> <caption>Internal Fills Data</caption> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>38.84%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>33.00%</td> </tr> <tr> <td>FY2021 Target</td> <td>33.00%</td> </tr> </tbody> </table>			Year	Percentage	FY2019 Actual	38.84%	FY2020 Estimate	33.00%	FY2021 Target	33.00%
Year	Percentage									
FY2019 Actual	38.84%									
FY2020 Estimate	33.00%									
FY2021 Target	33.00%									

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Total Case Rate (TCR) Number of work-related Injuries per 100 full-time Employees during a one year Period</b>	
Description/Explanation	This goal supports the department's Guiding Principle "Take Care of our Workforce" under Fiscal and Resource Management in the Strategic Plan. The number of injury cases is reported to OSHA and used to evaluate the city. This number is compared with previous years and labor statics and indicates whether improvements have been made to reduce injuries.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
6.50	6.50	6.87

Department Budget Overview

Strategic Goal	 Fiscal and Resource Management  Sense of Community	
Measure	<b>Number of Volunteer Hours Worked</b>	
Description/Explanation	This goal supports the department's Guiding Principle of Sense of Community and Fiscal & Resource Management. It shows how the department is engaging the city's residents and volunteers, and that they are connected to the city. Providing volunteer hours shows the amount of savings to the city.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
33,599 hours	32,870 hours	33,500 hours



Department Budget Overview

**INFORMATION TECHNOLOGY**

**ANNUAL BUDGET**

\$	5,485,200	General Fund
	1,200,000	Technology Asset Management Reserve
	64,100	Water Operating Fund
	68,500	Wastewater Operating Fund
\$	6,817,800	Total Annual Budget

**DEPARTMENT OVERVIEW**

The Information Technology (IT) Department is a vital component of the city's mission to deliver efficient, effective, and expected citizen services. From network infrastructure and security, Geospatial Information Systems (GIS), IT project management to business system data management, integration, and support, the IT Department provides strategic business information and technology solutions so that city departments can meet their goals and enhance the city/citizen experience. In its operations, the IT Department considers the needs and wants of citizens and city departments, the ever-changing technology landscape, and the city's fundamental responsibility for financial stewardship. IT provides access to technology, innovation, data, process improvements, and the means to manage, geospatially demonstrate, and analyze city assets. IT's objectives for city departments is to reduce cost of service, increase speed of service delivery, and improve service offerings.

**Administration**

The Administration Division provides strategic planning and operations for the information, innovation, geospatial, and technology needs of all city departments and oversees all other IT divisions. The division also monitors customer service, adherence to technology standards and best practices, and related fiscal accountability.

**Infrastructure**

The Infrastructure Division provides all city departments and staff with user technology support services, datacenter operations, unified network design and implementation, network operations, city phone system administration, user voicemail, internet connectivity, call recording, physical and virtual server administration, data storage and backup, user technology maintenance, conference room technology implementation and support, city email and user account administration, mobile device administration and support, IT asset management, print services, file shares, and access to unified network services, guest Wi-Fi, and helpdesk and infrastructure support services.

Department Budget Overview

**Security**

The Security Division provides cyber security, security architecture, policies, logging, and monitoring of security events, incident response, security awareness training, security systems management, compliance and auditing, and investigations.

**Application Development & Support**

The Application Development and Support Division provides all city departments with business analysis, application design and development, application implementation, support for commercial and in-house applications in use and database administration for all on site applications.

Also located within the Application Development and Support Division, the IT Project Management Office (PMO) provides enterprise-wide support for prioritizing and managing strategic technology projects for all departments. Using best-practice methodologies, the IT PMO partners with city departments to conduct thorough planning to enable successful execution of technology projects. The IT PMO also provides a city-wide project management training and PMP exam preparation program designed to support a path to certification for project managers in all departments.

**Geospatial Information**

The Geospatial Information Division provides city departments and the public with the capability to access and visualize location-based data. Geospatial Information enables the quick analysis of city assets for making accurate, efficient, cost-effective, data-driven decisions that improve service delivery and improve the quality of life in our community.

**DEPARTMENT BUDGET OVERVIEW**

The Information Technology FY2021 General Fund budget is \$5.3 million. There are no must do Supplementals included in the budget.

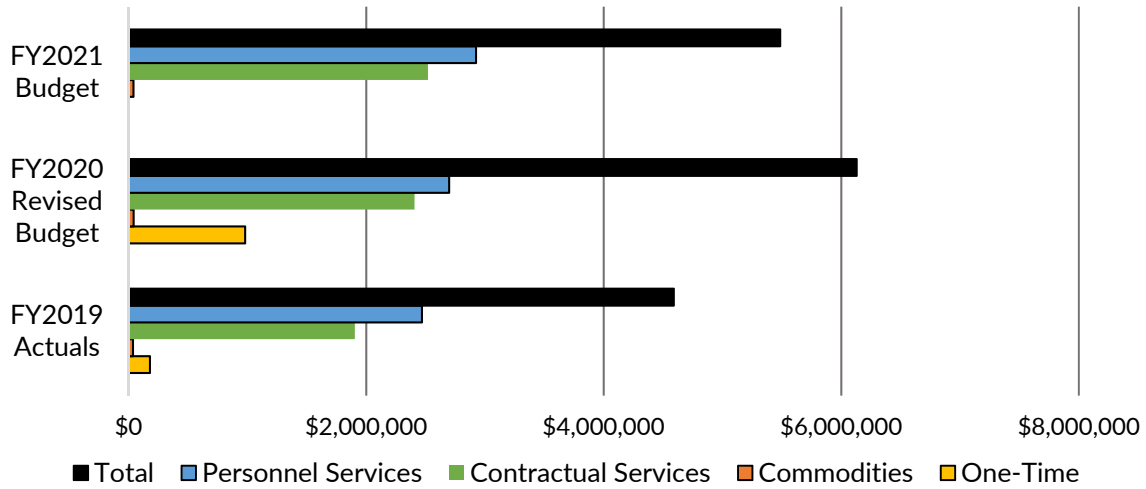
The FY2021 ongoing General Fund budget is \$0.7 million or 11% less than the FY2020 budget. The decrease is due the \$1 million in temporary staffing for projects included on a one-time only basis in the FY2020 budget. There is an increase of \$0.3 million or 6.9% in the base budget due to new software implementations licensing and new and existing software maintenance cost increases and a carryover.

The Technology Asset Management Reserve fund pays for hardware replacements programmed in a 10-year plan. The FY2021 budget is \$1.2 million and includes desktop replacements and a larger item to replace the system that stores a majority of the city's data.

The FY2021 Water and Wastewater Enterprise Funds budget splits the cost for the Information Technology SCADA Engineer position. This budget for the Technology Water and Wastewater combined is 1% higher than the prior year due to citywide salary and benefit changes.

Department Budget Overview

GENERAL FUND EXPENDITURES BY CATEGORY



EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 1,690,238	\$ 529,500	\$ 362,900	\$ 315,600
Infrastructure	1,219,323	1,357,700	1,291,100	1,270,900
Security	-	428,300	407,300	187,400
Application Development & Support	1,260,157	3,083,800	2,959,200	3,322,000
Geospatial Information	419,303	729,500	693,700	389,300
<b>Total General Fund</b>	<b>\$ 4,589,021</b>	<b>\$ 6,128,800</b>	<b>\$ 5,714,200</b>	<b>\$ 5,485,200</b>
<b>Technology Asset Management</b>	<b>\$ 965,803</b>	<b>\$ 1,007,100</b>	<b>\$ 910,100</b>	<b>\$ 1,200,000</b>
<b>Information Technology - Water</b>	<b>\$ 62,327</b>	<b>\$ 62,400</b>	<b>\$ 56,500</b>	<b>\$ 64,100</b>
<b>Information Technology - Wastewater</b>	<b>\$ 64,973</b>	<b>\$ 69,400</b>	<b>\$ 61,700</b>	<b>\$ 68,500</b>
<b>Total Department</b>	<b>\$ 5,682,034</b>	<b>\$ 7,267,700</b>	<b>\$ 6,742,500</b>	<b>\$ 6,817,800</b>

Department Budget Overview

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	2.0	2.0	2.0
Infrastructure	8.0	9.0	9.0
Security	-	1.0	1.0
Application Development & Support	10.0	9.0	9.0
Geospatial Information	3.0	3.0	3.0
Total Full-Time	23.0	24.0	24.0
Total Part-Time (FTE)	-	-	-
<b>Total Department</b>	<b>23.0</b>	<b>24.0</b>	<b>24.0</b>

**STRATEGIC GOALS**



Fiscal and Resource Management

**FY2021 GOALS & OBJECTIVES**

- Implement city-wide IT project intake process and supporting tools to allow for the ingress and assessment of new technology projects.
- Develop and deploy public facing GIS applications on the Internet.
- Develop and deploy business focused GIS applications on the Intranet.
- Develop and deploy field mobility applications to include: Inspections and Fire Pre-plan data collection.


**FY2020 ACCOMPLISHMENTS**


- Updated the city's Storage Area Network to enhance internal accessibility to the city's digitally stored data.

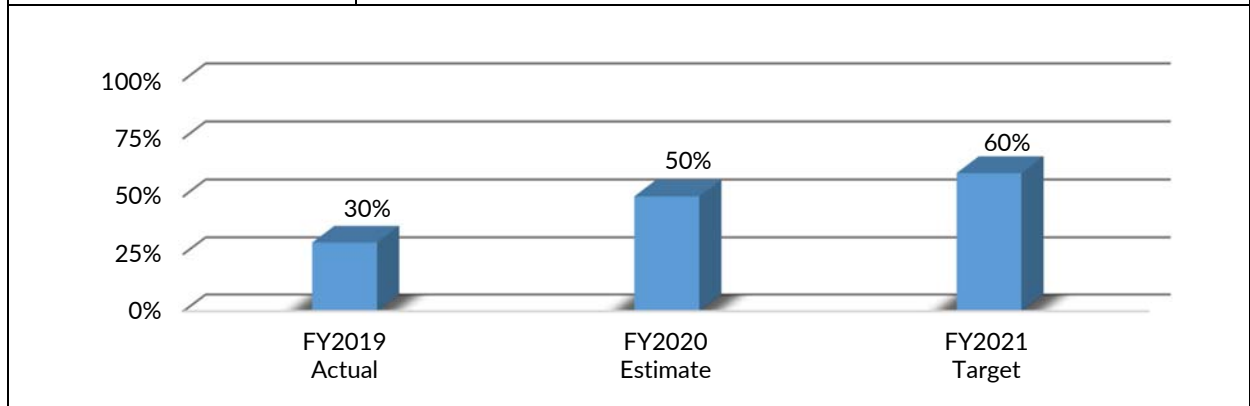
Department Budget Overview

- Upgraded the Police Department’s eCAD system to provide easy access to critical information, improve workflow, and ensure compliance with state and federal mandates.
- Enabled public facing GIS Internet applications for: City Manager - Find Your HOA or Neighborhood Alliance Contact Information, Engineering - Road restrictions dashboard, Public Works - Solid Waste Dayfinder, and the Economic Development - Goodyear Development StoryMap.


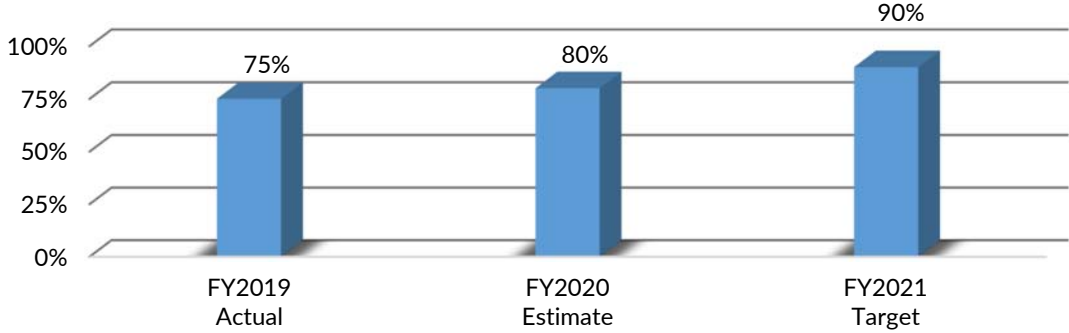
PERFORMANCE MEASURES


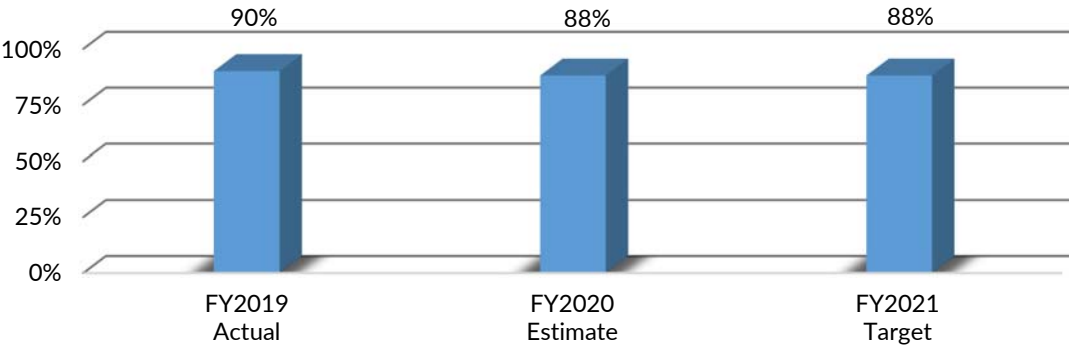
Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Percent of Help Desk Calls Resolved Upon First Call</b>	
Description/Explanation	This measure is important to support operational activities and decision making within departments.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
86%	88%	90%

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Map Parcels, Addresses and Streets within 5 Business Days of Final Plat Recording</b>	
Description/Explanation	This measure is important for operational and planning decisions across departments and support safety and emergency services.	



Department Budget Overview

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Percent of GIS Requests Meeting Delivery Dates</b>								
Description/Explanation	This measure is important to support operational activities and decision making within departments.								
 <table border="1"> <caption>Percent of GIS Requests Meeting Delivery Dates</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>75%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>80%</td> </tr> <tr> <td>FY2021 Target</td> <td>90%</td> </tr> </tbody> </table>		Year	Value	FY2019 Actual	75%	FY2020 Estimate	80%	FY2021 Target	90%
Year	Value								
FY2019 Actual	75%								
FY2020 Estimate	80%								
FY2021 Target	90%								

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Percent of Projects Meeting Delivery Date</b>								
Description/Explanation	A project plan is created to define activities, resource needs, duration, and anticipated cost of successful project completion.								
 <table border="1"> <caption>Percent of Projects Meeting Delivery Date</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>90%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>88%</td> </tr> <tr> <td>FY2021 Target</td> <td>88%</td> </tr> </tbody> </table>		Year	Value	FY2019 Actual	90%	FY2020 Estimate	88%	FY2021 Target	88%
Year	Value								
FY2019 Actual	90%								
FY2020 Estimate	88%								
FY2021 Target	88%								

## LEGAL SERVICES

### ANNUAL BUDGET

\$ 2,006,300      General Fund

### DEPARTMENT OVERVIEW

The mission of the Legal Services Department is to be the finest public law office in providing professional and ethical legal representation to the City of Goodyear, to advocate for victim rights and crime prevention while administering justice on behalf of the public, to facilitate Goodyear's vision by assisting the city in enhancing the quality of life within Goodyear and building trust in the integrity of city government.

#### Description

The Legal Service's Department plays an integral and often behind-the-scenes role in City government by drafting legislation and laws and providing top-notch legal advice and counsel to the Mayor, City Council, City Manager, and City departments, boards and commissions in their official capacities. Our office encompasses the divisions of the City Attorney and the City Prosecutor.

#### City Attorney – Civil Division

The City Attorney's Office provides professional, timely, and cost-effective legal services to the Mayor, City Manager, City Council, city departments, boards, and commissions, as well as city staff. The office represents the city in local, state, and federal courts, as well as before administrative agencies and legislative bodies. In addition to representing the city in litigation and settlement negotiations involving official city business, the city's civil attorneys work with the various departments they represent in drafting ordinances, resolutions, contracts, development agreements, and other legal documents. The division advises city officials regarding election issues and departments regarding personnel issues. The office additionally prepares written legal opinions and correspondence. The office is responsible for interpreting and providing advice concerning the City Charter and Code, Arizona and federal law.

#### City Prosecutor – Criminal Division

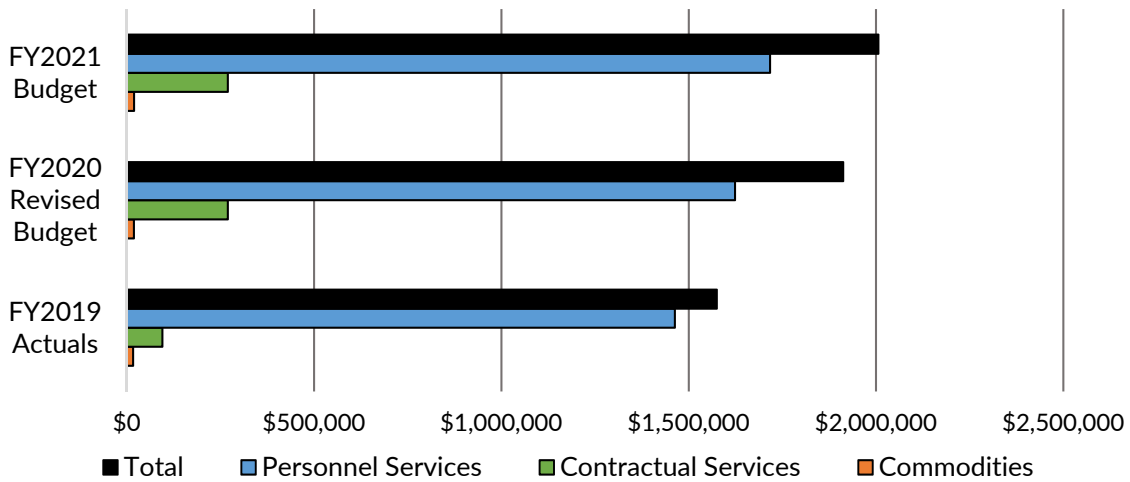
The City Prosecutor's Office represents the city in the prosecution of criminal misdemeanors that occur in the City of Goodyear in violation of Arizona statutes and the Goodyear City Code along with civil traffic cases filed in the Goodyear Municipal Court with the goal of administering justice in an equitable manner while advocating for victim rights and crime prevention. Additionally, the office represents the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa County Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

Department Budget Overview

**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget of \$2.0 million is \$93,900 or 5% higher than the FY2020 budget. This increase is primarily due to citywide inflationary increases and salary and benefit adjustments.

**GENERAL FUND EXPENDITURES BY CATEGORY**



**EXPENDITURES BY FUND AND DIVISION**

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Civil Division	\$ 1,099,020	\$ 1,378,900	\$ 1,311,200	\$ 1,439,800
Criminal Division	475,669	533,500	507,300	566,500
<b>Total Department</b>	<b>\$ 1,574,689</b>	<b>\$ 1,912,400</b>	<b>\$ 1,818,500</b>	<b>\$ 2,006,300</b>

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Civil Division	6.0	7.0	7.0
Criminal Division	4.0	4.0	4.0
Full-Time	10.0	11.0	11.0
Part-Time (FTE)	-	-	-
<b>Total Authorized Positions</b>	<b>10.0</b>	<b>11.0</b>	<b>11.0</b>



Department Budget Overview

**FY2021 GOALS & OBJECTIVES**

- Continue to explore and identify ways to provide expert, professional legal services in the most efficient and cost-effective manner possible.
- Maintain a team of highly-qualified and dedicated attorneys and paralegals to provide the highest quality of legal services to City officials, departments, boards, and commissions by negotiating, drafting and reviewing agreements, legislation, regulations, policies, and procedures and helping to shape viable, legally sound policies, programs, and services for the City.
- Ensure compliance with meeting laws, public records, election laws, conflicts of interest, and constitutional guarantees.
- Continue to develop and conduct internal training sessions for staff to educate and minimize potential liability.
- Partner with the Registrar of Contractors (ROC) to assist in investigating, submitting, and prosecuting ROC cases.
- Collaborate with the Goodyear City Court in implementing facility security improvements.
- Explore ways to use technology to improve processes and efficiency.
- Proactively work with criminal justice partners and assist them through legal training and community prosecution endeavors.

**FY2020 ACCOMPLISHMENTS**


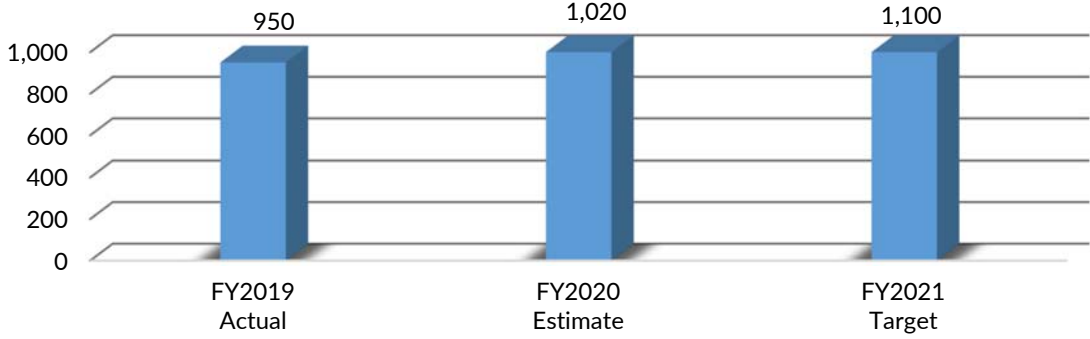
- Assisted department staff in updating various chapters of Goodyear City Code.
- Drafted and negotiated several new contracts and development agreements.
- Reviewed and advised staff on multiple planning and development related plats, rezones, use permits, easements, and development agreements.
- Completed easement declarations, abandonments, and minor land division for Western Avenue in preparation for future disposition of City's properties.
- Completed Development Agreement with Compass Data Centers.
- Completed major amendment to the Fire and Technical Building Codes.
- Successfully completed the acquisitions of the remaining nine Parcels for the Riggs Road properties under budget and on time allowing for the paving project to be completed as scheduled.


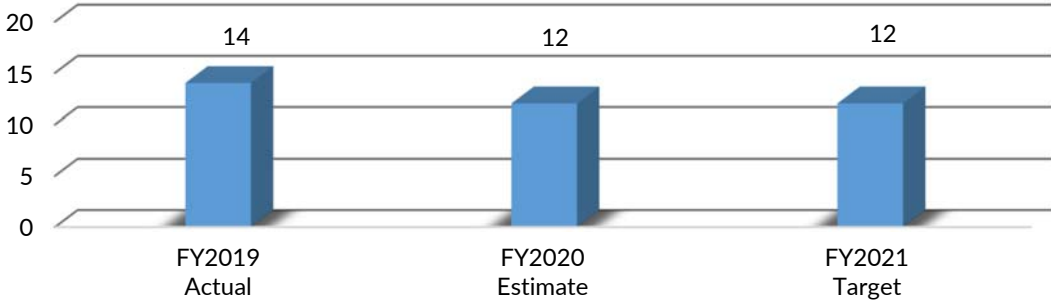
Department Budget Overview

- Coordinated the acquisition of 37 out of 41 required Parcels with varying types of property interests for the Surface Water Pipeline.
- Successfully negotiated and completed Fiber Optic License Agreements with Zayo, Level 3, Verizon and Sprint which will provide fiber optic connectivity for the incoming datacenters along with other existing and future customers within the City.
- Provided legislative updates and conducted several internal training sessions for staff to minimize potential liability.
- Collaborated with the Goodyear City Court to expeditiously set trials to achieve effective and efficient case adjudications.
- Modified internal protocols to ensure efficient delivery of electronic discovery.
- Cooperated with the Goodyear City Court in studying and recommending court security improvements.
- Partnered with the Goodyear City Court in expanding and staffing new court dockets.
- Provided legal training to Goodyear Code Enforcement Unit.
- Collaborated with Registrar of Contractors Department to determine legal requirements and prosecution expectations related to prosecuting contracting without license cases in the Goodyear City Court.
- Presented with Goodyear City Court at the Goodyear LEAD (Leadership Enrichment and Development) program regarding the Goodyear Criminal Justice System.
- Revised all plea agreement forms to enhance uniformity, simplicity, improve offender understanding, and detail legal factual basis.
- Restructured positions in the Goodyear City Prosecutor's Office to create a completely cross-trained support staff.


Department Budget Overview

PERFORMANCE MEASURES

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Civil Division - Internal Legal Service Requests</b>								
Description/Explanation	Legal review requests for development related activity, policy or code revisions, contract negotiations, real estate acquisitions and general legal requests.								
 <table border="1"> <caption>Internal Legal Service Requests</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>950</td> </tr> <tr> <td>FY2020 Estimate</td> <td>1,020</td> </tr> <tr> <td>FY2021 Target</td> <td>1,100</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2019 Actual	950	FY2020 Estimate	1,020	FY2021 Target	1,100
Fiscal Year	Value								
FY2019 Actual	950								
FY2020 Estimate	1,020								
FY2021 Target	1,100								

Strategic Goal	 Fiscal and Resource Management								
Measure	<b>Civil Division - Number of Internal Department Trainings Conducted</b>								
Description/Explanation	Internal Department Trainings are provided to city staff to ensure best practice and compliance with current law.								
 <table border="1"> <caption>Number of Internal Department Trainings Conducted</caption> <thead> <tr> <th>Fiscal Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>14</td> </tr> <tr> <td>FY2020 Estimate</td> <td>12</td> </tr> <tr> <td>FY2021 Target</td> <td>12</td> </tr> </tbody> </table>		Fiscal Year	Value	FY2019 Actual	14	FY2020 Estimate	12	FY2021 Target	12
Fiscal Year	Value								
FY2019 Actual	14								
FY2020 Estimate	12								
FY2021 Target	12								

Department Budget Overview

Strategic Goal	 Fiscal and Resource Management	
Measure	<b>Civil Division - Number of Contracts Reviewed</b>	
Description/Explanation	Number of contracts reviewed including development, construction, procurement, intergovernmental agreements, and other miscellaneous contracts.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
819	863	900

Department Budget Overview

**MAYOR AND COUNCIL**

**ANNUAL BUDGET**

\$ 470,300 General Fund

**DEPARTMENT OVERVIEW**

The mission of the Mayor & Council is to represent and serve our community as responsible stewards of public trust. We envision and shape our future by engaging citizen involvement and fostering city staff innovation.

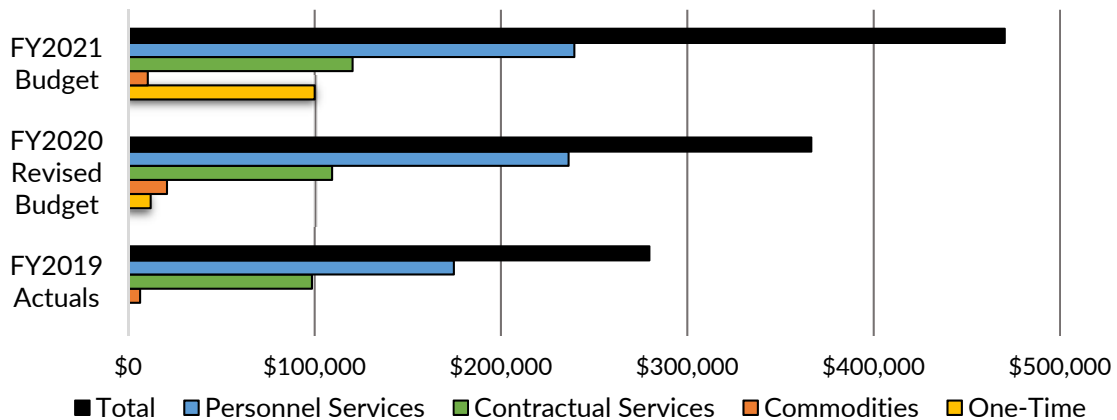
Goodyear has a council-manager form of government. The City Charter provides for a mayor and six councilmembers all elected at large on a non-partisan ballot. The mayor and council serve four-year terms. The mayor has a two-term limit and council a three-term limit. Councilmembers serve staggered terms to ensure continuity. The City Council is responsible for appointing the City Manager, City Attorney, Municipal Judge, as well as Board and Commission members.

**DEPARTMENT BUDGET OVERVIEW**

The Mayor and Council FY2021 General Fund budget is used to cover discretionary funds for special projects, membership dues, conference registration, travel, and stipends for the mayor and councilmembers. The FY2021 General Fund budget excluding the special projects fund is 1% higher than the FY2020 Budget. This increase is due to business travel and conference related expenses and increased health insurance costs.

Special Projects budget is used by Council if there is an unfunded priority they desire to raise and address during the year. This budget is replenished from one-time General Funds to \$100,000 each year and cannot be used for ongoing expenses. Usage of this fund requires agreement by the majority of the City Council.

**GENERAL FUND EXPENDITURES BY CATEGORY**



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 279,647	\$ 366,500	\$ 348,500	\$ 370,300
Special Projects	-	12,000	11,400	100,000
<b>Total Department</b>	<b>\$ 279,647</b>	<b>\$ 378,500</b>	<b>\$ 359,900</b>	<b>\$ 470,300</b>

Department Budget Overview

**MUNICIPAL COURT**

**ANNUAL BUDGET**

\$ 1,288,200	General Fund
47,800	Court Enhancement Fund
80,000	Judicial Collection Enhancement
100,000	Fill The Gap Fund
<u>\$ 1,516,000</u>	<u>Total Annual Budget</u>

**DEPARTMENT OVERVIEW**

Committed to the fair and impartial administration of justice, we deliver efficient and accessible customer service by timely processing all legal matters within our jurisdiction.

**Description**

**Criminal Traffic (Misdemeanor):**

- DUI
- Hit and Run
- Reckless Driving
- Driving on Suspended Driver License

**Criminal (Misdemeanor):**

- Domestic Violence
- Theft
- Assault
- Liquor Violations
- City Ordinance & City Codes

**Civil Traffic:**

- Moving Violations
- Non-Moving Violations
- Parking (Title 28 and City Ordinance)
- Violations of City Ordinances & City Codes

The Court also issues protective orders and search warrants. The Municipal Court has jurisdiction over a limited variety of cases. The Municipal Judge presides over misdemeanor crimes and petty offenses committed within the city. Jurisdiction of the Goodyear Municipal Court includes all civil traffic, criminal traffic, criminal misdemeanors, juvenile traffic, liquor violations, and city code violations within the city of Goodyear.

The court has concurrent jurisdiction with the Justice Courts on orders of protective orders and search warrants. The court also collects bonds, fines, fees, and restitution. The Goodyear Municipal Court is part of the integrated judicial system and serves as the judicial branch of the Goodyear Municipal government and is subject to the administrative authority of the Arizona Superior Court and Arizona Supreme Court.

Department Budget Overview

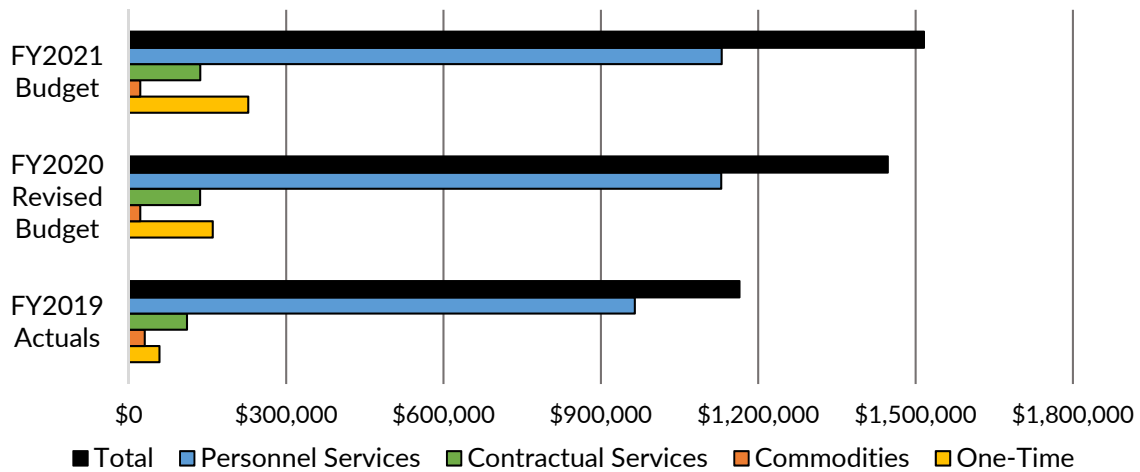
**DEPARTMENT BUDGET OVERVIEW**

The FY2021 General Fund budget is \$1.3 million or 12.3% less than the FY2020 budget. The decrease is due mainly to temporary staffing that was funded on a one-time only basis in FY2020. The base budget which excludes one-time items, is increased by \$1,200 or 1% primarily due to citywide salary and benefit increases. Also, included in the budget is \$0.2 million in one-time restricted funding Supplementals for a Court Supervisor and Court Specialist II from the Judicial Collection Enhancement and the Fill the Gap funds respectively.

**FY2021 CIP Project Highlights**

The Court Security Standards project was started in FY2020 and is continuing construction in FY2021.

**GENERAL FUND EXPENDITURES BY CATEGORY**



**EXPENDITURES BY FUND AND DIVISION**

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 1,164,369	\$ 1,447,100	\$ 1,376,100	\$ 1,288,200
<b>Total General Fund</b>	<b>\$ 1,164,369</b>	<b>\$ 1,447,100</b>	<b>\$ 1,376,100</b>	<b>\$ 1,288,200</b>
Court Enhancement	\$ 34,627	\$ 55,000	\$ 55,000	\$ 47,800
Judicial Collection Enhancement	\$ -	\$ -	\$ -	\$ 80,000
Fill the Gap	\$ -	\$ -	\$ -	\$ 100,000
<b>Total Department</b>	<b>\$ 1,198,996</b>	<b>\$ 1,532,100</b>	<b>\$ 1,431,100</b>	<b>\$ 1,516,000</b>



Department Budget Overview

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	11.0	12.0	12.0
Part-Time (FTE)	0.3	0.3	0.3
Total Full-Time	11.0	12.0	12.0
Total Part-Time (FTE)	0.3	0.3	0.3
<b>Total Department</b>	<b>11.3</b>	<b>12.3</b>	<b>12.3</b>

**STRATEGIC GOALS**



Fiscal and Resource Management



Quality of Life

**FY2021 GOALS & OBJECTIVES**

- Development and implementation of the High Performing Court Framework
  - 5 key areas of focus
    - Efficiency
    - Innovation
    - Culture of Change
    - Communication
    - Customer Oriented



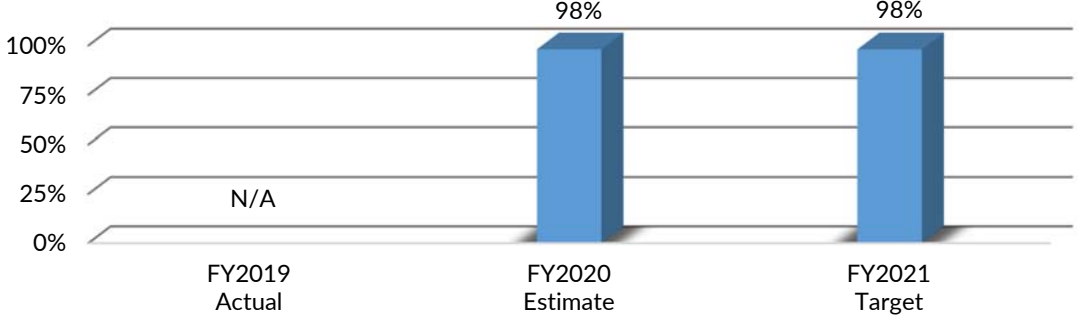
**FY2020 ACCOMPLISHMENTS**

- Ensured the Goodyear Municipal Court provides fair, impartial and expedient justice to all individuals who require the assistance of the Court.
- Evaluated current practices and procedures and identify opportunities for improvement.
- Implemented and focus on personnel training supporting the City of Goodyear Core Values and Arizona Code of Judicial Conduct Canons within the organization.
- Remained in compliance with all federal, state and local laws and mandates.



Department Budget Overview



- Focused on delay reduction efforts by evaluating court processes and taking action to implement effective changes for areas of desired improvement.
- Collaborated with Arizona Supreme Court for electronic records retention destruction project to address backlog of retained cases meeting purge eligibility.
- Designed and begin construction of security upgrades as a part of the City of Goodyear Capital Improvement Projects, in order to meet compliance with mandated Security Standards. Construction begins June 2020.
- Implementation of technology solutions for Court services.
- Maintained acceptable quality levels and best practices for processing cases and assisting customers in a fair, efficient and timely manner.

PERFORMANCE MEASURES

Strategic Goal	 Fiscal and Resource Management  Quality of Life
Measure	<b>Civil Traffic Filings Completed Within 90 Days</b>
Description/Explanation	Arizona Supreme Court Case Processing Time Standards
 <p>No actual data available yet due to new case management system migration.</p>	

Department Budget Overview

Strategic Goal	 Fiscal and Resource Management  Quality of Life								
Measure	<b>Criminal Misdemeanor Cases Resolved Within 180 Days</b>								
Description/Explanation	Arizona Supreme Court Case Processing Time Standards								
<table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Performance</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>98%</td> </tr> <tr> <td>FY2021 Target</td> <td>98%</td> </tr> </tbody> </table> <p>No actual data available yet due to new case management system migration.</p>		Fiscal Year	Performance	FY2019 Actual	N/A	FY2020 Estimate	98%	FY2021 Target	98%
Fiscal Year	Performance								
FY2019 Actual	N/A								
FY2020 Estimate	98%								
FY2021 Target	98%								

Strategic Goal	 Fiscal and Resource Management  Quality of Life								
Measure	<b>Criminal Traffic Cases Resolved Within 180 Days</b>								
Description/Explanation	Arizona Supreme Court Case Processing Time Standards								
<table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Performance</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>93%</td> </tr> <tr> <td>FY2021 Target</td> <td>93%</td> </tr> </tbody> </table> <p>No actual data available yet due to new case management system migration.</p>		Fiscal Year	Performance	FY2019 Actual	N/A	FY2020 Estimate	93%	FY2021 Target	93%
Fiscal Year	Performance								
FY2019 Actual	N/A								
FY2020 Estimate	93%								
FY2021 Target	93%								

Department Budget Overview

**PARKS & RECREATION**

**ANNUAL BUDGET**

\$	11,096,300	General Fund
	1,352,200	Parks Asset Management
	5,078,000	Ballpark Fund
	271,000	Ballpark Capital Replacement
\$	<u>17,797,500</u>	<u>Total Annual Budget</u>

**DEPARTMENT OVERVIEW**

Through quality programs, services, and facilities, the Parks & Recreation Department enhances the quality of life, fosters a sense of community, and contributes to the city’s economic vitality, while exercising sound fiscal and resource management practices. Programs, activities, and facilities instill a sense of community pride by providing opportunities for the community to gather, recreate, and develop lasting relationships in a well-maintained and attractive city. The last two citizen surveys indicated that improving and maintaining parks and providing recreational opportunities were top priorities for residents.

The department is responsible for operating and maintaining public parks and rights of way, recreation, aquatic programs, and arts and culture. The department also operates the Goodyear Ballpark and associated state-of-the-art baseball facilities. These facilities host Major League Baseball Spring Training as well as public/private events year-round. In addition, the department provides Library Services through an agreement with Maricopa County Library District. Working with the Parks and Recreation Advisory Commission and the Arts and Culture Commission, the department provides safe parks, diverse programs that promote active lifestyles and community events.

**Arts & Culture**

The Arts and Culture Division provides Arts opportunities that enhance the sense of community and quality of life in Goodyear. Through the promotion and organization of public and community art projects, exhibitions, special events, and the celebration of the fine and performing arts, all residents are encouraged to be involved. Each year, more than 20,000 participants enjoy a unique arts experience through Goodyear Arts & Culture programs.

**Parks Operations**

The Parks Operations Division manages and maintains 223 acres in 17 public parks. The division ensures parks and amenities are clean, safe, attractive and functional. Amenities include athletic fields, sport courts, picnic areas, open turf, tot lots, pump track, splash pad, and off-leash dog areas. The division also oversees park planning/development, renovation and land acquisition.

Department Budget Overview

### **Right of Way (ROW)**

The Right of Way Division is responsible for the maintenance and care of over 23 million square feet of city-maintained right of way and medians. The division maximizes resources by utilizing a contract service provider as well as the Perryville Inmate Program to ensure these areas are clean, safe, and aesthetically pleasing.

### **Recreation Operations**

The Recreation Operations Division is responsible for the delivery of programs and services that positively impact the quality of life and enhance a sense of community for the citizens of Goodyear. The division serves nearly 35,000 participants in more than 800 programs annually. Program areas include youth and adult sports, active adult activities, community special events and special interest classes. The division also coordinates park and facility rentals.

### **Aquatics**

The Aquatics Division is responsible for the operation of Loma Linda Pool as well as pool related programs and activities such as swim lessons, swim/dive teams, open swim, and private pool rentals. Loma Linda Pool serves more than 40,000 visitors and conducts more than 7,600 swim lessons annually. The division also ensures safety standards are met in regards to operational and lifeguarding best practices, general pool maintenance, and compliance with Maricopa County regulations.

### **Ballpark Operations**

The Ballpark Operations Division is responsible for business operations of the Goodyear Ballpark and associated state-of-the-art baseball facilities. The 108-acre site is the Spring Training and year-round player development home of the Cleveland Indians and Cincinnati Reds. The site is comprised of a 10,311 - seat ballpark and related facilities and amenities. Business operations include tickets sales, concessions, sponsorship, corporate sales and marketing, as well as event solicitation, development, coordination and facilitation. In addition to attracting more than 166,000 fans to Major League Spring Training this past year, the facility also hosts more than 85 events annually such as youth and adult regional and national baseball tournaments, city signature events, graduations, festivals and adventure runs.

### **Ballpark Maintenance**

The Ballpark Maintenance Division is responsible for the maintenance and horticultural care of the Goodyear Ballpark and associated state-of-the-art baseball facilities. The 108-acre site is comprised of a 10,311 - seat ballpark and related facilities, 13 full-sized baseball fields, four half sized baseball fields, two agility fields, four pitching galleries, four batting tunnels, two 43,000 sq. ft. club houses, three multipurpose fields, three paved parking lots, common areas, and surrounding right of way.

Department Budget Overview

## DEPARTMENT BUDGET OVERVIEW

The Parks and Recreation Department's FY2021 budget of \$17.8 million is primarily funded from General Fund for parks operations and recreational services; Ballpark Operating and Capital Replacement funds for business and maintenance services of the Goodyear Ballpark; Parks Asset Management for right-of-way, parks and rolling stock replacements. Also included in the budget are \$1.4 million in on-going and \$200,400 in one-time supplemental additions.

The FY2021 General Fund budget of \$11,096,300 is \$2.0 million or 23% more than the FY2020 revised budget. This increase is primarily due to the addition of essential Supplementals and base budget increases for system growth, water and electricity rates, landscape maintenance contract, library operations intergovernmental agreement contract, and citywide salary and benefits changes. Also included is the transfer of budget from Facilities for the cost of maintenance for Parks buildings that will now be charged to Parks.

Also included in the FY2021 budget is \$0.1 million in carryovers from the FY2020 budget to complete the recreation software, traffic cabinet artwork, and light pole banner projects. The supplemental additions include \$1.3 million operating cost of the Recreation Campus expected to open mid FY2021, which include 11 full-time positions and 5.4 part-time FTE's; \$0.2 million for the conversion of six part-time FTE's to six full-time positions based on existing work schedules; continued one-time funding in the amount of \$47,100 for the park ranger program; and \$0.1 million one-time funding for Goodyear's 75<sup>th</sup> anniversary celebration.

The FY2021 Ballpark operating fund budget of \$5,078,000 is \$118,300 or 2% less than the FY2020 revised budget, primarily due to the transfer of a facilities maintenance worker position to Public Works and one-time only funded projects in the FY2020 budget. The facilities maintenance position costs will be captured in charges from Facilities to the Ballpark for services provided as a part of a change in how facilities charges are distributed. This decrease is partially offset by a water and electricity rate rise, a custodial contract increase, growth in sponsorship sales expenses which are offset by revenue, increase for patron security, and carryover for the Ballpark Website.

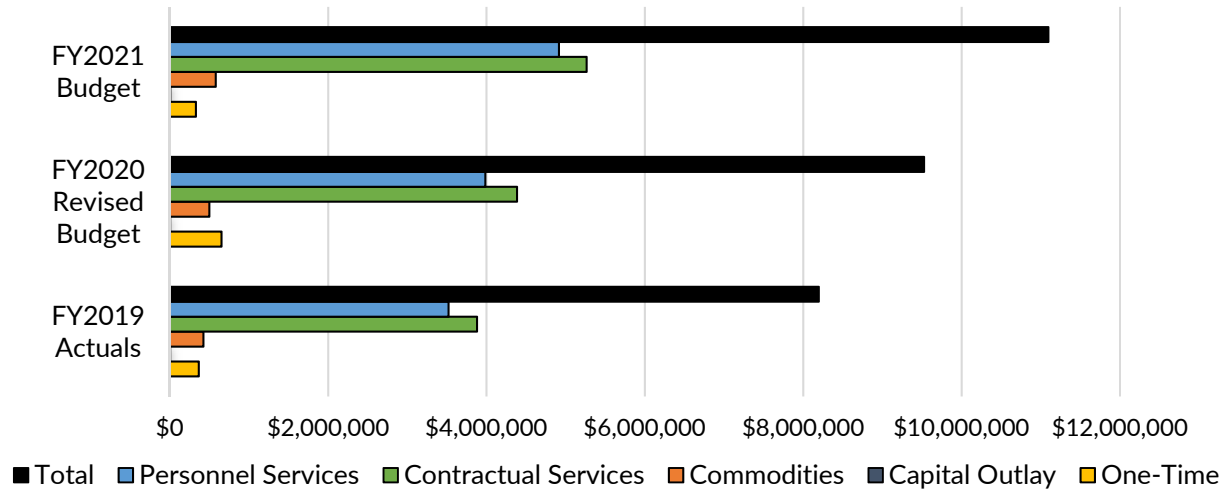
The department is responsible for two asset management replacement funds. The Parks Asset Management fund is \$1.4 million and is based on the ten-year plan for right-of-way, parks, and rolling stock replacement. The Ballpark Capital Replacement fund budget is \$271,000 which pays for expenses such as stadium seating, canopies, batting cages, etc. These items are contractually obligated by the use agreements with the two major teams.

### FY2021 CIP Project Highlights

The FY2021 major CIP projects for the department include completion of the recreation campus, aquatic facility, recreation center, and park.

Department Budget Overview

GENERAL FUND EXPENDITURES BY CATEGORY



EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 548,532	\$ 561,800	\$ 534,200	\$ 594,800
Art & Culture Administration	210,887	264,000	251,000	365,100
Operations	2,837,866	3,472,100	3,301,700	3,859,300
Right-of-Way	1,408,523	1,804,800	1,716,200	1,851,200
CFD Service	384,937	428,400	407,400	401,600
Recreation	1,524,268	1,713,100	1,629,000	2,301,600
Aquatics	440,933	495,900	471,600	884,700
Library	839,270	786,300	747,700	838,000
<b>Total General Fund</b>	<b>\$ 8,195,216</b>	<b>\$ 9,526,400</b>	<b>\$ 9,058,800</b>	<b>\$ 11,096,300</b>
<b>Ballpark Fund</b>				
Business Operations	\$ 1,677,217	\$1,532,100	\$ 1,532,100	\$ 1,536,700
Maintenance Operations	3,035,334	3,664,200	3,664,200	3,541,300
<b>Total Ballpark Fund</b>	<b>\$ 4,712,551</b>	<b>\$ 5,196,300</b>	<b>\$ 5,196,300</b>	<b>\$ 5,078,000</b>

Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

Department Budget Overview

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
Parks Asset Management	\$ 1,730,250	\$ 964,900	\$ 737,100	\$ 1,352,200
Ballpark Capital Replacement	\$ 742,941	\$ 720,000	\$ 850,000	\$ 271,000
<b>Total Department</b>	<b>\$ 15,380,958</b>	<b>\$ 16,407,600</b>	<b>\$ 15,842,200</b>	<b>\$ 17,797,500</b>

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	4.0	4.0	4.0
Art & Culture Administration	1.0	1.0	1.0
Operations	16.4	17.4	26.5
Right-of-Way	8.8	8.8	7.0
Recreation	13.3	13.3	18.1
Aquatics	6.2	6.2	10.5
Business Operations	14.4	14.4	14.4
Maintenance Operations	29.1	30.1	29.1
Total Full-Time	58.0	60.0	77.0
Total Part-Time (FTE)	35.2	35.2	33.6
<b>Total Department</b>	<b>93.2</b>	<b>95.2</b>	<b>110.6</b>



Department Budget Overview

**STRATEGIC GOALS**



Fiscal and Resource Management



Sense of Community



Economic Vitality



Quality of Life

**FY2021 GOALS & OBJECTIVES**

- Implement Council Strategic goal: Increase attendance at city events by 30% (before 2021).
- Implement Council Strategic goal: Construct new recreation facility and increase participation.
- Complete the department's FY21 Asset Management Plan to improve and renovate existing parks, facilities, rights of way, and Goodyear Ballpark.
- Deliver projects outlined in the 2021 CIP Plan on-time and within budget.
- Continue execution of the Implementation Plan for the Parks, Recreation, Trails and Open Space Master Plan and the Parks & Recreation Department Strategic/Operations Action Plan.
- Implement strategies to increase ballpark utilization during non-spring training months.
- Ensure successful facilitation of the 2021 Spring Training season.
- Implement the Safety Management System for the department.
- Implement LEAN initiatives throughout the department.
- Implement the Arts and Culture annual art plan.

**FY2020 ACCOMPLISHMENTS**


- Completed the design of the Goodyear Recreation Campus (30-acre Park, 48,000 square foot recreation center and aquatic facility) and is currently under construction. The recreation campus is expected to be open in spring/summer 2021.


Department Budget Overview


- Held the newest city signature event Camp Go Back on November 2. The event included free activities, a ropes course, horseback riding, ziplining, axe throwing, rock climbing wall and more nostalgic activations bringing out the (inner) kid in every attendee. This all ages event welcomed more than 1,500 people.
- The 15th Annual Heart & Sole 5K and 1 Mile Fun Run took place on February 1 at Goodyear Ballpark. The annual event featured a new "pet friendly" race which contributed to doubling this year's attendance numbers to 1,400.
- The following improvements were made to rights of way, parks, and facilities:
  - New plantings, irrigations systems, and granite overlay were replaced in Goodyear's rights of way along Estrella Parkway from Star Tower to Willis Road and along Indian School Road from Litchfield Road to Sarival Road.
  - Bullard Wash Park II received new pathway lighting including new light poles, light fixtures, and smart technology.
  - Goodyear Ballpark and Development Complexes had several improvement including: upgraded the existing video board with a 26' tall, 52' wide state-of-the-art all digital video display, upgraded public address system, replaced protective padding on the outfield wall and safety railings, resurfaced parking lots, resurfaced epoxy flooring, new canopies over pitching galleries, repaired concrete pathways and curbing, and repaired fencing.
- Executed planning and preparation efforts to ensure the success of the 2020 spring training season. However, the season was abruptly cancelled as a direct result of the COVID-19 pandemic. In all, 17 of the 30 games scheduled were played this season.
- Goodyear Ballpark hosted three new events in FY2020 including two adventure runs and Camp Go Back.
- Parks and ROW continued efforts to implement "smart" irrigation controllers throughout city-maintained parks and rights of way. Forty-five (45) controllers were installed in FY2020, with an additional 35 controllers scheduled to be installed in FY2021.
- Vision & Sound programming, celebrating Black History Month in Goodyear, reached over 10,000 residents and visitors through Fine Art Shows, lectures, workshops, and a program for Goodyear students to work with author Adiba Nelson to learn about diversity and the art of storytelling.
- Community Public Art Projects continued in FY2020 with 15 local artists and teens in a mural mentoring program creating art for 4 new public art light pole banners, 10 traffic signal cabinets and Goodyear Skate Park mural.

Department Budget Overview


PERFORMANCE MEASURES


Strategic Goal	 Sense of Community	
Measure	<b>Maintain or Increase Overall Satisfaction Levels of Ballpark Users (on a 5 pt. scale)</b>	
Description/Explanation	On average, 143,000 attendees visit Spring Training at Goodyear Ballpark. Delivering an exceptional fan experience, providing outstanding customer service and ensuring the facility is well maintained is critical to the overall success of spring training.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
4.8	4.76	4.5


Strategic Goal	 Sense of Community	
Measure	<b>Ensure the physical collection in the Goodyear Library has a minimum annual turnover rate of 12</b>	
Description/Explanation	Turnover rate measures the activity of the library's collection, indicating the average number of times each unit is circulated.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
12.04	12.00	12.00

Strategic Goal	 Sense of Community	
Measure	<b>Goodyear Library will earn a 90% customer service satisfaction rating annually</b>	
Description/Explanation	Maintain overall customer service quality by ensuring staff are approachable, knowledgeable, and responsive and facilities are well maintained.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
81%	85%	90%



Department Budget Overview


Strategic Goal	 Sense of Community	
Measure	<b>Attract a minimum of 140,000 visitors to the Goodyear Library annually</b>	
Description/Explanation	Goodyear's library provides access to a vast network of materials, programs, and resources for all ages and abilities. Through this effort, the library serves as a primary hub for the community.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
142,507	122,500	140,000

Strategic Goal	 Sense of Community	
Measure	<b>Park maintenance audit scores will average 90% or above</b>	
Description/Explanation	The Parks Division maintains 17 parks totaling 210 acres. Each park is audited quarterly to evaluate overall conditions (turf, vegetation, sports fields, lighting, paths, playgrounds, etc.).	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
90%	90%	90%


Strategic Goal	 Sense of Community	
Measure	<b>Achieve an Above Average or Excellent on Program/Event Evaluations for Arts and Culture Programs</b>	
Description/Explanation	The Arts & Culture Division offers a variety of performing and visual art programs. Participants are surveyed at the conclusion of each program to determine effectiveness, success, and overall program quality.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
99%	99%	95%

Department Budget Overview

Strategic Goal	 Sense of Community  Quality of Life								
Measure	<b>Recreation Programs will earn a Minimum of 90% excellent or above average Ratings from Program Participants</b>								
Description/Explanation	The Recreation Division offers a variety of programs and activities for all ages and abilities. Participants are surveyed at the conclusion of each program to determine effectiveness, success, and overall program quality.								
<table border="1"> <caption>Recreation Program Ratings</caption> <thead> <tr> <th>Year</th> <th>Rating</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actuals</td> <td>92.0%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>94.0%</td> </tr> <tr> <td>FY2021 Target</td> <td>90.0%</td> </tr> </tbody> </table>		Year	Rating	FY2019 Actuals	92.0%	FY2020 Estimate	94.0%	FY2021 Target	90.0%
Year	Rating								
FY2019 Actuals	92.0%								
FY2020 Estimate	94.0%								
FY2021 Target	90.0%								

Strategic Goal	 Economic Vitality	
Measure	<b>Out of Town Spring Training Attendees</b>	
Description/Explanation	According to the Cactus League, Goodyear Ballpark contributes \$26.9 million to the state's Gross Domestic Product (GDP). Out of town spring training attendees support Goodyear's economy by staying in hotels, dining and shopping.	
	<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>
	63%	63%
	<b>FY2021 Target</b>	
	60%	

Department Budget Overview

Strategic Goal	 Economic Vitality	
Measure	<b>Perform a Minimum of three (3) Complete Maintenance Cycles Annually for City maintained Rights of Way (ROW).</b>	
Description/Explanation	The ROW Division maintains over 26 million sq. ft. of highly-visible rights of way. In order to ensure these areas are properly maintained, a minimum of three (3) full maintenance cycles per year should be completed.	
<p style="text-align: center;"><b>FY2019 Actual</b></p>	<p style="text-align: center;"><b>FY2020 Estimate</b></p>	<p style="text-align: center;"><b>FY2021 Target</b></p>
<p style="text-align: center;">3.00</p>	<p style="text-align: center;">3.00</p>	<p style="text-align: center;">3.00</p>

Department Budget Overview

**POLICE**

**ANNUAL BUDGET**

\$ 27,314,900	General Fund
194,700	Impound Fund
11,500	Officer Safety Fund
514,300	Police Grants
<hr/>	<hr/>
\$ 28,035,400	Total Annual Budget

**DEPARTMENT OVERVIEW**

The Goodyear Police Department is a professional and progressive organization that takes great pride in providing excellent customer service to our community. Department staff realizes the importance of excellence in service provision, accountability, and quality communication with the community we serve. The Goodyear Police Department leads our profession with integrity, transparency, and strives to be a model agency in the law enforcement community.

**Administration**

Administration accounts for the Office of the Chief and Administrative Services functions. The Office of the Chief leads the department in policy direction and special projects, and also encompasses the Public Information Officer. Administrative Services is responsible for budget, planning and research, grants management, and other areas of administrative support across the department.

**Professional Standards**

Professional Standards encompasses hiring and recruiting, policy administration, audits and inspections, and internal investigations. It also includes the Training Unit, which is dedicated to maintaining and enhancing the skills of sworn officers, and the Special Assignments Unit (SAU).

**Field Operations**

The Field Operations Division is assigned to monitor and patrol jurisdictional areas of Goodyear, respond to calls for service, act as a deterrent to crime, enforce state and local laws, and respond to emergencies 24 hours a day, seven days a week. The division consists of eight squads: two day, two swing, and two night shifts plus two additional squads which can be assigned to the busiest days and times of the week. There are also non-sworn Police Assistants who respond to certain types of non-emergency calls that do not require a sworn officer.

Department Budget Overview

### **Specialized Patrol**

Specialized Patrol is comprised of units with specific areas of focus that work alongside Patrol to fulfill the mission of deterring crime and apprehending criminals. These include the K9 Unit, School Resource Officers (SROs), and Homeless Outreach/Behavioral Health. The K9 unit's K9/handler teams support patrol by conducting narcotics searches, building or area searches, suspect tracks and suspect apprehensions. School Resource Officers (SROs) maintain a steady presence at City of Goodyear schools, promoting a positive image of law enforcement, and keeping children safe and focused on school. Our School Resource Officers are funded 50% through a partnership with the Agua Fria Union High School District. The Homeless Outreach Team provides a unique resource in dealing with ancillary issues that arise from this particular population, including nuisance behaviors such as panhandling and urban camping.

### **Traffic**

The Traffic Unit encompasses both marked and unmarked patrol and motorcycle enforcement. All officers in the unit are highly trained and several are Drug Recognition Experts (DRE's), who can identify drivers impaired by alcohol or drugs. The unit also includes Towing Administration, which administers police programs in support of state statutes that require law enforcement to impound a motor vehicle under certain circumstances.

### **Community Services**

The Community Services Unit (CSU) is another specialized function that works to maintain and enhance the community and reduce the likelihood of citizens becoming victims of crime through the strengthening of neighborhoods, communication, and dedicating time and resources to community programs. Community Services implements and guides proactive crime prevention and community policing concepts, serving as a bridge between the citizens of Goodyear and the police department. CSU officers also manage the department's Volunteers in Police Service (VIPS) program, and the Police Explorers youth leadership program.

### **Support Services**

The Support Services Division encompasses several support and administrative functions that directly impact department operations. These include the Records Unit, the Property and Evidence Unit and the Station Officer, who manages the public lobby window at the main police operations center and coordinates access and services to all Police facilities. The Court Officer, a patrol officer assigned to the Goodyear Municipal Court, also assists with courtroom and City Council security, immediate bookings, defendant compliance payments, counseling and any other court ordered mandates.

### **Telecommunications**

The Telecommunications Division is responsible for all operations regarding 911, non-emergency phones, and the radio system. Through these operations, the operators and supervisors in the



Department Budget Overview

division maintain that critical link between the public and officers in the field. The communications center functions as the first point of contact in most situations, ranging from in progress violent calls and traffic accidents, to noise complaints and general information.

### **Investigations**

The Criminal Investigations Division is responsible for investigating all types of persons and property crimes. Division personnel provide specialized law enforcement response to assist Field Operations personnel in high risk situations. The Investigations Division is divided into six sections based on areas of responsibility: Persons Crimes Unit; Property Crimes Unit; Task Force; Neighborhood Enforcement Team; Crisis Services Unit; and Crime and Intelligence Analysis Unit. The mission of the Criminal Investigations Division is to identify, target, arrest, and successfully prosecute individuals involved in criminal activity as well as recover any stolen property.

### **Facilities Operations and Maintenance**

The Facilities O&M division coordinates services with the Public Works Facilities division to ensure timely repairs, maintenance, and effective operations at all police facilities. This includes utility services, as well as repairs and maintenance in support of police building operations.

### **Fleet Operations and Maintenance**

Fleet operations is also managed in coordination with the Public Works Fleet division to ensure the efficient and effective management and deployment of the department's vehicles. This includes all ongoing vehicle asset replacement schedules and management of contracts and commodities for equipment maintenance and repair, fuel, car wash, and other professional services.

## **DEPARTMENT BUDGET OVERVIEW**

At \$27.3 million, the FY2021 ongoing General Fund base budget is 1.5% higher than the FY2020 budget. One-time purchases in the FY2020 budget in the amount of \$1.1 million for equipping new officer positions and a spare vehicle program are offset by citywide salary increases and increases in contracts for animal control care, Sonoran Valley Patrol, intergovernmental agreements with City of Avondale for Southwest Valley Advocacy Center and specialty supplies such as bullet proof vests and other equipment to keep officers safe.

The Impound Fund is restricted to expenditures associated with the operations and administration of state-mandated tow and impound of vehicles for specific offenses. The FY2021 budget is increased by \$47,600 from the FY2020 budget primarily due to the planned replacement of a vehicle used in the program.

The Officer Safety Fund is also restricted with revenue provided from a share of each civil fine collected by the courts. Expenditures are for vehicles, protective armor, electronic stun devices, and other safety equipment.

Department Budget Overview

Police Grant funding primarily comes from federal and state sources. State grants from the Department of Public Safety include Gang and Immigration Intelligence Team Enforcement

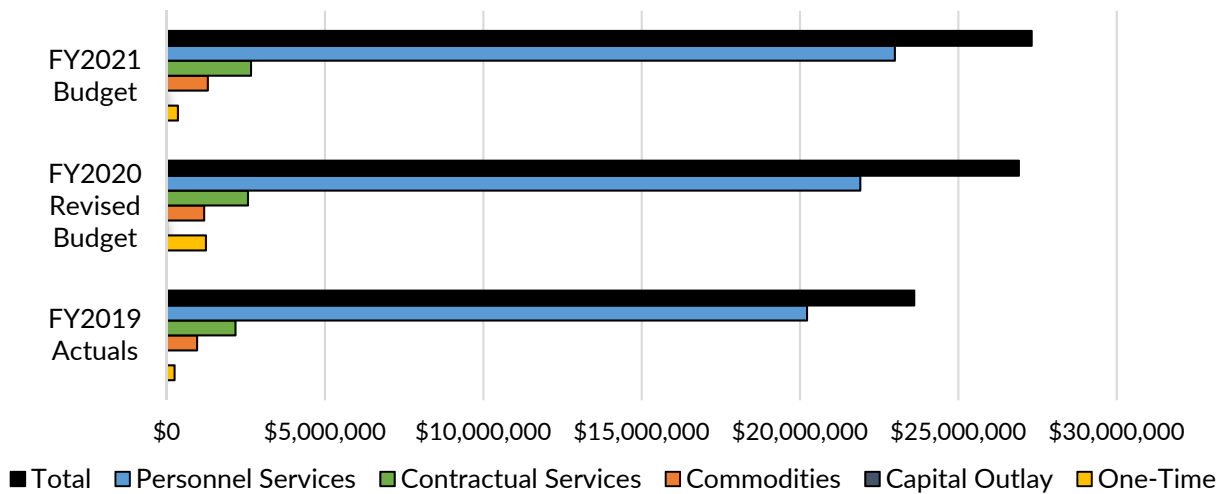
Mission (GIITEM) and Vehicle Theft Task Force (VTTF) which supplement overtime expenditures for task force activities. The department also receives grants from the Governor's Office of Highway Safety (GOHS) for DUI abatement and work zone safety activities. Federal grants include the Urban Area Security Initiative (UASI) through the Department of Homeland Security, and the Bullet Proof Vest Program (BVP) through the Department of Justice.

Beginning with FY2021, the department is expanding the divisions to show individual programs and their costs.

**FY2021 CIP Project Highlights**

The FY2020 major CIP projects in Police include the Security Upgrades for the property & evidence warehouse, the completion of the RWC Radio System Simulcast Site and completion of the New World Systems upgrade.

**GENERAL FUND EXPENDITURES BY CATEGORY**



Department Budget Overview

EXPENDITURES BY FUND AND DIVISION

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 5,209,367	\$ 6,660,100	\$ 6,333,300	\$ 3,940,500
Professional Standards	-	-	-	1,010,700
Field Operations	9,832,033	8,883,200	8,447,300	9,609,400
Specialized Patrol	6,094,364	8,893,000	8,456,500	2,348,200
Traffic	-	-	-	1,073,200
Community Services	-	-	-	194,000
Support Services	-	-	-	1,457,500
Telecommunications	2,338,099	2,447,400	2,327,300	2,671,600
Investigations	106,603	-	-	3,724,000
Facilities Operations & Maintenance	-	-	-	242,000
Fleet Operations & Maintenance	-	-	-	1,043,800
RICO	25,021	25,000	23,800	-
<b>Total General Fund</b>	<b>\$ 23,605,487</b>	<b>\$ 26,908,700</b>	<b>\$ 25,588,200</b>	<b>\$ 27,314,900</b>
<b>Impound Fund</b>	<b>\$ 129,156</b>	<b>\$ 147,100</b>	<b>\$ 112,000</b>	<b>\$ 194,700</b>
<b>Officer Safety</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 11,500</b>
<b>Grants</b>	<b>\$ 356,138</b>	<b>\$ 534,400</b>	<b>\$ 154,200</b>	<b>\$ 514,300</b>
<b>Total Department</b>	<b>\$ 24,090,781</b>	<b>\$ 27,615,200</b>	<b>\$ 25,879,400</b>	<b>\$ 28,035,400</b>

Department Budget Overview

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	23.0	26.0	12.0
Professional Standards	-	-	6.0
Field Operations	71.0	71.0	67.0
Specialized Patrol	22.0	24.0	12.0
Traffic	1.0	1.0	8.0
Community Services	-	-	1.0
Support Services	-	-	13.0
Telecommunications	20.0	20.0	20.3
Investigations	17.0	21.0	24.0
Full-Time	152.0	161.0	161.0
Part-Time (FTE)	1.0	1.3	1.3
Total Full-Time	153.0	162.0	162.0
Total Part-Time (FTE)	1.0	1.3	1.3
<b>Total Authorized Positions</b>	<b>154.0</b>	<b>163.3</b>	<b>163.3</b>

**STRATEGIC GOALS**



Quality of Life



Fiscal and Resource Management

Department Budget Overview

**FY2021 GOALS & OBJECTIVES**


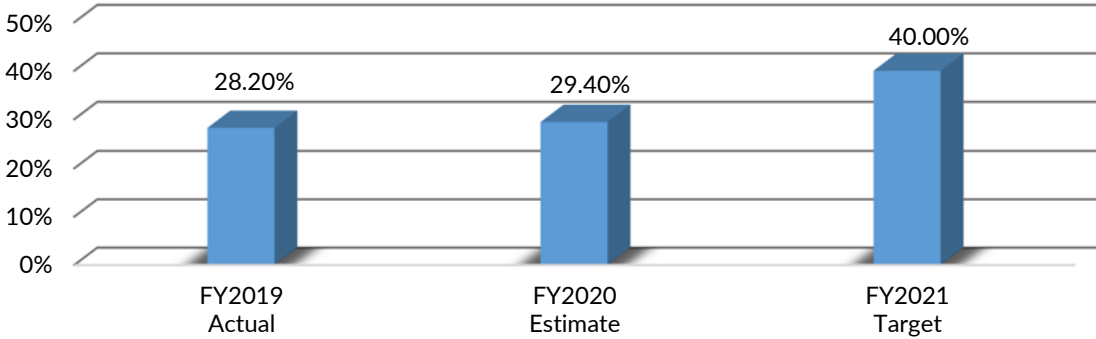
- Complete the conversion of the current FBI Uniform Crime Reporting (UCR) data reporting system to the National Incident-Based Reporting System (NIBRS).
- Begin upgrade of the department's law enforcement records management system (RMS).
- Expand the E-Citations program and complete implementation of in-vehicle printers through a grant from the Governor's Office of Highway Safety (GOHS).
- Complete an upgrade of security systems in police facilities to include enhanced CCTV viewing in critical areas, and network connectivity to dispatch for alert notifications.
- Create specifications for purchase of a new Command Vehicle for Police and Fire use.


**FY2020 ACCOMPLISHMENTS**

- Completed an upgrade of the department's Computer Aided Dispatch (CAD) system.
- Formalized the functions of the Homeless Outreach Team through hiring of an authorized Sergeant and Officer position.
- Deployed new Automated License Plate Reader (ALPR) technology, including training for all users.
- Purchased and deployed a TruNarc handheld narcotics analyzer, allowing officers to conduct immediate and safer narcotics testing and reducing the need to send samples to the DPS drug lab.
- Purchased and deployed a public safety unmanned aerial vehicle (drone) through a grant from the Tohono O'odham Nation.
- Purchased and deployed an all-electric Zero motorcycle through grant from the Governor's Office of Highway Safety (GOHS).
- Received a grant to implement the AZTraCS electronic crash reporting software to replace the existing paper process from the Governor's Office of Highway Safety.


Department Budget Overview

PERFORMANCE MEASURES

Strategic Goal	 Quality of Life								
Measure	<b>Average Pro-Active Patrol Time Per Officer</b>								
Description/Explanation	This goal is in the citywide strategic plan. Proactive policing is the practice of deterring criminal activity and increasing public safety by showing police presence, targeting community issues, and engaging the public to learn their concerns. This is in contrast to responding to a complaint after a crime has been committed. The ICMA recommends 40% of a patrol officer’s time dedicated to proactive policing activities.								
 <table border="1"> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>28.20%</td> </tr> <tr> <td>FY2020 Estimate</td> <td>29.40%</td> </tr> <tr> <td>FY2021 Target</td> <td>40.00%</td> </tr> </tbody> </table>		Year	Percentage	FY2019 Actual	28.20%	FY2020 Estimate	29.40%	FY2021 Target	40.00%
Year	Percentage								
FY2019 Actual	28.20%								
FY2020 Estimate	29.40%								
FY2021 Target	40.00%								

Strategic Goal	 Quality of Life	
Measure	<b>Average Priority 1 Response Time</b>	
Description/Explanation	This is how quickly a citizen can expect to see an officer show up in response to a call. It is the measure of how efficiently the department meets the main mission to save lives and property.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
4:40 minutes	4:58 minutes	5:00 minutes

Department Budget Overview

Strategic Goal	 Quality of Life	
Measure	Average Seconds to Answer 911 Line	
Description/Explanation	This is considered a red-flag indicator because it is a very consistent metric of telecom workload and performance.	
<b>FY2019 Actual</b>	<b>FY2020 Estimate</b>	<b>FY2021 Target</b>
5 seconds	5 seconds	5 seconds

Department Budget Overview

**PUBLIC WORKS**

**ANNUAL BUDGET**

\$ 4,059,500	General Fund
14,546,200	Water Fund
8,176,800	Wastewater Fund
6,479,400	Solid Waste Fund
<u>2,261,700</u>	<u>Fleet Asset Management Fund</u>
\$ 35,523,600	Total Annual Budget

**DEPARTMENT OVERVIEW**

The Public Works Department provides essential services to our residents in the areas of utilities, residential trash/bulk collection and recycling, and stormwater. Additionally, internal services provided to support other city departments include the maintenance of city-owned vehicles and facilities.

**Administration**

The Administration Division provides managerial oversight to all of Public Works' divisions. This division administers all budget, procurement, and data management and oversees safety, employee development, and overall operational readiness of the department.

**Water**

The Water Services Division manages, protects, and ensures the city's water resources portfolio will efficiently and effectively provide the needed water supplies for the existing and committed development and future projected growth and development. Operates the water system including the production, treatment, and delivery of safe drinking water to our customers in order to protect public health, support the economy, protect life and property from the threat of fire, and contribute to the overall quality of life.

**Water Resources**

The Water Resources Division manages the most basic resource for the city. This team oversees the annual availability of water and works on providing long-term water resources in compliance with the Assurance of Water Supply regulations. The team balances water supply and water consumption through the conservation program.

**Wastewater**

The Wastewater Services Division ensures proper management of the wastewater collections system, while providing effective treatment and discharge streams used for recharge and reuse purposes. Wastewater is treated to a level that can be safely recharged (allowed to percolate down into the water table). Cleaned recharged water has the potential to improve the groundwater quality and is a renewable resource for future recovery.



Department Budget Overview

**Solid Waste**

The Solid Waste Division performs the essential tasks of mandated inspections, bulk collections, and enhanced recycling through public education and oversight of the contracted residential container refuse/recycling collections. The division manages the distribution and replacement of refuse and recycling containers for residents. The division also coordinates and administers special events such as the annual Household Hazardous Waste Collection event.

**Program Management**

The Program Management Division is responsible for managing programs that protect and enhance the public health and environment in the areas of environmental quality, pretreatment, stormwater, and engineering support of development. This team oversees the compliance of the department with Arizona Department of Environmental Quality (ADEQ) and Environmental Protection Agency (EPA) regulations.

**Fleet and Equipment Management**

The Fleet and Equipment Management Division manages all aspects of forecasting, budgeting, and executing a comprehensive asset management and maintenance program for city fleet vehicles and rolling stock equipment for all departments including Public Safety (Police and Fire).

**Facilities Management**

The Facilities Management Division manages all aspects of delivering a facility maintenance program for city facilities and related equipment and systems, and property management services. Examples include fire and life safety systems, badging, custodial, landscaping, cooling, and heating systems, plumbing, pest control, small facility improvement projects and handling of special requests.

**DEPARTMENT BUDGET OVERVIEW**

The Public Works Department's FY2021 budget of \$35.5 million is primarily funded from General Fund for administration, program management and fleet services; Water Fund for operations, distribution, and production; Wastewater Fund for collections system management, effective treatment, and discharge; Solid Waste Fund for inspections, bulk and recycling collections; and Fleet Asset Management for vehicle replacements. Also included in the budget are \$1.6 million in ongoing and \$2.5 million in one-time supplemental additions.

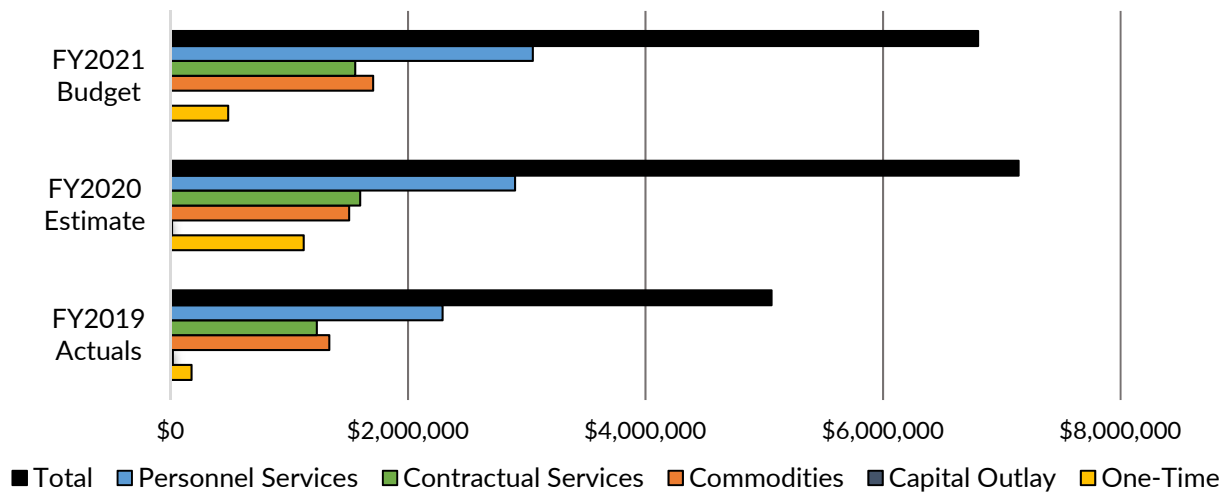
The Public Works General Fund budget of \$4,059,500 that supports the Administration, Program Management, Facility Administration, and Fleet Services is \$615,800 or 13% lower than the prior year due to significant one-time funded items in the prior year for critical facility needs assessment, critical city hall maintenance needs, pressure washer upgrade, diesel fuel additive and oil dispensers, and equipment for a storm water coordinator and facilities contract coordinator.

In Administration, the budget of \$564,600 decreased 1% from the prior year due to a one-time pilot program to study alternative modes of transportation. The Program Management division's budget of \$699,800 increased by \$77,300 or 12% due to citywide salaries and benefits increases

Department Budget Overview

as well as a position move from the Wastewater Environment division. Facilities budget of \$2,635,100 decreased 19% from the prior year due to one-time budget items such as facility needs assessment and building maintenance in FY2020. FY2021 increases in the Facilities budget include the addition of a park's maintenance worker II position for the recreation campus and contracted services for landscape maintenance. Fleet Services division's FY2021 budget increased 6% over the prior year due to an increased need for parts and fuel. Through interdepartmental credits, departments are charged for fleet's supplies and services.

GENERAL FUND EXPENDITURES BY CATEGORY



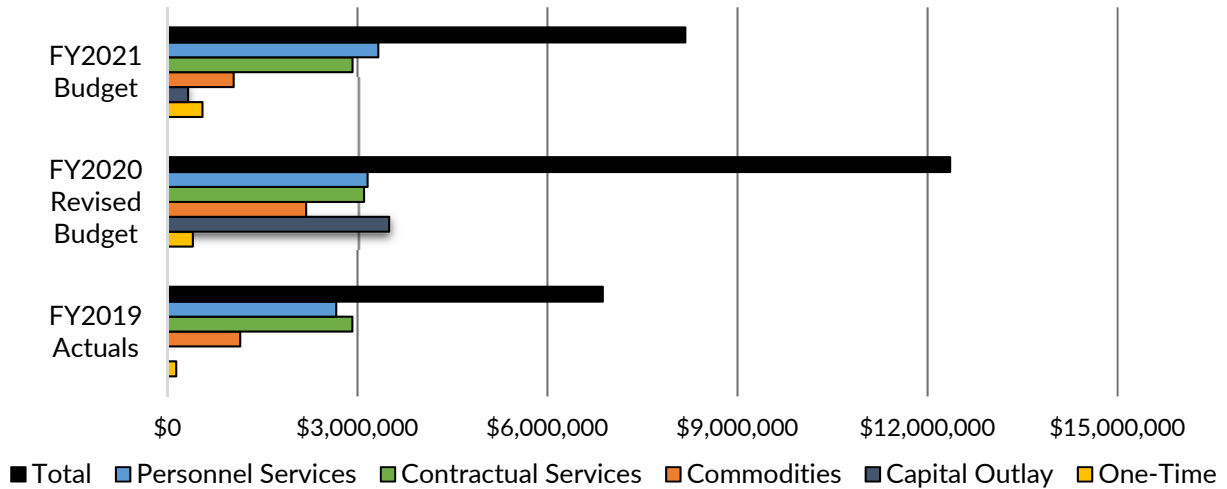
\*Excludes credits for Fleet charges to departments

The Public Works Water Fund budget of \$14,546,200 is \$2,188,800 or 18% higher than the prior year. Supplementals include \$0.8 million in ongoing expenses including three new positions and one-time amounts totaling \$0.7 million.

In Administration, the Water portion for professional engineering services is included along with carryovers from the prior year for IT replacements. The Operations Maintenance increase is attributable to the addition of a new instrument control technician to eliminate deferred maintenance and to improve the reliability of water utilities, and to related one-time equipment. Distribution is increased due to the addition of a senior utility technician position to provide oversight in customer service, water meter reading and repairs as well as water consumption audits, and ongoing water main maintenance. Operating costs for a new well being put into production and increases for well maintenance account for an increase in the Production division. Water Quality has an increased budget due to the addition of a backflow specialist position to ensure protection of the city's potable water system and meet regulatory compliance through inspection, and associated one-time equipment. Other one-time item includes arsenic vessel interior recoat at site 21, and Water's portion of contracted engineering services and SCADA systems.

Department Budget Overview

WATER EXPENDITURES BY CATEGORY

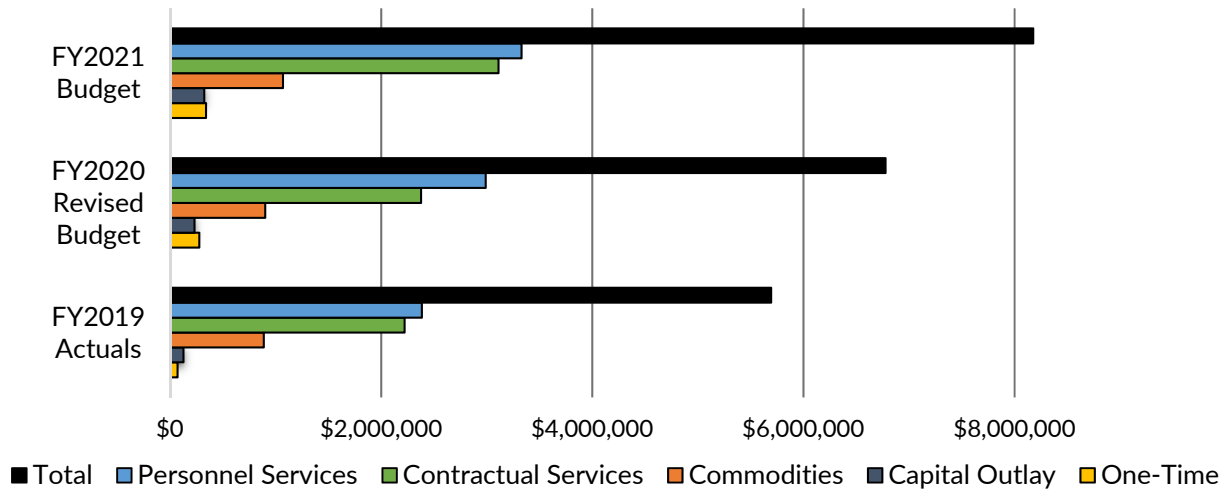


The Wastewater Fund budget of \$8,176,800 increased by \$1,398,600 or 21% from the prior year. This is primarily attributable to the addition of five new positions and citywide salary and benefit changes.

The Operations Maintenance budget includes one new full-time instrument control technician to eliminate deferred maintenance and to improve the reliability of wastewater utilities, and one-time funding for related tools and equipment. The Collection Systems division budget adds two full-time positions, a senior utility tech who provides oversight of the sewer system daily operations and repair projects, and a utility locator to meet the increased demand for blue stakes due to growth, along with related one-time equipment. The Environmental division decreased 20% due to a correction of a position. Reclamation division budget includes the addition of two utility technician II positions to improve plant coverage and to increase safety. Other one-time Supplementals include the Wastewater portion of contracted engineering services and SCADA systems, safety grating for wet wells, Rainbow Valley WRF disc filters, and West Goodyear sewer line maintenance.

Department Budget Overview

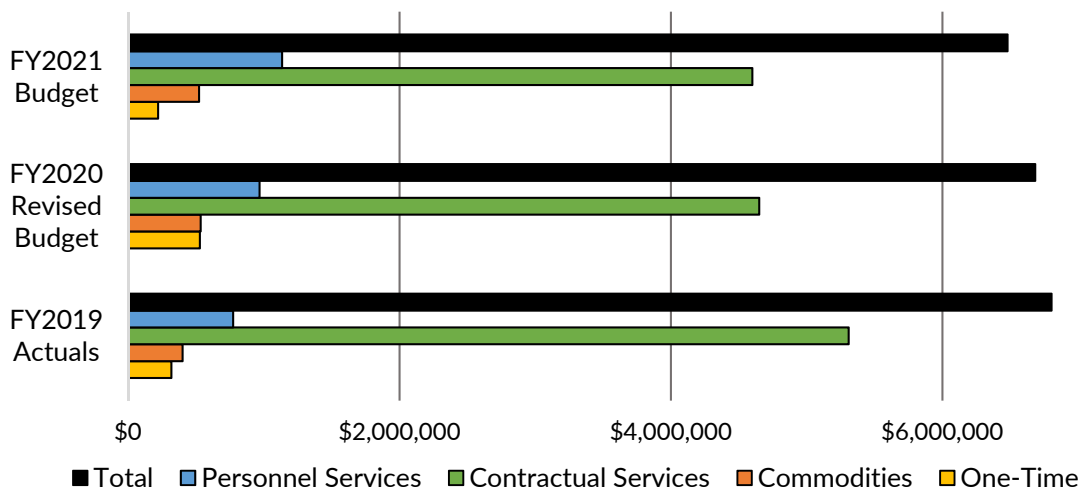
WASTEWATER EXPENDITURES BY CATEGORY



The Solid Waste budget of \$6,479,400 decreased by 3% largely due to one-time budgets for a utility rate study, a container delivery truck, a Household Hazardous Waste Drop-Off Site and a Refuse/Recycling Container Exchange in the prior year.

Administration’s decrease is due to the one-time budget for the Household Hazardous Waste Drop-Off Site which established an opportunity at the Public Works facility to be used for a drop and swap program where residents can take unused paint and household items dropped off by other residents thus reducing disposal costs. This reduction is slightly offset by citywide salary and benefit increases and a one-time Supplemental for public outreach. The Container Maintenance division is slightly lower than the prior year due to one-time funding in the prior year for additional containers.

SOLID WASTE EXPENDITURES BY CATEGORY



Department Budget Overview

The Fleet Asset Management Plan is at \$2.3 million and is based on a ten-year plan for the replacement of vehicles city-wide.

**CIP Project Highlights**

The FY2021 major CIP projects in Public Works include the Water Meter Replacements. In addition, the Surface Water project and Water Reclamation Facility projects are carried over from the prior year. There are also maintenance and minor improvement projects. The five-year capital plan has been revised to only routine maintenance and essential projects pending the outcome of the ongoing five-year rate study.

**EXPENDITURES BY FUND AND DIVISION**

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>General Fund by Division</b>				
Administration	\$ 493,066	\$ 569,900	\$ 541,900	\$ 564,600
Program Management	247,855	622,500	592,000	699,800
Facility Administration	2,076,655	3,233,900	3,075,200	2,635,100
Fleet Services	2,208,009	2,530,500	2,406,300	2,674,800
Fleet Services Interdepartmental Credits	(2,206,009)	(2,281,500)	(2,169,500)	(2,514,800)
<b>Total General Fund</b>	<b>\$ 2,819,576</b>	<b>\$ 4,675,300</b>	<b>\$ 4,445,900</b>	<b>\$ 4,059,500</b>
<b>Water Fund by Division</b>				
Administration	\$ 603,201	\$ 932,300	\$ 843,700	\$ 1,337,100
Operations Maintenance	417,523	498,400	451,000	795,200
Distribution System	1,633,547	2,502,000	2,264,100	2,978,200
Production	3,321,948	3,776,600	3,417,500	4,564,000
Water Quality	230,037	254,300	230,100	386,800
Water Resources	667,918	4,393,800	3,976,000	4,484,900
<b>Total Water Fund</b>	<b>\$ 6,874,174</b>	<b>\$ 12,357,400</b>	<b>\$ 11,182,400</b>	<b>\$ 14,546,200</b>

Department Budget Overview

Fund	FY2019 Actual	FY2020 Revised Budget	FY2020 Estimate	FY2021 Budget
<b>Wastewater Fund by Division</b>				
Administration	\$ 590,337	\$ 761,200	\$ 672,300	\$ 914,400
Operations Maintenance	331,555	944,800	834,300	1,205,100
Collection Systems	1,313,472	1,465,300	1,293,900	1,935,400
Environment	629,664	828,900	731,900	710,400
Reclamation	718,570	877,200	774,600	1,128,300
Reclamation Corgett	316,213	244,600	216,000	333,500
Reclamation Goodyear	1,404,558	1,361,600	1,202,300	1,523,700
Reclamation Rainbow Valley	388,965	294,600	260,100	426,000
<b>Total Wastewater Fund</b>	<b>\$ 5,693,334</b>	<b>\$ 6,778,200</b>	<b>\$ 5,985,400</b>	<b>\$ 8,176,800</b>
<b>Solid Waste Fund by Division</b>				
Administration	\$ 6,442,963	\$ 6,177,600	\$ 5,361,300	\$ 6,011,200
Container Maintenance	361,236	506,100	439,200	468,200
<b>Total Wastewater Fund</b>	<b>\$ 6,804,199</b>	<b>\$ 6,683,700</b>	<b>\$ 5,800,500</b>	<b>\$ 6,479,400</b>
<b>Fleet Asset Management</b>	<b>\$ 2,725,869</b>	<b>\$ 3,184,500</b>	<b>\$ 2,133,800</b>	<b>\$ 2,261,700</b>
<b>Total Department</b>	<b>\$ 24,917,152</b>	<b>\$ 33,679,100</b>	<b>\$ 29,548,000</b>	<b>\$ 35,523,600</b>

**AUTHORIZED POSITIONS**

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Administration	18.0	21.0	21.0
Program Management	6.0	8.0	8.0
Facility Administration	12.0	13.0	15.0
Fleet Services	7.0	7.0	7.0
Distribution	10.0	10.0	11.0

Department Budget Overview

Division	FY2019 Actual	FY2020 Estimate	FY2021 Budget
Production	9.0	9.0	9.0
Operations Maintenance	5.0	5.0	7.0
Water Resources	3.0	3.0	3.0
Collection Systems	6.0	8.0	10.0
Reclamation	10.0	10.0	12.0
Operations Maintenance	2.0	3.0	4.0
Container Maintenance	1.0	1.0	1.0
Full-Time	87.0	96.0	106.0
Part-Time (FTE)	2.0	2.0	2.0
<b>Total Department</b>	<b>89.0</b>	<b>98.0</b>	<b>108.0</b>

STRATEGIC GOALS



Economic Vitality



Quality of Life

FY2021 GOALS & OBJECTIVES

- Make Safety and Reliability the focus of all actions.
- Develop and implement a basic formal training protocol that addresses each position and individual employee's work assignment needs, for completion by all current and new employees.
- Identify core services and develop operational readiness and redundancy strategies to support core services within each division.
- Identify and implement continuous improvement opportunities within each division.
- Identify opportunities to use technology to tackle the mission's goals and to solve problems first.

Department Budget Overview

- Highlight current sustainability efforts and incorporate this concept into existing and new strategies.
- Every employee must show participation in one or more of the following:
  - Professional development opportunities
  - Organizational efforts that include interdepartmental initiatives
  - Professional/industry organizations
- Bring recommendations to Council for five year water, wastewater, solid waste, and stormwater rates, as supported by the Citizen Rate Review Committee, to be effective January 1, 2021.
- Complete the design and construction of SCADA infrastructure to support water and wastewater operations.
- Replace old and aging water meters in the water distribution system, to reduce reading inaccuracy, customer complaints, and potential revenue loss.
- Implement a pilot program with smart irrigation controllers to determine the average percentage of residential water savings by using this technology.
- Implement a water conservation program which will include education and outreach, working with HOAs, and home irrigation checkups.
- Provide additional public outreach and education and auditing of materials to maintain the viability and feasibility of the curbside recycling program.
- Assess the Stormwater Program needs and develop an operational plan, including a proposed new fee, and operational structure.
- Implement Lucity in Stormwater for work orders and asset management and Solid Waste for container delivery work orders, asset management, track trash, and recycling inspections, violations and use for reporting.
- Create employee alternative transportation programs including mileage reimbursement, ride-sharing, rightsizing of motor pool, and short-term rentals to reduce inventory of underutilized equipment and vehicles.
- Complete improvements at the Public Works Campus, including the space solutions project for the Public Works Administration building, as well as the expansion of asphalt areas, addition of lighting for heavy equipment, and customer parking, to meet safety and operational needs for divisions including Water, Facilities, Solid Waste, and Streets.



Department Budget Overview


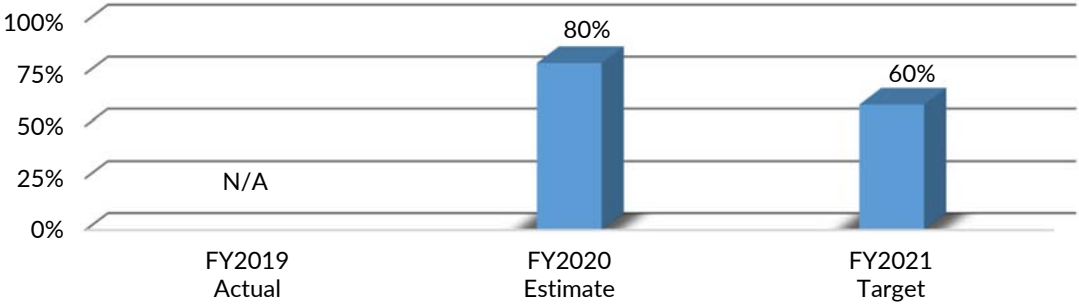
**FY2020 ACCOMPLISHMENTS**

- Enhanced the safety, professional development, and operational readiness of the department through the integration of the Operational Readiness Coordinator position.
- Three new well projects were completed which will supply groundwater to a couple of treatment sites in order to increase water production capacity, system redundancy, and overall reliability of the potable water system.
- Completed a feasibility study that developed two options for brine disposal. A capital improvement project was developed for a phased approach to treating the brine produced from the Bullard Water Campus reverse osmosis treatment.
- Developed Capital Improvement Plans as well as Operating & Maintenance Repair and Replacement plans for the Water Production, Water Distribution, Wastewater Collections, and Water Reclamation Divisions. These plans are used in formulating funding needs captured in the rate study as well as in prioritizing the division's annual budgets extending over the next five years.
- Developed a water resources dashboard as a planning tool for projecting future water needs based on growth and development in the city.
- Completed the first phase of a comprehensive water loss audit program. The results identified focus areas for the next phase: determining real versus apparent water losses.
- Hired a Water Conservation Coordinator to spearhead some of our aggressive conservation efforts, in line with the recommendations of the Water Conservation Committee.
- Implemented an in-house closed caption television (CCTV) program for the sewer system in accordance with the Capacity Management, Operation, and Maintenance plan. Along with the new CCTV truck and camera equipment, two new Utility Technician II positions were hired to complement the staffing needs required for a successful program. A new Risk Prioritization Tool was developed which will help focus the CCTV tasks and assignments to areas that are most critical or have a higher risk of failure.
- Provided a seamless transition for trash and recycling services from previous contractor to new contractor and have experienced a decrease in the number of service issues.
- Implemented a storm cleanup strategy which addresses how individual divisions within the city respond to damage caused by any extraordinary storm events.
- Developed a Hazardous Household Waste drop-off program to supplement the semi-annual events and hosted the first pilot in May.
- Implemented SAMS Wastewater software to manage and document recycled water quality sampling and testing results to report ADEQ regulatory compliance.


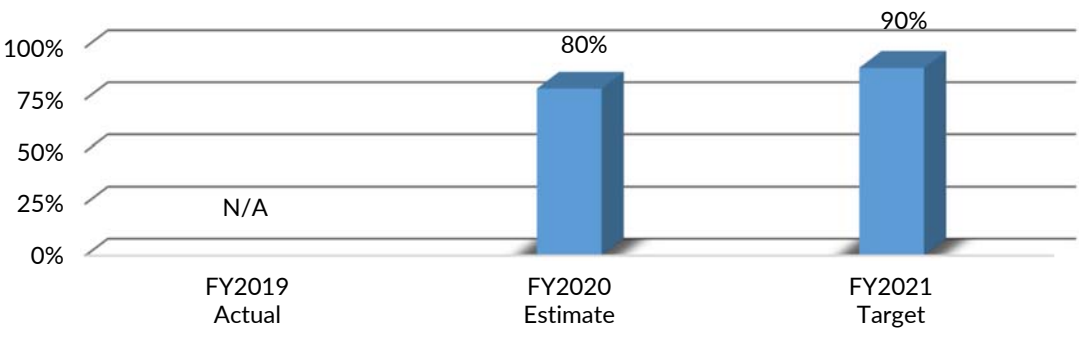
Department Budget Overview


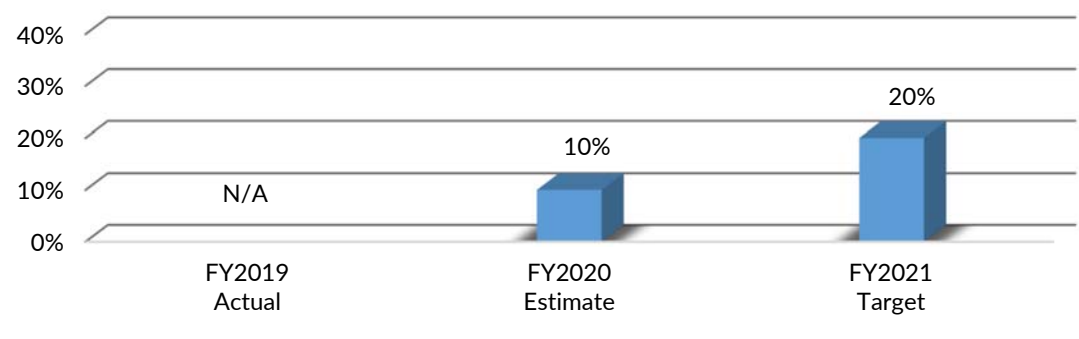
- Conducted facility condition assessments and prepared a 10 Year Facilities Asset Replacement Plan. Critical replacements were identified prior to the FY2020 budget process. As such, the asset replacement plan may be scheduled to start in FY2022. With the assistance of IT/GIS, migrated the Facilities Asset Replacement Plan into Lucity.

**PERFORMANCE MEASURES**


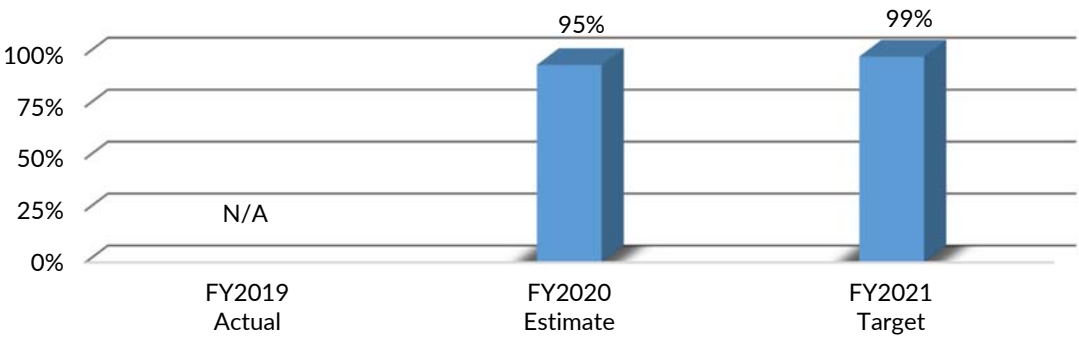
Strategic Goal	 Quality of Life								
Measure	<b>Water System Production Redundancy</b>								
Description/Explanation	This measure calculates the maximum ratio between demand and production. Redundancy in water production allows for reliability of service during peaks, equipment failure, and absorption of growth. Lower ratios indicate higher redundancy.								
 <table border="1"> <caption>Water System Production Redundancy Data</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>80%</td> </tr> <tr> <td>FY2021 Target</td> <td>60%</td> </tr> </tbody> </table>		Year	Value	FY2019 Actual	N/A	FY2020 Estimate	80%	FY2021 Target	60%
Year	Value								
FY2019 Actual	N/A								
FY2020 Estimate	80%								
FY2021 Target	60%								


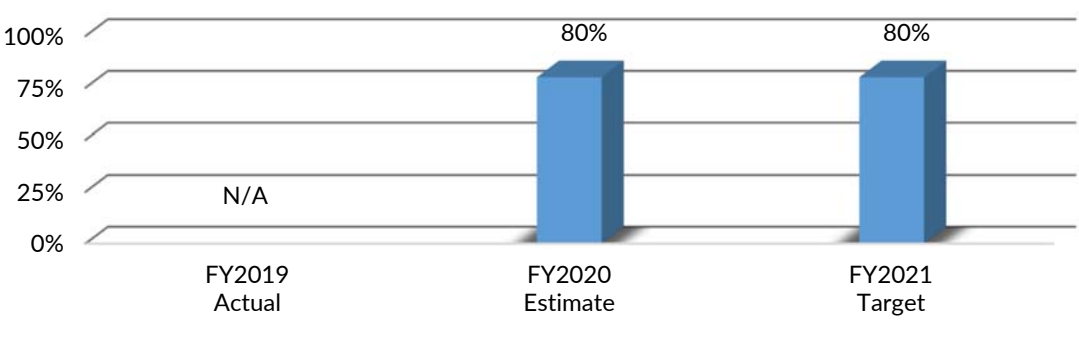
Department Budget Overview

Strategic Goal	 Quality of Life								
Measure	<b>Utility Infrastructure Improvements</b>								
Description/Explanation	This measures the completion of projects identified as part of a capital plan to maintain safety and reliability in water treatment and delivery and wastewater collections and treatment.								
 <table border="1"> <caption>Utility Infrastructure Improvements Progress</caption> <thead> <tr> <th>Fiscal Year</th> <th>Completion Rate</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>80%</td> </tr> <tr> <td>FY2021 Target</td> <td>90%</td> </tr> </tbody> </table>		Fiscal Year	Completion Rate	FY2019 Actual	N/A	FY2020 Estimate	80%	FY2021 Target	90%
Fiscal Year	Completion Rate								
FY2019 Actual	N/A								
FY2020 Estimate	80%								
FY2021 Target	90%								


Strategic Goal	 Quality of Life								
Measure	<b>Wastewater Treatment Capacity</b>								
Description/Explanation	This measure tracks that each individual Water Reclamation Facility maintains a level of treatment capacity above average flows. The measure identifies the available capacity at each plant rather than the total or average capacity of all plants combined.								
 <table border="1"> <caption>Wastewater Treatment Capacity Progress</caption> <thead> <tr> <th>Fiscal Year</th> <th>Capacity Level</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>10%</td> </tr> <tr> <td>FY2021 Target</td> <td>20%</td> </tr> </tbody> </table>		Fiscal Year	Capacity Level	FY2019 Actual	N/A	FY2020 Estimate	10%	FY2021 Target	20%
Fiscal Year	Capacity Level								
FY2019 Actual	N/A								
FY2020 Estimate	10%								
FY2021 Target	20%								

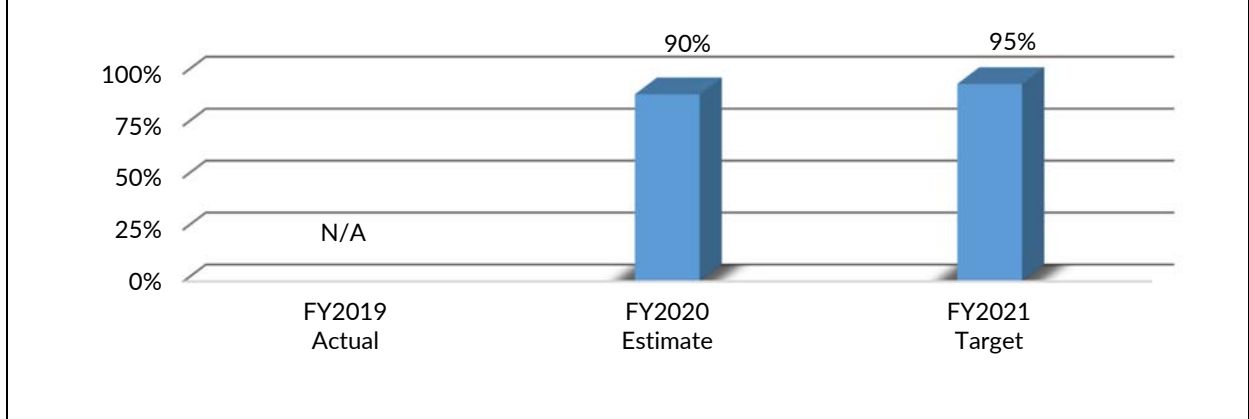
Department Budget Overview

Strategic Goal	 Quality of Life								
Measure	<b>Residential Solid Waste Collection</b>								
Description/Explanation	This measure shows the average percentage of collections completed as scheduled.								
 <table border="1"> <caption>Residential Solid Waste Collection Performance</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>95%</td> </tr> <tr> <td>FY2021 Target</td> <td>99%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2019 Actual	N/A	FY2020 Estimate	95%	FY2021 Target	99%
Fiscal Year	Percentage								
FY2019 Actual	N/A								
FY2020 Estimate	95%								
FY2021 Target	99%								

Strategic Goal	 Quality of Life								
Measure	<b>Facilities Preventative Maintenance (PM)</b>								
Description/Explanation	This measure calculates the percentage of PMs completed within 30 days after release to the technician. The measure will focus on maintaining this goal as new facilities are built.								
 <table border="1"> <caption>Facilities Preventative Maintenance (PM) Performance</caption> <thead> <tr> <th>Fiscal Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>FY2019 Actual</td> <td>N/A</td> </tr> <tr> <td>FY2020 Estimate</td> <td>80%</td> </tr> <tr> <td>FY2021 Target</td> <td>80%</td> </tr> </tbody> </table>		Fiscal Year	Percentage	FY2019 Actual	N/A	FY2020 Estimate	80%	FY2021 Target	80%
Fiscal Year	Percentage								
FY2019 Actual	N/A								
FY2020 Estimate	80%								
FY2021 Target	80%								

Department Budget Overview

Strategic Goal	 Quality of Life
Measure	<b>Fleet Preventative Maintenance (PM)</b>
Description/Explanation	This measure calculates the percentage of preventative maintenance services completed on schedule.



# Debt Service Overview



## DEBT SERVICE SUMMARY

### DEBT MANAGEMENT

The City of Goodyear uses General Obligation (G.O.), Revenue, Public Improvement Corporation (PIC) and Improvement District (ID) Bonds to finance capital improvement projects. G.O. Bond debt service is paid from secondary property taxes and utility revenues. Revenue Bonds are paid from utility revenues. Public Improvement Corporation (PIC) financed debt are backed by an excise tax pledge. Excise taxes include city sales & use tax, state shared revenues, franchise fees, licenses, fines & forfeitures or other undesignated General Fund revenues. ID bonds debt service are paid for by the property owners.

City Council have adopted financial policies that include debt management, which provides capacity to build capital projects while also maintaining conservative financial practices. The main objectives of the policies are to:

- Evaluate all possible funding mechanisms
- Utilize debt structure that matches the useful lives of the financed projects being financed

The financial policies also place constraints on the amount of debt that can be issued. These policies include a cap on the combined property tax rate that limits the amount of secondary property tax supposed G.O. Bonds that can be issued, a ten percent of revenue limit on General Fund debt service, and coverage ratios. Short-term debt restrictions are also included in the policies.

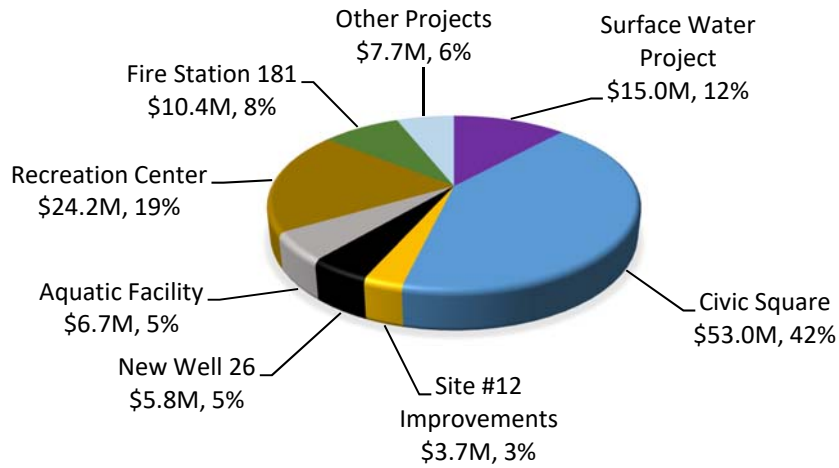
For further detail on the cities debt management policies and FY2021 budget compliance with those policies refer to the council approved financial policies section in this book.

### BOND FUNDED PROJECTS

Bond funding allows the city to continue to place a high priority in infrastructure investments to attract and service future development. The FY2021 capital improvement plan includes \$126.5 million in bond funding to pay for the projects. This amounts to 21% of the total budgeted expenditures and 37% of the total fiscal year capital improvement plan. The largest bond funded capital project in FY2021 is the construction of the Civic Square at \$53.0 million, which is 42% of total bond funded projects, as shown in the following pie graph. The Recreation Center is the second largest project at \$24.2 million.

Debt Service Summary

**FY2021 BOND FUNDED PROJECTS \$126.5 MILLION**



**TOTAL OUTSTANDING DEBT**

The total outstanding debt service requirements for the city at July 1, 2020 are \$555,382,045 as detailed in the following table.

TOTAL DEBT SERVICE REQUIREMENTS OUTSTANDING				
Type of Bond	Remaining Maturity Dates	Principal	Interest	Total Debt Service Requirements To Maturity
General Obligation Bonds (G.O.)	07/01/2020-07/01/2037	\$ 111,805,000	\$ 33,890,149	\$ 145,695,149
Public Improvement Corporation (PIC) Bonds	07/01/2020-07/01/2032	99,333,775	28,067,732	127,401,507
Improvement District Bonds	01/01/2021-01/01/2031	30,685,000	5,871,835	36,556,835
Water and Sewer Revenue Bonds	07/01/2020-07/01/2049	146,275,814	99,452,740	245,728,554
<b>Total Debt Service Requirements</b>		<b>\$ 388,099,589</b>	<b>\$ 167,282,456</b>	<b>\$ 555,382,045</b>

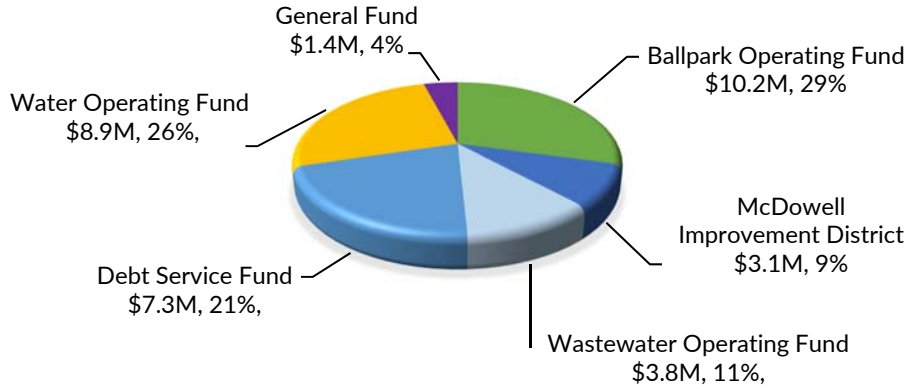


Debt Service Summary

**DEBT SERVICE BY FUND**

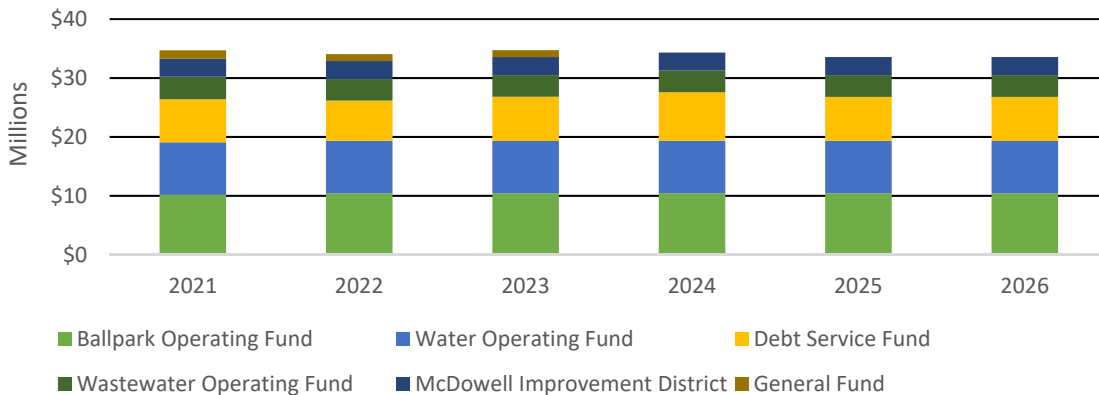
Debt service expenditures include payments of principal, interest, costs of issuance and related costs such as trustee fees and reserve requirements for bonds issued.

**FY2021 DEBT SERVICE BY FUND \$34.7 MILLION**



The next five years of debt service requirements by funding source are reflected in the following chart. Included are known requirements for issued debt, plus estimated debt service for planned new bonds issued needed to finance large projects in the five-year capital improvement program. The five year capital plan and related debt service is funded within existing multi-year forecasts.

**PLANNED DEBT SERVICE BY FUND**



The following schedule provides the same five year information for principal and interest payments by debt obligations or bond issue. Many of these bond issues are in recent years. This is due to the following factors. First, recovering from the recession has provided the capacity within the property rate to move forward with new G.O. Bond funded capital projects. Also, the city is

Debt Service Summary

growing rapidly and the water and wastewater systems are expanding along with that growth. Finally, the city also actively manages debt service and over the last few years has refunded many higher cost debt issues at significant savings. Refunding's are not used to extend the term of the debt service payments.

5-YEAR DEBT PAYMENT SCHEDULE						
Bond Description	Payments FY2021	Payments FY2022	Payments FY2023	Payments FY2024	Payments FY2025	Payments FY2026
<b>Secondary Property Tax Funded Debt</b>						
General Obligation Bond Series 2022	\$ -	\$ 3,365,800	\$ 4,054,300	\$ 3,802,800	\$ 3,041,500	\$ 3,041,500
General Obligation Bond Series 2019	3,819,900	682,000	682,000	1,652,000	1,662,600	1,662,600
General Obligation Refunding Bonds Series 2019	205,400	205,400	205,400	205,400	205,400	205,400
General Obligation Bond Series 2017	1,305,300	713,200	713,200	713,200	713,200	713,200
General Obligation Refunding Bonds Series 2016	5,398,000	5,381,400	5,363,200	5,435,200	5,381,300	5,377,900
General Obligation Refunding Bonds Series 2010	579,200	575,000	574,800	574,000	576,900	578,600
Taxable General Obligation Refunding Bonds Series 2010	656,200	680,800	688,400	695,000	700,200	703,800
<b>Secondary Property Tax Funded Debt Total</b>	<b>\$ 11,964,000</b>	<b>\$ 11,603,600</b>	<b>\$ 12,281,300</b>	<b>\$ 13,077,600</b>	<b>\$ 12,281,100</b>	<b>\$ 12,283,000</b>
<b>Water Infrastructure Finance Authority Funded Debt</b>						
2009 Loan	\$ 339,600	\$ 339,700	\$ 338,100	\$ 339,600	\$ 339,600	\$ 339,600
<b>Water Infrastructure Finance Authority Funded Debt Total</b>	<b>\$ 339,600</b>	<b>\$ 339,700</b>	<b>\$ 338,100</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>
<b>Water &amp; Sewer Revenue Funded Debt</b>						
Water & Sewer Planned Revenue and Refunding , Series 2020	\$ 5,201,600	\$ 5,893,800	\$ 5,905,500	\$ 5,869,100	\$ 5,901,500	\$ 5,904,600
Water & Sewer Revenue and Refunding Obligations, Series 2016	1,451,500	446,200	444,800	448,200	446,200	444,000
Water & Sewer Revenue Obligations, Series 2011	1,054,800	1,057,000	1,057,400	1,059,600	1,054,800	1,059,400
Water & Sewer Revenue Refunding Bonds, Series 2009	21,800	21,800	21,800	21,800	21,800	21,800
<b>Water &amp; Sewer Revenue Funded Debt Total</b>	<b>\$ 7,729,700</b>	<b>\$ 7,418,800</b>	<b>\$ 7,429,500</b>	<b>\$ 7,398,700</b>	<b>\$ 7,424,300</b>	<b>\$ 7,429,800</b>
<b>Improvement District Funded Debt</b>						
McDowell Road Commercial Corridor Improvement District	\$ 3,082,900	\$ 3,079,300	\$ 3,076,400	\$ 3,073,800	\$ 3,065,600	\$ 3,066,400
<b>Improvement District Funded Debt Total</b>	<b>\$ 3,082,900</b>	<b>\$ 3,079,300</b>	<b>\$ 3,076,400</b>	<b>\$ 3,073,800</b>	<b>\$ 3,065,600</b>	<b>\$ 3,066,400</b>
<b>Public Improvement Corporation Funded Debt</b>						
PIC Series 2017 - MLB Indians Project	\$ 1,269,000	\$ 1,270,600	\$ 1,271,000	\$ 1,270,200	\$ 1,273,400	\$ 1,270,200
PIC Refunding Bonds, Series 2016A	4,742,400	5,089,800	1,141,800	1,141,800	1,141,800	1,141,800
PIC Refunding Bonds, Series 2016B	3,011,000	2,927,400	2,623,000	2,614,400	2,621,800	2,629,600
PIC Tax-Exempt Revenue Bonds, Series 2012A	1,021,200	1,021,300	1,021,300	-	-	-
PIC Taxable Revenue Bonds, Series 2012B	126,900	126,900	126,900	-	-	-
PIC Revenue Refunding Bonds, Series 2011A	1,397,800	1,135,200	5,385,200	5,392,800	5,388,000	5,378,000
<b>Public Improvement Corporation Funded Debt Total</b>	<b>\$ 11,568,300</b>	<b>\$ 11,571,200</b>	<b>\$ 11,569,200</b>	<b>\$ 10,419,200</b>	<b>\$ 10,425,000</b>	<b>\$ 10,419,600</b>
<b>TOTAL DEBT SERVICE PAYMENTS (ALL BONDS)*</b>	<b>\$ 34,684,500</b>	<b>\$ 34,012,600</b>	<b>\$ 34,694,500</b>	<b>\$ 34,308,900</b>	<b>\$ 33,535,600</b>	<b>\$ 33,538,400</b>

\*Schedule does not include fiscal agent fees, but is included within debt service total budget

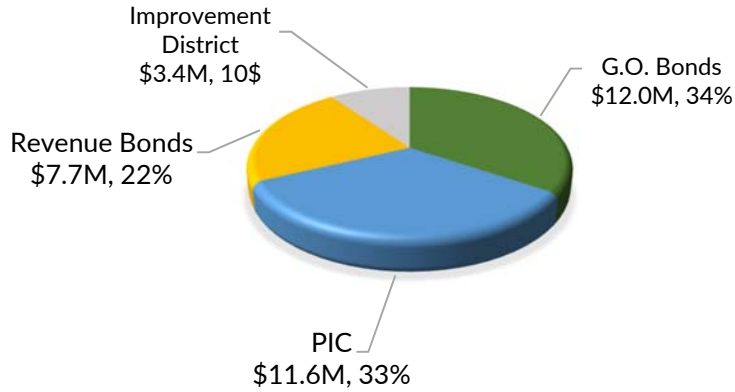
DEBT SERVICE BY TYPE

In FY2021, the largest funding source in debt service are General Obligation (G.O.) Bonds, which represents \$12.0 million or 34% of the total debt service budget. This large amount is based on the issue of \$26.9 million in new G.O. Bonds in FY2019 for a Fire Station, Police Radio Antenna and the Recreation Campus. G.O. debt is paid from both secondary property tax levies and utility revenues. Other debt includes Public Improvement Corporation (PIC) Bonds totaling \$11.6 million

Debt Service Summary

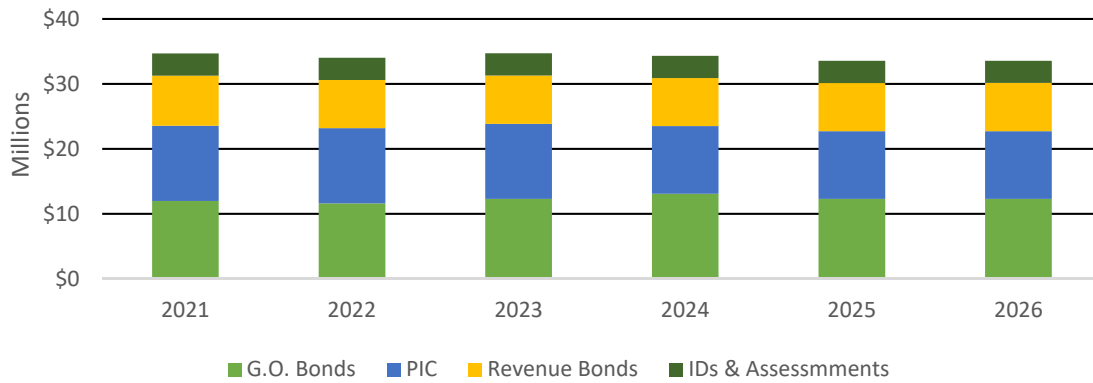
or 33% of total debt, Water and Sewer Revenue Bonds totaling \$7.7 million or 22% of total debt, Improvement Districts (ID) totaling \$3.4 million or 10% of the total debt service budget.

**FY2021 DEBT SERVICE BY TYPE \$34.7M**



The following graph shows planned debt service payments by type over the next five fiscal years.

**PLANNED DEBT SERVICE BY TYPE**



Debt Service Summary

**GENERAL OBLIGATION (G.O.) BONDS**

The Arizona Constitution (Article 9, Section 8), provides that the general obligation bonded indebtedness for general municipal purposes may not exceed six percent of the assessed valuation of the taxable property in that city. In addition to the six percent limitation for general municipal purpose bonds, cities may issue general obligation bonds up to an additional 20 percent of the assessed valuation for supplying such city with water, artificial light, or sewers, for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities, streets and transportation facilities.

Outstanding Debt

The total outstanding debt as of June 30, 2020 for G.O. Bonds is \$145,695,149. This includes both principal and interest. The following table shows the total outstanding G.O. Bonds issued by purpose:

GENERAL OBLIGATION DEBT SERVICE BY PURPOSE		
Purpose	Maturity	Outstanding G.O. Bonds
Water and Sewer	FY2037	\$ 69,268,617
Street and Highway	FY2037	11,371,137
Parks and Recreation	FY2038	43,751,134
Fire Facilities	FY2038	14,873,041
Ballpark	FY2026	5,665,904
Public Safety	FY2038	765,316
		<b>\$ 145,695,149</b>

Debt is structured differently for each bond and can vary when principal and interest payments are due. G.O. Bond debt is aligned with the financial policy to maintain a combined property tax rate of \$1.74 or lower.

Debt Service Summary

The following table shows the planned G.O. Bond principal and interest payments over the next five years:

G.O. BOND PLANNED DEBT SERVICE PAYMENTS			
Fiscal Year	Principal	Interest	Total Debt Payment
FY2021	\$ 8,245,400	\$ 3,718,600	\$ 11,964,000
FY2022	5,020,000	6,583,600	11,603,600
FY2023	5,825,000	6,456,300	12,281,300
FY2024	6,867,000	6,210,600	13,077,600
FY2025	6,330,200	5,950,900	12,281,100
FY2026	6,575,100	5,707,900	12,283,000
	<b>\$ 38,862,700</b>	<b>\$ 34,627,900</b>	<b>\$ 73,490,600</b>

The principal and interest on the 20% limit bonds can be paid with property tax revenues, debt service may also be paid by revenues generated from the utility, or from a combination of both sources of revenue. The city currently pays debt service on existing voter approved G.O. Bonds that support enterprise from water and wastewater revenue and property taxes for all other purposes. If water and wastewater revenues are not sufficient to pay the principal and interest on the bonds, the city is required to levy and collect property taxes sufficient to pay the debt service.

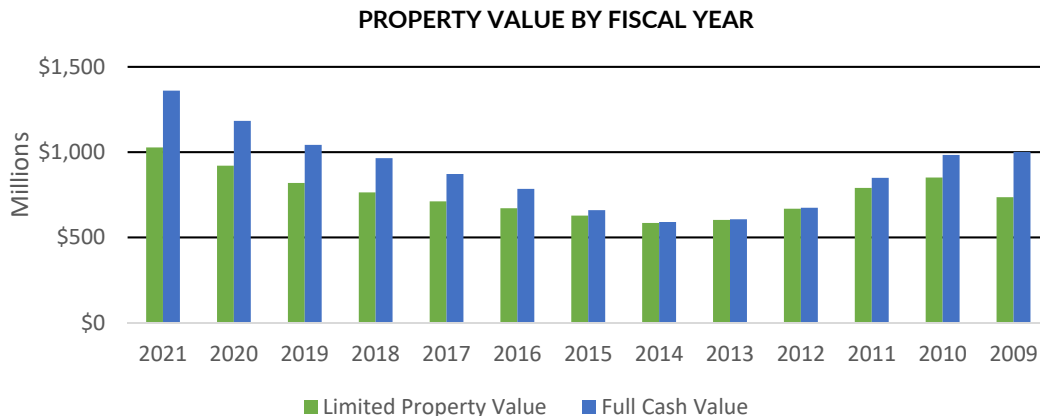
Constitutional Debt Limit Calculations

GENERAL OBLIGATION BONDS		
Constitutional Debt Limits	All Other Purposes 6%	Water/Sewer Lights, Open Space and Parks 20%
Full Cash Assessed Valuation	\$ 70,993,225	\$ 272,113,622
Outstanding Debt	-	113,730,000
Available Borrowing Capacity	\$ 70,993,225	\$ 122,914,085

Property Value

The following table shows the historical assessed valuation for property subject to taxation from 2009 through FY2021. The impacts of the recession are evident in fiscal years 2009 through 2014. This drop in assessed valuations or full cash value resulted in the city discontinuing planned bond funded projects. Beginning in 2015, the assessed values began to ascend. In FY2019, G.O. bond funded projects were reintroduced as the economy began to improve.

Debt Service Summary



Limited property value (LPV) is calculated according to the statutory formula mandated by the Arizona State Legislation and cannot exceed the full cash value. An unmodified existing property’s limited assessed valuation cannot grow more than five percent per year. The full cash value moves with the market without the constraint placed on limited valuation. In recent years, the market has grown at a rate of greater than five percent which results in a growing gap between full case and limited property values.

Prior to FY2015, LPV was used to levy primary property tax, and full cash value was utilized to levy secondary property tax. In November 2012, Arizona voters amended the State constitution regarding property valuation. As a result, beginning in FY2016, all property tax levies are based on the limited property value. However, the debt limitation continues to be based on the full cash value.

**WATER AND SEWER REVENUE BONDS**

Revenue Bonds used to finance projects have an identifiable revenue source. Similar to G.O. Bonds, Senior Lien Utility Revenue Bonds must be approved by the voters for projects in which the net revenue from the project is pledged to pay the debt service. There is no legal limit on the amount of Water and Sewer Revenue Bonds that may be issued. Subordinate lien water and sewer revenue obligations may be issued without voter approval. There are other factors in the market and city financial policies, which limit the amount of Water and Sewer Revenue Bonds that may realistically be issued. The bond covenants, as an example, may require a “coverage ratio” of at least 1.15%, which means that the projected new revenues from the project must be at least 115% of projected debt service requirements. In addition, each of the outstanding bond issues must maintain a debt service reserve fund sufficient to cover the aggregate maximum annual debt service. There are also practical limits in terms of utility rate increases that can be borne by the system users.

Property taxes cannot be used for payment of this type of debt service. Revenues used to service outstanding Water and Sewer Revenue Bonds come from user charges or fees-for-service, such as connection fees, service charges, etc. Since Water and Sewer Revenue Bonds are not backed

Debt Service Summary

by the full faith and credit of the city, they normally carry a higher interest rate than G.O. Bonds. The total outstanding debt as of June 30, 2020 for Water & Sewer Revenue Bonds (excluding the WIFA loan) is \$245,728,554.

One of the city’s financial plan objectives for capital improvement projects includes the use of revenue-based bond issues for Enterprise Funds where appropriate. A major planned water capital improvement project will utilize bonds as part of the projects financing.

WATER & SEWER REVENUE BOND PLANNED DEBT SERVICE PAYMENTS			
Fiscal Year	Principal	Interest	Total Debt Payment
FY2021	\$ 1,835,000	\$ 5,894,700	\$ 7,729,700
FY2022	1,600,000	5,818,800	7,418,800
FY2023	1,690,000	5,739,500	7,429,500
FY2024	1,740,000	5,658,700	7,398,700
FY2025	1,850,000	5,574,300	7,424,300
FY2026	1,945,000	5,484,800	7,429,800
	<b>\$ 10,660,000</b>	<b>\$ 34,170,800</b>	<b>\$ 44,830,800</b>

**PUBLIC IMPROVEMENT CORPORATION (PIC) BONDS**

Public Improvement Corporation (PIC) is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of city capital projects. PIC

Bonds are secured by excise tax (city sales & use tax, state shared revenues, franchise fees, licenses and fines & forfeitures) or by other undesignated General Fund revenues. These bonds have no limitation in regards to interest rate or amount. Debt policies are in place, and the bond market provides practical limits.

A significant advantage of the PIC structure is that certain municipal capital needs can be financed without effecting the statutory municipal bonding approvals or limitations. Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. In order to obtain the funds necessary for the construction of the facilities, the PIC issues its own bonds. The facility financed with the PIC Bonds is then leased to the city for lease-rental payments, which mirror the semi-annual interest and annual principal payments on the PIC Bonds.

Although there is no statutory limitation as to the amount of bonds or certificates the PIC may issue, there are legal limitations through the covenants in the trust indenture. The issue will be required to have a “coverage ratio” of at least 1.50 to 1.00, which means that the projected net revenues from the project must be at least 150% to 100% of projected debt service.

Debt Service Summary

The PIC bonds are primarily related to the ballpark facilities and also include component for a city office complex. PIC bond debt service is an obligation of the Ballpark and General Fund. This outstanding debt includes a \$10.5 million agreement with the Cleveland Indians major league baseball team. The team agreed to reimburse the city all the costs of issuing, administering, and of the debt service. This reimbursement is approximately \$1.2 million a year for the principal and interest payments and is further secured in the agreement by withholding spring training revenues.

The total outstanding debt as of June 30, 2020 for Public Improvement Corporation Bonds is \$127,401,507. The final payments on a city office facility are in FY2023 and after that all the payments are related to the ballpark.

PUBLIC IMPROVEMENT CORPORATION BONDS PLANNED DEBT SERVICE PAYMENTS				
Fiscal Year	Principal	Interest	Total Debt Payments	Cleveland Indians Reimbursement
FY2021	\$ 7,459,800	\$ 4,108,500	\$ 11,568,300	\$ 1,269,000
FY2022	7,787,700	3,783,500	11,571,200	1,270,600
FY2023	8,131,300	3,437,900	11,569,200	1,271,000
FY2024	7,335,000	3,084,200	10,419,200	1,270,200
FY2025	7,700,000	2,725,000	10,425,000	1,273,400
FY2026	8,060,000	2,359,600	10,419,600	1,270,200
	<b>\$ 46,473,800</b>	<b>\$ 19,498,700</b>	<b>\$ 65,972,500</b>	<b>\$ 7,624,400</b>

**IMPROVEMENT DISTRICT BONDS**

Improvement District Bonds are used to finance infrastructure projects for multiple property owners that have created an Improvement District. The creation of the district requires a majority of the owners within the proposed district to agree on the formation of the district. The debt service is paid by the collection of property assessments levied on the property within the district. There is no statutory debt limit or legal limit to the amount of Improvement District Bonds that may be issued.

The total outstanding debt as of June 30, 2020 for the McDowell Road Improvement District Bonds is \$40,132,995. The following table shows the planned principal and interest debt service payments over the next five years.



Debt Service Summary

IMPROVEMENT DISTRICT BONDS PLANNED DEBT SERVICE PAYMENTS			
Fiscal Year	Principal	Interest	Total Debt Payment
FY2021	\$ 2,290,000	\$ 792,900	\$ 3,082,900
FY2022	2,345,000	734,300	3,079,300
FY2023	2,405,000	671,400	3,076,400
FY2024	2,470,000	603,800	3,073,800
FY2025	2,535,000	530,600	3,065,600
FY2026	2,615,000	451,400	3,066,400
	<b>\$ 14,660,000</b>	<b>\$ 3,784,400</b>	<b>\$ 18,444,400</b>

**WATER INFRASTRUCTURE FINANCE AUTHORITY (WIFA)**

The Water Infrastructure Finance Authority (WIFA) is a low interest loan provided by the Arizona Clean Water State Revolving Fund. This fund is restricted to water and energy efficiency projects, green infrastructure, construction of wastewater treatment plants, wastewater facilities expansions, water reclamation facilities expansions and construction of district sewer collection systems.

The WIFA Bond was issued to finance solid waste system improvements. The total outstanding debt as of June 30, 2020 for WIFA Bonds is \$3,375,814.

WIFA REVENUE BONDS PLANNED DEBT SERVICE PAYMENTS			
Fiscal Year	Principal	Interest	Total Debt Payment
FY2021	\$ 284,200	\$ 55,400	\$ 339,600
FY2022	289,900	48,200	338,100
FY2023	295,700	43,900	339,600
FY2024	301,600	36,500	338,100
FY2025	307,600	32,000	339,600
FY2026	313,800	25,800	339,600
	<b>\$ 1,792,800</b>	<b>\$ 241,800</b>	<b>\$ 2,034,600</b>

Debt Service Summary

**BOND RATINGS**

The city's credit ratings are reviewed by two national bond-rating agencies Moody's and Standard & Poor's. The following table shows our current rating for each bond type:

General Obligation Bonds (G.O.)	Moody's Aa1 Standard & Poor's AA
Public Improvement Corporation (PIC) Bonds	Moody's Aa2 Standard & Poor's AA+
Water & Sewer Revenue Bonds	Moody's Aa3 Standard & Poor's A+
Improvement District Bonds	Moody's Aa2 Standard & Poor's A

# CIP Overview



## CAPITAL IMPROVEMENT PROGRAM (CIP)

The City of Goodyear's five-year Fiscal Year 2021-2025 Capital Improvement Program (CIP) plan totals \$586.8 million and includes one-time projects of significant value, generally over \$100,000, that increase capital assets, or major maintenance that extends the life of capital assets by at least five years. Projects are categorized by programs that include: Parks, Arts, and Ballpark; Facilities, Technology and Equipment; Streets; Water; and Wastewater.

The CIP is updated each year to incorporate new funding information, and to ensure it is aligned with City Council priorities included in the City of Goodyear Strategic Plan. The plan's first year projects include two fire stations, the surface water project, a recreational campus that includes a recreation center, aquatic facility and 30-acre park, and a civic square project that includes a city hall with a library and a two-acre park for civic activities and events. Significant projects planned to begin in FY2021 include design for a fire station in west Goodyear, design for the expansion of the Police Operations facility, as well as utility projects to replace water meters and perform major maintenance projects.

Overall, the process to develop the five-year plan included updating detailed project scopes, cost estimates, and timelines for projects in the CIP, and adding fifth year projects and new projects to align with City Council priorities. The overall goal continues to be the development of a full five-year CIP that is 100% deliverable on time and within budget. The published plan only includes funded projects. While not included in the CIP, projects in years six through ten are identified and included in the city's updated master plans and Infrastructure Improvement Plan.

The CIP includes a financial plan to support and finance capital projects. The CIP identifies project costs, funding sources, and estimated future operating costs associated with each project. The CIP is the result of a budgeting process designed to identify and allocate resources to projects when needed, and to ensure that the city will have the funds to pay for and maintain them.

In preparing the Fiscal Year 2021-2025 CIP, projects in the five-year plan have been prioritized based on an analysis of existing infrastructure inventory, forecast for future service demand, existing obligations, and availability of funding. Resources for the CIP are generated from voter authorized bonds, development impact fees, one-time general funds, grants, or user fee revenue or revenue bonds supported from municipal utilities revenues. In some cases, interim financing is required and planned to address timing differences between the collection of development impact fees over ten or more years and the need for the infrastructure to be available for use by occurring during those years growth.

Capital Improvement Program

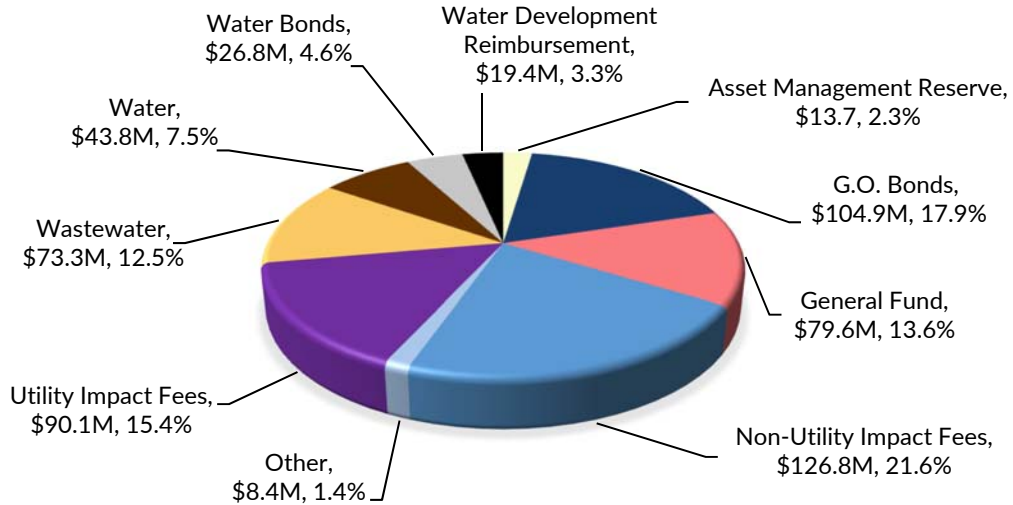
**MAJOR SOURCES OF FINANCING**

The five-year CIP totals \$586,831,000.

CIP FIVE YEAR PLAN FUNDING SOURCES					
Fund	FY2021	FY2022	FY2023	FY2024	FY2025
General Fund	\$ 54,416,800	\$ 4,412,700	\$ 9,927,300	\$ 5,846,000	\$ 4,965,100
Fleet Asset Management	-	900,000	3,585,500	1,424,300	567,400
Parks Asset Management	191,200	910,700	-	-	2,232,300
Traffic Signals Asset Management	169,400	-	-	-	-
Ballpark Operating	652,800	-	-	-	-
Ballpark Capital Replacement	290,000	110,000	100,000	2,111,500	1,118,500
Highway User Revenue	301,900	554,900	-	-	-
Water Operating	22,226,700	7,085,400	7,141,500	3,218,800	4,079,500
Wastewater Operating	9,500,800	6,308,100	50,213,400	2,707,100	4,614,600
Solid Waste Operating	371,500	-	-	-	-
G. O. Bonds	97,703,400	7,190,300	-	-	-
General Government Capital	3,492,000	900,000	-	-	-
Water Bonds	26,750,100	-	-	-	-
Water Developer Reimbursement	19,412,700	-	-	-	-
Wastewater Bonds	2,102,800	-	-	-	-
Non-Utility Impact Fees	28,948,000	23,730,200	12,019,700	3,071,900	54,139,100
Construction Sales Tax - Impact Fee	5,000,000	-	-	-	-
Utility Impact Fees	69,564,800	5,553,400	4,873,700	4,936,400	5,186,800
<b>TOTAL</b>	<b>\$ 341,094,900</b>	<b>\$ 57,665,700</b>	<b>\$ 87,861,100</b>	<b>\$ 23,316,000</b>	<b>\$ 76,903,300</b>

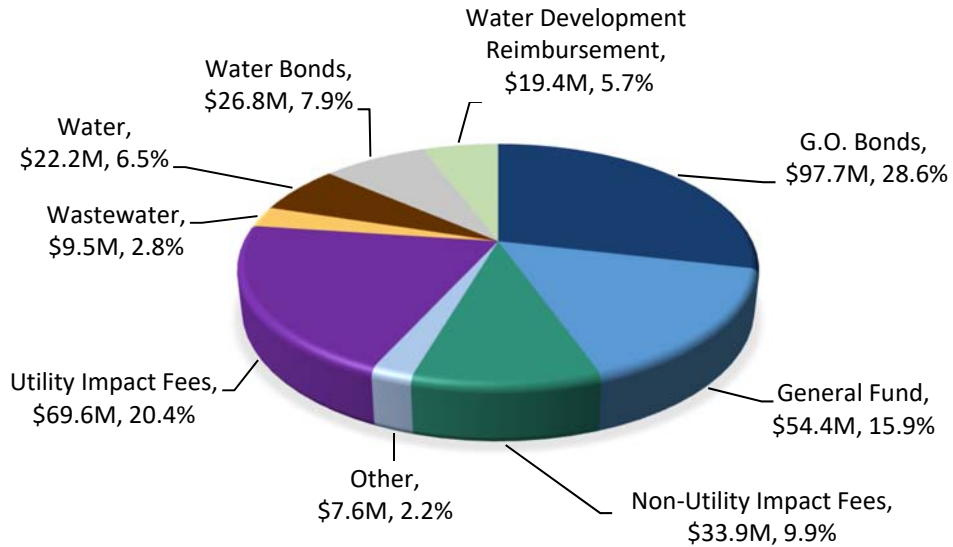
Capital Improvement Program

5 YEAR PLAN FUNDING SOURCES  
\$586.8M



The first year of the Fiscal Year 2021-2025 plan is adopted by Council as part of the Fiscal Year 2021 Budget. The adopted Fiscal Year 2021 CIP budget is \$341.1 million, which includes \$122.2 million for new projects and \$218.9 million for projects carried over from the prior year.

CURRENT YEAR PLAN FUNDING SOURCE  
\$341.1M



Capital Improvement Program

## SOURCES OF FUNDING FOR CIP

Developer Contributions – Developers provide the city with funding to ensure that infrastructure and community facilities support the needs of the city’s growing community.

Development Impact Fees – Development Impact Fees were adopted by the City Council beginning in 1986, which required new development to pay its proportionate share of the costs associated with providing necessary public infrastructure. These fees provide capital revenues to pay for infrastructure demands placed on the city by new development. State law restricts these fees. The most recent Infrastructure Improvement Plan (IIP) became effective April 13, 2020 and was adopted by Council consistent with state laws guiding types of infrastructure and process. Impact fees are assessed for: Streets, Police, Fire, Parks, Wastewater, and Water.

Grants – Grant funding is a contribution from one government unit or funding source to another. The contribution is usually made to support a specified program or project, but may be for more general purposes.

General Obligation (G.O.) Bonds – G.O. Bonds require voter approval and finance a variety of public capital projects. Bond sale proceeds must be used for the purposes specified in the bond election. These bonds are funded by revenue generated from secondary property taxes that are assessed by the city.

Revenue Bonds – Revenue bonds can be issued to support major capital improvements. These bonds are not secured by general taxing authority. Backing comes from specific revenues earmarked for their operations. Bond proceeds to support large water and wastewater utility projects are repaid from utility rate revenue.

Operating Funds – These funds are used to support vital government and business type operations. Each year, the city identifies any one-time, non-recurring revenues from each of these fund types that may be used to support capital needs. These include funds such as the General Fund and Water and Wastewater operating funds.

## MULTI-YEAR PLAN REVIEW PROCESS

The CIP brings together projects and needs identified through several capital planning processes including the General Plan, master plans, asset management plans, and planned rehabilitation, repair and maintenance schedules. These plans provide the foundation for both short-term and long-range planning of land use and infrastructure needs. They provide project priorities, timing and implementation strategies. Planning is critical to ensure a sustainable future for the City of Goodyear.

## **GOODYEAR 2025 GENERAL PLAN**

The General Plan is the community's vision for the growth and development in Goodyear. It was created by the community and approved by the voters of Goodyear on November 4, 2014. The purpose of the General Plan is to guide decision making in the community in order to ensure that we are growing according to our shared vision and strategy:

- Strategy 1: Create Attractive Places and Diverse Destinations
- Strategy 2: Develop a Physically and Socially Connected Community
- Strategy 3: Expand the Parks, Open Space, Trails, and Recreation System
- Strategy 4: Cultivate Art and Culture
- Strategy 5: Advance Economic Opportunity
- Strategy 6: Protect and Utilize our Assets
- Strategy 7: Maximize Partnerships and Collaboration
- Strategy 8: Provide Opportunities for Living a Healthy Lifestyle
- Strategy 9: Foster a Sustainable Economy and Community

The city is required by Arizona Revised Statutes to update the General Plan at least once every ten years. The Goodyear 2025 General Plan update started in October 2012 and was completed in the fall of 2014. The update revisited the elements contained in the previous General Plan, and added a number of new elements which were required because the city's population exceeded 50,000.

## **FACILITY MASTER PLAN**

Employing a twenty-year planning horizon, the citywide Facilities Master Plan was accepted by City Council in April 2016 to ensure that the short and long-term needs of the city are met, through responsible planning and prioritization of facility projects. As facility needs continue to evolve, periodic reviews of the master plan will move projects identified to the city's CIP.

## **PARKS AND RECREATION MASTER PLAN**

The purpose of the Parks, Recreation, Trails and Open Space Master Plan is to offer strategies and operational policies that provide guidance and direction in the development and preservation of parks and recreation facilities. This comprehensive plan was adopted by City Council (July 2014) and was developed through a highly interactive process involving public forums, stakeholder meetings, surveys, site evaluations, benchmarks to like communities and meetings with the Parks and Recreation Advisory Commission as well as the General Plan Committee.

The plan is focused on the city's commitment to providing high-quality parks, trails, facilities and recreational opportunities that continue to meet the needs of residents, while contributing to the economic well-being of the city.



## **TRANSPORTATION MASTER PLAN**

The Transportation Master Plan is the city's plan for maintaining and enhancing its transportation system. The plan was updated in June 2014 and addresses all transportation modes in the city – vehicular, non-motorized, and transit and provides the city with direction on specific improvements to enhance the ability of residents and visitors to navigate the community. The public benefits from the systematic planning of transportation to ensure that the short-term and long-term needs of the city are met through responsible planning and prioritization of transportation projects. The plan is scheduled to be updated in FY2023 and is included in the five-year CIP.

## **INFRASTRUCTURE IMPROVEMENT PLAN**

The Infrastructure Improvement Plan identifies necessary public infrastructure needed to meet the demands of growth over a ten-year period. Infrastructure categories included in the plan are Police, Fire, Parks, Streets, Water, and Wastewater. The City updated the plan effective April 2018 as part of the city-wide Development Impact Fee update. The plan was updated again effective April 2019 to include a new growth area, Northwest Rainbow Valley, for Fire, Police, and Street infrastructure categories.

## **INTEGRATED WATER MASTER PLAN (IWMP)**

The Integrated Water Master Plan (IWMP) is a composition of four master plans that include the 1) Water Resources Master Plan; 2) Water System Master Plan; 3) Wastewater System Master Plan; and 4) the Reclaimed Water Master Plan. This plan looks at critical components of growth, desired levels of services, and the capital assets as a whole in meeting the needs of the service areas. The IWMP is the first plan needed in a linear progression of plans towards the development of a sound CIP, an Infrastructure Improvement Plan (IIP), and the setting of development impact fees. The CIP will be integral along with the annual costs of services to determine utility rates each year. The 2016 IWMP produced a new 5-year CIP which looked at existing customers and improving upon the level of services. A good portion of the CIP includes a wrap up of this 5-year plan. A new IIP was completed that used the IWMP information to update existing development impact fees and if needed, develop new ones. The IWMP also determines the challenges of resources needed for long-range planning. For example, the 100-year assured water supplies where new water resources are needed, where they can be secured and acquired, and what the costs are associated with the infrastructure to move it to the city. The planning horizons for the IWMP were 2015 (current state), 2020, 2025, and build-out.

The CIP includes the current Surface Water Treatment Facility that is underway. The project includes a raw water pump station adjacent to the Salt River Project lateral along Avondale Boulevard near the Broadway alignment, a six-mile raw water pipeline, an eight million gallon per day surface water treatment facility and a one-mile finished water pipeline. This project is important because it brings Colorado River water resources into the city where this valuable resource can be used and recognized in its entirety in our 100-year assured water supply.

Capital Improvement Program

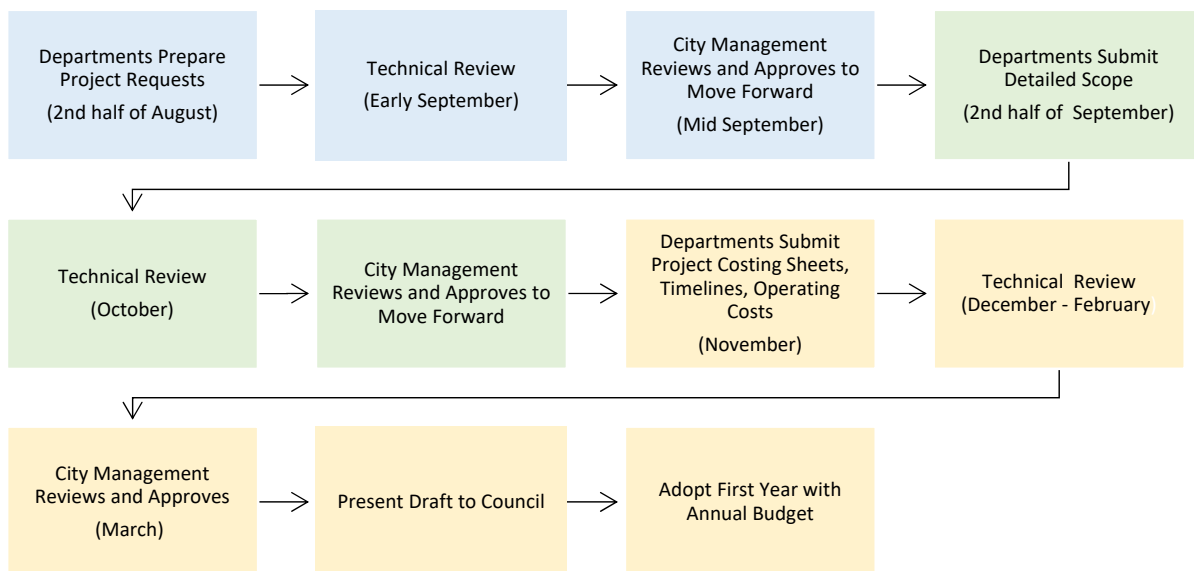
The CIP also includes two very large projects that are integral to the sustainable operations of our utility system. First, the brine management project. Brine concentrate is a byproduct of the reverse osmosis treatment facilities that produce drinking water and is discharged into the city’s sewer. This creates compliance issues with the wastewater treatment plant, limits the reuse potential of reclaimed water, and is not sustainable. The second large project is to develop a long-term strategy for water reuse. The reclaimed water produced is a valuable asset and serves as part of the water resource portfolio in the city’s Assured Water Supply Designation.

**WATER & WASTEWATER INFRASTRUCTURE IMPROVEMENT PROGRAM**

In October of 2015, City Council approved a new 5-year Water and Wastewater rate plan to support the improvement of the utility infrastructure throughout the city. The new rate schedule was effective on January 1, 2016 and will serve our needs through calendar year 2020. A new rate plan is being developed and expected to be adopted and become effective on January 1, 2021. The rate plan under development includes the operation and maintenance of the new surface water treatment facility and the 5 year CIP for utilities.

**DEVELOPING CAPITAL IMPROVEMENT PROGRAM**

CIP Planning occurs at various levels. Staff works continuously to maintain an evolving capital plan. Requests are submitted in a standardized format with detailed information about the project. All information included in the form is important, as it assists with all phases of review of the request such as scope, project costs by phase, justification, ongoing operating costs, and the focus areas of the City of Goodyear Strategic Plan or other related plan. The staff and administrative portion of the process is conducted in three separate phases each going through the department request, technical reviews and city management reviews steps shown below. The three steps are project request, project scope development, and project costing and timelines. The CIP projects then join in with the operating budget process to develop and adopt the budget.



Capital Improvement Program

Project request is the first overall step. Departments identify new projects they desire to request funding for in the five-year capital plan. This step includes a project name, project description, and rough order of magnitude cost estimate. The budget team reviews and classifies the requests into categories such as obligations and inclusion in a funded asset management plan. The executive team then determines which projects will move onto the next step of developing a detailed scope. This evaluation is based on alignment with the City of Goodyear Strategic Plan and other capital plans as well as other Council and community survey priorities.

Departments are notified which projects are approved to move into the scope development phase. The developed scopes are reviewed by the budget and project management teams for completeness relative to ability to move onto the next step to prepare detailed costs and project implementation timelines. Again, the executive team determines which projects will move on into the process based on the review team feedback.

Departments prepare project cost and timelines for each approved scope in the final phase of developing the requests for movement into the funding portion of the budget process. Costs and timelines are prepared by project phases of study; land; design; construction; furniture, fixtures and equipment; and other. Start and complete milestones are established for each phase and the overall project. Finally, operating costs are also identified at this phase of the overall project request process. Once these projects are submitted, the next process is a technical review of the project requests with the Engineering Department, Budget and Research office, and Procurement. This team addresses reasonableness of cost and time line estimates and assesses the internal capacity to manage each project.

A report is prepared showing projects with no proposed changes, projects with proposed changes including new projects, or changes due to statutory requirements. City Management reviews the proposed CIP and prioritizes the projects. Projects not fundable within the five-year plan resources are noted for consideration in future years.

The City Council annually reviews multi-year plans for water, wastewater, streets, parks, major facilities, equipment, and technology. City Council's strategic goals and financial policies provide the parameters for development of the annual capital plan. Capital project as well as other budget priorities are also a topic at the annual City Council retreat. The Council reviews annual improvements based on community feedback, and considers the impact of increased debt on the city's overall tax rate. The Council approves yearly CIP allocations, and adopts the annual tax rate and utility rates to support associated debt payments for bond funded projects.

The capital planning process not only provides an orderly and routine method for planning and financing of capital improvements, but the process also makes capital expenditures more responsive to community needs by informing and involving the public. By prioritizing projects according to criteria that are grounded in the city's mission and plans, the CIP process also creates a more understandable and defensible investment in the decision making process, improves linkages between capital investments, and the city's long-term vision and goals, and builds citizen confidence by making more efficient use of city resources. Determining how and when to schedule projects is a complicated process. It must take into account all of the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide

Capital Improvement Program

routine, ongoing services and one-time or emergency services when needed. Current year projects are reviewed monthly with departments, Engineering, Budget, Procurement and executives to ensure timelines and budget are on target, and identify any potential changes.

### ON-GOING OPERATING IMPACTS

The city's CIP has a direct effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, annual debt service payments are required.

Although the CIP is prepared separately from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted through a carryover process each year until the project is completed. In the year the new project is to open for operations, the operating costs are addressed as part of the operating budget supplemental process. The city takes a proactive approach to ensure funds will be available to pay for the new General Fund project operating costs by implementing an operating cost set-aside for General Fund. The set-aside concept protects future ongoing General Fund budget capacity by diverting the use of current ongoing revenues to one-time costs, so that those one-time items can be eliminated once the new operating costs materialize. For enterprise funds, planning for capital projects operating costs is an element of the multi-year rate plans.

Most new CIP projects have ongoing expenses for routine maintenance and operation of facilities and equipment including utilities, staffing, repair and maintenance and fuel for heavy equipment. The costs of future operations and maintenance for new CIP projects are estimated based on past expenditures and anticipated increase in materials, labor and other related costs. Departments are asked to identify new operating costs. Below are several expense categories that are considered when developing operating cost estimates for a CIP project:

- Staffing–salary, benefits, training
- Supplies/Contracts–professional services, supplies
- Utilities–water, refuse, electricity
- Maintenance–building, landscape, equipment
- Insurance: Fire and Liability–personnel and property
- Information Technology–cost of new or replacement equipment
- Vehicles–purchase cost, annual replacement, repairs and maintenance, and fuel

Operating costs are carefully considered in deciding which projects move forward in the CIP. The budget process, including multi-year fund forecasts, ensures the city's operating budget is able to absorb the additional costs. City Council will carefully stagger capital projects so the operating impacts are manageable.

Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

Capital Improvement Program

As shown in the following table, there are a number of projects in the CIP that will require substantial operating funds and have a significant impact on the operating budget. Only the first year amounts are shown below at the full year cost regardless of whether the project will open mid-year. The ongoing portions in subsequent years are incorporated into the five-year fund forecasts.

CIP ANTICIPATED OPERATING COSTS				
PROJECT NAME	OPERATING COSTS ANTICIPATED FY2022	OPERATING COSTS ANTICIPATED FY2023	OPERATING COSTS ANTICIPATED FY2024	OPERATING COSTS ANTICIPATED FY2025
Civic Square	\$ 2,839,000	\$ -	\$ -	\$ -
Recreation Campus (1)	1,910,600	-	-	-
West Goodyear Fire Station 188	1,803,500	-	-	-
Miscellaneous Facilities Improvements	9,400	-	-	-
Police Operations Building Phase II	-	-	299,300	-
<b>General Fund</b>	<b>\$ 6,562,500</b>	<b>\$ -</b>	<b>\$ 299,300</b>	<b>\$ -</b>
Street Improvement Projects	\$ 28,000	\$ 17,000	\$ 15,000	\$ 42,000
Traffic Signals	15,000	45,000	30,000	30,000
<b>Highway User Revenue Fund (HURF)</b>	<b>\$ 43,000</b>	<b>\$ 62,000</b>	<b>\$ 45,000</b>	<b>\$ 72,000</b>
Surface Water Project	\$ 4,855,500	\$ -	\$ -	\$ -
<b>Water Operating</b>	<b>\$ 4,855,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Brine Disposal	\$ -	\$ 38,000	\$ -	\$ 7,034,200
Lift Station Rehabilitation & Replacement Program	-	-	-	125,000
<b>Wastewater Operating</b>	<b>\$ -</b>	<b>\$ 38,000</b>	<b>\$ -</b>	<b>\$ 7,159,200</b>
<b>Total Anticipated Operating Costs</b>	<b>\$ 11,461,000</b>	<b>\$ 100,000</b>	<b>\$ 344,300</b>	<b>\$ 7,231,200</b>

(1) This reflects costs for opening the facility mid-year due the pandemic. The set aside contingency accounts for the remaining funds to bring the costs to a full year.

Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

CIP Overview

**CITY OF GOODYEAR  
5-YEAR CAPITAL IMPROVEMENT PROGRAM – FY2021-FY2025  
SUMMARY BY PROJECT**

FACILITIES, TECHNOLOGY & EQUIPMENT PROJECTS								
PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Court Security Standards	15001	\$ 1,244,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,244,600
Impact Fee Audit	21014	-	25,000	-	-	-	-	25,000
Impact Fee Audit - Future	21-21-119	-	-	-	25,000	-	25,000	50,000
FSIP Performance Management	22001	80,000	20,000	-	-	-	-	100,000
FSIP Lucity	23001	-	-	-	142,000	-	-	142,000
Fire Station 181 Replacement	30001	10,447,300	-	-	-	-	-	10,447,300
EMR Fire Station 186 with Apparatus	30002	8,490,700	-	-	-	-	-	8,490,700
Fire Station Condition Assessment	30003	163,800	-	-	-	-	-	163,800
Fire Station 185 Roof	30005	-	191,000	-	-	-	-	191,000
Fire Pumper	30006	-	847,600	-	-	-	-	847,600
Fire Station 188 West Goodyear	30007	-	1,180,000	10,763,000	-	-	-	11,943,000
RWC Radio System Simulcast Site	35001	1,578,800	-	-	-	-	-	1,578,800
Tyler New World Upgrade (CAD/NIBRS/RMS)	35002	180,600	1,140,500	-	-	-	-	1,321,100
Police Building Phase II	35003	-	2,853,400	12,541,300	-	-	-	15,394,700
Fire Reimbursement - Newland	40003	-	446,300	532,100	592,700	641,900	673,100	2,886,100
Bullard Tech Corridor Dark Conduit Study	41001	125,000	-	-	-	-	-	125,000
Enhance Bullard Landscape and Branding	41003	-	612,500	780,600	468,100	-	-	1,861,200
Civic Square	42016	6,621,600	80,668,000	-	-	-	-	87,289,600
FSIP - Project Dox	42017	154,100	-	-	-	-	-	154,100
FSIP-Permitting System	42019	-	-	988,600	-	-	-	988,600
Western Avenue Property Improvements	42020	119,900	-	-	-	-	-	119,900
Municipal Operations Center Parking and Infrastructure Improvements	60001	1,116,400	-	-	-	-	-	1,116,400
Development of Space Solutions for Public Works Facility	60002	14,700	-	-	-	-	-	14,700
City Facility Condition Assessments	60003	74,800	-	-	-	-	-	74,800
Facility Lock Changeout/Key Management Software	60043	-	125,000	-	-	-	-	125,000
Water Vehicles	60044	-	183,400	-	169,000	484,600	-	837,000
Impact Fee Study	2100B	-	-	358,000	-	-	-	358,000
Property Warehouse Security Upgrades	35-21-082	-	-	36,200	202,200	-	-	238,400
Mobile Command Vehicle	6000C	-	-	900,000	-	-	-	900,000
Wastewater Vehicles	6000D	-	-	220,100	-	-	329,400	549,500

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CITY OF GOODYEAR  
5-YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-FY2025  
SUMMARY BY PROJECT

PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Fire Apparatus	6000F	\$ -	\$ -	\$ -	\$ 2,614,200	\$ 581,300	\$ -	\$ 3,195,500
Street Sign Vehicles	6000G	-	-	-	-	130,200	-	130,200
Street Sweepers	6000H	-	-	-	971,300	304,600	-	1,275,900
Streets Maintenance Vehicles	6000J	-	-	-	-	408,200	233,500	641,700
Facility Security Assessment	60-21-001	-	-	150,000	-	-	-	150,000
Replace Aerial Traffic Signal Truck	60-21-004	-	-	-	-	-	333,900	333,900
<b>TOTAL FACILITIES, TECHNOLOGY &amp; EQUIPMENT PROJECTS</b>		<b>\$ 30,412,300</b>	<b>\$ 88,292,700</b>	<b>\$ 27,269,900</b>	<b>\$ 5,184,500</b>	<b>\$ 2,550,800</b>	<b>\$ 1,594,900</b>	<b>\$ 155,305,100</b>
<b>PARK, ART &amp; BALLPARK PROJECTS</b>								
PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Ballpark and Complex Carpet Replacement (AM)	50-21-026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,500	\$ 225,500
Ballpark and Complex Roof Re-coating (AM)	50-21-024	-	-	-	-	-	160,000	160,000
Ballpark Safety Netting	50019	-	205,000	-	-	-	-	205,000
Ballpark Safety Repairs	50005	447,800	-	-	-	-	-	447,800
Ballpark Signage (AM)	50-21-044	-	-	-	-	-	100,500	100,500
Bullard Wash I Park (AM)	50-21-034	-	-	-	-	-	140,200	140,200
Bullard Wash II Park (AM)	50-21-035	-	-	-	-	-	113,400	113,400
Bullard Wash II Park Lighting Replacement	50016	191,200	-	-	-	-	-	191,200
Falcon Park (AM)	50-21-036	-	-	-	-	-	127,500	127,500
Foothills Community Park Sports Field Lighting	50-21-020	-	-	501,100	-	-	-	501,100
Goodyear Ballpark HVAC (AM)	5000C	-	-	-	-	290,000	-	290,000
Goodyear Ballpark Seating (AM)	5000D	-	-	-	-	1,254,000	-	1,254,000
Goodyear Community Park Dog Park Relocation	5000A	-	-	167,400	-	-	-	167,400
Goodyear Community Park Lighting (AM)	50-21-040	-	-	-	-	-	886,900	886,900
Goodyear Community Park Maintenance Building Improvements	50004	50,600	-	314,300	-	-	-	364,900
Goodyear Community Park Tot Lots (AM)	50-21-039	-	-	-	-	-	435,200	435,200
Indians Complex Synthetic Flooring Replacement (AM)	50-21-028	-	-	-	-	-	175,000	175,000
Indians Development Complex Field Renovation	50008	-	115,000	60,000	-	-	-	175,000
Indians Development Complex HVAC (AM)	5000E	-	-	-	-	400,000	-	400,000
Indians Development Complex Windscreen and Protective Netting (AM)	5000F	-	-	-	-	167,500	-	167,500

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CITY OF GOODYEAR  
5-YEAR CAPITAL IMPROVEMENT PROGRAM – FY2021-FY2025  
SUMMARY BY PROJECT

PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Loma Linda Baby Pool Conversion	5000B	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 519,100	\$ 519,100
Palm Valley Park Basketball Court (AM)	50-21-038	-	-	-	-	-	82,300	82,300
Palm Valley Park Ramadas (AM)	50-21-037	-	-	-	-	-	182,300	182,300
Parks Master Plan Update	50-21-023	-	-	350,000	-	-	-	350,000
Parks Reimbursement - Newland	40002	-	963,400	1,047,000	-	-	-	2,010,400
Public Art: Bullard Wash Park	50-21-047	-	-	-	250,000	-	-	250,000
Public Art: Western Avenue Archway	50-21-043	-	-	-	-	380,000	-	380,000
Recreation Campus - Recreation Center	50001	24,311,400	-	-	-	-	-	24,311,400
Recreation Campus-Aquatic Facility	50003	12,185,100	-	-	-	-	-	12,185,100
Recreation Campus-Central Goodyear 30-Acre Park	50002	20,073,200	-	-	-	-	-	20,073,200
Reds Complex HVAC (AM)	50-21-030	-	-	-	-	-	290,000	290,000
Reds Complex Windscreen Replacement (AM)	50-21-029	-	-	-	-	-	167,500	167,500
Reds Development Complex Carpet Replacement	50009	-	175,000	-	-	-	-	175,000
Reds Development Complex Field Renovation (AM)	5000G	-	-	50,000	100,000	-	-	150,000
Right-of-way Landscape Estrella Parkway: I10-MC85	5000H	-	-	710,700	-	-	-	710,700
Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr	5000J	-	-	200,000	-	-	-	200,000
ROW Cotton Lane - Van Buren to Yuma (AM)	50-21-033	-	-	-	-	-	161,500	161,500
ROW Pebblecreek PKWY-Indian School Rd to Charles Blvd (AM)	50-21-032	-	-	-	-	-	103,000	103,000
<b>TOTAL PARK, ART &amp; BALLPARK PROJECTS</b>		<b>\$ 57,259,300</b>	<b>\$ 1,458,400</b>	<b>\$ 3,400,500</b>	<b>\$ 350,000</b>	<b>\$ 2,491,500</b>	<b>\$ 3,869,900</b>	<b>\$ 68,829,600</b>
<b>STREETS PROJECTS</b>								
PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
86 Acre Recreation Campus - Roosevelt Irrigation District Relocation	42001	\$ 330,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,200
Bullard Wash Emergency Remediation	42018	146,400	-	-	-	-	-	146,400
Citrus Road, I-10 to Thomas Road	4200A	-	-	-	4,000,000	-	13,000,000	17,000,000
Cotton Lane - Estrella Parkway to Cotton Lane Bridge	4200B	-	-	-	360,000	4,020,000	-	4,380,000
Cotton Lane and Estrella Parkway Intersection	4200C	-	-	-	-	620,000	260,000	880,000



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PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Development Reimbursement Traffic Signal	42003	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Estrella Parkway Widening – Northbound, South of I-10	42023	-	210,000	-	-	-	-	210,000
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)	42026	-	500,000	3,700,000	1,300,000	-	30,600,000	36,100,000
Estrella Parkway/PebbleCreek Parkway and I-10 Interchange	42027	-	400,000	120,000	3,500,000	-	-	4,020,000
Harrison Street-158th Ave to Estrella Pkwy-North Side Improvements	42-21-014	-	-	175,000	-	-	-	175,000
LED Street Light Conversion	42028	-	3,392,000	-	-	-	-	3,392,000
Litchfield and McDowell Intersection Rewire/ Equipment Replacement	42022	-	169,400	-	-	-	-	169,400
Litchfield Road Pavement Preservation	42006	431,000	-	-	-	-	-	431,000
Lower Buckeye Road and Sarival Avenue	4200G	-	-	175,000	1,350,000	-	-	1,525,000
McDowell Road and Citrus Road Intersection	42029	-	350,000	175,000	3,300,000	-	-	3,825,000
North Subdivision Street Lights	42024	-	100,000	900,000	-	-	-	1,000,000
PebbleCreek Marketplace Traffic Signal Reimbursement	42025	-	155,000	-	-	-	-	155,000
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	42008	2,821,900	-	-	-	-	-	2,821,900
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	42009	3,398,000	-	-	-	-	-	3,398,000
Sarival Avenue: Jefferson Street To Yuma	42011	907,700	-	800,000	4,500,000	-	-	6,207,700
Sarival Avenue (west half) Yuma Road to Elwood Street	4200J	-	-	1,100,000	-	900,000	9,800,000	11,800,000
Traffic Signal - Yuma & 173rd Avenue	42012	21,400	673,000	-	-	-	-	694,400
Traffic Signal - Camelback & Sarival	42007	50,000	-	554,900	-	-	-	604,900
Traffic Signal - Camelback & Perryville (50% participation)	42013	42,500	7,500	561,500	-	-	-	611,500
Traffic Signal - Estrella Parkway & Estrella Foothills	42021	60,300	730,000	-	-	-	-	790,300
Traffic Signals	4200L	-	-	102,000	1,446,000	1,446,000	1,446,000	4,440,000
Transportation Master Plan Update	4200M	-	-	-	530,000	-	-	530,000
West Goodyear Boulevard North Median & ROW Improvements	42-21-046	-	-	150,000	-	-	-	150,000
Yuma Road, Canyon Trails to Sarival	4200N	-	-	-	-	910,000	2,800,000	3,710,000
<b>TOTAL STREETS PROJECTS</b>		<b>\$ 8,389,400</b>	<b>\$ 6,686,900</b>	<b>\$ 8,513,400</b>	<b>\$ 20,286,000</b>	<b>\$ 7,896,000</b>	<b>\$57,906,000</b>	<b>\$ 109,677,700</b>

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WATER PROJECTS								
PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Adaman Well #3	60004	\$ 2,037,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,037,600
Airport Commerce Center Valve Replacement	60049	-	500,000	-	-	-	-	500,000
Booster 11 Generator Replacement	60047	-	120,000	-	-	-	-	120,000
Booster 11 MCC Replacement	60-21-105	-	-	-	-	445,000	-	445,000
Booster 12 Generator Replacement	60-21-098	-	-	-	420,000	-	-	420,000
Booster 13 Generator Replacement	60-21-090	-	-	170,000	-	-	-	170,000
Booster 13 Zone 1 Hydro Tank Replacement	60-21-091	-	-	225,000	-	-	-	225,000
Booster 13 Zone 2 Hydro Tank Replacement	60050	-	250,000	-	-	-	-	250,000
Booster Site 13 and 23 TTHM Mitigation	60005	236,000	2,000,000	-	-	-	-	2,236,000
Booster Station 11 Valve Replacement	60-21-114	-	-	-	-	-	270,000	270,000
CAP Subcontract Capital Charges	60007	-	709,000	762,700	730,500	752,000	767,200	3,721,400
Designation of Assured Water Supply	6000N	-	-	-	325,000	-	-	325,000
Differential Impact Fee Credits - Water	60008	-	949,200	977,700	1,007,000	1,037,200	1,068,300	5,039,400
Distribution Management, Operations and Maintenance (DMOM) Manual	60-21-061	-	-	-	-	-	180,000	180,000
EMR Valve Replacement - Elliot Rd from Estrella Parkway to San Gabriel	60-21-094	-	-	500,000	-	-	-	500,000
EMR Valve Replacement - San Gabriel Dr from Elliot Rd to Corgett Wash	60-21-102	-	-	-	500,000	-	-	500,000
EMR Valve Replacement - Estrella Parkway from Cotton Ln to Parcel 8	60-21-108	-	-	-	-	500,000	-	500,000
EMR Valve Replacement - Bullard Ave from MC85 to Vinyard Ave	60-21-118	-	-	-	-	-	500,000	500,000
Fiber Conduit - Newland Reimbursement	60042	-	400,000	-	-	-	-	400,000
Historic Goodyear Water Replacements	60046	-	800,000	3,150,000	2,415,000	-	-	6,365,000
Increase Booster Capacity at Site #12	6000M	-	-	-	290,000	-	-	290,000
Integrated Water Master Plan (IWMP)	60-21-062	-	-	-	2,000,000	-	-	2,000,000
Liberty Potable Interconnects	60009	36,700	-	-	-	-	-	36,700
Membrane Replacement	60-21-063	-	-	-	-	-	200,000	200,000
New Well 26	60010	5,762,700	-	-	-	-	-	5,762,700
Potable Water Storage Reservoir Rehabilitation	60011	788,000	-	-	-	-	-	788,000

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PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Regional Interconnect Study	60012	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158,000
Replace VFDs at Site 21	60013	189,000	-	-	-	-	-	189,000
Site 11 Reservoir Rehabilitation	60-21-117	-	-	-	-	-	894,000	894,000
Site 12 Improvements and Increased Capacity	60014	3,732,000	-	-	-	-	-	3,732,000
Site 12 Reservoir Rehabilitation	60048	-	1,300,000	-	-	-	-	1,300,000
Site 18 Generator Replacement	60-21-113	-	-	-	-	-	200,000	200,000
Site 18 Reservoir Rehabilitation	60-21-101	-	-	-	575,000	-	-	575,000
Surface Water Project	60015	103,374,700	-	-	-	-	-	103,374,700
Treatment Improvements at Site 18	60016	748,400	2,475,000	-	-	-	-	3,223,400
Water Main Replacement	60041	-	156,000	1,300,000	-	-	-	1,456,000
Water Meter Replacement	60040	-	3,890,000	-	-	-	-	3,890,000
Water Reimbursement -Newland	40004	-	3,431,100	4,091,400	4,564,700	4,936,400	5,167,800	22,191,400
WPA 2 - 16-inch water main	60045	-	2,015,000	-	-	-	-	2,015,000
<b>TOTAL WATER PROJECTS</b>		<b>\$ 117,063,100</b>	<b>\$ 18,995,300</b>	<b>\$ 11,176,800</b>	<b>\$ 12,827,200</b>	<b>\$ 7,670,600</b>	<b>\$ 9,247,300</b>	<b>\$ 176,980,300</b>
<b>WASTEWATER PROJECTS</b>								
PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Brine Disposal	60034	\$ -	\$ 695,000	\$ -	\$ 46,300,000	\$ -	\$ -	\$ 46,995,000
Collection System - Sewer System Repairs/ Replacements	60057	-	1,500,000	-	-	-	-	1,500,000
Collection System - Sewer System Repairs/ Replacements	60-21-092	-	-	1,500,000	-	-	-	1,500,000
Collection System - Sewer System Repairs/ Replacements	60-21-099	-	-	-	1,500,000	-	-	1,500,000
Collection System - Sewer System Repairs/ Replacements	60-21-106	-	-	-	-	1,500,000	-	1,500,000
Collection System - Sewer System Repairs/ Replacements	60-21-115	-	-	-	-	-	1,500,000	1,500,000
Corgett WRF Admin Building Upgrades	60056	-	210,000	-	-	-	-	210,000
Corgett WRF Blower Replacement	60-21-097	-	-	-	160,000	-	-	160,000
Corgett WRF Blower Replacement	60-21-104	-	-	-	-	160,000	-	160,000
Corgett WRF Blower Replacement	60-21-111	-	-	-	-	-	186,000	186,000
Corgett WRF Clarifier Arm and Rakes Replacement	60-21-112	-	-	-	-	-	339,000	339,000
Corgett WRF Grit System Replacement	60055	-	190,000	-	-	-	-	190,000

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PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Corgett WRF Headworks Screen and Auger Replacement	60-21-089	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Corgett WRF RAS Station Upgrades	60-21-088	-	-	1,290,000	-	-	-	1,290,000
Corgett WRF Rehabilitation & Replacement Program	60020	482,900	-	-	-	-	-	482,900
Corgett WRF Road Paving	60021	260,400	-	-	-	-	-	260,400
Differential Impact Fee Credits – WW	60022	-	400,000	412,000	424,400	437,100	450,200	2,123,700
Goodyear Motel-Country Aire Apartments Sewer Piping	60-21-009	-	-	630,000	-	-	-	630,000
Goodyear WRF - Blower Building Coolers	60052	-	665,000	-	-	-	-	665,000
Goodyear WRF - Generator Replacement	60051	-	125,000	-	-	-	-	125,000
Goodyear WRF Blower Replacement	60-21-095	-	-	-	420,000	-	-	420,000
Goodyear WRF Blower Replacement	60-21-103	-	-	-	-	420,000	-	420,000
Goodyear WRF Diffuser Replacement	60-21-109	-	-	-	-	-	1,155,000	1,155,000
Goodyear WRF East Centrifuge	60-21-086	-	-	700,000	-	-	-	700,000
Goodyear WRF Expansion and Site Improvements	60026	2,102,800	-	-	-	-	-	2,102,800
Goodyear WRF Grit System Replacement	60-21-085	-	-	560,000	-	-	-	560,000
Goodyear WRF Rehabilitation & Replacement Program	60027	657,900	-	-	-	-	-	657,900
Las Brisas Lift Station Odor Scrubber Replacement	60-21-100	-	-	-	260,000	-	-	260,000
Local Limit Study	60-21-075	-	-	132,000	-	-	-	132,000
Lost Lift Station Odor Scrubber Replacement	60-21-116	-	-	-	-	-	290,000	290,000
Manzanita Heights Sewer Piping	60035	-	520,000	-	-	-	-	520,000
Palm Valley Lift Station Generator Replacement	60-21-107	-	-	-	-	190,000	-	190,000
Quarter Section 59	60036	-	654,700	-	-	-	-	654,700
Rainbow Valley Lift Station Generator Replacement	60-21-093	-	-	370,000	-	-	-	370,000
Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	60031	1,299,300	-	-	-	-	-	1,299,300
Rainbow Valley WRF - Diffuser Replacement	60-21-110	-	-	-	-	-	365,000	365,000
Rainbow Valley WRF Blower Replacement	60-21-087	-	-	144,000	-	-	-	144,000
Rainbow Valley WRF Blower Replacement	60-21-096	-	-	-	149,000	-	-	149,000
Rainbow Valley WRF Rehabilitation & Replacement Program	60032	643,600	-	-	-	-	-	643,600

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PROJECT	PROJECT NUMBER	CARRYOVER	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
RV Admin Building Upgrades	60054	-	205,000	-	-	-	-	205,000
RV Lift Station Odor Control System Replacement	60058	-	260,000	-	-	-	-	260,000
RV WRF Headworks Screen and Auger Replacement	60053	-	160,000	-	-	-	-	160,000
Wastewater and Water SCADA and Site Security Enhancements	60024	368,000	-	-	-	-	-	368,000
Wastewater Reimbursement - Newland	40005	-	1,137,900	1,207,100	-	-	-	2,345,000
<b>TOTAL WASTEWATER PROJECTS</b>		<b>\$ 5,814,900</b>	<b>\$ 6,722,600</b>	<b>\$ 7,295,100</b>	<b>\$ 49,213,400</b>	<b>\$ 2,707,100</b>	<b>\$ 4,285,200</b>	<b>\$ 76,038,300</b>
<b>TOTAL PROJECTS</b>								
		<b>\$ 218,939,000</b>	<b>\$ 122,155,900</b>	<b>\$ 57,655,700</b>	<b>\$ 87,861,100</b>	<b>\$ 23,316,000</b>	<b>\$76,903,300</b>	<b>\$ 586,831,000</b>

CIP Overview

**CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
SUMMARY BY PROGRAM**

<b>PROGRAM</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>FY2024</b>	<b>FY2025</b>	<b>FIVE YEAR TOTAL</b>
Facilities, Technology, and Equipment	\$118,705,000	\$ 27,269,900	\$ 5,184,500	\$ 2,550,800	\$ 1,594,900	\$ 155,305,100
Park, Art, and Ballpark	58,717,700	3,400,500	350,000	2,491,500	3,869,900	68,829,600
Streets	15,076,300	8,513,400	20,286,000	7,896,000	57,906,000	109,677,700
Water	136,058,400	11,176,800	12,827,200	7,670,600	9,247,300	176,980,300
Wastewater	12,537,500	7,295,100	49,213,400	2,707,100	4,285,200	76,038,300
<b>TOTAL PROGRAMS</b>	<b>\$341,094,900</b>	<b>\$ 57,655,700</b>	<b>\$ 87,861,100</b>	<b>\$ 23,316,000</b>	<b>\$ 76,903,300</b>	<b>\$ 586,831,000</b>

Fiscal Year 2021 Annual Budget  
City of Goodyear, Arizona

CIP Overview

**CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
SUMMARY BY FUND**

<b>FUNDS</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>	<b>FY2024</b>	<b>FY2025</b>	<b>FIVE YEAR TOTAL</b>
General Fund	\$ 54,416,800	\$ 4,412,700	\$ 9,927,300	\$ 5,846,000	\$ 4,965,100	\$ 79,567,900
Fleet Asset Management	-	900,000	3,585,500	1,424,300	567,400	6,477,200
Parks Asset Management	191,200	910,700	-	-	2,232,300	3,334,200
Traffic Signals Asset Management	169,400	-	-	-	-	169,400
<b>TOTAL GENERAL FUND</b>	<b>\$ 54,777,400</b>	<b>\$ 6,223,400</b>	<b>\$ 13,512,800</b>	<b>\$ 7,270,300</b>	<b>\$ 7,764,800</b>	<b>\$ 89,548,700</b>
Highway User Revenue Fund (HURF)	\$ 301,900	\$ 554,900	\$ -	\$ -	\$ -	\$ 856,800
Ballpark Operating	652,800	-	-	-	-	652,800
Ballpark Capital Replacement	290,000	110,000	100,000	2,111,500	1,118,500	3,730,000
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 1,244,700</b>	<b>\$ 664,900</b>	<b>\$ 100,000</b>	<b>\$ 2,111,500</b>	<b>\$ 1,118,500</b>	<b>\$ 5,239,600</b>
Water Operating	\$ 22,226,700	\$ 7,085,400	\$ 7,141,500	\$ 3,218,800	\$ 4,079,500	\$ 43,751,900
Wastewater Operating	9,500,800	6,308,100	50,213,400	2,707,100	4,614,600	73,344,000
Solid Waste Operating	371,500	-	-	-	-	371,500
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 32,099,000</b>	<b>\$ 13,393,500</b>	<b>\$ 57,354,900</b>	<b>\$ 5,925,900</b>	<b>\$ 8,694,100</b>	<b>\$ 117,467,400</b>
GO Bonds	\$ 97,703,400	\$ 7,190,300	\$ -	\$ -	\$ -	\$ 104,893,700
General Government Capital	3,492,000	900,000	-	-	-	4,392,000
Construction Sales Tax - Impact Fee	5,000,000	-	-	-	-	5,000,000
Non-Utility Impact Fees	28,948,000	23,730,200	12,019,700	3,071,900	54,139,100	121,908,900
Utility Impact Fees	69,564,800	5,553,400	4,873,700	4,936,400	5,186,800	90,115,100
Water Developer Reimbursement	19,412,700	-	-	-	-	19,412,700
Water Bonds	26,750,100	-	-	-	-	26,750,100
Wastewater Bonds	2,102,800	-	-	-	-	2,102,800
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 252,973,800</b>	<b>\$ 37,373,900</b>	<b>\$ 16,893,400</b>	<b>\$ 8,008,300</b>	<b>\$ 59,325,900</b>	<b>\$ 374,575,300</b>
<b>TOTAL FUNDS</b>	<b>\$ 341,094,900</b>	<b>\$ 57,655,700</b>	<b>\$ 87,861,100</b>	<b>\$ 23,316,000</b>	<b>\$ 76,903,300</b>	<b>\$ 586,831,000</b>

*Multi-funded projects are adopted in a single capital fund. This report reflects the ultimate funding source.*

# BUDGET DETAIL





## City Schedules



**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 1 - TOTAL SOURCES AND USES**

	REVENUES				EXPENDITURES								Estimated Ending Balance June 30, 2021
	Beginning Balance July 1, 2020	Projected Revenues	Transfers In	Total Sources	Operations	Capital Improvement Projects	One-Time Supplementals + Operating Carryover	Long-Term Debt	Contingency	Total Expenditures	Transfers Out	Total Uses	
<b>GENERAL FUNDS</b>													
General Fund	\$ 91,054,200	\$ 119,350,600	\$ 6,444,500	\$ 216,849,300	\$ 96,324,200	\$ 12,935,900	\$ 6,042,600	\$ 1,416,700	\$ 33,462,900	\$ 150,182,300	\$ 66,667,000	\$ 216,849,300	\$ -
Fleet Asset Management	3,826,800	-	3,250,000	7,076,800	1,398,200	-	863,500	-	-	2,261,700	-	2,261,700	4,815,100
Parks Asset Management	1,281,200	-	1,850,000	3,131,200	1,352,200	191,200	-	-	-	1,543,400	-	1,543,400	1,587,800
Technology Asset Management	2,278,200	-	1,000,000	3,278,200	1,200,000	-	-	-	-	1,200,000	-	1,200,000	2,078,200
Fire Asset Management	865,300	-	300,000	1,165,300	223,500	-	-	-	-	223,500	-	223,500	941,800
Traffic Signals Asset Management	1,177,200	-	1,075,000	2,252,200	1,394,300	169,400	-	-	-	1,563,700	-	1,563,700	688,500
Risk Reserve	758,000	-	-	758,000	758,000	-	-	-	-	758,000	-	758,000	-
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 101,240,900</b>	<b>\$ 119,350,600</b>	<b>\$ 13,919,500</b>	<b>\$ 234,511,000</b>	<b>\$ 102,650,400</b>	<b>\$ 13,296,500</b>	<b>\$ 6,906,100</b>	<b>\$ 1,416,700</b>	<b>\$ 33,462,900</b>	<b>\$ 157,732,600</b>	<b>\$ 66,667,000</b>	<b>\$ 224,399,600</b>	<b>\$ 10,111,400</b>
<b>SPECIAL REVENUE FUNDS</b>													
Ballpark Operating	\$ -	\$ 3,530,200	\$ 12,361,700	\$ 15,891,900	\$ 5,063,000	\$ 652,800	\$ 15,000	\$ 10,161,100	\$ -	\$ 15,891,900	\$ -	\$ 15,891,900	\$ -
Ballpark Capital Replacement Fund	1,999,200	115,000	1,350,000	3,464,200	271,000	290,000	-	-	-	561,000	-	561,000	2,903,200
Highway User Revenue Fund	-	5,088,600	3,909,400	8,998,000	8,246,100	50,000	450,000	-	-	8,746,100	251,900	8,998,000	-
Impound Fund	276,800	80,000	-	356,800	194,700	-	-	-	-	194,700	-	194,700	162,100
Arizona Lottery Funds	410,800	195,000	-	605,800	344,100	-	9,000	-	-	353,100	-	353,100	252,700
Park and Ride Marquee	1,129,300	120,000	-	1,249,300	200,000	-	-	-	-	200,000	-	200,000	1,049,300
Court Enhancement Fund	184,300	55,000	-	239,300	47,800	-	-	-	-	47,800	-	47,800	191,500
Judicial Collection Enhancement Fund	126,300	16,000	-	142,300	-	-	80,000	-	-	80,000	-	80,000	62,300
Fill the Gap	117,500	7,500	-	125,000	-	-	100,000	-	-	100,000	-	100,000	25,000
Officer Safety Equipment	47,000	20,000	-	67,000	11,500	-	-	-	-	11,500	-	11,500	55,500
Miscellaneous Grants	458,600	232,100	-	690,700	495,500	-	195,200	-	-	690,700	-	690,700	-
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 4,749,800</b>	<b>\$ 9,459,400</b>	<b>\$ 17,621,100</b>	<b>\$ 31,830,300</b>	<b>\$ 14,873,700</b>	<b>\$ 992,800</b>	<b>\$ 849,200</b>	<b>\$ 10,161,100</b>	<b>\$ -</b>	<b>\$ 26,876,800</b>	<b>\$ 251,900</b>	<b>\$ 27,128,700</b>	<b>\$ 4,701,600</b>
<b>DEBT SERVICE FUNDS</b>													
Secondary Property Tax	\$ 105,500	\$ 7,193,200	\$ -	\$ 7,298,700	\$ -	\$ -	\$ -	\$ 7,298,700	\$ -	\$ 7,298,700	\$ -	\$ 7,298,700	\$ -
McDowell Improvement District	316,100	3,111,000	-	3,427,100	-	-	-	3,083,900	-	3,083,900	-	3,083,900	343,200
<b>TOTAL DEBT SERVICE</b>	<b>\$ 421,600</b>	<b>\$ 10,304,200</b>	<b>\$ -</b>	<b>\$ 10,725,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,382,600</b>	<b>\$ -</b>	<b>\$ 10,382,600</b>	<b>\$ -</b>	<b>\$ 10,382,600</b>	<b>\$ 343,200</b>
<b>ENTERPRISE FUNDS</b>													
Water	\$ 26,117,500	\$ 27,596,700	\$ 1,302,200	\$ 55,016,400	\$ 13,959,500	\$ 15,668,300	\$ 751,800	\$ 8,912,700	\$ 4,140,000	\$ 43,432,300	\$ 9,917,900	\$ 53,350,200	\$ 1,666,200
Water Reserve	2,484,400	-	-	2,484,400	-	-	-	-	-	-	-	-	2,484,400
Wastewater	15,481,300	17,276,500	987,800	33,745,600	7,820,000	8,928,800	517,300	3,830,900	2,591,000	23,688,000	2,419,000	26,107,000	7,638,600
Wastewater Reserve	200,300	-	-	200,300	-	-	-	-	-	-	-	-	200,300
Solid Waste	5,144,800	8,561,300	-	13,705,900	6,291,900	-	209,000	-	1,284,000	7,784,900	1,609,500	9,394,400	4,311,500
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 49,428,100</b>	<b>\$ 53,434,500</b>	<b>\$ 2,290,000</b>	<b>\$ 105,152,600</b>	<b>\$ 28,071,400</b>	<b>\$ 24,597,100</b>	<b>\$ 1,478,100</b>	<b>\$ 12,743,600</b>	<b>\$ 8,015,000</b>	<b>\$ 74,905,200</b>	<b>\$ 13,946,400</b>	<b>\$ 88,851,600</b>	<b>\$ 16,301,000</b>
<b>CAPITAL FUNDS</b>													
General Obligation Bonds - Property Tax	\$ 42,664,600	\$ 60,000,000	\$ -	\$ 102,664,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,703,400	\$ 97,703,400	\$ 4,961,200
CIP - Potential Improvement District	-	27,300,000	-	27,300,000	-	-	-	-	27,300,000	27,300,000	-	27,300,000	-
General Government Capital	-	3,402,000	170,589,900	173,991,900	-	173,991,900	-	-	-	173,991,900	-	173,991,900	-
Water Bonds	28,721,500	-	-	28,721,500	-	11,767,400	-	-	-	11,767,400	14,982,700	26,750,100	1,971,400
Water Developer Reimbursement	29,373,300	-	-	29,373,300	-	-	-	-	-	-	19,412,700	19,412,700	9,960,600
Wastewater Bonds	3,081,500	-	-	3,081,500	-	2,102,800	-	-	-	2,102,800	-	2,102,800	978,700
Capital Water	-	-	105,389,700	105,389,700	-	105,389,700	-	-	-	105,389,700	-	105,389,700	-
Capital Wastewater	-	-	368,000	368,000	-	368,000	-	-	-	368,000	-	368,000	-
Non-Utility Impact Fees	30,681,900	13,152,600	5,942,000	49,776,500	-	4,019,700	-	-	-	4,019,700	24,928,300	28,948,000	20,828,500
Construction Sales Tax - Impact Fee	13,182,200	4,714,300	-	17,896,500	-	-	-	-	-	-	10,942,000	10,942,000	6,954,500
Utility Impact Fees	71,253,500	11,244,000	-	82,497,500	-	4,569,000	-	-	-	4,569,000	67,285,800	71,854,800	10,642,700
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 218,958,500</b>	<b>\$ 119,812,900</b>	<b>\$ 282,289,600</b>	<b>\$ 621,061,000</b>	<b>\$ -</b>	<b>\$ 302,208,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,300,000</b>	<b>\$ 329,508,500</b>	<b>\$ 235,254,900</b>	<b>\$ 564,763,400</b>	<b>\$ 56,297,600</b>
<b>GRAND TOTAL ALL FUNDS</b>	<b>\$ 374,798,900</b>	<b>\$ 312,361,600</b>	<b>\$ 316,120,200</b>	<b>\$ 1,003,280,700</b>	<b>\$ 145,595,500</b>	<b>\$ 341,094,900</b>	<b>\$ 9,233,400</b>	<b>\$ 34,704,000</b>	<b>\$ 68,777,900</b>	<b>\$ 599,405,700</b>	<b>\$ 316,120,200</b>	<b>\$ 915,525,900</b>	<b>\$ 87,754,800</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 2 - REVENUES**

	<b>FY2019 ACTUALS</b>	<b>FY2020 BUDGET</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BUDGET</b>
<b>GENERAL FUND-ONGOING</b>				
Property Tax-Primary	\$ 9,055,864	\$ 9,767,400	\$ 9,669,700	\$ 10,608,100
Property Tax-Prior Year Levy	87,698	-	-	-
<b>Primary Property Taxes</b>	<b>\$ 9,143,562</b>	<b>\$ 9,767,400</b>	<b>\$ 9,669,700</b>	<b>\$ 10,608,100</b>
General Sales Tax	\$ 48,291,987	\$ 50,392,500	\$ 51,241,500	\$ 50,816,800
Construction Sales Tax	4,500,000	4,500,000	4,500,000	5,100,000
Franchise Taxes	3,274,113	3,342,900	3,400,000	3,485,000
<b>Sales &amp; Franchise Taxes</b>	<b>\$ 56,066,100</b>	<b>\$ 58,235,400</b>	<b>\$ 59,141,500</b>	<b>\$ 59,401,800</b>
<b>Licenses &amp; Registrations</b>	<b>\$ 303,529</b>	<b>\$ 225,000</b>	<b>\$ 224,200</b>	<b>\$ 224,200</b>
<b>Proceeds from Development Agreements</b>	<b>\$ 2,424,405</b>	<b>\$ 2,408,000</b>	<b>\$ 2,400,000</b>	<b>\$ 2,400,000</b>
Urban Revenue Sharing (Income Tax)	\$ 9,670,794	\$ 10,569,900	\$ 10,711,800	\$ 12,031,000
Auto Lieu Tax	3,452,313	3,646,400	3,200,000	3,500,000
State Sales Tax	8,121,305	8,392,100	7,650,000	8,200,000
<b>State Shared Revenues</b>	<b>\$ 21,244,412</b>	<b>\$ 22,608,400</b>	<b>\$ 21,561,800</b>	<b>\$ 23,731,000</b>
<b>Reimbursements &amp; Miscellaneous Services</b>	<b>\$ 1,523,544</b>	<b>\$ 1,500,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>
<b>Arizona Tourism Reimbursement</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,072,700</b>	<b>\$ 902,300</b>
<b>Rentals-Finance</b>	<b>\$ 478,250</b>	<b>\$ 443,900</b>	<b>\$ 460,000</b>	<b>\$ 471,500</b>
<b>Parks &amp; Recreation Fees</b>	<b>\$ 511,726</b>	<b>\$ 495,500</b>	<b>\$ 256,800</b>	<b>\$ 613,000</b>
Planning & Engineering Fees	\$ 3,793,968	\$ 2,812,900	\$ 3,900,000	\$ 2,433,600
Building Safety & Code Compliance Fees	8,216,630	4,566,500	8,600,000	5,366,400
<b>Development Related Revenue</b>	<b>\$ 12,010,598</b>	<b>\$ 7,379,400</b>	<b>\$ 12,500,000</b>	<b>\$ 7,800,000</b>
<b>Municipal Court</b>	<b>\$ 928,097</b>	<b>\$ 925,000</b>	<b>\$ 935,000</b>	<b>\$ 958,400</b>
<b>Miscellaneous Revenue</b>	<b>\$ 2,658,575</b>	<b>\$ 1,092,000</b>	<b>\$ 990,000</b>	<b>\$ 633,400</b>
<b>Total General Fund-Ongoing</b>	<b>\$ 107,292,798</b>	<b>\$ 105,080,000</b>	<b>\$ 110,811,700</b>	<b>\$ 109,343,700</b>
<b>GENERAL FUND-ONE TIME</b>				
Construction Sales Tax	\$ 7,118,755	\$ 5,500,000	\$ 13,807,300	\$ 8,922,500
Non Construction Sales Tax (unusual)	-	-	600,000	-
In Lieu Recovery	-	-	-	350,000
Development Services	-	-	-	157,600
Engineering	-	-	-	307,800
Reimbursements	551,270	767,200	-	-
Dividends	-	-	-	269,000
RICO	-	30,000	-	-
Arizona CARES Act	-	-	10,000,000	-
<b>Total General Fund-One Time</b>	<b>\$ 7,670,025</b>	<b>\$ 6,297,200</b>	<b>\$ 24,407,300</b>	<b>\$ 10,006,900</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 2 - REVENUES**

	<b>FY2019 ACTUALS</b>	<b>FY2020 BUDGET</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BUDGET</b>
<b>Reserve Funds</b>				
Fleet Asset Management Reserve	\$ 232,175	\$ -	\$ -	\$ -
Risk Reserve	21,687	-	-	-
Miscellaneous Revenue	157,175	-	-	-
<b>Total Reserve Funds</b>	<b>\$ 411,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 115,373,860</b>	<b>\$ 111,377,200</b>	<b>\$ 135,219,000</b>	<b>\$ 119,350,600</b>
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$ 3,574,631	\$ 3,731,700	\$ 2,255,300	\$ 3,530,200
Ballpark Capital Replacement Fund	205,298	115,000	130,000	115,000
Highway User Revenue Fund (HURF)	5,623,262	5,413,600	5,068,300	5,088,600
Impound Fund	135,194	160,000	80,000	80,000
Arizona Lottery Funds (ALF)	222,790	195,000	200,000	195,000
Park & Ride Marquee Fund	124,584	120,000	120,000	120,000
Court Enhancement Fund	70,381	50,000	55,000	55,000
Judicial Collection Enhancement Fund	19,876	16,000	16,000	16,000
Fill the Gap	7,059	7,500	7,500	7,500
Officer Safety Equipment	25,223	18,000	20,000	20,000
Grants	568,646	460,000	460,000	232,100
<b>TOTAL SPECIAL REVENUE</b>	<b>\$ 10,576,944</b>	<b>\$ 10,286,800</b>	<b>\$ 8,412,100</b>	<b>\$ 9,459,400</b>
<b>DEBT SERVICE FUNDS</b>				
Secondary Property Tax	\$ 6,155,661	\$ 6,175,100	\$ 6,679,000	\$ 7,193,200
McDowell Improvement District	7,631,400	4,548,900	3,110,200	3,111,000
<b>TOTAL DEBT SERVICE</b>	<b>\$ 13,787,061</b>	<b>\$ 10,724,000</b>	<b>\$ 9,789,200</b>	<b>\$ 10,304,200</b>
<b>ENTERPRISE FUNDS</b>				
<b>Water Enterprise Fund</b>				
Residential Fees	\$ 8,038,068	\$ 9,565,000	\$ 9,919,900	\$ 10,291,900
Commercial Fees	8,150,946	2,929,000	2,972,200	3,083,700
Industrial Fees	-	777,600	807,100	837,400
Irrigation Fees	-	5,829,400	6,183,500	6,415,400
Construction Fees	-	500,800	1,127,200	1,169,500
Connection Fees	-	280,000	467,100	484,600
CAP Surcharge Fees	2,073,693	2,220,100	2,492,100	2,585,600
Miscellaneous Revenue	892,501	1,263,000	2,582,700	2,728,600
Charges for Services	2,079,468	-	-	-
<b>Total Water Enterprise Fund</b>	<b>\$ 21,234,676</b>	<b>\$ 23,364,900</b>	<b>\$ 26,551,800</b>	<b>\$ 27,596,700</b>
<b>Wastewater Enterprise Fund</b>				
Residential Fees	\$ 12,679,001	\$ 13,306,000	\$ 12,955,700	\$ 13,441,500
Commercial/Effluent Fees	3,397,367	3,571,800	3,404,700	3,540,000
Miscellaneous Revenue	717,821	168,900	446,800	295,000
<b>Total Wastewater Enterprise Fund</b>	<b>\$ 16,794,189</b>	<b>\$ 17,046,700</b>	<b>\$ 16,807,200</b>	<b>\$ 17,276,500</b>
<b>Solid Waste Enterprise Fund</b>				
<b>Solid Waste Enterprise Fund</b>	<b>\$ 8,143,400</b>	<b>\$ 8,511,200</b>	<b>\$ 8,243,200</b>	<b>\$ 8,561,300</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 46,172,265</b>	<b>\$ 48,922,800</b>	<b>\$ 51,602,200</b>	<b>\$ 53,434,500</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 2 - REVENUES**

	<b>FY2019 ACTUALS</b>	<b>FY2020 BUDGET</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BUDGET</b>
<b>CAPITAL FUNDS</b>				
<b>G.O. Bonds</b>	\$ 27,546,274	\$ -	\$ -	\$ 60,000,000
<b>Potential Improvement District</b>	\$ -	\$ 15,000,000	\$ -	\$ 27,300,000
<b>Other Financing</b>	\$ -	\$ -	\$ -	\$ 3,402,000
<b>Enterprise Capital</b>				
Water Bonds	\$ 19,579	\$ 68,500,000	\$ 110,807,500	\$ -
Developer Reimbursement	2,174,632	32,000,000	32,000,000	-
Wastewater Bonds	-	7,500,000	7,051,100	-
Miscellaneous Revenue	75,377	-	-	-
<b>Total Enterprise Capital Funds</b>	\$ 2,269,588	\$ 108,000,000	\$ 149,858,600	\$ -
<b>Non-Utility Development Fees</b>				
Construction Sales Tax	\$ 3,838,855	\$ 4,000,000	\$ 6,000,000	\$ 4,714,300
General Government	36	-	-	-
Public Works	379	-	-	-
Transportation	126,014	-	-	-
Library	142	-	500	-
Parks & Recreation 2012	14,451	-	-	-
Fire 2012	30,840	-	-	-
Transportation 2012	1,792	-	-	-
Parks & Recreation North	1,041,158	1,031,000	1,639,800	978,700
Parks & Recreation South	520,690	1,048,000	762,200	1,057,600
Fire North	708,696	1,034,000	1,020,300	1,002,300
Fire South	365,182	486,000	2,581,000	4,452,300
Police	849,606	1,347,000	1,166,600	1,285,600
Transportation North	1,976,426	2,902,000	3,382,200	2,806,700
Transportation Central	679,720	-	-	-
Transportation South	639,054	1,709,000	960,400	1,569,400
Financing Bonds	-	1,500,000	-	-
<b>Total Non-Utility Impact Fees</b>	\$ 10,793,041	\$ 15,057,000	\$ 17,513,000	\$ 17,866,900
<b>Utility Impact Fees</b>				
Water North & Central	\$ 3,798,163	\$ 4,858,000	\$ 5,500,000	\$ 4,465,200
Water South	3,573,824	3,734,000	4,360,700	3,431,100
Financing Bonds	-	40,000,000	-	-
Development Fees Water 2012	1,311	-	-	-
Wastewater North & Central	2,305,526	2,215,000	3,417,400	2,070,900
Wastewater South	748,074	1,238,000	1,036,500	1,276,800
Development Fees Sewer 2012	17	-	-	-
Wastewater	217,191	-	21,700	-
Miscellaneous	-	-	-	-
<b>Total Utility Impact Fees</b>	\$ 10,644,106	\$ 52,045,000	\$ 14,336,300	\$ 11,244,000
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ 51,253,009</b>	<b>\$ 190,102,000</b>	<b>\$ 181,707,900</b>	<b>\$ 119,812,900</b>
<b>TOTAL REVENUE ALL FUNDS</b>	<b>\$ 237,163,139</b>	<b>\$ 371,412,800</b>	<b>\$ 386,730,400</b>	<b>\$ 312,361,600</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>GENERAL FUNDS</b>									
<b>General Fund</b>									
<b>CITY CLERK</b>									
Administration	\$ 583,196	\$ 859,300	\$ 817,100	\$ 694,000	\$ -	\$ 694,000	\$ 29,100	\$ 115,100	\$ 838,200
Elections	121,078	-	-	-	-	-	125,000	-	125,000
Records Management	11,033	-	-	-	-	-	-	-	-
<b>Total City Clerk</b>	<b>\$ 715,307</b>	<b>\$ 859,300</b>	<b>\$ 817,100</b>	<b>\$ 694,000</b>	<b>\$ -</b>	<b>\$ 694,000</b>	<b>\$ 154,100</b>	<b>\$ 115,100</b>	<b>\$ 963,200</b>
<b>CITY MANAGER'S OFFICE</b>									
City Manager's Office	\$ 522,126	\$ 1,476,100	\$ 1,403,700	\$ 2,513,600	\$ -	\$ 2,513,600	\$ 50,000	\$ -	\$ 2,563,600
Deputy City Manager Office	845,767	-	-	-	-	-	-	-	-
Intergovernmental	698,846	1,140,800	1,084,800	-	-	-	-	-	-
Communications	3,904	-	-	-	-	-	-	-	-
<b>Total City Manager's Office</b>	<b>\$ 2,070,643</b>	<b>\$ 2,616,900</b>	<b>\$ 2,488,500</b>	<b>\$ 2,513,600</b>	<b>\$ -</b>	<b>\$ 2,513,600</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 2,563,600</b>
<b>DEVELOPMENT SERVICES</b>									
Administration	\$ 413,691	\$ 454,300	\$ 432,000	\$ 477,900	\$ -	\$ 477,900	\$ -	\$ -	\$ 477,900
Code Compliance	282,037	328,500	312,400	311,100	-	311,100	-	-	311,100
Building Safety	1,772,002	2,606,800	2,478,900	1,574,200	-	1,574,200	315,200	74,800	1,964,200
Planning & Zoning	897,737	988,700	940,200	1,004,400	-	1,004,400	-	90,600	1,095,000
<b>Total Development Services</b>	<b>\$ 3,365,467</b>	<b>\$ 4,378,300</b>	<b>\$ 4,163,500</b>	<b>\$ 3,367,600</b>	<b>\$ -</b>	<b>\$ 3,367,600</b>	<b>\$ 315,200</b>	<b>\$ 165,400</b>	<b>\$ 3,848,200</b>
<b>DIGITAL COMMUNICATIONS</b>									
Administration	\$ 829,933	\$ 1,101,400	\$ 1,047,400	\$ 1,105,100	\$ -	\$ 1,105,100	\$ -	\$ -	\$ 1,105,100
<b>Total Digital Communications</b>	<b>\$ 829,933</b>	<b>\$ 1,101,400</b>	<b>\$ 1,047,400</b>	<b>\$ 1,105,100</b>	<b>\$ -</b>	<b>\$ 1,105,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,105,100</b>
<b>ECONOMIC DEVELOPMENT</b>									
Administration	\$ 974,638	\$ 3,139,900	\$ 2,985,800	\$ 1,391,800	\$ -	\$ 1,391,800	\$ -	\$ 1,685,300	\$ 3,077,100
<b>Total Economic Development</b>	<b>\$ 974,638</b>	<b>\$ 3,139,900</b>	<b>\$ 2,985,800</b>	<b>\$ 1,391,800</b>	<b>\$ -</b>	<b>\$ 1,391,800</b>	<b>\$ -</b>	<b>\$ 1,685,300</b>	<b>\$ 3,077,100</b>
<b>ENGINEERING</b>									
Administration	\$ 548,860	\$ 818,400	\$ 778,200	\$ 780,800	\$ -	\$ 780,800	\$ -	\$ 38,500	\$ 819,300
Permit Processing	505,779	722,200	686,800	474,300	-	474,300	63,200	-	537,500
Inspection	674,203	1,401,900	1,333,100	726,700	-	726,700	294,900	15,300	1,036,900
Project Management	610,099	912,600	867,800	998,500	-	998,500	-	-	998,500
Plan Review	924,129	1,611,200	1,532,100	653,700	-	653,700	257,600	158,000	1,069,300
<b>Total Engineering</b>	<b>\$ 3,263,070</b>	<b>\$ 5,466,300</b>	<b>\$ 5,198,000</b>	<b>\$ 3,634,000</b>	<b>\$ -</b>	<b>\$ 3,634,000</b>	<b>\$ 615,700</b>	<b>\$ 211,800</b>	<b>\$ 4,461,500</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>FINANCE</b>									
Administration	\$ 587,397	\$ 684,600	\$ 651,000	\$ 738,400	\$ -	\$ 738,400	\$ -	\$ -	\$ 738,400
Budget and Research	710,195	1,023,400	973,200	924,500	-	924,500	-	50,000	974,500
Financial Services	1,023,912	1,131,800	1,076,300	1,158,600	-	1,158,600	-	-	1,158,600
Customer Service	757,919	865,900	823,400	860,200	-	860,200	-	-	860,200
Procurement	427,196	515,100	489,800	510,500	-	510,500	-	-	510,500
Mailroom	90,161	90,100	85,700	92,700	-	92,700	-	-	92,700
<b>Total Finance</b>	<b>\$ 3,596,780</b>	<b>\$ 4,310,900</b>	<b>\$ 4,099,400</b>	<b>\$ 4,284,900</b>	<b>\$ -</b>	<b>\$ 4,284,900</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 4,334,900</b>
<b>FIRE DEPARTMENT</b>									
Administration	\$ 675,253	\$ 818,800	\$ 778,600	\$ 727,200	\$ -	\$ 727,200	\$ -	\$ -	\$ 727,200
Emergency Services	14,973,727	17,310,200	16,460,700	17,821,500	76,300	17,897,800	120,000	-	18,017,800
Homeland Security	234,055	280,100	266,400	160,300	-	160,300	-	-	160,300
Prevention	465,084	722,700	687,200	606,600	-	606,600	-	-	606,600
Support Services	979,260	1,217,200	1,157,500	998,700	30,100	1,028,800	-	40,000	1,068,800
Facilities O & M	403,564	380,200	361,500	450,000	86,000	536,000	-	-	536,000
Wildland	78,772	105,900	100,700	104,900	-	104,900	-	-	104,900
Ambulance	13,549	1,230,200	1,169,800	-	260,800	260,800	980,000	-	1,240,800
<b>Total Fire Department</b>	<b>\$ 17,823,264</b>	<b>\$ 22,065,300</b>	<b>\$ 20,982,400</b>	<b>\$ 20,869,200</b>	<b>\$ 453,200</b>	<b>\$ 21,322,400</b>	<b>\$ 1,100,000</b>	<b>\$ 40,000</b>	<b>\$ 22,462,400</b>
<b>HUMAN RESOURCES</b>									
Administration	\$ 1,779,414	\$ 2,065,100	\$ 1,963,800	\$ 2,158,700	\$ -	\$ 2,158,700	\$ -	\$ -	\$ 2,158,700
Employee Development	3,429	25,000	23,800	-	-	-	-	-	-
Benefits & Compensation	1,319	-	-	-	-	-	-	-	-
RR&E Committee	-	21,100	20,100	38,000	-	38,000	-	-	38,000
Enterprise Risk Management	1,695,416	1,550,900	1,474,800	1,631,800	1,600	1,633,400	-	-	1,633,400
<b>Total Human Resources</b>	<b>\$ 3,479,578</b>	<b>\$ 3,662,100</b>	<b>\$ 3,482,500</b>	<b>\$ 3,828,500</b>	<b>\$ 1,600</b>	<b>\$ 3,830,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,830,100</b>
<b>INFORMATION TECHNOLOGY</b>									
Administration	\$ 1,690,238	\$ 381,600	\$ 362,900	\$ 315,600	\$ -	\$ 315,600	\$ -	\$ -	\$ 315,600
Application Development & Support	1,260,158	3,111,900	2,959,200	3,207,000	-	3,207,000	-	115,000	3,322,000
Infrastructure	1,219,323	1,357,700	1,291,100	1,270,900	-	1,270,900	-	-	1,270,900
Geospatial Information	419,303	729,500	693,700	389,300	-	389,300	-	-	389,300
Security	-	428,300	407,300	187,400	-	187,400	-	-	187,400
<b>Total Information Technology</b>	<b>\$ 4,589,022</b>	<b>\$ 6,009,000</b>	<b>\$ 5,714,200</b>	<b>\$ 5,370,200</b>	<b>\$ -</b>	<b>\$ 5,370,200</b>	<b>\$ -</b>	<b>\$ 115,000</b>	<b>\$ 5,485,200</b>
<b>LEGAL SERVICES</b>									
Civil Division	\$ 1,099,020	\$ 1,378,900	\$ 1,311,200	\$ 1,439,800	\$ -	\$ 1,439,800	\$ -	\$ -	\$ 1,439,800
Criminal Division	475,669	533,500	507,300	566,500	-	566,500	-	-	566,500
<b>Total Legal Services</b>	<b>\$ 1,574,689</b>	<b>\$ 1,912,400</b>	<b>\$ 1,818,500</b>	<b>\$ 2,006,300</b>	<b>\$ -</b>	<b>\$ 2,006,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,006,300</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>MAYOR AND COUNCIL</b>									
Administration	\$ 279,647	\$ 366,500	\$ 348,500	\$ 370,300	\$ -	\$ 370,300	\$ -	\$ -	\$ 370,300
Special Projects	-	12,000	11,400	100,000	-	100,000	-	-	100,000
<b>Total Mayor and Council</b>	<b>\$ 279,647</b>	<b>\$ 378,500</b>	<b>\$ 359,900</b>	<b>\$ 470,300</b>	<b>\$ -</b>	<b>\$ 470,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 470,300</b>
<b>MUNICIPAL COURT</b>									
Administration	\$ 1,164,369	\$ 1,447,100	\$ 1,376,100	\$ 1,288,200	\$ -	\$ 1,288,200	\$ -	\$ -	\$ 1,288,200
<b>Total Municipal Court</b>	<b>\$ 1,164,369</b>	<b>\$ 1,447,100</b>	<b>\$ 1,376,100</b>	<b>\$ 1,288,200</b>	<b>\$ -</b>	<b>\$ 1,288,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,288,200</b>
<b>NON-DEPARTMENTAL</b>									
Special Projects	\$ 2,014,944	\$ 2,700,000	\$ 2,567,500	\$ 3,400,000	\$ -	\$ 3,400,000	\$ -	\$ -	\$ 3,400,000
<b>Total Non-Departmental</b>	<b>\$ 2,014,944</b>	<b>\$ 2,700,000</b>	<b>\$ 2,567,500</b>	<b>\$ 3,400,000</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>
<b>PARKS AND RECREATION</b>									
Administration	\$ 548,532	\$ 561,800	\$ 534,200	\$ 594,800	\$ -	\$ 594,800	\$ -	\$ -	\$ 594,800
Art & Culture Administration	210,887	264,000	251,000	229,500	(9,400)	220,100	105,000	40,000	365,100
Operations	2,837,866	3,472,100	3,301,700	3,184,700	627,100	3,811,800	47,500	-	3,859,300
Right-of-Way (ROW)	1,408,523	1,804,800	1,716,200	1,851,200	-	1,851,200	-	-	1,851,200
CFD Service	384,937	428,400	407,400	458,800	(57,200)	401,600	-	-	401,600
Library	839,270	786,300	747,700	838,000	-	838,000	-	-	838,000
Recreation	1,524,268	1,713,100	1,629,000	1,658,000	505,700	2,163,700	47,900	90,000	2,301,600
Aquatics	440,933	495,900	471,600	506,700	378,000	884,700	-	-	884,700
<b>Total Parks and Recreation</b>	<b>\$ 8,195,216</b>	<b>\$ 9,526,400</b>	<b>\$ 9,058,800</b>	<b>\$ 9,321,700</b>	<b>\$ 1,444,200</b>	<b>\$ 10,765,900</b>	<b>\$ 200,400</b>	<b>\$ 130,000</b>	<b>\$ 11,096,300</b>
<b>POLICE DEPARTMENT</b>									
Administration	\$ 5,209,367	\$ 6,660,100	\$ 6,333,300	\$ 3,759,500	\$ -	\$ 3,759,500	\$ -	\$ 181,000	\$ 3,940,500
Professional Standards	-	-	-	1,010,700	-	1,010,700	-	-	1,010,700
Field Operations	9,832,033	8,883,200	8,447,300	9,609,400	-	9,609,400	-	-	9,609,400
Specialized Patrol	6,094,364	8,893,000	8,456,500	2,348,200	-	2,348,200	-	-	2,348,200
Traffic	-	-	-	1,073,200	-	1,073,200	-	-	1,073,200
Community Services	-	-	-	194,000	-	194,000	-	-	194,000
Support Services	-	-	-	1,457,500	-	1,457,500	-	-	1,457,500
Telecommunications	2,338,099	2,447,400	2,327,300	2,671,600	-	2,671,600	-	-	2,671,600
Investigations	106,603	-	-	3,547,000	-	3,547,000	-	177,000	3,724,000
Facilities Operations & Maintenance	-	-	-	242,000	-	242,000	-	-	242,000
Fleet Operations & Maintenance	-	-	-	1,043,800	-	1,043,800	-	-	1,043,800
RICO	25,021	25,000	23,800	-	-	-	-	-	-
<b>Total Police Department</b>	<b>\$ 23,605,487</b>	<b>\$ 26,908,700</b>	<b>\$ 25,588,200</b>	<b>\$ 26,956,900</b>	<b>\$ -</b>	<b>\$ 26,956,900</b>	<b>\$ -</b>	<b>\$ 358,000</b>	<b>\$ 27,314,900</b>



**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>PUBLIC WORKS</b>									
Administration	\$ 493,066	\$ 569,900	\$ 541,900	\$ 564,600	\$ -	\$ 564,600	\$ -	\$ -	\$ 564,600
Program Management	247,855	622,500	592,000	511,200	-	511,200	-	188,600	699,800
Facility Administration	2,076,655	3,233,900	3,075,200	2,570,900	26,200	2,597,100	-	38,000	2,635,100
Fleet Services	2,208,009	2,530,500	2,406,300	2,583,300	31,500	2,614,800	-	60,000	2,674,800
Fleet Services Interdepartmental Credits	(2,206,009)	(2,281,500)	(2,169,500)	(2,483,300)	(31,500)	(2,514,800)	-	-	(2,514,800)
<b>Total Public Works</b>	<b>\$ 2,819,576</b>	<b>\$ 4,675,300</b>	<b>\$ 4,445,900</b>	<b>\$ 3,746,700</b>	<b>\$ 26,200</b>	<b>\$ 3,772,900</b>	<b>\$ -</b>	<b>\$ 286,600</b>	<b>\$ 4,059,500</b>
<b>CONTINGENCY</b>									
City Manager	\$ -	\$ 337,700	\$ 321,100	\$ 600,000	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000
<b>Total - Contingency</b>	<b>\$ -</b>	<b>\$ 337,700</b>	<b>\$ 321,100</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
<b>Total - General Fund</b>	<b>\$ 80,361,630</b>	<b>\$ 101,495,500</b>	<b>\$ 96,514,800</b>	<b>\$ 94,849,000</b>	<b>\$ 1,925,200</b>	<b>\$ 96,774,200</b>	<b>\$ 2,435,400</b>	<b>\$ 3,157,200</b>	<b>\$ 102,366,800</b>
<b>GENERAL FUND - RESERVES</b>									
Fleet Asset Management	\$ 2,725,869	\$ 3,184,500	\$ 2,133,800	\$ 1,398,200	\$ -	\$ 1,398,200	\$ -	\$ 863,500	\$ 2,261,700
Parks Asset Management	1,730,250	964,900	737,100	1,352,200	-	1,352,200	-	-	1,352,200
Technology Asset Management	916,893	1,007,100	910,100	1,200,000	-	1,200,000	-	-	1,200,000
Fire Asset Management	375,712	492,000	473,000	223,500	-	223,500	-	-	223,500
Traffic Signals Asset Management	12,600	1,080,500	1,059,900	1,394,300	-	1,394,300	-	-	1,394,300
Risk	103,913	888,200	48,000	758,000	-	758,000	-	-	758,000
<b>Total General Fund - Reserves</b>	<b>\$ 5,865,237</b>	<b>\$ 7,617,200</b>	<b>\$ 5,361,900</b>	<b>\$ 6,326,200</b>	<b>\$ -</b>	<b>\$ 6,326,200</b>	<b>\$ -</b>	<b>\$ 863,500</b>	<b>\$ 7,189,700</b>
<b>TOTAL - GENERAL FUNDS</b>	<b>\$ 86,226,867</b>	<b>\$ 109,112,700</b>	<b>\$ 101,876,700</b>	<b>\$ 101,175,200</b>	<b>\$ 1,925,200</b>	<b>\$ 103,100,400</b>	<b>\$ 2,435,400</b>	<b>\$ 4,020,700</b>	<b>\$ 109,556,500</b>
<b>SPECIAL REVENUE FUNDS</b>									
<b>BALLPARK FUND</b>									
<b>PARKS AND RECREATION</b>									
Business Operations	\$ 1,677,217	\$ 1,532,100	\$ 1,532,100	\$ 1,521,700	\$ -	\$ 1,521,700	\$ -	\$ 15,000	\$ 1,536,700
Maintenance Operations	3,035,334	3,664,200	3,664,200	3,541,300	-	3,541,300	-	-	3,541,300
<b>Total Parks and Recreation</b>	<b>\$ 4,712,551</b>	<b>\$ 5,196,300</b>	<b>\$ 5,196,300</b>	<b>\$ 5,063,000</b>	<b>\$ -</b>	<b>\$ 5,063,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 5,078,000</b>
<b>Total Ballpark Fund</b>	<b>\$ 4,712,551</b>	<b>\$ 5,196,300</b>	<b>\$ 5,196,300</b>	<b>\$ 5,063,000</b>	<b>\$ -</b>	<b>\$ 5,063,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 5,078,000</b>
<b>BALLPARK CAPITAL REPLACEMENT FUND</b>									
<b>PARKS AND RECREATION</b>									
Maintenance Operations	\$ 742,941	\$ 720,000	\$ 850,000	\$ 271,000	\$ -	\$ 271,000	\$ -	\$ -	\$ 271,000
<b>Total Parks and Recreation</b>	<b>\$ 742,941</b>	<b>\$ 720,000</b>	<b>\$ 850,000</b>	<b>\$ 271,000</b>	<b>\$ -</b>	<b>\$ 271,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 271,000</b>
<b>Total Ballpark Capital Replacement Fund</b>	<b>\$ 742,941</b>	<b>\$ 720,000</b>	<b>\$ 850,000</b>	<b>\$ 271,000</b>	<b>\$ -</b>	<b>\$ 271,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 271,000</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>HIGHWAY USER REVENUE FUND (HURF)</b>									
<b>ENGINEERING</b>									
Streets & Markings	\$ 313,511	\$ 362,300	\$ 333,900	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000
Street Maintenance	1,149,311	1,702,100	1,568,400	1,326,500	-	1,326,500	-	291,300	1,617,800
Sweeper Operations	274,709	289,400	266,700	299,700	-	299,700	21,000	1,800	322,500
Traffic Signals	1,862,099	1,172,000	1,080,000	1,039,300	-	1,039,300	-	49,900	1,089,200
Traffic Management	468,414	762,200	702,300	594,200	-	594,200	-	60,000	654,200
Street Lights	-	1,032,600	951,500	1,095,000	-	1,095,000	-	-	1,095,000
Pavement Management	3,328,507	2,883,200	2,656,800	3,541,400	-	3,541,400	-	26,000	3,567,400
<b>Total Engineering</b>	<b>\$ 7,396,551</b>	<b>\$ 8,203,800</b>	<b>\$ 7,559,600</b>	<b>\$ 8,246,100</b>	<b>\$ -</b>	<b>\$ 8,246,100</b>	<b>\$ 21,000</b>	<b>\$ 429,000</b>	<b>\$ 8,696,100</b>
<b>Total HURF</b>	<b>\$ 7,396,551</b>	<b>\$ 8,203,800</b>	<b>\$ 7,559,600</b>	<b>\$ 8,246,100</b>	<b>\$ -</b>	<b>\$ 8,246,100</b>	<b>\$ 21,000</b>	<b>\$ 429,000</b>	<b>\$ 8,696,100</b>
<b>IMPOUND FUND</b>									
<b>POLICE DEPARTMENT</b>									
Traffic	\$ 129,156	\$ 147,100	\$ 112,000	\$ 194,700	\$ -	\$ 194,700	\$ -	\$ -	\$ 194,700
<b>Total Police Department</b>	<b>\$ 129,156</b>	<b>\$ 147,100</b>	<b>\$ 112,000</b>	<b>\$ 194,700</b>	<b>\$ -</b>	<b>\$ 194,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 194,700</b>
<b>Total Impound Fund</b>	<b>\$ 129,156</b>	<b>\$ 147,100</b>	<b>\$ 112,000</b>	<b>\$ 194,700</b>	<b>\$ -</b>	<b>\$ 194,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 194,700</b>
<b>ARIZONA LOTTERY FUNDS</b>									
<b>ENGINEERING</b>									
Transit	\$ 222,790	\$ 398,200	\$ 385,200	\$ 344,100	\$ -	\$ 344,100	\$ -	\$ 9,000	\$ 353,100
<b>Total Engineering</b>	<b>\$ 222,790</b>	<b>\$ 398,200</b>	<b>\$ 385,200</b>	<b>\$ 344,100</b>	<b>\$ -</b>	<b>\$ 344,100</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ 353,100</b>
<b>Total Arizona Lottery Funds</b>	<b>\$ 222,790</b>	<b>\$ 398,200</b>	<b>\$ 385,200</b>	<b>\$ 344,100</b>	<b>\$ -</b>	<b>\$ 344,100</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ 353,100</b>
<b>PARK &amp; RIDE</b>									
<b>ENGINEERING</b>									
Transit	\$ -	\$ 200,000	\$ 180,000	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
<b>Total Engineering</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 180,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>
<b>Total Park &amp; Ride</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 180,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>
<b>COURT ENHANCEMENT FUND</b>									
<b>MUNICIPAL COURT</b>									
Court Enhancement Fund	\$ 34,627	\$ 55,000	\$ 55,000	\$ 47,800	\$ -	\$ 47,800	\$ -	\$ -	\$ 47,800
<b>Total Municipal Court</b>	<b>\$ 34,627</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ 47,800</b>	<b>\$ -</b>	<b>\$ 47,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,800</b>
<b>Total Court Enhancement Fund</b>	<b>\$ 34,627</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ 47,800</b>	<b>\$ -</b>	<b>\$ 47,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,800</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>JUDICIAL COLLECTION ENHANCEMENT FUND (JCEF)</b>									
<b>MUNICIPAL COURT</b>									
Administration	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000
<b>Total Municipal Court</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ 80,000</b>
<b>Total JCEF Fund</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ 80,000</b>
<b>COURT - FILL THE GAP FUND</b>									
<b>MUNICIPAL COURT</b>									
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
<b>Total Municipal Court</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Total Court - Fill the Gap Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>OFFICER SAFETY FUND</b>									
<b>POLICE DEPARTMENT</b>									
Administration	\$ -	\$ 25,000	\$ 25,000	\$ 11,500	\$ -	\$ 11,500	\$ -	\$ -	\$ 11,500
<b>Total Police Department</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 11,500</b>	<b>\$ -</b>	<b>\$ 11,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,500</b>
<b>Total Officer Safety - Police Department</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 11,500</b>	<b>\$ -</b>	<b>\$ 11,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,500</b>
<b>GRANTS</b>									
<b>ENGINEERING</b>									
Engineering Grant Streets	\$ -	\$ 160,800	\$ 46,400	\$ -	\$ -	\$ -	\$ -	\$ 138,400	\$ 138,400
<b>Total Engineering</b>	<b>\$ -</b>	<b>\$ 160,800</b>	<b>\$ 46,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 138,400</b>	<b>\$ 138,400</b>
<b>FIRE DEPARTMENT</b>									
Fire Grant Administration	\$ 97,410	\$ 120,300	\$ 34,700	\$ -	\$ -	\$ -	\$ -	\$ 38,000	\$ 38,000
Fire Grant Emergency Services	2,600	-	-	-	-	-	-	-	-
<b>Total Fire Department</b>	<b>\$ 100,010</b>	<b>\$ 120,300</b>	<b>\$ 34,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>
<b>POLICE DEPARTMENT</b>									
Police Grant Administration	\$ 356,138	\$ 534,400	\$ 154,200	\$ 495,500	\$ -	\$ 495,500	\$ -	\$ 18,800	\$ 514,300
<b>Total Police Department</b>	<b>\$ 356,138</b>	<b>\$ 534,400</b>	<b>\$ 154,200</b>	<b>\$ 495,500</b>	<b>\$ -</b>	<b>\$ 495,500</b>	<b>\$ -</b>	<b>\$ 18,800</b>	<b>\$ 514,300</b>
<b>Total Grants</b>	<b>\$ 456,148</b>	<b>\$ 815,500</b>	<b>\$ 235,300</b>	<b>\$ 495,500</b>	<b>\$ -</b>	<b>\$ 495,500</b>	<b>\$ -</b>	<b>\$ 195,200</b>	<b>\$ 690,700</b>
<b>TOTAL - SPECIAL REVENUE FUNDS</b>	<b>\$ 13,694,764</b>	<b>\$ 15,800,900</b>	<b>\$ 14,598,400</b>	<b>\$ 14,873,700</b>	<b>\$ -</b>	<b>\$ 14,873,700</b>	<b>\$ 201,000</b>	<b>\$ 648,200</b>	<b>\$ 15,722,900</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>ENTERPRISE FUNDS</b>									
<b>WATER FUND</b>									
<b>PUBLIC WORKS</b>									
Administration	\$ 603,201	\$ 932,300	\$ 843,700	\$ 958,300	\$ 56,000	\$ 1,014,300	\$ 152,900	\$ 169,900	\$ 1,337,100
Operations Maintenance	417,523	498,400	451,000	529,400	265,800	795,200	-	-	795,200
Distribution System	1,633,547	2,502,000	2,264,100	2,536,900	97,300	2,634,200	344,000	-	2,978,200
Production	3,321,948	3,776,600	3,417,500	4,317,500	246,500	4,564,000	-	-	4,564,000
Water Quality	230,037	254,300	230,100	289,500	97,300	386,800	-	-	386,800
Water Resources	667,918	4,393,800	3,976,000	4,449,900	-	4,449,900	-	35,000	4,484,900
<b>Total Public Works</b>	<b>\$ 6,874,174</b>	<b>\$ 12,357,400</b>	<b>\$ 11,182,400</b>	<b>\$ 13,081,500</b>	<b>\$ 762,900</b>	<b>\$ 13,844,400</b>	<b>\$ 496,900</b>	<b>\$ 204,900</b>	<b>\$ 14,546,200</b>
<b>FINANCE</b>									
Finance - Water	\$ -	\$ 90,000	\$ 81,400	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
<b>Total Finance</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 81,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>HUMAN RESOURCES</b>									
Enterprise Risk Management	\$ -	\$ -	\$ -	\$ 51,000	\$ -	\$ 51,000	\$ -	\$ -	\$ 51,000
<b>Total Human Resources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 51,000</b>	<b>\$ -</b>	<b>\$ 51,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 51,000</b>
<b>INFORMATION TECHNOLOGY</b>									
Information Technology - Water	\$ 61,283	\$ 62,400	\$ 56,500	\$ 64,100	\$ -	\$ 64,100	\$ -	\$ -	\$ 64,100
<b>Total Information Technology</b>	<b>\$ 61,283</b>	<b>\$ 62,400</b>	<b>\$ 56,500</b>	<b>\$ 64,100</b>	<b>\$ -</b>	<b>\$ 64,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 64,100</b>
<b>Total - Water Fund</b>	<b>\$ 6,935,457</b>	<b>\$ 12,509,800</b>	<b>\$ 11,320,300</b>	<b>\$ 13,196,600</b>	<b>\$ 762,900</b>	<b>\$ 13,959,500</b>	<b>\$ 496,900</b>	<b>\$ 254,900</b>	<b>\$ 14,711,300</b>
<b>WASTEWATER FUND</b>									
<b>PUBLIC WORKS</b>									
Administration	\$ 590,337	\$ 761,200	\$ 672,300	\$ 781,100	\$ 61,200	\$ 842,300	\$ 57,900	\$ 14,200	\$ 914,400
Operations Maintenance	331,555	944,800	834,300	843,300	263,800	1,107,100	50,000	48,000	1,205,100
Collection Systems	1,313,472	1,465,300	1,293,900	1,391,300	285,300	1,676,600	213,800	45,000	1,935,400
Environment	629,664	828,900	731,900	672,000	-	672,000	-	38,400	710,400
Reclamation	718,570	877,200	774,600	960,300	168,000	1,128,300	-	-	1,128,300
Reclamation Corgett	316,213	244,600	216,000	333,500	-	333,500	-	-	333,500
Reclamation Goodyear	1,404,558	1,361,600	1,202,300	1,523,700	-	1,523,700	-	-	1,523,700
Reclamation Rainbow Valley	388,965	294,600	260,100	396,000	30,000	426,000	-	-	426,000
<b>Total Public Works</b>	<b>\$ 5,693,334</b>	<b>\$ 6,778,200</b>	<b>\$ 5,985,400</b>	<b>\$ 6,901,200</b>	<b>\$ 808,300</b>	<b>\$ 7,709,500</b>	<b>\$ 321,700</b>	<b>\$ 145,600</b>	<b>\$ 8,176,800</b>
<b>FINANCE</b>									
Finance - Wastewater	\$ -	\$ 90,000	\$ 79,500	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
<b>Total Finance</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 79,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 3 - OPERATING EXPENDITURES - ALL FUNDS**

DEPARTMENT/DIVISION	FY2019 ACTUAL	FY2020 REVISED BUDGET	FY2020 ESTIMATE	FY2021 Initial Budget	FY2021 Ongoing Supplementals	FY2021 BASE BUDGET	FY2021 One-Time Supplementals	FY2021 One-Time Carryovers	FY2021 TOTAL BUDGET
<b>HUMAN RESOURCES</b>									
Enterprise Risk Management	\$ -	\$ -	\$ -	\$ 42,000	\$ -	\$ 42,000	\$ -	\$ -	\$ 42,000
<b>Total Human Resources</b>	\$ -	\$ -	\$ -	\$ 42,000	\$ -	\$ 42,000	\$ -	\$ -	\$ 42,000
<b>WASTEWATER FUND</b>									
<b>INFORMATION TECHNOLOGY</b>									
Information Technology - Wastewater	\$ 62,946	\$ 69,900	\$ 61,700	\$ 68,500	\$ -	\$ 68,500	\$ -	\$ -	\$ 68,500
<b>Total Information Technology</b>	\$ 62,946	\$ 69,900	\$ 61,700	\$ 68,500	\$ -	\$ 68,500	\$ -	\$ -	\$ 68,500
<b>Total Wastewater Fund</b>	\$ 5,756,280	\$ 6,938,100	\$ 6,126,600	\$ 7,011,700	\$ 808,300	\$ 7,820,000	\$ 321,700	\$ 195,600	\$ 8,337,300
<b>SOLID WASTE FUND</b>									
<b>PUBLIC WORKS</b>									
Administration	\$ 6,442,963	\$ 6,177,600	\$ 5,361,300	\$ 5,830,000	\$ -	\$ 5,830,000	\$ 71,200	\$ 110,000	\$ 6,011,200
Container Maintenance	361,236	506,100	439,200	450,400	-	450,400	17,800	-	468,200
<b>Total Public Works</b>	\$ 6,804,199	\$ 6,683,700	\$ 5,800,500	\$ 6,280,400	\$ -	\$ 6,280,400	\$ 89,000	\$ 110,000	\$ 6,479,400
<b>FINANCE</b>									
Administration	\$ -	\$ 20,000	\$ 17,400	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
<b>Total Finance</b>	\$ -	\$ 20,000	\$ 17,400	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
<b>HUMAN RESOURCES</b>									
Enterprise Risk Management	\$ -	\$ -	\$ -	\$ 11,500	\$ -	\$ 11,500	\$ -	\$ -	\$ 11,500
<b>Total Human Resources</b>	\$ -	\$ -	\$ -	\$ 11,500	\$ -	\$ 11,500	\$ -	\$ -	\$ 11,500
<b>Total Solid Waste Fund</b>	\$ 6,804,199	\$ 6,703,700	\$ 5,817,900	\$ 6,291,900	\$ -	\$ 6,291,900	\$ 89,000	\$ 120,000	\$ 6,500,900
<b>TOTAL - ENTERPRISE FUNDS</b>	\$ 19,495,936	\$ 26,151,600	\$ 23,264,800	\$ 26,500,200	\$ 1,571,200	\$ 28,071,400	\$ 907,600	\$ 570,500	\$ 29,549,500
<b>GRAND TOTAL ALL FUNDS</b>	\$ 119,417,567	\$ 151,065,200	\$ 139,739,900	\$ 142,549,100	\$ 3,496,400	\$ 146,045,500	\$ 3,544,000	\$ 5,239,400	\$ 154,828,900

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 4 - DEBT SERVICE**

DEBT BY BOND	FY2019 ACTUAL	FY2020 BUDGET	FY2020 ESTIMATE	FY2021 BUDGET
<b>General Obligation Bonds (G.O.)</b>				
Series 2019	\$ 276,976	\$ 1,818,000	\$ 2,437,600	\$ 3,819,900
Refunding 2019	290,269	441,100	205,400	205,400
Series 2017	3,761,963	1,194,300	1,194,300	1,305,300
Refunding 2016	5,416,200	5,403,700	5,403,700	5,398,000
Refunding 2014	3,187,600	3,586,600	3,226,600	-
Refunding 2010	204,169	204,200	204,200	579,200
Build America Bonds 2010	232,483	329,800	333,300	656,200
Refunding 2009	801,265	-	-	-
<b>Total G.O.</b>	<b>\$ 14,170,925</b>	<b>\$ 12,977,700</b>	<b>\$ 13,005,100</b>	<b>\$ 11,964,000</b>
<b>Water Infrastructure Finance Authority (WIFA)</b>				
2009 Issue	\$ 339,637	\$ 339,600	\$ 339,600	\$ 339,600
<b>Total WIFA</b>	<b>\$ 339,637</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>	<b>\$ 339,600</b>
<b>Water &amp; Sewer Refunding (W&amp;S)</b>				
Revenue 2020	\$ -	\$ -	\$ 1,162,500	\$ 4,671,000
Refunding 2020	-	-	483,800	530,600
Revenue 2016	1,408,400	1,413,100	1,413,100	1,451,500
Revenue 2011	1,048,900	1,058,600	1,058,800	1,054,800
Revenue 2010	827,044	840,600	679,800	-
Refunding 2009	21,938	21,800	21,800	21,800
<b>Total W&amp;S</b>	<b>\$ 3,306,282</b>	<b>\$ 3,334,100</b>	<b>\$ 4,819,800</b>	<b>\$ 7,729,700</b>
<b>McDowell Improvement District</b>				
Refunding 2018	\$ 3,101,398	\$ 4,547,900	\$ 3,085,600	\$ 3,082,900
<b>Total McDowell</b>	<b>\$ 3,101,398</b>	<b>\$ 4,547,900</b>	<b>\$ 3,085,600</b>	<b>\$ 3,082,900</b>
<b>Public Improvement Corporation</b>				
PIC Series 2017 - MLB Indians Project	\$ 1,272,891	\$ 1,271,400	\$ 1,271,400	\$ 1,269,000
PIC Refunding Series 2016A	4,754,800	4,736,800	4,736,800	4,742,400
PIC Refunding Series 2016B	3,000,300	3,020,800	3,020,800	3,011,000
PIC 2012 A Goodyear Municipal Complex	1,021,272	1,021,200	1,021,200	1,021,200
PIC 2012 B Goodyear Municipal Complex & 911 Ctr.	126,850	126,800	126,800	126,900
PIC Refunding 2011 A&B	1,397,425	1,395,200	1,395,200	1,397,800
<b>Total Public Improvement Corporation</b>	<b>\$ 11,573,538</b>	<b>\$ 11,572,200</b>	<b>\$ 11,572,200</b>	<b>\$ 11,568,300</b>
<b>Total Fiscal Agent Fees</b>	<b>\$ 13,620</b>	<b>\$ 25,500</b>	<b>\$ 19,500</b>	<b>\$ 19,500</b>
<b>TOTAL</b>	<b>\$ 32,505,400</b>	<b>\$ 32,797,000</b>	<b>\$ 32,841,800</b>	<b>\$ 34,704,000</b>
<b>DEBT BY FUNDING SOURCE</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>FY2020 Estimate</b>	<b>FY2021 Budget</b>
General Fund	\$ 1,412,919	\$ 1,413,000	\$ 1,414,000	\$ 1,416,700
Ballpark Debt Service	10,166,272	10,172,700	10,167,700	10,161,100
Secondary Property Tax	6,691,103	6,175,100	6,792,700	7,298,700
McDowell Improvement District	3,101,717	4,548,900	3,086,600	3,083,900
Water	5,851,315	4,945,300	6,345,300	8,912,700
Wastewater	5,282,072	5,542,000	5,035,500	3,830,900
<b>TOTAL</b>	<b>\$ 32,505,398</b>	<b>\$ 32,797,000</b>	<b>\$ 32,841,800</b>	<b>\$ 34,704,000</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

POSITION TITLE	FY2019 ACTUAL	FY2020 BUDGET	FY2020 CHANGE	FY2020 ESTIMATE	FY2021 BASE CHANGE	FY2021 ADDITIONS	FY2021 BUDGET
<b>CITY CLERK</b>							
Administration							
City Clerk	1.0	1.0	-	1.0	-	-	1.0
Deputy City Clerk	1.0	1.0	-	1.0	-	-	1.0
Records Analyst II	1.0	1.0	(1.0)	-	-	-	-
City Clerk Specialist	3.0	3.0	1.0	4.0	-	-	4.0
<b>Total City Clerk</b>	<b>6.0</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>	<b>-</b>	<b>-</b>	<b>6.0</b>
<b>CITY MANAGER'S OFFICE</b>							
City Manager's Office							
City Manager	1.0	1.0	-	1.0	-	-	1.0
Deputy City Manager	-	2.0	-	2.0	-	-	2.0
Assistant to the City Manager	-	-	1.0	1.0	-	-	1.0
Development Agreement Coordinator	-	1.0	-	1.0	(1.0)	-	-
Executive Assistant	1.0	1.0	-	1.0	-	-	1.0
Management Assistant	-	3.0	-	3.0	-	-	3.0
Assistant to the Council	-	-	-	-	1.0	-	1.0
Assistant to the Mayor	-	-	-	-	1.0	-	1.0
Community Engagement Coordinator	-	-	-	-	1.0	-	1.0
Governmental Relations Manager	-	-	-	-	1.0	-	1.0
Grants & Neighborhood Services Supervisor	-	-	-	-	1.0	-	1.0
Intergovernmental							
Assistant to the Council	1.0	1.0	-	1.0	(1.0)	-	-
Assistant to the Mayor	1.0	1.0	-	1.0	(1.0)	-	-
Community Engagement Coordinator	-	1.0	-	1.0	(1.0)	-	-
Executive Assistant	1.0	1.0	-	1.0	(1.0)	-	-
Governmental Relations Manager	1.0	1.0	-	1.0	(1.0)	-	-
Grants & Neighborhood Services Supervisor	1.0	1.0	-	1.0	(1.0)	-	-
Deputy City Manager's Office							
Deputy City Manager	2.0	-	-	-	-	-	-
Executive Assistant	1.0	-	-	-	-	-	-
Development Agreement Coordinator	1.0	-	-	-	-	-	-
Executive Management Assistant	2.0	-	-	-	-	-	-
<b>Total City Manager's Office</b>	<b>13.0</b>	<b>14.0</b>	<b>1.0</b>	<b>15.0</b>	<b>(2.0)</b>	<b>-</b>	<b>13.0</b>
<b>DEVELOPMENT SERVICES</b>							
Administration							
Development Services Administrator	1.0	1.0	-	1.0	-	-	1.0
Development Services Director	1.0	1.0	-	1.0	-	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Planning & Zoning							
Development Agreement Coordinator	-	-	-	-	1.0	-	1.0
Planner	1.0	1.0	-	1.0	-	-	1.0
Planner III	3.0	4.0	(3.0)	1.0	-	-	1.0
Planning Manager	1.0	1.0	-	1.0	-	-	1.0
Principal Planner	-	-	2.0	2.0	-	-	2.0
Senior Planner	-	-	1.0	1.0	-	-	1.0

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>POSITION TITLE</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2020 CHANGE</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 ADDITIONS</b>	<b>FY2021 BUDGET</b>
<b>Building Inspection</b>							
Building Inspection Supervisor	1.0	1.0	-	1.0	-	-	1.0
Building Inspector II	3.0	5.0	(1.0)	4.0	-	-	4.0
Building Inspector III	1.0	1.0	1.0	2.0	-	-	2.0
Chief Building Official	1.0	1.0	-	1.0	-	-	1.0
Fire Plan Review & Inspection Specialist	1.0	1.0	-	1.0	-	-	1.0
Senior Fire Building Plans Examiner	1.0	1.0	-	1.0	-	-	1.0
Plans Examiner	3.0	3.0	-	3.0	-	-	3.0
<b>Code Compliance</b>							
Code Compliance Officer	3.0	3.0	(1.0)	2.0	-	-	2.0
Code Compliance Supervisor	-	-	1.0	1.0	-	-	1.0
<b>Total Development Services</b>	<b>22.0</b>	<b>25.0</b>	<b>-</b>	<b>25.0</b>	<b>1.0</b>	<b>-</b>	<b>26.0</b>
<b>DIGITAL COMMUNICATIONS</b>							
<b>Administration</b>							
Communications Director	1.0	1.0	-	1.0	-	-	1.0
Communications Manager	1.0	1.0	-	1.0	-	-	1.0
Communications Specialist	-	1.0	(1.0)	-	-	-	-
Digital Content Strategist	1.0	1.0	-	1.0	-	-	1.0
Graphic Designer	1.0	1.0	-	1.0	-	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Digital Journalist	1.0	1.0	1.0	2.0	-	-	2.0
<b>Total Digital Communications</b>	<b>6.0</b>	<b>7.0</b>	<b>-</b>	<b>7.0</b>	<b>-</b>	<b>-</b>	<b>7.0</b>
<b>ECONOMIC DEVELOPMENT</b>							
<b>Administration</b>							
Economic Development Director	1.0	1.0	-	1.0	-	-	1.0
Economic Development Project Manager	2.0	3.0	-	3.0	-	-	3.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Marketing Coordinator	1.0	1.0	-	1.0	-	-	1.0
Project Manager - Small Business	1.0	1.0	-	1.0	-	-	1.0
Research Analyst	-	1.0	-	1.0	-	-	1.0
<b>Total Economic Development</b>	<b>6.0</b>	<b>8.0</b>	<b>-</b>	<b>8.0</b>	<b>-</b>	<b>-</b>	<b>8.0</b>
<b>ENGINEERING</b>							
<b>Administration</b>							
Director of Engineering	1.0	1.0	-	1.0	-	-	1.0
Assistant City Engineer	1.0	1.0	(1.0)	-	-	-	-
Deputy Director Engineer	1.0	1.0	-	1.0	-	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	-	1.0
Administrative Services Supervisor	1.0	1.0	(1.0)	-	-	-	-
Project Management Coordinator	-	-	1.0	1.0	-	-	1.0
<b>Plan Review</b>							
Civil Engineer	1.0	1.0	1.0	2.0	-	-	2.0
Plans Examiner	2.0	2.0	(1.0)	1.0	-	-	1.0
Plan Review Manager	1.0	1.0	-	1.0	-	-	1.0
Sr. Civil Engineer	-	-	1.0	1.0	-	-	1.0



**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>POSITION TITLE</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2020 CHANGE</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 ADDITIONS</b>	<b>FY2021 BUDGET</b>
Permit Processing							
Civil Engineer	1.0	1.0	(1.0)	-	-	-	-
Development Services Technician II	2.0	2.0	-	2.0	-	-	2.0
Development Services Technician III	2.0	2.0	-	2.0	-	-	2.0
Permit Administrator	1.0	1.0	-	1.0	-	-	1.0
Inspections							
Construction Inspector II	3.0	4.0	-	4.0	-	-	4.0
Construction Inspection Supervisor	1.0	1.0	-	1.0	-	-	1.0
CIP Construction Inspector	-	-	1.0	1.0	-	-	1.0
Project Management							
CIP Manager	-	-	1.0	1.0	-	-	1.0
Project Manager	1.0	1.0	(1.0)	-	-	-	-
Sr. Project Manager	3.0	3.0	1.0	4.0	-	-	4.0
CIP Project Field Inspector	-	1.0	(1.0)	-	-	-	-
Project Management Coordinator	-	-	-	-	1.0	-	1.0
Streets & Markings							
Traffic Operations Worker II	1.0	1.0	-	1.0	-	-	1.0
Traffic Operations Worker III	1.0	1.0	-	1.0	-	-	1.0
Streets Maintenance							
Pavement Management Coordinator	1.0	1.0	(1.0)	-	-	-	-
Street Maintenance Foreman	1.0	1.0	-	1.0	-	-	1.0
Streets Maintenance Worker II	3.0	3.0	(1.0)	2.0	-	-	2.0
Street Maintenance Worker III	1.0	1.0	-	1.0	-	-	1.0
Heavy Equipment Operator	-	-	1.0	1.0	-	-	1.0
Street & Traffic Operations Superintendent	-	-	1.0	1.0	-	-	1.0
Sweeper Operations							
Equipment Operator	2.0	2.0	-	2.0	-	-	2.0
Traffic Signals							
Signal Technician II	2.0	2.0	-	2.0	-	-	2.0
Signal Technician III	1.0	1.0	-	1.0	-	-	1.0
Streets & Traffic Superintendent	1.0	1.0	(1.0)	-	-	-	-
Traffic Operations Foreman	1.0	1.0	-	1.0	-	-	1.0
Traffic Management							
Assistant City Traffic Engineer	1.0	1.0	-	1.0	-	-	1.0
City Traffic Engineer	1.0	1.0	-	1.0	-	-	1.0
Intelligent Transportation Systems Analyst	1.0	1.0	-	1.0	-	-	1.0
Pavement Management							
Pavement Management Coordinator	-	-	1.0	1.0	-	-	1.0
<b>Total Engineering</b>	<b>42.0</b>	<b>44.0</b>	<b>-</b>	<b>44.0</b>	<b>1.0</b>	<b>-</b>	<b>45.0</b>
<b>FINANCE</b>							
Administration							
Finance Director	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>POSITION TITLE</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2020 CHANGE</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 ADDITIONS</b>	<b>FY2021 BUDGET</b>
<b>Financial Services</b>							
Finance Manager	1.0	1.0	-	1.0	-	-	1.0
Accounting Supervisor	1.0	1.0	-	1.0	-	-	1.0
Senior Accountant	2.0	2.0	-	2.0	-	-	2.0
Accountant	2.0	2.0	-	2.0	-	-	2.0
Senior Account Clerk	3.0	3.0	-	3.0	-	-	3.0
<b>Budget &amp; Research</b>							
Budget & Research Manager	1.0	1.0	-	1.0	-	-	1.0
Budget Coordinator	1.0	1.0	-	1.0	-	-	1.0
Budget & Research Analyst	2.0	3.0	-	3.0	-	-	3.0
Tax & Financial Analyst	1.0	1.0	-	1.0	-	-	1.0
Staff Assistant	1.0	1.0	(1.0)	-	-	-	-
Administrative Assistant	-	-	1.0	1.0	-	-	1.0
<b>Customer Service</b>							
Customer Service Supervisor	1.0	1.0	-	1.0	-	-	1.0
Utility Billing Specialist	1.0	1.0	1.0	2.0	-	-	2.0
Customer Service Representative I	5.0	5.0	(1.0)	4.0	-	-	4.0
Customer Service Representative II	1.0	1.0	(1.0)	-	-	-	-
Sr. Customer Service Representative	-	-	1.0	1.0	-	-	1.0
<b>Procurement</b>							
Procurement Manager	1.0	1.0	-	1.0	-	-	1.0
Procurement Officer	2.0	2.0	-	2.0	-	-	2.0
Procurement Specialist	1.0	1.0	-	1.0	-	-	1.0
<b>Mailroom</b>							
Mail & Copy Clerk	1.0	1.0	(1.0)	-	-	-	-
Procurement Clerk	-	-	1.0	1.0	-	-	1.0
<b>Total Finance</b>	<b>31.0</b>	<b>32.0</b>	<b>-</b>	<b>32.0</b>	<b>-</b>	<b>-</b>	<b>32.0</b>
<b>FIRE DEPARTMENT</b>							
<b>Administration</b>							
Fire Chief	1.0	1.0	-	1.0	-	-	1.0
Administrative Services Manager	1.0	1.0	-	1.0	-	-	1.0
Management Analyst	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	-	1.0
Staff Assistant	1.0	1.0	-	1.0	-	-	1.0
<b>Prevention</b>							
Fire Battalion Chief	1.0	1.0	(1.0)	-	-	-	-
Fire Captain	-	-	-	-	-	-	-
Fire Inspector II	2.0	2.0	-	2.0	-	-	2.0
Fire Marshal	-	1.0	(1.0)	-	-	-	-
Community Risk Reduction Specialist	-	1.0	-	1.0	-	-	1.0
Community Risk Reduction Coordinator	1.0	1.0	-	1.0	-	-	1.0
<b>Part-time (FTE's)</b>							
Fire Inspector	0.5	0.5	-	0.5	-	-	0.5
Community Risk Reduction Coordinator	1.0	0.5	-	0.5	-	-	0.5

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>POSITION TITLE</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2020 CHANGE</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 ADDITIONS</b>	<b>FY2021 BUDGET</b>
<b>Emergency Services</b>							
Deputy Fire Chief	1.0	1.0	-	1.0	-	-	1.0
Fire Battalion Chief	5.0	5.0	1.0	6.0	-	-	6.0
Firefighter	48.0	48.0	-	48.0	-	-	48.0
Fire Captain	28.0	28.0	-	28.0	-	-	28.0
Fire Engineer	21.0	21.0	-	21.0	-	-	21.0
Fire Marshal	-	-	1.0	1.0	-	-	1.0
<b>Ambulance</b>							
Ambulance EMT	3.0	3.0	-	3.0	-	-	3.0
Ambulance Paramedics	3.0	3.0	-	3.0	-	-	3.0
Contract Monitor	1.0	1.0	-	1.0	-	-	1.0
<b>Support Services</b>							
Deputy Fire Chief	1.0	1.0	-	1.0	-	-	1.0
Fire Equipment Maintenance Worker	2.0	2.0	-	2.0	-	-	2.0
<b>Emergency Management/ Homeland Security</b>							
Emergency Manager	1.0	1.0	-	1.0	-	-	1.0
<b>Total Fire Department</b>	<b>124.5</b>	<b>126.0</b>	<b>-</b>	<b>126.0</b>	<b>-</b>	<b>-</b>	<b>126.0</b>
<b>HUMAN RESOURCES</b>							
<b>Administration</b>							
Human Resources Director	1.0	1.0	-	1.0	-	-	1.0
Continuous Improvement Program Manager	1.0	1.0	-	1.0	-	-	1.0
Senior Human Resources Business Partner	1.0	1.0	-	1.0	-	-	1.0
Human Resources Business Partner	4.0	4.0	(1.0)	3.0	-	-	3.0
HR Analyst	-	-	1.0	1.0	-	-	1.0
HRIS Analyst	1.0	1.0	-	1.0	-	-	1.0
Training & Volunteer Specialist	1.0	1.0	-	1.0	-	-	1.0
Total Compensation Manager	1.0	1.0	-	1.0	-	-	1.0
Organizational Development & Wellness Coordinator	1.0	1.0	-	1.0	-	-	1.0
Benefits Analyst	-	1.0	-	1.0	-	-	1.0
<b>Part-time (FTE's)</b>							
Assistant	0.5	0.5	-	0.5	-	-	0.5
Intern	0.5	0.5	-	0.5	-	-	0.5
<b>Risk Management</b>							
Risk & Safety Coordinator	1.0	1.0	-	1.0	-	-	1.0
<b>Total Human Resources</b>	<b>13.0</b>	<b>14.0</b>	<b>-</b>	<b>14.0</b>	<b>-</b>	<b>-</b>	<b>14.0</b>
<b>INFORMATION TECHNOLOGY</b>							
<b>Administration</b>							
Chief Information Officer	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	-	1.0
<b>Application Development &amp; Support</b>							
Application & Business Manager	1.0	1.0	-	1.0	-	-	1.0
Application & Business Analyst	4.0	4.0	-	4.0	-	-	4.0
Application Developer	3.0	2.0	(1.0)	1.0	-	-	1.0
Database Administrator	-	-	1.0	1.0	-	-	1.0
Sr. Application & Business Analyst	1.0	1.0	-	1.0	-	-	1.0
Sr. IT Project Manager	1.0	1.0	-	1.0	-	-	1.0

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

POSITION TITLE	FY2019 ACTUAL	FY2020 BUDGET	FY2020 CHANGE	FY2020 ESTIMATE	FY2021 BASE CHANGE	FY2021 ADDITIONS	FY2021 BUDGET
<b>Infrastructure</b>							
Infrastructure Manager	1.0	1.0	-	1.0	-	-	1.0
Infrastructure Support Supervisor	1.0	1.0	-	1.0	-	-	1.0
Infrastructure Administrator	1.0	1.0	-	1.0	-	-	1.0
Infrastructure Engineer	1.0	1.0	-	1.0	-	-	1.0
Sr. Infrastructure Engineer	1.0	1.0	-	1.0	-	-	1.0
IT SCADA Engineer	1.0	1.0	-	1.0	-	-	1.0
IT Technician	2.0	3.0	-	3.0	-	-	3.0
<b>Geospatial Information</b>							
GIS Analyst	1.0	1.0	-	1.0	-	-	1.0
GIS Manager	1.0	1.0	-	1.0	-	-	1.0
GIS Technician	1.0	1.0	-	1.0	-	-	1.0
<b>Security</b>							
Information Security Officer	-	1.0	-	1.0	-	-	1.0
<b>Total Information Technology</b>	<b>23.0</b>	<b>24.0</b>	<b>-</b>	<b>24.0</b>	<b>-</b>	<b>-</b>	<b>24.0</b>
<b>LEGAL SERVICES</b>							
<b>City Attorney-Civil Division</b>							
City Attorney	1.0	1.0	-	1.0	-	-	1.0
Deputy City Attorney	1.0	1.0	-	1.0	-	-	1.0
Assistant City Attorney	1.0	2.0	-	2.0	-	-	2.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Legal Services Coordinator	1.0	1.0	-	1.0	-	-	1.0
Real Estate Coordinator	1.0	1.0	-	1.0	-	-	1.0
<b>City Prosecutor-Criminal Division</b>							
City Prosecutor	1.0	1.0	-	1.0	-	-	1.0
Assistant City Prosecutor	1.0	1.0	-	1.0	-	-	1.0
Legal Assistant	2.0	2.0	-	2.0	-	-	2.0
				-			
<b>Total Legal Services</b>	<b>10.0</b>	<b>11.0</b>	<b>-</b>	<b>11.0</b>	<b>-</b>	<b>-</b>	<b>11.0</b>
<b>MUNICIPAL COURT</b>							
<b>Administration</b>							
Court Administrator	1.0	1.0	-	1.0	-	-	1.0
Court Supervisor	1.0	1.0	-	1.0	-	-	1.0
Court Interpreter	1.0	1.0	(1.0)	-	-	-	-
Court Specialist II	4.0	5.0	1.0	6.0	-	-	6.0
Court Specialist III	2.0	2.0	-	2.0	-	-	2.0
Security Guard	1.0	1.0	-	1.0	-	-	1.0
Municipal Judge	1.0	1.0	-	1.0	-	-	1.0
<b>Part-time (FTE's)</b>							
Protem Judge	0.3	0.3	-	0.3	-	-	0.3
<b>Total Municipal Court</b>	<b>11.3</b>	<b>12.3</b>	<b>-</b>	<b>12.3</b>	<b>-</b>	<b>-</b>	<b>12.3</b>
<b>PARKS AND RECREATION</b>							
<b>Administration</b>							
Parks & Recreation Director	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	-	1.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Parks & Recreation Manager	1.0	1.0	-	1.0	-	-	1.0

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

POSITION TITLE	FY2019 ACTUAL	FY2020 BUDGET	FY2020 CHANGE	FY2020 ESTIMATE	FY2021 BASE CHANGE	FY2021 ADDITIONS	FY2021 BUDGET
Operations							
Parks Foreman	1.0	2.0	-	2.0	-	-	2.0
Parks Worker I	4.0	4.0	-	4.0	-	7.0	11.0
Parks Worker II	5.0	5.0	-	5.0	-	2.0	7.0
Parks Worker III	3.0	3.0	-	3.0	-	1.0	4.0
Parks Superintendent	1.0	1.0	-	1.0	-	-	1.0
Part-time (FTE's)							
Maintenance Worker OPS	2.4	2.4	-	2.4	-	(1.9)	0.5
Right of Way							
Parks Foreman	1.0	1.0	-	1.0	-	-	1.0
Parks Worker III	2.0	2.0	-	2.0	-	-	2.0
Right of Way Superintendent	1.0	1.0	-	1.0	-	-	1.0
Right of Way Worker III	3.0	3.0	-	3.0	-	-	3.0
Part-time (FTE's)							
Maintenance Worker CFD	1.8	1.8	-	1.8	-	(1.8)	-
Recreation Operations							
Administrative Assistant	-	-	1.0	1.0	-	1.0	2.0
Customer Service Representative II	1.0	1.0	(1.0)	-	-	-	-
Recreation Coordinator	2.0	2.0	-	2.0	-	3.0	5.0
Recreation Programmer	2.0	2.0	-	2.0	-	1.0	3.0
Recreation Superintendent	1.0	1.0	-	1.0	-	-	1.0
Recreation Supervisor	1.0	1.0	-	1.0	-	-	1.0
Festival Event Coordinator	1.0	1.0	-	1.0	-	-	1.0
Marketing Specialist	-	-	-	-	-	1.0	1.0
Part-time (FTE's)							
Recreation Leader	3.8	3.8	(0.3)	3.5	-	(0.2)	3.3
Recreation Instructor	1.5	1.5	-	1.5	-	-	1.5
Aquatics							
Recreation Coordinator	-	-	-	-	-	1.0	1.0
Part-time (FTE's)							
Assistant Pool Manager	0.8	0.8	-	0.8	-	-	0.8
Assistant Swim Coach	0.8	0.8	-	0.8	-	-	0.8
Lifeguard I	1.8	1.8	-	1.8	-	1.1	2.9
Lifeguard II	1.5	1.5	-	1.5	-	1.1	2.6
Pool Manager	0.5	0.5	-	0.5	-	-	0.5
Swim Coach	0.8	0.8	-	0.8	-	1.1	1.9
Arts & Culture Administration							
Arts & Culture Administrator	1.0	1.0	-	1.0	-	-	1.0
Part-time FTE's							
Recreation Specialist	-	-	0.3	0.3	-	-	0.3

**CITY OF GOODYEAR**  
**FY2021 ANNUAL BUDGET**  
**SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

POSITION TITLE	FY2019 ACTUAL	FY2020 BUDGET	FY2020 CHANGE	FY2020 ESTIMATE	FY2021 BASE CHANGE	FY2021 ADDITIONS	FY2021 BUDGET
<b>Business Operations</b>							
Ballpark General Manager	1.0	1.0	-	1.0	-	-	1.0
Business Operations & Marketing Coordinator	1.0	1.0	-	1.0	-	-	1.0
Ballpark Operations Coordinator	1.0	1.0	-	1.0	-	-	1.0
Ballpark Ticket Sales & Operations	1.0	1.0	-	1.0	-	-	1.0
Business Development Coordinator	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	1.0	1.0	-	1.0	-	-	1.0
<b>Part-time (FTE's)</b>							
Ticket Lead	0.6	0.6	-	0.6	-	-	0.6
Ticket Seller	1.6	1.6	-	1.6	-	-	1.6
Game Production	0.4	0.4	-	0.4	-	-	0.4
Intern-Ballpark	2.1	2.1	-	2.1	-	-	2.1
Event Services Lead	1.0	1.0	-	1.0	-	-	1.0
Event Services	2.7	2.7	-	2.7	-	-	2.7
<b>Maintenance Operations</b>							
Ballpark Foreman	3.0	3.0	-	3.0	-	-	3.0
Ballpark Maintenance Superintendent	1.0	1.0	-	1.0	-	-	1.0
Grounds Equipment Mechanic	1.0	1.0	-	1.0	-	-	1.0
Groundskeeper I	6.0	6.0	-	6.0	-	-	6.0
Groundskeeper II	7.0	7.0	-	7.0	-	-	7.0
Irrigation Specialist	-	1.0	-	1.0	-	-	1.0
<b>Part-time (FTE's)</b>							
Maintenance Worker BP	11.1	11.1	(1.0)	10.1	-	-	10.1
<b>Total Parks and Recreation</b>	<b>93.2</b>	<b>95.2</b>	<b>(1.0)</b>	<b>94.2</b>	<b>-</b>	<b>16.4</b>	<b>110.6</b>
<b>POLICE DEPARTMENT</b>							
<b>Administration</b>							
Chief of Police	1.0	1.0	-	1.0	-	-	1.0
Deputy Chief of Police	2.0	2.0	-	2.0	-	-	2.0
Administrative Services Manager	-	-	1.0	1.0	-	-	1.0
Support Services Manager	2.0	2.0	(1.0)	1.0	-	-	1.0
Administrative Assistant	2.0	2.0	(1.0)	1.0	-	-	1.0
Forensic Specialist	1.0	2.0	-	2.0	(2.0)	-	-
Management Assistant	1.0	1.0	1.0	2.0	-	-	2.0
Public Information Officer	1.0	1.0	-	1.0	-	-	1.0
Police Lieutenant	2.0	2.0	-	2.0	-	-	2.0
Police Records Clerk II	2.0	2.0	-	2.0	(2.0)	-	-
Police Records Specialist	2.0	3.0	-	3.0	(3.0)	-	-
Police Officer	1.0	1.0	-	1.0	(1.0)	-	-
Police Sergeant	2.0	2.0	-	2.0	(2.0)	-	-
Property Evidence Supervisor	1.0	1.0	-	1.0	(1.0)	-	-
Property Officer	2.0	2.0	-	2.0	(2.0)	-	-
Background Investigator	-	1.0	-	1.0	(1.0)	-	-
<b>Part-time (FTE's)</b>							
Administrative Assistant	0.5	0.5	-	0.5	-	-	0.5
Volunteer Coordinator	0.5	0.5	-	0.5	-	-	0.5
<b>Communications</b>							
Telecommunications Supervisor	4.0	4.0	-	4.0	-	-	4.0
Telecommunications Operator	15.0	15.0	-	15.0	-	-	15.0
Police Lieutenant	1.0	1.0	-	1.0	-	-	1.0

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>POSITION TITLE</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2020 CHANGE</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 ADDITIONS</b>	<b>FY2021 BUDGET</b>
Part-time (FTE's)							
Telecommunications Operator	-	0.3	-	0.3	-	-	0.3
Community Services							
Police Sergeant	-	-	-	-	1.0	-	1.0
Field Operations							
Police Lieutenant	4.0	4.0	-	4.0	(1.0)	-	3.0
Police Sergeant	8.0	8.0	-	8.0	(1.0)	-	7.0
Police Officer	55.0	55.0	-	55.0	(1.0)	-	54.0
Police Recruit-Cadet	1.0	1.0	-	1.0	-	-	1.0
Police Assistant	3.0	3.0	-	3.0	(1.0)	-	2.0
Impound - Traffic							
Investigation Specialist	1.0	1.0	-	1.0	-	-	1.0
Investigations							
Crime Intelligence Analyst	1.0	1.0	-	1.0	-	-	1.0
Crisis Services Coordinator	1.0	1.0	-	1.0	-	-	1.0
Investigations Specialist	1.0	1.0	-	1.0	-	-	1.0
Police Lieutenant	1.0	1.0	-	1.0	-	-	1.0
Police Sergeant	2.0	3.0	-	3.0	1.0	-	4.0
Police Detective	4.0	6.0	-	6.0	(4.0)	-	2.0
Police Officer	7.0	8.0	-	8.0	6.0	-	14.0
Professional Standards							
Police Lieutenant	-	-	-	-	1.0	-	1.0
Police Sergeant	-	-	-	-	2.0	-	2.0
Police Officer	-	-	-	-	2.0	-	2.0
Background Investigator	-	-	-	-	1.0	-	1.0
Specialized Patrol							
Police Lieutenant	1.0	1.0	-	1.0	(1.0)	-	-
Police Sergeant	4.0	5.0	-	5.0	(2.0)	-	3.0
Police Officer	17.0	18.0	-	18.0	(9.0)	-	9.0
Support Services							
Crime Scene Specialist	-	-	-	-	2.0	-	2.0
Police Lieutenant	-	-	-	-	1.0	-	1.0
Police Officer	-	-	-	-	2.0	-	2.0
Police Records Clerk II	-	-	-	-	2.0	-	2.0
Police Records Specialist	-	-	-	-	3.0	-	3.0
Property Officer	-	-	-	-	2.0	-	2.0
Property & Evidence Supervisor	-	-	-	-	1.0	-	1.0
Traffic							
Police Sergeant	-	-	-	-	1.0	-	1.0
Police Officer	-	-	-	-	6.0	-	6.0
<b>Total Police Department</b>	<b>154.0</b>	<b>163.3</b>	<b>-</b>	<b>163.3</b>	<b>-</b>	<b>-</b>	<b>163.3</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

POSITION TITLE	FY2019 ACTUAL	FY2020 BUDGET	FY2020 CHANGE	FY2020 ESTIMATE	FY2021 BASE CHANGE	FY2021 ADDITIONS	FY2021 BUDGET
<b>PUBLIC WORKS</b>							
<b>General Fund</b>							
Administration							
Public Works Director	1.0	1.0	-	1.0	-	-	1.0
Support Services Manager	1.0	1.0	-	1.0	-	-	1.0
Administrative Assistant	2.0	2.0	-	2.0	-	-	2.0
Management Assistant	1.0	1.0	-	1.0	-	-	1.0
Operational Readiness Coordinator	-	1.0	-	1.0	-	-	1.0
Process Operations Manager	-	-	1.0	1.0	-	-	1.0
Solid Waste Inspector	1.0	2.0	-	2.0	-	-	2.0
Solid Waste Supervisor	1.0	1.0	-	1.0	-	-	1.0
Solid Waste Superintendent	1.0	1.0	-	1.0	-	-	1.0
Solid Waste Equipment Operator	5.0	5.0	-	5.0	-	-	5.0
Senior Equipment Operator	1.0	1.0	-	1.0	-	-	1.0
Utilities Operations Manager	1.0	1.0	(1.0)	-	-	-	-
Deputy Director Public Works	-	-	1.0	1.0	-	-	1.0
Water Superintendent	1.0	1.0	(1.0)	-	-	-	-
Utilities Engineer	-	-	1.0	1.0	-	-	1.0
Wastewater Superintendent	1.0	1.0	-	1.0	-	-	1.0
Part-time (FTE's)							
Staff Assistant	0.5	0.5	-	0.5	-	-	0.5
Intern	1.5	1.5	-	1.5	-	-	1.5
Facility Administration							
Facilities & Fleet Manager	1.0	1.0	(1.0)	-	-	-	-
Deputy Director Public Works	-	-	1.0	1.0	-	-	1.0
Facilities Maintenance Worker II	3.0	3.0	-	3.0	-	1.0	4.0
Facilities Maintenance Worker III	6.0	6.0	1.0	7.0	(1.0)	-	6.0
Facilities Management Supervisor	1.0	1.0	-	1.0	-	-	1.0
Facilities Superintendent	1.0	1.0	-	1.0	-	-	1.0
Facilities Contract Coordinator	-	1.0	-	1.0	-	-	1.0
Program Management							
Engineering & Regulatory Compliance Manager	1.0	1.0	-	1.0	-	-	1.0
Environmental Compliance Supervisor	1.0	1.0	-	1.0	-	-	1.0
Water Quality Technician II	1.0	1.0	-	1.0	-	-	1.0
Water Quality Technician III	1.0	1.0	-	1.0	-	-	1.0
Industrial Pretreatment Inspector	1.0	1.0	-	1.0	-	-	1.0
Storm Water Inspector	1.0	1.0	-	1.0	-	-	1.0
Storm Water Supervisor	-	1.0	-	1.0	-	-	1.0
Senior Industrial Pretreatment Inspector	-	1.0	-	1.0	-	-	1.0
Fleet Services							
Fleet Management Superintendent	1.0	1.0	-	1.0	-	-	1.0
Mechanic I	1.0	1.0	(1.0)	-	-	-	-
Mechanic III	3.0	3.0	1.0	4.0	-	-	4.0
Mechanic Foreman	1.0	1.0	-	1.0	-	-	1.0
Service Advisor	1.0	1.0	-	1.0	-	-	1.0
Container Maintenance							
Solid Waste Equipment Operator	-	-	-	-	1.0	-	1.0



**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5 - AUTHORIZED POSITION DETAIL BY POSITION TITLE**

<b>POSITION TITLE</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 BUDGET</b>	<b>FY2020 CHANGE</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 ADDITIONS</b>	<b>FY2021 BUDGET</b>
Distribution System							
Utility Locator	1.0	1.0	-	1.0	-	-	1.0
Sr. Utility Technician	1.0	1.0	-	1.0	-	1.0	2.0
Utility Technician I	2.0	2.0	-	2.0	-	-	2.0
Utility Technician II	5.0	5.0	-	5.0	-	-	5.0
Operations Supervisor	1.0	1.0	-	1.0	-	-	1.0
Production							
Operations Supervisor	1.0	1.0	-	1.0	-	-	1.0
Sr. Utility Technician	2.0	2.0	-	2.0	-	-	2.0
Utility Technician I	3.0	3.0	-	3.0	-	-	3.0
Utility Technician II	3.0	3.0	-	3.0	-	-	3.0
Water Treatment & Process Superintendent	-	1.0	(1.0)	-	-	-	-
Operations Maintenance							
Cross Connection Specialist	-	-	-	-	-	1.0	1.0
Instrumentation Control Technician	2.0	2.0	-	2.0	-	1.0	3.0
Maintenance Mechanic II	2.0	2.0	-	2.0	-	-	2.0
Asset Reliability Superintendent	1.0	1.0	-	1.0	-	-	1.0
Water Resources							
Water Conservation Coordinator	1.0	1.0	-	1.0	-	-	1.0
Water Resources Manager	1.0	1.0	-	1.0	-	-	1.0
Water Resources Planning Advisor	1.0	1.0	-	1.0	-	-	1.0
Collection Systems							
Operations Supervisor	1.0	1.0	-	1.0	-	-	1.0
Sr. Utility Technician	1.0	1.0	-	1.0	-	1.0	2.0
Utility Technician I	2.0	2.0	-	2.0	-	-	2.0
Utility Technician II	2.0	4.0	-	4.0	-	-	4.0
Utility Locator	-	-	-	-	-	1.0	1.0
Reclamation							
Operations Supervisor	1.0	1.0	-	1.0	-	-	1.0
Utility Technician I	2.0	2.0	-	2.0	-	-	2.0
Pretreatment Supervisor	1.0	1.0	-	1.0	-	-	1.0
Utility Technician II	4.0	4.0	-	4.0	-	2.0	6.0
Sr. Utility Technician	2.0	2.0	-	2.0	-	-	2.0
Operations Maintenance							
Instrument Control Technician	-	-	-	-	-	1.0	1.0
Operations Supervisor	1.0	1.0	-	1.0	-	-	1.0
Maintenance Mechanic I	1.0	1.0	-	1.0	-	-	1.0
Maintenance Mechanic II	-	1.0	-	1.0	-	-	1.0
<b>Total Public Works</b>	<b>89.0</b>	<b>98.0</b>	<b>1.0</b>	<b>99.0</b>	<b>-</b>	<b>9.0</b>	<b>108.0</b>
<b>TOTAL POSITION COUNT</b>	<b>644.0</b>	<b>679.8</b>	<b>1.0</b>	<b>680.8</b>	<b>-</b>	<b>25.4</b>	<b>706.2</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 5A  
AUTHORIZED POSITIONS BY DEPARTMENT AND BY FUND**

<b>POSITIONS BY DEPARTMENT</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 SUPPLEMENTAL</b>	<b>FY2021 BUDGET</b>
City Clerk's Office	6.0	6.0	-	-	6.0
City Manager's Office	13.0	15.0	(2.0)	-	13.0
Development Services	22.0	25.0	1.0	-	26.0
Digital Communications	6.0	7.0	-	-	7.0
Economic Development	6.0	8.0	-	-	8.0
Engineering	42.0	44.0	1.0	-	45.0
Finance	31.0	32.0	-	-	32.0
Fire					
Full-Time	123.0	125.0	-	-	125.0
Part-Time	1.5	1.0	-	-	1.0
Human Resources					
Full-Time	12.0	13.0	-	-	13.0
Part-Time	1.0	1.0	-	-	1.0
Information Technology	23.0	24.0	-	-	24.0
Legal Services	10.0	11.0	-	-	11.0
Municipal Court					
Full-Time	11.0	12.0	-	-	12.0
Part-Time	0.3	0.3	-	-	0.3
Parks and Recreation					
Full-Time	58	60.0	-	17.0	77.0
Part-Time	35.2	35.3	(1.0)	(0.6)	33.7
Police					
Full-Time	153	162.0	-	-	162.0
Part-Time	1.0	1.3	-	-	1.3
Public Works					
Full-Time	87.0	96.0	1.0	9.0	106.0
Part-Time	2.0	2.0	-	-	2.0
<b>TOTAL POSITIONS BY DEPARTMENT</b>	<b>644.0</b>	<b>680.8</b>	<b>-</b>	<b>25.4</b>	<b>706.2</b>
Total Full-Time	603.0	640.0	1.0	26.0	667.0
Total Part-Time	41.0	40.8	(1.0)	(0.6)	39.2

<b>POSITIONS BY FUND</b>	<b>FY2019 ACTUAL</b>	<b>FY2020 ESTIMATE</b>	<b>FY2021 BASE CHANGE</b>	<b>FY2021 SUPPLEMENTAL</b>	<b>FY2021 BUDGET</b>
General					
Full-Time	501.6	533.6	1.0	18.0	552.6
Part-Time	21.5	21.3	-	(0.6)	20.7
Highway User Revenue Fund	18.0	18.0	-	-	18.0
Impound Fund	1.0	1.0	-	-	1.0
Court Enhancement Fund	0.6	0.6	-	-	0.6
Water	29.0	29.0	-	3.0	32.0
Wastewater	19.0	22.0	-	5.0	27.0
Solid Waste	9.8	10.8	-	-	10.8
Ballpark					
Full-Time	24.0	25.0	-	-	25.0
Part-Time	19.5	19.5	(1.0)	-	18.5
<b>TOTAL POSITIONS BY FUND</b>	<b>644.0</b>	<b>680.8</b>	<b>-</b>	<b>25.4</b>	<b>706.2</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 6 - INTERFUND TRANSFERS**

	FY2019 ACTUALS		FY2020 BUDGET		FY2020 ESTIMATE		FY2021 BUDGET	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
<b>GENERAL FUNDS</b>								
Fleet Asset Management	\$ -	\$ 1,900,000	\$ -	\$ 2,050,000	\$ -	\$ 2,050,000	\$ -	\$ 3,250,000
Technology Asset Management	-	900,000	-	1,200,000	-	1,200,000	-	1,000,000
Parks Asset Management	-	1,900,000	-	1,800,000	-	1,800,000	-	1,850,000
Police Asset Management Reserve	-	-	-	-	156,200	-	-	-
Fire Asset Management	-	650,000	-	600,000	-	600,000	-	300,000
Traffic Signals Asset Management	-	1,300,000	-	875,000	-	875,000	-	1,075,000
Ballpark Operating	-	11,464,600	-	13,487,700	-	13,782,700	-	12,361,700
Ballpark Capital Replacement Fund	-	900,000	-	1,150,000	-	1,150,000	-	1,350,000
Highway User Revenue Fund	-	1,782,000	-	3,800,400	-	2,048,000	-	3,909,400
General Government Capital	-	-	-	-	-	-	-	41,570,900
Water Operating	1,150,000	-	1,190,300	-	1,190,300	-	3,359,500	-
Wastewater Operating	1,650,000	-	1,707,800	-	1,707,800	-	1,847,000	-
Solid Waste	900,000	-	931,500	-	931,500	-	1,238,000	-
<b>General Fund</b>	<b>\$ 3,700,000</b>	<b>\$ 20,796,600</b>	<b>\$ 3,829,600</b>	<b>\$ 24,963,100</b>	<b>\$ 3,985,800</b>	<b>\$ 23,505,700</b>	<b>\$ 6,444,500</b>	<b>\$ 66,667,000</b>
Fleet Asset Management	\$ 1,900,000	\$ -	\$ 2,050,000	\$ -	\$ 2,050,000	\$ -	\$ 3,250,000	\$ -
Technology Asset Management	900,000	-	1,200,000	-	1,200,000	-	1,000,000	-
Parks Asset Management	1,900,000	-	1,800,000	-	1,800,000	-	1,850,000	-
Police Asset Management Reserve	-	-	-	-	-	156,200	-	-
Fire Asset Management	650,000	-	600,000	-	600,000	-	300,000	-
Traffic Signals Asset Management	1,300,000	-	875,000	-	875,000	-	1,075,000	-
<b>General Fund Reserves</b>	<b>\$ 6,650,000</b>	<b>\$ -</b>	<b>\$ 6,525,000</b>	<b>\$ -</b>	<b>\$ 6,525,000</b>	<b>\$ 156,200</b>	<b>\$ 7,475,000</b>	<b>\$ -</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 10,350,000</b>	<b>\$ 20,796,600</b>	<b>\$ 10,354,600</b>	<b>\$ 24,963,100</b>	<b>\$ 10,510,800</b>	<b>\$ 23,661,900</b>	<b>\$ 13,919,500</b>	<b>\$ 66,667,000</b>
<b>SPECIAL REVENUE FUNDS</b>								
Ballpark Operating	\$ 11,464,600	\$ -	\$ 13,487,700	\$ -	\$ 13,782,700	\$ -	\$ 12,361,700	\$ -
Ballpark Capital Replacement Fund	900,000	-	1,150,000	-	1,150,000	-	1,350,000	-
Highway User Revenue Fund (HURF)	1,782,000	-	3,800,400	-	2,048,000	-	3,909,400	251,900
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 14,146,600</b>	<b>\$ -</b>	<b>\$ 18,438,100</b>	<b>\$ -</b>	<b>\$ 16,980,700</b>	<b>\$ -</b>	<b>\$ 17,621,100</b>	<b>\$ 251,900</b>
<b>ENTERPRISE FUNDS</b>								
<b>Water Operating</b>								
In-Lieu Property Tax	\$ -	\$ 450,000	\$ -	\$ 465,800	\$ -	\$ 465,800	\$ -	\$ -
Staff and Administrative	-	700,000	-	724,500	-	724,500	-	3,359,500
Impact Fee Debt Service	1,293,700	-	-	-	1,291,100	-	1,302,200	-
Developer Reimbursement	-	-	-	-	3,900,000	-	-	-
Capital Projects	-	-	-	-	-	-	-	6,558,400
<b>Wastewater Operating</b>								
In-Lieu Property Tax	-	450,000	-	465,800	-	465,800	-	-
Staff and Administrative	-	1,200,000	-	1,242,000	-	1,242,000	-	1,847,000
Impact Fees Debt Service	962,800	-	-	-	962,100	-	987,800	-
Wastewater CIP	-	-	-	-	-	15,200	-	-
Capital Projects	-	-	-	-	-	-	-	572,000
<b>Solid Waste Operating</b>								
Solid Waste Operating	-	900,000	-	931,500	-	931,500	-	1,238,000
Capital Projects	-	-	-	-	-	-	-	371,500
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 2,256,500</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 3,829,600</b>	<b>\$ 6,153,200</b>	<b>\$ 3,844,800</b>	<b>\$ 2,290,000</b>	<b>\$ 13,946,400</b>
<b>CAPITAL FUNDS</b>								
General Government Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170,589,900	\$ -
Capital Water	-	-	-	-	-	-	105,389,700	-
Capital Wastewater	-	-	-	-	-	-	368,000	-
General Obligation Bonds	-	-	-	-	-	-	-	97,703,400
Water Developer Reimbursement	-	-	-	-	-	3,900,000	-	19,412,700
Wastewater CIP	-	-	-	-	15,200	-	-	-
Wastewater Bond	-	-	-	-	-	16,900	-	-
Water Bonds	-	-	-	-	-	72,350,800	-	14,982,700
Construction Sales Tax - Impact Fees	-	-	-	-	-	-	-	5,000,000
Community Facilities Impact Fees	-	-	-	-	-	-	-	2,361,600
Developer Contributions	-	-	-	-	-	-	-	-
Parks Impact Fees	-	-	-	-	-	-	-	12,763,800
Fire Impact Fees	-	-	-	-	-	-	-	8,451,700
Police Impact Fees	-	-	-	-	-	-	-	500
Streets Impact Fees	-	-	-	-	-	-	-	1,350,700
Water Impact Fees	-	1,293,700	-	-	72,350,800	-	-	66,292,000
Water Impact Fees Debt Service	-	-	-	-	-	1,291,100	-	-
Wastewater Impact Fees	-	962,800	-	-	16,900	-	-	993,800
Wastewater Impact Fees Debt Service	-	-	-	-	-	962,100	-	-
<b>TOTAL CAPITAL FUNDS</b>	<b>\$ -</b>	<b>\$ 2,256,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,382,900</b>	<b>\$ 78,520,900</b>	<b>\$ 276,347,600</b>	<b>\$ 229,312,900</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 6 - INTERFUND TRANSFERS**

	FY2019 ACTUALS		FY2020 BUDGET		FY2020 ESTIMATE		FY2021 BUDGET	
	IN	OUT	IN	OUT	IN	OUT	IN	OUT
<b>INTERFUND LOANS</b>								
Construction Sales Tax - Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,942,000
Parks Impact Fees	-	-	-	-	-	-	5,942,000	-
<b>TOTAL INTERFUND LOANS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,942,000</b>	<b>\$ 5,942,000</b>
<b>TOTAL TRANSFERS - ALL FUNDS</b>	<b>\$ 26,753,100</b>	<b>\$ 26,753,100</b>	<b>\$ 28,792,700</b>	<b>\$ 28,792,700</b>	<b>\$ 106,027,600</b>	<b>\$ 106,027,600</b>	<b>\$ 316,120,200</b>	<b>\$ 316,120,200</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 7 - PROPERTY TAX**

DESCRIPTION	FY2019 BUDGET	FY2020 BUDGET	FY2021 BUDGET
<b>Primary Property Tax</b>			
Property Valuation	\$ 818,550,538	\$ 919,806,567	\$ 1,026,917,731
Primary Levy	\$ 9,072,814	\$ 9,767,426	\$ 10,608,060
Rate Per \$100 Assessed Valuation	\$1.1084	\$1.0619	\$1.0330
<b>Secondary Property Tax</b>			
Property Valuation	\$ 818,550,538	\$ 919,806,567	\$ 1,026,917,731
Secondary Levy	\$ 5,129,038	\$ 6,175,100	\$ 7,193,200
Rate	\$0.6266	\$0.6713	\$0.7005
<b>Combined Property Tax Levy</b>	\$ 14,201,852	\$ 15,942,526	\$ 17,801,260
<b>Combined Property Tax Rate</b>	\$1.7350	\$1.7332	\$1.7335

**Truth in Taxation - FY2021**

Primary property tax levy FY2020	\$ 9,767,426
Value of new construction FY2021	\$ 62,497,022
Net assessed value less new construction FY2021	<u>\$ 964,420,709</u>
Total Net assessed valuation FY2021	\$ 1,026,917,731
Truth in Taxation Rate	\$ 1.0128
Max. Levy Allowed by law Requires Truth in Taxation	\$ 10,608,060
Max. Levy that can be imposed without Truth in Taxation FY2021	<u>\$ 10,400,623</u>
Levy Amount Requiring Truth in Taxation	\$ 207,437
Maximum Allowable Tax Rate	\$ 1.0330

**CITY OF GOODYEAR  
 FY2021 ANNUAL BUDGET  
 SCHEDULE 8 - ARIZONA CONSTITUTIONAL DEBT LIMIT**

<b>2020/2021 Secondary Assessed Valuation (AV)</b>	<b>\$ 1,360,568,112</b>
<b>6% Bonds</b>	
Debt Limit 6% Of Assessed Valuation (1)	\$ 70,993,225
Bonds Outstanding At June 30, 2020	\$ -
Excess Available At June 30, 2020	\$ 70,993,225
<b>20% Bonds</b>	
Debt Limit 20% Of Assessed Valuation (2)	\$ 272,113,622
Bonds Outstanding At June 30, 2020	\$ 111,805,000
Excess Available At June 30, 2020	\$ 383,918,622

(1) *The Arizona Constitution limits the amount of tax supported debt that a city may issue. The limit of bonds to finance other projects not in 20% category is 6% of the municipality's assessed valuation. The city has retired all of the 6% category G.O. bonds.*

(2) *Any incorporated city or town, with assent, may be allowed to become indebted but not exceed twenty per centum additional taxable property for supplying such city or town with water, artificial light, or sewers, when the works for supplying such water, light or sewers are or shall be owned and controlled by the municipality, and for the acquisition and development by the incorporated city or town of land or interest therein for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities.*

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 9 - CAPITAL IMPROVEMENT PROGRAM**

FUNDING SOURCE/PROJECT NAME	FY2021 CARRYOVER	FY2021 AMOUNT	FY2021 TOTAL AMOUNT
<b>GENERAL</b>			
EMR Fire Station 186 with Apparatus	\$ 40,000	\$ -	\$ 40,000
Fire Station 181 Replacement	40,000	-	40,000
City Facility Condition Assessments	74,800	-	74,800
FSIP Performance Management	80,000	20,000	100,000
Western Avenue Property Improvements	119,900	-	119,900
Bullard Tech Corridor Dark Conduit Study	125,000	-	125,000
Facility Lock Changeout/Key Management Software	-	125,000	125,000
FSIP - Project Dox	154,100	-	154,100
Fire Station Condition Assessment	163,800	-	163,800
Fire Station 185 Roof	-	191,000	191,000
Enhance Bullard Landscape and Branding	-	612,500	612,500
Fire Pumper	-	847,600	847,600
RWC Radio System Simulcast Site	1,152,000	-	1,152,000
Court Security Standards	1,244,600	-	1,244,600
Tyler New World Upgrade	180,600	1,140,500	1,321,100
Civic Square	6,621,600	27,628,000	34,249,600
<b>G.O. BONDS</b>			
RWC Radio System Simulcast Site	426,800	-	426,800
Police Building Phase II	-	2,853,400	2,853,400
Fire Station 181 Replacement	10,407,300	-	10,407,300
Civic Square	-	53,040,000	53,040,000
<b>WATER ENTERPRISE</b>			
Development of Space Solutions for Public Works Facility	14,700	-	14,700
Water Vehicles	-	183,400	183,400
Municipal Operations Center Parking and Infrastructure Improvements	356,900	-	356,900
<b>WASTEWATER ENTERPRISE</b>			
Municipal Operations Center Parking and Infrastructure Improvements	388,000	-	388,000
<b>SOLID WASTE ENTERPRISE</b>			
Municipal Operations Center Parking and Infrastructure Improvements	371,500	-	371,500
<b>NON-UTILITY IMPACT FEES</b>			
Impact Fee Audit	-	6,000	6,000
Newland Reimbursement-Fire Station	-	446,300	446,300
Fire Station 188 West Goodyear	-	1,180,000	1,180,000
EMR Fire Station 186 with Apparatus	8,450,700	-	8,450,700
<b>UTILITY IMPACT FEES</b>			
Impact Fee Audit	-	19,000	19,000
<b>FACILITIES, TECHNOLOGY &amp; EQUIPMENT PROJECTS TOTAL</b>	<b>\$ 30,412,300</b>	<b>\$ 88,292,700</b>	<b>\$ 118,705,000</b>
<b>GENERAL</b>			
Recreation Campus - Recreation Center	\$ 14,500	\$ -	\$ 14,500
Recreation Campus-Central Goodyear 30-Acre Park	20,000	-	20,000
Goodyear Community Park Maintenance Building Improvements	50,600	-	50,600
Recreation Campus-Aquatic Facility	5,435,400	-	5,435,400
<b>PARKS ASSET MANAGEMENT</b>			
Bullard Wash II Park Lighting Replacement	191,200	-	191,200

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 9 - CAPITAL IMPROVEMENT PROGRAM**

FUNDING SOURCE/PROJECT NAME	FY2021 CARRYOVER	FY2021 AMOUNT	FY2021 TOTAL AMOUNT
<b>BALLPARK CAP REP</b>			
Indians Development Complex Field Renovation	\$ -	\$ 115,000	\$ 115,000
Reds Development Complex Carpet Replacement	-	175,000	175,000
<b>BALLPARK OPERATING</b>			
Ballpark Safety Netting	-	205,000	205,000
Ballpark Safety Repairs	447,800	-	447,800
<b>G.O. BONDS</b>			
Recreation Campus-Aquatic Facility	6,749,700	-	6,749,700
Recreation Campus - Recreation Center	24,226,200	-	24,226,200
<b>CONSTRUCTION SALES TAX DIF</b>			
Recreation Campus-Central Goodyear 30-Acre Park	5,000,000	-	5,000,000
<b>NON-UTILITY IMPACT FEES</b>			
Recreation Campus - Recreation Center	70,700	-	70,700
Newland Reimbursement EMR Park	-	963,400	963,400
Recreation Campus-Central Goodyear 30-Acre Park	15,053,200	-	15,053,200
<b>PARK, ART &amp; BALLPARK PROJECTS TOTAL</b>	<b>\$ 57,259,300</b>	<b>\$ 1,458,400</b>	<b>\$ 58,717,700</b>
<b>GENERAL</b>			
Traffic Signal - Camelback & Perryville	\$ 42,500	\$ 7,500	\$ 50,000
Bullard Wash Emergency Remediation	146,400	-	146,400
PebbleCreek Marketplace Traffic Signal Reimbursement	-	155,000	155,000
Litchfield Road Pavement Preservation	179,100	-	179,100
Estrella Parkway Widening – Northbound, South of I-10	-	210,000	210,000
Recreation Campus - Roosevelt Irrigation District Relocation	330,200	-	330,200
Traffic Signal - Estrella Parkway & Estrella Foothills	60,300	290,000	350,300
Traffic Signal - Yuma and 173rd Avenue	21,400	673,000	694,400
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	2,821,900	-	2,821,900
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	3,398,000	-	3,398,000
<b>TRAFFIC ASSET MANAGEMENT</b>			
Litchfield Road and McDowell Road Intersection Rewire	-	169,400	169,400
<b>HIGHWAY USER REVENUE FUND</b>			
Traffic Signal - Camelback & Sarival	50,000	-	50,000
Litchfield Road Pavement Preservation	251,900	-	251,900
<b>NON-UTILITY IMPACT FEES</b>			
Development Reimbursement Traffic Signal	180,000	-	180,000
McDowell Road and Citrus Road Intersection	-	350,000	350,000
Estrella Parkway/PebbleCreek Parkway and I-10 Interchange	-	400,000	400,000
Traffic Signal - Estrella Parkway & Estrella Foothills	-	440,000	440,000
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)	-	500,000	500,000
Sarival Ave: Jefferson Street To Yuma	907,700	-	907,700
<b>OTHER</b>			
North Subdivision Street Lights	-	100,000	100,000
LED Street Light Conversion	-	3,392,000	3,392,000
<b>STREETS PROJECTS TOTAL</b>	<b>\$ 8,389,400</b>	<b>\$ 6,686,900</b>	<b>\$ 15,076,300</b>



**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 9 - CAPITAL IMPROVEMENT PROGRAM**

FUNDING SOURCE/PROJECT NAME	FY2021 CARRYOVER	FY2021 AMOUNT	FY2021 TOTAL AMOUNT
<b>WATER ENTERPRISE</b>			
Water Main Replacement	\$ -	\$ 156,000	\$ 156,000
Booster 11 Generator Replacement	-	120,000	120,000
Regional Interconnect Study	158,000	-	158,000
Replace VFDs at Site 21	189,000	-	189,000
Booster 13 Zone 2 Hydro Tank Replacement	-	250,000	250,000
WPA 2 - 16-inch Water Main	-	340,000	340,000
Fiber Conduit - Newland Reimbursement	-	400,000	400,000
Airport Commerce Center Valve Replacement	-	500,000	500,000
CAP Subcontract Capital Charges	-	709,000	709,000
Potable Water Storage Reservoir Rehabilitation	788,000	-	788,000
Historic Goodyear Water Replacements	-	800,000	800,000
Differential Impact Fee Credits	-	949,200	949,200
Site 12 Reservoir Rehabilitation	-	1,300,000	1,300,000
Adaman Well #3	2,037,600	-	2,037,600
Treatment Improvements at Site 18	748,400	2,475,000	3,223,400
Water Meter Replacement	-	3,890,000	3,890,000
Surface Water Project	5,677,500	-	5,677,500
<b>WATER BONDS</b>			
Liberty Potable Interconnects	36,700	-	36,700
Booster Site 13 and 23 TTHM Mitigation	236,000	2,000,000	2,236,000
Site 12 Improvements and Increased Capacity	3,732,000	-	3,732,000
New Well 26	5,762,700	-	5,762,700
Surface Water Project	14,982,700	-	14,982,700
<b>CIP WATER</b>			
Surface Water Project	19,412,700	-	19,412,700
<b>UTILITY IMPACT FEES</b>			
WPA 2 - 16-inch water main	-	1,675,000	1,675,000
Water Reimbursement-Newland	-	3,431,100	3,431,100
Surface Water Project	63,301,800	-	63,301,800
<b>WATER PROJECTS TOTAL</b>	<b>\$ 117,063,100</b>	<b>\$ 18,995,300</b>	<b>\$ 136,058,400</b>
<b>WASTEWATER ENTERPRISE</b>			
Wastewater and Water SCADA and Site Security Enhancements	\$ 184,000	\$ -	\$ 184,000
Goodyear WRF - Generator Replacement	-	125,000	125,000
RV WRF Headworks Screen and Auger Replacement	-	160,000	160,000
Corgett WRF Grit System Replacement	-	190,000	190,000
RV Admin Building Upgrades	-	205,000	205,000
Corgett WRF Admin Building Upgrades	-	210,000	210,000
RV Lift Station Odor Control System Replacement	-	260,000	260,000
Corgett WRF Road Paving	260,400	-	260,400
Differential Impact Fee Credits	-	400,000	400,000
Corgett WRF Rehabilitation & Replacement Program	482,900	-	482,900
Manzanita Heights Sewer Piping	-	520,000	520,000
Rainbow Valley WRF Rehabilitation & Replacement Program	643,600	-	643,600
Quarter Section 59	-	654,700	654,700
Goodyear WRF Rehabilitation & Replacement Program	657,900	-	657,900
60052 - Goodyear WRF - Blower Building Coolers	-	665,000	665,000
Brine Disposal	-	695,000	695,000
Rainbow Valley Water Reclamation Facility-Disc Filter Replacement	1,299,300	-	1,299,300
Collection System - Sewer System Repairs/Replacements	-	1,500,000	1,500,000

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 9 - CAPITAL IMPROVEMENT PROGRAM**

FUNDING SOURCE/PROJECT NAME	FY2021 CARRYOVER	FY2021 AMOUNT	FY2021 TOTAL AMOUNT
<b>WATER ENTERPRISE</b>			
Wastewater and Water SCADA and Site Security Enhancements	\$ 184,000	\$ -	\$ 184,000
<b>WASTEWATER BOND</b>			
Goodyear WRF Expansion and Site Improvements	2,102,800	-	2,102,800
<b>UTILITY IMPACT FEES</b>			
Wastewater Reimbursement-Newland	-	1,137,900	1,137,900
<b>WASTEWATER PROJECTS TOTAL</b>	<b>\$ 5,814,900</b>	<b>\$ 6,722,600</b>	<b>\$ 12,537,500</b>
<b>Total FY2021 Capital Improvement Program</b>	<b>\$ 218,939,000</b>	<b>\$ 122,155,900</b>	<b>\$ 341,094,900</b>

SUMMARY BY FUNDING SOURCE	FY2021 CARRYOVER	FY2021 AMOUNT	FY2021 TOTAL AMOUNT
General	\$ 22,516,700	\$ 31,900,100	\$ 54,416,800
Parks Asset Management	191,200	-	191,200
Traffic Signals Asset Management	-	169,400	169,400
Ballpark Operating	447,800	205,000	652,800
Ballpark Cap Rep	-	290,000	290,000
HURF	301,900	-	301,900
Water Enterprise	10,154,100	12,072,600	22,226,700
Wastewater Enterprise	3,916,100	5,584,700	9,500,800
Solid Waste Enterprise	371,500	-	371,500
Other	-	3,492,000	3,492,000
G.O. Bonds (existing and anticipated)	41,810,000	55,893,400	97,703,400
Water Bonds	24,750,100	2,000,000	26,750,100
Wastewater Bond	2,102,800	-	2,102,800
CIP Water	19,412,700	-	19,412,700
Construction Sales Tax DIF	5,000,000	-	5,000,000
Non-Utility Impact Fees	24,662,300	4,285,700	28,948,000
Utility Impact Fees	63,301,800	6,263,000	69,564,800
<b>Total FY2021 Capital Improvement Program</b>	<b>\$ 218,939,000</b>	<b>\$ 122,155,900</b>	<b>\$ 341,094,900</b>

*Multi-funded projects are adopted in a single capital fund that is resourced using interfund transfers. This schedule reflects the ultimate funding source based on the interfund transfers reflected in Schedule 6.*

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 10 - LISTING OF SUPPLEMENTALS**

SUPPLEMENTAL NAME	ONGOING	ONE-TIME	TOTAL	POSITIONS
<b>GENERAL FUNDS</b>				
<b>General Fund</b>				
<b>City Clerk</b>				
2021 Charter Change Election	\$ -	\$ 125,000	\$ 125,000	-
Charter Review Facilitator and Meeting Expenses	-	29,100	29,100	-
<b>Total City Clerk</b>	<b>\$ -</b>	<b>\$ 154,100</b>	<b>\$ 154,100</b>	<b>-</b>
<b>City Manager</b>				
CDBG Entitlement Community Start-up Costs	\$ -	\$ 50,000	\$ 50,000	-
<b>Total City Manager</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>-</b>
<b>Development Services</b>				
Building Safety Temporary Staffing Needs	\$ -	\$ 315,200	\$ 315,200	-
<b>Total Development Services</b>	<b>\$ -</b>	<b>\$ 315,200</b>	<b>\$ 315,200</b>	<b>-</b>
<b>Engineering</b>				
Civil Engineering and Plan Examination Temporary Staffing Needs	\$ -	\$ 257,600	\$ 257,600	-
Construction Inspection Temporary Staffing Needs	-	294,900	294,900	-
Development Services Temporary Staffing Needs	-	63,200	63,200	-
<b>Total Engineering</b>	<b>\$ -</b>	<b>\$ 615,700</b>	<b>\$ 615,700</b>	<b>-</b>
<b>Fire Department</b>				
Ambulance Service	\$ 260,800	\$ 980,000	\$ 1,240,800	-
Fire Station 181 Replacement Operating Costs	40,500	-	40,500	-
Fire Station 186 Operating Costs	151,900	-	151,900	-
Paramedic Training	-	120,000	120,000	-
<b>Total Fire Department</b>	<b>\$ 453,200</b>	<b>\$ 1,100,000</b>	<b>\$ 1,553,200</b>	<b>-</b>
<b>Parks &amp; Recreation</b>				
Goodyear 75th Anniversary Celebration	\$ -	\$ 105,000	\$ 105,000	-
Part Time to Full Time Conversion	195,600	-	195,600	-
Park Ranger Program	800	46,300	47,100	-
Recreation Campus - Aquatics Operations	378,000	-	378,000	4.3
Recreation Campus - Park Operations	512,900	47,500	560,400	7.3
Recreation Campus - Recreation Center Operations	384,700	1,600	386,300	5.8
<b>Total Parks &amp; Recreation</b>	<b>\$ 1,472,000</b>	<b>\$ 200,400</b>	<b>\$ 1,672,400</b>	<b>17.4</b>
<b>Total General Fund</b>	<b>\$ 1,925,200</b>	<b>\$ 2,435,400</b>	<b>\$ 4,360,600</b>	<b>17.4</b>
<b>TOTAL GENERAL FUNDS</b>	<b>\$ 1,925,200</b>	<b>\$ 2,435,400</b>	<b>\$ 4,360,600</b>	<b>17.4</b>
<b>SPECIAL REVENUE FUNDS</b>				
<b>Highway User Revenue Fund</b>				
<b>Engineering</b>				
Street Sweeper Spoils Containment	\$ -	\$ 21,000	\$ 21,000	-
<b>Total Engineering</b>	<b>\$ -</b>	<b>\$ 21,000</b>	<b>\$ 21,000</b>	<b>-</b>
<b>Total Highway User Revenue Fund</b>	<b>\$ -</b>	<b>\$ 21,000</b>	<b>\$ 21,000</b>	<b>-</b>
<b>Fill the Gap</b>				
<b>Municipal Court</b>				
Temporary Court Supervisor - Case Processing	\$ -	\$ 100,000	\$ 100,000	-
<b>Total Municipal Court</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>-</b>
<b>Total Fill the Gap</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>-</b>

**CITY OF GOODYEAR  
FY2021 ANNUAL BUDGET  
SCHEDULE 10 - LISTING OF SUPPLEMENTALS**

<b>SUPPLEMENTAL NAME</b>	<b>ONGOING</b>	<b>ONE-TIME</b>	<b>TOTAL</b>	<b>POSITIONS</b>
<b>Judicial Collect Enhancement</b>				
<b>Municipal Court</b>				
Temporary Court Specialist II	\$ -	\$ 80,000	\$ 80,000	-
<b>Total Municipal Court</b>	\$ -	\$ 80,000	\$ 80,000	-
<b>Total Judicial Collect Enhancement</b>	\$ -	\$ 80,000	\$ 80,000	-
<b>TOTAL SPECIAL REVENUE FUNDS</b>	\$ -	\$ 201,000	\$ 201,000	-
<b>ENTERPRISE FUNDS</b>				
<b>Water Fund</b>				
<b>Public Works</b>				
Arsenic Vessel Interior Recoat-Site 21	\$ -	\$ 50,000	\$ 50,000	-
Backflow Specialist	99,500	46,000	145,500	1.0
Engineering Services for Utilities	50,000	-	50,000	-
Instrument Control Technician	115,000	56,900	171,900	1.0
Operating Costs for New Well #26	248,500	-	248,500	-
SCADA System and Asset Management	150,000	-	150,000	-
Senior Utility Technician-Distribution	99,900	43,000	142,900	1.0
Water Distribution Asset Management	-	301,000	301,000	-
<b>Total Public Works</b>	\$ 762,900	\$ 496,900	\$ 1,259,800	3.0
<b>Total Water Fund</b>	\$ 762,900	\$ 496,900	\$ 1,259,800	3.0
<b>Wastewater Fund</b>				
<b>Public Works</b>				
Engineering Services for Utilities	\$ 50,000	\$ -	\$ 50,000	-
Instrument Control Technician	115,000	56,900	171,900	1.0
Operating Costs for four (4) New Lift Stations	80,000	-	80,000	-
Operating Costs for Rainbow Valley WRF Disc Filters	30,000	-	30,000	-
Safety Grating for Wet Wells	-	120,000	120,000	-
SAT Site Landscape	-	50,000	50,000	-
SCADA System and Asset Management	150,000	-	150,000	-
Senior Utility Technician - Collections	99,900	43,400	143,300	1.0
Utility Locator	90,200	50,400	140,600	1.0
Utility Technician II - Reclamation	173,200	1,000	174,200	2.0
West Goodyear Sewer Line Maintenance	20,000	-	20,000	-
<b>Total Public Works</b>	\$ 808,300	\$ 321,700	\$ 1,130,000	5.0
<b>Total Wastewater Fund</b>	\$ 808,300	\$ 321,700	\$ 1,130,000	5.0
<b>Solid Waste Fund</b>				
<b>Public Works</b>				
Recycling Program Outreach Campaign	\$ -	\$ 89,000	\$ 89,000	-
<b>Total Public Works</b>	\$ -	\$ 89,000	\$ 89,000	-
<b>Total Solid Waste Fund</b>	\$ -	\$ 89,000	\$ 89,000	-
<b>TOTAL ENTERPRISE FUNDS</b>	\$ 1,571,200	\$ 907,600	\$ 2,478,800	8.0
<b>TOTAL ALL FUNDS</b>	\$ 3,496,400	\$ 3,544,000	\$ 7,040,400	25.4

# Five-Year (FY2021 – FY 2025) Capital Improvement Program



CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
PROJECT TIMELINES

**Timeline Phases:**

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

FACILITIES, TECHNOLOGY AND EQUIPMENT PROJECTS																						
Project Name	Project Number	Project Planned Completion	QUARTER																			
			FY2021				FY2022				FY2023				FY2024				FY2025			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Court Security Standards	15001	January 2021																				
Impact Fee Study	2100B	June 2024																				
FSIP Performance Management	22001	September 2020																				
FSIP Lucity	23001	June 2024																				
Fire Station 181 Replacement	30001	March 2021																				
EMR Fire Station 186 with Apparatus	30002	December 2020																				
Fire Station 185 Roof	30005	October 2020																				
Fire Pumper	30006	May 2021																				
Fire Station 188 West Goodyear	30007	August 2022																				
RWC Radio System Simulcast Site	35001	June 2021																				
Tyler New World Upgrade	35002	June 2022																				
Police Building Phase II	35003	June 2022																				
Property Warehouse Security Upgrades	35-21-082	September 2022																				
Bullard Tech Corridor Dark Conduit Study	41001	March 2021																				
Enhance Bullard Landscape and Branding	41003	December 2023																				
Civic Square	42016	June 2022																				
FSIP - Project Dox	42017	July 2020																				
FSIP-Permitting System	42019	June 2025																				
Western Avenue Property Improvements	42020	June 2021																				
Municipal Operations Center Parking and Infrastructure Improvements	60001	February 2021																				
Development of Space Solutions for Public Works Facility	60002	July 2020																				
Mobile Command Vehicle	6000C	June 2022																				
Wastewater Vehicles	6000D	June 2022 June 2025																				
Fire Apparatus	6000F	October 2023																				
Street Sign Vehicles	6000G	May 2024																				
Street Sweepers	6000H	June 2023																				
Streets Maintenance Vehicles	6000J	June 2024																				

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
PROJECT TIMELINES

**Timeline Phases:**

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

FACILITIES, TECHNOLOGY AND EQUIPMENT PROJECTS																						
Project Name	Project Number	Project Planned Completion	QUARTER																			
			FY2021				FY2022				FY2023				FY2024				FY2025			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Facility Lock Changeout/Key Management Software	60043	June 2021																				
Water Vehicles	60044	May 2022 May 2023 May 2024																				
Facility Security Assessment	60-21-001	June 2022																				
Replace Aerial Traffic Signal Truck	60-21-004	June 2025																				

PARKS, ART AND BALLPARK PROJECTS																						
Project Name	Project Number	Project Planned Completion	QUARTER																			
			FY2021				FY2022				FY2023				FY2024				FY2025			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Recreation Campus - Recreation Center	50001	May 2021																				
Recreation Campus-Central Goodyear 30-Acre Park	50002	May 2021																				
Recreation Campus-Aquatic Facility	50003	May 2021																				
Goodyear Community Park Maintenance Building Improvements	50004	June 2022																				
Ballpark Safety Repairs	50005	October 2020																				
Indians Development Complex Field Renovation	50008	June 2021																				
Reds Development Complex Carpet Replacement	50009	May 2021																				
Goodyear Community Park Dog Park Relocation	5000A	June 2022																				
Loma Linda Baby Pool Conversion	5000B	March 2022																				
Goodyear Ballpark HVAC	5000C	May 2024																				
Goodyear Ballpark Seating	5000D	June 2024																				
Indians Development Complex HVAC	5000E	June 2024																				
Indians Development Complex Windscreen and Protective Netting	5000F	May 2024																				
Reds Development Complex Field Renovation	5000G	August 2022																				
Right-of-way Landscape Estrella Parkway: I10-MC85	5000H	June 2022																				
Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr	5000J	June 2022																				

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
PROJECT TIMELINES

Timeline Phases:

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

PARKS, ART AND BALLPARK PROJECTS (CONTINUED)																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2021				FY2022				FY2023				FY2024				FY2025				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Bullard Wash II Park Lighting Replacement	50016	July 2020																					
Ballpark Safety Netting	50019	March 2021																					
Foothills Community Park Sports Field Lighting	50-21-020	June 2022																					
Parks Master Plan Update	50-21-023	June 2022																					
Ballpark and Complex Roof Re-coating	50-21-024	June 2025																					
Ballpark and Complex Carpet Replacement	50-21-026	June 2025																					
Indians Complex Synthetic Flooring Replacement	50-21-028	June 2025																					
Reds Complex Windscreen Replacement	50-21-029	May 2025																					
Reds Complex HVAC	50-21-030	June 2025																					
ROW Pebblecreek PKWY-Indian School Rd to Charles Blvd	50-21-032	June 2025																					
ROW Cotton Lane - Van Buren to Yuma	50-21-033	June 2025																					
Bullard Wash I Park	50-21-034	June 2025																					
Bullard Wash II Park	50-21-035	June 2025																					
Falcon Park	50-21-036	May 2025																					
Palm Valley Park Ramadas	50-21-037	June 2025																					
Palm Valley Park Basketball Court	50-21-038	March 2025																					
Goodyear Community Park Tot Lots	50-21-039	June 2025																					
Goodyear Community Park Lighting	50-21-040	June 2025																					
Public Art: Western Avenue Archway	50-21-043	June 2024																					
Ballpark Signage	50-21-044	June 2025																					
Public Art: Bullard Wash Park	50-21-047	July 2023																					

STREETS PROJECTS																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2021				FY2022				FY2023				FY2024				FY2025				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Litchfield Road Pavement Preservation	42006	July 2020																					
Traffic Signal - Camelback & Sarival	42007	June 2022																					
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	42008	June 2021																					
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	42009	June 2021																					





CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
PROJECT TIMELINES

**Timeline Phases:**

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

STREETS PROJECTS (CONTINUED)																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2021				FY2022				FY2023				FY2024				FY2025				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
LED Street Light Conversion	42028	June 2021																					
McDowell Road and Citrus Road Intersection	42029	October 2024																					
Harrison Street-158th Ave to Estrella Pkwy-North Side Improvements	42-21-014	June 2022																					
West Goodyear Boulevard North Median & ROW Improvements	42-21-046	June 2022																					
WATER PROJECTS																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2021				FY2022				FY2023				FY2024				FY2025				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Adaman Well #3	60004	September 2020																					
Booster Site 13 and 23 TTHM Mitigation	60005	June 2021																					
Increase Booster Capacity at Site #12	6000M	December 2022																					
Designation of Assured Water Supply	6000N	June 2023																					
Regional Interconnect Study	60012	September 2020																					
Surface Water Project	60015	December 2021																					
Treatment Improvements at Site 18	60016	November 2021																					
Water Meter Replacement	60040	June 2021																					
Water Main Replacement	60041	June 2022																					
Fiber Conduit - Newland Reimbursement	60042	June 2021																					
WPA 2 - 16-inch water main	60045	December 2021																					
Historic Goodyear Water Replacements	60046	June 2023																					
Booster 11 Generator Replacement	60047	June 2021																					
Site 12 Reservoir Rehabilitation	60048	March 2021																					
Airport Commerce Center Valve Replacement	60049	June 2021																					
Booster 13 Zone 2 Hydro Tank Replacement	60050	June 2021																					
Distribution Management, Operations and Maintenance (DMOM) Manual	60-21-061	June 2025																					

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
PROJECT TIMELINES

**Timeline Phases:**

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

WATER PROJECTS (CONTINUED)																						
Project Name	Project Number	Project Planned Completion	QUARTER																			
			FY2021				FY2022				FY2023				FY2024				FY2025			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Integrated Water Master Plan (IWMP)	60-21-062	December 2023																				
Membrane Replacement	60-21-063	June 2025																				
Booster 13 Generator Replacement	60-21-090	June 2022																				
Booster 13 Zone 1 Hydro Tank Replacement	60-21-091	June 2022																				
Estrella Mountain Ranch Valve Replacement - Elliot Road from Estrella Parkway to San Gabriel	60-21-094	June 2022																				
Booster 12 Generator Replacement	60-21-098	June 2023																				
Site 18 Reservoir Rehabilitation	60-21-101	June 2023																				
Estrella Mountain Ranch Valve Replacement - San Gabriel Drive from Elliot Road to Corgett Wash	60-21-102	June 2023																				
Booster 11 MCC Replacement	60-21-105	June 2024																				
Estrella Mountain Ranch Valve Replacement - Estrella Parkway from Cotton Lane to Parcel E	60-21-108	June 2024																				
Site 18 Generator Replacement	60-21-113	June 2025																				
Booster Station 11 Valve Replacement	60-21-114	June 2025																				
Site 11 Reservoir Rehabilitation	60-21-117	June 2025																				
Estrella Mountain Ranch Valve Replacement - Bullard Avenue from MC85 to Vinyard Avenue	60-21-118	June 2025																				

WASTEWATER																						
Project Name	Project Number	Project Planned Completion	QUARTER																			
			FY2021				FY2022				FY2023				FY2024				FY2025			
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
Goodyear WRF Expansion and Site Improvements	60026	January 2021																				
Brine Disposal	60034	June 2024																				
Manzanita Heights Sewer Piping	60035	June 2021																				
Quarter Section 59	60036	June 2021																				
Goodyear WRF - Generator Replacement	60051	June 2021																				

CITY OF GOODYEAR  
5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
PROJECT TIMELINES

**Timeline Phases:**

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

WASTEWATER PROJECTS																							
Project Name	Project Number	Project Planned Completion	QUARTER																				
			FY2021				FY2022				FY2023				FY2024				FY2025				
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
Goodyear WRF - Blower Building Coolers	60052	June 2021																					
RV WRF Headworks Screen and Auger Replacement	60053	June 2021																					
RV Admin Building Upgrades	60054	June 2021																					
Corgett WRF Grit System Replacement	60055	June 2021																					
Corgett WRF Admin Building Upgrades	60056	June 2021																					
Collection System - Sewer System Repairs/Replacements	60057	June 2021																					
RV Lift Station Odor Control System Replacement	60058	June 2021																					
Goodyear Motel-Country Aire Apartments Sewer Piping	60-21-009	March 2023																					
Local Limit Study	60-21-075	June 2022																					
Goodyear WRF Grit System Replacement	60-21-085	June 2022																					
Goodyear WRF East Centrifuge	60-21-086	June 2022																					
Rainbow Valley WRF Blower Replacement	60-21-087	June 2022																					
Corgett WRF RAS Station Upgrades	60-21-088	June 2022																					
Corgett WRF Headworks Screen and Auger Replacement	60-21-089	June 2022																					
Collection System - Sewer System Repairs/Replacements	60-21-092	June 2022																					
Rainbow Valley Lift Station Generator Replacement	60-21-093	June 2022																					
Goodyear WRF Blower Replacement	60-21-095	June 2023																					
Rainbow Valley WRF Blower Replacement	60-21-096	June 2023																					
Corgett WRF Blower Replacement	60-21-097	June 2023																					
Collection System - Sewer System Repairs/Replacements	60-21-099	June 2023																					
Las Brisas Lift Station Odor Scrubber Replacement	60-21-100	June 2023																					

CITY OF GOODYEAR  
 5 YEAR CAPITAL IMPROVEMENT PROGRAM - FY2021-2025  
 PROJECT TIMELINES

**Timeline Phases:**

Pre-Scope and/or Study	Construction
Land	FFE, Others
Design	

WASTEWATER PROJECTS (CONTINUED)																									
Project Name	Project Number	Project Planned Completion	QUARTER																						
			FY2021				FY2022				FY2023				FY2024				FY2025						
			1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th			
Goodyear WRF Blower Replacement	60-21-103	June 2024																							
Corgett WRF Blower Replacement	60-21-104	June 2024																							
Collection System - Sewer System Repairs/Replacements	60-21-106	June 2024																							
Palm Valley Lift Station Generator Replacement	60-21-107	June 2024																							
Goodyear WRF Diffuser Replacement	60-21-109	June 2025																							
Rainbow Valley WRF - Diffuser Replacement	60-21-110	June 2025																							
Corgett WRF Blower Replacement	60-21-111	June 2025																							
Corgett WRF Clarifier Arm and Rakes Replacement	60-21-112	June 2025																							
Collection System - Sewer System Repairs/Replacements	60-21-115	June 2025																							
Lost Lift Station Odor Scrubber Replacement	60-21-116	June 2025																							

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES, TECHNOLOGY AND EQUIPMENT PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Bullard Tech Corridor Dark Conduit Study	41001	One Time General Fund	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
City Facility Condition Assessments	60003	One Time General Fund	\$ 74,800	\$ -	\$ -	\$ -	\$ -	\$ 74,800
Civic Square	42016	GO Bond	\$ 53,040,000	\$ -	\$ -	\$ -	\$ -	\$ 53,040,000
		One Time General Fund	34,249,600	-	-	-	-	34,249,600
		Total	\$ 87,289,600					\$ 87,289,600
Court Security Standards	15001	One Time General Fund	\$ 1,244,600	\$ -	\$ -	\$ -	\$ -	\$ 1,244,600
Development of Space Solutions for Public Works Facility	60002	Water Operations	\$ 14,700	\$ -	\$ -	\$ -	\$ -	\$ 14,700
EMR Fire Station 186 with Apparatus	30002	DIF - Fire FY12	\$ 664,000	\$ -	\$ -	\$ -	\$ -	\$ 664,000
		DIF - Fire South FY14	2,548,800	-	-	-	-	2,548,800
		DIF - Fire South 18	5,237,900	-	-	-	-	5,237,900
		One Time General Fund	40,000	-	-	-	-	40,000
		Total	\$ 8,490,700	\$ -	\$ -	\$ -	\$ -	\$ 8,490,700
Enhance Bullard Landscape and Branding	41003	One Time General Fund	\$ 612,500	\$ 780,600	\$ 468,100	\$ -	\$ -	\$ 1,861,200
Facility Lock Changeout/Key Management Software	60043	One Time General Fund	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Facility Security Assessment	60-21-001	One Time General Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Fire Apparatus	6000F	Fleet Asset Management	\$ -	\$ -	\$ 2,614,200	\$ 581,300	\$ -	\$ 3,195,500
Fire Pumper	30006	One Time General Fund	\$ 847,600	\$ -	\$ -	\$ -	\$ -	\$ 847,600
Fire Reimbursement - Newland	40003	DIF - Fire South 18	\$ 446,300	\$ 532,100	\$ 592,700	\$ 641,900	\$ 673,100	\$ 2,886,100
Fire Station 181 Replacement	30001	GO Bond	\$ 10,407,300	\$ -	\$ -	\$ -	\$ -	\$ 10,407,300
		One Time General Fund	40,000	-	-	-	-	40,000
		Total	\$ 10,447,300					\$ 10,447,300
Fire Station 185 Roof	30005	One Time General Fund	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ 191,000
Fire Station 188 West Goodyear	30007	DIF - Fire North 18	\$ 1,180,000	\$ 10,763,000	\$ -	\$ -	\$ -	\$ 11,943,000
Fire Station Condition Assessment	30003	One Time General Fund	\$ 163,800	\$ -	\$ -	\$ -	\$ -	\$ 163,800
FSIP - Project Dox	42017	One Time General Fund	\$ 154,100	\$ -	\$ -	\$ -	\$ -	\$ 154,100
FSIP Lucy	23001	One Time General Fund	\$ -	\$ -	\$ 142,000	\$ -	\$ -	\$ 142,000
FSIP Performance Management	22001	One Time General Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES, TECHNOLOGY AND EQUIPMENT PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
FSIP-Permitting System	42019	One Time General Fund	\$ -	\$ 988,600	\$ -	\$ -	\$ -	\$ 988,600
Impact Fee Audit	21014	DIF - Fire North 18	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500
		DIF - Fire South 18	500	-	-	-	-	500
		DIF - Police 18	500	-	-	-	-	500
		DIF - Prks & Rec North 18	1,000	-	-	-	-	1,000
		DIF - Prks & Rec South 18	500	-	-	-	-	500
		DIF - Streets North 18	2,500	-	-	-	-	2,500
		DIF - Streets South 18	500	-	-	-	-	500
		DIF - WasteWater North 18	5,000	-	-	-	-	5,000
		DIF - WasteWater South 18	1,000	-	-	-	-	1,000
		DIF - Water North 18	7,000	-	-	-	-	7,000
		DIF - Water South 18	6,000	-	-	-	-	6,000
		Total	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Impact Fee Audit - Future	21-21-119	DIF - Fire North 18	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 1,000
		DIF - Fire South 18	-	-	500	-	500	1,000
		DIF - Police 18	-	-	500	-	500	1,000
		DIF - Prks & Rec North 18	-	-	1,000	-	1,000	2,000
		DIF - Prks & Rec South 18	-	-	500	-	500	1,000
		DIF - Streets North 18	-	-	2,500	-	2,500	5,000
		DIF - Streets South 18	-	-	500	-	500	1,000
		DIF - WasteWater North 18	-	-	5,000	-	5,000	10,000
		DIF - WasteWater South 18	-	-	1,000	-	1,000	2,000
		DIF - Water North 18	-	-	7,000	-	7,000	14,000
		DIF - Water South 18	-	-	6,000	-	6,000	12,000
		Total	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 50,000
Impact Fee Study	2100B	DIF - Fire North 18	\$ -	\$ 7,200	\$ -	\$ -	\$ -	\$ 7,200
		DIF - Fire South 18	-	7,200	-	-	-	7,200
		DIF - Police 18	-	11,400	-	-	-	11,400
		DIF - Prks & Rec North 18	-	17,200	-	-	-	17,200
		DIF - Prks & Rec South 18	-	7,200	-	-	-	7,200
		DIF - Streets North 18	-	41,500	-	-	-	41,500
		DIF - Streets South 18	-	11,400	-	-	-	11,400
		DIF - WasteWater North 18	-	61,600	-	-	-	61,600
		DIF - WasteWater South 18	-	17,200	-	-	-	17,200
		DIF - Water North 18	-	97,400	-	-	-	97,400
		DIF - Water South 18	-	78,700	-	-	-	78,700
		Total	\$ -	\$ 358,000	\$ -	\$ -	\$ -	\$ 358,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 FACILITIES, TECHNOLOGY AND EQUIPMENT PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Mobile Command Vehicle	6000C	Fleet Asset Management	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000
Municipal Operations Center Parking and Infrastructure Improvements	60001	Solid Waste Operations	\$ 371,500	\$ -	\$ -	\$ -	\$ -	\$ 371,500
		Wastewater Operations	388,000	-	-	-	-	388,000
		Water Operations	356,900	-	-	-	-	356,900
		Total	\$ 1,116,400	\$ -	\$ -	\$ -	\$ -	\$ 1,116,400
Police Building Phase II	35003	DIF - Police 18	\$ -	\$ 5,351,000	\$ -	\$ -	\$ -	\$ 5,351,000
		GO Bond	2,853,400	7,190,300	-	-	-	10,043,700
		Total	\$ 2,853,400	\$ 12,541,300	\$ -	\$ -	\$ -	\$ 15,394,700
Property Warehouse Security Upgrades	35-21-082	One Time General Fund	\$ -	\$ 36,200	\$ 202,200	\$ -	\$ -	\$ 238,400
Replace Aerial Traffic Signal Truck	60-21-004	Fleet Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 333,900	\$ 333,900
RWC Radio System Simulcast Site	35001	GO Bond	\$ 426,800	\$ -	\$ -	\$ -	\$ -	\$ 426,800
		One Time General Fund	1,152,000	-	-	-	-	1,152,000
		Total	\$ 1,578,800	\$ -	\$ -	\$ -	\$ -	\$ 1,578,800
Street Sign Vehicles	6000G	Fleet Asset Management	\$ -	\$ -	\$ -	\$ 130,200	\$ -	\$ 130,200
Street Sweepers	6000H	Fleet Asset Management	\$ -	\$ -	\$ 971,300	\$ 304,600	\$ -	\$ 1,275,900
Streets Maintenance Vehicles	6000J	Fleet Asset Management	\$ -	\$ -	\$ -	\$ 408,200	\$ 233,500	\$ 641,700
Tyler New World Upgrade (CAD/NIBRS/RMS)	35002	One Time General Fund	\$ 1,321,100	\$ -	\$ -	\$ -	\$ -	\$ 1,321,100
Wastewater Vehicles	6000D	Wastewater Operations	\$ -	\$ 220,100	\$ -	\$ -	\$ 329,400	\$ 549,500
Water Vehicles	60044	Water Operations	\$ 183,400	\$ -	\$ 169,000	\$ 484,600	\$ -	\$ 837,000
Western Avenue Property Improvements	42020	One Time General Fund	\$ 119,900	\$ -	\$ -	\$ -	\$ -	\$ 119,900
<b>TOTAL PROJECTS</b>			<b>\$ 118,705,000</b>	<b>\$ 27,269,900</b>	<b>\$ 5,184,500</b>	<b>\$ 2,550,800</b>	<b>\$ 1,594,900</b>	<b>\$ 155,305,100</b>

FUNDS	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR
General	\$ 40,561,000	\$ 1,955,400	\$ 812,300	\$ -	\$ -	\$ 43,328,700
General Obligation Bonds	66,727,500	7,190,300	-	-	-	73,917,800
Water Operations	555,000	-	169,000	484,600	-	1,208,600
Wastewater Operations	388,000	220,100	-	-	329,400	937,500
Solid Waste Operations	371,500	-	-	-	-	371,500
Fleet Asset Management	-	900,000	3,585,500	1,424,300	567,400	6,477,200
Facilities-Impact Fees	10,102,000	17,004,100	592,700	641,900	673,100	29,013,800
<b>TOTAL FUNDS</b>	<b>\$ 118,705,000</b>	<b>\$ 27,269,900</b>	<b>\$ 5,159,500</b>	<b>\$ 2,550,800</b>	<b>\$ 1,569,900</b>	<b>\$ 155,255,100</b>



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Court Security Standards - 15001

DEPARTMENT: Municipal Court

PROJECT DESCRIPTION: Construct improvements to comply with security standards per Supreme Court Admin. Order 2017-15 and security best practices.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 160,600	\$ -	\$ -	\$ -	\$ -	\$ 160,600
CIP Construction	947,000	-	-	-	-	947,000
CIP FFE	137,000	-	-	-	-	137,000
TOTAL	\$ 1,244,600	\$ -	\$ -	\$ -	\$ -	\$ 1,244,600

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 1,244,600	\$ -	\$ -	\$ -	\$ -	\$ 1,244,600
TOTAL	\$ 1,244,600	\$ -	\$ -	\$ -	\$ -	\$ 1,244,600

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	January 2021																				

PROJECT: Impact Fee Study - 2100B

DEPARTMENT: Finance

PROJECT DESCRIPTION: Update the city's land use assumptions and infrastructure improvement plan as required by State law.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ 358,000	\$ -	\$ -	\$ -	\$ 358,000
TOTAL	\$ -	\$ 358,000	\$ -	\$ -	\$ -	\$ 358,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Fire North 18	\$ -	\$ 7,200	\$ -	\$ -	\$ -	\$ 7,200
DIF - Fire South 18	-	7,200	-	-	-	7,200
DIF - Police 18	-	11,400	-	-	-	11,400
DIF - Streets North 18	-	41,500	-	-	-	41,500
DIF - Streets South 18	-	11,400	-	-	-	11,400
DIF - Prks & Rec North 18	-	17,200	-	-	-	17,200
DIF - Prks & Rec South 18	-	7,200	-	-	-	7,200
DIF - Water North 18	-	97,400	-	-	-	97,400
DIF - Water South 18	-	78,700	-	-	-	78,700
DIF - Wastewater North 18	-	61,600	-	-	-	61,600
DIF - Wastewater South 18	-	17,200	-	-	-	17,200
TOTAL	\$ -	\$ 358,000	\$ -	\$ -	\$ -	\$ 358,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Impact Fee Audit - 21014 and 21-21-119

DEPARTMENT: Finance

PROJECT DESCRIPTION: Audit the city's land use assumptions, infrastructure improvements plan and development fees per State law.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 75,000
TOTAL	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 75,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Fire North 18	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ 1,500
DIF - Fire South 18	500	-	500	-	500	1,500
DIF - Police 18	500	-	500	-	500	1,500
DIF - Streets North 18	2,500	-	2,500	-	2,500	7,500
DIF - Streets South 18	500	-	500	-	500	1,500
DIF - Prks & Rec North 18	1,000	-	1,000	-	1,000	3,000
DIF - Prks & Rec South 18	500	-	500	-	500	1,500
DIF - Water North 18	7,000	-	7,000	-	7,000	21,000
DIF - Water South 18	6,000	-	6,000	-	6,000	18,000
DIF - Wastewater North 18	5,000	-	5,000	-	5,000	15,000
DIF - Wastewater South 18	1,000	-	1,000	-	1,000	3,000
TOTAL	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 75,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Bi-Annual																				

PROJECT: FSIP Performance Management - 22001

DEPARTMENT: Human Resources

PROJECT DESCRIPTION: The Performance Management System is to support Goodyear's performance management processes, initiatives and strategies. The City has recently enhanced the definitions of its core values and further defined the associated behaviors for each core value.

RELATED PLAN(S): General, Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	September 2020																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: FSIP Lucity - 23001  
DEPARTMENT: Information Technology  
PROJECT DESCRIPTION: Integrate Lucity with Munis Utility Billing, PublicStuff, and GIS.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ -	\$ -	\$ 142,000	\$ -	\$ -	\$ 142,000
TOTAL	\$ -	\$ -	\$ 142,000	\$ -	\$ -	\$ 142,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ -	\$ 142,000	\$ -	\$ -	\$ 142,000
TOTAL	\$ -	\$ -	\$ 142,000	\$ -	\$ -	\$ 142,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

PROJECT: Fire Station 181 Replacement - 30001  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Design and construct a neighborhood fire station to include Public Art.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 478,300	\$ -	\$ -	\$ -	\$ -	\$ 478,300
CIP Construction	9,457,300	-	-	-	-	9,457,300
CIP Art	40,000	-	-	-	-	40,000
CIP FFE	471,700	-	-	-	-	471,700
TOTAL	\$ 10,447,300	\$ -	\$ -	\$ -	\$ -	\$ 10,447,300

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
GO Bond	\$ 10,407,300	\$ -	\$ -	\$ -	\$ -	\$ 10,407,300
One Time General Fund	40,000	-	-	-	-	40,000
TOTAL	\$ 10,447,300	\$ -	\$ -	\$ -	\$ -	\$ 10,447,300

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: EMR Fire Station 186 with Apparatus - 30002  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Design and construct a neighborhood fire station to include Public Art.  
RELATED PLAN(S): IIP, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 7,786,700	\$ -	\$ -	\$ -	\$ -	\$ 7,786,700
CIP Art	40,000	-	-	-	-	40,000
CIP FFE	664,000	-	-	-	-	664,000
<b>TOTAL</b>	<b>\$ 8,490,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,490,700</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Fire South FY14	\$ 2,548,800	\$ -	\$ -	\$ -	\$ -	\$ 2,548,800
DIF - Fire South 18	5,237,900	-	-	-	-	5,237,900
One Time General Fund	40,000	-	-	-	-	40,000
DIF - Fire FY12	664,000	-	-	-	-	664,000
<b>TOTAL</b>	<b>\$ 8,490,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,490,700</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	December 2020																				

PROJECT: Fire Station Condition Assessment - 30003  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Perform a detailed building assessment with the intent of renovating the following fire stations: FS181, FS182 and FS183.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 163,800	\$ -	\$ -	\$ -	\$ -	\$ 163,800
<b>TOTAL</b>	<b>\$ 163,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,800</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 163,800	\$ -	\$ -	\$ -	\$ -	\$ 163,800
<b>TOTAL</b>	<b>\$ 163,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,800</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - final payment in FY2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Fire Station 185 Roof - 30005  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Construct roof improvements to Fire Station 185.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ 191,000
TOTAL	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ 191,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ 191,000
TOTAL	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ 191,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	October 2020																				

PROJECT: Fire Pumper - 30006  
DEPARTMENT: Fire Department  
PROJECT DESCRIPTION: Purchase new fire apparatus.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ 847,600	\$ -	\$ -	\$ -	\$ -	\$ 847,600
TOTAL	\$ 847,600	\$ -	\$ -	\$ -	\$ -	\$ 847,600

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 847,600	\$ -	\$ -	\$ -	\$ -	\$ 847,600
TOTAL	\$ 847,600	\$ -	\$ -	\$ -	\$ -	\$ 847,600

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Fire Station 188 West Goodyear - 30007

DEPARTMENT: Fire Department

PROJECT DESCRIPTION: Design and construct a neighborhood fire station in West Goodyear to include Public Art.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ 1,080,000
CIP Construction	-	10,360,000	-	-	-	10,360,000
CIP Art	-	-	-	-	-	100,000
CIP FFE	-	403,000	-	-	-	403,000
<b>TOTAL</b>	<b>\$ 1,180,000</b>	<b>\$ 10,763,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,943,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Fire North 18	\$ 1,180,000	\$ 10,763,000	\$ -	\$ -	\$ -	\$ 11,943,000
<b>TOTAL</b>	<b>\$ 1,180,000</b>	<b>\$ 10,763,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,943,000</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	August 2022																				

PROJECT: RWC Radio System Simulcast Site - 35001

DEPARTMENT: Police Department

PROJECT DESCRIPTION: Relocate a simulcast radio site to an existing tower at the Police Telecommunications facility.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 177,000	\$ -	\$ -	\$ -	\$ -	\$ 177,000
CIP Construction	889,500	-	-	-	-	889,500
CIP FFE	512,300	-	-	-	-	512,300
<b>TOTAL</b>	<b>\$ 1,578,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,578,800</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 1,152,000	\$ -	\$ -	\$ -	\$ -	\$ 1,152,000
GO Bond	426,800	-	-	-	-	426,800
<b>TOTAL</b>	<b>\$ 1,578,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,578,800</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
FACILITIES, TECHNOLOGY, AND EQUIPMENT  
PROJECT DESCRIPTION**

PROJECT: Tyler New World Upgrade (CAD/NIBRS/RMS) - 35002

DEPARTMENT: Police Department

PROJECT DESCRIPTION: Upgrade the Police Department Computer Aided Dispatch (CAD) and Records Management System (RMS).

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 1,321,100	\$ -	\$ -	\$ -	\$ -	\$ 1,321,100
TOTAL	\$ 1,321,100	\$ -	\$ -	\$ -	\$ -	\$ 1,321,100

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 1,321,100	\$ -	\$ -	\$ -	\$ -	\$ 1,321,100
TOTAL	\$ 1,321,100	\$ -	\$ -	\$ -	\$ -	\$ 1,321,100

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Police Building Phase II - 35003

DEPARTMENT: Police Department

PROJECT DESCRIPTION: Construct Phase II of Police facility to include Training Unit, School Resources Unit, Community Services Unit, and Volunteers in Police Services.

RELATED PLAN(S): IIP

	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 1,262,500	\$ -	\$ -	\$ -	\$ -	\$ 1,262,500
CIP Construction	-	12,541,300	-	-	-	12,541,300
CIP FFE	1,590,900	-	-	-	-	1,590,900
TOTAL	\$ 2,853,400	\$ 12,541,300	\$ -	\$ -	\$ -	\$ 15,394,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
GO Bond	\$ 2,853,400	\$ 7,190,300	\$ -	\$ -	\$ -	\$ 10,043,700
DIF - Police 18	-	5,351,000	-	-	-	5,351,000
TOTAL	\$ 2,853,400	\$ 12,541,300	\$ -	\$ -	\$ -	\$ 15,394,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Property Warehouse Security Upgrades - 35-21-082

DEPARTMENT: Police Department

PROJECT DESCRIPTION: Reconfigure the Property and Evidence building and storage yard to provide safe access for employees and vehicle access for secure transfer of evidence into the warehouse.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ -	\$ 36,200	\$ -	\$ -	\$ -	\$ 36,200
CIP Construction	-	-	202,200	-	-	202,200
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 36,200</b>	<b>\$ 202,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 238,400</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 36,200	\$ 202,200	\$ -	\$ -	\$ 238,400
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 36,200</b>	<b>\$ 202,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 238,400</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	September 2022																				

PROJECT: Fire Reimbursement - Newland - 40003

DEPARTMENT: Development Services

PROJECT DESCRIPTION: Developer reimbursement for Fire Station 186.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Reimbursement	\$ 446,300	\$ 532,100	\$ 592,700	\$ 641,900	\$ 673,100	\$ 2,886,100
<b>TOTAL</b>	<b>\$ 446,300</b>	<b>\$ 532,100</b>	<b>\$ 592,700</b>	<b>\$ 641,900</b>	<b>\$ 673,100</b>	<b>\$ 2,886,100</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Fire South 18	\$ 446,300	\$ 532,100	\$ 592,700	\$ 641,900	\$ 673,100	\$ 2,886,100
<b>TOTAL</b>	<b>\$ 446,300</b>	<b>\$ 532,100</b>	<b>\$ 592,700</b>	<b>\$ 641,900</b>	<b>\$ 673,100</b>	<b>\$ 2,886,100</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Bullard Tech Corridor Dark Conduit Study - 41001  
DEPARTMENT: Economic Development  
PROJECT DESCRIPTION: Install Dark Conduit MC85 north to I-10 at Bullard.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2021																				

PROJECT: Enhance Bullard Landscape and Branding - 41003  
DEPARTMENT: Economic Development  
PROJECT DESCRIPTION: Acquire, design and develop corners of Bullard Ave, south of Van Buren and north of Yuma Rd.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Land	\$ 312,500	\$ 312,500	\$ -	\$ -	\$ -	\$ 625,000
CIP Design	300,000	-	-	-	-	300,000
CIP Construction	-	468,100	468,100	-	-	936,200
TOTAL	\$ 612,500	\$ 780,600	\$ 468,100	\$ -	\$ -	\$ 1,861,200

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 612,500	\$ 780,600	\$ 468,100	\$ -	\$ -	\$ 1,861,200
TOTAL	\$ 612,500	\$ 780,600	\$ 468,100	\$ -	\$ -	\$ 1,861,200

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	December 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Civic Square - 42016  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design and construct a new City Hall, Library, and Council Chamber.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 5,486,200	\$ -	\$ -	\$ -	\$ -	\$ 5,486,200
CIP Construction	68,286,600	-	-	-	-	68,286,600
CIP Art	470,600	-	-	-	-	470,600
CIP PreScope Study	1,955,000	-	-	-	-	1,955,000
CIP Other	2,199,500	-	-	-	-	2,199,500
CIP Contingency	5,127,100	-	-	-	-	5,127,100
CIP FFE	3,764,600	-	-	-	-	3,764,600
<b>TOTAL</b>	<b>\$ 87,289,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,289,600</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 34,249,600	\$ -	\$ -	\$ -	\$ -	\$ 34,249,600
GO Bond	53,040,000	-	-	-	-	53,040,000
<b>TOTAL</b>	<b>\$ 87,289,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,289,600</b>

PROJECT TIMELINE	Project	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: FSIP - Project Dox - 42017  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Implement new plan review software.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 154,100	\$ -	\$ -	\$ -	\$ -	\$ 154,100
<b>TOTAL</b>	<b>\$ 154,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,100</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 154,100	\$ -	\$ -	\$ -	\$ -	\$ 154,100
<b>TOTAL</b>	<b>\$ 154,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,100</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	July 2020																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: FSIP-Permitting System - 42019  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Implement new permitting system for Development Continuum.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ -	\$ 988,600	\$ -	\$ -	\$ -	\$ 988,600
TOTAL	\$ -	\$ 988,600	\$ -	\$ -	\$ -	\$ 988,600

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 988,600	\$ -	\$ -	\$ -	\$ 988,600
TOTAL	\$ -	\$ 988,600	\$ -	\$ -	\$ -	\$ 988,600

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Western Avenue Property Improvements - 42020  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Construct improvements to Western Avenue properties to remove columns and roof covering, and install separate electric power sources for buildings.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 119,900	\$ -	\$ -	\$ -	\$ -	\$ 119,900
TOTAL	\$ 119,900	\$ -	\$ -	\$ -	\$ -	\$ 119,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 119,900	\$ -	\$ -	\$ -	\$ -	\$ 119,900
TOTAL	\$ 119,900	\$ -	\$ -	\$ -	\$ -	\$ 119,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Municipal Operations Center Parking and Infrastructure Improvements - 60001

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Parking and infrastructure improvements to add capacity and enhance safety and for multiple city departments.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 32,900	\$ -	\$ -	\$ -	\$ -	\$ 32,900
CIP Construction	939,000	-	-	-	-	939,000
CIP FFE	144,500	-	-	-	-	144,500
<b>TOTAL</b>	<b>\$ 1,116,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,116,400</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Water Operations	\$ 356,900	\$ -	\$ -	\$ -	\$ -	\$ 356,900
Wastewater Operations	388,000	-	-	-	-	388,000
Solid Waste Operations	371,500	-	-	-	-	371,500
<b>TOTAL</b>	<b>\$ 1,116,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,116,400</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	February 2021																				

PROJECT: Development of Space Solutions for Public Works Facility - 60002

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Update the city's land use assumptions and infrastructure improvement plan as required by State law.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 14,700	\$ -	\$ -	\$ -	\$ -	\$ 14,700
<b>TOTAL</b>	<b>\$ 14,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,700</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Water Operations	\$ 14,700	\$ -	\$ -	\$ -	\$ -	\$ 14,700
<b>TOTAL</b>	<b>\$ 14,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,700</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	July 2020																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: City Facility Condition Assessments - 60003

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Conduct facility condition assessments for use in asset replacement (excluding Ballpark).

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 74,800	\$ -	\$ -	\$ -	\$ -	\$ 74,800
TOTAL	\$ 74,800	\$ -	\$ -	\$ -	\$ -	\$ 74,800

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 74,800	\$ -	\$ -	\$ -	\$ -	\$ 74,800
TOTAL	\$ 74,800	\$ -	\$ -	\$ -	\$ -	\$ 74,800

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project complete - final payment in FY2021																				

PROJECT: Mobile Command Vehicle - 6000C

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace existing, outdated mobile command vehicle.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000
TOTAL	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Fleet Asset Management	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000
TOTAL	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 900,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Wastewater Vehicles - 6000D  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace Wastewater vehicles per the Fleet Replacement Plan  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ 220,100	\$ -	\$ -	\$ 329,400	\$ 549,500
TOTAL	\$ -	\$ 220,100	\$ -	\$ -	\$ 329,400	\$ 549,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 220,100	\$ -	\$ -	\$ 329,400	\$ 549,500
TOTAL	\$ -	\$ 220,100	\$ -	\$ -	\$ 329,400	\$ 549,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				
	June 2025																				

PROJECT: Fire Apparatus - 6000F  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace Fire Apparatus per the Fleet Replacement Plan  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ -	\$ 2,614,200	\$ 581,300	\$ -	\$ 3,195,500
TOTAL	\$ -	\$ -	\$ 2,614,200	\$ 581,300	\$ -	\$ 3,195,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ 2,614,200	\$ 581,300	\$ -	\$ 3,195,500
TOTAL	\$ -	\$ -	\$ 2,614,200	\$ 581,300	\$ -	\$ 3,195,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	October 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Street Sign Vehicles - 6000G  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace Street sign vehicles per the Fleet Replacement Plan.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ -	\$ -	\$ 130,200	\$ -	\$ 130,200
TOTAL	\$ -	\$ -	\$ -	\$ 130,200	\$ -	\$ 130,200

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ -	\$ 130,200	\$ -	\$ 130,200
TOTAL	\$ -	\$ -	\$ -	\$ 130,200	\$ -	\$ 130,200

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2024																				

PROJECT: Street Sweepers - 6000H  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace Street Sweepers per the Fleet Replacement Plan.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ -	\$ 971,300	\$ 304,600	\$ -	\$ 1,275,900
TOTAL	\$ -	\$ -	\$ 971,300	\$ 304,600	\$ -	\$ 1,275,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ 971,300	\$ 304,600	\$ -	\$ 1,275,900
TOTAL	\$ -	\$ -	\$ 971,300	\$ 304,600	\$ -	\$ 1,275,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Streets Maintenance Vehicles - 6000J  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace Streets maintenance vehicle per the Fleet Replacement Plan  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ -	\$ -	\$ 408,200	\$ 233,500	\$ 641,700
TOTAL	\$ -	\$ -	\$ -	\$ 408,200	\$ 233,500	\$ 641,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ -	\$ 408,200	\$ 233,500	\$ 641,700
TOTAL	\$ -	\$ -	\$ -	\$ 408,200	\$ 233,500	\$ 641,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

PROJECT: Facility Lock Changeout/Key Management Software - 60043  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Change all locks on city doors, install badge readers on exterior doors, and purchase key and upgrade badge management software (excluding Ballpark)  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Water Vehicles - 60044  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace Water vehicles per the Fleet Replacement Plan.  
RELATED PLAN(S): Other

EXPENDITURES		FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$	183,400	\$ -	\$ 169,000	\$ 484,600	\$ -	\$ 837,000
TOTAL		\$ 183,400	\$ -	\$ 169,000	\$ 484,600	\$ -	\$ 837,000

FUNDING SOURCES		FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Water Operations	\$	183,400	\$ -	\$ 169,000	\$ 484,600	\$ -	\$ 837,000
TOTAL		\$ 183,400	\$ -	\$ 169,000	\$ 484,600	\$ -	\$ 837,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2022																				
	May 2023																				
	May 2024																				

PROJECT: Facility Security Assessment - 60-21-001  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Assessment of technology and physical improvements, and related protocols for city facilities.  
RELATED PLAN(S): Other

EXPENDITURES		FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$	-	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
TOTAL		\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

FUNDING SOURCES		FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$	-	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
TOTAL		\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**FACILITIES, TECHNOLOGY, AND EQUIPMENT**  
**PROJECT DESCRIPTION**

PROJECT: Replace Aerial Traffic Signal Truck - 60-21-004

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace Traffic Division aerial traffic signal maintenance truck (Unit 424).

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP FFE	\$ -	\$ -	\$ -	\$ -	\$ 333,900	\$ 333,900
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 333,900	\$ 333,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Fleet Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 333,900	\$ 333,900
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 333,900	\$ 333,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART, AND BALLPARK PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Ballpark and Complex Carpet Replacement	50-21-026	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 225,500	\$ 225,500
Ballpark and Complex Roof Re-coating	50-21-024	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000
Ballpark Safety Netting	50019	Ballpark-Operations	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000
Ballpark Safety Repairs	50005	Ballpark-Operations	\$ 447,800	\$ -	\$ -	\$ -	\$ -	\$ 447,800
Ballpark Signage	50-21-044	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 100,500	\$ 100,500
Bullard Wash I Park	50-21-034	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 140,200	\$ 140,200
Bullard Wash II Park	50-21-035	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 113,400	\$ 113,400
Bullard Wash II Park Lighting Replacement	50016	Parks Asset Management	\$ 191,200	\$ -	\$ -	\$ -	\$ -	\$ 191,200
Falcon Park	50-21-036	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 127,500
Foothills Community Park Sports Field Lighting	50-21-020	One Time General Fund	\$ -	\$ 501,100	\$ -	\$ -	\$ -	\$ 501,100
Goodyear Ballpark HVAC	5000C	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ 290,000
Goodyear Ballpark Seating	5000D	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 1,254,000	\$ -	\$ 1,254,000
Goodyear Community Park Dog Park Relocation	5000A	One Time General Fund	\$ -	\$ 167,400	\$ -	\$ -	\$ -	\$ 167,400
Goodyear Community Park Lighting	50-21-040	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 886,900	\$ 886,900
Goodyear Community Park Maintenance Building Improvements	50004	One Time General Fund	\$ 50,600	\$ 314,300	\$ -	\$ -	\$ -	\$ 364,900
Goodyear Community Park Tot Lots	50-21-039	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 435,200	\$ 435,200
Indians Complex Synthetic Flooring Replacement	50-21-028	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
Indians Development Complex Field Renovation	50008	Ballpark Capital Replacement	\$ 115,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 175,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 PARK, ART, AND BALLPARK PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Indians Development Complex HVAC	5000E	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Indians Development Complex Windscreen and Protective Netting	5000F	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 167,500	\$ -	\$ 167,500
Loma Linda Baby Pool Conversion	5000B	One Time General Fund	\$ -	\$ -	\$ -	\$ -	\$ 519,100	\$ 519,100
Palm Valley Park Basketball Court	50-21-038	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 82,300	\$ 82,300
Palm Valley Park Ramadas	50-21-037	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 182,300	\$ 182,300
Parks Master Plan Update	50-21-023	One Time General Fund	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Parks Reimbursement - Newland	40002	DIF - Prks & Rec South 18	\$ 963,400	\$ 1,047,000	\$ -	\$ -	\$ -	\$ 2,010,400
Public Art: Bullard Wash Park	50-21-047	One Time General Fund	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Public Art: Western Avenue Archway	50-21-043	One Time General Fund	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000
Recreation Campus - Recreation Center	50001	DIF-Comm Facilities	70,700	-	-	-	-	70,700
		GO Bond	24,226,200	-	-	-	-	24,226,200
		One Time General Fund	14,500	-	-	-	-	14,500
		Total	\$ 24,311,400	\$ -	\$ -	\$ -	\$ -	\$ 24,311,400
Recreation Campus-Aquatic Facility	50003	GO Bond	6,749,700	-	-	-	-	6,749,700
		One Time General Fund	5,435,400	-	-	-	-	5,435,400
		Total	\$ 12,185,100	\$ -	\$ -	\$ -	\$ -	\$ 12,185,100
Recreation Campus-Central Goodyear 30-Acre Park	50002	Construction Sales Tax-Impact Fee	5,000,000	-	-	-	-	5,000,000
		DIF - Prks & Rec FY12	305,700	-	-	-	-	305,700
		DIF - Prks & Rec North 18	9,311,200	-	-	-	-	9,311,200
		DIF - Prks&Rec Nrt&Cnt	3,987,900	-	-	-	-	3,987,900
		DIF-Comm Facilities	1,448,400	-	-	-	-	1,448,400
		One Time General Fund	20,000	-	-	-	-	20,000
Total	\$ 20,073,200	\$ -	\$ -	\$ -	\$ -	\$ 20,073,200		
Reds Complex HVAC	50-21-030	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 PARK, ART, AND BALLPARK PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Reds Complex Windscreen Replacement	50-21-029	Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 167,500	\$ 167,500
Reds Development Complex Carpet Replacement	50009	Ballpark Capital Replacement	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Reds Development Complex Field Renovation	5000G	Ballpark Capital Replacement	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 150,000
Right-of-way Landscape Estrella Parkway: I10-MC85	5000H	Parks Asset Management	\$ -	\$ 710,700	\$ -	\$ -	\$ -	\$ 710,700
Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr	5000J	Parks Asset Management	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
ROW Cotton Lane - Van Buren to Yuma	50-21-033	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 161,500	\$ 161,500
ROW Pebblecreek PKWY-Indian School Rd to Charles BLVD	50-21-032	Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 103,000	\$ 103,000
<b>TOTAL PROJECTS</b>			<b>\$ 58,717,700</b>	<b>\$ 3,400,500</b>	<b>\$ 350,000</b>	<b>\$ 2,491,500</b>	<b>\$ 3,869,900</b>	<b>\$ 68,829,600</b>

FUNDS	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
General	\$ 5,520,500	\$ 1,332,800	\$ 250,000	\$ 380,000	\$ 519,100	\$ 8,002,400
General Obligation Bonds	30,975,900	-	-	-	-	30,975,900
Ballpark Capital Replacement	290,000	110,000	100,000	2,111,500	1,118,500	3,730,000
Ballpark-Operations	652,800	-	-	-	-	652,800
Parks Asset Management	191,200	910,700	-	-	2,232,300	3,334,200
Construction Sales Tax-Impact Fee	5,000,000	-	-	-	-	5,000,000
Parks-Impact Fees	16,087,300	1,047,000	-	-	-	17,134,300
<b>TOTAL FUNDS</b>	<b>\$ 58,717,700</b>	<b>\$ 3,400,500</b>	<b>\$ 350,000</b>	<b>\$ 2,491,500</b>	<b>\$ 3,869,900</b>	<b>\$ 68,829,600</b>

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Parks Reimbursement - Newland - 40002  
DEPARTMENT: Development Services  
PROJECT DESCRIPTION: Reimburse master developer for land costs of the Foothills Park in Estrella.  
RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Reimbursement	\$ 963,400	\$ 1,047,000	\$ -	\$ -	\$ -	\$ 2,010,400
TOTAL	\$ 963,400	\$ 1,047,000	\$ -	\$ -	\$ -	\$ 2,010,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Prks & Rec South 18	\$ 963,400	\$ 1,047,000	\$ -	\$ -	\$ -	\$ 2,010,400
TOTAL	\$ 963,400	\$ 1,047,000	\$ -	\$ -	\$ -	\$ 2,010,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

PROJECT: Recreation Campus - Recreation Center - 50001  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Design and construct a Recreation Center to include an indoor gymnasium with multipurpose sports courts, running/walking track, multipurpose use areas/rooms, stage and performing arts area, and locker room with changing and shower rooms.  
RELATED PLAN(S): Parks & Recreation Master Plan, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 70,700	\$ -	\$ -	\$ -	\$ -	\$ 70,700
CIP Construction	22,441,200	-	-	-	-	22,441,200
CIP Art	14,500	-	-	-	-	14,500
CIP FFE	1,785,000	-	-	-	-	1,785,000
TOTAL	\$ 24,311,400	\$ -	\$ -	\$ -	\$ -	\$ 24,311,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF-Comm Facilities	\$ 70,700	\$ -	\$ -	\$ -	\$ -	\$ 70,700
GO Bond	24,226,200	-	-	-	-	24,226,200
One Time General Fund	14,500	-	-	-	-	14,500
TOTAL	\$ 24,311,400	\$ -	\$ -	\$ -	\$ -	\$ 24,311,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Recreation Campus-Central Goodyear 30-Acre Park - 50002

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Design and construct a 30-acre park to include lighted ball fields, lighted sport courts, restrooms, ramada and picnic area, parking, landscape, trails/paths and tot lots

RELATED PLAN(S): Parks & Recreation Master Plan, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 215,600	\$ -	\$ -	\$ -	\$ -	\$ 215,600
CIP Construction	18,181,700	-	-	-	-	18,181,700
CIP Art	467,900	-	-	-	-	467,900
CIP FFE	1,208,000	-	-	-	-	1,208,000
<b>TOTAL</b>	<b>\$ 20,073,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,073,200</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF-Comm Facilities	\$ 1,448,400	\$ -	\$ -	\$ -	\$ -	\$ 1,448,400
DIF - Prks & Rec FY12	305,700	-	-	-	-	305,700
DIF - Prks&Rec Nrt&Cnt FY14	3,987,900	-	-	-	-	3,987,900
DIF - Prks & Rec North 18	9,311,200	-	-	-	-	9,311,200
Construction Sales Tax	5,000,000	-	-	-	-	5,000,000
One Time General Fund	20,000	-	-	-	-	20,000
<b>TOTAL</b>	<b>\$ 20,073,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,073,200</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2021																				

PROJECT: Recreation Campus-Aquatic Facility - 50003

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Design and construct an Aquatic Center family activity pool, lap swim, water slides, lazy river, and a splash play feature.

RELATED PLAN(S): Parks & Recreation Master Plan, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 223,300	\$ -	\$ -	\$ -	\$ -	\$ 223,300
CIP Construction	11,457,800	-	-	-	-	11,457,800
CIP FFE	504,000	-	-	-	-	504,000
<b>TOTAL</b>	<b>\$ 12,185,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,185,100</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
GO Bond	\$ 6,749,700	\$ -	\$ -	\$ -	\$ -	\$ 6,749,700
One Time General Fund	5,435,400	-	-	-	-	5,435,400
<b>TOTAL</b>	<b>\$ 12,185,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,185,100</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Goodyear Community Park Maintenance Building Improvements - 50004

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Add 400 sq ft to existing maintenance building to provide a climate control break room and restroom.

RELATED PLAN(S): Parks & Recreation Master Plan, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 50,600	\$ -	\$ -	\$ -	\$ -	\$ 50,600
CIP Construction	-	314,300	-	-	-	314,300
TOTAL	\$ 50,600	\$ 314,300	\$ -	\$ -	\$ -	\$ 364,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 50,600	\$ 314,300	\$ -	\$ -	\$ -	\$ 364,900
TOTAL	\$ 50,600	\$ 314,300	\$ -	\$ -	\$ -	\$ 364,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Ballpark Safety Repairs - 50005

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Evaluate and make safety repairs at Goodyear Ballpark

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 447,800	\$ -	\$ -	\$ -	\$ -	\$ 447,800
TOTAL	\$ 447,800	\$ -	\$ -	\$ -	\$ -	\$ 447,800

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark-Operations	\$ 447,800	\$ -	\$ -	\$ -	\$ -	\$ 447,800
TOTAL	\$ 447,800	\$ -	\$ -	\$ -	\$ -	\$ 447,800

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	October 2020																				



**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART, AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT: Indians Development Complex Field Renovation - 50008

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Renovate playing fields 1-6 at Indians Development Complex. Includes removal of existing turf, laser leveling, and installation of new sod.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 115,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 175,000
TOTAL	\$ 115,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 175,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ 115,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 175,000
TOTAL	\$ 115,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 175,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: Reds Development Complex Carpet Replacement - 50009

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace carpet in Reds Development Complex to include major league clubhouse, minor league clubhouse, coaches areas and offices.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
TOTAL	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
TOTAL	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Goodyear Community Park Dog Park Relocation - 5000A

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Study relocation of the existing GCP dog park to a more optimal location in the northeast corner of the park.

RELATED PLAN(S): Parks & Recreation Master Plan, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ -	\$ 167,400	\$ -	\$ -	\$ -	\$ 167,400
TOTAL	\$ -	\$ 167,400	\$ -	\$ -	\$ -	\$ 167,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 167,400	\$ -	\$ -	\$ -	\$ 167,400
TOTAL	\$ -	\$ 167,400	\$ -	\$ -	\$ -	\$ 167,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Loma Linda Baby Pool Conversion - 5000B

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Convert the existing baby pool to a splash play amenity.

RELATED PLAN(S): Parks & Recreation Master Plan, General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 519,100	\$ 519,100
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 519,100	\$ 519,100

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ -	\$ -	\$ -	\$ 519,100	\$ 519,100
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 519,100	\$ 519,100

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Goodyear Ballpark HVAC - 5000C

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace/upgrade HVAC units at Goodyear Ballpark. Includes rooftop units, split systems and controls.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ 290,000
TOTAL	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ 290,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ 290,000
TOTAL	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ 290,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2024																				

PROJECT: Goodyear Ballpark Seating - 5000D

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Repair/replace Goodyear Ballpark seating as necessary.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 1,254,000	\$ -	\$ 1,254,000
TOTAL	\$ -	\$ -	\$ -	\$ 1,254,000	\$ -	\$ 1,254,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 1,254,000	\$ -	\$ 1,254,000
TOTAL	\$ -	\$ -	\$ -	\$ 1,254,000	\$ -	\$ 1,254,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART, AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT: Indians Development Complex HVAC - 5000E

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace/upgrade HVAC units at Indians Development Complex. Includes rooftop units, split systems and controls.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
TOTAL	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
TOTAL	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

PROJECT: Indians Development Complex Windscreen and Protective Netting - 5000F

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace windscreen/protective netting around fields 1-6 at the Indians Development Complex.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 167,500	\$ -	\$ 167,500
TOTAL	\$ -	\$ -	\$ -	\$ 167,500	\$ -	\$ 167,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ 167,500	\$ -	\$ 167,500
TOTAL	\$ -	\$ -	\$ -	\$ 167,500	\$ -	\$ 167,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2024																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Reds Development Complex Field Renovation - 5000G  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Renovation of six infields, aprons, and back arcs at the Reds Development Complex.  
RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 150,000
TOTAL	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 150,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 150,000
TOTAL	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 150,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	August 2022																				

PROJECT: Right-of-way Landscape Estrella Parkway: I10-MC85 - 5000H  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement.  
RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 710,700	\$ -	\$ -	\$ -	\$ 710,700
TOTAL	\$ -	\$ 710,700	\$ -	\$ -	\$ -	\$ 710,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ 710,700	\$ -	\$ -	\$ -	\$ 710,700
TOTAL	\$ -	\$ 710,700	\$ -	\$ -	\$ -	\$ 710,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Right-of-way Landscape Willis Rd: Estrella Pkwy-Mountain Vista Dr - 5000J

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Granite, irrigation, tree and shrub replacement.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
TOTAL	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
TOTAL	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Bullard Wash II Park Lighting Replacement - 50016

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Park Lighting Replacement.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 191,200	\$ -	\$ -	\$ -	\$ -	\$ 191,200
TOTAL	\$ 191,200	\$ -	\$ -	\$ -	\$ -	\$ 191,200

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ 191,200	\$ -	\$ -	\$ -	\$ -	\$ 191,200
TOTAL	\$ 191,200	\$ -	\$ -	\$ -	\$ -	\$ 191,200

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	July 2020																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Ballpark Safety Netting - 50019

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Extend the ballpark safety netting down the first and third base lines to provide additional safety for the fans.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
CIP Construction	180,000	-	-	-	-	180,000
TOTAL	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark-Operations	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000
TOTAL	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2021																				

PROJECT: Foothills Community Park Sports Field Lighting - 50-21-020

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Install sports field lighting to the current multi-purpose field.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 501,100	\$ -	\$ -	\$ -	\$ 501,100
TOTAL	\$ -	\$ 501,100	\$ -	\$ -	\$ -	\$ 501,100

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 501,100	\$ -	\$ -	\$ -	\$ 501,100
TOTAL	\$ -	\$ 501,100	\$ -	\$ -	\$ -	\$ 501,100

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Parks Master Plan Update - 50-21-023

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Update the 2014 Parks, Recreation, Trails and Open Space Master Plan to provide guidance in delivering quality programming, facilities, and venues.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
TOTAL	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
TOTAL	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Ballpark and Complex Roof Re-coating - 50-21-024

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Re-coat roofing structures at the ballpark and Indians Development Complex. Project is identified in the Ballpark Capital Asset Replacement Plan.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Ballpark and Complex Carpet Replacement - 50-21-026

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace carpet in Indians Complex (Major League Side and Offices), Reds Complex (Minor League side) and Ballpark second floor.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 225,500	\$ 225,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 225,500	\$ 225,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 225,500	\$ 225,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 225,500	\$ 225,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Indians Complex Synthetic Flooring Replacement - 50-21-028

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace artificial turf in the indoor batting cage at the Indians Development Complex. Project is identified in the Ballpark Capital Asset Replacement Plan.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Reds Complex Windscreen Replacement - 50-21-029

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace windscreen on all six outfield fences, dugouts, batter's eyes and gang mounds and batting cages. Project is scheduled in the Ballpark Capital Asset Replacement Plan.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ -	\$ -	\$ -	\$ -	\$ 167,500	\$ 167,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 167,500	\$ 167,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 167,500	\$ 167,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 167,500	\$ 167,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2025																				

PROJECT: Reds Complex HVAC - 50-21-030

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace HVAC units and controllers at the Reds Development Complex. Project is identified in the Ballpark Capital Asset Replacement Plan.

RELATED PLAN(S): General

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: ROW Pebblecreek PKWY-Indian School Rd to Charles BLVD - 50-21-032

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace approximately 127,300 sq ft of irrigation, plant trees/shrubs, and decomposed granite.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 103,000	\$ 103,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 103,000	\$ 103,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 103,000	\$ 103,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 103,000	\$ 103,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: ROW Cotton Lane - Van Buren to Yuma - 50-21-033

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace approximately 206,700 sq ft of irrigation system, plant new trees / shrubs, and decomposed granite.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 161,500	\$ 161,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 161,500	\$ 161,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 161,500	\$ 161,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 161,500	\$ 161,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR  
 FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
 PARK, ART, AND BALLPARK  
 PROJECT DESCRIPTION**

PROJECT: Bullard Wash I Park - 50-21-034  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace plant/trees and granite overlay of the 30-acre linear park.  
 RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 140,200	\$ 140,200
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 140,200	\$ 140,200

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 140,200	\$ 140,200
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 140,200	\$ 140,200

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Bullard Wash II Park - 50-21-035  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Replace plant/trees and granite overlay of the 31-acre linear park.  
 RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 113,400	\$ 113,400
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 113,400	\$ 113,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 113,400	\$ 113,400
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 113,400	\$ 113,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
PARK, ART, AND BALLPARK  
PROJECT DESCRIPTION**

PROJECT: Falcon Park - 50-21-036  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Replace plant/trees and granite overlay of the 16-acre linear park.  
RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 127,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 127,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 127,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 127,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2025																				

PROJECT: Palm Valley Park Ramadas - 50-21-037  
DEPARTMENT: Parks & Recreation  
PROJECT DESCRIPTION: Replace two park ramada's.  
RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 182,300	\$ 182,300
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 182,300	\$ 182,300

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 182,300	\$ 182,300
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 182,300	\$ 182,300

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Palm Valley Park Basketball Court - 50-21-038

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Resurface and restripe outdoor basketball court. Replace hoops and backboards.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 82,300	\$ 82,300
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 82,300	\$ 82,300

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 82,300	\$ 82,300
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 82,300	\$ 82,300

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2025																				

PROJECT: Goodyear Community Park Tot Lots - 50-21-039

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Removal and replacement of two existing tot lots.

RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 435,200	\$ 435,200
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 435,200	\$ 435,200

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 435,200	\$ 435,200
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 435,200	\$ 435,200

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR  
 FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
 PARK, ART, AND BALLPARK  
 PROJECT DESCRIPTION**

PROJECT: Goodyear Community Park Lighting - 50-21-040  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Upgrade all existing park lighting and infrastructure to LED technology.  
 RELATED PLAN(S): Parks & Recreation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 886,900	\$ 886,900
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 886,900	\$ 886,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Parks Asset Management	\$ -	\$ -	\$ -	\$ -	\$ 886,900	\$ 886,900
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 886,900	\$ 886,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Public Art: Western Avenue Archway - 50-21-043  
 DEPARTMENT: Parks & Recreation  
 PROJECT DESCRIPTION: Artist created archway over Western Avenue to create a sense of arrival.  
 RELATED PLAN(S): General , Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Art	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000
TOTAL	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000
TOTAL	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**PARK, ART, AND BALLPARK**  
**PROJECT DESCRIPTION**

PROJECT: Ballpark Signage - 50-21-044

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Replace various directional and informational signage at Goodyear Ballpark. Project is identified in Ballpark Capital Replacement Plan.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ -	\$ -	\$ -	\$ -	\$ 100,500	\$ 100,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 100,500	\$ 100,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Ballpark Capital Replacement	\$ -	\$ -	\$ -	\$ -	\$ 100,500	\$ 100,500
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 100,500	\$ 100,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Public Art: Bullard Wash Park - 50-21-047

DEPARTMENT: Parks & Recreation

PROJECT DESCRIPTION: Engaging public art at Bullard Wash Park to activate the space.

RELATED PLAN(S): General , Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Art	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
TOTAL	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
TOTAL	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	July 2023																				



CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
86 Acre Recreation Campus - Roosevelt Irrigation District Relocation	42001	One Time General Fund	\$ 330,200	\$ -	\$ -	\$ -	\$ -	\$ 330,200
Bullard Wash Emergency Remediation	42018	One Time General Fund	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 146,400
Citrus Road, I-10 to Thomas Road	4200A	DIF - Streets North 18	-	-	2,600,000	-	12,000,000	14,600,000
		One Time General Fund	-	-	1,400,000	-	1,000,000	2,400,000
		Total	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 13,000,000	\$ 17,000,000
Cotton Lane - Estrella Parkway to Cotton Lane Bridge	4200B	One Time General Fund	\$ -	\$ -	\$ 360,000	\$ 4,020,000	\$ -	\$ 4,380,000
Cotton Lane and Estrella Parkway Intersection	4200C	DIF - Streets South 18	\$ -	\$ -	\$ -	\$ 620,000	\$ 260,000	\$ 880,000
Development Reimbursement Traffic Signal	42003	DIF - Streets South FY14	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Estrella Parkway Widening – Northbound, South of I-10	42023	One Time General Fund	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge)	42026	DIF - Streets South 18	\$ 500,000	\$ 3,700,000	\$ 1,300,000	\$ -	\$ 30,600,000	\$ 36,100,000
Estrella Parkway/PebbleCreek Parkway and I-10 Interchange	42027	DIF - Streets North 18	\$ 400,000	\$ 120,000	\$ 3,500,000	\$ -	\$ -	\$ 4,020,000
Harrison Street-158th Ave to Estrella Parkway-North Side Improvements	42-21-014	One Time General Fund	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
LED Street Light Conversion	42028	General Government Capital	\$ 3,392,000	\$ -	\$ -	\$ -	\$ -	\$ 3,392,000
Litchfield and McDowell Intersection Rewire/Equipment Replacement	42022	Traffic Signals Asset Management	\$ 169,400	\$ -	\$ -	\$ -	\$ -	\$ 169,400
Litchfield Road Pavement Preservation	42006	Highway User Revenue Fund	\$ 251,900	\$ -	\$ -	\$ -	\$ -	\$ 251,900
		One Time General Fund	179,100	-	-	-	-	179,100
		Total	\$ 431,000	\$ -	\$ -	\$ -	\$ -	\$ 431,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Lower Buckeye Road and Sarival Avenue	4200G	DIF - Streets North 18	\$ -	\$ 175,000	\$ 721,000	\$ -	\$ -	\$ 896,000
		One Time General Fund	-	-	629,000	-	-	629,000
		Total	\$ -	\$ 175,000	\$ 1,350,000	\$ -	\$ -	\$ 1,525,000
McDowell Road and Citrus Road Intersection	42029	DIF - Streets North 18	\$ 350,000	\$ 175,000	\$ 3,300,000	\$ -	\$ -	\$ 3,825,000
North Subdivision Street Lights	42024	General Government Capital	\$ 100,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 1,000,000
PebbleCreek Marketplace Traffic Signal Reimbursement	42025	One Time General Fund	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd	42008	One Time General Fund	\$ 2,821,900	\$ -	\$ -	\$ -	\$ -	\$ 2,821,900
Recreation Campus-Harrison Half St-158th to Estrella Pkwy	42009	One Time General Fund	\$ 3,398,000	\$ -	\$ -	\$ -	\$ -	\$ 3,398,000
Sarival Ave: Jefferson Street To Yuma	42011	DIF - Streets Central FY14	\$ 907,700	\$ 664,000	\$ -	\$ -	\$ -	\$ 1,571,700
		One Time General Fund	-	136,000	4,500,000	-	-	4,636,000
		Total	\$ 907,700	\$ 800,000	\$ 4,500,000	\$ -	\$ -	\$ 6,207,700
Sarival Avenue (west half) Yuma Road to Elwood Street	4200J	DIF - Streets North 18	\$ -	\$ 1,100,000	\$ -	\$ 900,000	\$ 7,800,000	\$ 9,800,000
		One Time General Fund	-	-	-	-	2,000,000	2,000,000
		Total	\$ -	\$ 1,100,000	\$ -	\$ 900,000	\$ 9,800,000	\$ 11,800,000
Traffic Signal - Camelback & Sarival	42007	Highway User Revenue Fund	\$ 50,000	\$ 554,900	\$ -	\$ -	\$ -	\$ 604,900
Traffic Signal - Estrella Parkway & Estrella Foothills	42021	DIF - Streets South 18	\$ 440,000	\$ -	\$ -	\$ -	\$ -	\$ 440,000
		One Time General Fund	350,300	-	-	-	-	350,300
		Total	\$ 790,300	\$ -	\$ -	\$ -	\$ -	\$ 790,300
Traffic Signal - Camelback and Perryville (50% participation)	42013	One Time General Fund	\$ 50,000	\$ 561,500	\$ -	\$ -	\$ -	\$ 611,500
Traffic Signal - Yuma Road & 173rd Avenue	42012	One Time General Fund	\$ 694,400	\$ -	\$ -	\$ -	\$ -	\$ 694,400

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 STREETS PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Traffic Signals	4200L	One Time General Fund	\$ -	\$ 102,000	\$ 1,446,000	\$ 1,446,000	\$ 1,446,000	\$ 4,440,000
Transportation Master Plan Update	4200M	One Time General Fund	\$ -	\$ -	\$ 530,000	\$ -	\$ -	\$ 530,000
West Goodyear Boulevard North Median & ROW Improvements	42-21-046	One Time General Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Yuma Road, Canyon Trails to Sarival	4200N	DIF - Streets North 18	\$ -	\$ -	\$ -	\$ 910,000	\$ 2,800,000	\$ 3,710,000
<b>TOTAL PROJECTS</b>			<b>\$ 15,076,300</b>	<b>\$ 8,513,400</b>	<b>\$ 20,286,000</b>	<b>\$ 7,896,000</b>	<b>\$ 57,906,000</b>	<b>\$ 109,677,700</b>

FUNDS	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
General	\$ 8,335,300	\$ 1,124,500	\$ 8,865,000	\$ 5,466,000	\$ 4,446,000	\$ 28,236,800
General Government Capital	3,492,000	900,000	-	-	-	4,392,000
Highway User Revenue Fund	301,900	554,900	-	-	-	856,800
Traffic Signals Asset Management	169,400	-	-	-	-	169,400
Streets-Impact Fees	2,777,700	5,934,000	11,421,000	2,430,000	53,460,000	76,022,700
<b>TOTAL FUNDS</b>	<b>\$ 15,076,300</b>	<b>\$ 8,513,400</b>	<b>\$ 20,286,000</b>	<b>\$ 7,896,000</b>	<b>\$ 57,906,000</b>	<b>\$ 109,677,700</b>

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: 86 Acre Recreation Campus - Roosevelt Irrigation District Relocation - 42001  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Design and construct irrigation relocation improvement for 86 acre city park site.  
RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 177,100	\$ -	\$ -	\$ -	\$ -	\$ 177,100
CIP Construction	153,100	-	-	-	-	153,100
TOTAL	\$ 330,200	\$ -	\$ -	\$ -	\$ -	\$ 330,200

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 330,200	\$ -	\$ -	\$ -	\$ -	\$ 330,200
TOTAL	\$ 330,200	\$ -	\$ -	\$ -	\$ -	\$ 330,200

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

PROJECT: Development Reimbursement Traffic Signal - 42003  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Reimburse developers for traffic signal improvements.  
RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Reimbursement	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
TOTAL	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets South FY14	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
TOTAL	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	One-time																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Litchfield Road Pavement Preservation - 42006

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 431,000	\$ -	\$ -	\$ -	\$ -	\$ 431,000
TOTAL	\$ 431,000	\$ -	\$ -	\$ -	\$ -	\$ 431,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 179,100	\$ -	\$ -	\$ -	\$ -	\$ 179,100
Highway User Revenue Fund	251,900	-	-	-	-	251,900
TOTAL	\$ 431,000	\$ -	\$ -	\$ -	\$ -	\$ 431,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	July 2020																				

PROJECT: Traffic Signal - Camelback & Sarival - 42007

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Design, construct, and install ADOT style traffic signal.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
CIP Construction	-	554,900	-	-	-	554,900
TOTAL	\$ 50,000	\$ 554,900	\$ -	\$ -	\$ -	\$ 604,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Highway User Revenue Fund	\$ 50,000	\$ 554,900	\$ -	\$ -	\$ -	\$ 604,900
TOTAL	\$ 50,000	\$ 554,900	\$ -	\$ -	\$ -	\$ 604,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Recreation Campus-Estrella Pkwy-One Lane Harrison to Goodyear Blvd - 42008

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 329,300	\$ -	\$ -	\$ -	\$ -	\$ 329,300
CIP Construction	2,492,600	-	-	-	-	2,492,600
TOTAL	\$ 2,821,900	\$ -	\$ -	\$ -	\$ -	\$ 2,821,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 2,821,900	\$ -	\$ -	\$ -	\$ -	\$ 2,821,900
TOTAL	\$ 2,821,900	\$ -	\$ -	\$ -	\$ -	\$ 2,821,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: Recreation Campus-Harrison Half St-158th to Estrella Pkwy - 42009

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Design and construct street improvements for recreation campus.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 530,100	\$ -	\$ -	\$ -	\$ -	\$ 530,100
CIP Construction	2,867,900	-	-	-	-	2,867,900
TOTAL	\$ 3,398,000	\$ -	\$ -	\$ -	\$ -	\$ 3,398,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 3,398,000	\$ -	\$ -	\$ -	\$ -	\$ 3,398,000
TOTAL	\$ 3,398,000	\$ -	\$ -	\$ -	\$ -	\$ 3,398,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Citrus Road, I-10 to Thomas Road - 4200A

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ -	\$ 2,600,000	\$ -	\$ 12,000,000	\$ 14,600,000
CIP Design	-	-	1,400,000	-	-	1,400,000
CIP Construction	-	-	-	-	1,000,000	1,000,000
TOTAL	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 13,000,000	\$ 17,000,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets North 18	\$ -	\$ -	\$ 2,600,000	\$ -	\$ 12,000,000	\$ 14,600,000
One Time General Fund	-	-	1,400,000	-	1,000,000	2,400,000
TOTAL	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 13,000,000	\$ 17,000,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	January 2027																				

PROJECT: Cotton Lane - Estrella Parkway to Cotton Lane Bridge - 4200B

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Rehabilitate existing roadway and widening of two additional travel lanes only.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ 360,000
CIP Construction	-	-	-	4,020,000	-	4,020,000
TOTAL	\$ -	\$ -	\$ 360,000	\$ 4,020,000	\$ -	\$ 4,380,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ -	\$ 360,000	\$ 4,020,000	\$ -	\$ 4,380,000
TOTAL	\$ -	\$ -	\$ 360,000	\$ 4,020,000	\$ -	\$ 4,380,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	September 2024																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Cotton Lane and Estrella Parkway Intersection - 4200C

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000
CIP Design	-	-	-	620,000	-	620,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 620,000</b>	<b>\$ 260,000</b>	<b>\$ 880,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets South 18	\$ -	\$ -	\$ -	\$ 620,000	\$ 260,000	\$ 880,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 620,000</b>	<b>\$ 260,000</b>	<b>\$ 880,000</b>

PROJECTS TIMELINES	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2027																				

PROJECT: Lower Buckeye Road and Sarival Avenue - 4200G

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Intersection improvements.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000
CIP Design	-	120,000	-	-	-	120,000
CIP Construction	-	-	1,350,000	-	-	1,350,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ 1,350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,525,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets North 18	\$ -	\$ 175,000	\$ 721,000	\$ -	\$ -	\$ 896,000
One Time General Fund	-	-	629,000	-	-	629,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ 1,350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,525,000</b>

PROJECT TIMELINES	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Sarival Avenue (west half) Yuma Road to Elwood Street - 4200J

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ 900,000
CIP Design	-	1,100,000	-	-	-	1,100,000
CIP Construction	-	-	-	-	9,800,000	9,800,000
TOTAL	\$ -	\$ 1,100,000	\$ -	\$ 900,000	\$ 9,800,000	\$ 11,800,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets North 18	\$ -	\$ 1,100,000	\$ -	\$ 900,000	\$ 7,800,000	\$ 9,800,000
One Time General Fund	-	-	-	-	2,000,000	2,000,000
TOTAL	\$ -	\$ 1,100,000	\$ -	\$ 900,000	\$ 9,800,000	\$ 11,800,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	September 2026																				

PROJECT: Traffic Signals - 4200L

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Design, construct, and install modular traffic signals. (Two per year)

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ -	\$ 102,000	\$ 102,000	\$ 102,000	\$ 102,000	\$ 408,000
CIP Construction	-	-	1,344,000	1,344,000	1,344,000	4,032,000
TOTAL	\$ -	\$ 102,000	\$ 1,446,000	\$ 1,446,000	\$ 1,446,000	\$ 4,440,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 102,000	\$ 1,446,000	\$ 1,446,000	\$ 1,446,000	\$ 4,440,000
TOTAL	\$ -	\$ 102,000	\$ 1,446,000	\$ 1,446,000	\$ 1,446,000	\$ 4,440,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	TBD Projects																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Transportation Master Plan Update - 4200M

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ -	\$ 530,000	\$ -	\$ -	\$ 530,000
TOTAL	\$ -	\$ -	\$ 530,000	\$ -	\$ -	\$ 530,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ -	\$ 530,000	\$ -	\$ -	\$ 530,000
TOTAL	\$ -	\$ -	\$ 530,000	\$ -	\$ -	\$ 530,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2024																				

PROJECT: Yuma Road, Canyon Trails to Sarival - 4200N

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Widen south half of Yuma Road to provide three eastbound through lanes and raised median with landscaping.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ -	\$ -	\$ 620,000	\$ -	\$ 620,000
CIP Design	-	-	-	290,000	-	290,000
CIP Construction	-	-	-	-	2,800,000	2,800,000
TOTAL	\$ -	\$ -	\$ -	\$ 910,000	\$ 2,800,000	\$ 3,710,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets North 18	\$ -	\$ -	\$ -	\$ 910,000	\$ 2,800,000	\$ 3,710,000
TOTAL	\$ -	\$ -	\$ -	\$ 910,000	\$ 2,800,000	\$ 3,710,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	January 2026																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Sarival Ave: Jefferson Street To Yuma - 42011

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Land	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
CIP Design	207,700	-	-	-	-	207,700
CIP Construction	-	800,000	4,500,000	-	-	5,300,000
TOTAL	\$ 907,700	\$ 800,000	\$ 4,500,000	\$ -	\$ -	\$ 6,207,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets Central FY14	\$ 907,700	\$ 664,000	\$ -	\$ -	\$ -	\$ 1,571,700
One Time General Fund	-	136,000	4,500,000	-	-	4,636,000
TOTAL	\$ 907,700	\$ 800,000	\$ 4,500,000	\$ -	\$ -	\$ 6,207,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

PROJECT: Traffic Signal - Yuma Road & 173rd Avenue - 42012

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Design, construct, and install ADOT style traffic signal.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 21,400	\$ -	\$ -	\$ -	\$ -	\$ 21,400
CIP Construction	673,000	-	-	-	-	673,000
TOTAL	\$ 694,400	\$ -	\$ -	\$ -	\$ -	\$ 694,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 694,400	\$ -	\$ -	\$ -	\$ -	\$ 694,400
TOTAL	\$ 694,400	\$ -	\$ -	\$ -	\$ -	\$ 694,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Traffic Signal - Camelback and Perryville (50% participation) - 42013

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
CIP Construction	-	561,500	-	-	-	561,500
TOTAL	\$ 50,000	\$ 561,500	\$ -	\$ -	\$ -	\$ 611,500

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 50,000	\$ 561,500	\$ -	\$ -	\$ -	\$ 611,500
TOTAL	\$ 50,000	\$ 561,500	\$ -	\$ -	\$ -	\$ 611,500

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Bullard Wash Emergency Remediation - 42018

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Bullard Wash Emergency Remediation.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 146,400
TOTAL	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 146,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 146,400
TOTAL	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 146,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	July 2020																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Traffic Signal - Estrella Parkway & Estrella Foothills - 42021

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Land	\$ 15,300	\$ -	\$ -	\$ -	\$ -	\$ 15,300
CIP Design	45,000	-	-	-	-	45,000
CIP Construction	730,000	-	-	-	-	730,000
TOTAL	\$ 790,300	\$ -	\$ -	\$ -	\$ -	\$ 790,300

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 350,300	\$ -	\$ -	\$ -	\$ -	\$ 350,300
DIF - Streets South 18	440,000	-	-	-	-	440,000
TOTAL	\$ 790,300	\$ -	\$ -	\$ -	\$ -	\$ 790,300

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Litchfield and McDowell Intersection Rewire/Equipment Replacement - 42022

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Rewire and replace traffic signal equipment at the intersection of Litchfield Road and McDowell Road.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 169,400	\$ -	\$ -	\$ -	\$ -	\$ 169,400
TOTAL	\$ 169,400	\$ -	\$ -	\$ -	\$ -	\$ 169,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Traffic Signals Asset Management	\$ 169,400	\$ -	\$ -	\$ -	\$ -	\$ 169,400
TOTAL	\$ 169,400	\$ -	\$ -	\$ -	\$ -	\$ 169,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Estrella Parkway Widening – Northbound, South of I-10 - 42023

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
CIP Construction	165,000	-	-	-	-	165,000
TOTAL	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
TOTAL	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: North Subdivision Street Lights - 42024

DEPARTMENT: Engineering

PROJECT DESCRIPTION: North subdivision street lights.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
CIP Construction	-	900,000	-	-	-	900,000
TOTAL	\$ 100,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 1,000,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
General Government Capital	\$ 100,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 1,000,000
TOTAL	\$ 100,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 1,000,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: PebbleCreek Marketplace Traffic Signal Reimbursement - 42025

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Reimbursement	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
TOTAL	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
TOTAL	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	One-time																				

PROJECT: Estrella Parkway, Vineyard Avenue to MC85 (Estrella Bridge) - 42026

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Design and acquire land for 2.02 lane miles to expand intersection, street and bridge.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Land	-	-	1,300,000	-	-	1,300,000
CIP Design	-	3,700,000	-	-	-	3,700,000
CIP Construction	-	-	-	-	30,600,000	30,600,000
TOTAL	\$ 500,000	\$ 3,700,000	\$ 1,300,000	\$ -	\$ 30,600,000	\$ 36,100,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets South 18	\$ 500,000	\$ 3,700,000	\$ 1,300,000	\$ -	\$ 30,600,000	\$ 36,100,000
TOTAL	\$ 500,000	\$ 3,700,000	\$ 1,300,000	\$ -	\$ 30,600,000	\$ 36,100,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	May 2026																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: Estrella Parkway/PebbleCreek Parkway and I-10 Interchange - 42027

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
CIP Design	400,000	-	-	-	-	400,000
CIP Construction	-	-	3,500,000	-	-	3,500,000
TOTAL	\$ 400,000	\$ 120,000	\$ 3,500,000	\$ -	\$ -	\$ 4,020,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets North 18	\$ 400,000	\$ 120,000	\$ 3,500,000	\$ -	\$ -	\$ 4,020,000
TOTAL	\$ 400,000	\$ 120,000	\$ 3,500,000	\$ -	\$ -	\$ 4,020,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	October 2024																				

PROJECT: LED Street Light Conversion - 42028

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Convert approximately 9,100 street lights from HPS to LED.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 3,392,000	\$ -	\$ -	\$ -	\$ -	\$ 3,392,000
TOTAL	\$ 3,392,000	\$ -	\$ -	\$ -	\$ -	\$ 3,392,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
General Government Capital	\$ 3,392,000	\$ -	\$ -	\$ -	\$ -	\$ 3,392,000
TOTAL	\$ 3,392,000	\$ -	\$ -	\$ -	\$ -	\$ 3,392,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: McDowell Road and Citrus Road Intersection - 42029  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Reconstruct existing roadway and intersection widening to full City cross-section.  
RELATED PLAN(S): IIP, Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
CIP Design	350,000	-	-	-	-	350,000
CIP Construction	-	-	3,300,000	-	-	3,300,000
TOTAL	\$ 350,000	\$ 175,000	\$ 3,300,000	\$ -	\$ -	\$ 3,825,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - Streets North 18	\$ 350,000	\$ 175,000	\$ 3,300,000	\$ -	\$ -	\$ 3,825,000
TOTAL	\$ 350,000	\$ 175,000	\$ 3,300,000	\$ -	\$ -	\$ 3,825,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	October 2024																				

PROJECT: Harrison Street-158th Ave to Estrella Pkwy-North Side Improvements - 42-21-014  
DEPARTMENT: Engineering  
PROJECT DESCRIPTION: Construct sidewalk and low level water use landscaping features on north side of Harrison Street from 158th Avenue to Estrella Parkway.  
RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
TOTAL	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
TOTAL	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**STREETS**  
**PROJECT DESCRIPTION**

PROJECT: West Goodyear Boulevard North Median & ROW Improvements - 42-21-046

DEPARTMENT: Engineering

PROJECT DESCRIPTION: Install irrigation system, trees/shrubs, decomposed granite on approximately 26,000 sq ft of West Goodyear Blvd.

RELATED PLAN(S): Transportation Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
One Time General Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
TOTAL	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Adaman Well #3	60004	Water Operations	\$ 2,037,600	\$ -	\$ -	\$ -	\$ -	\$ 2,037,600
Airport Commerce Center Valve Replacement	60049	Water Operations	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Booster 11 Generator Replacement	60047	Water Operations	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Booster 11 MCC Replacement	60-21-105	Water Operations	\$ -	\$ -	\$ -	\$ 445,000	\$ -	\$ 445,000
Booster 12 Generator Replacement	60-21-098	Water Operations	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000
Booster 13 Generator Replacement	60-21-090	Water Operations	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000
Booster 13 Zone 1 Hydro Tank Replacement	60-21-091	Water Operations	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000
Booster 13 Zone 2 Hydro Tank Replacement	60050	Water Operations	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Booster Site 13 and 23 TTHM Mitigation	60005	Water Bond 2019	\$ 2,236,000	\$ -	\$ -	\$ -	\$ -	\$ 2,236,000
Booster Station 11 Valve Replacement	60-21-114	Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000
CAP Subcontract Capital Charges	60007	Water Operations	\$ 709,000	\$ 762,700	\$ 730,500	\$ 752,000	\$ 767,200	\$ 3,721,400
Designation of Assured Water Supply	6000N	Water Operations	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ 325,000
Differential Impact Fee Credits - Water	60008	Water Operations	\$ 949,200	\$ 977,700	\$ 1,007,000	\$ 1,037,200	\$ 1,068,300	\$ 5,039,400
Distribution Management, Operations and Maintenance (DMOM) Manual	60-21-061	Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000
EMR Valve Replacement - Elliot Rd from Estrella Parkway to San Gabriel	60-21-094	Water Operations	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
EMR Valve Replacement - San Gabriel Dr from Elliot Rd to Corgett Wash	60-21-102	Water Operations	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
EMR Valve Replacement - Estrella Parkway from Cotton Ln to Parcel 8	60-21-108	Water Operations	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
EMR Valve Replacement - Bullard Ave from MC85 to Vinyard Ave	60-21-118	Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Fiber Conduit - Newland Reimbursement	60042	Water Operations	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Historic Goodyear Water Replacements	60046	Water Operations	\$ 800,000	\$ 3,150,000	\$ 2,415,000	\$ -	\$ -	\$ 6,365,000
Increase Booster Capacity at Site #12	6000M	DIF - Water North 18	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ 290,000
Integrated Water Master Plan (IWMP)	60-21-062	Wastewater Operations	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
		Water Operations	-	-	1,000,000	-	-	1,000,000
		Total	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Liberty Potable Interconnects	60009	Water Bond 2019	\$ 36,700	\$ -	\$ -	\$ -	\$ -	\$ 36,700
Membrane Replacement	60-21-063	Water Operations	-	-	-	-	200,000	200,000
New Well 26	60010	Water Bond 2019	\$ 5,762,700	\$ -	\$ -	\$ -	\$ -	\$ 5,762,700
Potable Water Storage Reservoir Rehabilitation	60011	Water Operations	\$ 788,000	\$ -	\$ -	\$ -	\$ -	\$ 788,000
Regional Interconnect Study	60012	Water Operations	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000
Replace VFDs at Site 21	60013	Water Operations	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000
Site 11 Reservoir Rehabilitation	60-21-117	Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 894,000	\$ 894,000
Site 12 Improvements	60014	Water Bond 2019	\$ 3,732,000	\$ -	\$ -	\$ -	\$ -	\$ 3,732,000
Site 12 Reservoir Rehabilitation	60048	Water Operations	\$ 1,300,000		\$ -	\$ -	\$ -	\$ 1,300,000
Site 18 Generator Replacement	60-21-113	Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
Site 18 Reservoir Rehabilitation	60-21-101	Water Operations	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000
Surface Water Project	60015	Water Development Reimbursement	\$ 19,412,700	\$ -	\$ -	\$ -	\$ -	\$ 19,412,700
		DIF - Water North 18	57,021,100	-	-	-	-	57,021,100
		DIF - Water South 18	6,280,700	-	-	-	-	6,280,700
		Water Bond 2019	14,982,700	-	-	-	-	14,982,700
		Water Operations	5,677,500	-	-	-	-	5,677,500
Total		\$ 103,374,700	\$ -	\$ -	\$ -	\$ -	\$ 103,374,700	
Treatment Improvements at Site 18	60016	Water Operations	\$ 3,223,400	\$ -	\$ -	\$ -	\$ -	\$ 3,223,400
Water Main Replacement	60041	Water Operations	\$ 156,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,456,000
Water Meter Replacement	60040	Water Operations	\$ 3,890,000	\$ -	\$ -	\$ -	\$ -	\$ 3,890,000

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 WATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Water Reimbursement - Newland	40004	DIF - Water South 18	\$ 3,431,100	\$ 4,091,400	\$ 4,564,700	\$ 4,936,400	\$ 5,167,800	\$ 22,191,400
WPA 2 - 16-inch water main	60045	DIF - Water North 18	\$ 1,675,000	\$ -	\$ -	\$ -	\$ -	\$ 1,675,000
		Water Operations	340,000	-	-	-	-	340,000
		Total	\$ 2,015,000	\$ -	\$ -	\$ -	\$ -	\$ 2,015,000
<b>TOTAL PROJECTS</b>			<b>\$ 136,058,400</b>	<b>\$ 11,176,800</b>	<b>\$ 12,827,200</b>	<b>\$ 7,670,600</b>	<b>\$ 9,247,300</b>	<b>\$ 176,980,300</b>

FUNDS	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Water Operations	\$ 21,487,700	\$ 7,085,400	\$ 6,972,500	\$ 2,734,200	\$ 4,079,500	\$ 42,359,300
Wastewater Operations	-	-	1,000,000	-	-	1,000,000
Water Revenue Bonds	26,750,100	-	-	-	-	26,750,100
Water Development Reimbursement	19,412,700	-	-	-	-	19,412,700
Water-Impact Fees	68,407,900	4,091,400	4,854,700	4,936,400	5,167,800	87,458,200
<b>TOTAL FUNDS</b>	<b>\$ 136,058,400</b>	<b>\$ 11,176,800</b>	<b>\$ 12,827,200</b>	<b>\$ 7,670,600</b>	<b>\$ 9,247,300</b>	<b>\$ 176,980,300</b>

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Water Reimbursement - Newland - 40004  
DEPARTMENT: Development Services  
PROJECT DESCRIPTION: Repay developer per development agreement.  
RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Reimbursement	\$ 3,431,100	\$ 4,091,400	\$ 4,564,700	\$ 4,936,400	\$ 5,167,800	\$ 22,191,400
TOTAL	\$ 3,431,100	\$ 4,091,400	\$ 4,564,700	\$ 4,936,400	\$ 5,167,800	\$ 22,191,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
561-DIF - Water South 18	\$ 3,431,100	\$ 4,091,400	\$ 4,564,700	\$ 4,936,400	\$ 5,167,800	\$ 22,191,400
TOTAL	\$ 3,431,100	\$ 4,091,400	\$ 4,564,700	\$ 4,936,400	\$ 5,167,800	\$ 22,191,400

PROJECT TIMELINES	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

PROJECT: Adaman Well #3 - 60004  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Equip Adaman Well #3 (1,300 gpm) north of Camelback Rd along Sarival, treat for arsenic, and connect well to the Sarival transmission main.  
RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 2,037,600	\$ -	\$ -	\$ -	\$ -	\$ 2,037,600
TOTAL	\$ 2,037,600	\$ -	\$ -	\$ -	\$ -	\$ 2,037,600

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 2,037,600	\$ -	\$ -	\$ -	\$ -	\$ 2,037,600
TOTAL	\$ 2,037,600	\$ -	\$ -	\$ -	\$ -	\$ 2,037,600

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	September 2020																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Booster Site 13 and 23 TTHM Mitigation - 60005

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Design and install mixers and aerators at Site 13 and 23 for control of disinfection byproducts.

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 236,000	\$ -	\$ -	\$ -	\$ -	236,000
CIP Construction	2,000,000	-	-	-	-	2,000,000
TOTAL	\$ 2,236,000	\$ -	\$ -	\$ -	\$ -	2,236,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
604-Water Bond 2019	\$ 2,236,000	\$ -	\$ -	\$ -	\$ -	2,236,000
TOTAL	\$ 2,236,000	\$ -	\$ -	\$ -	\$ -	2,236,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: CAP Subcontract Capital Charges - 60007

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Repayment to Central Arizona Project for building the canal.

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 709,000	\$ 762,700	\$ 730,500	\$ 752,000	\$ 767,200	3,721,400
TOTAL	\$ 709,000	\$ 762,700	\$ 730,500	\$ 752,000	\$ 767,200	3,721,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 709,000	\$ 762,700	\$ 730,500	\$ 752,000	\$ 767,200	3,721,400
TOTAL	\$ 709,000	\$ 762,700	\$ 730,500	\$ 752,000	\$ 767,200	3,721,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Semi-Annual																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Differential Impact Fee Credits - Water - 60008

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Reimburse water impact fee fund for fees waived per development agreement.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 949,200	\$ 977,700	\$ 1,007,000	\$ 1,037,200	\$ 1,068,300	\$ 5,039,400
TOTAL	\$ 949,200	\$ 977,700	\$ 1,007,000	\$ 1,037,200	\$ 1,068,300	\$ 5,039,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 949,200	\$ 977,700	\$ 1,007,000	\$ 1,037,200	\$ 1,068,300	\$ 5,039,400
TOTAL	\$ 949,200	\$ 977,700	\$ 1,007,000	\$ 1,037,200	\$ 1,068,300	\$ 5,039,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																							
		FY2021				FY2022				FY2023				FY2024				FY2025							
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
	As Needed																								

PROJECT: Liberty Potable Interconnects - 60009

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Complete hydraulic analysis, design and construct an interconnect with another agency.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 36,700	\$ -	\$ -	\$ -	\$ -	\$ 36,700
TOTAL	\$ 36,700	\$ -	\$ -	\$ -	\$ -	\$ 36,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
604-Water Bond 2019	\$ 36,700	\$ -	\$ -	\$ -	\$ -	\$ 36,700
TOTAL	\$ 36,700	\$ -	\$ -	\$ -	\$ -	\$ 36,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																							
		FY2021				FY2022				FY2023				FY2024				FY2025							
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
	Project Complete - Final Payment in FY2021																								



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Increase Booster Capacity at Site #12 - 6000M

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Design, engineer, and construct site expansion to add 4 MGD of boosting capacity.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ 290,000
TOTAL	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ 290,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
560-DIF - Water North 18	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ 290,000
TOTAL	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ 290,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	December 2022																				

PROJECT: Designation of Assured Water Supply - 6000N

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Development of compliance report.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ 325,000
TOTAL	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ 325,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ 325,000
TOTAL	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ 325,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: New Well 26 - 60010

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Drill new Well 26 to replace Wells 1 and 3 that are threatened by contaminated groundwater.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ 103,700	\$ -	\$ -	\$ -	\$ -	103,700
CIP Design	298,400	-	-	-	-	298,400
CIP Construction	5,360,600	-	-	-	-	5,360,600
TOTAL	\$ 5,762,700	\$ -	\$ -	\$ -	\$ -	5,762,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
604-Water Bond 2019	\$ 5,762,700	\$ -	\$ -	\$ -	\$ -	5,762,700
TOTAL	\$ 5,762,700	\$ -	\$ -	\$ -	\$ -	5,762,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY 2021																				

PROJECT: Potable Water Storage Reservoir Rehabilitation - 60011

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Assessment and rehabilitation of potable water storage reservoirs.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 788,000	\$ -	\$ -	\$ -	\$ -	788,000
TOTAL	\$ 788,000	\$ -	\$ -	\$ -	\$ -	788,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	788,000	-	-	-	-	788,000
TOTAL	\$ 788,000	\$ -	\$ -	\$ -	\$ -	788,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Regional Interconnect Study - 60012

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Evaluate feasibility of regional connections with Phoenix and other cities.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000
TOTAL	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000
TOTAL	\$ 158,000	\$ -	\$ -	\$ -	\$ -	\$ 158,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	September 2020																				

PROJECT: Replace VFDs at Site 21 - 60013

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace four variable frequency drives (VFDs) at Site 21.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000
TOTAL	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000
TOTAL	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Site 12 Improvements - 60014  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Complete construction of a 1.2 MG storage tank for Northern Service area.  
RELATED PLAN(S): Integrated Water Master Plan , IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 3,732,000	\$ -	\$ -	\$ -	\$ -	\$ 3,732,000
TOTAL	\$ 3,732,000	\$ -	\$ -	\$ -	\$ -	\$ 3,732,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
604-Water Bond 2019	\$ 3,732,000	\$ -	\$ -	\$ -	\$ -	\$ 3,732,000
TOTAL	\$ 3,732,000	\$ -	\$ -	\$ -	\$ -	\$ 3,732,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

PROJECT: Surface Water Project - 60015  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Construct water treatment facility to treat CAP Water allocation.  
RELATED PLAN(S): Integrated Water Master Plan , IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ 222,800	\$ -	\$ -	\$ -	\$ -	\$ 222,800
CIP Land	640,400	-	-	-	-	640,400
CIP Construction	102,511,500	-	-	-	-	102,511,500
TOTAL	\$ 103,374,700	\$ -	\$ -	\$ -	\$ -	\$ 103,374,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
690-Capital Water	\$ 103,374,700	\$ -	\$ -	\$ -	\$ -	\$ 103,374,700
TOTAL	\$ 103,374,700	\$ -	\$ -	\$ -	\$ -	\$ 103,374,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	December 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Treatment Improvements at Site 18 - 60016

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Convert chlorine tablet system to liquid chlorine; design and construct nitrate treatment; rehabilitate arsenic vessels at Site 18.

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 394,600	\$ -	\$ -	\$ -	\$ -	394,600
CIP Construction	2,828,800	-	-	-	-	2,828,800
TOTAL	\$ 3,223,400	\$ -	\$ -	\$ -	\$ -	3,223,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 3,223,400	\$ -	\$ -	\$ -	\$ -	3,223,400
TOTAL	\$ 3,223,400	\$ -	\$ -	\$ -	\$ -	3,223,400

PROJECT TIMELINE	PROJECT TIMELINE COMPLETION	QUARTER																				
		FY2021				FY2022				FY2023				FY2024				FY2025				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
	November 2021																					

PROJECT: Water Meter Replacement - 60040

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace old and aging water meters in the distribution system (12 years and older).

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 3,890,000	\$ -	\$ -	\$ -	\$ -	3,890,000
TOTAL	\$ 3,890,000	\$ -	\$ -	\$ -	\$ -	3,890,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 3,890,000	\$ -	\$ -	\$ -	\$ -	3,890,000
TOTAL	\$ 3,890,000	\$ -	\$ -	\$ -	\$ -	3,890,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																				
		FY2021				FY2022				FY2023				FY2024				FY2025				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
	June 2021																					

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Water Main Replacement - 60041

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Design and construction to remove corroded water pipe and replace with new ductile iron pipe, new service connections, valves, and hydrants in Estrella Mountain Ranch Parcel 51.

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 156,000	\$ -	\$ -	\$ -	\$ -	156,000
CIP Construction	-	1,300,000	-	-	-	1,300,000
<b>TOTAL</b>	<b>\$ 156,000</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,456,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 156,000	\$ 1,300,000	\$ -	\$ -	\$ -	1,456,000
<b>TOTAL</b>	<b>\$ 156,000</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,456,000</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Fiber Conduit - Newland Reimbursement - 60042

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Co-locate city fiber conduit in a trench for a water line being designed and constructed by Newland.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 400,000	\$ -	\$ -	\$ -	\$ -	400,000
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>400,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 400,000	\$ -	\$ -	\$ -	\$ -	400,000
<b>TOTAL</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>400,000</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: WPA 2 - 16-inch water main - 60045

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Design and construct 16-inch main on Litchfield Road from Yuma to Van Buren (5,280 Linear Feet).

RELATED PLAN(S): Integrated Water Master Plan , IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 225,000	\$ -	\$ -	\$ -	\$ -	225,000
CIP Construction	1,790,000	-	-	-	-	1,790,000
TOTAL	\$ 2,015,000	\$ -	\$ -	\$ -	\$ -	2,015,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
690-Capital Water	\$ 2,015,000	\$ -	\$ -	\$ -	\$ -	2,015,000
TOTAL	\$ 2,015,000	\$ -	\$ -	\$ -	\$ -	2,015,000

PROJECT TIMELINE	PROJECCT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	December 2021																				

PROJECT: Historic Goodyear Water Replacements - 60046

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Complete the Historic District Water Replacement/Rehabilitation Project.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 800,000	\$ -	\$ -	\$ -	\$ -	800,000
CIP Construction	-	3,150,000	2,415,000	-	-	5,565,000
TOTAL	\$ 800,000	\$ 3,150,000	\$ 2,415,000	\$ -	\$ -	6,365,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 800,000	\$ 3,150,000	\$ 2,415,000	\$ -	\$ -	6,365,000
TOTAL	\$ 800,000	\$ 3,150,000	\$ 2,415,000	\$ -	\$ -	6,365,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Booster 11 Generator Replacement - 60047  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace the existing emergency power generator for Booster Site 11.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
TOTAL	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
TOTAL	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: Site 12 Reservoir Rehabilitation - 60048  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Rehabilitate and repair the oldest water storage reservoir at Site 12.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
TOTAL	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
TOTAL	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2021																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Airport Commerce Center Valve Replacement - 60049

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace water distribution valves in the Airport Commerce Center area and in Estrella Mountain Ranch.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: Booster 13 Zone 2 Hydro Tank Replacement - 60050

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the existing hydropneumatic tank at Booster Site 13.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 250,000	\$ -	\$ -	\$ -	\$ -	250,000
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	250,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ 250,000	\$ -	\$ -	\$ -	\$ -	250,000
TOTAL	\$ 250,000	\$ -	\$ -	\$ -	\$ -	250,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Distribution Management, Operations and Maintenance (DMOM) Manual - 60-21-061

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Consulting services to prepare a Distribution Management, Operation, and Maintenance (DMOM) Manual.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Integrated Water Master Plan (IWMP) - 60-21-062

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Development of utility solutions citywide. Cost to be split 50/50 between Water and Wastewater.

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
TOTAL	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
620-Wastewater Operations	-	-	1,000,000	-	-	1,000,000
TOTAL	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	December 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Membrane Replacement - 60-21-063  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace membranes on Skids #1 and #2 at Bullard Water Campus.  
RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Booster 13 Generator Replacement - 60-21-090  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace the emergency generator at Booster Station 13.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000
TOTAL	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000
TOTAL	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Booster 13 Zone 1 Hydro Tank Replacement - 60-21-091  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace 30 year old hydro pneumatic tank at Booster Station 13 for Pressure Zone I.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000
TOTAL	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000
TOTAL	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Estrella Mountain Ranch Valve Replacement - Elliot Road from Estrella Parkway to San Gabriel - 60-21-094  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Remove and replace 62 valves in Estrella Mountain Ranch parcels 73, 74, 75 and 76 on Elliot Road from Estrella Parkway to San Gabriel.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
TOTAL	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
TOTAL	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Booster 12 Generator Replacement - 60-21-098  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace emergency generator at Booster Station 12.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000
TOTAL	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000
TOTAL	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

PROJECT: Site 18 Reservoir Rehabilitation - 60-21-101  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Inspect interior and exterior of potable water reservoir and repair or replace components and surfaces as needed at Site 18.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000
TOTAL	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000
TOTAL	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Estrella Mountain Ranch Valve Replacement - San Gabriel Drive from Elliot Road to Corgett Wash - 60-21-102

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Remove and replace 64 valves in Estrella Mountain Ranch parcel 68 on San Gabriel Drive from Elliot Road to Corgett Wash.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
TOTAL	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000

Funding Sources	FY2021	FY2022	FY2023	FY2024	FY2025	Total
600-Water Operations	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
TOTAL	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

PROJECT: Booster 11 MCC Replacement - 60-21-105

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace electrical master control center (MCC) at Booster Station 11.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 445,000	\$ -	\$ 445,000
TOTAL	\$ -	\$ -	\$ -	\$ 445,000	\$ -	\$ 445,000

Funding Sources	FY2021	FY2022	FY2023	FY2024	FY2025	Total
600-Water Operations	\$ -	\$ -	\$ -	\$ 445,000	\$ -	\$ 445,000
TOTAL	\$ -	\$ -	\$ -	\$ 445,000	\$ -	\$ 445,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Estrella Mountain Ranch Valve Replacement - Estrella Parkway from Cotton Lane to Parcel 8 - 60-21-108

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Remove and replace 90 valves in Estrella Mountain Ranch, parcels 8, 9 and 26 and Estrella Parkway from Cotton Lane to parcel 8.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
TOTAL	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

Funding Sources	FY2021	FY2022	FY2023	FY2024	FY2025	Total
600-Water Operations	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
TOTAL	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

PROJECT: Site 18 Generator Replacement - 60-21-113

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace emergency generator at Site 18.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000

Funding Sources	FY2021	FY2022	FY2023	FY2024	FY2025	Total
600-Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Booster Station 11 Valve Replacement - 60-21-114  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace existing valves at Booster Station 11.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000

Funding Sources	FY2021	FY2022	FY2023	FY2024	FY2025	Total
600-Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Site 11 Reservoir Rehabilitation - 60-21-117  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Inspect interior and exterior of potable water reservoir and repair or replace components and surfaces as needed for Site 11.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 894,000	\$ 894,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 894,000	\$ 894,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
600-Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 894,000	\$ 894,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 894,000	\$ 894,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WATER**  
**PROJECT DESCRIPTION**

PROJECT: Estrella Mountain Ranch Valve Replacement - Bullard Avenue from MC85 to Vinyard Avenue - 60-21-118

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Remove and replace 100 valves in Estrella Mountain Ranch parcels 57, 58 and 60, and Bullard Avenue from MC85 to Vineyard Avenue.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000

Funding Sources	FY2021	FY2022	FY2023	FY2024	FY2025	Total
600-Water Operations	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000

PROJECT TIMELINE	PLANNED PROJECT COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Brine Disposal	60034	Wastewater Operations	\$ 695,000	\$ -	\$ 46,300,000	\$ -	\$ -	\$ 46,995,000
Collection System - Sewer System Repairs/Replacements	60057	Wastewater Operations	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Collection System - Sewer System Repairs/Replacements	60-21-092	Wastewater Operations	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000
Collection System - Sewer System Repairs/Replacements	60-21-099	Wastewater Operations	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
Collection System - Sewer System Repairs/Replacements	60-21-106	Wastewater Operations	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
Collection System - Sewer System Repairs/Replacements	60-21-115	Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
Corgett WRF Admin Building Upgrades	60056	Wastewater Operations	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
Corgett WRF Blower Replacement	60-21-097	Wastewater Operations	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000
Corgett WRF Blower Replacement	60-21-104	Wastewater Operations	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
Corgett WRF Blower Replacement	60-21-111	Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000
Corgett WRF Clarifier Arm and Rakes Replacement	60-21-112	Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 339,000	\$ 339,000
Corgett WRF Grit System Replacement	60055	Wastewater Operations	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000
Corgett WRF Headworks Screen and Auger Replacement	60-21-089	Wastewater Operations	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Corgett WRF RAS Station Upgrades	60-21-088	Wastewater Operations	\$ -	\$ 1,290,000	\$ -	\$ -	\$ -	\$ 1,290,000
Corgett WRF Rehabilitation & Replacement Program	60020	Wastewater Operations	\$ 482,900					\$ 482,900
Corgett WRF Road Paving	60021	Wastewater Operations	\$ 260,400	\$ -	\$ -	\$ -	\$ -	\$ 260,400
Differential Impact Fee Credits - WW	60022	Wastewater Operations	\$ 400,000	\$ 412,000	\$ 424,400	\$ 437,100	\$ 450,200	\$ 2,123,700

CITY OF GOODYEAR  
 FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Goodyear Motel-Country Aire Apartments Sewer Piping	60-21-009	Wastewater Operations	\$ -	\$ 630,000	\$ -	\$ -	\$ -	\$ 630,000
Goodyear WRF - Blower Building Coolers	60052	Wastewater Operations	\$ 665,000	\$ -	\$ -	\$ -	\$ -	\$ 665,000
Goodyear WRF - Generator Replacement	60051	Wastewater Operations	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Goodyear WRF Blower Replacement	60-21-095	Wastewater Operations	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000
Goodyear WRF Blower Replacement	60-21-103	Wastewater Operations	\$ -	\$ -	\$ -	\$ 420,000	\$ -	\$ 420,000
Goodyear WRF Diffuser Replacement	60-21-109	Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	\$ 1,155,000
Goodyear WRF East Centrifuge	60-21-086	Wastewater Operations	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000
Goodyear WRF Expansion and Site Improvements	60026	Wastewater Bond 2019	\$ 2,102,800	\$ -	\$ -	\$ -	\$ -	\$ 2,102,800
Goodyear WRF Grit System Replacement	60-21-085	Wastewater Operations	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ 560,000
Goodyear WRF Rehabilitation & Replacement Program	60027	Wastewater Operations	\$ 657,900					\$ 657,900
Las Brisas Lift Station Odor Scrubber Replacement	60-21-100	Wastewater Operations	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000
Local Limit Study	60-21-075	Wastewater Operations	\$ -	\$ 132,000	\$ -	\$ -	\$ -	\$ 132,000
Lost Lift Station Odor Scrubber Replacement	60-21-116	Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000
Manzanita Heights Sewer Piping	60035	Wastewater Operations	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ 520,000
Palm Valley Lift Station Generator Replacement	60-21-107	Wastewater Operations	\$ -	\$ -	\$ -	\$ 190,000	\$ -	\$ 190,000
Quarter Section 59	60036	Wastewater Operations	\$ 654,700	\$ -	\$ -	\$ -	\$ -	\$ 654,700
Rainbow Valley Lift Station Generator Replacement	60-21-093	Wastewater Operations	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ 370,000

CITY OF GOODYEAR  
FY2021-2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER PROGRAM BY PROJECT AND FUND

PROJECT NAME	PROJECT NUMBER	FUND NAME	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Rainbow Valley Water Reclamation Facility Disc Filter Replacement	60031	Wastewater Operations	\$ 1,299,300	\$ -	\$ -	\$ -	\$ -	\$ 1,299,300
Rainbow Valley WRF - Diffuser Replacement	60-21-110	Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ 365,000
Rainbow Valley WRF Blower Replacement	60-21-087	Wastewater Operations	\$ -	\$ 144,000	\$ -	\$ -	\$ -	\$ 144,000
Rainbow Valley WRF Blower Replacement	60-21-096	Wastewater Operations	\$ -	\$ -	\$ 149,000	\$ -	\$ -	\$ 149,000
Rainbow Valley WRF Rehabilitation & Replacement Program	60032	Wastewater Operations	\$ 643,600					\$ 643,600
RV Admin Building Upgrades	60054	Wastewater Operations	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000
RV Lift Station Odor Control System Replacement	60058	Wastewater Operations	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
RV WRF Headworks Screen and Auger Replacement	60053	Wastewater Operations	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Wastewater and Water SCADA and Site Security Enhancements	60024	Wastewater Operations	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ 184,000
		Water Operations	184,000	-	-	-	-	184,000
		Total	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000
Wastewater Reimbursement - Newland	40005	DIF - Wastewater South 18	\$ 1,137,900	\$ 1,207,100	\$ -	\$ -	\$ -	\$ 2,345,000
<b>TOTAL PROJECTS</b>			<b>\$ 12,537,500</b>	<b>\$ 7,295,100</b>	<b>\$ 49,213,400</b>	<b>\$ 2,707,100</b>	<b>\$ 4,285,200</b>	<b>\$ 76,038,300</b>

FUNDS	FY2021	FY2022	FY2023	FY2024	FY2025	FIVE YEAR TOTAL
Wastewater Operations	\$ 9,112,800	\$ 6,088,000	\$ 49,213,400	\$ 2,707,100	\$ 4,285,200	\$ 71,406,500
Water Operations	184,000	-	-	-	-	184,000
Wastewater Bonds	2,102,800	-	-	-	-	2,102,800
Wastewater-Impact Fees	1,137,900	1,207,100	-	-	-	2,345,000
<b>TOTAL FUNDS</b>	<b>\$ 12,537,500</b>	<b>\$ 7,295,100</b>	<b>\$ 49,213,400</b>	<b>\$ 2,707,100</b>	<b>\$ 4,285,200</b>	<b>\$ 76,038,300</b>

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Wastewater Reimbursement - Newland - 40005  
DEPARTMENT: Development Services  
PROJECT DESCRIPTION: Repay developer per development agreement.  
RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Reimbursement	\$ 1,137,900	\$ 1,207,100	\$ -	\$ -	\$ -	\$ 2,345,000
TOTAL	\$ 1,137,900	\$ 1,207,100	\$ -	\$ -	\$ -	\$ 2,345,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
DIF - WasteWater South 18	\$ 1,137,900	\$ 1,207,100	\$ -	\$ -	\$ -	\$ 2,345,000
TOTAL	\$ 1,137,900	\$ 1,207,100	\$ -	\$ -	\$ -	\$ 2,345,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

PROJECT: Corgett WRF Rehabilitation & Replacement Program - 60020  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 482,900	\$ -	\$ -	\$ -	\$ -	\$ 482,900
TOTAL	\$ 482,900	\$ -	\$ -	\$ -	\$ -	\$ 482,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 482,900	\$ -	\$ -	\$ -	\$ -	\$ 482,900
TOTAL	\$ 482,900	\$ -	\$ -	\$ -	\$ -	\$ 482,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Corgett WRF Road Paving - 60021

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Grade and asphalt pave existing driveway, install security gate and conduit for future security enhancements.

RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 260,400	\$ -	\$ -	\$ -	\$ -	\$ 260,400
TOTAL	\$ 260,400	\$ -	\$ -	\$ -	\$ -	\$ 260,400

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 260,400	\$ -	\$ -	\$ -	\$ -	\$ 260,400
TOTAL	\$ 260,400	\$ -	\$ -	\$ -	\$ -	\$ 260,400

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

PROJECT: Differential Impact Fee Credits - WW - 60022

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Reimburse wastewater impact fee fund for fees waived per development agreement.

RELATED PLAN(S): IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Other	\$ 400,000	\$ 412,000	\$ 424,400	\$ 437,100	\$ 450,200	\$ 2,123,700
TOTAL	\$ 400,000	\$ 412,000	\$ 424,400	\$ 437,100	\$ 450,200	\$ 2,123,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 400,000	\$ 412,000	\$ 424,400	\$ 437,100	\$ 450,200	\$ 2,123,700
TOTAL	\$ 400,000	\$ 412,000	\$ 424,400	\$ 437,100	\$ 450,200	\$ 2,123,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Ongoing																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Wastewater and Water SCADA and Site Security Enhancements - 60024  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Implement mandated security enhancements at wastewater facilities.  
RELATED PLAN(S): Integrated Water Master Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 358,000	\$ -	\$ -	\$ -	\$ -	\$ 358,000
CIP Other	10,000	-	-	-	-	10,000
TOTAL	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Capital Wastewater	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000
TOTAL	\$ 368,000	\$ -	\$ -	\$ -	\$ -	\$ 368,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project complete - Final Payments in FY2021																				

PROJECT: Goodyear WRF Expansion and Site Improvements - 60026  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Design and construct to expand existing capacity from 4 MGD to 6 MGD.  
RELATED PLAN(S): Integrated Water Master Plan , IIP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 2,102,800	\$ -	\$ -	\$ -	\$ -	\$ 2,102,800
TOTAL	\$ 2,102,800	\$ -	\$ -	\$ -	\$ -	\$ 2,102,800

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
WasteWater Bond 2019	\$ 2,102,800	\$ -	\$ -	\$ -	\$ -	\$ 2,102,800
TOTAL	\$ 2,102,800	\$ -	\$ -	\$ -	\$ -	\$ 2,102,800

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	January 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Goodyear WRF Rehabilitation & Replacement Program - 60027

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 657,900	\$ -	\$ -	\$ -	\$ -	657,900
TOTAL	\$ 657,900	\$ -	\$ -	\$ -	\$ -	657,900

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 657,900	\$ -	\$ -	\$ -	\$ -	657,900
TOTAL	\$ 657,900	\$ -	\$ -	\$ -	\$ -	657,900

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

PROJECT: Rainbow Valley Water Reclamation Facility-Disc Filter Replacement - 60031

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace sand filter with the newer disc filter technology.

RELATED PLAN(S): IWMP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 1,299,300	\$ -	\$ -	\$ -	\$ -	1,299,300
TOTAL	\$ 1,299,300	\$ -	\$ -	\$ -	\$ -	1,299,300

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 1,299,300	\$ -	\$ -	\$ -	\$ -	1,299,300
TOTAL	\$ 1,299,300	\$ -	\$ -	\$ -	\$ -	1,299,300

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Rainbow Valley WRF Rehabilitation & Replacement Program - 60032

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Repair or replace process equipment, ancillary instruments, pumps, blowers, generators, and buildings.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 643,600	\$ -	\$ -	\$ -	\$ -	\$ 643,600
TOTAL	\$ 643,600	\$ -	\$ -	\$ -	\$ -	\$ 643,600

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 643,600	\$ -	\$ -	\$ -	\$ -	\$ 643,600
TOTAL	\$ 643,600	\$ -	\$ -	\$ -	\$ -	\$ 643,600

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	Project Complete - Final Payments in FY2021																				

PROJECT: Brine Disposal - 60034

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Construct pipeline to transmit brine from Site 12 and Bullard Water Campus to central water campus and treatment to zero liquid discharge.

RELATED PLAN(S): Other (Brine Feasibility Study)

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 695,000	\$ -	\$ -	\$ -	\$ -	\$ 695,000
CIP Construction	-	-	46,300,000	-	-	46,300,000
TOTAL	\$ 695,000	\$ -	\$ 46,300,000	\$ -	\$ -	\$ 46,995,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 695,000	\$ -	\$ 46,300,000	\$ -	\$ -	\$ 46,995,000
TOTAL	\$ 695,000	\$ -	\$ 46,300,000	\$ -	\$ -	\$ 46,995,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Manzanita Heights Sewer Piping - 60035

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Design and construction in the realignment and relocation of existing sewer line that runs through private backyards.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000
CIP Construction	355,000	-	-	-	-	355,000
TOTAL	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ 520,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ 520,000
TOTAL	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ 520,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																							
		FY2021				FY2022				FY2023				FY2024				FY2025							
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
	June 2021																								

PROJECT: Quarter Section 59 - 60036

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace 1500' of sewer pipe in Quarter Section 59.

RELATED PLAN(S): IWMP

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Design	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
CIP Construction	494,700	-	-	-	-	494,700
TOTAL	\$ 654,700	\$ -	\$ -	\$ -	\$ -	\$ 654,700

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 654,700	\$ -	\$ -	\$ -	\$ -	\$ 654,700
TOTAL	\$ 654,700	\$ -	\$ -	\$ -	\$ -	\$ 654,700

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																							
		FY2021				FY2022				FY2023				FY2024				FY2025							
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th				
	June 2021																								

**CITY OF GOODYEAR  
 FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION**

PROJECT: Goodyear WRF - Generator Replacement - 60051

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replacement of an existing generator at the Goodyear Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: Goodyear WRF - Blower Building Coolers - 60052

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replacement of existing building cooling system with newer and more efficient technologies and equipment.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 665,000	\$ -	\$ -	\$ -	\$ -	\$ 665,000
TOTAL	\$ 665,000	\$ -	\$ -	\$ -	\$ -	\$ 665,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 665,000	\$ -	\$ -	\$ -	\$ -	\$ 665,000
TOTAL	\$ 665,000	\$ -	\$ -	\$ -	\$ -	\$ 665,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: RV WRF Headworks Screen and Auger Replacement - 60053

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the headworks screen and auger at Rainbow Valley Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
TOTAL	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
TOTAL	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: RV Admin Building Upgrades - 60054

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Structural and mechanical improvements to the administration building at the Rainbow Valley Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000
TOTAL	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	205,000	-	-	-	-	205,000
TOTAL	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Corgett WRF Grit System Replacement - 60055

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the existing grit system at Corgett Water Reclamation Facility with new equipment and process.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000
TOTAL	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000
TOTAL	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: Corgett WRF Admin Building Upgrades - 60056

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Structural and mechanical upgrades at the Corgett Water Reclamation Facility administration building.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
TOTAL	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
TOTAL	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Collection System - Sewer System Repairs/Replacements - 60057

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes and sewer lines throughout the city.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

PROJECT: RV Lift Station Odor Control System Replacement - 60058

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the original and existing odor control system at the Rainbow Valley Lift Station.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
TOTAL	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
TOTAL	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2021																				

**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Goodyear Motel-Country Aire Apartments Sewer Piping - 60-21-009

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Design and construction in the realignment and relocation of existing sewer line that runs through the center of the apartment complex.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Land	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
CIP Design	-	130,000	-	-	-	130,000
CIP Construction	-	480,000	-	-	-	480,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 630,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 630,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 630,000	\$ -	\$ -	\$ -	\$ 630,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 630,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 630,000</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	March 2023																				

PROJECT: Local Limit Study - 60-21-075

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Study the existing local limits and gauge their efficiency in meeting the goals of the pre-treatment program.

RELATED PLAN(S): Other

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP PreScope Study	\$ -	\$ 132,000	\$ -	\$ -	\$ -	\$ 132,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 132,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 132,000</b>

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 132,000	\$ -	\$ -	\$ -	\$ 132,000
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 132,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 132,000</b>

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Goodyear WRF Grit System Replacement - 60-21-085

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the existing grit system at Goodyear Water Reclamation Facility with new equipment and processes.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ 560,000
TOTAL	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ 560,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ 560,000
TOTAL	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ 560,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Goodyear WRF East Centrifuge - 60-21-086

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the existing east centrifuge at the Goodyear Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000
TOTAL	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000
TOTAL	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Rainbow Valley WRF Blower Replacement - 60-21-087

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace an existing blower at the Rainbow Valley Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 144,000	\$ -	\$ -	\$ -	\$ 144,000
TOTAL	\$ -	\$ 144,000	\$ -	\$ -	\$ -	\$ 144,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 144,000	\$ -	\$ -	\$ -	\$ 144,000
TOTAL	\$ -	\$ 144,000	\$ -	\$ -	\$ -	\$ 144,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Corgett WRF RAS Station Upgrades - 60-21-088

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Upgrade the existing Return Activated Sludge (RAS) station at the Corgett Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 1,290,000	\$ -	\$ -	\$ -	\$ 1,290,000
TOTAL	\$ -	\$ 1,290,000	\$ -	\$ -	\$ -	\$ 1,290,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 1,290,000	\$ -	\$ -	\$ -	\$ 1,290,000
TOTAL	\$ -	\$ 1,290,000	\$ -	\$ -	\$ -	\$ 1,290,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR  
 FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
 WASTEWATER  
 PROJECT DESCRIPTION**

PROJECT: Corgett WRF Headworks Screen and Auger Replacement - 60-21-089  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace headworks screen and auger at the Corgett Water Reclamation Facility.  
 RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
TOTAL	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
TOTAL	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Collection System - Sewer System Repairs/Replacements - 60-21-092  
 DEPARTMENT: Public Works  
 PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes and sewer lines throughout the city.  
 RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Rainbow Valley Lift Station Generator Replacement - 60-21-093  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace the emergency generator at Rainbow Valley lift station.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ 370,000
TOTAL	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ 370,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ 370,000
TOTAL	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ 370,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2022																				

PROJECT: Goodyear WRF Blower Replacement - 60-21-095  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace an existing blower at the Goodyear Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000
TOTAL	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000
TOTAL	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ 420,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Rainbow Valley WRF Blower Replacement - 60-21-096  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace an existing blower at the Rainbow Valley Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 149,000	\$ -	\$ -	\$ 149,000
TOTAL	\$ -	\$ -	\$ 149,000	\$ -	\$ -	\$ 149,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ 149,000	\$ -	\$ -	\$ 149,000
TOTAL	\$ -	\$ -	\$ 149,000	\$ -	\$ -	\$ 149,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

PROJECT: Corgett WRF Blower Replacement - 60-21-097  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace an existing blower at the Corgett Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000
TOTAL	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000
TOTAL	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000

PROJECT TIMELINE	Project	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Collection System - Sewer System Repairs/Replacements - 60-21-099

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes and sewer lines throughout the city.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
TOTAL	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

PROJECT: Las Brisas Lift Station Odor Scrubber Replacement - 60-21-100

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Replace the existing odor scrubber system at the Las Brisas Lift Station.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000
TOTAL	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000
TOTAL	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2023																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Goodyear WRF Blower Replacement - 60-21-103  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace an existing blower at the Goodyear Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 420,000	\$ -	\$ 420,000
TOTAL	\$ -	\$ -	\$ -	\$ 420,000	\$ -	\$ 420,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ 420,000	\$ -	\$ 420,000
TOTAL	\$ -	\$ -	\$ -	\$ 420,000	\$ -	\$ 420,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

PROJECT: Corgett WRF Blower Replacement - 60-21-104  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace an existing blower at the Corgett Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
TOTAL	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
TOTAL	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Collection System - Sewer System Repairs/Replacements - 60-21-106  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes and sewer lines throughout the city.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
TOTAL	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
TOTAL	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

PROJECT: Palm Valley Lift Station Generator Replacement - 60-21-107  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace the emergency generator at Palm Valley Lift Station.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ 190,000	\$ -	\$ 190,000
TOTAL	\$ -	\$ -	\$ -	\$ 190,000	\$ -	\$ 190,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	-	-	-	190,000	-	190,000
TOTAL	\$ -	\$ -	\$ -	\$ 190,000	\$ -	\$ 190,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2024																				

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Goodyear WRF Diffuser Replacement - 60-21-109

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Rehabilitate or replace diffusers in the aeration basins and digesters at the Goodyear Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	\$ 1,155,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	\$ 1,155,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	\$ 1,155,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	\$ 1,155,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Rainbow Valley WRF - Diffuser Replacement - 60-21-110

DEPARTMENT: Public Works

PROJECT DESCRIPTION: Rehabilitate or replace diffusers in the aeration basin at the Rainbow Valley Water Reclamation Facility.

RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ 365,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ 365,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ 365,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ 365,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				



**CITY OF GOODYEAR**  
**FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM**  
**WASTEWATER**  
**PROJECT DESCRIPTION**

PROJECT: Corgett WRF Blower Replacement - 60-21-111  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace an existing blower at the Corgett Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ 186,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																				
		FY2021				FY2022				FY2023				FY2024				FY2025				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
	June 2025																					

PROJECT: Corgett WRF Clarifier Arm and Rakes Replacement - 60-21-112  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace existing clarifier arm and rakes at the Corgett Water Reclamation Facility.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 339,000	\$ 339,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 339,000	\$ 339,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 339,000	\$ 339,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 339,000	\$ 339,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																				
		FY2021				FY2022				FY2023				FY2024				FY2025				
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	
	June 2025																					

**CITY OF GOODYEAR  
FY2021 - FY2025 CAPITAL IMPROVEMENT PROGRAM  
WASTEWATER  
PROJECT DESCRIPTION**

PROJECT: Collection System - Sewer System Repairs/Replacements - 60-21-115  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace or rehabilitate sewer manholes and sewer lines throughout the city.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

PROJECT: Lost Lift Station Odor Scrubber Replacement - 60-21-116  
DEPARTMENT: Public Works  
PROJECT DESCRIPTION: Replace the odor scrubber system at the Lost Lift Station.  
RELATED PLAN(S): Water & Wastewater Infrastructure Rate Plan

EXPENDITURES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
CIP Construction	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000

FUNDING SOURCES	FY2021	FY2022	FY2023	FY2024	FY2025	TOTAL
Wastewater Operations	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ 290,000

PROJECT TIMELINE	PROJECT PLANNED COMPLETION	QUARTER																			
		FY2021				FY2022				FY2023				FY2024				FY2025			
		1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th	1st	2nd	3rd	4th
	June 2025																				

## State Schedules



**CITY/TOWN OF GOODYEAR**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2021**

Fiscal Year	S c h	FUNDS									
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds		
2020	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	161,549,300	29,254,500	10,724,000	249,363,300	0	63,272,600	0	514,163,700
2020	Actual Expenditures/Expenses**	E	2	111,659,100	26,661,500	9,879,300	36,293,000	0	38,987,100	0	223,480,000
2021	Fund Balance/Net Position at July 1***		3	101,240,900	4,749,800	421,600	218,958,500	0	49,428,100	0	374,798,900
2021	Primary Property Tax Levy	B	4	10,608,060	0	0	0		0	0	10,608,060
2021	Secondary Property Tax Levy	B	5	0	0	7,193,200	0		0	0	7,193,200
2021	Estimated Revenues Other than Property Taxes	C	6	108,742,500	9,459,400	3,111,000	59,812,900	0	53,434,500	0	234,560,300
2021	Other Financing Sources	D	7	0	0	0	60,000,000	0	0	0	60,000,000
2021	Other Financing (Uses)	D	8	0	0	0	0	0	0	0	0
2021	Interfund Transfers In	D	9	13,919,500	17,621,100	0	282,289,600	0	2,290,000	0	316,120,200
2021	Interfund Transfers (Out)	D	10	66,667,000	251,900	0	235,254,900	0	13,946,400	0	316,120,200
2021	Reduction for Amounts Not Available:		11								
LESS:	Amounts for Future Debt Retirement:			0	0	0	0	0	0	0	0
	Future Capital Projects			0	0	0	0	0	0	0	0
	Maintained Fund Balance for Financial Stability			0	0	0	0	0	0	0	0
2021	Total Financial Resources Available		12	167,843,960	31,578,400	10,725,800	385,806,100	0	91,206,200	0	687,160,460
2021	Budgeted Expenditures/Expenses	E	13	157,732,600	26,876,800	10,382,600	329,508,500	0	74,905,200	0	599,405,700

**EXPENDITURE LIMITATION COMPARISON**

- 1 Budgeted expenditures/expenses
- 2 Add/subtract: estimated net reconciling items
- 3 Budgeted expenditures/expenses adjusted for reconciling items
- 4 Less: estimated exclusions
- 5 Amount subject to the expenditure limitation
- 6 EEC expenditure limitation

	2020	2021
1	\$ 514,163,700	\$ 599,405,700
2		(283,100)
3	514,163,700	599,122,600
4	116,085,000	240,450,900
5	\$ 398,078,700	\$ 358,671,700
6	\$ 430,549,830	\$ 460,399,751

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**CITY/TOWN OF GOODYEAR**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2021**

	<b>2020</b>	<b>2021</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>9,767,426</u>	\$ <u>10,608,060</u>
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax lev. A.R.S. §42-17102(A)(18)	\$ <u>                    </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>9,767,426</u>	\$ <u>10,608,060</u>
B. Secondary property taxes	<u>6,175,100</u>	<u>7,193,200</u>
C. Total property tax levy amounts	\$ <u>15,942,526</u>	\$ <u>17,801,260</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ <u>9,767,426</u>	
(2) Prior years' levies	<u>50,000</u>	
(3) Total primary property taxes	\$ <u>9,817,426</u>	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ <u>6,175,100</u>	
(2) Prior years' levies	<u>3,642,326</u>	
(3) Total secondary property taxes	\$ <u>6,175,100</u>	
C. Total property taxes collected	\$ <u>15,992,526</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.0619</u>	<u>1.0330</u>
(2) Secondary property tax rate	<u>0.6713</u>	<u>0.7005</u>
(3) Total city/town tax rate	<u>1.7332</u>	<u>1.7335</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**CITY/TOWN OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2021**

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
Sales	\$ 50,392,500	\$ 51,841,500	\$ 50,816,800
Construction	10,000,000	18,307,300	14,022,500
Franchise	3,342,900	3,400,000	3,485,000
<b>Licenses and permits</b>			
License and Registration	225,000	224,200	224,200
<b>Intergovernmental</b>			
Urban Revenue Sharing (Income Tax)	10,569,900	10,711,800	12,031,000
Auto Lieu (VLT)	3,646,400	3,200,000	3,500,000
State Shared Sales Tax	8,392,100	7,650,000	8,200,000
Arizona Cares Act		10,000,000	
<b>Charges for services</b>			
General Government	1,500,000	1,600,000	1,600,000
Rentals	443,900	460,000	471,500
Parks, Recreation and Aquatics	495,500	256,800	613,000
Development Related	7,379,400	12,500,000	8,265,400
<b>Fines and forfeits</b>			
Fines	925,000	935,000	958,400
<b>Interest on investments</b>			
<b>Contributions</b>			
Voluntary contributions			
<b>Miscellaneous</b>			
Development Agreement Proceeds	2,408,000	2,400,000	2,400,000
Miscellaneous Revenue	1,889,200	2,062,700	2,154,700
<b>Total General Fund</b>	<b>\$ 101,609,800</b>	<b>\$ 125,549,300</b>	<b>\$ 108,742,500</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**SPECIAL REVENUE FUNDS**

Ballpark Operating	\$ 3,846,700	\$ 2,385,300	\$ 3,645,200
Highway User Revenue Fund (HURF)	5,413,600	5,068,300	5,088,600
Impound Fund	160,000	80,000	80,000
Arizona Lottery Funds (ALF)	195,000	200,000	195,000
	<b>\$ 9,615,300</b>	<b>\$ 7,733,600</b>	<b>\$ 9,008,800</b>
Park and Ride Marquee Fund	\$ 120,000	\$ 120,000	\$ 120,000
Court Enhancement Fund	50,000	55,000	55,000
Judicial Collection Enhancement Fund (JCEF)	16,000	16,000	16,000
Fill the Gap	7,500	7,500	7,500
	<b>\$ 193,500</b>	<b>\$ 198,500</b>	<b>\$ 198,500</b>

**CITY/TOWN OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2021**

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
<u>Officer Safety Equipment</u>	\$ 18,000	\$ 20,000	\$ 20,000
	<u>\$ 18,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
<u>Grants</u>	\$ 460,000	\$ 460,000	\$ 232,100
	<u>\$ 460,000</u>	<u>\$ 460,000</u>	<u>\$ 232,100</u>
<b>Total Special Revenue Funds</b>	<b>\$ 10,286,800</b>	<b>\$ 8,412,100</b>	<b>\$ 9,459,400</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**DEBT SERVICE FUNDS**

<u>McDowell Improvement District</u>	\$ 4,548,900	\$ 3,110,200	\$ 3,111,000
	<u>\$ 4,548,900</u>	<u>\$ 3,110,200</u>	<u>\$ 3,111,000</u>
<b>Total Debt Service Funds</b>	<b>\$ 4,548,900</b>	<b>\$ 3,110,200</b>	<b>\$ 3,111,000</b>

**CAPITAL PROJECTS FUNDS**

<u>Potential Improvement District</u>	\$ 15,000,000	\$	\$ 27,300,000
<u>General Government Capital</u>			3,402,000
<u>Developer Reimbursement</u>	32,000,000	32,000,000	
<u>Non-Utility Impact Fees</u>	15,057,000	16,118,500	17,866,900
<u>Utility Impact Fees</u>	52,045,000	14,336,300	11,244,000
	<u>\$ 114,102,000</u>	<u>\$ 62,454,800</u>	<u>\$ 59,812,900</u>
<b>Total Capital Projects Funds</b>	<b>\$ 114,102,000</b>	<b>\$ 62,454,800</b>	<b>\$ 59,812,900</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**PERMANENT FUNDS**

	\$	\$	\$
<b>Total Permanent Funds</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>

**ENTERPRISE FUNDS**

<u>Water</u>	\$ 23,364,900	\$ 26,551,800	\$ 27,596,700
<u>Wastewater</u>	17,046,700	16,807,200	17,276,500
<u>Solid Waste</u>	8,511,200	8,243,200	8,561,300
	<u>\$ 48,922,800</u>	<u>\$ 51,602,200</u>	<u>\$ 53,434,500</u>
<b>Total Enterprise Funds</b>	<b>\$ 48,922,800</b>	<b>\$ 51,602,200</b>	<b>\$ 53,434,500</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY/TOWN OF GOODYEAR**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2021**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2020</b>	<b>ACTUAL REVENUES* 2020</b>	<b>ESTIMATED REVENUES 2021</b>
<b>INTERNAL SERVICE FUNDS</b>			
	\$ _____	\$ _____	\$ _____
<b>Total Internal Service Funds</b>	\$ _____	\$ _____	\$ _____
<b>TOTAL ALL FUNDS</b>	<u>\$ 279,470,300</u>	<u>\$ 251,128,600</u>	<u>\$ 234,560,300</u>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**CITY/TOWN OF GOODYEAR**  
**Other Financing Sources/(Uses) and Interfund Transfers**  
**Fiscal Year 2021**

<u>FUND</u>	<u>OTHER FINANCING</u> <u>2021</u>		<u>INTERFUND TRANSFERS</u> <u>2021</u>	
	<u>SOURCES</u>	<u>(USES)</u>	<u>IN</u>	<u>(OUT)</u>
<b>GENERAL FUND</b>				
General Fund	\$	\$	\$	\$ 66,667,000
Asset Management Reserves			7,475,000	
Water			3,359,500	
Wastewater			1,847,000	
Solid Waste			1,238,000	
<b>Total General Fund</b>	\$	\$	\$ 13,919,500	\$ 66,667,000
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$	\$	\$ 12,361,700	\$
Ballpark Capital Replacement Fund			1,350,000	
Highway User Revenue Fund (HURF)			3,909,400	251,900
<b>Total Special Revenue Funds</b>	\$	\$	\$ 17,621,100	\$ 251,900
<b>DEBT SERVICE FUNDS</b>				
<b>Total Debt Service Funds</b>	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>				
General Government Capital	\$	\$	\$ 170,589,900	\$
Water Impact Fees				66,292,000
Wastewater Impact Fees				993,800
Construction Sales Tax Impact Fees				10,942,000
Parks Impact Fees			5,942,000	12,763,800
Fire Impact Fees				8,451,700
Police Impact Fees				500
Streets Impact Fees				1,350,700
Community Facilities Impact Fees				2,361,600
G.O. Bonds	60,000,000			97,703,400
Capital Water			105,389,700	19,412,700
Capital Wastewater			368,000	
Water Bonds				14,982,700
<b>Total Capital Projects Funds</b>	\$ 60,000,000	\$	\$ 282,289,600	\$ 235,254,900
<b>PERMANENT FUNDS</b>				
<b>Total Permanent Funds</b>	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>				
Water	\$	\$	\$ 1,302,200	\$ 9,917,900
Wastewater			987,800	2,419,000
Solid Waste				1,609,500
<b>Total Enterprise Funds</b>	\$	\$	\$ 2,290,000	\$ 13,946,400
<b>INTERNAL SERVICE FUNDS</b>				
<b>Total Internal Service Funds</b>	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	\$ 60,000,000	\$	\$ 316,120,200	\$ 316,120,200

**CITY/TOWN OF GOODYEAR**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2021**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2020</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2021</b>
<b>GENERAL FUND</b>				
General Government	\$ 20,258,200	\$ 58,800	\$ 19,432,000	\$ 18,752,400
Public Safety	50,791,600	106,200	48,271,000	53,071,800
Development Services	11,903,600	1,080,900	11,883,000	11,386,800
Public Works	4,676,800	(1,500)	4,842,300	4,059,500
Parks & Recreation	9,632,400	(106,000)	9,474,000	11,096,300
Debt Service	1,413,000		1,414,000	1,416,700
Capital Projects	36,657,600	2,387,500	5,306,200	12,935,900
Contingency/Non-Departmental	19,062,000	(262,300)	2,612,500	37,462,900
Fleet Asset Management	2,858,100	326,400	2,133,900	2,261,700
Parks Asset Management	828,200		3,799,300	1,543,400
Technology Asset Management	1,007,100		910,000	1,200,000
Fire Asset Management	492,000		473,000	223,500
Traffic Signals Asset Management	1,080,500		1,059,900	1,563,700
Risk Reserve	888,200		48,000	758,000
<b>Total General Fund</b>	<b>\$ 161,549,300</b>	<b>\$ 3,590,000</b>	<b>\$ 111,659,100</b>	<b>\$ 157,732,600</b>
<b>SPECIAL REVENUE FUNDS</b>				
Ballpark Operating	\$ 17,219,400	\$ 33,200	\$ 16,267,200	\$ 15,891,900
Ballpark Capital Replacement Fund	1,693,000	73,000	1,607,000	561,000
Highway User Revenue Fund	9,214,000	9,100	7,794,800	8,746,100
Impound Fund	147,100		112,000	194,700
Arizona Lottery Fund	318,900	79,300	385,200	353,100
Court Enhancement Fund	55,000		55,000	47,800
Fill the Gap Fund				80,000
Judicial Collection Enhancement	40,000			100,000
Officer Safety	25,000		25,000	11,500
Park and Ride		200,000	180,000	200,000
Grants	542,100	273,400	235,300	690,700
<b>Total Special Revenue Funds</b>	<b>\$ 29,254,500</b>	<b>\$ 668,000</b>	<b>\$ 26,661,500</b>	<b>\$ 26,876,800</b>
<b>DEBT SERVICE FUNDS</b>				
Secondary Property Tax	\$ 6,175,100		\$ 6,792,700	\$ 7,298,700
McDowell Improvement District	4,548,900		3,086,600	3,083,900
<b>Total Debt Service Funds</b>	<b>\$ 10,724,000</b>		<b>\$ 9,879,300</b>	<b>\$ 10,382,600</b>
<b>CAPITAL PROJECTS FUNDS</b>				
General Obligations Bonds	\$ 47,432,300	\$ (29,140,300)	\$ 1,288,800	\$
Potential Improvement District	15,000,000	6,254,100		27,300,000
Water Developer Reimbursement	33,323,200	(29,567,100)	2,555,200	
Water Bonds	64,104,500	(46,781,600)	9,754,800	11,767,400
Wastewater Bonds	3,319,200	(3,319,200)	3,952,700	2,102,800
Non-Utility Impact Fees	29,608,200	(25,650,200)	4,013,500	4,019,700
Construction Sales Tax - Impact Fee	5,000,000	(5,000,000)		
Utility Impact Fees	51,575,900	(43,226,700)	14,728,000	4,569,000
General Government Capital Projects		55,043,700		173,991,900
Water Capital Projects		116,617,800		105,389,700
Wastewater Capital Projects		6,374,400		368,000
<b>Total Capital Projects Funds</b>	<b>\$ 249,363,300</b>	<b>\$ 1,604,900</b>	<b>\$ 36,293,000</b>	<b>\$ 329,508,500</b>
<b>PERMANENT FUNDS</b>				
<b>Total Permanent Funds</b>	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>				
Water	\$ 30,244,600	\$ (3,857,300)	\$ 19,453,400	\$ 43,432,300
Wastewater	24,631,000	(1,976,000)	13,715,800	23,688,000
Solid Waste	8,397,000	(29,600)	5,817,900	7,784,900
<b>Total Enterprise Funds</b>	<b>\$ 63,272,600</b>	<b>\$ (5,862,900)</b>	<b>\$ 38,987,100</b>	<b>\$ 74,905,200</b>
<b>INTERNAL SERVICE FUNDS</b>				
<b>Total Internal Service Funds</b>	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	<b>\$ 514,163,700</b>	<b>\$</b>	<b>\$ 223,480,000</b>	<b>\$ 599,405,700</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY/TOWN OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2021**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
<b>CITY CLERK</b>				
General Fund	855,400	3,900	817,100	963,200
<b>TOTAL CITY CLERK</b>	<b>855,400</b>	<b>3,900</b>	<b>817,100</b>	<b>963,200</b>
<b>CITY MANAGER</b>				
General Fund	2,559,900	57,000	2,488,500	2,563,600
<b>TOTAL CITY MANAGER</b>	<b>2,559,900</b>	<b>57,000</b>	<b>2,488,500</b>	<b>2,563,600</b>
<b>DEVELOPMENT SERVICES</b>				
General Fund	4,041,900	336,400	4,163,500	3,848,200
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>4,041,900</b>	<b>336,400</b>	<b>4,163,500</b>	<b>3,848,200</b>
<b>DIGITAL COMMUNICATIONS</b>				
General Fund	1,108,700	(7,300)	1,047,400	1,105,100
<b>TOTAL DIGITAL COMMUNICATIONS</b>	<b>1,108,700</b>	<b>(7,300)</b>	<b>1,047,400</b>	<b>1,105,100</b>
<b>ECONOMIC DEVELOPMENT</b>				
General Fund	3,139,900		2,985,800	3,077,100
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>3,139,900</b>		<b>2,985,800</b>	<b>3,077,100</b>
<b>ENGINEERING</b>				
General Fund	4,721,800	744,500	5,198,000	4,461,500
Traffic Signals Asset Management	1,080,500		1,059,900	1,563,700
Highway User Revenue Fund (HURF)	7,986,700	277,100	7,559,600	8,696,100
Arizona Lottery Fund (ALF)	318,900	79,300	385,200	353,100
Park and Ride Marquee		200,000	180,000	200,000
Grants	160,800			138,400
<b>TOTAL ENGINEERING</b>	<b>14,268,700</b>	<b>1,300,900</b>	<b>14,382,700</b>	<b>15,412,800</b>
<b>FINANCE</b>				
General Fund	4,310,900		4,099,400	4,334,900
Enterprise Fund - Water	90,000		40,000	50,000
Enterprise Fund - Wastewater	90,000		40,000	50,000
Enterprise Fund - Solid Waste	20,000		10,000	10,000
<b>TOTAL FINANCE</b>	<b>4,510,900</b>		<b>4,189,400</b>	<b>4,444,900</b>
<b>FIRE</b>				
General Fund	21,951,700	56,800	20,982,400	22,462,400
Fire Asset Management	492,000		473,000	223,500
Grants		120,300		38,000
<b>TOTAL FIRE</b>	<b>22,443,700</b>	<b>177,100</b>	<b>21,455,400</b>	<b>22,723,900</b>
<b>HUMAN RESOURCES</b>				
General Fund	3,616,100	46,000	3,482,500	3,830,100
General Fund Risk	888,200		48,000	758,000
Enterprise Fund - Water				51,000
Enterprise Fund - Wastewater				42,000
Enterprise Fund - Solid Waste				11,500
<b>TOTAL HUMAN RESOURCES</b>	<b>4,504,300</b>	<b>46,000</b>	<b>3,530,500</b>	<b>4,692,600</b>
<b>INFORMATION TECHNOLOGY</b>				
General Fund	6,061,800	(52,800)	5,714,200	5,485,200
Technology Asset Management	1,007,100		910,000	1,200,000
Enterprise Fund - Water	62,400			64,100
Enterprise Fund - Wastewater	70,400	(500)		68,500
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>7,201,700</b>	<b>(53,300)</b>	<b>6,624,200</b>	<b>6,817,800</b>
<b>LEGAL SERVICES</b>				
General Fund	1,912,400		1,818,500	2,006,300
<b>TOTAL LEGAL SERVICES</b>	<b>1,912,400</b>		<b>1,818,500</b>	<b>2,006,300</b>

**CITY/TOWN OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2021**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
<b>MAYOR AND COUNCIL</b>				
General Fund	366,500	12,000	359,900	470,300
<b>TOTAL MAYOR AND COUNCIL</b>	<b>366,500</b>	<b>12,000</b>	<b>359,900</b>	<b>470,300</b>
<b>MUNICIPAL COURT</b>				
General Fund	1,447,100		1,376,100	1,288,200
Court Enhancement Fund	55,000		55,000	47,800
Judicial Collection Enhancement Fund (JCEF)	40,000			80,000
Fill the Gap				100,000
<b>TOTAL MUNICIPAL COURT</b>	<b>1,542,100</b>		<b>1,431,100</b>	<b>1,516,000</b>
<b>NON-DEPARTMENTAL</b>				
General Fund	2,700,000		2,567,500	3,400,000
<b>TOTAL NON-DEPARTMENTAL</b>	<b>2,700,000</b>		<b>2,567,500</b>	<b>3,400,000</b>
<b>PARKS AND RECREATION</b>				
General Fund	9,632,400	(106,000)	9,058,800	11,096,300
Parks Asset Management	828,200	136,700	3,799,300	1,543,400
Ballpark Operating Fund	5,106,300	90,000	5,196,300	5,078,000
Ballpark Capital Replacement Fund	933,000	(213,000)	850,000	271,000
<b>TOTAL PARKS AND RECREATION</b>	<b>16,499,900</b>	<b>(92,300)</b>	<b>18,904,400</b>	<b>17,988,700</b>
<b>POLICE</b>				
General Fund	26,859,300	49,400	25,588,200	27,314,900
Impound Fund	147,100		112,000	194,700
Officer Safety Equipment Fund	25,000		25,000	11,500
Grants	381,300	153,100	235,300	514,300
<b>TOTAL POLICE</b>	<b>27,412,700</b>	<b>202,500</b>	<b>25,960,500</b>	<b>28,035,400</b>
<b>PUBLIC WORKS</b>				
General Fund	4,676,800	(1,500)	4,445,900	4,059,500
Fleet Asset Management	2,858,100	326,400	2,133,900	2,261,700
Enterprise Fund - Water	11,853,000	504,400	11,280,300	14,546,200
Enterprise Fund - Wastewater	6,805,600	(27,400)	6,086,600	8,176,800
Enterprise Fund - Solid Waste	6,713,300	(29,600)	5,807,900	6,479,400
<b>TOTAL PUBLIC WORKS</b>	<b>32,906,800</b>	<b>772,300</b>	<b>29,754,600</b>	<b>35,523,600</b>
<b>DEBT SERVICE</b>				
General Fund	1,413,000		1,414,000	1,416,700
Secondary Property Tax	6,175,100		6,792,700	7,298,700
McDowell Improvement District	4,548,900		3,086,600	3,083,900
Ballpark	10,172,700		10,167,700	10,161,100
Enterprise Fund - Water	4,945,300		6,345,300	8,912,700
Enterprise Fund - Wastewater	5,542,000		5,035,500	3,830,900
<b>TOTAL DEBT SERVICE</b>	<b>32,797,000</b>		<b>32,841,800</b>	<b>34,704,000</b>
<b>CAPITAL PROJECTS</b>				
General Fund	36,657,600	2,250,800	5,306,200	12,935,900
Special Revenue	3,927,700	(38,800)	1,895,400	992,800
Enterprise Fund - Water	9,789,200	112,256,100	1,787,800	15,668,300
Enterprise Fund - Wastewater	9,566,000	4,426,300	2,553,700	8,928,800
Enterprise Fund - Solid Waste	387,000			
General Obligations Bonds	47,432,300	(29,140,300)	1,288,800	
General Government Capital		55,043,700		173,991,900
Water Bonds	64,104,500	(46,781,600)	9,754,800	11,767,400
Water Developer Reimbursement	33,323,200	(29,567,100)	2,555,200	

**CITY/TOWN OF GOODYEAR**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2021**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
Wastewater Bond	3,319,200	(3,319,200)	3,952,700	2,102,800
Capital Water				105,389,700
Capital Wastewater				368,000
Non-Utility Impact Fees	29,608,200	(25,650,200)	4,013,500	4,019,700
Construction Sales Tax Impact Fee	5,000,000	(5,000,000)		
Utility Impact Fee	51,575,900	(43,226,700)	14,728,000	4,569,000
<b>TOTAL CAPITAL PROJECTS</b>	<b>294,690,800</b>	<b>(8,747,000)</b>	<b>47,836,100</b>	<b>340,734,300</b>
<b>CONTINGENCY</b>				
General Fund Contingency	16,362,000	(262,300)	321,100	34,062,900
Potential Improvement District	15,000,000	6,254,100		27,300,000
Enterprise Fund - Water Contingency	1,276,700			4,140,000
Enterprise Fund - Wastewater Contingency	2,557,000			2,591,000
Enterprise Fund - Solid Waste Contingency	3,504,700			1,284,000
<b>TOTAL CONTINGENCY</b>	<b>38,700,400</b>	<b>5,991,800</b>	<b>321,100</b>	<b>69,377,900</b>
<b>TOTAL ALL DEPARTMENTS/FUNDS</b>	<b>514,163,700</b>		<b>223,480,000</b>	<b>599,405,700</b>

**CITY OF GOODYEAR**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2021**

FUND	Full-Time Equivalent (FTE) 2021	Employee Salaries and Hourly Costs 2021	Retirement Costs 2021	Healthcare Costs 2021	Other Benefit Costs 2021	Total Estimated Personnel Compensation 2021
<b>GENERAL FUND</b>	574.1	\$ 48,697,400	\$ 9,619,900	\$ 9,358,900	\$ 4,982,200	\$ 72,658,400
<b>SPECIAL REVENUE FUNDS</b>						
Highway User Revenue Fund	18.0	\$ 1,325,300	\$ 160,900	\$ 313,800	\$ 184,400	\$ 1,984,400
Ballpark Operating Fund	43.5	2,077,000	192,300	436,000	206,200	2,911,500
Impound Fund	1.0	64,500	7,900	17,400	5,300	95,100
Court Enhancement Fund	0.6	24,000	3,000	8,700	2,100	37,800
Fill the Gap Fund		68,400	7,800	17,000	6,800	100,000
Judicial Collection Enhancement Fund		53,500	5,600	17,000	3,900	80,000
Grants		438,500				438,500
<b>Total Special Revenue Funds</b>	<b>63.1</b>	<b>\$ 4,051,200</b>	<b>\$ 377,500</b>	<b>\$ 809,900</b>	<b>\$ 408,700</b>	<b>\$ 5,647,300</b>
<b>DEBT SERVICE FUNDS</b>						
<b>Total Debt Service Funds</b>		\$	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>						
<b>Total Capital Projects Funds</b>		\$	\$	\$	\$	\$
<b>PERMANENT FUNDS</b>						
<b>Total Permanent Funds</b>		\$	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>						
Water	32.0	\$ 2,451,100	\$ 298,000	\$ 566,100	\$ 242,100	\$ 3,557,300
Wastewater	27.0	2,288,000	277,800	600,200	228,500	3,394,500
Solid Waste	10.0	750,100	91,700	206,300	86,800	1,134,900
<b>Total Enterprise Funds</b>	<b>69.0</b>	<b>\$ 5,489,200</b>	<b>\$ 667,500</b>	<b>\$ 1,372,600</b>	<b>\$ 557,400</b>	<b>\$ 8,086,700</b>
<b>TOTAL ALL FUNDS</b>	<b>706.2</b>	<b>\$ 58,237,800</b>	<b>\$ 10,664,900</b>	<b>\$ 11,541,400</b>	<b>\$ 5,948,300</b>	<b>\$ 86,392,400</b>

# APPENDIX



**RESOLUTION NO. 2020-2036**

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED REVENUES AND EXPENDITURES BY THE CITY OF GOODYEAR FOR FY2021 BEGINNING JULY 1, 2020 AND ENDING JUNE 30, 2021.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on June 8, 2020, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Goodyear; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on June 22, 2020 at 6:00 p.m. at the Goodyear Municipal Court and Council Chambers, at 14455 West Van Buren Street, Suite B101, Goodyear, AZ 85338, for the purpose of holding a public hearing on the 2020-2021 (FY2021) budget and the truth in taxation increase in the primary property tax levy; and

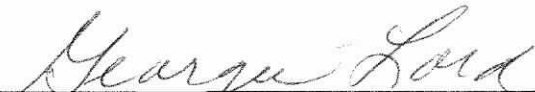
WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 22, 2020 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A);

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. That the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced, or changed, are hereby adopted as the budget of the city of Goodyear, Maricopa County, Arizona for FY2021 beginning July 1, 2020 and ending June 30, 2021.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 22 day of June, 2020.

  
Georgia Lord, Mayor

Date: 6.22.2020



ATTEST:

APPROVED AS TO FORM:

Darcie McCracken  
Darcie McCracken, City Clerk

Roric Massey  
Roric Massey, City Attorney

**CERTIFICATION OF RECORDING OFFICER**

STATE OF ARIZONA )  
 ) ss.  
County of Maricopa )

I, the undersigned Darcie McCracken, being the duly appointed, qualified City Clerk of the city of Goodyear, Maricopa County, Arizona, certify that the foregoing Resolution No. 2020-2036 is a true, correct and accurate copy of Resolution No. 2020-2036, passed and adopted at a regular meeting of the Council of the city of Goodyear, Maricopa County, Arizona, held on the 22<sup>nd</sup> day of June 2020, at which a quorum was present and, by a 7-0 vote, 7 voted in favor of said resolution.

Given under my hand and sealed this 23<sup>rd</sup> day of June, 2020.

seal



Darcie McCracken  
City Clerk

**ORDINANCE NO. 2020-1462**

AN ORDINANCE OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, LEVYING UPON THE ASSESSED VALUATION OF THE PROPERTY WITHIN THE CITY OF GOODYEAR, SUBJECT TO PRIMARY AND SECONDARY TAXATION A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF VALUATION SUFFICIENT TO RAISE THE AMOUNTS ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET FOR THE PURPOSE OF PAYING FOR VARIOUS EXPENSES; TO RAISE THE AMOUNT ESTIMATED TO BE RECEIVED FROM OTHER SOURCES OF REVENUES; PROVIDING FUNDS FOR VARIOUS BOND REDEMPTIONS, FOR THE PURPOSE OF PAYING PRINCIPAL AND INTEREST UPON BONDED INDEBTEDNESS; ALL FOR FISCAL YEAR ENDING THE 30<sup>TH</sup> DAY OF JUNE, 2021.

WHEREAS, the Mayor and Council of the city of Goodyear, Arizona adopted the fiscal year 2020-2021 final budget on June 22<sup>nd</sup>, 2020; and

WHEREAS, the County of Maricopa is now the assessing and collecting authority for the City of Goodyear, the City Clerk is hereby directed to transmit a certified copy of this Ordinance to the Assessor and Board of Supervisors of Maricopa County, Arizona;

NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. PRIMARY PROPERTY TAX LEVY

There is hereby levied on each one hundred dollars (\$100.00) of the assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a primary property tax rate sufficient to raise the sum of ten million, six hundred eight thousand, and sixty dollars (\$10,608,060) for the City of Goodyear for the fiscal year ending June 30, 2021.

SECTION 2. SECONDARY PROPERTY TAX LEVY

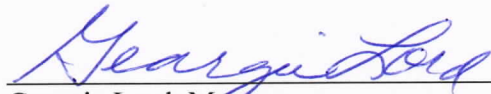
There is hereby levied on each one hundred dollars (\$100.00) of assessed value of all property, both real and personal, within the corporate limits of the City of Goodyear, except such property as may be by law exempt from taxation, a secondary property tax rate sufficient to raise the sum of seven million, one hundred ninety three thousand, and two hundred dollars (\$7,193,200) for the City of Goodyear for the fiscal year ending June 30, 2021.

SECTION 3. No failure by the County Officials of Maricopa County, Arizona, to properly return the delinquent list and no irregularity in the assessment or omission in the same, or irregularity of any kind in any proceedings shall invalidate such proceedings or invalidate any title conveyed by any tax deed; nor shall any failure

or neglect of any officer or officers to perform any of the duties assigned to him or to them on the day within time specified work an invalidation of any proceedings or of any such deed or sale or affect the validity of the assessment and levy of taxes or of the judgment or sale by which the collection of the same may be enforced or in any manner affect the lien of the City upon such property for the delinquent taxes unpaid thereon, and no overcharge as to part of the taxes or of costs shall invalidate any proceedings for collection of taxes or the foreclosure, and all acts of officer de facto shall be valid as if performed by officers de jure.


SECTION 4. All ordinances and parts of ordinances in conflict are hereby repealed.

PASSED AND ADOPTED by the Mayor and Council of the city of Goodyear, Maricopa County, Arizona, this 6<sup>th</sup> day of July, 2020.


  
\_\_\_\_\_  
Georgia Lord, Mayor

Date: 07/06/2020

ATTEST:

  
\_\_\_\_\_  
Darcie McCracken, City Clerk

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Roric Massey, City Attorney

**CERTIFICATION OF RECORDING OFFICER**

STATE OF ARIZONA )  
 ) ss.  
County of Maricopa )

I, the undersigned Darcie McCracken, being the duly appointed, qualified City Clerk of the city of Goodyear, Maricopa County, Arizona, certify that the foregoing Ordinance No. 2020-1462 is a true, correct and accurate copy of Ordinance No. 2020-1462, passed and adopted at a regular meeting of the Council of the city of Goodyear, Maricopa County, Arizona, held on the 6<sup>th</sup> day of July, 2020, at which a quorum was present and, by a 5-0 vote, 5 voted in favor of said ordinance.

Given under my hand and sealed this 7<sup>th</sup> day of July, 2020.

seal



Darcie McCracken for  
City Clerk

## GLOSSARY

### ACCRUAL BASIS OF ACCOUNTING

A method of accounting whereby revenues and expenses are recognized and recorded when revenue is earned and the expense is incurred, regardless of when the cash is actually received or the expense is paid.

### ACTUAL

Represents the actual costs of operations.

### ADOPTED BUDGET

Formal action made by the City Council that set the spending limits for the fiscal year.

### ADJUSTED BUDGET

Is the original adopted budget plus any contingency transfers, approved changes, and anticipated year-end savings.

### ALTERNATIVE LOCAL EXPENDITURE LIMITATION

Under the state-imposed expenditure limitation, a City may only spend a certain amount of funds regardless of the City's revenue, as its budget is limited by the state-imposed ceiling. If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval:

1. Local home rule (alternative expenditure) limitation
2. Permanent base adjustment
3. Capital projects accumulation fund
4. One-time override

### APPROPRIATION

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources from a specific fund for a specific purpose.

### ASSESSED VALUATION

A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.

### BALANCED BUDGET

An annual budget in which expenditures do not exceed available resources.

### BASE BUDGET

Ongoing funding to keep a department functioning, which is derived from the previous year's spending and adjustments. It is not designed to fund special projects.

### BEGINNING BALANCE

The residual funds brought forward from the previous fiscal year.

## GLOSSARY

### BOND

A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

### BOND RATING

The measure of the quality and safety of a bond. It indicates the likelihood that a debt issuer will meet scheduled repayments and dictates the interest paid.

### CATEGORY (OF EXPENSE)

A grouping of related types of expenditures, such as Personnel Services, Contractual Services, Commodities, and Capital Outlay.

### BUDGETING PROCESS

Steps by which governments create and approve a budget.

### BUILDING PERMIT

A document authorizing the holder to construct a building of a particular kind on a particular lot issued by the municipality.

### CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water & wastewater lines, and parks.

### CAPITAL FUND

A fund used to accumulate the revenues and expenditures for the acquisition or repair and replacement of the capital assets in a municipality. In general, capital assets refer to buildings, equipment, infrastructure, arenas, trucks, graders, roads, water/wastewater systems and the like.

### CAPITAL OUTLAY

Money spent to purchase fixed assets which have a value of \$5,000 or more and have a useful economic life of more than one year.

### CAPITAL IMPROVEMENT PLAN OR PROGRAM (CIP)

A long-range study or plan of financial wants, needs, expected revenues and policy intentions. CIP is defined capital expenditures/projects, in general, as the purchase or construction of long-lived, high-cost, tangible assets. "Long-lived" implies a useful life in excess of one year. "High-cost" means that the project costs are substantial. "Tangible" assets exclude contractual services except those that are necessary for putting a tangible asset into service.

### CARRYOVER

An approved budget expenditure that have not been expended or encumbered at the close of the fiscal year and is re-appropriated in the subsequent fiscal year.

## GLOSSARY

### COMMODITIES

Raw materials or products that can be bought and sold.

### COMMUNITY FACILITIES DISTRICTS (CFD)

CFDs are special purpose public improvement districts. By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.

### COMPREHENSIVE ANNUAL REPORT (CAFR)

The audited financial statements prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP).

### CONTINGENCY FUND

A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all transfers of appropriation authority from contingency.

### CONTRACTUAL SERVICES

Expenditures for services such as rentals, insurance, maintenance, etc. that are purchased by the city.

### DEBT SERVICE

Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

### DEBT SERVICE FUND

A special revenue fund established for the cash required over a given period for the repayment of interest and principal on a debt.

### DEPARTMENT

The basic organizational unit of government which is functionally unique in its delivery of services.

### DEPRECIATION

Decline in the value of a capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

### DEVELOPMENT-IMPACT FEES (DIF)

Fees assessed by a municipality to offset costs associated with providing necessary public services to a development, including the costs of infrastructure, improvements, real property, engineering and architectural services, financing and professional services required for the preparation or revision of a development (ARS § 9-463.05). Also referred to as Impact Fees.

### DIVISION

An organized unit within a department.

## GLOSSARY

### EMPLOYEE BENEFITS

Various types of non-wage compensation provided to employees in addition to their normal wages or salaries.

### ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

### ENDING BALANCE

The residual funds that are available for appropriation at the end of the fiscal year.

### ENTERPRISE FUND

A governmental accounting fund in which the services provided, such as water or wastewater or solid waste, are financed and operated similarly to those of a private business. Enterprise funds are intended to be self-sufficient. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

### EXPENDITURE/EXPENSE

This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.

### EXPENDITURE LIMITATION

An amendment to the Arizona State Constitution limiting annual expenditures for all municipalities. The Arizona Economic Estimates Commission sets the limit based on population growth and inflation.

### FEES

Fees are charges for specific services.

### FINANCIAL POLICY

Provides an agreed upon set of principles for the planning and programming of government budgets and funding to promote financial stability.

### FISCAL YEAR (FY)

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.

### FORECAST

A prediction of a future outcome based on known and unknown factors.

### FUND

A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Commonly used fund types in public accounting are the general fund, special revenue funds, debt service funds, capital project funds, trust and agency funds, enterprise funds, and internal service funds.



## GLOSSARY

### FUND BALANCE

The net difference between total financial resources and total appropriated uses. The beginning fund balance represents the residual funds brought forward from the previous fiscal year (ending balance), when actual revenues exceed budgeted revenues and/or actual expenditures are less than budgeted expenditures.

### FUND SUMMARY

A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current years adopted budgets.

### FULL-TIME EQUIVALENT (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.

### GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

A framework of accounting standards, rules, and procedures publicized by the Governmental Accounting Standards Board defining acceptable accounting practices. GASB is the official standard setting agency for state and local governments.

### GENERAL FUND

The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local and state shared taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.

### GENERAL OBLIGATION BONDS (G.O. BONDS)

Bonds that finance a variety of public projects and repayment is usually made from secondary property tax revenues.

### GRANT

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

### HIGHWAY USER REVENUE FUND (HURF)

This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

### IMPROVEMENT DISTRICTS

Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

## GLOSSARY

### INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

### INTER-FUND TRANSFERS

The authorized transfer of cash or other resources between funds, departments, and/or capital projects of the same government entity.

### IN LIEU PROPERTY TAXES

An amount charged to enterprise funds that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies.

### LONG TERM DEBT

Debt with a maturity of more than one year after date of issuance.

### MODIFIED ACCRUAL METHOD OF ACCOUNTING

A method of accounting that combines accrual-basis accounting with cash-basis accounting. Revenues are recognized in the period when they become available and measurable. They are considered to be available when collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized in the period in which the associated liability is incurred, as under accrual accounting. However, debt services expenditures, and those related to compensated absences, claims, and judgments, are recorded only when payment is due.

### OPERATING BUDGET

The plan for day-to-day expenses needed to deliver city services. The operating budget contains funding for expenditures such as personnel, supplies, utilities, etc. This is also referred to as operations and maintenance or O&M.

### ORDINANCE

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

### PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS

Capital projects whose funding source is derived from city operating revenue sources rather than restricted sources such as bonds or capital grants.

### PERFORMANCE MEASURES

Data collected by departments to determine how effective or efficient a service area is achieving their objective set at the beginning of the year.

### PERSONNEL SERVICES

Compensation paid to employees plus benefits, such as the city's contributions to retirement, social security, health, and life insurance.

## GLOSSARY

### PRIMARY PROPERTY TAX

Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.

### PROPERTY TAX

Total property tax levied by a municipality on the assessed value of all property within the city limits.

### PROPERTY TAX LEVY

The total amount to be raised by property taxes for purposes specified in the tax levy ordinance.

### PROPERTY TAX RATE

The amount of tax levied for each \$100 of assessed valuation on a property.

### PROPRIETARY FUNDS

Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds. See these two definitions under revenue funds.

### PUBLIC IMPROVEMENT CORPORATION (PIC)

A non-profit corporation created as a financing mechanism to issue bonded debt for the purpose of financing CIP projects. PIC bonds are secured by excise tax or other undesignated General Fund revenues and can be without limitation as to interest rate or amount.

### RESOURCES

Total amounts available for appropriation including fund balances, revenues, and fund transfers.

### RESERVE

An account which records a portion of the fund balance which must be segregated for some future use.

### REVENUE

Income collected by municipalities for public use.

### SALES TAX

Tax based on a percentage of the selling price of goods and services. State and local governments assess sales tax and set the percentage to charge. Also, refer to transaction privilege tax.

### SECONDARY PROPERTY TAX

Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the city's general obligation bonds.

## GLOSSARY

### SELF-INSURED

Employer who collects premiums and assumes the responsibility and financial risk of paying the employees' and covered dependents medical claims.

### SHORT-TERM DEBT

Any debt that is due within one year.

### SPECIAL ASSESSMENT

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

### SPECIAL REVENUE FUND

A separate fund that accounts for receipts from revenue sources that have been allocated or restricted for specific activities and related expenditures.

### STAKEHOLDER

Refers to anyone that can affect or be affected by the organization's actions, objectives and policies.

### STATE-SHARED REVENUES

Revenues including state income tax, sales tax, and motor vehicle registration fees. In accordance with longstanding agreements, these revenues are collected by the State of Arizona and distributed to cities and towns on a population-based formula. The State also allocates a portion of gas tax revenues and lottery proceeds to cities which is used to fund city road & transportation projects.

### SUPPLEMENTAL REQUEST

A request for additional funding for personnel, equipment and related services to enhance the service level of a program.

### TAXES

Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.

### TRANSACTION PRIVILEGE TAX (TPT)

Is a tax on a vendor for the privilege of doing business in Arizona and is not a true sales tax. Various business activities are subject to transaction privilege tax and must be licensed.

### TRANSFERS

The authorized exchanges of cash or other resources between funds, divisions, and/or capital projects.

## GLOSSARY

### TRUST FUND

A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.

### USER CHARGES

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

## ACRONYMS

AAED	Arizona Association for Economic Development
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ALF	Arizona Lottery Fund
ALPR	Automated License Plate Reader
A.R.S.	Arizona Revised Statute
ASTA	Arizona Sports and Tourism Authority
AZSTA	Arizona Tourism and Sports Authority
BR&E	Business Retention & Expansion Program
BVP	Bullet Proof Vest Program
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CAR	Council Action Request
CAWRT	Central Area Wildfire Response Team
CCTV	Closed Caption Television
CERT	Community Emergency Response Team
CFD	Community Facilities District
CIP	Capital Improvement Program
CON	Certificate of Necessity
CSU	Community Services Unit
DIF	Development Impact Fees
DMOM	Distribution Management, Operation, and Maintenance
DPS	Department of Public Safety
DRS's	Drug Recognition Experts
EDDE	Economic Development Distinguished By Excellence
EMR	Estrella Mountain Ranch
EMS	Emergency Medical System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
FFE	Furniture, Fixtures and Equipment
FSIP	Financial System Implementation Project
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GCP	Goodyear Community Park
GFOA	Government Finance Officers Association
GIS	Geospatial Information System
G.O.	General Obligation Bond
GPD	Gross Domestic Product
GPM	Gallons Per Minute
HAZMAT	Hazardous Material
HOA	Home Owners Association
HPS	High Pressure Sodium light
HR	Human Resources

## ACRONYMS

HRIS	Human Recourses Information System
HURF	Highway User Revenue Fund
HVAC	Heating, Ventilation and Air Conditioning
I-10	Interstate 10
ICMA	International City/County Management Association
IIP	Infrastructure Improvement Plan
IT	Information Technology
IWMP	Integrated Water Master Plan
JCEF	Judicial Collection Enhancement Fund
LEAD	Leadership Enrichment and Development
LED	Light-emitting diode light
LS	Lift Station
MAG	Maricopa Association of Governments
MCC	Master Control Center
MG	Million Gallons
MGD	Million Gallons per Day
MLB	Major League Baseball
NFPA	National Fire Protection Association
NIBRS	National Incident Based Reporting System
O & M	Operations and Maintenance
OSHA	Occupational Safety and Health Administration
PIC	Public Improvement Corporation
PW	Public Works
PMO	Project Management Office
RAD	Right Away Disposal
RFQ	Request for Qualifications
RICO	Racketeer Influenced and Corrupt Organizations Act
RMS	Records Management System
RO	Reverse Osmosis
ROC	Registrar of Contractors
ROW	Right of Way
RV	Rainbow Valley
RWC	Regional Wireless Cooperative
SAFER	Staffing Adequate Fire Emergency Response Grant
SAU	Special Assignments Unit
SCADA	Supervisory Control and Data Acquisition
SRO	School Resource Officer
TCR	Total Case Rate
TPT	Transaction Privilege Tax
TTHM	Total Trihalomethanes
U of A	University of Arizona
UASI	Urban Areas Security Initiative
VIPS	Volunteers in Public Service
VLT	Vehicle License Tax
VTTF	Vehicle Theft Task Force

## ACRONYMS

W&S	Water & Solid Waste
WIFA	Water Infrastructure Finance Authority
WRF	Water Reclamation Facility
WTF	Water Treatment Facility
WW	Wastewater



ANNUAL BUDGET / FISCAL YEAR 2020-2021

**City of Goodyear, Arizona**  
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